

**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
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GENERAL FUND SUMMARY

Revenues:

General Service	3,093,368	3,185,940	3,400,366	3,417,288	7.3%
Building & Permits	170,679	148,280	159,700	164,400	10.9%
Court	395,261	454,586	484,178	482,086	6.0%
Public Works	292,128	291,033	302,250	304,877	4.8%
Street Maintenance	-	50	-	50	0.0%
Parks & Recreation	15,643	117,750	41,600	64,753	-45.0%
Police Department	114,620	111,997	141,178	122,272	9.2%
Total Revenues:	4,081,699	4,309,636	4,529,272	4,555,726	5.7%

Expenses:

Administration	835,870	995,854	865,127	1,017,388	2.2%
Building & Permits	277,846	296,008	280,788	305,153	3.1%
Court	223,742	239,548	216,520	236,449	-1.3%
Public Works	491,859	564,781	520,523	586,676	3.9%
Street Maintenance	137,541	150,135	240,925	127,210	-15.3%
Parks & Recreation	223,221	316,225	232,919	241,983	-23.5%
Police Department	1,722,101	1,804,536	1,784,224	1,932,206	7.1%
Capital Expenditures	7,014	17,500	12,000	15,000	-14.3%
Total Expenses:	3,919,194	4,384,587	4,153,026	4,462,065	1.8%

Excess/(Deficiency) of
revenues over (under)
expenditures:

	162,505	(74,951)	376,246	93,662	
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Other Financing Sources:

Transfer In - EDC	107,440	131,897	117,954	130,177	-1.3%
Transfer In - W/S Fund	83,607	96,083	82,000	98,085	2.1%
Transfer in from TIRZ	16,850	16,971	17,500	23,076	26.5%
Transfer Out - Cap. Reserves	(201,930)	(170,000)	(593,700)	(345,000)	-
Total Other Financing:	5,967	74,951	(376,246)	(93,661)	-225.0%
Total General Fund:	168,472	-	-	-	

**CITY OF OAK RIDGE NORTH
FY 2022 GENERAL REVENUE BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
GENERAL REVENUES					
<u>Taxes:</u>					
00-51010 Current Property Tax	876,439	956,736	965,500	992,351	3.7%
00-51020 Sales & Use Tax	1,945,179	1,900,000	2,165,000	2,160,000	13.7%
00-51030 STP Revenue	3,866	12,000	12,000	17,437	0.0%
00-51040 Mixed Drink Tax	50,926	76,000	62,000	65,000	-14.5%
Total Taxes:	2,876,410	2,944,736	3,204,500	3,234,788	9.8%
<u>Franchises & Grants:</u>					
00-53010 Gas - Centerpoint	26,726	20,000	23,562	25,000	25.0%
00-53030 Electric - CenterPoint	60,522	62,000	62,000	50,000	-19.4%
00-53040 Electric - Entergy	62,996	71,204	71,204	60,000	-15.7%
00-53050 Cable Television	9,762	10,000	9,000	10,000	0.0%
00-53055 Wireless Towers	-	-	300	7,500	
00-53060 Telephone	22,699	50,000	20,000	20,000	-60.0%
Total Franchises & Grants:	182,705	213,204	186,066	172,500	-19.1%
<u>Other Revenue:</u>					
00-54990 Miscellaneous Revenue	590	3,500	3,500	2,000	-42.9%
00-56100 Interest	31,642	20,000	3,800	5,000	-75.0%
00-56110 Sale of Property	-	1,000	1,000	1,000	0.0%
00-56270 Advertising Space	2,021	3,500	1,500	2,000	-42.9%
Total Other Revenue:	34,253	28,000	9,800	10,000	-64.3%
Total General Revenues:	3,093,368	3,185,940	3,400,366	3,417,288	7.3%
<u>Other Financing Sources:</u>					
93-57100 Transfer in from EDC	107,440	131,897	117,954	130,177	-1.3%
93-57200 Transfer in from W/S Fund	83,607	96,083	82,000	98,085	2.1%
93-57130 Transfer in from TIRZ	16,850	16,971	17,500	23,076	
93-67130 Transfer to Capital Imp Fund	(201,930)	(170,000)	(593,700)	(345,000)	0.0%
Total Other Financing:	5,967	74,951	(376,246)	(93,661)	-225.0%
Total General Revenues / Other Financing Sources:	3,099,335	3,260,891	3,024,120	3,323,627	1.9%

**CITY OF OAK RIDGE NORTH
FY 2022 ADMINISTRATION BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
ADMINISTRATION					
Expenses:					
<u>Salaries & Benefits:</u>					
50-61110 Full Time	390,453	406,673	400,000	433,172	6.5%
50-61170 Incentive & Longevity	11,815	12,720	11,815	1,200	-90.6%
50-61190 Overtime	6	668	100	250	-62.6%
50-61200 Council & Committee Fees	23,200	25,500	22,000	25,500	0.0%
50-61410 Retirement	47,620	50,643	48,000	53,410	5.5%
50-61420 Medical Insurance	28,675	55,691	35,000	55,691	0.0%
50-61430 Workers Compensation	1,588	2,104	2,000	2,239	6.4%
50-61450 Social Security/Medicare	7,330	7,880	7,400	8,427	6.9%
50-61460 Vehicle Allowance	9,738	12,600	12,600	12,600	0.0%
50-61470 TX Workforce Commission	1,126	79	2,000	2,201	2685.8%
Total Salaries & Benefits:	521,551	574,558	540,915	594,690	3.5%
<u>Professional & Contractual:</u>					
50-62050 Ordinance Review	9,278	12,500	10,000	11,000	-12.0%
50-62110 Legal Fees	40,708	50,000	50,000	50,000	0.0%
50-62120 Audit Fees	14,154	14,575	14,000	15,080	3.5%
50-62125 Sales Tax Analysis	6,500	6,500	6,500	6,600	1.5%
50-62130 Tax Administration	15,018	14,140	14,140	15,000	6.1%
50-62135 Financial Forecasting	-	20,000	-	20,000	0.0%
50-62150 Engineering Fees	2,409	5,000	2,500	5,000	0.0%
50-62180 Software & Support	54,671	49,884	55,000	55,388	11.0%
50-62185 Security	1,675	1,689	692	720	0.0%
50-62200 Records Management	7,367	5,500	7,300	6,800	23.6%
Total Prof. & Contractual:	151,780	179,788	160,132	185,588	3.2%
<u>Communications:</u>					
50-62340 Telephone & Internet	31,832	32,160	32,600	31,800	-1.1%
50-62350 Postage	1,560	5,000	2,100	3,000	-40.0%
Total Communications:	33,392	37,160	34,700	34,800	-6.4%
<u>Repairs & Maintenance:</u>					
50-62420 Equipment Maintenance	28	2,000	500	2,000	0.0%
50-62450 Building Maintenance	5,726	10,000	5,000	10,000	0.0%
Total Repairs & Maintenance:	5,754	12,000	5,500	12,000	0.0%
<u>Rentals & Leases:</u>					
50-62520 Equipment Leases	10,830	9,177	9,000	9,152	-0.3%
Total Rentals & Leases:	10,830	9,177	9,000	9,152	-0.3%
<u>Utilities:</u>					
50-62630 Electric	12,174	13,100	12,000	12,500	-4.6%
50-62640 Gas	1,190	2,500	1,980	2,000	-20.0%
Total Utilities:	13,364	15,600	13,980	14,500	-7.1%

**CITY OF OAK RIDGE NORTH
FY 2022 ADMINISTRATION BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
ADMINISTRATION					
Miscellaneous:					
50-62710 Insurance (Property/Liability)	36,708	41,491	36,000	39,995	-3.6%
50-62720 Training & Travel	12,151	16,215	9,000	15,115	-6.8%
50-62740 Legal Advertising	7,870	5,000	6,000	7,500	50.0%
50-62750 Elections	-	12,500	-	12,500	0.0%
50-62760 Publications & Subscriptions	606	1,526	500	500	-67.2%
50-62770 Memberships	1,161	3,163	3,000	3,415	8.0%
50-62780 Newsletter	10,129	11,200	11,200	11,200	0.0%
50-62820 Special Events	12,039	10,000	10,000	10,000	0.0%
50-62830 Public Relations	200	4,300	4,300	4,300	0.0%
50-62880 Bank Charges	450	500	500	500	0.0%
50-62890 Miscellaneous	3,235	7,500	5,000	7,000	-6.7%
Total Miscellaneous:	84,549	113,395	85,500	112,025	-1.2%
Administrative Supplies:					
50-63110 Office Supplies	2,021	5,000	5,000	4,000	-20.0%
50-63140 Printing	1,674	4,000	1,000	3,500	-12.5%
50-63150 Misc. Consumables	2,713	3,000	2,750	3,000	0.0%
50-63160 Cleaning Supplies	4,066	2,500	4,000	4,000	60.0%
50-63230 Clothing & Uniforms	66	150	150	300	100.0%
50-63240 Minor Equipment	4,110	4,500	2,500	3,300	-26.7%
Total Admin. Supplies:	14,650	19,150	15,400	18,100	-5.5%
50-66400 Contingency	-	35,026	-	36,533	4.3%
Total Administration:	\$ 835,870	\$ 995,854	\$ 865,127	\$ 1,017,388	2.2%

**CITY OF OAK RIDGE NORTH
FY 2022 BUILDING & PERMITS BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
BUILDING AND PERMITS					
Revenues:					
55-52010 Liquor Licenses & Permits	3,840	600	3,500	3,000	400.0%
55-52020 Sign Permits	4,360	900	2,000	2,000	122.2%
55-52025 Sign Operating Permits	2,900	800	1,200	1,200	50.0%
55-52030 Animal Permits	140	200	250	200	0.0%
55-52040 Building Permits	130,015	110,000	120,000	120,000	9.1%
55-52050 Fire Inspections	16,262	21,000	21,000	21,000	0.0%
55-52080 Property Rental Registration	4,000	3,000	3,000	3,000	0.0%
55-54800 Engineering Fees	8,260	3,780	8,000	11,000	191.0%
55-54810 Annexation Revenues	-	5,000	-	2,500	-50.0%
55-54820 Home Revitalization	-	2,500	-	-	
55-54990 Miscellaneous Revenue	902	500	750	500	0.0%
Total Revenues:	170,679	148,280	159,700	164,400	10.9%
Expenses:					
Salaries & Benefits:					
55-61110 Full Time	179,153	177,342	176,143	183,362	3.4%
55-61170 Incentive & Longevity	15,041	15,643	14,443	10,350	-33.8%
55-61190 Overtime	42	684	100	723	5.7%
55-61410 Retirement	22,786	22,669	22,388	23,220	2.4%
55-61420 Medical Insurance	24,737	26,577	24,876	26,577	0.0%
55-61430 Workers Compensation	916	985	972	1,041	5.7%
55-61450 Social Security/Medicare	2,553	2,808	2,542	2,819	0.4%
55-61470 TX Workforce Commission	275	26	718	693	2565.4%
Total Salaries & Benefits:	245,503	246,734	242,182	248,786	0.8%
Professional & Contractual:					
55-62060 Annexation Fees	2,095	5,000	500	5,000	0.0%
55-62150 Engineering Fees	-	-	-	6,250	
55-62180 Software & Support	3,403	3,526	3,526	3,526	0.0%
55-62200 Records Management	-	-	90	200	
55-62260 Building Inspections	100	500	200	500	0.0%
55-62280 Fire Inspections	13,502	17,350	15,000	17,350	0.0%
55-62290 Code Enforcment Abatement	-	3,000	3,000	3,000	0.0%
55-62295 Home Revitalization	-	2,500	-	-	-100.0%
Total Prof. & Contractual:	19,100	31,876	22,316	35,826	12.4%
Communications:					
55-62340 Telephone & Internet	778	600	1,240	1,500	150.0%
55-62350 Postage	174	300	200	300	0.0%
Total Communications:	952	900	1,440	1,800	100.0%
Repairs & Maintenance:					
55-62410 Vehicle Maintenance	44	300	750	750	150.0%
55-62420 Equipment Maintenance	-	500	-	500	0.0%
Total Repairs & Maintenance:	44	800	750	1,250	56.3%

**CITY OF OAK RIDGE NORTH
FY 2022 BUILDING & PERMITS BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
BUILDING AND PERMITS					
<u>Miscellaneous:</u>					
55-62520 Equipment Leases	816	3,726	4,000	4,000	0.0%
55-62720 Training & Travel	2,496	4,872	2,500	4,991	2.4%
55-62760 Publications & Subscriptions	1,149	600	600	600	0.0%
55-62770 Memberships	145	100	100	100	0.0%
55-62880 Bank Charges	2,402	2,000	3,500	2,000	0.0%
50-62890 Miscellaneous	2,192	500	500	800	0.0%
Total Miscellaneous:	9,200	11,798	11,200	12,491	5.9%
<u>Administrative Supplies:</u>					
55-63110 Office Supplies	339	500	300	500	0.0%
55-63140 Printing	314	400	1,100	500	25.0%
55-63220 Gasoline	1,293	1,500	1,500	1,500	0.0%
55-63240 Minor Equipment	1,101	1,500	-	2,500	66.7%
Total Admin. Supplies:	3,047	3,900	2,900	5,000	28.2%
Total Expenses:	277,846	296,008	280,788	305,153	3.1%
Total Building & Permits:	\$ (107,167)	\$ (147,728)	\$ (121,088)	\$ (140,753)	-4.7%

**CITY OF OAK RIDGE NORTH
FY 2022 COURT BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
COURT					
Revenues:					
60-54750 Collection Agency Revenue	41,494	42,000	50,000	42,000	0.0%
60-54990 Miscellaneous Revenue	5,803	6,500	18,500	19,000	192.3%
60-55100 Court Fines & Fees	303,148	350,000	364,000	364,000	4.0%
60-55110 Warrant Fees	27,369	30,678	30,678	30,678	0.0%
60-55120 Court Security Fees	8,302	8,500	8,500	8,500	0.0%
60-55130 Court Technical Fees	8,666	16,408	12,000	17,408	6.1%
60-55140 Judicial Efficiency	479	500	500	500	0.0%
Total Revenues:	395,261	454,586	484,178	482,086	6.0%
Expenses:					
Salaries & Benefits:					
60-61110 Full Time	81,963	81,640	75,000	83,160	1.9%
60-61170 Incentive & Longevity	3,990	4,150	3,650	1,200	-71.1%
60-61190 Overtime	233	858	500	844	-1.7%
60-61410 Retirement	10,098	10,142	9,200	10,175	0.3%
60-61420 Medical Insurance	17,305	18,507	14,800	18,507	0.0%
60-61430 Workers Compensation	204	222	175	219	-1.5%
60-61450 Social Security/Medicare	1,239	1,256	1,140	1,235	-1.6%
60-61470 TX Workforce Commission	423	18	600	504	2700.0%
Total Salaries & Benefits:	115,455	116,793	105,065	115,844	-0.8%
Operating Expenses:					
60-62100 Judicial Staff	34,650	37,800	34,900	36,300	-4.0%
60-62350 Postage	809	1,200	1,200	1,200	0.0%
60-62520 Equipment Leases & Rentals	4,727	6,150	-	-	-100.0%
60-62700 Collection Agency Fees	43,212	43,867	43,867	43,867	0.0%
60-62720 Training & Travel	767	1,600	2,000	1,600	0.0%
60-62770 Memberships	-	180	180	180	0.0%
60-62880 CC/Bank Charges	3,619	4,000	8,600	9,000	125.0%
60-62890 Miscellaneous	711	700	700	700	0.0%
60-62980 Security Fund Expense	7,158	7,500	6,000	7,500	0.0%
Total Operating Expenses:	95,653	102,997	97,447	100,347	-2.6%
Administrative Supplies:					
60-62730 Jury Expense	-	250	250	250	0.0%
60-63110 Office Supplies	965	1,500	750	1,000	-33.3%
60-63140 Printing	1,103	1,600	1,600	1,600	0.0%
60-63240 Minor Equipment	250	-	-	-	-
60-62990 Technical Fund	10,316	16,408	11,408	17,408	6.1%
Total Admin. Supplies:	12,634	19,758	14,008	20,258	2.5%
Total Expenses:	223,742	239,548	216,520	236,449	-1.3%
Total Court:	\$ 171,519	\$ 215,038	\$ 267,658	\$ 245,637	14.2%

**CITY OF OAK RIDGE NORTH
FY 2022 PUBLIC WORKS BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
PUBLIC WORKS					
Revenues:					
70-54200 Garbage Fees - Residential	219,799	224,433	229,150	237,877	6.0%
70-54210 Garbage Late Fees	1,480	1,100	1,500	1,500	36.4%
70-54225 Garbage Franchise Fee	69,739	63,000	63,000	63,000	0.0%
70-54990 Miscellaneous Revenue	1,110	1,500	8,600	1,500	0.0%
70-56110 Sales of Property	-	1,000	-	1,000	0.0%
Total Revenues:	292,128	291,033	302,250	304,877	4.8%
Expenses:					
Salaries & Benefits:					
70-61110 Full Time	145,636	141,481	141,481	166,233	17.5%
70-61170 Incentive & Longevity	10,054	10,001	10,000	2,100	-79.0%
70-61190 Overtime	1,296	2,258	2,258	2,010	-11.0%
70-61410 Retirement	18,723	17,995	17,995	20,343	13.0%
70-61420 Medical Insurance	24,639	26,569	26,400	32,448	22.1%
70-61430 Workers Compensation	3,074	4,553	4,000	4,797	5.4%
70-61450 Social Security/Medicare	1,981	2,229	2,229	2,470	10.8%
70-61470 TX Workforce Commission	476	26	718	630	2323.1%
Total Salaries & Benefits:	205,879	205,112	205,081	231,031	12.6%
Professional & Contractual:					
70-62170 Mosquito Control	3,232	5,000	3,500	5,000	0.0%
70-62230 Trash & Recycle Services	197,613	218,625	220,000	231,515	5.9%
70-62235 Trash & Recycle Receptacles	1,429	1,000	-	1,000	0.0%
70-62950 MS4 Compliance	4,929	3,300	5,000	3,300	0.0%
Total Prof. & Contractual:	207,203	227,925	228,500	240,815	5.7%
Communications:					
70-62340 Telephone & Internet	2,312	2,500	1,500	2,500	0.0%
Total Communications:	2,312	2,500	1,500	2,500	0.0%
Repairs & Maintenance:					
70-62410 Vehicle Maintenance	5,624	7,500	5,000	7,500	0.0%
70-62420 Equipment Maintenance	8,331	15,000	4,000	10,000	-33.3%
70-62450 Building Maintenance	1,137	10,000	4,000	5,000	-50.0%
70-62455 Grounds Maintenance	9,500	12,500	10,000	12,000	-4.0%
70-62470 Sprinkler System Repairs	945	500	500	500	0.0%
70-62490 Public Works Maintenance	5,598	4,000	2,500	4,000	0.0%
70-63460 R & M Drainage	1,512	10,000	1,000	2,000	-80.0%
Total Repairs & Maintenance:	32,647	59,500	27,000	41,000	-31.1%

**CITY OF OAK RIDGE NORTH
FY 2022 PUBLIC WORKS BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
PUBLIC WORKS					
<u>Rentals & Leases:</u>					
70-62520 Equipment Rentals & Leases	1,856	2,596	3,000	2,596	0.0%
Total Rentals & Leases:	1,856	2,596	3,000	2,596	0.0%
<u>Utilities:</u>					
70-62630 Electric	4,894	6,000	5,000	6,000	0.0%
Total Utilities:	4,894	6,000	5,000	6,000	0.0%
<u>Operating Expenses:</u>					
70-62180 Software & Support	-	-	1,944	1,944	0.0%
70-62720 Training & Travel	-	3,000	500	1,000	-66.7%
70-62890 Miscellaneous	2,218	3,000	2,000	500	-83.3%
70-62900 Emergency Response	-	10,000	2,500	15,000	50.0%
70-63110 Office Supplies	185	500	300	500	0.0%
70-63150 Misc. Consumables	815	700	850	900	28.6%
70-63220 Gasoline & Oil	14,824	20,000	20,000	20,000	0.0%
70-63230 Clothing & Uniforms	3,498	4,600	3,500	4,600	0.0%
70-63240 Minor Equipment	4,333	7,848	7,848	7,290	-7.1%
70-63260 Maintenance Supplies	10,493	10,500	10,000	10,000	-4.8%
70-63350 Fertilizer & Chemicals	702	1,000	1,000	1,000	0.0%
Total Operating Expenses:	37,068	61,148	50,442	62,734	2.6%
Total Expenses:	491,859	564,781	520,523	586,676	3.9%
Total Public Works:	\$ (199,731)	\$ (273,748)	\$ (218,273)	\$ (281,799)	2.9%

**CITY OF OAK RIDGE NORTH
FY 2022 STREET MAINTENANCE BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
STREET MAINTENANCE					
Revenues:					
73-54990 Miscellaneous Revenue	-	50	-	50	0.0%
Total Revenues:	-	50	-	50	0.0%
Expenses:					
Salaries & Benefits:					
73-61110 Full Time	51,773	48,608	48,608	41,217	-15.2%
73-61170 Incentive & Longevity	2,230	2,319	2,319	300	-87.1%
73-61190 Overtime	594	776	850	830	7.0%
73-61410 Retirement	6,396	5,908	5,908	4,958	-16.1%
73-61420 Medical Insurance	11,221	12,025	12,025	9,311	-22.6%
73-61430 Workers Compensation	1,435	1,787	1,787	1,877	5.1%
73-61450 Social Security/Medicare	793	750	750	614	-18.1%
73-61470 TX Workforce Commission	187	12	328	252	2000.0%
Total Salaries & Benefits:	74,629	72,185	72,575	59,360	-17.8%
Professional & Contractual:					
73-62175 R.O.W. Maintenance	2,000	10,000	5,000	2,500	-75.0%
Total Prof. & Contractual:	2,000	10,000	5,000	2,500	-75.0%
Communications:					
73-62340 Telephone & Internet	220	300	300	300	0.0%
Total Communications:	220	300	300	300	0.0%
Repairs & Maintenance:					
73-62410 Vehicle Maintenance	416	1,000	500	500	-50.0%
73-62420 Equipment Maintenance	-	1,000	-	500	-50.0%
73-62440 Street Maintenance	14,045	15,000	114,000	15,000	0.0%
Total Repairs & Maintenance:	14,461	17,000	114,500	16,000	-5.9%
Utilities:					
73-62630 Electric	1,269	1,000	1,750	2,000	100.0%
73-62670 Street Lights - Reliant	19,823	20,000	20,000	20,000	0.0%
73-62680 Street Lights - Entergy	23,969	24,000	24,000	24,000	0.0%
Total Utilities:	45,061	45,000	45,750	46,000	2.2%
Operating Expenses:					
73-62720 Training/Travel	-	250	-	-	-100.0%
73-62890 Miscellaneous	-	250	250	300	20.0%
73-63150 Misc. Consumables	-	350	-	-	-100.0%
73-63220 Gasoline & Oil	218	750	300	750	0.0%
73-63240 Minor Equipment	349	2,800	1,500	1,000	-64.3%
73-63260 Maintenance Supplies	389	250	250	500	100.0%
73-63270 Signs	214	1,000	500	500	-50.0%
Total Operating Expenses:	1,170	5,650	2,800	3,050	-46.0%
Total Expenses:	137,541	150,135	240,925	127,210	-15.3%
Total Street Maintenance:	\$ (137,541)	\$ (150,085)	\$ (240,925)	\$ (127,160)	-15.3%

**CITY OF OAK RIDGE NORTH
FY 2022 PARKS & RECREATION BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
PARKS & RECREATION					
Revenues:					
76-54100 Park Rental	1,250	5,000	2,000	5,000	0.0%
76-54120 Pool Rental	307	1,000	250	750	-25.0%
76-54130 Baseball Field Rental	4,693	10,000	6,000	7,500	-25.0%
76-54150 Pool Passes	6,058	10,000	6,500	10,000	0.0%
76-54160 Otters Contract	904	13,500	14,500	14,500	7.4%
76-54170 Classes	-	8,000	6,000	8,500	6.3%
76-54180 Concessions	-	500	100	500	0.0%
76-54990 Miscellaneous Revenue	110	250	250	250	0.0%
76-57100 Transfer from EDC	2,321	69,500	6,000	17,753	0.0%
Total Revenues:	15,643	117,750	41,600	64,753	-45.0%
Expenses:					
Salaries & Benefits:					
76-61110 Full Time	101,564	95,290	95,290	89,169	-6.4%
76-61120 Part Time/Seasonal	36,295	70,000	40,000	50,253	-28.2%
76-61170 Incentive & Longevity	3,206	3,334	3,334	1,200	-64.0%
76-61190 Overtime	1,438	1,588	2,500	2,076	30.7%
76-61410 Retirement	12,157	11,544	13,000	10,792	-6.5%
76-61420 Medical Insurance	20,276	21,650	21,650	18,485	-14.6%
76-61430 Workers Compensation	5,078	3,771	3,800	3,931	4.2%
76-61450 Social Security/Medicare	4,418	6,808	4,000	5,185	-23.8%
76-61470 TX Workforce Commission	892	91	295	1,876	1961.5%
Total Salaries & Benefits:	185,324	214,076	183,869	182,966	-14.5%
Pool Expenses					
76-62140 Pool Management (Contract)	-	32,000	-	-	n/a
76-63230 Pool Staff Uniforms/Supplies	288	1,150	750	1,000	-13.0%
76-62620 Electric - Pool	5,492	4,800	5,000	4,800	0.0%
76-62720 Pool Staff Hiring/Training	-	3,250	1,200	3,250	0.0%
76-63450 Chemicals & Supplies	7,439	12,000	8,000	10,000	-16.7%
76-63510 Pool Repairs & Maintenance	3,987	5,000	3,000	5,000	0.0%
Total Pool Expenses:	17,206	58,200	17,950	24,050	-58.7%
Communications:					
76-62180 Pool Software	459	600	450	500	350.0%
76-62340 Telephone & Internet	2,868	3,600	3,300	3,000	-16.7%
Total Communications:	3,327	4,200	3,750	3,500	-16.7%
Repairs & Maintenance:					
76-62410 Routine Maintenance	2,937	1,500	1,800	2,000	33.3%
76-62420 Equipment Maintenance	656	3,000	1,000	1,500	-50.0%
76-62450 Building Maintenance	524	2,500	1,000	1,000	-60.0%
76-62455 Grounds Maintenance	5,204	12,500	6,000	6,000	-52.0%
76-62470 Sprinkler System Repairs	-	250	250	250	0.0%
Total Repairs & Maintenance:	9,321	19,750	10,050	10,750	-45.6%
Utilities:					
76-62630 Electric	1,875	1,850	4,200	4,500	143.2%
Total Utilities:	1,875	1,850	4,200	4,500	143.2%

**CITY OF OAK RIDGE NORTH
FY 2022 PARKS & RECREATION BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
PARKS & RECREATION					
<u>Operating Expenses:</u>					
76-62880 Bank/CC Fees	262	300	1,000	1,000	
76-63140 Printing/Postage	603	3,100	500	1,000	-67.7%
76-63150 Misc. Consumables	14	899	350	500	-44.4%
76-63110 Office Supplies	88	100	150	100	0.0%
76-63160 Cleaning Supplies	876	250	500	500	100.0%
76-63220 Gasoline & Oil	2,420	3,500	3,000	2,500	-28.6%
76-63240 Minor Equipment	(651)	1,800	1,800	3,617	100.9%
76-63260 Maintenance Supplies	1,228	5,000	3,000	4,000	-20.0%
76-63350 Fertilizer & Chemicals	1,328	3,200	2,800	3,000	-6.3%
Total Operating Expenses:	6,168	18,149	13,100	16,217	-10.6%
<u>Capital Outlay:</u>					
76-67130 Transfer of Ballfield Rental	4,693	10,000	6,000	7,500	
76-66140 Park Improvements	2,321	7,500	6,000	7,500	0.0%
Total Capital Outlay:	7,014	17,500	12,000	15,000	-14.3%
Total Expenses:	230,235	333,725	244,919	256,983	-23.0%
Total Parks & Recreation:	\$ (214,592)	\$ (215,975)	\$ (203,319)	\$ (192,230)	-11.0%

**CITY OF OAK RIDGE NORTH
FY 2022 POLICE DEPARTMENT BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
POLICE DEPARTMENT					
Revenues:					
80-52100 Wrecker Licences	4,550	3,000	5,000	5,000	66.7%
80-52150 CHL Classes	30	250	200	200	-20.0%
80-53500 LEOSE Funds	1,574	1,550	1,431	1,500	-3.2%
80-54990 Miscellaneous Revenue	3,868	2,400	4,500	4,000	66.7%
80-56000 Other Financing Sources	1,371	1,000	25,500	1,000	0.0%
80-56110 Sale of Property	-	-	-	-	
80-56280 DD6 Patrol Contract	101,929	102,797	102,797	109,572	6.6%
80-56300 Seizure Revenue	1,298	1,000	1,750	1,000	0.0%
Total Revenues:	114,620	111,997	141,178	122,272	9.2%
Expenses:					
Salaries & Benefits:					
80-61110 Full Time	1,063,638	1,079,742	1,079,742	1,226,024	13.5%
80-61170 Incentive & Longevity	118,705	113,762	113,762	50,900	-55.3%
80-61190 Overtime	5,227	19,214	19,214	31,333	63.1%
80-61410 Retirement	139,377	141,949	141,949	156,239	10.1%
80-61420 Medical Insurance	141,538	158,746	152,000	158,746	0.0%
80-61430 Workers Compensation	28,425	31,123	31,123	33,429	7.4%
80-61450 Social Security/Medicare	16,573	17,584	17,584	18,970	7.9%
80-61470 TX Workforce Commission	2,588	153	4,800	4,284	2700.0%
Total Salaries & Benefits:	1,516,071	1,562,273	1,560,174	1,679,925	7.5%
Communications:					
80-62210 Online Subscriptions	47,691	40,585	50,000	17,515	-56.8%
80-62340 Telephone & Internet	14,196	15,500	14,500	15,000	-3.2%
80-63250 Postage	414	500	400	500	0.0%
Total Communications:	62,301	56,585	64,900	33,015	-41.7%
Repairs & Maintenance:					
80-62410 Vehicle Maintenance	17,915	22,000	20,000	25,000	13.6%
80-62420 Equipment Maintenance	336	5,000	1,000	4,000	-20.0%
80-62450 Building Maintenance	4,439	5,000	5,000	2,500	
80-62480 Major Repairs	7,905	15,000	16,400	15,000	0.0%
80-63480 DD6 Vehicle Maintenance	1,728	2,500	2,000	2,500	0.0%
Total Repairs & Maintenance:	32,323	49,500	44,400	49,000	-1.0%
Rentals & Leases:					
80-62520 Equipment Rentals & Leases	3,010	3,000	3,350	3,500	16.7%
Total Rentals & Leases:	3,010	3,000	3,350	3,500	16.7%

**CITY OF OAK RIDGE NORTH
FY 2022 POLICE DEPARTMENT BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
POLICE DEPARTMENT					
<u>Operating Expenses:</u>					
80-62160 Medical Screening	1,842	2,000	-	1,000	-50.0%
80-62180 Software & Support	-	-	-	27,204	
80-62185 Security	658	700	700	700	0.0%
80-62690 LEOSE Training	735	1,550	1,431	1,500	-3.2%
80-62710 Insurance (Property/Liability)	25,290	26,212	28,050	28,500	8.7%
80-62720 Training & Travel	8,805	10,000	6,000	12,000	20.0%
80-62770 Memberships	-	-	-	1,500	n/a
80-62860 Special Projects	2,828	8,000	3,000	6,000	-25.0%
80-62870 Seizure Fund Expense	520	1,000	1,533	1,000	0.0%
80-62890 Miscellaneous	3,223	5,330	3,500	5,000	-6.2%
80-63140 Printing	454	2,200	1,000	2,000	-9.1%
80-63150 Misc. Consumables	3,201	8,000	5,000	5,000	-37.5%
80-63220 Gasoline & Oil	38,265	46,000	43,000	45,000	-2.2%
80-63230 Clothing & Uniforms	8,475	14,000	10,000	18,000	28.6%
80-63240 Minor Equipment	14,100	8,186	8,186	12,362	51.0%
Total Operating Expenses:	108,396	133,178	111,400	166,766	25.2%
Total Expenses:	1,722,101	1,804,536	1,784,224	1,932,206	7.1%
Total Police Department:	\$ (1,607,481)	\$ (1,692,539)	\$ (1,643,046)	\$ (1,809,934)	6.9%

**CITY OF OAK RIDGE NORTH
FY 2022 WATER/SEWER BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
WATER/SEWER FUND					
Revenues:					
85-52070 Impact Fees	34,152	10,000	160,376	10,000	0.0%
85-54300 Water Service Fees	651,661	676,466	550,000	676,917	0.1%
85-54310 Tap Connection Fees	3,150	3,000	17,000	5,000	66.7%
85-54340 Reconnection Fees	1,600	3,000	1,500	3,000	0.0%
85-54350 Sewer Service Fees	522,001	524,334	463,000	521,629	-0.5%
85-54360 Late Charges	5,962	6,000	6,000	6,000	0.0%
85-54390 Lone Star Groundwater Fees	9,582	5,939	7,700	7,000	17.9%
85-54400 SJRA Fees	346,348	374,687	271,000	437,392	16.7%
85-54980 Miscellaneous Revenue	2,025	2,500	6,000	2,500	0.0%
85-56100 Interest	8,705	9,500	500	1,000	-89.5%
85-56120 S. Mo. Co. MUD Refund	44,958	10,000	10,050	10,000	0.0%
93-57130 Trfr from Capital Reserves	653,589	-	-	-	
Total Revenues:	2,283,733	1,625,426	1,493,126	1,680,437	3.4%
Expenses:					
Salaries & Benefits:					
85-61110 Full Time	301,022	295,437	295,437	323,723	9.6%
85-61170 Incentive & Longevity	21,085	22,383	22,383	9,150	-59.1%
85-61190 Overtime	7,367	6,149	10,000	6,758	9.9%
85-61410 Retirement	38,022	37,580	37,580	40,560	7.9%
85-61411 Pension Expense	(7,823)	-	-		
85-61420 Medical Insurance	48,933	52,272	52,272	53,177	1.7%
85-61430 Workers Compensation	6,064	4,871	5,000	5,169	6.1%
85-61450 Social Security/Medicare	4,430	4,698	4,698	4,925	4.8%
85-61470 TX Workforce Commission	679	51	1,424	1,449	2741.2%
Total Salaries & Benefits:	419,779	423,441	428,794	444,911	5.1%
Professional & Contractual:					
85-62000 Project Planning (GIS)	-	10,000	-	10,000	0.0%
85-62110 Legal Fees	3,864	-	4,000	5,000	
85-62120 Audit Fees	5,056	5,100	5,100	5,275	3.4%
85-62150 Engineering Fees	7,726	7,500	5,000	7,500	0.0%
85-62180 Software & Support	7,490	4,978	5,000	4,978	0.0%
85-62190 Billing & Collections	20,151	25,000	30,000	25,000	0.0%
85-62650 Purchased Sewer (SMCMUD)	156,858	163,795	150,000	163,795	0.0%
Total Prof. & Contractual:	201,145	216,373	199,100	221,548	2.4%
Communications:					
85-62340 Telephone & Internet	3,786	3,960	4,000	3,960	0.0%
85-62350 Postage	7,408	7,500	7,500	7,500	0.0%
Total Communications:	11,194	11,460	11,500	11,460	0.0%
Repairs & Maintenance:					
85-62410 Vehicle Maintenance	3,771	3,000	2,000	3,000	0.0%
85-62420 Equipment Maintenance	1,045	2,000	3,000	2,000	0.0%
85-63410 Water System Maintenance	38,137	40,000	45,000	40,000	0.0%
85-63440 Sewer System Maintenance	3,581	10,000	5,000	10,000	0.0%
Total Repairs & Maintenance:	46,534	55,000	55,000	55,000	0.0%

**CITY OF OAK RIDGE NORTH
FY 2022 WATER/SEWER BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
WATER/SEWER FUND					
<u>Rentals & Leases:</u>					
85-62520 Equipment Rentals & Leases	10,347	11,068	11,068	11,068	0.0%
Total Rentals & Leases:	10,347	11,068	11,068	11,068	0.0%
<u>Utilities:</u>					
85-62630 Electric	49,973	50,000	50,000	50,000	0.0%
85-62640 Gas	617	606	606	636	4.9%
Total Utilities:	50,590	50,606	50,606	50,636	0.1%
<u>Operating Expenses:</u>					
85-62720 Training & Travel	1,354	3,000	1,000	3,000	0.0%
85-62770 Memberships	40	1,200	40	1,200	0.0%
85-62840 Laboratory Expense	3,791	1,500	1,500	1,500	0.0%
85-62890 Miscellaneous	5,147	4,000	1,000	4,000	0.0%
85-62900 Emergency Response	-	20,000	-	20,000	0.0%
85-62920 Lone Star Groundwater Fees	9,217	5,609	5,609	5,609	0.0%
85-62930 SJRA Groundwater Fees	238,042	209,082	209,082	223,986	7.1%
85-62935 SJRA Surfacewater Fees	106,587	129,903	110,000	154,846	19.2%
85-63110 Office Supplies	33	500	250	500	0.0%
85-63140 Printing	1,010	1,500	1,250	1,500	0.0%
85-63220 Gasoline & Oil	5,251	6,000	7,500	6,000	0.0%
85-63230 Clothing & Uniforms	2,216	2,300	2,615	2,300	0.0%
85-63240 Minor Equipment	-	3,848	4,715	2,000	-48.0%
85-63450 Chemicals & Supplies	3,503	5,500	5,500	5,500	0.0%
85-63520 Water Meters	9,281	10,000	7,000	10,000	0.0%
Total Operating Expenses:	385,472	403,942	357,061	441,941	9.4%
Total Expenses:	1,125,061	1,171,890	1,113,129	1,236,563	5.5%
<u>Other Financing Sources:</u>					
93-67130 Transfer to General Fund	(117,759)	(96,083)	(82,000)	(98,085)	2.1%
93-67130 Transfer out Impact Fees	-	(10,000)	(160,376)	(10,000)	0.0%
93-67130 Transfer to Capital Reserves	(592,179)	(347,453)	(137,621)	(335,788)	-3.4%
Total Other Financing:	(709,938)	(453,536)	(379,997)	(443,873)	-2.1%
Total Water/Sewer Fund:	\$ 448,734	\$ -	\$ -	\$ -	

**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

CAPITAL IMPROVEMENT FUND

W/S Replacement Reserve		1,430,880
TWDB Funds		173,705
Robinson Road Funds	RR	8,518,268
Unrestricted Capital Improvement Funds		122,910
Estimated Capital Funds at 09/30/2021		10,245,763

Current Year Financing Sources:

Transfer from Water/Sewer Replacement Reserve		137,621
Transfer from Water/Sewer Impact Fees		10,000
Transfer from General Fund (from FY 2021)		593,700
Transfer from Parks & Recreation		7,500
EDC Funds	EDC	300,000
Grant Funds		575,764
Proceeds from PW Equipment Sales		40,000
Interest Earnings		5,000
Total Current Year Financing Sources:		1,669,585

Total Estimated Available Funds:		11,915,348
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Capital Expenditures:

Water/Sewer System Projects:

85-66200	Water Line Replacement	50,000
85-62660	SMCMUD Capital Costs	125,000
85-66200	Residential Smart Meter Program	90,000
85-66200	Impact Fee Reimbursement	98,000

Drainage Projects:

70-66260	Regional Detention (Spring Pines Retention Basin)	575,764
70-66260	Regional Detention (Other Projects)	

Streets, Sidewalks, & Parks Projects:

73-62150	Robinson Road Engineering (see separate sheet for details)	1,000,000
73-66180	Intersection/Street Annual Improvement Program	50,000
76-66140	Park Renovations & Improvements	250,000
76-66140	City Sidewalks	-

Building/Equipment Purchases:

50-66170	Other Equipment	25,000
70-66170	Public Works Vehicles & Equipment	96,000
80-66170	Police Department Vehicles & Equipment	84,875
80-68500	PD Capital Leases - Principal	113,631
80-68550	PD Capital Leases - Interest	6,308

Miscellaneous:

50-66400	Contingency	100,000
50-62110	Attorney Fees - Capital Projects	25,000

Total Capital Expenditures:		2,689,579
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Estimated Year-End Available Funds at 09/30/2022		9,225,770
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**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
ROBINSON ROAD CONSTRUCTION FUND					
Beginning Balance	-	-	-	8,098,530	
Revenues:					
00-58010 Bond Proceeds	-	9,018,268	9,018,268	-	
00-56100 Interest	-	1,850	1,850	-	
00-56000 Other Revenue	-	-	-	-	
Total Revenues:	-	9,020,118	9,020,118	-	
Expenses:					
73-62150 Engineering	-	200,000	200,000	1,000,000	
73-62890 Miscellaneous	-	13,000	13,000	-	
73-66120 Construction in Progress	-	500,000	500,000	-	
73-68090 Bond Issuance Fees	-	208,588	208,588	-	
Total Expenses:	-	921,588	921,588	1,000,000	
Current Surplus/(Deficit):	-	8,098,530	8,098,530	(1,000,000)	
Year-End Balance:	-	8,098,530	8,098,530	7,098,530	

CITY OF OAK RIDGE NORTH
FY 2022 DEBT SERVICE - 2009 TWDB C.O.'S BUDGET

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
DEBT SERVICE - 2009 TWDB C.O.'S & 2019 REFI					
Beginning Balance	99,460	70,617	70,617	(21,916)	
Revenues:					
00-51010 Property Tax	274,500	221,432	228,000	307,360	38.8%
00-56100 Interest	1,362	500	2,500	50	-90.0%
93-57130 Transfer in from Other Funds	-	-	-	-	
Total Revenues:	275,861	221,932	230,500	307,410	38.5%
Expenses:					
92-67920 Paying Agent Fees	550	550	550	1,550	181.8%
92-68070 Principal - 2009 Series C.O.'s	200,000	170,000	175,000	225,000	32.4%
92-68080 Interest - 2009 Series C.O.'s	104,154	147,484	147,484	80,810	-45.2%
Total Expenses:	304,704	318,034	323,034	307,360	-3.4%
Current Surplus/(Deficit):	(28,842)	(96,102)	(92,534)	50	-100.1%
Year-End Balance:	70,617	(25,484)	(21,916)	(21,866)	-14.2%

**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
DEBT SERVICE - 2012 C.O.'S					
Beginning Balance	12,518	10,571	10,571	14,023	
Revenues:					
00-51010 Property Tax	235,261	234,502	234,502	230,551	-1.7%
00-56100 Interest	543	50	50	50	0.0%
93-57130 Transfer in from Other Funds	-	-	3,400	-	
Total Revenues:	235,803	234,552	237,952	230,601	-1.7%
Expenses:					
92-67920 Paying Agent Fees	500	500	500	500	0.0%
92-68070 Principal - 2012 Series C.O.'s	200,000	200,000	200,000	200,000	0.0%
92-68080 Interest - 2012 Series C.O.'s	37,250	34,000	34,000	30,000	-11.8%
Total Expenses:	237,750	234,500	234,500	230,500	-1.7%
Current Surplus/(Deficit):	(1,947)	52	3,452	101	93.8%
Year-End Balance:	10,571	10,623	14,023	14,124	33.0%

**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
DEBT SERVICE - 2020 C.O.'S					
Beginning Balance	-	-	-	50	
Revenues:					
00-56100 Interest	-	-	50	50	
93-57130 Transfer in from Other Funds	-	-	269,028	249,650	
Total Revenues:	-	-	269,078	249,700	
Expenses:					
92-67920 Paying Agent Fees	-	-	500	500	
92-68070 Principal - 2012 Series C.O.'s	-	-	-	-	
92-68080 Interest - 2012 Series C.O.'s	-	-	268,528	249,150	
Total Expenses:	-	-	269,028	249,650	
Current Surplus/(Deficit):	-	-	50	50	
Year-End Balance:	-	-	50	100	

**CITY OF OAK RIDGE NORTH
FY 2022 OPERATING BUDGET**

	FY 2020 ACTUAL	FY 2021 AMENDED BUDGET	FY 2021 ESTIMATED	FY 2022 BUDGET	% Inc. / Dec. over FY 2021 Amended Budget
TIRZ FUND					
Beginning Balance	705,493	1,026,682	1,026,682	1,085,804	
Revenues:					
00-51010 Property Tax	337,005	339,411	350,000	461,520	36.0%
00-56100 Interest	6,874	10,000	650	1,000	-90.0%
00-56000 Other Revenue	-	-	-	-	
Total Revenues:	343,879	349,411	350,650	462,520	
Expenses:					
93-62110 Legal	2,840	2,000	2,500	2,500	25.0%
93-62120 Audit Fees	3,000	3,000	3,000	3,000	0.0%
93-66230 Roadway Infrastructure	-	208,000	268,528	249,650	20.0%
93-67130 Transfer to General - Admin	16,850	16,971	17,500	23,076	36.0%
Total Expenses:	22,690	229,971	291,528	278,226	
Current Surplus/(Deficit):	321,189	119,440	59,122	184,294	
Year-End Balance:	1,026,682	1,146,122	1,085,804	1,270,098	