

TOWN OF WARE FY21 BUDGET													
		FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	FY21 RECOMMEND	TOWN MGR					
GENERAL GOVERNMENT													
100 RESERVE FOR SALARY INCREASES													
5600 Reserve		-	-	-	-	-	-	-	-	-	-	-	-
114 MODERATOR													
5100 Salary		250.00	250.00	-	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
5700 Other Charges		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		250.00	250.00	-	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
122 SELECTMEN													
5100 Chairman Salary		2,652.00	2,652.00	2,652.00	2,652.00	3,072.00	3,072.00	3,072.00	3,072.00	3,072.00	3,072.00	3,072.00	3,072.00
5110 Member's Salary		8,444.40	8,919.83	8,928.00	8,928.00	10,608.00	10,608.00	10,608.00	10,608.00	10,608.00	10,608.00	10,608.00	10,608.00
5200 Purchase of Services		11,834.20	5,975.76	4,114.14	18,600.00	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00
5400 Supplies		20.26	102.63	57.76	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00
5700 Other Charges		-	-	180.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00
TOTAL		22,950.86	17,650.22	15,931.90	31,080.00	18,380.00	18,380.00	18,380.00	18,380.00	18,380.00	18,380.00	18,380.00	18,380.00
123 TOWN MANAGER													
5100 Town Manager Salary		95,652.84	97,192.17	102,000.08	104,000.00	106,500.00	106,500.00	106,500.00	106,500.00	106,500.00	106,500.00	106,500.00	106,500.00
5110 Executive Assistant		28,396.56	31,824.00	32,301.36	38,735.00	39,552.00	39,552.00	39,552.00	39,552.00	39,552.00	39,552.00	39,552.00	39,552.00
5200 Purchase of Services		3,462.99	1,244.39	5,470.60	8,250.00	8,175.00	8,175.00	8,175.00	8,175.00	8,175.00	8,175.00	8,175.00	8,175.00
5400 Supplies		368.91	456.46	1,034.10	500.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00
5700 Other Charges		125.15	1,228.58	911.08	1,250.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00
TOTAL		128,006.45	131,945.60	141,717.22	152,735.00	156,177.00	156,177.00	156,177.00	156,177.00	156,177.00	156,177.00	156,177.00	156,177.00
131 FINANCE COMMITTEE													
5400 Supplies		69.50	86.17	133.04	130.00	170.00	170.00	170.00	170.00	170.00	170.00	170.00	170.00
5700 Other Charges		176.00	348.95	180.00	325.00	285.00	285.00	285.00	285.00	285.00	285.00	285.00	285.00
5701 Reserve Fund		35,041.36	35,917.02	18,931.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00
TOTAL		35,286.86	36,352.14	19,244.04	55,455.00	55,455.00	55,455.00	55,455.00	55,455.00	55,455.00	55,455.00	55,455.00	55,455.00
135 TOWN ACCOUNTANT													
5100 Salary		79,618.13	80,899.53	82,113.20	84,607.00	86,180.00	86,180.00	86,180.00	86,180.00	86,180.00	86,180.00	86,180.00	86,180.00
5110 Assistants Salary		31,972.53	33,293.49	37,746.84	39,833.00	41,108.00	41,108.00	41,108.00	41,108.00	41,108.00	41,108.00	41,108.00	41,108.00
5200 Purchase of Services		49,763.92	40,427.09	48,658.78	42,630.00	53,330.00	53,330.00	53,330.00	53,330.00	53,330.00	53,330.00	53,330.00	53,330.00
5400 Supplies		518.12	431.47	253.59	400.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
5700 Other Charges		50.00	50.00	98.96	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00
TOTAL		161,922.70	155,101.58	168,871.37	167,820.00	181,968.00	181,968.00	181,968.00	181,968.00	181,968.00	181,968.00	181,968.00	181,968.00
141 BOARD OF ASSESSORS													
5100 Board Member's Salary		10,000.00	9,838.55	9,999.78	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
5110 Assistants' Salaries		70,927.36	65,992.66	73,643.12	89,452.00	117,127.00	117,127.00	117,127.00	117,127.00	117,127.00	117,127.00	117,127.00	117,127.00
5200 Purchase of Services		15,525.12	14,449.04	18,139.29	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00
5201 Reval & Recert		-	25,000.00	-	-	-	-	-	-	-	-	-	-
5202 Cyclical Inspections		3,750.00	3,450.00	2,094.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
5400 Supplies		478.27	953.58	634.04	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00
5700 Other Charges		667.41	505.76	634.87	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
5800 Capital Outlay		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		101,348.16	120,189.59	105,145.10	123,052.00	150,727.00	150,727.00	150,727.00	150,727.00	150,727.00	150,727.00	150,727.00	150,727.00

TOWN OF WARE FY21 BUDGET							TOWN MGR	
	FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	FY21 RECOMMEND		
145 TREASURER/COLLECTOR								
5100 Salaries	64,246.20	65,280.33	54,744.05	68,272.00	62,000.00	62,000.00		62,000.00
5110 Assistants' Salary	111,257.34	92,036.50	99,809.01	107,656.00	129,273.51	129,273.51		129,274.00
5120 Administrative Assistant	6,730.00	3,648.75	-	-	-	-		-
5200 Purchase of Services	26,479.45	27,838.20	33,793.31	31,182.00	43,982.00	43,982.00		32,000.00
5400 Supplies	3,671.92	3,322.07	4,409.62	3,750.00	3,750.00	3,750.00		3,750.00
5700 Other Charges	2,174.89	2,336.53	1,275.99	1,575.00	1,775.00	1,775.00		1,775.00
TOTAL	214,559.80	194,462.38	194,031.98	212,435.00	240,780.51	228,799.00		228,799.00
151 LAW								
5200 Purchase of Services	104,962.72	46,739.67	90,000.00	90,000.00	100,000.00	100,000.00		100,000.00
152 HUMAN RESOURCES								
5100 Salary	-	-	-	-	-	-		15,000.00
5200 Purchase of Services	-	-	-	-	-	-		-
5400 Supplies	-	-	-	-	-	-		1,000.00
5700 Other Charges	-	-	-	-	-	-		-
TOTAL	-	-	-	-	-	-		16,000.00
155 INFORMATION TECHNOLOGY								
5100 Salary	61,111.00	62,094.22	63,025.56	65,000.00	66,371.00	66,371.00		66,371.00
5200 Purchase of Services	60,929.25	64,190.29	58,931.45	71,595.00	81,400.00	81,400.00		81,400.00
5400 Supplies	104.43	402.78	317.95	500.00	500.00	500.00		500.00
5700 Other Charges	654.19	604.20	607.20	660.00	660.00	660.00		660.00
5800 Capital Expenditures	21,887.23	11,546.60	24,384.37	28,235.00	22,110.00	22,110.00		22,110.00
TOTAL	144,686.10	138,838.09	147,266.53	165,990.00	171,041.00	171,041.00		171,041.00
158 TELEPHONE CHARGES								
5200 Purchase of Services	21,477.36	22,353.44	20,378.56	23,000.00	23,000.00	23,000.00		23,000.00
422 MUNICIPAL FUEL								
5401 Supplies	72,961.85	95,195.73	104,860.72	125,000.00	120,000.00	120,000.00		120,000.00
161 TOWN CLERK								
5100 Salary	51,760.45	52,577.22	53,350.91	56,000.00	57,181.00	57,181.00		57,181.00
5110 Assistant Salary	41,419.00	42,588.00	44,738.63	46,327.00	49,044.00	49,044.00		49,044.00
5200 Purchase of Services	2,866.03	2,876.96	3,249.05	2,800.00	2,800.00	2,800.00		2,900.00
5400 Supplies	1,424.95	752.23	984.49	1,500.00	1,500.00	1,500.00		1,200.00
5700 Other Charges	830.36	1,118.23	1,021.04	900.00	900.00	900.00		900.00
TOTAL	98,300.79	99,912.64	103,344.12	107,527.00	111,425.00	111,225.00		111,225.00
162 ELECTIONS & TOWN MEETING								
5100 Salaries	9,418.63	3,030.00	8,625.08	9,000.00	9,000.00	9,000.00		10,000.00
5200 Purchase of Services	11,071.09	4,359.55	8,196.64	9,000.00	9,000.00	9,000.00		10,000.00
5400 Supplies	1,127.52	932.57	3,165.61	1,000.00	1,000.00	1,000.00		1,000.00
5700 Other Charges	-	-	-	-	-	-		-
TOTAL	21,617.24	8,322.12	19,987.33	19,000.00	19,000.00	19,000.00		21,000.00

TOWN OF WARE FY21 BUDGET								
		FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	TOWN MGR FY21 RECOMMEND	
163 BOARD OF REGISTRARS								
5100 Salaries		3,266.66	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00	
5200 Purchase of Services		5,732.58	4,313.01	6,410.49	5,800.00	5,800.00	5,700.00	
5400 Supplies		182.51	35.99	377.35	150.00	150.00	180.00	
5700 Other Charges		-	-	-	-	-	-	
TOTAL		9,181.75	7,749.00	10,187.84	9,350.00	9,350.00	9,280.00	
171 CONSERVATION COMMISSION								
5100 Salaries		11,932.18	12,584.19	12,384.84	15,300.00	15,300.00	16,100.00	
5200 Purchase of Services		233.30	166.31	60.73	200.00	200.00	300.00	
5400 Supplies		-	19.95	-	300.00	300.00	300.00	
5700 Other Charges		-	105.00	638.77	400.00	400.00	500.00	
TOTAL		12,165.48	12,875.45	13,084.34	16,200.00	16,200.00	17,200.00	
175 PLANNING/COMMUNITY DEVELOPMENT								
5100 Board's Salaries-PB		2,200.00	2,000.00	2,333.34	4,800.00	4,800.00	4,800.00	
5100 Board's Salaries-ZBA		2,000.00	1,666.70	2,000.00	2,000.00	2,000.00	2,000.00	
5110 Town Planner Salary		25,924.22	43,670.00	32,526.11	35,000.00	35,190.00	35,190.00	
5120 Admn Asst Salary		18,990.13	19,898.76	15,012.71	16,500.00	13,228.00	11,275.00	
5200 Purchase of Services		9,028.23	3,180.94	10,645.27	18,000.00	14,100.00	8,500.00	
5400 Supplies		146.62	5,065.37	4,437.26	2,500.00	3,500.00	3,000.00	
5700 Other Charges		1,293.50	3,261.04	1,048.57	1,500.00	4,400.00	2,000.00	
TOTAL		59,582.70	78,742.81	68,003.26	80,300.00	77,218.00	66,765.00	
192 TOWN HALL								
5100 Custodian's Salary		9,290.43	6,274.47	5,640.52	7,150.00	7,500.00	7,500.00	
5200 Purchase of Services		30,369.02	34,968.70	35,318.08	35,000.00	35,000.00	34,000.00	
5400 Supplies		4,216.72	5,174.05	3,495.95	5,500.00	6,000.00	6,000.00	
5700 Other Charges		-	-	-	-	-	-	
TOTAL		43,876.17	46,417.22	44,454.55	47,650.00	48,500.00	47,500.00	
194 FACILITIES MAINTENANCE								
5200 Purchase of Services		9,262.65	14,746.14	13,581.00	25,000.00	25,000.00	15,000.00	
195 TOWN REPORT								
5200 Purchase of Services		500.00	500.00	500.00	500.00	500.00	500.00	
198 AMERICANS W/ DISABILITY COMMISSION								
5200 Purchase of Services		-	-	-	-	-	-	
5400 Supplies		-	-	-	-	-	-	
5700 Other Charges		-	-	-	100.00	100.00	100.00	
TOTAL		-	-	-	100.00	100.00	100.00	
TOTAL GENERAL GOVERNMENT		1,262,899.64	1,228,343.82	1,280,589.86	1,452,444.00	1,525,021.51	1,509,667.00	

TOWN OF WARE FY21 BUDGET							TOWN MGR	
	FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	FY21 RECOMMEND		
DEBT & INTEREST								
710 RETIREMENT OF DEBT								
5900 Principal	1,416,438.96	1,497,138.61	1,487,843.65	604,000.00	679,900.00	679,900.00		
TOTAL	1,416,438.96	1,497,138.61	1,487,843.65	604,000.00	679,900.00	679,900.00		
720 LEASE LONG TERM DEBT								
5900 Leases	-	-	-	-	-	-		
TOTAL	-	-	-	-	-	-		
751 LONG TERM DEBT								
5900 Interest	198,605.30	196,405.74	146,643.50	145,000.00	153,482.10	153,483.00		
TOTAL	198,605.30	196,405.74	146,643.50	145,000.00	153,482.10	153,483.00		
752 SHORT TERM DEBT								
5900 Interest	12,608.46	6,847.83	23,996.60	70,000.00	70,000.00	70,000.00		
TOTAL	12,608.46	6,847.83	23,996.60	70,000.00	70,000.00	70,000.00		
TOTAL DEBT & INTEREST	1,627,652.72	1,700,392.18	1,658,483.75	819,000.00	903,382.10	903,383.00		
EMPLOYEE BENEFITS								
911 HAMPSHIRE COUNTY RETIREMENT								
5100 Assessment	1,632,480.37	1,757,760.44	1,883,643.21	1,969,540.00	2,239,747.00	2,239,747.00		
TOTAL	1,632,480.37	1,757,760.44	1,883,643.21	1,969,540.00	2,239,747.00	2,239,747.00		
913 UNEMPLOYMENT INSURANCE FUND								
5100 Benefit	44,916.52	8,270.38	37,145.43	80,000.00	90,000.00	80,000.00		
TOTAL	44,916.52	8,270.38	37,145.43	80,000.00	90,000.00	80,000.00		
914 HEALTH & MEDICAL INSURANCE								
5100 Benefit	3,294,278.55	3,598,720.82	3,614,999.54	3,423,600.00	3,502,800.00	3,502,800.00		
TOTAL	3,294,278.55	3,598,720.82	3,614,999.54	3,423,600.00	3,502,800.00	3,502,800.00		

TOWN OF WARE FY21 BUDGET							TOWN MGR	
	FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	FY21 RECOMMEND		
916 MEDICARE								
5100 Benefit	202,515.11	200,807.84	211,520.35	225,000.00	240,000.00	235,000.00		235,000.00
TOTAL	202,515.11	200,807.84	211,520.35	225,000.00	240,000.00	235,000.00		235,000.00
917 EMPLOYEE SICK LEAVE BUY BACK								
5100 Benefit	1,845.91	900.00	800.00	3,000.00	3,000.00	3,000.00		3,000.00
TOTAL	1,845.91	900.00	800.00	3,000.00	3,000.00	3,000.00		3,000.00
918 IMMUNIZATIONS & PHYSICALS								
5100 Benefit	4,358.11	2,751.60	3,957.00	5,000.00	6,000.00	5,000.00		5,000.00
TOTAL	4,358.11	2,751.60	3,957.00	5,000.00	6,000.00	5,000.00		5,000.00
TOTAL EMPLOYEE BENEFITS	5,180,394.57	5,569,211.08	5,752,065.53	5,706,140.00	6,081,547.00	6,065,547.00		
INSURANCE								
945 MUNICIPAL INSURANCE								
5700 Other Charges	300,071.61	292,936.00	284,206.96	364,600.00	379,200.00	386,000.00		386,000.00
TOTAL INSURANCE	300,071.61	292,936.00	284,206.96	364,600.00	379,200.00	386,000.00		
GRAND TOTAL TOWN	13,180,439.35	13,546,035.15	14,286,572.30	13,933,301.00	14,817,194.61	14,594,341.00		14,594,341.00
	2.0%	2.8%	5.5%	-2.5%	6.3%	4.7%		
SCHOOL								
SCHOOLS								
5100 Net School Spending - WPS	11,619,701.00	11,835,000.00	12,085,000.00	12,625,000.00	13,258,456.00	13,000,000.00		13,000,000.00
(School Committee)								
5100 Medical Distribution	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00		75,000.00
5100 Transportation - WPS	1,441,925.95	1,545,000.00	1,567,120.00	1,605,077.00	1,691,513.00	1,650,000.00		1,650,000.00
5600 Pathfinder Regional Schools	1,028,380.00	1,179,572.00	1,283,879.00	1,121,028.00	1,324,028.00	1,311,065.00		1,311,065.00
TOTAL SCHOOL	14,165,006.95	14,634,572.00	15,010,999.00	15,426,105.00	16,348,997.00	16,036,065.00		16,036,065.00
	2.5%	3.3%	2.6%	2.8%	6.0%	4.0%		
GRAND TOTAL TOWN & SCHOOL	27,345,446.30	28,180,607.15	29,297,571.30	29,359,406.00	31,166,191.61	30,630,406.00		30,630,406.00
	2.3%	3.1%	4.0%	0.2%	6.2%	4.3%		

TOWN OF WARE FY21 BUDGET

FY17 ACTUAL FY18 ACTUAL FY19 ACTUAL FY20 BUDGET FY21 REQUEST TOWN MGR
FY21 RECOMMEND

WATER ENTERPRISE FUND

Estimated Revenues						
User Fees	851,126.92	856,474.73	976,125.02	1,025,000.00	1,035,000.00	1,035,000.00
Water Liens	87,779.87	78,359.82	87,426.15	73,625.00	74,000.00	74,000.00
Construction	15,382.49	15,977.81	6,523.87	10,000.00	10,000.00	10,000.00
Penalties & Interest	10,001.53	10,665.59	10,469.93	10,000.00	11,000.00	11,000.00
Municipal/School Charges	17,653.00	15,238.00	22,735.00	19,000.00	19,000.00	19,000.00
Total Est Revenues	981,943.81	976,715.95	1,103,279.97	1,137,625.00	1,150,000.00	1,149,000.00

5100 Salaries	242,586.89	194,360.69	204,469.17	301,481.00	284,153.00	284,153.00
5150 Overtime	22,397.63	31,167.44	29,878.50	24,500.00	26,500.00	26,500.00
5180 Licenses	721.00	1,364.00	874.98	1,000.00	1,000.00	1,000.00
5190 Clothing Allowance	1,056.96	1,143.95	2,218.28	1,200.00	1,800.00	1,800.00
5200 Purchase of Services	143,067.80	158,070.21	196,407.24	200,000.00	204,000.00	200,000.00
5400 Supplies	162,484.88	172,803.29	195,128.73	165,000.00	178,500.00	178,500.00
5700 Other Charges	5,347.65	5,468.04	1,676.26	3,000.00	5,600.00	5,600.00
5800 Capital Outlay	-	22,335.91	37,995.09	-	20,000.00	20,000.00
Extraordinary/Unforeseen	-	-	-	5,000.00	5,000.00	5,000.00
TOTAL	577,672.81	566,713.53	668,648.25	701,181.00	726,553.00	722,553.00

Indirect Costs	213,151.85	200,259.10	219,909.16	257,337.00	308,369.00	325,123.00
----------------	------------	------------	------------	------------	------------	------------

Profit/Loss	191,119.15	189,743.32	214,722.56	179,107.00	115,078.00	101,324.00
-------------	------------	------------	------------	------------	------------	------------

Note: Available Retained Earnings 1,191,084.50

Total Revenue	964,290.81	961,477.95	1,080,544.97	1,118,625.00	1,131,000.00	1,130,000.00
Total Expenditures	768,791.96	776,456.85	883,370.81	880,288.00	841,631.00	823,877.00

TOWN OF WARE FY21 BUDGET							TOWN MGR	
	FY17 ACTUAL	FY18 ACTUAL	FY19 ACTUAL	FY20 BUDGET	FY21 REQUEST	FY21 RECOMMEND		
SEWER ENTERPRISE FUND								
Estimated Revenues								
User Fees	684,896.49	703,779.60	774,530.44	915,000.00	915,000.00	782,400.00		
Sewer Liens	82,554.56	75,701.15	82,976.30	68,600.00	70,000.00	70,000.00		
Construction & Other	35,550.00	39,366.95	32,600.00	25,000.00	25,000.00	25,000.00		
Penalties & Interest	3,594.01	3,562.39	6,181.50	3,000.00	3,500.00	3,500.00		
Use of Retained Earnings	10,379.00	8,564.00	-	-	-	30,000.00		
Municipal/School Charges	19,351.00	16,974.00	24,975.00	12,000.00	12,000.00	12,000.00		
Total Est Revenues	836,325.06	847,948.09	921,263.24	1,023,600.00	1,025,500.00	922,900.00		
5100 Salaries	217,507.89	212,292.38	236,021.41	243,000.00	226,129.00	226,129.00		
5150 Overtime	23,584.85	27,460.51	27,481.72	25,000.00	30,000.00	25,000.00		
5180 Licenses	105.00	275.00	-	1,000.00	1,000.00	1,000.00		
5190 Clothing Allowance	1,779.25	1,350.00	1,787.05	1,350.00	1,350.00	1,350.00		
5200 Purchase of Services	269,672.88	333,602.31	341,724.43	332,500.00	363,100.00	350,000.00		
5400 Supplies	114,691.63	129,139.55	122,998.75	140,500.00	154,500.00	145,000.00		
5700 Other Charges	3,378.45	757.28	1,305.95	2,000.00	1,750.00	1,750.00		
5800 Capital Outlay	65,000.00	22,335.91	-	-	-	-		
5850 Extraordinary/Unforeseen	-	-	-	5,000.00	10,000.00	5,000.00		
TOTAL	695,719.95	727,212.94	731,319.31	750,350.00	787,829.00	755,229.00		
Indirect Costs	140,451.14	153,801.82	155,839.12	247,496.00	269,594.00	269,594.00		
Profit/Loss	153.97	(33,066.67)	34,104.81	25,754.00	(31,923.00)	(101,923.00)		
Note: Available Retained Earnings	105,321.00							
Charges) Total Revenue	816,974.06	830,974.09	896,288.24	1,011,600.00	1,013,500.00	910,900.00		
(f)/Loss) Total Expenditures	695,873.92	694,146.27	765,424.12	776,104.00	755,906.00	653,306.00		
For Recap- Total Enterprise Funds								
Charges) Total Revenue	1,781,264.87	1,792,452.04	1,976,833.21	2,130,225.00	2,144,500.00	2,040,900.00		
(f)/Loss) Total Expenditures	1,464,665.88	1,470,603.12	1,648,794.93	1,656,392.00	1,597,537.00	1,477,183.00		

TOWN OF WARE - Fiscal Year 2021				
			Final Budget FY20	Estimated FY21
ESTIMATED RECEIPTS				
A. ESTIMATED RECEIPTS - STATE				
1. Cherry Sheet Estimated - Chapter 70			10,591,234.00	10,692,747.00
Cherry Sheet Estimated - Genl Govt Aid			1,833,298.00	1,884,630
Cherry Sheet Estimated GGA additional Formula				
Cherry Sheet Estimated - All Other			500,252.00	530,817.00
2. Mass. School Bldg. Auth. Reimb.			-	
B. ESTIMATED RECEIPTS - LOCAL				
1. Local Receipts			2,591,402.25	2,641,000.00
2. Enterprise Funds			2,130,225.00	2,040,900.00
C. REVENUE FOR PARTICULAR PURPOSE				
1. Other Available Funds			-	
D. OTHER REVENUE SOURCES				
1. Free Cash			-	246,209.00
2. Ambulance Receipts Reserved			38,954.00	15,000.00
3. Stabilization Fund				
4. Capital Stabilization Fund				
5. Overlay release of funds				
E. REAL & PERSONAL TAX LEVY				
Tax Levy			15,006,396.00	15,473,334.90
+ 2.5%			375,159.90	386,833.37
New Growth			91,779.00	115,000.00
Debt Exclusion			30,400.00	29,900.00
to balance			(2,217.54)	-
Total Real & Personal Tax Levy			15,501,517.36	16,005,068.27
TOTAL ESTIMATED RECEIPTS			\$ 33,186,882.61	\$ 34,056,371.62
ESTIMATED APPROPRIATIONS				
A. APPROPRIATIONS				
	Budget		13,933,301.00	14,594,341.00
	School		12,625,000.00	13,000,000.00
	Transportation		1,605,077.00	1,650,000.00
	Pathfinder		1,121,028.00	1,311,065.00
	Medicaid		75,000.00	75,000.00
	Enterprise Funds		1,656,392.00	1,579,106.00
	STM Appropriations		-	-
	Addnl Appropriations/Adjs		304,607.39	-
	Transfers OPEB/Stab		-	-
	Total Appropriations		\$ 31,320,405.39	\$ 32,209,512.00
B. OTHER AMOUNTS TO BE RAISED				
1. Tax title purposes			10,000.00	10,000.00
2. Debt & Interest not included			-	-
3. Final court judgments			-	-
4. Total overlay deficits prior years			-	-
5. Total Cherry Sheet offsets CS1-ER			219,829.00	219,754.00
6. Revenue deficits			-	-
7. Offset receipts deficits			-	-
8. Authorized (Quabbin Health District)			152,892.13	158,000.00
9. Snow & Ice deficit			88,279.16	-
Transportation Deficit			-	-
10. Other			1,632.93	1,632.93
TOTAL B			\$ 472,633.22	\$ 389,386.93
C. STATE & COUNTY CHERRY SHEET CHARGES			1,218,844.00	1,282,472.00
D. ALLOWANCE FOR ABATEMENTS & EXEMPT.			175,000.00	175,000.00
TOTAL AMOUNT TO BE RAISED			\$ 33,186,882.61	\$ 34,056,370.93
TOTAL RECEIPTS LESS TOTAL EXPENDITURES			\$ -	\$ 0.69
Free Cash Balance			1,193,212.00	
Required Minimum Balance			(208,826.00)	
Adjusted Free Cash Balance			984,386.00	
Expended Fall STM			(468,100.00)	
Available Free Cash			<u>516,286.00</u>	
Available Free Cash per Reserve Policy				
For FY20/FY21 Budget			344,531.00	
For Capital/One-Time Extraordinary			171,755.00	
Regular Stabilization Balance			502,788.36	
Required Minimum Balance			(365,445.00)	
Available for FY20/FY21 Budget			<u>137,343.36</u>	
Capital Stabilization Balance			451,318.99	
Required Minimum Balance			(261,032.00)	
Available for FY20/FY21 Budget			<u>190,286.99</u>	
Ambulance Receipts Reserved			28,731.59	
Water Enterprise Retained Earnings			1,191,084.50	
Sewer Enterprise Retained Earnings			105,321.00	