

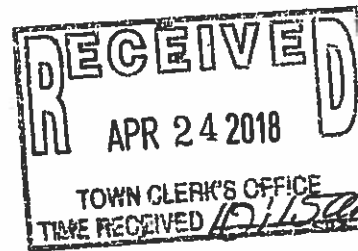
Board of Selectmen: *John E. Carroll, Michael P. Fountain, Keith J. Kruckas, Tracy R. Opalinski, Alan G. Whitney*

Town Manager: *Stuart Beckley*
sbeckley@townofware.com



Board of Selectmen
Ware Town Hall, 126 Main Street, Meeting Room

Notice Agenda
Wednesday, May 2, 2018
7:00 p.m.
Joint Meeting with Moderator
And Finance Committee



Meeting Opened

**Review and Recommendations of Warrants for Special and Annual
Town Meeting of May 14, 2018**

New Business:

Designate Selectmen Representative for the following Committees:

- **PVTA**
- **Capital Planning Committee**
- **TIF Committee**

Adjournment

The next Board of Selectmen meeting will be held on Tuesday, May 8, 2018 at 7:00 p.m.

**REMINDER: ANNUAL TOWN MEETING MONDAY, MAY 14, 2018 AT
6:30 PM, WHS AUDITORIUM**



**WARRANT FOR SPECIAL TOWN MEETING
TOWN OF WARE
COMMONWEALTH OF MASSACHUSETTS**

Hampshire, ss.

To any of the Constables of the Town of Ware, in said County,

Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn all of the inhabitants of the Town of Ware, Precincts A, B and C, qualified to vote on Town affairs, to meet at the Ware High School Auditorium, 237 West Street, Ware, on Monday, May 14, 2018 at six thirty o'clock in the evening (6:30 P.M.), then and there to act on the following articles:

ARTICLE 1. To see if the town will vote to appropriate or transfer from available funds a sum of money to pay unpaid bills from prior fiscal years, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.

Recommended by:	Board of Selectmen	Yes _____	No _____
	Finance Committee	Yes _____	No _____
	Town Manager	Yes _____	No _____

ARTICLE 2: To see if the Town will vote to amend or adjust any of the line items of the Fiscal Year 2018 Town Budget, including debt and interest, and to determine what sums of money the Town will appropriate for any such adjustments or amendments and to determine the manner of meeting said appropriation, whether by transfer from available funds, transfer from other items or appropriations, borrowing, or any other means or combination thereof, or take any other action relative thereto.

Recommended by:	Board of Selectmen	Yes _____	No _____
	Finance Committee	Yes _____	No _____
	Town Manager	Yes _____	No _____

ARTICLE 3. To see if the Town will vote to raise and appropriate a sum of money to fund the Employee Compensated Absences Reserve Fund and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof; or take another action relative thereto.

(\$37,000 Transfer from 2018 funds)

Recommended by:	Board of Selectmen	Yes _____	No _____
	Finance Committee	Yes _____	No _____
	Town Manager	Yes _____	No _____

ARTICLE 4. To see if the Town will vote to raise and appropriate a sum of money to fund the conversion of lights in the Fire Station bay to LED lights, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof; or take another action relative thereto.

(\$5,000 Free Cash)

Recommended by:	Board of Selectmen	Yes _____	No _____
	Finance Committee	Yes _____	No _____
	Town Manager	Yes _____	No _____



WARRANT FOR ANNUAL TOWN MEETING
TOWN OF WARE
COMMONWEALTH OF MASSACHUSETTS

HAMPSHIRE, ss

To any of the Constables of the Town of Ware, in said County,

GREETINGS:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn all of the inhabitants of the Town of Ware, Precincts A, B and C qualified to vote on Town affairs to meet at the Ware High School Auditorium, 237 West Street Ware, on Monday May 14, 2018, at seven (7:00 PM) o'clock in the evening, then and there to act on the following articles:

Article 1. To see if the Town will vote to hear the report of the Finance Committee or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 2. To see if the Town will vote to authorize the Treasurer/Tax Collector to enter into Compensating Balance Agreements during Fiscal Year 2019 as permitted by Massachusetts General Laws, Chapter 44, §53F, or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 3. To see if the Town will vote to authorize the Treasurer/Tax Collector, with the approval of the Selectmen to borrow money from time to time in anticipation of the revenue of the Fiscal Year 2019, beginning July 1, 2018 in accordance with the Provisions of Massachusetts General Laws, Chapter 44, §4, and to renew notes or notes payable as may be given for a period of less than one (1) year in accordance with Massachusetts General Laws, Chapter 44, §17 or taken any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 4. To see if the Town will vote to accept and appropriate any Grant Funds awarded to the Town of Ware under Massachusetts Community Development Fund by the Executive Office of Housing and Economic Development and to authorize the Board of Selectmen and Community Development Authority to expend the funds in accordance with the Terms and Conditions of the Grant Agreement or take any action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 5. To see if the Town will vote to accept all State and Federal Educational Grants in any amount as may be awarded for the direct educational expenditures for Fiscal Year 2019 to be expended by the Pathfinder Regional Vocational Technical High School District or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 6. To see if the Town will vote to accept all State and Federal Educational Grants in any amount as may be awarded for the direct educational expenditures for Fiscal Year 2019 to be expended by the Ware Public Schools or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 7. To see if the Town will authorize the Board of Selectmen and Town Manager to apply for, accept and expend any grants or donations from State or Federal governments or private agencies, individuals or institutions, or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 8.

To see if the Town will vote to raise and appropriate a sum of money to be expended for road repairs in anticipation of reimbursement by the Commonwealth of Massachusetts Highway Department under the Chapter 90 State Highway Aid Program and to determine the manner of meeting said appropriation, whether by taxation, transfer from available funds, borrowing, or any other means or any combination thereof or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 9.

To see if the Town will vote to establish the total amount to be expended from each of the Town's revolving funds for certain Town departments under Massachusetts General Laws, Chapter 44, §53 E ½ for the fiscal year beginning July 1, 2018 or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 10.

To see if the Town will vote to fix the salaries of the several Elected Officers of the Town for the Fiscal Year 2019 and to determine whether any Town Board, Commission or Committee shall be authorized to employ any of its members for additional salary or compensation, or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 11.

To see if the Town will vote to raise and appropriate a sum of money to operate the Water Enterprise during Fiscal Year 2019 and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto. **BUDGET ATTACHED**

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 12.

To see if the Town will vote to raise and appropriate a sum of money to operate the Sewer Enterprise during Fiscal Year 2019 and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto. **BUDGET ATTACHED**

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 13.

To see if the Town will vote to determine what sums of money the Town will raise and appropriate including appropriations from Available Funds of whatever type, to defray the charges and expenses of the Town including Debt and Interest for Fiscal Year 2019 or take any other action relative thereto. **BUDGET ATTACHED**

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 14.

To see if the Town will vote to authorize the Board of Selectmen to acquire land parcels and or rights in land parcels for the purpose of obtaining a secure and public right of way. This will allow for the construction and roadway safety improvements of Main Street Reconstruction.

	Total # Parcels	Area (Square feet)
In Fee		
Permanent Easements	6	272
Temporary Easements	30	7,237

The subject parcels are currently identified on plans drafted by CHA, dated January, 2018 and Titled "Ware Center Intersection Improvements Preliminary Right of Way Plan". Further that the Selectmen may acquire these parcels, or modification of these parcels or other required parcels through all legal means, including donations, purchase or eminent domain, and further to vote to raise and appropriate a sum of money for the acquisition of said parcels including any legal and engineer fees, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto. or to take any other action thereon.

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____

Article 15.

To see if the Town will vote to adopt MGL Chapter 59, section 5K, reduction of tax liability for senior citizens, or take any other action relative thereto.

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____

Article 16.

To see if the Town will vote to adopt MGL Chapter 59, section 5N, reduction of tax liability for veterans, or take any other action relative thereto.

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____

Article 17. To see if the town will vote to adopt MGL chapter 90 § 17C, thereby reducing the statutory speed limit from 30 mph to 25 mph on any or all town-owned roadways within a thickly settled or business district, or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 18. To see if the Town will vote to amend the local skateboard control bylaw or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 19. To see if the Town will vote to transfer a sum of money from the sale of lots account for part-time seasonal help for the care and maintenance of the cemeteries, or take any other action thereto.
(\$2,500 Transfer)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 20. To see if the Town will vote to raise and appropriate a sum of money for conducting one or more departmental financial and operational audits, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.
(\$15,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 21. To see if the Town will vote to raise and appropriate a sum of money for the purchase of a police vehicle, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.
(\$45,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____
Capital Planning 6 Yes, 0 No, 1 Abstained

Article 22. To see if the Town will vote to raise and appropriate a sum of money for the purchase of equipment and arms for the Police Department, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.
(\$ 5,000 Transfer)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 23. To see if the Town will vote to raise and appropriate a sum of money for the purchase of a pick up truck for the Department of Public Works, Highway Division, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.
(\$52,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____
Capital Planning 7 Yes, 0 No

Article 24.

To see if the Town will vote to raise and appropriate a sum of money for the purchase of a replacement truck for the Department of Public Works, Highway Division, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.

(\$82,000 Free Cash)

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____
Capital Planning	7 Yes, 0 No	

Article 25.

To see if the Town will vote to raise and appropriate a sum of money for the purchase of a truck with Chipper Box and a leaf assist assembly for the Department of Public Works, Cemetery and Highway Divisions, and to determine the manner of meeting said appropriation whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof or take any other action relative thereto.

(\$63,000 Free Cash)

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____
Capital Planning	7 Yes, 0 No	

Article 26.

To see if the town will vote to raise and appropriate a sum of money to pay for the surface repair to extend the life of roadways, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.

(\$120,000 Borrow)

Recommended by:

Board of Selectmen	Yes _____	No _____
Finance Committee	Yes _____	No _____
Town Manager	Yes _____	No _____

Article 27. To see if the town will vote to raise and appropriate a sum of money to pay for the for the replacement of water mains, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.
(\$200,000 Water Enterprise Reserve)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____
Capital Planning 6 Yes, 1 No

Article 28. To see if the town will vote to raise and appropriate a sum of money to pay for the replacement and or relining of sewer mains,, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.
(\$200,000 Sewer Enterprise Reserve)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____
Capital Planning 6 Yes, 1 No

Article 29. To see if the town will vote to appropriate a sum of money to pay for the cleaning and redevelopment of Well # 5 and to determine the manner of said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.
(\$25,000 Water Enterprise Reserve)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 30. To see if the town will vote to appropriate a sum of money to pay for the removal of garage doors and replacement of walls at the Ware Senior Center, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.
(\$10,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 31. To see if the town will vote to appropriate a sum of money to pay for the Town's share of an Historic Preservation Grant to conduct an architectural envelope study of Ware Town Hall and to determine the manner of said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, contingent on the receipt of a Massachusetts Preservation Projects Fund grant, or take any other action relative thereto.
(\$15,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 32. To see if the town will vote to appropriate a sum of money to fund the operations of the local and regional transportation service, the Quaboag Connector, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.
(\$15,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 33.

To see if the town will vote to appropriate a sum of money to fund the acquisition of the property located at 73 West Main Street including any engineering and legal costs and to authorize the Selectmen to acquire the property through donation, purchase or eminent domain, and further to authorize the Selectmen to seek funds or means for the restoration of said property and/or to dispose of said property with the intent of cleanup and reuse of the property, and to determine the manner of meeting said appropriation, whether by taxation, transfer of available funds, borrowing or any other means or any combination thereof, or take any other action relative thereto.

(\$7,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 34.

To see if the Town will vote to place \$8000 into the celebrations account for the purpose of funding the fireworks displays or take any action thereon, and to determine the manner of meeting said appropriation, whether by taxation, transfer or from available funds or any other means. (petition)

(\$8,000 Free Cash)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 35.

To see if the Town of Ware will vote to purchase 6 new A.E.D.'s (Automatic External Defibrillators) at the cost of \$7,200-, to be located within the Police Cruisers and be utilized by trained Police First Responders. The money for the cost of these units to be funded from the Ambulance Receipts Fund or other means identified. This Language may be altered by the Ware Town Attorney as needed. (petition)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 36.

To see if the Town of Ware will propose to change the current title of Fire Chief, from Strong Fire Chief to that of a Weak Fire Chief, by rescinding the adoption MGL Chapter 48, Section 42 or take any other action thereon. This language may be altered by the Ware Town Attorney as needed. (petition)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 37.

To see if the Town will vote to adopt a bylaw addition to the Town of Ware that requires all newly hired full-time town employees, and those currently hired full time employees within the last 5 years, and all department heads, (no matter when hired) to be required to move into the town of WARE, after 6 months of employment. This language may be altered by the Ware Town Attorney as needed. (petition)

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 38.

To see if the Town will vote to accept a revised layout of Buckley Court and to authorize the Board of Selectmen to record said layout in the Hampshire County Registry of Deeds, or take any other action relative thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 39.

To see if the Town will vote to authorize the Board of Selectmen to ratify and approve an agreement made between the Town of Ware and Forefront Power or subsidiary pursuant to G.L. C. 59, §38H, and regulations promulgated thereunder, with respect to annual payments in lieu of real and personal property taxes over a 20 year period relative to a parcel of land located at Belchertown Road; said PILOT agreement is based upon the proposed construction and operation of a solar photovoltaic power plant with an expected nameplate capacity of approximately 1.79 megawatts and may be executed in conjunction with a Massachusetts Solar Net Excess Generation Credit Purchase Agreement, or take any other action relating thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 40.

To see if the Town will vote to authorize the Board of Selectmen to ratify and approve an agreement made between the Town of Ware and Melink, Inc. ,pursuant to G.L. C. 59, §38H, and regulations promulgated thereunder, with respect to annual payments in lieu of real and personal property taxes over a 20 year period relative to a parcel of land located at Church Street and Gilbertville Road; said PILOT agreement(s) is based upon the proposed construction and operation of a solar photovoltaic power plant with an expected nameplate capacity of approximately 1.64 megawatts and may be executed in conjunction with a Massachusetts Solar Net Excess Generation Credit Purchase Agreement, or take any other action relating thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

Article 41

To see if the Town will vote to amend the General Bylaws by adding section _____, Local Licensing of Marijuana Establishments, or take any other action relating thereto.

Recommended by: Board of Selectmen Yes _____ No _____
Finance Committee Yes _____ No _____
Town Manager Yes _____ No _____

TOWN OF WARE - Fiscal Year 2019

		FY18	Estimated FY19
ESTIMATED RECEIPTS			
A. ESTIMATED RECEIPTS - STATE			
1. Cherry Sheet Estimated - Chapter 70		9,467,957.00	9,588,570.00
Cherry Sheet Estimated - Genl Govt Aid		1,724,734.00	1,785,100.00
Cherry Sheet Estimated GGA additional Formula			
Cherry Sheet Estimated - All Other		558,712.00	490,441.00
2. Mass. School Bldg. Auth. Reimb.		776,456.00	776,456.00
B. ESTIMATED RECEIPTS - LOCAL			
1. Local Receipts		2,341,166.63	2,464,480.00
2. Enterprise Funds		1,898,564.00	1,978,000.00
C. REVENUE FOR PARTICULAR PURPOSE			
1. Other Available Funds		89,900.00	-
D. OTHER REVENUE SOURCES			
1. Free Cash		800,752.00	291,000.00
2. Ambulance Receipts Reserved		138,500.00	41,617.00
3. Stabilization Fund			
4. Capital Stabilization Fund			
5. Overlay release of funds		172,000.00	-
E. REAL & PERSONAL TAX LEVY			
Tax Levy		14,056,255.00	14,537,902.00
+ 2.5%		351,406.38	363,447.55
New Growth		130,241.00	100,000.00
Debt Exclusion		216,919.00	171,739.00
to balance		(4,097.57)	-
Total Real & Personal Tax Levy		14,750,723.81	15,173,088.55
TOTAL ESTIMATED RECEIPTS		\$ 32,718,465.44	\$ 32,588,752.55
ESTIMATED APPROPRIATIONS			
A. APPROPRIATIONS			
Budget		13,946,877.00	14,278,409.00
School		11,835,000.00	12,085,000.00
Transportation		1,545,000.00	1,567,120.00
Pathfinder		1,179,574.00	1,288,697.00
Medicaid		75,000.00	75,000.00
Enterprise Funds		1,489,264.00	1,569,200.00
STM Appropriations		366,830.31	-
Addnl Appropriations/Adjs		154,000.00	-
Transfers OPEB/Stab		289,360.00	-
Total Appropriations		\$ 30,880,905.31	\$ 30,863,426.00
B. OTHER AMOUNTS TO BE RAISED			
1. Tax title purposes		10,000.00	10,000.00
2. Debt & Interest not included		-	-
3. Final court judgments		-	-
4. Total overlay deficits prior years		-	-
5. Total Cherry Sheet offsets CS1-ER		277,833.00	238,943.00
6. Revenue deficits			
7. Offset receipts deficits			
8. Authorized (Quabbin Health District)		144,554.45	148,200.00
9. Snow & Ice deficit		166,466.43	82,700.00
Transportation Deficit			
10. Other		1,554.25	1,554.25
TOTAL B		\$ 600,408.13	\$ 481,397.25
C. STATE & COUNTY CHERRY SHEET CHARGES			
		1,087,152.00	1,093,912.00
D. ALLOWANCE FOR ABATEMENTS & EXEMPT.			
		150,000.00	150,000.00
TOTAL AMOUNT TO BE RAISED		\$ 32,718,465.44	\$ 32,588,735.25
TOTAL RECEIPTS LESS TOTAL EXPENDITURES			
		\$ (0.00)	\$ 17.30
Free Cash Balance			
			964,707.00
Required Minimum Balance			
			(194,837.00)
Adjusted Free Cash Balance			
			769,870.00
Available Free Cash per Reserve Policy			
For FY18/FY19 Budget			
			100,005.00
For Capital/One-Time Extraordinary			
			369,865.00
Regular Stabilization Balance			
			442,860.71
Required Minimum Balance			
			(340,966.00)
Available for FY18/FY19 Budget			
			101,894.71
Capital Stabilization Balance			
			386,388.93
Required Minimum Balance			
			(243,547.00)
Available for FY18/FY19 Budget			
			142,841.93
Ambulance Receipts Reserved			
			47,899.91
Water Enterprise Retained Earnings			
			1,165,673.00
Sewer Enterprise Retained Earnings			
			322,313.00

TOWN OF WARE FY18 BUDGET										
	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	FY19 RECOMMEND	TOWN MGR	
GENERAL GOVERNMENT										
100 RESERVE FOR SALARY INCREASES										
5600 Reserve		1,762.70					200,000.00			100,420.00
114 MODERATOR										
5100 Salary	250.00	250.00	250.00	250.00	250.00	250.00				250.00
5200-5700 Operating Expenses										
TOTAL	250.00	250.00	250.00	250.00	250.00	250.00				250.00
122 SELECTMEN										
5100 Chairman Salary	1,545.60	2,652.00	2,652.00	2,652.00	2,652.00	2,652.00	2,652.00			2,652.00
5110 Member's Salary	5,181.40	8,928.00	8,928.00	8,928.00	8,444.40	8,928.00	8,928.00			8,928.00
5200-5700 Operating Expenses	4,261.24	5,449.12	5,104.86	3,261.98	11,854.46	4,000.00	4,500.00			4,500.00
TOTAL	10,988.24	17,029.12	16,684.86	14,841.98	22,950.86	15,580.00	16,080.00			16,080.00
123 TOWN MANAGER										
5100 Town Manager Salary	88,571.73	91,701.35	89,410.36	94,367.75	95,652.84	97,192.00	97,192.00			97,192.00
5110 Executive Asst Salary	28,899.93	31,243.02	29,625.77	30,958.59	28,396.56	31,824.00	31,824.00			31,824.00
5200-5700 Operating Expenses	3,664.73	4,400.00	3,391.26	3,405.45	3,957.05	4,200.00	4,300.00			4,300.00
TOTAL	121,136.39	127,344.37	122,427.39	128,731.79	128,006.45	133,216.00	133,316.00			138,816.00
131 FINANCE COMMITTEE										
5200-5700 Expenditures	410.91	250.98	325.96	367.24	245.50	455.00	455.00			455.00
5701 Reserve Fund	54,538.68	75,187.80	39,267.00	84,355.83	35,041.36	55,000.00	55,000.00			55,000.00
TOTAL	54,949.59	75,438.78	39,592.96	84,723.07	35,286.86	55,455.00	55,455.00			55,455.00
135 TOWN ACCOUNTANT										
5100 Salary	103,658.51	109,865.40	90,771.45	109,871.49	111,590.66	114,194.00	114,688.00			114,688.00
5200-5700 Operating Expenses	39,845.32	39,789.01	50,089.47	41,370.72	50,332.04	41,650.00	49,730.00			49,730.00
TOTAL	143,503.83	149,654.41	140,860.92	151,242.21	161,922.70	155,844.00	164,418.00			164,418.00
141 BOARD OF ASSESSORS										
5100 Board Member's Salary	10,000.00	8,151.57	6,900.00	10,000.00	10,000.00	10,000.00	10,000.00			10,000.00
5110 Secretaries' Salary	70,796.71	67,120.21	68,188.50	74,356.71	70,927.36	71,632.00	72,779.00			72,779.00
5200-5700 Operating Expenses	15,167.07	20,305.85	35,458.96	20,578.85	20,420.80	21,100.00	21,700.00			21,700.00
5800 Capital Expenditures										
TOTAL	95,963.78	95,577.63	110,547.46	104,935.56	101,348.16	102,732.00	104,479.00			104,479.00

TOWN OF WARE FY18 BUDGET										TOWN MGR
	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	FY19 RECOMMEND		
145 TREASURER/COLLECTOR										
5100-5120 Salaries	169,501.53	181,058.78	169,898.08	143,649.27	182,233.54	160,471.00	156,460.00	155,817.00		
5200-5700 Operating Expenses	35,984.63	30,706.14	33,049.63	32,038.59	32,326.26	33,525.00	35,550.00	34,500.00		
TOTAL	205,486.16	211,764.92	202,947.71	175,687.86	214,559.80	193,996.00	192,010.00	190,317.00		
151 LAW										
5200 Purchase of Services	78,388.61	56,333.67	89,000.00	119,169.62	104,962.72	100,000.00	110,000.00	80,000.00		
155 INFORMATION TECHNOLOGY										
5100 Salary	54,348.93	56,881.00	55,459.01	60,269.80	61,111.00	62,095.00	62,095.00	62,095.00		
5200-5700 Operating Expenses	31,824.65	33,504.15	48,377.68	47,046.86	61,687.87	61,269.00	58,440.00	58,440.00		
5800 Capital Expenditures	-	10,189.00	-	24,500.00	21,887.23	11,625.00	14,900.00	14,900.00		
TOTAL	86,173.58	100,574.15	103,836.69	131,816.66	144,686.10	134,989.00	135,435.00	135,435.00		
158 TELEPHONE CHARGES										
5200 Purchase of Services	20,288.28	17,458.59	21,314.01	20,157.00	21,477.36	22,000.00	22,500.00	22,500.00		
422 MUNICIPAL FUEL										
5401 Supplies	149,951.63	146,788.50	120,341.48	64,739.25	72,961.85	110,000.00	120,000.00	110,000.00		
161 TOWN CLERK										
5100-5110 Salaries	75,470.31	81,130.11	79,519.15	91,161.77	93,179.45	95,047.00	97,499.00	96,500.00		
5200-5700 Operating Expenses	3,720.59	4,422.32	4,559.86	4,374.06	5,121.34	4,100.00	5,631.00	5,150.00		
TOTAL	79,190.90	85,552.43	84,079.01	95,535.83	98,300.79	99,147.00	103,130.00	101,650.00		
162 ELECTIONS & TOWN MEETING										
5100 Salaries	10,387.15	1,718.00	6,841.00	3,223.25	9,418.63	3,000.00	12,440.00	7,200.00		
5200-5700 Operating Expenses	15,614.50	7,430.62	12,368.83	7,482.08	12,198.61	7,800.00	13,700.00	13,200.00		
TOTAL	26,001.65	9,148.62	19,209.83	10,705.33	21,617.24	10,800.00	26,140.00	20,400.00		
163 BOARD OF REGISTRARS										
5100 Salaries	3,400.00	3,400.00	3,400.00	3,300.00	3,266.66	3,400.00	3,400.00	3,400.00		
5200-5700 Operating Expenses	4,961.50	5,596.95	5,200.00	5,088.24	5,915.09	4,650.00	5,800.00	5,550.00		
TOTAL	8,361.50	8,996.95	8,600.00	8,388.24	9,181.75	8,050.00	9,200.00	8,950.00		

TOWN OF WARE FY18 BUDGET

	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	TOWN MGR FY19 RECOMMEND
171 CONSERVATION COMMISSION								
5100 Salary	15,623.45	16,974.29	16,086.00	17,322.78	11,932.18	15,208.00	15,000.00	15,000.00
5200-5700 Operating Expenses	699.90	700.00	549.98	406.96	233.30	750.00	750.00	700.00
TOTAL	16,323.35	17,674.29	16,635.98	17,729.74	12,165.48	15,958.00	15,750.00	15,700.00
175 PLANNING /ZBA								
5100 Board Members Salaries	2,234.64	4,000.00	4,400.00	3,600.00	4,200.00	4,400.00	4,400.00	4,400.00
5110-5120 Salaries	41,898.69	54,241.61	55,335.52	64,510.69	44,914.35	63,670.00	61,010.00	61,010.00
5200-5700 Operating Expenses	20,879.82	19,926.02	18,072.01	14,255.00	10,468.35	13,450.00	38,100.00	16,500.00
TOTAL	65,013.15	78,167.63	77,807.53	82,365.69	59,582.70	81,520.00	103,510.00	81,910.00
192 TOWN HALL								
5100 Custodian's Salary	-	-	5,155.42	7,284.25	9,290.43	10,502.00	7,488.00	7,488.00
5130-5700 Operating Expenses	51,350.53	67,298.96	37,410.67	37,181.39	34,585.74	37,700.00	37,000.00	37,200.00
TOTAL	51,350.53	67,298.96	42,566.09	44,465.64	43,876.17	48,202.00	44,488.00	44,688.00
194 FACILITIES MAINTENANCE								
5700 Other Charges	12,983.89	13,069.03	11,535.43	20,198.65	9,262.65	16,500.00	15,000.00	15,000.00
195 TOWN REPORT								
5200 Purchase of Service	496.50	394.45	399.38	500.00	500.00	500.00	500.00	500.00
198 AMERICANS W/DISABILITY COMMISSION								
5200-5700 Operating Expenses	-	-	-	-	-	-	100.00	100.00
TOTAL GENERAL GOVERNMENT	1,226,795.56	1,280,279.20	1,228,636.73	1,276,184.12	1,262,899.64	1,304,739.00	1,571,511.00	1,407,068.00

TOWN OF WARE FY18 BUDGET

	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	TOWN MGR FY19 RECOMMEND
PROTECTION OF PERSONS & PROPERTY (PUBLIC SAFETY)								
210 POLICE DEPARTMENT								
5100-5160 Salaries	1,378,740.67	1,410,759.91	1,373,823.90	1,338,938.54	1,371,968.87	1,449,591.00	1,518,769.00	1,446,572.00
5190-5700 Operating Expenses	108,580.44	141,663.22	122,149.77	111,717.83	135,150.74	111,800.00	149,925.00	130,928.00
TOTAL	1,487,321.11	1,552,423.13	1,495,973.67	1,450,656.37	1,507,119.61	1,561,391.00	1,668,694.00	1,577,500.00
215 REGIONAL DISPATCH								
5100 Salary	-	-	-	-	-	-	-	-
5200-5700 Operating Expenses	-	-	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-	-	-
220 FIRE DEPARTMENT								
5100-5120 Salaries	759,444.03	853,713.32	867,776.97	874,620.14	875,746.43	874,031.00	937,597.00	948,549.00
5180-5700 Operating Expenses	65,144.36	48,348.26	58,401.82	55,750.42	62,255.53	50,500.00	53,000.00	52,500.00
5800 Capital Expenditures	-	-	-	9,964.00	-	-	-	-
TOTAL	824,588.39	902,061.58	926,178.79	940,334.56	938,001.96	924,531.00	990,597.00	1,001,049.00
231 AMBULANCE								
5100 Salary	341,094.97	329,687.34	303,020.00	316,862.95	326,316.00	324,900.00	373,925.00	348,502.00
5200-5700 Operating Expenses	117,699.45	123,755.01	151,919.66	107,487.78	137,123.36	144,981.00	155,625.00	155,625.00
5800 Capital Expenditures	-	-	-	-	-	-	-	-
TOTAL	458,794.42	453,442.35	454,939.66	424,350.73	463,439.36	469,881.00	529,550.00	504,127.00
241 INSPECTORIAL SERVICES/CODE ENFORCEMENT								
5100-5120 Salaries	96,028.01	119,648.50	112,057.04	113,551.78	97,602.16	107,683.00	103,000.00	101,482.00
5200-5700 Operating Expenses	7,743.19	5,319.65	5,164.40	14,353.54	6,938.83	6,680.00	7,900.00	8,200.00
TOTAL	103,771.20	124,968.15	117,221.44	127,905.32	104,540.99	114,363.00	110,900.00	109,682.00
244 SEALER OF WEIGHTS & MEASURES								
5200 Purchase of Service	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00
291 EMERGENCY MANAGEMENT								
5110 P/T Salary	10,083.42	9,057.21	-	-	-	-	-	-
5200-5700 Operating Expenses	9,964.82	8,868.94	7,928.47	9,500.00	7,900.00	7,900.00	7,900.00	7,900.00
TOTAL	20,048.24	17,926.15	7,928.47	9,500.00	7,900.00	7,900.00	7,900.00	7,900.00
292 ANIMAL CONTROL								
5100 Salary	9,200.04	8,907.61	9,000.00	9,000.00	10,160.00	9,344.00	10,000.00	10,000.00
5200-5700 Operating Expenses	2,816.36	3,897.02	2,436.41	7,763.06	10,672.00	10,600.00	12,320.00	12,100.00
TOTAL	12,016.40	12,804.63	11,436.41	16,763.06	20,832.00	19,944.00	22,320.00	22,100.00
293 TRAFFIC CONTROL								
5200 Purchase of Services	4,595.68	730.77	3,501.77	634.58	8,231.48	3,000.00	3,000.00	3,000.00
TOTAL PUBLIC SAFETY	2,914,635.44	3,067,856.76	3,020,680.21	2,973,644.62	3,053,565.40	3,104,510.00	3,336,461.00	3,228,858.00

TOWN OF WARE FY18 BUDGET										TOWN MGR
	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST			FY19 RECOMMEND
DEPARTMENT OF PUBLIC WORKS										
DEPARTMENT OF PUBLIC WORKS										
421	493,230.41	486,032.98	451,030.55	442,693.34	451,664.27	445,805.00	459,196.00			464,008.00
5100-5120 Salaries	133,159.39	123,682.67	146,034.69	158,139.93	178,860.40	161,400.00	182,900.00			178,900.00
5180-5700 Operating Expenses	626,389.80	609,715.65	597,065.24	600,833.27	630,524.67	607,205.00	642,096.00			642,908.00
TOTAL										
SNOW REMOVAL										
423	41,022.54	68,243.15	107,193.29	19,845.11	70,820.95	25,000.00	25,000.00			25,000.00
5100 Salaries	110,827.26	127,391.32	207,928.29	98,547.35	195,645.48	75,000.00	200,000.00			100,000.00
5400 Supplies	151,849.80	195,634.47	315,121.58	118,392.46	266,466.43	100,000.00	225,000.00			125,000.00
TOTAL										
STREETLIGHTS										
424	64,190.44	71,724.52	75,360.87	77,914.95	77,926.66	76,000.00	77,000.00			75,000.00
5200 Purchase of Services										
TOTAL DEPT. OF PUBLIC WORKS	842,430.04	877,074.64	987,547.69	797,140.68	974,917.76	783,205.00	944,096.00			842,908.00
HEALTH & SANITATION										
BOARD OF HEALTH										
510	1,963.50	1,963.50	1,963.50	1,963.50	1,963.50	1,964.00	1,964.00			1,964.00
5100 Board Members Salaries	44,403.04	45,952.60	43,331.49	46,495.75	24,731.83	30,336.00	36,891.00			32,891.00
5121-5123 Salaries	13,004.25	14,026.82	8,932.28	19,421.71	6,386.62	16,650.00	20,542.00			19,542.00
5200-5700 Operating Expenses	59,370.79	61,942.92	54,227.27	67,880.96	33,081.95	48,950.00	59,397.00			54,397.00
TOTAL										
TOTAL HEALTH & SANITATION	59,370.79	61,942.92	54,227.27	67,880.96	33,081.95	48,950.00	59,397.00			54,397.00
HUMAN SERVICES										
COUNCIL ON AGING										
541	91,844.14	99,027.49	96,786.00	101,746.01	102,885.37	103,722.00	103,619.00			103,619.00
5110-5120 Salaries	30,400.00	37,476.39	29,816.38	33,212.06	36,215.66	31,500.00	32,150.00			32,050.00
5200-5700 Operating Expenses	122,244.14	136,505.88	126,602.38	134,958.07	139,101.03	135,222.00	135,769.00			135,669.00
TOTAL										
VETERAN'S SERVICE										
543	7,880.00	8,000.00	8,000.00	8,480.00	8,629.92	8,803.00	8,803.00			9,200.00
5100 Salary	299,271.90	256,870.93	272,349.00	246,800.71	248,323.46	256,520.00	266,620.00			297,770.00
5200-5701 Operating Expenses	307,151.90	264,870.93	280,349.00	255,280.71	256,953.36	265,323.00	275,423.00			306,970.00
TOTAL										
TOTAL HUMAN SERVICES	429,396.04	401,376.81	406,951.38	390,238.78	396,054.41	400,545.00	411,192.00			442,639.00

TOWN OF WARE FY18 BUDGET

	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	TOWN MGR FY19 RECOMMEND
CULTURE & RECREATION								
610 YOUNG MEN'S LIBRARY ASSOCIATION								
5120 Salaries	153,018.00	154,548.00	152,345.00	152,345.00	155,011.00	158,200.00	162,155.00	160,573.00
5200-5900 Operating Expenses	60,938.00	58,803.00	59,368.00	61,275.00	63,400.00	64,100.00	67,370.00	66,050.00
SUB TOTAL	213,956.00	213,351.00	211,713.00	213,620.00	218,411.00	222,300.00	229,525.00	226,623.00
Less Library Funds	(29,573.00)	(26,013.00)	(27,000.00)	(32,130.00)	(32,000.00)	(32,000.00)	(32,500.00)	(32,500.00)
TOTAL	184,383.00	187,338.00	184,713.00	181,490.00	186,411.00	190,300.00	197,025.00	194,123.00
695 HISTORICAL COMMISSION								
5200-5700 Operating Expenses	-	-	-	300.00	-	100.00	7,500.00	250.00
693 PARKS DEPARTMENT								
5100-5120 Salaries	94,395.30	106,907.67	104,315.74	135,887.64	139,038.93	144,617.00	138,620.00	138,620.00
5200-5700 Operating Expenses	21,827.38	25,302.37	18,368.20	27,877.86	23,385.35	30,000.00	27,000.00	27,000.00
TOTAL	116,222.68	132,210.04	122,683.94	163,765.50	162,424.28	174,617.00	165,620.00	165,620.00
694 CELEBRATIONS								
5400 Supplies	3,243.05	3,340.44	3,493.42	3,223.12	2,966.01	4,000.00	4,000.00	4,000.00
TOTAL CULTURE & RECREATION	303,848.73	322,688.48	310,890.36	348,778.62	351,801.29	369,017.00	374,145.00	363,993.00
DEBT & INTEREST								
710 RETIREMENT OF DEBT								
5900 Principal	1,384,064.84	1,337,794.95	1,464,863.67	1,402,214.25	1,416,438.96	1,460,000.00	1,437,850.00	1,437,850.00
720 LEASE LONG TERM DEBT								
5900 Leases	-	-	-	-	-	-	-	-
751 LONG TERM DEBT								
5900 Interest	381,613.61	323,824.02	304,416.43	250,517.50	198,605.30	250,000.00	147,000.00	147,000.00
752 SHORT TERM DEBT								
5900 Interest	25,278.65	32,980.30	4,645.71	7,427.23	12,608.46	25,000.00	65,000.00	90,000.00
TOTAL DEBT & INTEREST	1,790,957.10	1,694,599.27	1,773,925.81	1,660,158.98	1,627,652.72	1,735,000.00	1,649,850.00	1,674,850.00

TOWN OF WARE FY18 BUDGET										TOWN MGR	
	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST				
EMPLOYEE BENEFITS											
911 HAMPSHIRE COUNTY RETIREMENT											
5100 Assessment	1,210,017.92	1,377,740.00	1,498,054.00	1,528,888.16	1,632,480.37	1,808,411.00	1,900,796.00				1,900,796.00
913 UNEMPLOYMENT INSURANCE FUND											
5100 Benefit	45,728.41	67,607.41	37,080.37	86,866.07	44,916.52	100,000.00	100,000.00				100,000.00
914 HEALTH & MEDICAL INSURANCE											
5100 Benefit	2,775,224.41	3,189,890.40	3,172,829.73	3,258,786.32	3,294,278.55	3,750,000.00	4,125,000.00				3,717,000.00
916 MEDICARE											
5100 Benefit	179,929.18	190,265.65	193,051.63	199,226.93	202,515.11	205,000.00	210,000.00				210,000.00
917 EMPLOYEE SICK LEAVE BUY BACK											
5100 Benefit	45,832.66	48,541.25	26,912.02	567.95	1,845.91	3,000.00	3,000.00				3,000.00
918 IMMUNIZATIONS & PHYSICALS											
5100 Benefit	5,576.46	3,922.97	3,808.23	3,713.94	4,358.11	5,000.00	5,000.00				4,500.00
TOTAL EMPLOYEE BENEFITS	4,262,309.04	4,877,967.68	4,931,735.98	5,076,049.37	5,180,394.57	5,871,411.00	6,343,796.00				5,935,296.00
INSURANCE											
945 MUNICIPAL INSURANCE											
5700 Other Charges	256,139.25	273,457.00	295,784.77	326,754.81	300,071.61	345,000.00	352,400.00				328,400.00
TOTAL INSURANCE	256,139.25	273,457.00	295,784.77	326,754.81	300,071.61	345,000.00	352,400.00				328,400.00
GRAND TOTAL TOWN	12,085,881.99	12,857,442.76	13,010,380.20	12,918,830.94	13,180,439.35	13,962,377.00	15,042,848.00				14,278,409.00
	-0.5%	6.4%	1.2%	-0.7%	2.0%	5.9%	7.7%				2.3%

TOWN OF WARE FY18 BUDGET										TOWN MGR	
	FY13 ACTUAL	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET	FY19 REQUEST	FY19 RECOMMEND			
SCHOOLS											
5100 Net School Spending - WPS (School Committee)	10,610,995.20	10,900,975.00	10,940,886.04	11,225,000.00	11,619,701.00	11,835,000.00	12,310,861.00	12,085,000.00			
Medicaid Share	-	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00			75,000.00
5100 Transportation - WPS	1,220,423.00	1,408,709.26	1,330,060.00	1,400,000.00	1,441,925.95	1,545,000.00	1,567,120.00	1,567,120.00			1,567,120.00
5205 Gym Floor Repairs	23,760.00	-	-	-	-	-	-	-			-
5600 Pathfinder Regional Schools	820,592.00	904,940.00	1,017,965.15	1,116,295.00	1,028,380.00	1,179,574.00	1,205,000.00	1,288,697.00			1,288,697.00
TOTAL SCHOOL	12,675,770.20	13,289,624.26	13,363,911.19	13,816,295.00	14,165,006.95	14,634,574.00	15,157,981.00	15,015,817.00			15,015,817.00
	8.5%	4.8%	0.6%	3.4%	2.5%	3.3%	3.6%	6.0%			
GRAND TOTAL TOWN & SCHOOL	24,761,652.19	26,147,067.02	26,374,291.39	26,735,125.94	27,345,446.30	28,596,951.00	30,200,829.00	29,294,226.00			29,294,226.00
	3.9%	5.6%	0.9%	1.4%	2.3%	4.6%	5.6%	2.4%			
INFORMATION ONLY:											
Required Net School Spending	10,323,413.20	10,697,840.00	10,633,765.00	10,457,835.00	10,928,524.00	10,409,739.00	10,529,064.00	10,529,064.00			10,529,064.00
Prior Year Carryforward	964,961.00	653,619.00	375,484.00	-	-	-	-	-			-
Total Required Net School Spending (Net of Indirect Costs)	11,288,374.20	11,351,459.00	11,009,249.00	10,457,835.00	10,928,524.00	10,409,739.00	10,529,064.00	10,529,064.00			10,529,064.00
Actual Net School Spending	10,634,755.20	10,975,975.00	11,015,886.04	11,300,000.00	11,694,701.00	11,910,000.00	12,385,861.00	12,160,000.00			12,160,000.00
Over/(Under) Requirement	(653,619.00)	(375,484.00)	6,637.04	842,165.00	766,177.00	1,500,261.00	1,856,797.00	1,630,936.00			1,630,936.00

April 24, 2018

Board of Selectmen
126 Main St.
Ware, MA 0182

Dear Members:

I am submitting my name for consideration as the PVTA (Pioneer Valley Transit Authority) representative from the Town of Ware.

I have previously served in this position for the last nine years. I have also been a member of the Route Sub Committee.

At a time when Ware continues to struggle with issues of transportation and connectivity to the PVTA it is important that our community be represented regularly at meetings and let our voice be heard to insure that transportation needs in rural communities be met.

In the last few years, I was able to secure two of the vehicles that are currently being used by our newly created transportation program – The Quaboag Connector at no cost. If appointed I would continue to work in the same manner, with the hope of achieving more services if adequate funding is received from the Commonwealth to the regional transit authorities.

Thank you for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Nancy J. Talbot". The signature is written in black ink and is positioned above the printed name.

Nancy J. Talbot
22 Doane Rd.
Ware, MA

