



Town of

Arlington

Tennessee, 38002



Annual Budget
Fiscal Year 2021-2022

Town of Arlington
State of Tennessee
Office of the Town Recorder

I, Brittney Owens, Town Recorder of Arlington, Tennessee, do certify that the foregoing is a True Copy of Ordinance 2021-04 and Ordinance 2021-05 adopted on June 23, 2021, by the Mayor and Board of Aldermen as the same appears of Record in my office. Witness my hand and official seal in the Town of Arlington this 29th day of June 2021.


Brittney Owens
Town Recorder



Board of Mayor and Aldermen



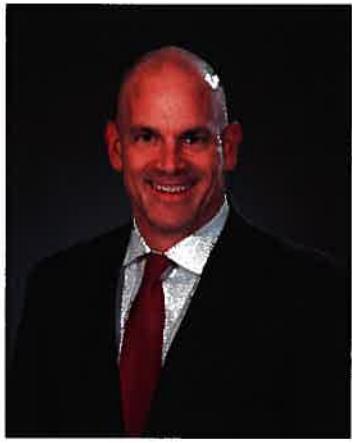
**The Town of Arlington operates under a General Law Mayor-Aldermanic Charter.
The Town has staggered four-year terms with elections every two years.
The next municipal election is August 2022.**



Mayor
Mike Wissman (2024)



Larry Harmon (2024)



Russell Wiseman (2024)



Jeff McKee (2024)



Oscar Brooks (2022)



Harry McKee (2022)



Jeremy Biggs (2022)

Fiscal Year 2021-2022

Appointed Officials

**Town Administrator Catherine Durant
Recorder/Treasurer, CMFO Brittney Owens**

Finance Committee Members

**Harry McKee, Vice Mayor
Ron Williams
Eric Howell
Don Hinkle**

Department Heads

**James Harvill, Fire
Terry Perkins, Public Works
Lee Upchurch, Parks
Gil Rivera, Wastewater
Elizabeth Equi, Senior Citizens Center
Lisa Lance, Library**

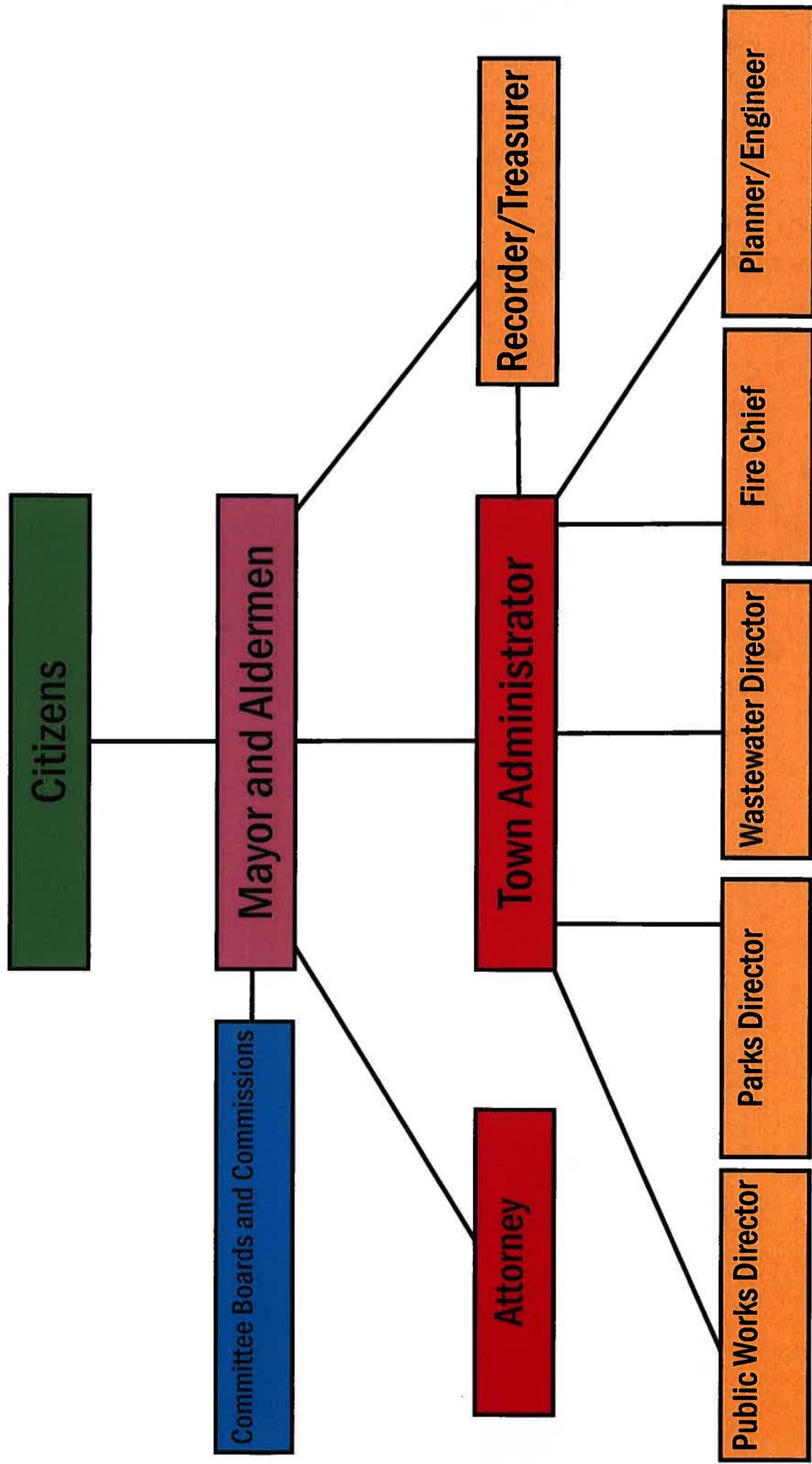
MISSION AND VISION

Arlington is a premier “community of homes” featuring top quality, safe neighborhoods that exist in concert with the natural environment; a diverse population that is committed to community involvement and volunteerism; and a superb educational system. It is the mission of the Arlington Town Government to provide effective and fiscally responsible municipal services that continuously meet or exceed public expectations, and that ensures all are treated with courtesy, dignity, and respect in a manner which promotes this high standard of community life.

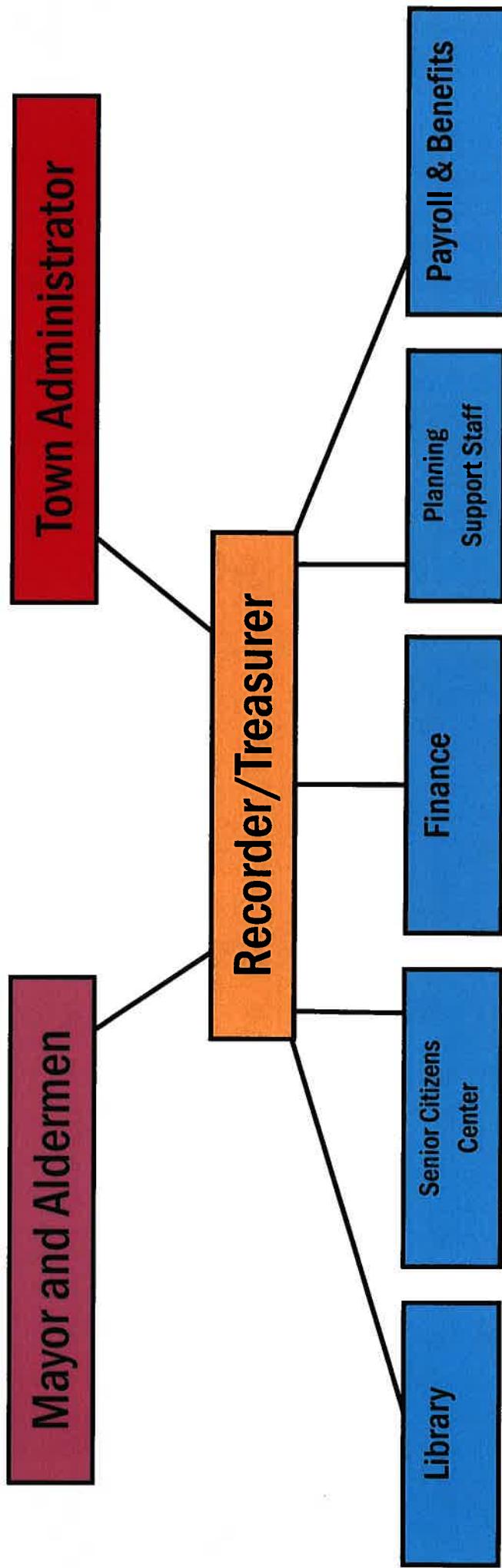
CORE VALUES

- ***Board of Mayor and Aldermen*** - To provide leadership. While listening carefully and respectfully to all points of view, to ultimately set policy and make decisions based on facts and what is in the best interest of the entire Town. To treat Town employees with respect, recognize their special talents and training, and listen to their advice.
- ***Town Employees*** - To serve the public in an atmosphere of courtesy, friendliness and respect, consistently treating everyone fairly within the policies, rules and regulations of Arlington. To provide the highest quality municipal services in an effective, creative and fiscally responsible manner. To ensure employees remain safe and maintain a healthy quality of work/life balance.
- ***Fiscal Responsibility*** - To provide the highest quality municipal services, consistent with the resources available to us. To allocate such resources fairly to meet the needs of the community, while being responsible for the fair and just governance of its citizens that requires the responsible expenditure of every tax dollar.
- ***Economic Development*** - To recognize that high quality Town services are to a large extent dependent on a strong business community. To provide and further enhance a strong economic base by encouraging revenue - producing, high quality, "clean" retail, commercial and industrial development that is compatible with a community of homes atmosphere.
- ***Education*** - To recognize that a major strength of our community is the educational system. To ensure that our efforts are consistent with maintaining the quality of education provided to the community. To support the Board of Education in this critical area.
- ***Quality of Life*** - To provide a pleasing community atmosphere and a level of maintenance of public streets, parks, rights-of-way and other public facilities that is consistent with the level of maintenance our citizens provide to their private property. To recognize and promote individual property rights while ensuring that the rights of others are not infringed upon. To provide quality parks, recreation opportunities, library and other information services, senior and youth programs, and encourage medical facilities for our citizens. To promote a positive community spirit and pride in the community through our employees. We encourage a balance between work and family time for our employees to ensure the quality of life.
- ***Public Safety*** - To assure that residents will be safe in their homes and neighborhoods. To be prepared for disasters and provide for the protection of life and property in such event.
- ***Public Infrastructure*** - To protect, maintain and enhance the Town's public infrastructure. To anticipate the long-term needs of the infrastructure and take prudent steps to provide for those needs.
- ***Transportation*** - To provide quality streets and control systems for the efficient movement of pedestrian and vehicular traffic.
- ***Communication*** - To educate the community on Town programs and operations as well as their role in the governmental process. We are committed to providing transparency to earn the trust and confidence of an informed citizenry.

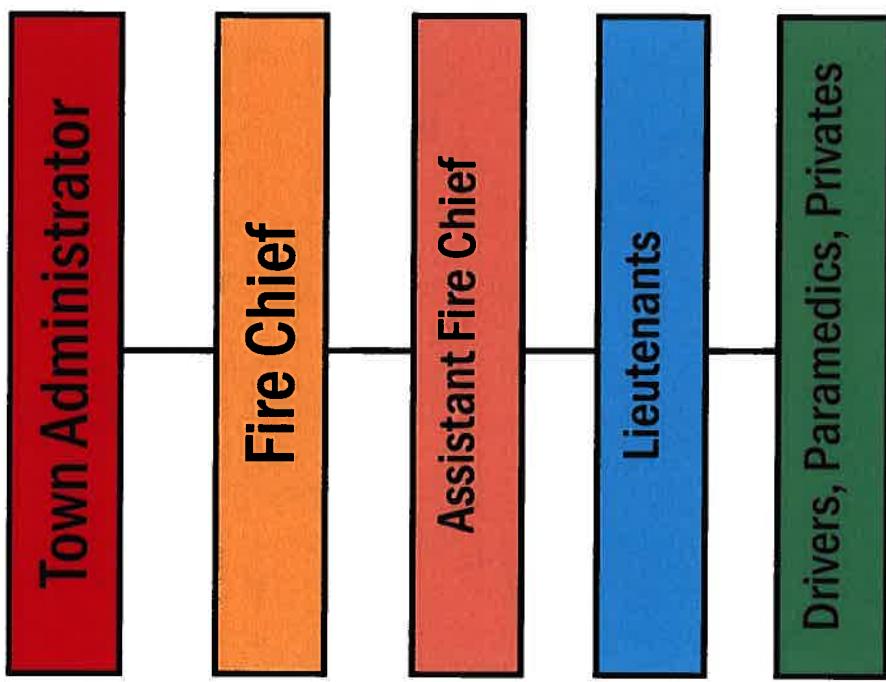
Town of Arlington Organizational Chart



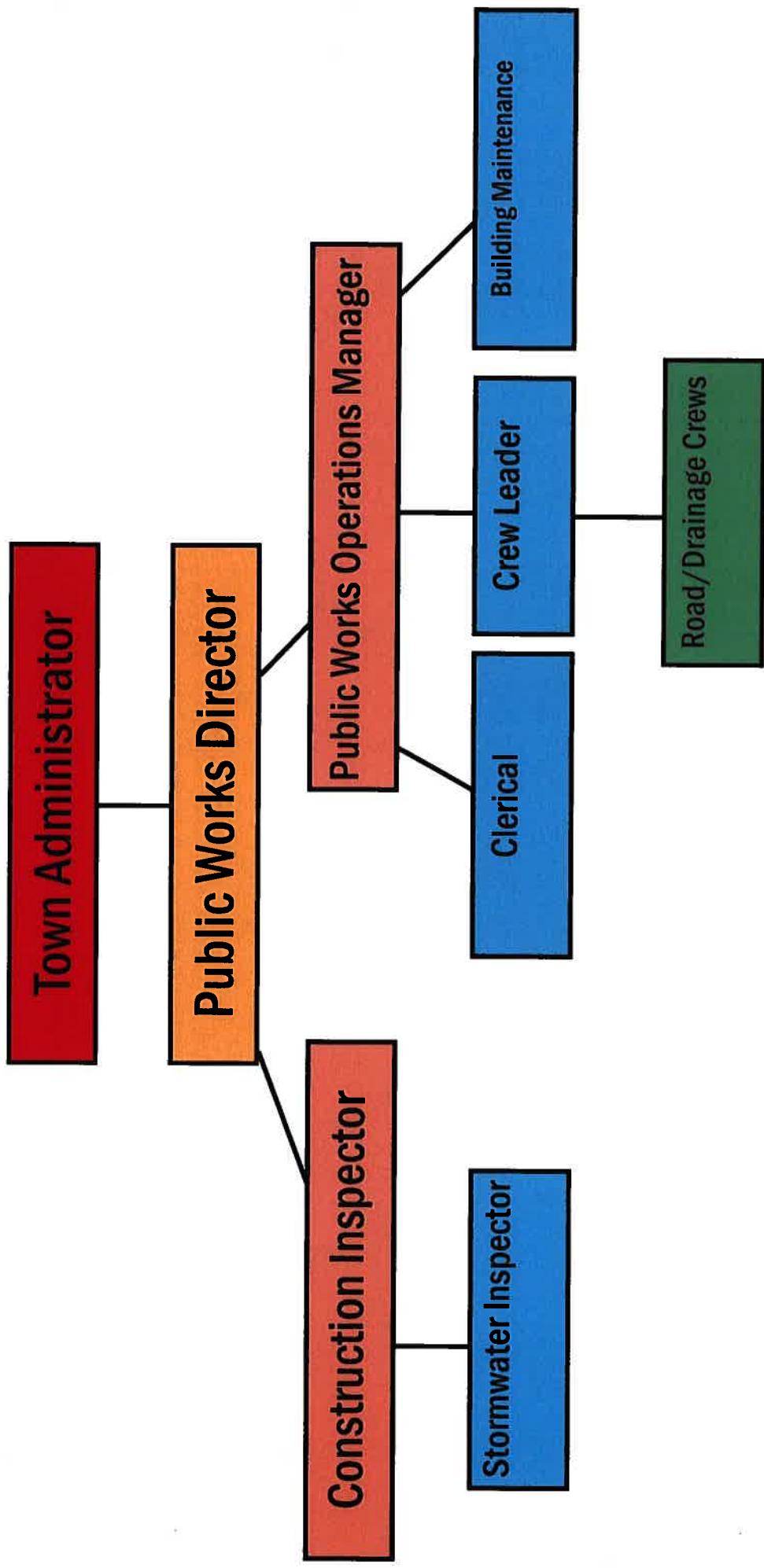
Administration Departmental Organizational Chart



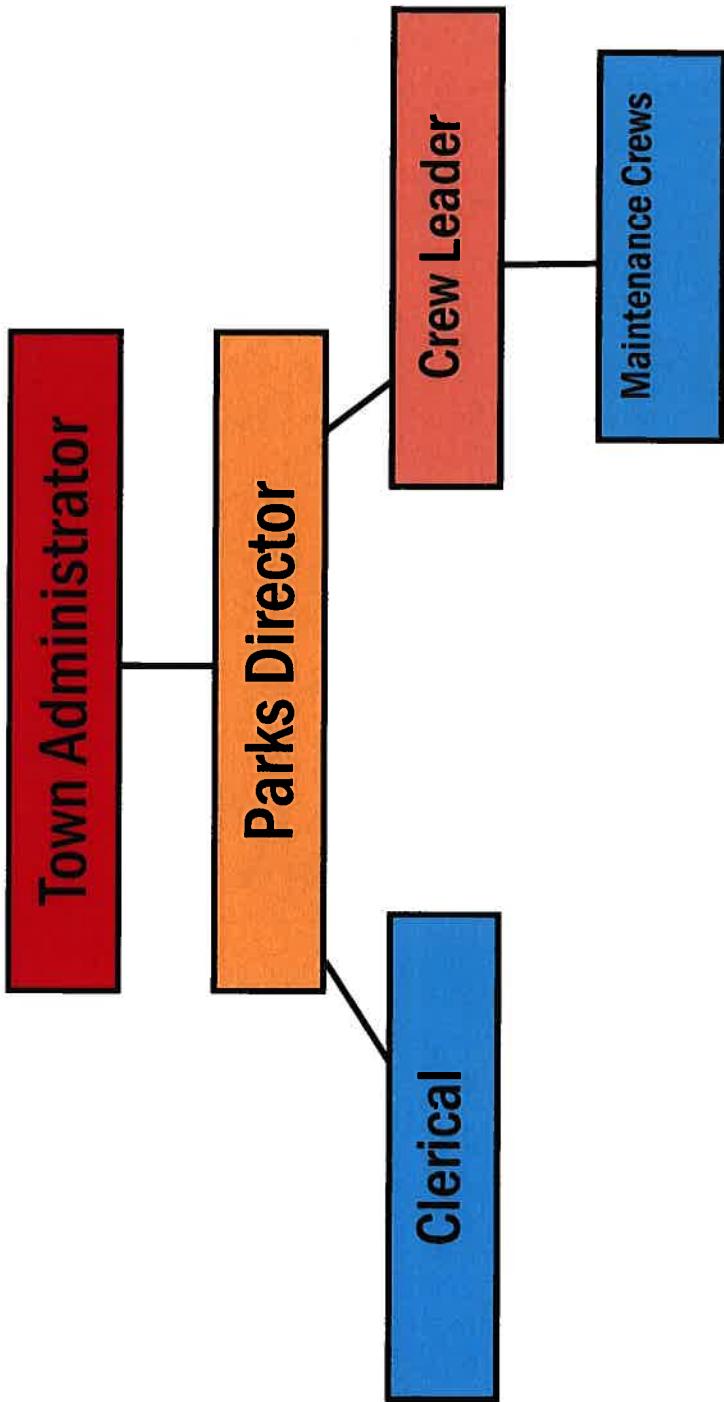
Fire Department Organizational Chart



Public Works Departmental Organizational Chart



Parks Department Organizational Chart



Wastewater Departmental Organizational Chart

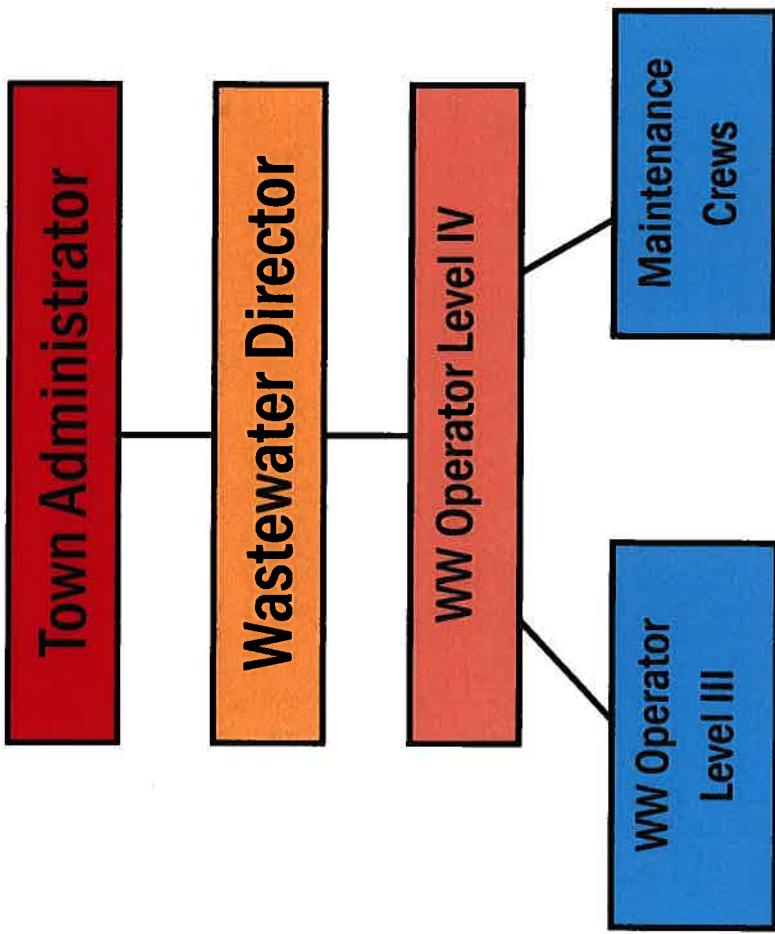


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Budget Overview of Fiscal Year 2021-2022

Budget Overview for Fiscal Year 2021-2022

The economic position of the Town is strong, with a balanced budget, conservative spending, consistent revenues, and a healthy fund balance. The proposed budget has been developed in accordance with Town Ordinances, State and Federal laws, and the policies and procedures of the Town of Arlington. It has been prepared maintaining as accurate figures as possible for requests for expenditures, and with reasonable level of conservative estimates on revenue.

The General Fund projected *revenues* for the fiscal year 2021-2022 are **\$11,482,436**, an increase of \$1,351,635 over projected figures for 2020-2021, which is partly due to certification of the Federal Census and a record increase in Sales Tax across the State of Tennessee. The other major funds for the Town of Arlington are State Street Aid, Solid Waste, and Sewer. A five-year Capital Improvement Plan is maintained to guide the Town with large capital projects and related expenses. It is the responsibility of the Town of Arlington to maintain compliance with The State of Tennessee Comptroller of the Treasury Office of State and Local Finance and follow all guidelines set forth by federal, state, or local statutes and regulations.

Property Tax steadily remains the majority source of revenue for the General Fund at fifty-three percent (53%). The property tax rate is **\$1.28** per \$100 assessed value which is a decrease of **.09** from prior year. Each penny of Personal Property, Real Property and Utility Tax generates **\$49,495.71**. Real Property Tax Revenue has been projected at a 95% collection rate based on previous year's history. Personal Property Tax Revenue has been projected at a 90% collection rate based on previous history and appeals.

The Town of Arlington continues to grow. A total of 154 new permits for homes were issued in 2020. State Shared taxes have been projected and are allocated on a (**Per Capita**) basis. The Town completed a Special Census, which has been certified, that resulted in a total population of 13,217. This is an increase from the 2013 Special Census numbers of 1,127. Due to the 2020 Federal Census not being certified at budget adoption, the estimated population is 14,000 residents.

The Town of Arlington operates municipal services, including Sam T. Wilson Library, Senior Citizens Center, Parks, Fire Protection, Public Works and General Administration. The utilities operated by the Town are Wastewater, Storm Water and Solid Waste. The Town also allocates 6.47% of its budget for the local share of Education Funding to Arlington Community Schools (\$742,436), in accordance with federal and state statutes and regulations.

Local option Sales tax projected is **\$3,053,400** which is a slight increase based on current revenues. The tax rate is 9.75 %. (7% State and 2.75% Local)

Miscellaneous consists of a variety of revenues received by the Town throughout the year.

Breakdown of General Fund Revenues	2020-2021	2021-2022
Property Taxes	\$5,388,900	\$6,127,505
Services	176,800	199,800
State Shared Taxes	1,288,500	1,676,780
Local Taxes	2,770,500	3,053,400
Other	163,801	103,301
Investments/Interest	150,000	105,000
Miscellaneous	20,300	182,750
Storm Water Fees	172,000	19,900
Total	\$10,130,801	\$11,482,436

**Budget Ordinance 2021-04
Tax Rate Ordinance 2021-05
With Supporting Documentation**

**Capital Improvement Plan
Budget Summary/Schedule of Debt
Annual Publication Notice**

ORDINANCE 2021-04

AN ORDINANCE OF THE TOWN OF ARLINGTON, TENNESSEE ADOPTING THE ANNUAL BUDGET AND BOARD COMPENSATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2021 AND ENDING JUNE 30, 2022.

- WHEREAS,** Tennessee Code Annotated Title 9, Chapter 1, Section 116 requires that all funds of the State of Tennessee and all its political subdivisions shall first be appropriated before being expended and that only funds that are available shall be appropriated; and
- WHEREAS,** the Municipal Budget Law of 1982 requires that the governing body of each municipality adopt and operate under an annual budget ordinance presenting a financial plan with at least the information required by that state statute, that no municipality may expend any monies regardless of the source except in accordance with a budget ordinance and that the governing body shall not make any appropriation in excess of the estimated available funds; and
- WHEREAS,** the Board of Mayor and Aldermen has published the annual operating budget and budgetary comparisons of the proposed budget with the prior year (actual) and the current year (estimated) in a newspaper of general circulation not less than ten (10) days prior to the meeting where the Board will consider final passage of the budget.

NOW, THEREFORE BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE TOWN OF ARLINGTON, TENNESSEE AS FOLLOWS:

SECTION 1: That the governing body estimates anticipated revenues from all sources and appropriates planned expenditures for each department, board, office or other agency of the municipality, herein presented together with the actual annual receipts and expenditures of the last preceding fiscal year and the estimated annual expenditures for the current fiscal year, and from those revenues and unexpended and unencumbered funds as follows for fiscal year 2022, and including the projected ending balances for the budget year, the actual ending balances for the most recent ended fiscal year and the estimated ending balances for the current fiscal years:

	FY 2020 Actual	FY 2021 Estimated	FY 2022 Proposed
General Fund Revenues			
Local Taxes	\$9,156,120	\$8,159,400	\$9,180,905
State of Tennessee	\$1,478,420	\$1,288,500	\$1,690,780
Federal Government	\$0	\$0	\$0
Other Sources	\$4,102,007	\$682,901	\$610,751
Total Revenues and Other Financing Sources	\$14,736,546	\$10,130,801	\$11,482,436
Appropriations			
General Government	\$7,622,595	\$2,934,360	\$2,232,310
Public Safety	\$3,117,622	\$3,331,783	\$3,375,955
Public Works	\$1,264,362	\$1,322,045	\$1,426,900
Storm Drainage/Post Closure	\$192,081	\$237,750	\$250,750
Senior Center	\$115,871	\$136,850	\$151,500
Parks & Recreation	\$766,613	\$863,760	\$1,022,885
Library	\$253,791	\$276,200	\$279,700
Education (BEP)	\$593,986	\$605,053	\$742,436
Transfers Out (Streets)	\$1,800,000	\$1,500,000	\$2,000,000
Total Appropriations	\$15,726,922	\$11,207,801	\$11,482,436
Arlington Community Schools Revenues	FY 2020 Actual	FY 2021 Estimated	FY 2022 Proposed
General Purpose School Fund	\$44,779,422	\$47,835,100	\$49,705,492
Federal School Fund	\$2,118,639	\$6,602,760	\$12,262,246
Nutrition School Fund	\$1,019,532	\$1,435,243	\$1,509,686
Discretionary Grant School Fund	\$188,965	\$200,835	\$305,835
Educational Capital Projects	\$3,795,669	\$3,750,000	\$1,800,000
Private Purpose Trust School Fund	\$409,462	\$510,000	\$600,000

Appropriations			
General Purpose School Fund	\$43,284,983	\$47,835,100	\$49,705,492
Federal School Fund	\$2,118,641	\$6,602,761	\$12,262,246
Nutrition School Fund	\$1,061,222	\$1,435,243	\$1,509,686
Discretionary Grant School Fund	\$188,965	\$200,835	\$305,835
Educational Capital Projects	\$1,102,484	\$3,750,000	\$1,800,000
Private Purpose Trust School Fund	\$126,311	\$10,000	\$16,000
 Street Aid	 FY 2020 Actual	 FY 2021 Estimated	 FY 2022 Proposed
Revenues			
State of Tennessee	\$1,688,493	\$1,219,000	\$1,897,000
Other Sources	\$73,513	\$40,000	\$40,000
Transfers In-from other funds	\$1,800,000	\$1,500,000	\$2,000,000
Total Revenues and Other Sources	\$3,562,006	\$2,759,000	\$3,937,000
 Total Appropriations	 \$2,888,645	 \$2,759,000	 \$3,937,000
 Solid Waste	 FY 2020 Actual	 FY 2021 Estimated	 FY 2022 Proposed
Revenues			
Solid Waste Disposal Fees	\$1,068,927	\$1,035,000	\$1,060,000
Other Sources	\$8,785	\$8,600	\$8,600
Transfers In-from other funds	\$64,000	\$66,000	\$68,000
Total Revenues	\$1,141,713	\$1,109,600	\$1,136,600
 Total Appropriations	 \$1,167,092	 \$1,109,600	 \$1,136,600
 Sewer Fund			
Total Revenues	\$2,886,859	\$2,419,800	\$2,630,000
 Total Appropriations	 \$2,632,845	 \$2,976,403	 \$3,650,000

Section 2: At the end of fiscal year 2021, the governing body estimates fund balances or deficits as follows:

General Fund	\$14,124,329
State Street Aid Fund	\$5,366,009
Solid Waste	\$1,010,691
Sewer Fund	\$10,084,535

Section 3: That the governing body herein certifies that the condition of its sinking funds, if applicable, are compliant pursuant to its bond covenants, and

LOAN	OUTSTANDING AS OF	INTEREST FEES	TOTAL
Revenue Bond	\$3,835,045	\$44,379	\$981,379
Revenue Bonds	\$4,665,000	\$130,728	\$340,728
Capital Outlay Note	\$983,000	\$38,140	\$187,140
General Obligation Debt	\$4,736,490	\$167,610	\$404,610
Forrest Street Campus			

Section 4: During the coming fiscal year (2022) the governing body has pending and planned capital projects with proposed funding as follows:

STATE STREET AID/GENERAL FUND

AIRLINE RD WIDENING PIN# 120178	\$642,000 Grant 80/20 Match
DONELSON FARMS PKWY PIN# 118492	\$100,000 Grant 80/20 Match
BIKE AND PED TRAIL PIN# 126713	\$600,000 Grant 80/20 Match

Local Match (AS EXPENSED) will come from General Fund Transfer and State Street Aid Fund Balance for Street Aid Projects

Section 5: No appropriation listed above may be exceeded without an amendment of the budget ordinance as required by the Municipal Budget Law of 1982 (T.C.A. Section 6-56-208). In addition, no appropriation may be in excess of available funds except to provide for an actual emergency threatening the health, property or lives of the inhabitants of the municipality and declared by a two-thirds (2/3) vote of at least a quorum of the governing body in accord with T.C.A. Section 6-56-205.

Section 6: Money may be transferred from one appropriation to another in the same fund only by appropriate ordinance by the governing body, subject to such limitations and procedures as it may describe as allowed by Section 6-56-209 of the *Tennessee Code Annotated*. Any resulting transfer shall be reported to the governing body at its next regular scheduled meeting and entered into the minutes.

Section 7: A detailed financial plan will be attached to this budget and become part of this budget ordinance. In addition, the published operating budget and budgetary comparisons shown by fund with beginning and ending fund balances and the number of full time equivalent employees required by Section 6-56-206, *Tennessee Code Annotated* will be attached.

Section 8: If for any reason a budget ordinance is not adopted prior to the beginning of the next fiscal year, the appropriation in this budget ordinance shall become the appropriations for the next fiscal year until the adoption of the new budget ordinance in accordance with Section 6-56-210, *Tennessee Code Annotated* provided sufficient revenues are being collected to support the continuing appropriations. Approval of the Director of the Division of Local Finance in the Comptroller of the Treasury for a continuation budget will be requested if any indebtedness is outstanding.

Section 9: This annual operating and capital budget ordinance and supporting documentation shall be submitted to the Comptroller of the Treasury or Comptroller's Designee for approval if the Town has debt issued pursuant to Title 9, Chapter 21, T.C.A. or loan agreements with a public building authority issued pursuant to Title 12, chapter 10, T.C.A. within 15 days of its adoption. This budget shall not become the official budget for the fiscal year until such budget is approved by the Comptroller of the Treasury or Comptroller's Designee in accordance with Title 9, chapter 21, T.C.A. If the Comptroller of the Treasury or Comptroller's Designee determines that the budget does not comply with the Statutes, the Governing Body shall adjust its estimates or make additional tax levies sufficient to comply with the Statutes, or as directed by the Comptroller of the Treasury or Comptroller's Designee. If the Town does not have such debt outstanding, it will file this annual operating and capital budget ordinance and supporting documents with the Comptroller of the Treasury or Comptroller's Designee.

Section 10: Salaries for the Board of Mayor and Aldermen. The Mayor's salary shall be \$25,000.00 per year. Aldermen's salaries shall be \$500.00 per month or \$6,000.00 per year.

Section 11: All unencumbered balances of appropriations remaining at the end of the fiscal year shall lapse and revert to the respective fund balances.

Section 12: This ordinance shall take effect July 1, 2021, the public welfare requiring it.

1st Reading MAY 3, 2021
2nd Reading JUNE 23, 2021
Public Hearing JUNE 23, 2021
Publication Date JUNE 8th, 2021

Mike Wiseman, Mayor

Attest:

Brittney Owens
Recorder

ORDINANCE 2021-05
AN ORDINANCE TO ADOPT THE TOWN OF ARLINGTON, TENNESSEE'S
ACTUAL TAX RATE FOR 2021.

WHEREAS, the Town of Arlington, Tennessee, Board of Mayor and Aldermen are responsible for funding municipal services and approving budget requirements;

and

WHEREAS, a reappraisal of properties was made by the Shelby County Assessor's Office for tax year 2021; and

WHEREAS, the certified Tax Rate as defined by Tennessee Code Annotated, Section 67-5-1701 is \$1.157116; and

WHEREAS, the Town of Arlington, Tennessee, must consider provisions for appeals of reappraisals; and

WHEREAS, the Town of Arlington, Tennessee's proposed budget for Fiscal Year 2021-2022 will require a proposed tax levy of \$1.28 per \$100 of assessed valuation; and

WHEREAS, all requirements of Tennessee Code Annotated, Section 67-5-1702 and 67-5-1703 regarding notice and hearing requirements have been met in reference to, tax levy in excess of the certified rate.

NOW, THEREFORE, BE IT ORDAINED, by the Board of Mayor and Alderman of the Town of Arlington, Tennessee, that the 2021 Tax Rate be set as follows:

The Tax Rate for 2021 is hereby set at \$1.28 per \$100 of assessed valuation.

BE IT FURTHER ORDAINED that this Ordinance shall take effect upon its final reading and publication in a newspaper of general circulation, the public health, safety and welfare requiring it.

First Reading: June 7, 2021

Second Reading: June 23, 2021

Public Hearing: June 23, 2021 Publication Date: June 8, 2021

Mike Wissman
Mike Wissman, Mayor

Date

6/23/2021

Brittney Owens
Brittney Owens, Recorder/Treasurer

6/23/2021
Date

CALCULATION FORM FOR CERTIFIED TAX RATE

JURISDICTION	TAX YEAR	
ARLINGTON	2020 RATE = \$ 1.37	2021
Total locally assessed Real Property	\$ 439,351,070	
Total assessed value of Personal Property	<u>26,832,930</u>	
Total locally assessed property value (1+ 2)	466,184,000	
New construction and improvements taxable for the first time this year	(13,702,248)	
New tangible personal property taxable for the first time this year	(3,624,330)	
Total of 4a and 4b.....	(17,326,578)	
Total locally assessed tax base (before adjustments by boards of equalizaton)(Line 3-4a+4b)	448,857,422	
Net assessment gain from adjustments by County Board of Equalization	-	
Net assessment loss from adjustments by County Board of Equalization Loss Adjustment = See Attachment A	(2,034,011)	
Estimated SAP assessed utilities Prior Year Assessment/Sales Ratio	<u>32,667,048</u>	
Total Tax Base (Line 5 + 6 + 7 + 8)	479,490,459	
Prior year's adjusted tax levy = See Attachment B	5,548,262	
Certified Tax Rate (before adjustment)	1.157116	
PILOT Adjustment	-	
Adjusted Certified Tax Rate	<u>1.157116</u>	

Melvin B. Bryan
Assessor

J. J. D. D.
Chief Executive Officer



JASON E. MUMPOWER
Comptroller

May 19, 2021

Honorable Mike Wissman
Mayor, Town of Arlington
5854 Airline Road
P.O. Box 507
Arlington, TN 38002

Re: Certified tax rate

Dear Mayor Wissman:

We concur in your calculation of the city certified tax rate of \$1.157116. The city may proceed to formally determine the certified rate and then adopt the actual 2021 tax rate if the actual rate will not exceed the certified rate as determined. If the certified rate must be exceeded, refer to our step-by-step instructions available through the assessor. It is especially important that any notice of intent to exceed the certified rate be published in the proper form.

Sincerely,

A handwritten signature in black ink that reads "E.R.P." followed by a horizontal line.

Mr. E. Robin Pope, JD
Executive Secretary
State Board of Equalization

c: Melvin Burgess, Assessor of Property

Capital Improvement Plan

Capital Improvement Projects - 2021-2026

*****This Capital Improvement Plan serves as a summary only. A complete copy of the Capital Improvement Plan can be obtained at Town Hall.***

General Administration

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
Town Hall New Construction*	\$2.5 Million			TBD
**Design and Engineering	\$100,000			2021-2022
**Furniture, Fixtures and Equipment	\$500,000			TBD
Welcome Ground Mounted Signs	\$80,000			2021-2022
Industrial Park Sign	\$30,000			2021-2022
Flock Cameras	\$50,000			Continuous
Replacement of Tables for Town Facilities	\$10,000			2021-2022
Painting and New Carpet for Town Hall	\$10,000			2021-2022
Replace Filing Cabinets at Town Hall	\$10,000			2021-2022
Library New Construction (10,000 sf)	\$1.5 Million			TBD
**Furniture, Fixtures and Equipment	\$1 Million			
Repair and Repave parking lot at Town Hall and Fire Station 1				
**Shared cost between departments	\$80,000			2021-2022
Computer Replacement at Library	\$10,000			2021-2022
Refinishing of Floors and Painting at Senior Center	\$10,000			2021-2022
Acquire 100 acres - South of I-40	\$2 Million			2023-2024

Fire Department

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
Mower for Fire Station 2	\$8,000			2021-2022
Brush Truck	\$40,000			2021-2022
Pave Fire Station 1	\$30,000			2021-2022
Hydraulic Rescue Tools Engine 72	\$40,000			2021-2022
Replace Utility Truck 71 2005 Model w/o 4 x 4	\$65,000			2022-2023
Training Center- Total cost divided over four fiscal years and only includes Training Structure	\$750,000			2023-2026
Battalion Chief position x 3	TBD			2025-2026
SCBA Replacement	\$170,000			2025-2026

Capital Improvement Projects - 2021-2026
Public Works

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
Pick-Up Truck; Replacement for 2007 Unit #25	\$32,000			2021-2022
Backhoe; Replacement for 2012 Unit #1	\$102,000			2021-2022
Air Compressor; Replacement for Unit #40	\$25,000			2021-2022
Pick-Up Truck; Replacement for 2007 Unit #24	\$32,000			2022-2023
Zero Turn Mower; Replacement for 2017 Unit #57	\$12,000			2023-2024
Tractor; Replacement for 2012 Unit #2	\$85,000			2023-2024
Covered Storage for Materials	\$220,000			2023-2024
Pick-Up Truck; Replacement for 2013 Unit #28	\$32,000			2023-2024
Public Works Building #4 Renovation	\$200,000			2024-2025
Pick-Up Truck; Replacement for 2014 Truck #4	\$32,000			2024-2025
Backhoe; Replacement for 2016 Unit #77	\$125,000			2025-2026

Parks and Rec

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
John Deere 6700A	\$55,000			2021-2022
John Deere Pro Gator Utility Vehicle	\$28,000			2021-2022
Pick-Up Truck	\$30,000			2021-2022
Resurfacing Douglas Basketball Court	\$10,000			2021-2022
Lighting at Forrest Street Park	\$475,000			TBD
Restrooms at Arlington Sports Complex Soccer Fields- <i>LPRF Grant - 50/50 Match</i>	\$250,000		\$125,000	2024-2026
Parks Master Plan (to include all parks and facilities)	\$80,000			2022-2025
Loosahatchie Greenway Trail	\$1.6 Million			2022-2026

Capital Improvement Projects - 2021-2026

Streets

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
Airline Road - Widen to five lanes from Arlington High School to I-40 - TDOT 80/20 Grant	\$6 Million	Nepa Design ROW Construction	\$7,000 \$52,000 \$176,800 \$762,400	Complete Complete Complete 2020-2022
Donelson Farms Parkway from Airline Road to SR-385 (new 2 lane road) - TDOT 80/20 Grant	\$1.7 Million	Nepa Design ROW Construction	\$23,050 \$26,650 \$56,200 1,594,100	Complete Complete 2021-2022 2023-2025
Bike and Pedestrian Trail-Memphis-Arlington	616,700	Nepa Design ROW Construction	15,000 60,000 20,500 521,200	Complete Complete Complete 2021-2022
Signalization Airline Road at Arlington Trail 100% TDOT Funding 80/20 Match TDOT	\$1.25 Million 60,000			
Roundabouts at I-40 and Airline Road-TDOT Grant 80/20	\$28 million		\$6 million	TBD
Widening US Hwy 70 East of Airline to East of Chester	\$7 million			TBD
Widening US Hwy 70 East of Chester to Milton Wilson Boulevard	\$8.5 million			TBD
Widening Chester Street from Milton Wilson to Airline Road	\$18.7 million			TBD
Widening Forrest Street from Chester to Fayette County Line	\$16.3 million			TBD
Widening Airline Road from Donelson Farms Pkwy to I-40	\$14 million			TBD
Widening Airline Road from Donelson Farms Pkwy to Chester Street/Donelson Road	\$11.7 million			TBD
Widening Inglewood Place from US Hwy 64 to Donelson Farms Pkwy	TBD			TBD
Widening Chambers Chapel Road from US Hwy 64 to I-40	TBD			TBD
Pavement Management Program-Allocations submitted for each Fiscal Year	\$1.75 Million			Continuous
Sidewalk Installation-Allocations submitted for each Fiscal Year	\$40,000			Continuous
Message Boards	\$35,000			2021-2022
Mower Attachments	\$28,000			2021-2022
Decorative Street Signs (Total cost does not include Labor)	\$100,000			2021-2022
Memphis-Arlington Road - Widen from Lamb Road to the south side of Hidden Meadows	\$125,000			2023-2026
Forrest Street - Widen and improve from Milton Wilson to Depot Square	TBD			2025-2028
Chester Street Drainage Improvements	TBD			TBD

Capital Improvement Projects - 2021-2026

Sewer

CIP Capital Improvement Project	Projected Cost	Project Phase	Local Share	Fiscal Year Proposed
Sludge Removal	\$400,000			2021-2027
	\$150,000			Continuous
Insituform-Annual lining/repairs of sewer mains)	\$75,000			Continuous
Manhole Rehab	\$75,000			Continuous
AWWA Valves Replacements	\$150,000			2021-2022
Hall Creek Sewer Extension	\$650,000			2021-2022
Storage Building(Heated, Insulated, Concrete Building)	\$125,000			2021-2022
PLC Cards	TBD			2022-2023
Surge Suppressor/arrestor for Headworks	TBD			2022-2023
New Bar Screen/Compactor for both screens	\$250,000			2022-2023
Influent Pump/With VFD	\$175,000			2022-2023
Scada System for Arlington Trails	\$16,000			2023-2024
Pretreatment Software for TOA Pretreatment Program	\$7,000			2023-2024
New Automatic Gates	\$26,000			2023-2024
Lawnmower Replacement	\$12,000			2023-2024
UV Module Replacements	\$150,000			2023-2024
Washer/Dryer	TBD			2024-2025
Painting of Administration building	TBD			2024-2025
Clear Creek Gravity Flow Sewer Extension to South of I-40	\$3 Million			2024-2025
Removal of Walker Street Station - make station gravity line	\$200,000			2025-2026
Upgrade/Expansion of WWTP	\$15 Million			2025-2026

Budget Summary

Schedule of Debt

Town of Arlington
Budget Summary
FY 2021-2022

Annual Budget

Fund	Beginning Fund Balance (Spendable)	Revenues	Debt Proceeds	Transfers-in	Estimated Receipts (Rev+Debt Proceeds+Transfers-in)	Available Funds (Beg. Fund Balance + Estimated Receipts)	Expenditures	Transfers Out	(Expenditures + Transfers Out) Appropriations	(Est. Receipts - Appropriations) Increase/ Decrease	End Fund Balance
General Fund	\$14,124,329.00	\$11,482,435.00	\$0.00	\$0.00	\$11,482,436.00	\$25,606,765.00	\$9,414,436.00	\$2,068,000.00	\$11,482,436.00	\$0.00	\$14,124,329.00
State Street Aid Fund	\$5,366,008.96	\$1,937,000.00	\$0.00	\$2,000,000.00	\$5,937,000.00	\$9,303,008.96	\$3,937,000.00	\$0.00	\$5,937,000.00	\$0.00	\$5,366,008.96
Solid Waste Fund	\$1,010,691.28	\$1,068,500.00	\$0.00	\$68,000.00	\$1,136,600.00	\$2,147,281.28	\$1,136,600.00	\$0.00	\$1,136,600.00	\$0.00	\$1,010,691.28
Sewer Fund	\$10,084,535.13	\$2,630,000.00	\$0.00	\$0.00	\$2,630,000.00	\$12,714,535.13	\$3,650,000.00	\$0.00	\$3,650,000.00	\$1,020,000.00	\$9,064,535.13
Totals	\$90,585,564.37	\$17,110,036.00	\$0.00	\$2,068,000.00	\$19,186,036.00	\$49,771,600.37	\$18,330,036.00	\$2,068,000.00	\$20,206,036.00	\$1,020,000.00	\$29,565,564.37

Debt Service

	Principal	Interest	Debt Service
Fund: Sewer Fund 2002	\$2,938,045.00	\$90,056.00	\$3,028,101.00
Schedule of Outstanding Debt	\$937,000.00	\$44,379.00	\$981,379.00
Less: Budgeted Debt Payments			\$2,001,045.00
Difference	\$45,677.00		\$2,046,722.00

	Principal	Interest	Debt Service
Fund: Sewer Fund 2012	\$4,460,000.00	\$1,323,739.00	\$5,783,739.00
Schedule of Outstanding Debt	\$210,000.00	\$130,728.00	\$340,728.00
Less: Budgeted Debt Payments			\$4,250,000.00
Difference	\$4,199,011.00		\$5,449,011.00

	Principal	Interest	Debt Service
Fund: General Fund 2018 Quint	\$834,000.00	\$99,598.00	\$933,598.00
Schedule of Outstanding Debt	\$154,000.00	\$32,355.00	\$186,355.00
Less: Budgeted Debt Payments			\$680,000.00
Difference	\$67,239.00		\$747,239.00

	Principal	Interest	Debt Service
Fund: General Fund 2018 FSC	\$4,736,489.43	\$2,060,953.70	\$6,797,443.13
Schedule of Outstanding Debt	\$24,000.00	\$160,548.00	\$101,543.00
Less: Budgeted Debt Payments			\$4,492,489.43
Difference	\$1,900,410.70		\$6,397,900.13

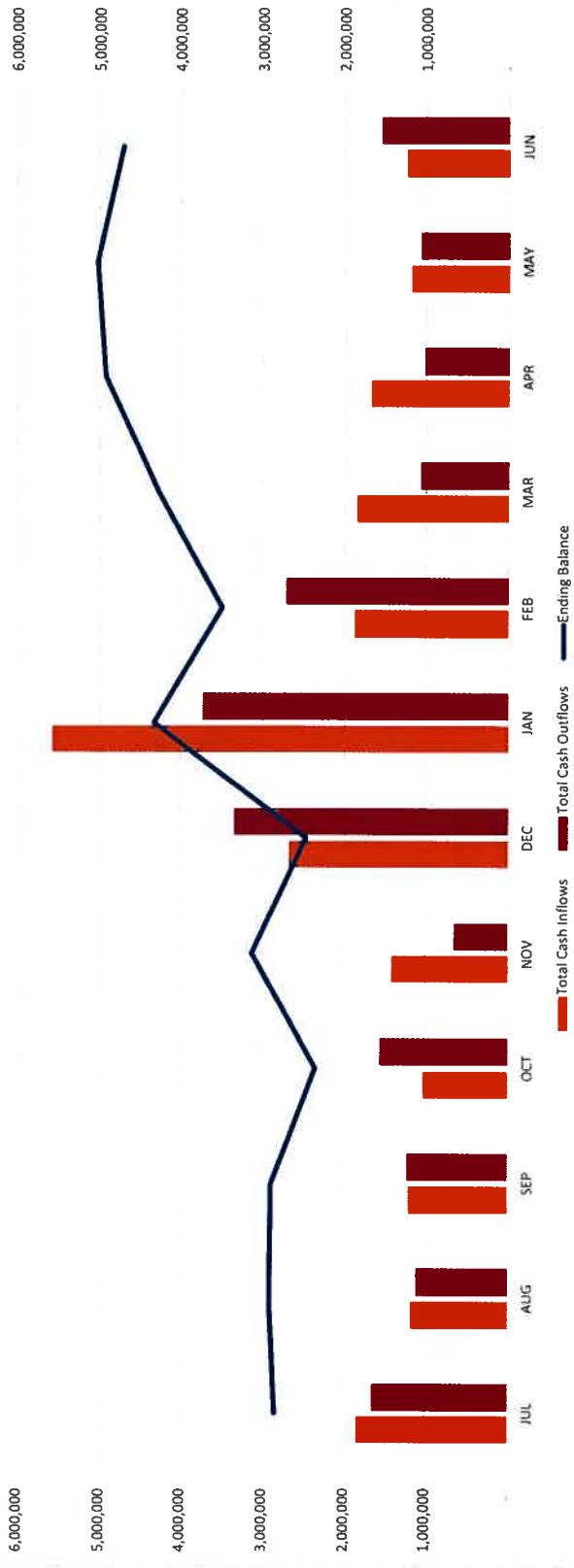
Cash Flow Forecast Schedule FY 2021

Town of Arlington-General Fund

Fund Name	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Cash Receipts	\$ 1,833,277	\$ 1,160,953	\$ 1,192,087	\$ 1,023,334	\$ 1,411,451	\$ 2,673,757	\$ 5,567,122	\$ 1,867,122	\$ 1,841,751	\$ 1,667,411	\$ 1,168,113	\$ 1,230,145	\$ 22,636,522
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflows	1,833,277	1,160,953	1,192,087	1,023,334	1,411,451	2,673,757	5,567,122	1,867,122	1,841,751	1,667,411	1,168,113	1,230,145	22,636,522
Beg Cash Bal	2,647,895	2,843,440	2,908,846	2,889,650	2,354,850	3,129,088	2,469,668	4,235,423	3,487,525	4,267,417	4,921,002	5,024,400	-
Available Cash	4,481,172	4,004,393	4,100,934	3,912,984	3,766,301	5,802,845	8,036,790	6,192,544	5,329,276	5,934,828	6,089,115	6,254,545	-
Cash Payments	\$ 1,637,731	\$ 1,095,547	\$ 1,211,284	\$ 1,558,134	\$ 637,213	\$ 3,333,177	\$ 3,711,367	\$ 2,705,019	\$ 1,061,858	\$ 1,013,827	\$ 1,064,714	\$ 1,548,641	20,578,513
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Outflows	1,637,731	1,095,547	1,211,284	1,558,134	637,213	3,333,177	3,711,367	2,705,019	1,061,858	1,013,827	1,064,714	1,548,641	20,578,513
Ending Balance	2,843,440	2,908,846	2,889,650	2,354,850	3,129,088	2,469,668	4,235,423	3,487,525	4,267,417	4,921,002	5,024,400	4,705,904	-
Cash Inflows - Outflows	\$ 195,546	\$ 65,406	\$ (19,197)	\$ (534,800)	\$ 774,238	\$ (659,420)	\$ 1,855,754	\$ (837,898)	\$ 779,892	\$ 653,584	\$ (318,496)	\$ 2,058,009	-

**June is estimated from Prior Year

Cash Flow Forecast



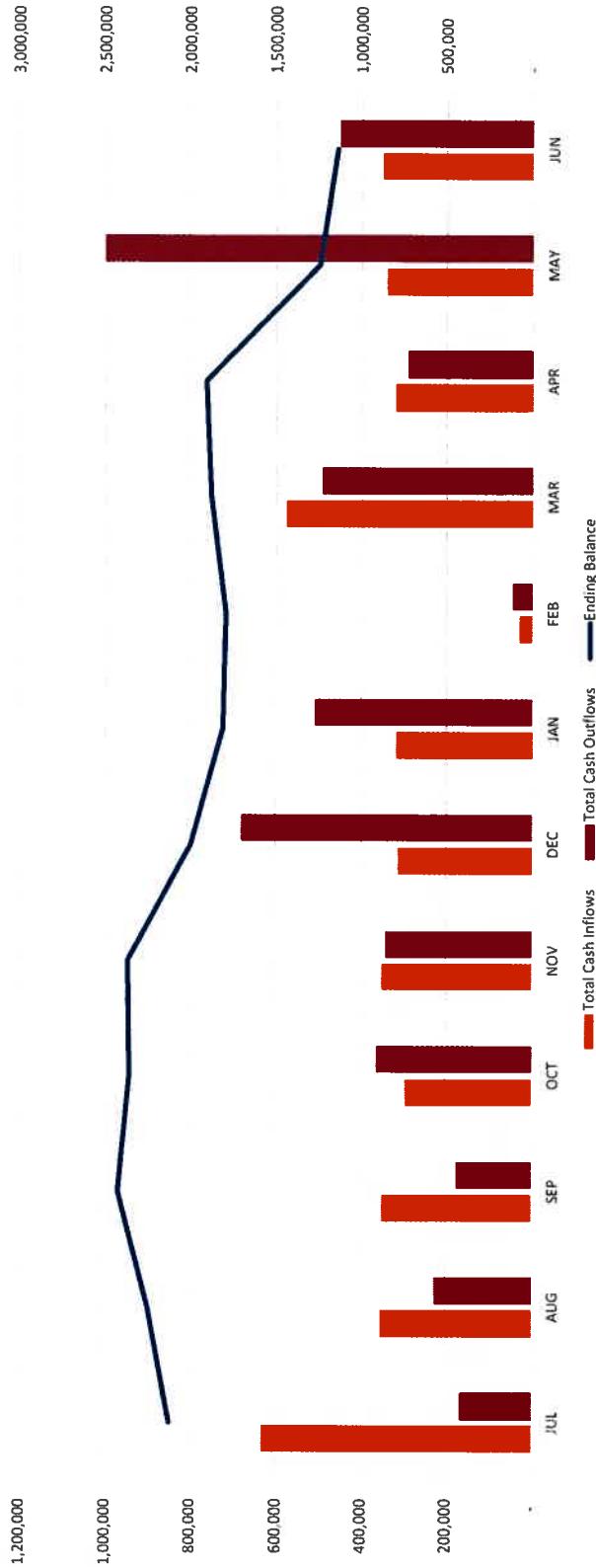
Cash Flow Forecast Schedule FY 2021

Town of Arlington-Sewer Fund

Fund Name	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL	
Cash Receipts	\$ 630,207	\$ 352,594	\$ 349,717	\$ 296,276	\$ 351,470	\$ 311,944	\$ 317,511	\$ 28,098	\$ 575,522	\$ 319,200	\$ 340,363	\$ 350,097	\$ 4,222,999	
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Inflows	\$ 630,207	\$ 352,594	\$ 349,717	\$ 296,276	\$ 351,470	\$ 311,944	\$ 317,511	\$ 28,098	\$ 575,522	\$ 319,200	\$ 340,363	\$ 350,097	\$ 4,222,999	
Beg Cash Bal	1,655,595	2,119,907	2,246,367	2,420,700	2,353,390	2,363,416	1,997,366	1,807,069	1,790,422	1,876,132	1,906,160	1,247,964	-	-
Available Cash	<u>\$ 2,285,802</u>	<u>2,472,501</u>	<u>2,596,084</u>	<u>2,716,976</u>	<u>2,704,859</u>	<u>2,675,360</u>	<u>2,314,877</u>	<u>1,835,167</u>	<u>2,365,944</u>	<u>2,195,331</u>	<u>2,246,523</u>	<u>1,598,061</u>	-	-
Cash Payments	\$ 165,895	\$ 226,135	\$ 175,384	\$ 363,586	\$ 341,443	\$ 677,994	\$ 507,809	\$ 44,745	\$ 483,812	\$ 289,171	\$ 998,559	\$ 452,536	4,733,069	
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Outflows	165,895	226,135	175,384	363,586	341,443	677,994	507,809	44,745	483,812	289,171	998,559	452,536	4,733,069	
Ending Balance	<u>2,119,907</u>	<u>2,246,367</u>	<u>2,420,700</u>	<u>2,353,390</u>	<u>2,363,416</u>	<u>1,997,366</u>	<u>1,807,069</u>	<u>1,790,422</u>	<u>1,876,132</u>	<u>1,906,160</u>	<u>1,247,964</u>	<u>1,145,525</u>	-	-
Cash Inflows - Outflows	\$ 464,312	\$ 126,459	\$ 174,333	\$ (67,310)	\$ 10,026	\$ (366,050)	\$ (190,298)	\$ (16,647)	\$ 85,710	\$ 30,028	\$ (658,196)	\$ (102,439)	\$ (510,070)	-

**June is estimated from Prior Year

Cash Flow Forecast



TOWN OF ARLINGTON
SCHEDULE OF DEBT PAYMENT
2021-2022

LOAN	OUTSTANDING AS OF 06/30/2020	FUND	PRINCIPAL	INTEREST	TOTAL
Revenue Bonds Sewer Plant 2002 (Exp. 2024)	2,938,045	413	937,000	44,379	981,379
Sewer Revenue Bonds 2012 (Exp. 2038)	4,460,000	413	210,000	130,728	340,728
Capital Outlay Note Series 2018 (Exp. 2026)	834,000	110	154,000	32,359	186,359
Forrest Street Campus (Exp. 2038)	4,736,489	110	244,000	160,543	404,543

Annual Publication Notice

ANNUAL BUDGET PUBLIC NOTICE

THE TOWN OF ARLINGTON, TENNESSEE, HEREBY PROVIDES CERTAIN FINANCIAL INFORMATION FOR THE 2021-2022 FISCAL YEAR BUDGET IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED SECTION 6-56-206. THERE WILL BE A PUBLIC HEARING CONCERNING THE BUDGET AT TOWN HALL 5854 AIRLINE ROAD, ARLINGTON, TN 38002, ON JUNE 27, 2021 AT 6:00 PM. ALL CITIZENS ARE WELCOME TO PARTICIPATE . THE BUDGET AND ALL SUPPORTING DATA IS PUBLIC RECORD AND IS AVAILABLE FOR PUBLIC INSPECTION BY ANYONE AT TOWN HALL DURING REGULAR BUSINESS HOURS.

PROPOSED BUDGET FOR THE FISCAL YEAR ENDING JUNE 30, 2022

	ACTUAL 2019/2020	ESTIMATED 2020/2021	PROPOSED 2021/2022
GENERAL FUND			
ESTIMATED REVENUES			
LOCAL TAXES	\$9,156,120	\$8,159,400	\$9,180,905
STATE OF TENNESSEE	\$1,478,420	\$1,288,500	\$1,690,780
FEDERAL GOVERNMENT	\$0	\$0	\$0
OTHER SOURCES	\$4,102,007	\$682,901	\$610,751
TOTAL ESTIMATED REVENUE	\$14,736,546	\$10,130,801	\$11,482,436
ESTIMATED EXPENDITURES			
SALARIES AND BENEFITS	\$3,666,401	\$4,283,455	\$4,378,990
OTHER	\$12,060,521	\$6,924,346	\$7,103,446
TOTAL ESTIMATED EXPENDITURES	\$15,726,922	\$11,207,801	\$11,482,436
ESTIMATED BEGINNING FUND BALANCE	\$16,632,220	\$15,201,329	\$14,124,329
ESTIMATED ENDING FUND BALANCE	\$15,201,329	\$14,124,329	\$14,124,329
EMPLOYEE POSITIONS	59	64	64
GENERAL PURPOSE SCHOOL FUND			
LOCAL TAXES	\$20,769,961	\$19,413,940	\$21,246,500
STATE OF TENNESSEE	\$22,686,420	\$23,592,000	\$24,109,000
FEDERAL GOVERNMENT	\$41,504	\$45,000	\$45,000
OTHER SOURCES	\$1,281,537	\$4,784,160	\$4,304,992
ESTIMATED REVENUES	\$44,779,422	\$47,835,100	\$49,705,492
GENERAL PURPOSE SCHOOL FUND			
SALARIES	\$33,083,527	\$36,129,599	\$37,542,296
OTHER	\$10,201,456	\$11,705,501	\$12,163,196
ESTIMATED EXPENDITURES	\$43,284,983	\$47,835,100	\$49,705,492
ESTIMATED BEGINNING FUND BALANCE	\$20,562,812	\$22,057,251	\$18,434,798
ESTIMATED ENDING FUND BALANCE	\$22,057,251	\$18,434,798	\$15,721,362
EMPLOYEE POSITIONS	412.6	423.8	443.13
FEDERAL SCHOOL FUND			
LOCAL TAXES	\$0	\$0	\$0
STATE OF TENNESSEE	\$0	\$0	\$0
FEDERAL GOVERNMENT	\$2,118,639	\$6,602,760	\$12,262,246
OTHER SOURCES	\$0	\$0	\$0
ESTIMATED REVENUES	\$2,118,639	\$6,602,760	\$12,262,246
FEDERAL SCHOOL FUND			
SALARIES	\$1,348,690	\$2,780,781	\$5,164,298
OTHER	\$769,951	\$3,821,980	\$7,097,948
ESTIMATED EXPENDITURES	\$2,118,641	\$6,602,761	\$12,262,246
ESTIMATED BEGINNING FUND BALANCE	\$0	\$0	\$0
ESTIMATED ENDING FUND BALANCE	\$0	\$0	\$0
EMPLOYEE POSITIONS	29	28	24
NUTRITION SCHOOL FUND			
LOCAL TAXES	\$0	\$0	\$0
STATE OF TENNESSEE	\$5,000	\$0	\$0
FEDERAL GOVERNMENT	\$274,274	\$345,000	\$760,000
OTHER SOURCES	\$740,258	\$1,090,243	\$749,686
ESTIMATED REVENUES	\$1,019,532	\$1,435,243	\$1,509,686
NUTRITION SCHOOL FUND			
SALARIES	\$573,484	\$634,243	\$678,685
OTHER	\$487,738	\$801,000	\$831,001
ESTIMATED EXPENDITURES	\$1,061,222	\$1,435,243	\$1,509,686
ESTIMATED BEGINNING FUND BALANCE	\$428,316	\$389,726	\$389,726
ESTIMATED ENDING FUND BALANCE	\$389,726	\$389,726	\$389,726
EMPLOYEE POSITIONS	25	27	27

DISCRETIONARY GRANTS SCHOOL FUND			
LOCAL TAXES	\$0	\$0	\$0
STATE OF TENNESSEE	\$188,965	\$175,835	\$175,835
FEDERAL GOVERNMENT	\$0	\$0	\$0
OTHER SOURCES	\$0	\$25,000	\$130,000
ESTIMATED REVENUES	\$188,965	\$200,835	\$305,835
DISCRETIONARY GRANTS SCHOOL FUND			
SALARIES	\$81,539	\$66,796	\$101,718
OTHER	\$107,426	\$134,039	\$204,117
ESTIMATED EXPENDITURES	\$188,965	\$200,835	\$305,835
ESTIMATED BEGINNING FUND BALANCE	\$0	\$0	\$0
ESTIMATED ENDING FUND BALANCE	\$0	\$0	\$0
EMPLOYEE POSITIONS	1	1	1
EDUCATIONAL CAPITAL PROJECTS			
LOCAL TAXES	\$3,795,669	\$0	\$0
STATE OF TENNESSEE	\$0	\$0	\$0
FEDERAL GOVERNMENT	\$0	\$0	\$0
OTHER SOURCES	\$0	\$3,750,000	\$1,800,000
ESTIMATED REVENUES	\$3,795,669	\$3,750,000	\$1,800,000
EDUCATIONAL CAPITAL PROJECTS			
SALARIES	\$0	\$0	\$0
OTHER	\$1,102,484	\$3,750,000	\$1,800,000
ESTIMATED EXPENDITURES	\$1,102,484	\$3,750,000	\$1,800,000
ESTIMATED BEGINNING FUND BALANCE	\$1,154,428	\$3,847,613	\$3,847,613
ESTIMATED ENDING FUND BALANCE	\$3,847,613	\$3,847,613	\$3,847,613
EMPLOYEE POSITIONS	0	0	0
PRIVATE PURPOSE TRUST SCHOOL FUND			
LOCAL TAXES	\$0	\$0	\$0
STATE OF TENNESSEE	\$0	\$0	\$0
FEDERAL GOVERNMENT	\$0	\$0	\$0
OTHER SOURCES	\$409,462	\$510,000	\$600,000
ESTIMATED REVENUES	\$409,462	\$510,000	\$600,000
PRIVATE PURPOSE TRUST SCHOOL FUND			
SALARIES	\$0	\$0	\$0
OTHER	\$126,311	\$10,000	\$16,000
ESTIMATED EXPENDITURES	\$126,311	\$10,000	\$16,000
ESTIMATED BEGINNING FUND BALANCE	\$2,513,261	\$2,796,412	\$3,296,412
ESTIMATED ENDING FUND BALANCE	\$2,796,412	\$3,296,412	\$3,880,412
EMPLOYEE POSITIONS	0	0	0
STREET AID FUND			
ESTIMATED REVENUES			
STATE OF TENNESSEE	\$1,688,493	\$1,219,000	\$1,897,000
OTHER SOURCES	\$1,873,513	\$1,540,000	\$2,040,000
TOTAL ESTIMATED REVENUES	\$3,562,006	\$2,759,000	\$3,937,000
ESTIMATED EXPENDITURES			
OTHER	\$2,888,645	\$2,759,000	\$3,937,000
TOTAL ESTIMATED EXPENDITURES	\$2,888,645	\$2,759,000	\$3,937,000
ESTIMATED BEGINNING FUND BALANCE	\$4,692,648	\$5,366,009	\$5,366,009
ESTIMATED ENDING FUND BALANCE	\$5,366,009	\$5,366,009	\$5,366,009
EMPLOYEE POSITIONS	0	0	0
SOLID WASTE/ SANITATION FUND			
ESTIMATED REVENUES			
STATE OF TENNESSEE	\$0	\$0	\$0
OTHER SOURCES	\$1,141,713	\$1,109,600	\$1,136,600
TOTAL ESTIMATED REVENUES	\$1,141,713	\$1,109,600	\$1,136,600
ESTIMATED EXPENDITURES			
OTHER	\$1,167,092	\$1,109,600	\$1,136,600
TOTAL ESTIMATED EXPENDITURES	\$1,167,092	\$1,109,600	\$1,136,600
ESTIMATED BEGINNING FUND BALANCE	\$1,036,071	\$1,010,691	\$1,010,691
ESTIMATED ENDING FUND BALANCE	\$1,010,691	\$1,010,691	\$1,010,691
EMPLOYEE POSITIONS	1	0	0
SEWER FUND			
TOTAL ESTIMATED REVENUES	\$2,886,859	\$2,419,800	\$2,630,000
TOTAL ESTIMATED EXPENDITURES	\$2,632,845	\$2,976,403	\$3,650,000
ESTIMATED BEGINNING RETAINED EARNINGS	\$11,407,124	\$11,661,138	\$11,104,535
ESTIMATED ENDING RETAINED EARNINGS	\$11,661,138	\$11,104,535	\$10,084,535
EMPLOYEE POSITIONS	5	5	5

Financial Plan FY 2021-2022

Line Item Budget

Town of Arlington
Revenue Estimates and Appropriations Requests
For the Fiscal Year Ending June 30, 2022

110 - General Fund

Revenue	Account	Description	FISCAL YEAR	ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
			2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
REAL PROPERTY TAXES (CURRENT)	311111	3,537,664	3,658,239	4,631,951	4,550,000	5,342,509		
PERSONAL PROPERTY TAXES (CURRENT)	311112	302,308	343,657	326,937	292,900	309,115		
PUBLIC UTILITIES PROPERTY TAX (CURRENT)	31120	397,684	405,729	421,966	421,000	349,881		
DELINQUENT REAL PROPERTY TAX	31211	29,893	49,911	30,827	35,000	35,000		
DELINQUENT PERSONAL PROPERTY TAX	31212	4,001	3,104	2,817	3,000	3,000		
DELINQUENT PUBLIC UTILITIES TAX	31213	10	1,038	338	-	-		
INT. PENALTY, AND COURT COST ON PROP TAX	31300	10,137	13,354	11,881	12,500	12,500		
MLGW PAYMENT IN LIEU OF TAXES	31510	51,175	61,675	65,084	59,000	60,000		
IDB PAYMENTS FROM INDUSTRY	31520	(15,484)	15,532	21,695	15,500	15,500		
LOCAL SALES TAX - CO. TRUSTEE	31610	1,482,453	1,592,912	2,068,681	1,500,000	1,650,000		
LOCAL SALES TAX - CO. STATE	31620	665,522	779,272	928,710	650,000	775,000		
WHOLESALE BEER TAX	31710	227,138	213,056	216,808	227,000	227,000		
WHOLESALE LIQUOR TAX	31720	89,144	96,765	114,810	95,000	95,000		
BUSINESS TAX - STATE	31810	176,969	186,263	180,030	170,000	175,000		
FRANCHISE TAXES	31910	123,464	126,401	129,685	127,000	130,000		
BEER LICENSES	32210	1,900	11,150	3,900	1,500	1,400		
BUILDING PERMIT	32610	35,664	46,706	55,950	30,000	50,000		
EXCAVATING PERMITS	32650	8,549	9,950	3,865	8,500	4,000		
PLANNING COMMISSION SUBMITTALS	32660	50,159	64,516	57,558	40,000	50,000		
SIGN PERMITS	32710	2,400	2,800	2,700	2,000	2,500		
COMMUNITY DEVELOPMENT GRANT	33111	-	53,000	-	-	-		
EECBG ENERGY GRANT	33197	-	484	-	-	-		
HIGHWAY '70 WIDENING GRANT	33202	-	-	-	-	-		
AIRLINE RD WIDENING	33203	-	-	-	-	-		
OTHER FEDERAL	33280	-	-	-	-	-		
TV/A PAYMENTS IN LIEU OF TAXES (PER CAPITA)	33320	143,052	163,378	167,866	158,600	165,200		
FORREST STREET LPRF GRANT	33470	-	173,752	322,652	-	-		
STATE SALES TAX (PER CAPITA)	33510	1,038,988	1,172,237	1,204,136	1,057,300	1,428,000		
STATE INCOME TAX	33520	83,754	46,879	19,723	-	-		
STATE BEER TAX (PER CAPITA)	33530	5,640	6,119	6,191	6,300	6,720		
STATE ALCOHOLIC BEVERAGE TAX - 50% SCHOOLS	33540	14,086	30,295	18,544	15,000	16,000		
STATE GASOLINE INSPECTION FEE (PER CAPITA)	33553	24,512	26,243	26,240	26,300	27,860		
STATE-SPORTS BETTING (PER CAPITA)	33560	-	-	-	-	-		
OTHER STATE REVENUE ALLOCATIONS	33590	13,396	11,412	12,057	5,000	14,000		
CORPORATE EXCISE TAX	33593	22,223	17,486	23,663	20,000	10,000		
SUBTOTAL		8,526,393	9,383,314	11,077,264	9,528,400	10,978,185		

1110 - General Fund

Revenue		PROPOSED 2021-2022	ORIGINAL 2020-2021	ACTUAL 2019-2020	ACTUAL 2018-2019	ACTUAL 2017-2018	FISCAL YEAR
Account	Description						
33710	FIRE DEPARTMENT IPAD GRANT		3,150	-	-	-	
34141	DUPPLICATION AND PRINTING	400	3,150	1,425	400	500	
34150	INSPECTION FEES (PER LOT DEVELOPMENT FEE)	50,800	24,300	16,900	-	-	
34200	FIRE REPORTS	10	9,000	5	-	-	
34210	EDUCATIONAL INCENTIVE PAY FF - STATE STREET LIGHT FEES (DEVELOPMENT FEE)	180,988	375,262	12,800	17,400	17,400	
34310	GRASS CUTTING	2,220	-	144,101	-	-	
34314	PARK AND RECREATION CHARGES	48,195	43,455	24,353	670	1,000	
34740	BASKETBALL FEES	31,690	32,969	28,655	45,000	43,000	
34741	COMMUNITY GARDEN	720	30	1,140	500	500	
34742	LIBRARY REIMBURSEMENTS	12,979	12,319	14,612	12,000	13,000	
34760	LIBRARY - FINES AND PENALTIES	7,621	6,932	5,163	7,000	5,000	
34761	LIBRARY - DONATIONS	3,000	-	210	-	-	
34762	MEETING ROOM FEES	-	-	900	-	-	
34792	SENIOR CITIZEN FEES	4,964	5,696	4,878	5,000	5,000	
34793	CITY COURT REVENUE	-	-	-	-	-	
35100	OTHER REVENUES	-	-	-	-	-	
36000	INTEREST EARNINGS	105,046	242,010	267,982	150,000	105,000	
36100	IDB RENT	3,100	3,800	3,400	3,800	3,300	
36210	RENT LEASED PROPERTY	1	1	1	1	1	
36310	SALE OF LAND	25,000	1,056,814	-	-	-	
36330	SALE OF EQUIPMENT	7,385	1,158	904	-	-	
36350	INSURANCE RECOVERIES	27,857	23,541	46,621	-	-	
36400	COMMUNITY DEVELOPMENT FEES	67,200	32,400	19,600	-	-	
36410	WATER DEVELOPMENT FEES	232,000	121,500	73,500	-	-	
36420	STORMWATER FEES	164,248	171,934	176,218	172,000	182,750	
36610	MILTON WILSON ROAD IMPACT FEES	156,584	184,225	181,465	160,000	100,000	
36715	FIREWORKS DONATIONS	6,500	-	-	-	-	
36716	PARK DONATIONS	17,850	5,530	-	-	-	
36717	PARKS GRANTS	1,955	-	-	-	-	
36718	FORREST CAMPUS LOAN PROCEEDS	139,501	333,680	2,230,277	-	-	
36719	SAFETY PARTNERS GRANT	-	1,500	-	-	-	
36720	FEMA GRANT	-	42,449	-	-	-	
36721	IDB DONATIONS	-	-	-	-	-	
36723	ACS Tennis Obligation	-	-	400,000	-	-	
36901	FIRE QUINT LOAN PROCEEDS	\$ 1,329,304	\$ 3,851,091	\$ 3,659,282	\$ 602,401	\$ 504,251	
	SUBTOTAL	\$ 9,885,697	\$ 13,234,405	\$ 14,736,546	\$ 10,100,801	\$ 11,482,436	
	TOTAL REVENUES						

110 - General Fund
41000 General Administration

Account	Description	FISCAL YEAR			PROPOSED		
		2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
Expenditures							
111	SALARIES (7 Full Time, 1 Part Time, Planner?)	373,766	406,840	427,210	430,000	437,500	
141	OASI (EMPLOYER'S SHARE)	31,853	33,872	35,413	32,450	38,000	
142	HOSPITAL AND HEALTH INSURANCE & ELECTED OFFICIALS	52,770	47,772	63,963	68,300	81,250	
146	WORKMEN'S COMPENSATION	1,184	2,000	1,471	2,000	2,000	
149	OTHER EMPLOYER CONTRIBUTIONS (6%)	26,534	25,830	27,336	30,000	32,600	
161	BOARD AND COMMITTEE MEMBERS	61,040	61,000	61,030	61,000	61,000	
172	ELECTION OFFICIALS, CLERKS, ETC.	12,022	-	54,233	15,000	2,000	
200	CONTRACTUAL SERVICES	24,813	46,036	40,465	-	-	
211	POSTAGE, BOX RENT, ETC.	8,689	5,802	4,019	8,000	8,000	
214	MESSENDER AND DELIVERY SERVICE	998	2,143	1,002	2,000	2,000	
231	PUBLICATION OF FORMAL AND LEGAL NOTICE	14,526	23,028	25,672	25,000	25,000	
234	EMPLOYEE EDUCATION AND TRAINING	865	1,958	4,935	3,000	6,000	
235	MEMBERSHIPS, REGISTRATION	5,970	4,965	5,681	5,000	6,000	
236	PUBLIC RELATION	5,250	5,250	6,500	10,000	8,000	
237	ADVERTISING (CHAMBER DONATION)	25,000	25,000	35,000	35,000	35,000	
240	UTILITY SERVICE	23,683	27,398	20,804	30,000	30,000	
242	WATER DEVELOPMENT	252,000	121,500	73,500	-	-	
245	TELEPHONE INTERNET	15,674	28,617	28,500	30,000	30,000	
252	LEGAL SERVICES	102,680	129,058	118,025	130,000	130,000	
253	ACCOUNTING AND AUDITING SERVICES	14,790	15,235	18,661	28,000	28,000	
254	ENGINEERING SERVICES	130,527	93,906	202,399	130,000	130,000	
255	DATA PROCESSING SERVICES	16,375	29,718	33,400	30,000	40,000	
256	CONSULTANT PLANNING SERVICES (Contractual Planner-FT/PT???)	-	-	-	125,000	135,000	
257	WEB SITE SERVICES	5,200	6,393	5,325	6,500	6,000	
258	HOUSEHOLD HAZARDOUS WASTE	4,000	4,000	3,333	6,100	6,100	
259	OTHER PROFESSIONAL SERVICES (Design and Engineering for Town Hall)	79,776	38,274	45,064	65,350	100,000	
260	REPAIR AND MAINTENANCE SERVICES	1,085	9,104	10,639	9,500	9,500	
266	REPAIR AND MAINTENANCE BUILDINGS (Replacement of Carpet and Paint in Board Room)	17,805	18,487	12,064	20,000	30,000	
280	TRAVEL	1,553	2,560	1,038	3,000	2,000	
298	COLLECTION FEES (PROPERTY TAX)	21,877	23,525	33,258	24,000	33,000	
	SUBTOTAL	\$1,332,315	\$ 1,239,272	\$ 1,399,942	\$ 1,364,200	\$ 1,453,950	

110 - General Fund
41000 General Administration

Account	Description	FISCAL YEAR	ACTUAL	ACTUAL	ACTUAL	ORIGINAL	PROPOSED
			2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Expenditures							
299	SUNDRY		6,953	14,970	16,571	10,000	15,000
320	OPERATING SUPPLIES		19,818	18,606	24,791	20,000	25,000
324	HOUSEHOLD AND JANITORIAL SUPPLIES		685	184	752	2,000	1,500
326	CLOTHING AND UNIFORMS (\$850 per employee)		755	1,125	1,333	1,200	8,157
329	OFF SITE RECORD STORAGE		4,903	5,100	7,259	5,100	7,500
511	INSURANCE ON BUILDINGS		9,519	8,577	7,269	11,500	8,000
513	LIABILITY		12,256	10,440	11,238	11,250	11,250
533	MACHINERY AND EQUIPMENT RENTAL		13,002	17,649	19,301	17,500	17,500
610	BONDS		36,000	-	-	244,000	-
631	INTEREST ON NOTES		-	-	-	160,453	-
730	TN DOWNTOWN		-	-	-	-	-
733	PRIZES AND AWARDS		-	-	-	-	-
790	DONATIONS		-	-	-	-	-
791	COVID-19 Expenses		-	-	-	-	-
900	CAPITAL OUTLAY (Entrance to Arlington Signs \$80K, Flock Cameras \$50K, Industrial Park Sign \$30,000)		11,215	24,048	119,981	77,000	100,000
901	TENNIS COMPLEX		-	1,181,162	34,154	5,000	160,000
903	2ND FIRE STATION (**To be spent from Committed Fund Balance)		-	-	839,893	-	-
904	FORREST STREET CAMPUS		186,812	654,666	1,693,724	1,000,000	-
949	OTHER MACHINERY AND EQUIPMENT (Replacement of Tables and Tablecloths, Filing Cabinets)		11,655	4,351	3,446,386	404,610	-
	SUBTOTAL		\$ 313,572	\$ 2,220,105	\$ 6,222,654	\$ 1,570,160	\$ 20,000
	TOTAL GENERAL ADMINISTRATION		\$ 1,645,887	\$ 3,459,377	\$ 7,622,595	\$ 2,934,360	\$ 778,360
							\$ 2,232,310

110 - General Fund
42200 Fire Department

Account	Description	FISCAL YEAR		ACTUAL		ACTUAL		ORIGINAL		PROPOSED 2021-2022
		2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2021-2022	2020-2021	2021-2022	
Expenditures										
111	SALARIES (29 Employees)	975,401	977,748	1,309,502	1,647,000	1,484,406	1,484,406	190,200	190,200	
141	FLSA Pay/Holiday Pay	71,306	71,859	94,884	125,500	128,450	128,450	213,300	213,300	
142	OASI (EMPLOYER'S SHARE)	116,398	114,552	162,730	216,600	216,600	216,600	46,400	46,400	
146	HOSPITAL AND HEALTH INSURANCE	27,188	31,215	39,559	39,600	39,600	39,600	107,150	107,150	
149	WORKMEN'S COMPENSATION	56,924	60,478	65,845	105,500	105,500	105,500	-	-	
162	OTHER EMPLOYER CONTRIBUTIONS (6%)	1,101	-	-	-	-	-	-	-	
200	VOLUNTEER FIREFMEN	392,638	390,580	393,347	440,000	445,000	445,000	20,000	20,000	
234	CONTRACTUAL (SHELBY COUNTY AMBULANCE AND DISPATCH SERVICES)	8,746	20,074	14,565	20,000	20,000	20,000	20,000	20,000	
235	EMPLOYEE EDUCATION	5,475	3,271	3,470	5,000	5,000	5,000	5,000	5,000	
240	MEMBERSHIPS, REGISTRATION, SUBSCRIPTION	18,040	15,131	26,271	45,000	45,000	45,000	60,000	60,000	
245	UTILITY SERVICE (New Station)	9,897	10,309	14,663	22,000	22,000	22,000	26,400	26,400	
251	TELEPHONE INTERNET	11,600	7,407	20,901	30,700	30,700	30,700	23,700	23,700	
255	MEDICAL SUPPLIES (BBA \$300 per employee)	6,601	9,619	10,744	26,300	26,300	26,300	26,300	26,300	
259	DATA PROCESSING SERVICES (GPS \$1,500, New Computers and Emails, Classroom Equipment Lease \$615 per month)	53,945	57,122	97,295	63,000	63,000	63,000	45,100	45,100	
260	OTHER PROFESSIONAL SERVICES	13,335	51,636	11,893	10,000	10,000	10,000	18,000	18,000	
266	REPAIR AND MAINTENANCE SERVICES (Turnouts \$8K)	1,662	4,893	2,390	6,000	6,000	6,000	6,000	6,000	
280	REPAIR AND MAINTENANCE BUILDINGS	-	-	-	-	-	-	-	-	
299	TRAVEL	-	-	-	-	-	-	-	-	
320	SUNDRY	-	-	-	-	-	-	-	-	
324	OPERATING SUPPLIES	11,331	36,152	9,062	40,000	40,000	40,000	20,000	20,000	
326	HOUSEHOLD AND JANITORIAL SUPPLIES	5,820	5,921	7,873	12,000	12,000	12,000	12,000	12,000	
328	CLOTHING AND UNIFORMS (\$650 per employee)	9,262	12,264	14,289	14,500	14,500	14,500	18,850	18,850	
331	PUBLIC EDUCATIONAL SUPPLIES	4,820	6,878	3,012	5,000	5,000	5,000	5,000	5,000	
511	GAS, OIL, DIESEL FUEL, GREASE, ETC.	9,807	9,876	10,284	15,000	15,000	15,000	15,000	15,000	
512	INSURANCE ON BUILDINGS	2,991	2,077	7,269	7,300	7,300	7,300	-	-	
513	INSURANCE ON VEHICLES AND EQUIPMENT	8,654	8,235	15,908	16,000	16,000	16,000	16,000	16,000	
513	LIABILITY	14,118	14,485	15,426	15,500	15,500	15,500	-	-	
533	MACHINERY AND EQUIPMENT RENTAL	4,836	5,683	6,785	10,000	10,000	10,000	10,000	10,000	
621	RETIREMENT OF BANK NOTES	78,000	80,000	224,026	149,000	149,000	149,000	149,000	149,000	
633	INTEREST ON BANK NOTES	4,667	3,026	48,790	38,200	38,200	38,200	-	-	
900	CAPITAL OUTLAY (Brush truck 200K-\$120K from previous budget, Mower, Hydraulic Tools)	29,888	1,018,225	400,483	121,083	121,083	121,083	137,000	137,000	
949	OTHER MACHINERY & EQUIPMENT (replacement of 17 turnouts \$68K)	83,575	262,926	85,159	86,000	86,000	86,000	76,700	76,700	
	TOTAL FIRE DEPARTMENT		\$ 3,291,633	\$ 3,117,622	\$ 3,331,783	\$ 3,331,783	\$ 3,331,783	\$ 3,375,955	\$ 3,375,955	

110 - General Fund
43000 Public Works

Account	Description	ACTUAL		ACTUAL		ACTUAL		ORIGINAL		PROPOSED	
		2017-2018	2018-2019	2017-2018	2018-2019	2017-2018	2018-2019	2020-2021	2021-2022	2020-2021	2021-2022
Expenditures											
111 SALARIES (13.5 Employees)	555,575	646,908	683,644	697,745	661,750						
141 OASI (EMPLOYER'S SHARE)	45,325	46,810	49,067	53,000	50,250						
142 HOSPITAL AND HEALTH INSURANCE	89,641	87,047	99,845	131,500	135,250						
146 WORKMEN'S COMPENSATION	27,091	25,215	25,935	25,950	29,200						
149 OTHER EMPLOYER CONTRIBUTIONS (6%)	38,331	35,507	34,398	48,600	46,000						
200 CONTRACTUAL SERVICES			1,289								
234 EMPLOYEE EDUCATION	610	4,808	4,369	5,000	5,000						
235 MEMBERSHIPS, REGISTRATION, SUBSCRIPTION	2,043	2,376	1,650	3,000	3,000						
240 UTILITY SERVICES	23,952	28,918	27,064	30,000	30,000						
245 TELEPHONE INTERNET	14,001	19,604	21,068	20,500	22,000						
251 MEDICAL SERVICES	1,115	599	219	1,000	2,000						
255 DATA PROCESSING (Dude Solutions \$5K, GPS \$5,100)	7,982	20,723	21,525	25,100	25,000						
258 OTHER PROFESSIONAL SERVICES	3,745	1,380	1,214	2,000	2,000						
260 REPAIR AND MAINTENANCE SERVICES	45,589	36,610	37,163	47,500	47,500						
266 REPAIR AND MAINTENANCE BUILDINGS (2 Automatic Gates-\$55K)	103,550	66,159	70,407	50,000	100,000						
280 TRAVEL		73	44	500	500						
299 SUNDRY			307	500	500						
320 OPERATING SUPPLIES	20,318	22,745	24,339	26,500	26,500						
324 HOUSEHOLD AND JANITORIAL SUPPLIES	2,445	2,212	2,902	4,000	4,000						
326 CLOTHING AND UNIFORMS (\$650 per person)	5,449	9,039	12,571	9,250	11,050						
331 GAS, OIL, DIESEL FUEL, GREASE, ETC.	24,014	32,759	23,729	35,000	30,000						
511 INSURANCE ON BUILDINGS	6,074	5,077	9,693	9,700	9,700						
512 INSURANCE ON VEHICLES AND EQUIPMENT	5,595	5,985	8,659	8,700	8,700						
513 LIABILITY	4,962	4,985	5,500	5,500	5,500						
533 MACHINERY AND EQUIPMENT RENTAL	4,836	9,580	9,186	10,000	12,500						
760 TRANSFERS TO OTHER FUNDS	900,000	1,000,000	1,800,000	1,500,000	2,000,000						
900 CAPITAL OUTLAY	82,956	54,065	25,798	-	-						
949 OTHER MACHINERY AND EQUIPMENT (Truck \$32K, Replace Backhoe \$102K, Replace Air Compressor \$25K)	284,813	115,446	62,778	72,000	159,000						
TOTAL PUBLIC WORKS	\$2,300,010	\$ 2,284,631	\$ 3,064,362	\$ 2,822,045	\$ 3,426,900						

Detailed Financial Plan FY 2024-2025

110 - General Fund 43150 Storm Drainage

Account	Description	FISCAL YEAR			ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
		2017-2018	2018-2019	2019-2020				
Expenditures								
111 SALARIES (1.5 Employees)		43,482	50,949	32,165	55,500	69,750		
141 OASI		3,016	3,660	2,313	4,200	4,350		
142 HOSPITAL AND HEALTH INSURANCE		11,925	8,671	3,911	6,500	13,400		
146 WORKERS COMP		1,744	608	1,886	2,000	3,250		
149 OTHER EMPLOYEES CONTRIBUTIONS		3,204	3,616	3,723	4,100	4,200		
200 CONTRACTUAL SERVICES (Street Sweeping)		39,504	44,116	44,554	50,000	57,000		
234 EMPLOYEE EDUCATION AND MATERIALS		-	-	150	1,000	2,000		
235 MEMBERSHIP REGISTRATION		1,200	4,080	1,560	5,210	6,000		
237 ADVERTISING		1,000	1,250	-	4,200	6,000		
255 DATA PROCESSING (Dude Solutions \$5K)		927	740	849	2,000	6,000		
259 OTHER PROFESSIONAL FEES		11,875	1,156	1,490	1,300	7,000		
320 OPERATING SUPPLIES		645	182	120	6,000	5,000		
326 UNIFORMS (\$850 Per Employee)		422	514	319	1,000	1,000		
331 GAS, OIL, DIESEL FUEL		1,208	1,252	388	650	1,700		
949 OTHER MACHINERY AND EQUIPMENT		849	849	29,594	1,300	2,100		
TOTAL STORM DRAINAGE		\$ 121,001	\$ 121,774	\$ 128,081	\$ 171,750	\$ 182,750		
43240 Postclosure Care Costs - In accordance with 30 year closure plan								
761 OPERATING TRANSFER TO SWISANITATION		\$ -	\$ 62,000	\$ 64,000	\$ 66,000	\$ 68,000		
TOTAL POSTCLOSURE CARE COSTS		\$ 121,001	\$ 183,774	\$ 192,081	\$ 237,750	\$ 250,750		
TOTAL STORM DRAINAGE AND POSTCLOSURE CARE COSTS								

Detailed Financial Report

44310 Senior Center

			Expenditures			PROPOSED 2021-2022
			ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	
		ESCAL. YEAR 2017-2018	ORIGINAL 2020-2021	ACTUAL 2020-2021		
111	SALARIES	43,718	56,841	63,408	73,000	78,100
141	OASI (EMPLOYER' SHARE)	3,344	4,100	4,433	5,500	6,000
142	HOSPITAL AND HEALTH INSURANCE	-	6,298	12,599	13,900	13,900
146	WORKMEN'S COMPENSATION	611	1,000	542	1,000	1,000
149	OTHER EMPLOYEES CONTRIBUTIONS	-	-	-	3,000	3,500
211	POSTAGE, BOX RENT, ETC.	499	396	247	500	1,000
234	EMPLOYEE EDUCATION AND TRAINING	-	-	457	250	500
240	UTILITY SERVICES	5,546	6,394	6,280	6,500	6,500
245	TELEPHONE INTERNET	2,937	3,435	4,564	3,500	4,500
255	DATA PROCESSING SERVICES	2,898	2,784	3,559	3,000	3,000
259	OTHER PROFESSIONAL (Creative Aging 2,500)	1,550	1,937	1,500	3,000	4,000
260	REPAIR AND MAINTENANCE SERVICES	410	553	-	600	600
266	REPAIR AND MAINTENANCE BUILDINGS (Painting \$5K)	2,992	18,448	2,657	5,000	10,000
280	TRAVEL	-	-	-	500	500
299	SUNDRY	2,782	3,557	2,586	3,600	3,600
320	OPERATING SUPPLIES	5,154	3,419	3,488	4,500	4,500
324	HOUSEHOLD AND JANITORIAL SUPPLIES	2,308	3,355	3,198	3,500	3,500
326	CLOTHING AND UNIFORMS (\$250 per employee)	-	-	342	240	1,000
511	INSURANCE ON BUILDINGS	620	800	3,635	3,700	2,000
513	LIABILITY	631	800	800	800	800
900	CAPITAL OUTLAY	-	-	-	-	-
949	OTHER MACHINERY AND EQUIPMENT	3,208	3,772	1,679	1,000	3,000
	TOTAL SENIOR CENTER	\$ 79,210	\$ 118,033	\$ 115,871	\$ 136,850	\$ 151,500

Detailed Financial Plan FY 2021-2022

110 - General Fund 44700 Parks

Account	Description	FISCAL YEAR 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
Expenditures						
111	SALARIES (7 Employees)	255,148	265,676	327,846	340,000	352,685
141	OASI (EMPLOYER'S SHARE)	18,266	19,331	22,959	28,660	28,400
142	HOSPITAL AND HEALTH INSURANCE	38,545	36,515	53,614	60,000	73,900
146	WORKMEN'S COMPENSATION	8,821	6,608	6,315	8,850	8,850
149	OTHER EMPLOYER CONTRIBUTIONS (6%)	15,267	11,388	9,885	23,500	24,000
170	BASKETBALL EXPENSES	31,395	35,161	28,936	26,800	26,800
200	CONTRACTUAL SERVICES (Outsourcing Grass Cutting for some sites)	29,175	39,614	47,354	80,000	80,000
234	EMPLOYEE EDUCATION	2,719	359	2,244	2,000	2,000
235	MEMBERSHIP REGISTRATION	1,165	2,535	1,375	2,000	2,000
236	PUBLIC RELATIONS (SPECIAL EVENTS)	25,707	27,475	16,189	30,000	30,000
240	UTILITY SERVICES (Addition of Tennis Complex & FSP Irrigation)	63,005	66,799	89,007	90,000	90,000
245	TELEPHONE AND INTERNET	1,571	1,719	1,812	1,500	1,500
255	DATA PROCESSING SERVICES	2,129	6,121	6,505	14,500	9,500
259	OTHER PROFESSIONAL SERVICES	40	74	-	-	-
260	REPAIR AND MAINTENANCE SERVICES (Resurface Douglas Bball Court)	78,805	117,965	25,334	42,000	50,000
266	REPAIR AND MAINTENANCE BUILDINGS (Seal Wood at FSP 20K)	8,489	10,548	26,078	15,000	35,000
280	TRAVEL	2,064	2,049	3,568	2,000	2,000
320	OPERATING SUPPLIES	18,473	38,348	25,163	30,000	35,000
324	HOUSEHOLD AND JANITORIAL SUPPLIES	1,193	1,464	2,538	3,000	3,000
326	CLOTHING AND UNIFORMS (\$850 per employee)	2,498	5,148	3,237	4,050	5,950
331	GAS, OIL, DIESEL FUEL, GREASE, ETC	7,985	8,264	7,711	9,000	9,000
450	RAW MATERIALS (Sand and infield Material)	-	-	7,495	15,000	18,000
470	CHRISTMAS AND SEASONAL DECOR (COS Facades \$8K)	1,437	17,240	6,126	10,000	10,000
511	INSURANCE ON BUILDINGS	5,026	4,577	7,269	7,300	7,300
513	LIAIBILITY	6,415	5,970	7,000	7,000	7,000
900	CAPITAL OUTLAY	262,322	38,917	10,512	-	-
902	LPRE-FORREST STREET PARK	-	790	-	-	-
905	PLAYGROUND REPLACEMENT	2,006,728	-	-	-	-
949	OTHER MACHINERY AND EQUIPMENT (John Deere 6700A \$55K, John Deere Pro Gator Utility Vehicle \$28K, Truck \$28K)	34,174	99,261	19,675	11,600	111,000
905	TOTAL PARKS	921,792	3,270,452	766,613	863,760	1,022,885

Detailed Financial Plan FY 2021-2022

10

**110 - General Fund
44800 Library**

Account	Description	ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
Expenditures						
200	CONTRACTUAL SERVICES	194,984	200,159	206,026	230,000	220,000
240	UTILITY SERVICES	6,853	6,814	6,186	7,000	7,000
245	TELEPHONE INTERNET (Additional Line)	5,773	7,226	9,328	10,000	10,000
255	DATA PROCESSING	6,756	6,827	11,709	7,000	7,000
259	OTHER PROFESSIONAL SERVICES	532	434	735	1,000	1,000
260	REPAIR AND MAINTENANCE SERVICES	-	12	-	500	500
266	REPAIR AND MAINTENANCE BUILDINGS	5,282	16,043	6,455	6,000	6,000
320	OPERATING SUPPLIES (Take and Make Crafts, Increase Collections)	10,917	5,564	7,014	9,000	10,000
324	HOUSEHOLD AND JANITORIAL SUPPLIES	102	204	500	500	500
326	CLOTHING AND UNIFORM (\$250 Per Employee)	1,527	1,600	3,635	1,000	1,000
511	INSURANCE ON BUILDINGS	2,666	3,487	2,499	3,700	3,700
533	MACHINERY AND EQUIPMENT RENTAL	-	-	-	3,000	3,000
900	CAPITAL OUTLAY	-	-	-	-	-
949	OTHER MACHINERY AND EQUIPMENT (Computer Replacement, Smart TV for Story Board)	\$ 2,950	\$ 7,294	\$ 1,000	\$ 10,000	\$ 10,000
	TOTAL LIBRARY	\$ 238,340	\$ 255,460	\$ 253,791	\$ 276,200	\$ 279,700

110 - General Fund
44900 Education

Account	Description	FISCAL YEAR			ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
		2017-2018	2018-2019	2019-2020					
Expenditures									
111 SALARIES									
141 OASI (EMPLOYER'S SHARE)									
142 HOSPITAL & HEALTH INSURANCE									
149 OTHER EMPLOYER CONTRIBUTIONS									
161 BOARD AND COMMITTEE MEMBERS									
172 ELECTION OFFICIALS, CLERKS, ETC.									
200 CONTRACTUAL									
211 POSTAGE, BOX RENT, ETC.									
231 PUBLICATION OF FORMAL AND LEGAL NOTICE									
235 MEMBERSHIPS, REGISTRATION FEES									
240 UTILITY SERVICES									
245 TELEPHONE & TELEGRAPH									
252 LEGAL SERVICES									
257 WEB SITE SERVICE									
259 OTHER PROFESSIONAL									
280 TRAVEL									
299 SUNDRY									
320 OPERATING SUPPLIES									
331 GAS									
513 LIABILITY									
533 MACHINERY AND EQUIPMENT RENTAL									
790 CONTRIBUTIONS LEA									
791 OTHER GRANTS, CONTRIBUTIONS/PEG FUNDING									
TOTAL EXPENDITURES									
\$ 7,904,878	\$ 13,447,921	\$	\$ 15,726,922	\$	\$ 11,207,801	\$	\$ 11,482,436		
TOTAL GENERAL FUND REVENUE	\$ 9,855,697	\$ 13,234,405	\$	\$ 14,736,546	\$	\$ 10,130,801	\$	\$ 11,482,436	
TOTAL GENERAL FUND EXPENDITURES	\$ 7,904,878	\$ 13,447,921	\$	\$ 15,726,922	\$	\$ 11,207,801	\$	\$ 11,482,436	
DIFFERENCE	\$ 1,950,819	\$ (213,516)	\$	\$ (990,376)	\$	\$ (1,077,000)	\$		

Town of Arlington
For the Fiscal Year Ending June 30, 2021

121 - State Street Aid

Revenue	Account	Description	ACTUAL		ACTUAL		ORIGINAL		PROPOSED		
			2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022	
	33191	GRANT BIKE AND PED	3,337	-	30,592	-	50,000	-	51,700	-	
	33192	MILTON WILSON SOUTH	-	-	-	-	-	-	-	-	
	33193	AIRLINE @ HWY 70	-	-	-	-	-	-	-	-	
	33194	FEDERAL GRANT MILTON WILSON NORTH	-	-	-	-	-	-	-	-	
	33195	ARRA AIRLINE ROAD RE-S	-	-	-	-	-	-	-	-	
	33196	LAMB RD/CSX RR	-	-	-	-	-	-	-	-	
	33197	DONNELSON FARMS PKWY	99,169	96,117	299	-	-	-	-	-	
	33198	AIRLINE @ DOUGLAS INTERSECTION 80/20	400	3,350	8,977	50,000	80,000	-	-	-	
	33199	HALL CREEK BRIDGE 64/36	-	-	-	-	-	-	-	-	
	33200	MILTON WILSON MIDDLE 20 / 100	-	-	-	-	-	-	-	-	
	33201	DIXON ROBINSON DRAINAGE	-	-	-	-	-	-	-	-	
	33202	HWY 70 WIDENING 80/20	69,489	35,858	614,760	500,000	800,000	-	-	-	
	33203	AIRLINE RD WIDENING 80/20	61,346	61,711	564,152	200,000	230,000	250,000	-	-	
	33551	STATE GASOLINE	233,809	250,265	240,541	-	-	-	-	-	
	33552	STATE - GAS 1989	37,222	39,924	38,032	39,000	42,000	-	-	-	
	33553	STATE CITY ST. PETROLEUM SPEC. -2017	68,657	100,000	120,671	80,000	130,000	-	-	-	
	33554	STATE GAS 3 CENT TAX PAYMENT	68,970	73,976	70,470	70,000	78,000	-	-	-	
	36100	INTEREST EARNINGS	28,999	59,226	73,513	40,000	40,000	-	-	-	
	36612	BOND HARRELLS RIDGE	-	-	-	-	-	-	-	-	
	36613	HAYESVILLE ESTATES BOND	-	-	-	-	-	-	-	-	
	36616	DONNELSON FARMS PKW(BOND)	-	-	-	-	-	-	-	-	
	36617	MAPLE GROVE	-	-	-	-	-	-	-	-	
	36618	BOND CAMBRIDGE	-	-	-	-	-	-	-	-	
	36619	BOND EASTRIDGE	-	-	-	-	-	-	-	-	
	36620	BOND KENSINGTON (GRANT)	-	-	-	-	-	-	-	-	
	36621	BOND ROLLING HILLS	-	-	-	-	-	-	-	-	
	36622	BOND VILLAGES AT WHITEOAK	-	-	-	-	-	-	-	-	
	36623	BOND WINDSOR PLACE, PHASE I	-	-	-	-	-	-	-	-	
	36624	SPECIAL PROJECTS WRIGHT MEDICAL	-	-	-	-	-	-	-	-	
	36625	DEVELOPER FEES-MILTON WILSON MIDDLE	-	-	-	-	-	-	-	-	
	36710	CONTRIBUTIONS BUSINESS-WRIGHT MED.	-	-	-	-	-	-	-	-	
	36961	OPERATING TRANSFER IN FROM GENERAL FUND	900,000	1,000,000	1,800,000	1,500,000	2,759,000	\$ 2,759,000	\$ 2,000,000	\$ 3,937,000	
		TOTAL REVENUES	\$ 1,571,399	\$ 1,720,427	\$ 3,562,006						

Dedicated Financial Plan FY 2021-2022

**121 - State Street Aid
43100 State Street Aid**

Account	Description	ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
Expenditures						
200	CONTRACTUAL SERVICES (Inmates, Spraying ROW)	-	-	5,481	30,000	25,000
240	UTILITY SERVICE	340,461	375,555	398,410	390,000	415,000
254	ENGINEERING SERVICES	988	14,988	-	50,000	-
260	REPAIR AND MAINTENANCE SERVICES (Twin Pipe Replacement-Airline \$175K)	-	-	-	175,000	175,000
267	REPAIR AND MAINTENANCE SIGNALS	10,506	4,982	6,644	15,000	15,000
268	REPAIR AND MAINT ROADS AND STREETS (Also, addition of sidewalk sections \$42K)	446,200	626,057	1,102,609	900,000	1,792,000
320	OPERATING SUPPLIES	-	-	-	-	-
331	GAS, OIL, DIESEL FUEL, GREASE, ETC.	4,145	-	-	-	-
342	SIGNAGE (25K for Decorative Street Signs)	-	-	15,079	20,000	35,000
450	RAW MATERIALS	-	-	57,711	100,000	75,000
721	GRANT PED. AND BIKE TRAIL (80/20)	15,866	36,403	3,426	30,000	60,000
722	DONNELSON FARMS PKWY (80/20)	500	23,934	4,276	100,000	100,000
724	Hwy 70 WIDENING (80/20)	78,682	131,156	678,398	500,000	-
725	AIRLINE ROAD WIDENING (80/20)	141,675	544,914	259,181	300,000	642,000
731	TDOT LAMB ROAD	152,273	5,931	-	-	-
900	CAPITAL OUTLAY (2 Message Boards \$55K, Mower Attachment \$28K)	130,801	122,389	24,731	324,000	63,000
907	DEPOT SQUARE ROAD REALIGNMENT	-	-	332,700	-	-
	TOTAL STATE STREET AID	\$ 1,322,096	\$ 1,886,308	\$ 2,888,645	\$ 2,759,000	\$ 3,937,000
	TOTAL EXPENDITURES	\$ 1,322,096	\$ 1,886,308	\$ 2,888,645	\$ 2,759,000	\$ 3,937,000
	TOTAL STATE STREET AID REVENUE	\$ 1,571,399	\$ 1,720,427	\$ 3,562,006	\$ 2,759,000	\$ 3,937,000
	TOTAL STATE STREET AID EXPENDITURES	\$ 1,322,096	\$ 1,886,308	\$ 2,888,645	\$ 2,759,000	\$ 3,937,000
	DIFFERENCE	\$ 249,303	\$ (165,882)	\$ 673,361	\$ -	\$ -

Town of Arlington
For the Fiscal Year Ending June 30, 2020

For the Fiscal Year Ending June 30, 2020

Town of Arlington
For the Fiscal Year Ending June 30, 2021

413 - Sewer Fund

Revenue	Account	Description	FISCAL YEAR	ACTUAL 2017-2018	ACTUAL 2018-2019	ACTUAL 2019-2020	ORIGINAL 2020-2021	PROPOSED 2021-2022
			2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
	33111	COMMUNITY DEVELOPMENT GRANT	-	-	-	-	-	-
	36000	OTHER REVENUES	5,250	-	-	-	-	-
	36330	SALE OF EQUIPMENT	-	-	-	-	-	-
	36714	MILTON WILSON - SEWER OUTFALL - DEVELOPERS	1,690,158	1,919,745	2,111,955	1,900,000	2,112,000	-
	37210	SEWER SERVICE CHARGES	1,700	2,500	800	1,800	-	-
	37220	SEWER INSPECTION FEES	252,326	303,032	288,950	250,000	265,000	-
	37231	SEWER USER FEE - SURCHARGES	7,351	6,689	8,658	8,000	8,000	-
	37232	SEWER USER FEE - LABS	96,809	129,936	128,044	110,000	120,000	-
	37294	INSTALLATION CHARGES	492,740	222,995	155,360	-	-	-
	37300	SEWER DEVELOPMENT FEES	179,722	-	-	-	-	-
	37310	CONTRIBUTED CAPITAL (AFTER AUDIT- INFRASTRUCTURE)	79,776	175,795	193,092	150,000	125,000	-
	37910	INTEREST EARNINGS	-	-	-	-	-	-
	28000	RETAINED EARNINGS	\$ 2,805,832	\$ 2,760,692	\$ 2,886,859	\$ 2,419,800	\$ 2,630,000	-
		TOTAL REVENUES						

413 - Sewer Fund

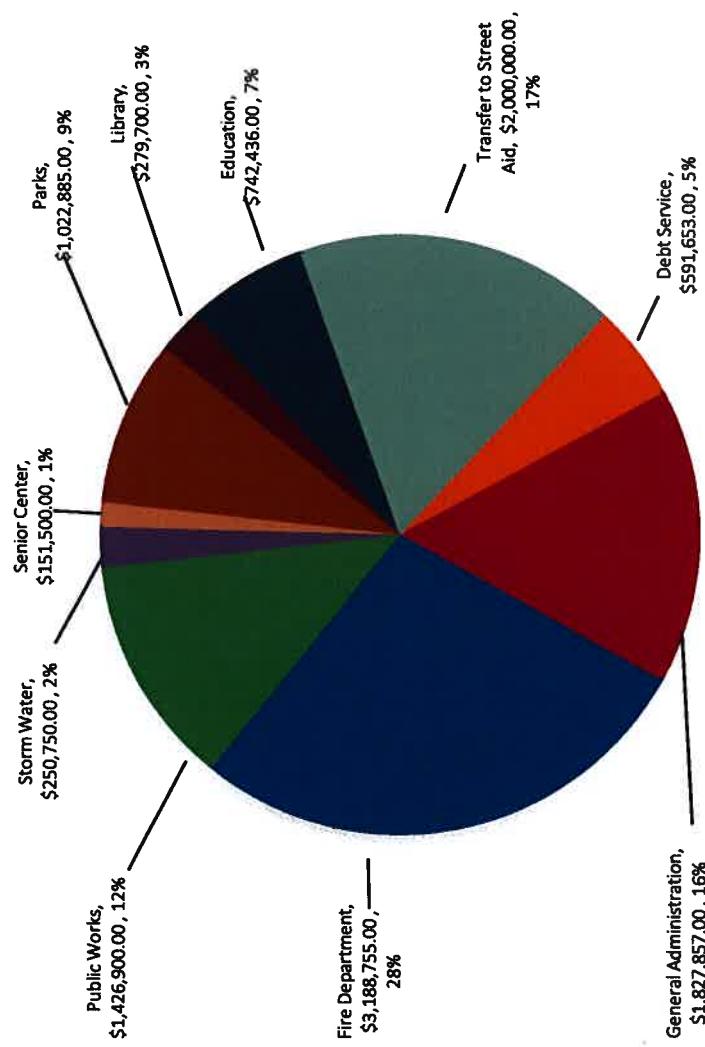
Account	Description	ACTUAL		ACTUAL		ORIGINAL		PROPOSED	
		2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022
Expenditures									
111 SALARIES (5 Employees)		219,355	270,205	291,220	275,000	268,100	268,100	268,100	268,100
141 OASI (EMPLOYER'S SHARE)		15,620	19,636	21,072	21,200	20,800	20,800	20,800	20,800
142 HOSPITAL AND HEALTH INSURANCE		32,009	31,847	36,757	41,000	32,350	32,350	32,350	32,350
146 WORKMEN'S COMPENSATION		7,486	10,808	11,025	12,700	11,000	11,000	11,000	11,000
149 OTHER EMPLOYER CONTRIBUTIONS (6%)		13,411	16,769	17,267	19,000	18,600	18,600	18,600	18,600
200 CONTRACTUAL SERVICES		3,783	5,880	1,766	5,000	5,000	5,000	5,000	5,000
234 EMPLOYEE EDUCATION		2,417	3,887	3,726	4,000	4,000	4,000	4,000	4,000
235 MEMBERSHIPS/REGISTRATION		6,805	8,290	7,390	7,500	7,500	7,500	7,500	7,500
240 UTILITY SERVICE		180,177	227,784	186,096	250,000	200,000	200,000	200,000	200,000
245 TELEPHONE INTERNET		8,871	9,649	17,649	10,000	12,500	12,500	12,500	12,500
252 LEGAL SERVICES		10,810	1,200	-	2,500	10,000	10,000	10,000	10,000
254 ENGINEERING SERVICES		30,227	8,941	28,045	10,000	10,000	10,000	10,000	10,000
255 DATA PROCESSING SERVICES (Dude Solutions \$5K, GPS \$1,500)		4,518	9,506	12,535	11,500	11,500	11,500	11,500	11,500
REPAIR AND MAINTENANCE SERVICES (Manhole Rehab 75K, Lining Repairs of Sewer Mains 75K, Repave Lift Station Drives \$25K)									
260 REPAIR AND MAINTENANCE BUILDINGS		96,617	226,635	425,174	291,000	291,000	291,000	291,000	291,000
280 TRAVEL		10,460	10,013	18,322	15,000	15,000	15,000	15,000	15,000
296 LAB COSTS - INDUSTRY		2,244	605	980	1,000	1,000	1,000	1,000	1,000
320 OPERATING SUPPLIES		6,844	42,388	45,000	60,000	60,000	60,000	60,000	60,000
322 HOUSEHOLD AND JANITORIAL		23,679	17,230	24,236	25,000	30,000	30,000	30,000	30,000
324 CLOTHING AND UNIFORMS (\$850 per employee)		2,786	1,316	1,591	2,000	2,500	2,500	2,500	2,500
326 GAS, OIL, DIESEL FUEL, GREASE, ETC.		2,799	2,236	2,911	3,500	4,250	4,250	4,250	4,250
511 INSURANCE ON BUILDINGS		4,612	5,784	4,481	6,000	4,500	4,500	4,500	4,500
512 INSURANCE ON VEHICLES AND EQUIPMENT LIABILITY		26,191	22,730	9,693	23,000	23,000	23,000	23,000	23,000
513 MACHINERY AND EQUIPMENT RENTAL		1,674	1,485	-	1,500	1,500	1,500	1,500	1,500
533 DEPRECIATION		2,975	3,985	6,159	6,200	6,200	6,200	6,200	6,200
550 INVESTMENT REVENUE COSTS		-	1,416	8,017	1,500	7,734	7,734	7,734	7,734
630 INTEREST FEES ON DEBT		881,714	881,714	920,529	900,000	975,863	975,863	975,863	975,863
631 HALL CREEK/CLEAR CREEK (\$20K Engineering and Legal)		(1,303)	1,303	(1,303)	1,303	1,303	1,303	1,303	1,303
729 CAPITAL OUTLAY (Maintenance Building \$150K)		-	251,224	99,701	-	-	-	-	-
900 BIO-SOLIDS REMOVAL		-	-	1,320	400,000	400,000	400,000	400,000	400,000
905 OTHER MACHINERY AND EQUIPMENT (Replacement of Valves \$150K)		2,548	55,484	374	340,000	340,000	340,000	340,000	340,000
949 TOTAL EXPENDITURES		\$ 1,908,898	\$ 2,352,681	\$ 2,632,845	\$ 2,976,403	\$ 3,650,000	\$ 3,650,000	\$ 3,650,000	\$ 3,650,000
TOTAL SEWER FUND REVENUE									
TOTAL SEWER FUND EXPENDITURES									
DIFFERENCE									
		\$ 1,908,898	\$ 2,352,681	\$ 2,632,845	\$ 2,976,403	\$ 3,650,000	\$ 3,650,000	\$ 3,650,000	\$ 3,650,000
		\$ 896,934	\$ 408,012	\$ 254,014	\$ (556,603)	\$ (1,020,000)	\$ (1,020,000)	\$ (1,020,000)	\$ (1,020,000)

**Spending from Reserves

Departmental Chart

GENERAL FUND DEPARTMENTAL EXPENDITURES 2021-2022

GENERAL FUND EXPENDITURES TOTAL



\$11,482,436.00

Debt Service	\$ 591,653.00
General Administration	\$ 1,827,857.00
Fire Department	\$ 3,188,755.00
Public Works	\$ 1,426,900.00
Storm Water	\$ 250,750.00
Senior Center	\$ 151,500.00, 1%
Parks	\$ 1,022,885.00
Library	\$ 279,700.00
Education	\$ 742,436.00
Transfer to Street Aid	\$ 2,000,000.00
Total Expenditures	\$ 11,482,436.00

General Administration includes: Legal Services, Engineering Services, Auditing Services, Planning and Development Department, Elected Officials and Administration, Finance Department

Certified Tax Roll



Shelby County Assessor of Property

1075 Mullins Station Road • Memphis, Tennessee 38134-7725

(901) 222-7000 • Fax (901) 222-7180

www.assessor.shelby.tn.us

MELVIN BURGESS
Assessor of Property

Assessments for the Year 2021
(Before The Shelby County Board of Equalization)
For: Arlington

Date: April 20, 2021

Page: 1 of 2

Market Real Estate	Parcels	Parcel Percentage	Appraisal	Assmt. Ratio	Assessment
Farm	65	1.176	12,017,600	25%	3,004,400
Residential	4,912	88.841	1,387,623,800	25%	346,905,950
Commercial	161	2.912	141,559,900	40%	56,623,960
Industrial	56	1.013	69,846,900	40%	27,938,760
Multiple	3	0.054	1,238,400	0-40%	106,225
Total Market	5,197	93.995	1,612,286,600		434,579,295

**Greenbelt
Real Estate**

Farm	68	1.230	13,585,900	25%	3,396,475
Residential	15	0.271	4,801,000	25%	1,200,250
Commercial	4	0.072	296,000	25%	74,000
Industrial	1	0.018	44,500	25%	11,125
Multiple	2	0.036	280,200	0-40%	89,925
Total GB	90	1.628	19,007,600		4,771,775
Exempt	242	4.377			
Total Real Estate	5,529	100.000	1,631,294,200		439,351,070



Shelby County Assessor of Property

1075 Mullins Station Road • Memphis, Tennessee 38134-7725

(901) 222-7000 • Fax (901) 222-7180

www.assessor.shelby.tn.us

MELVIN BURGESS
Assessor of Property

Assessments for the Year 2021 (Before The Shelby County Board of Equalization) For: Arlington

Date: April 20, 2021

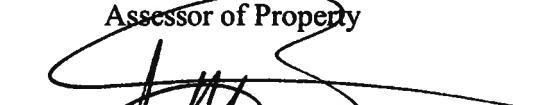
Page: 2 of 2

Personal Property	Parcels	Parcel Percentage	Appraisal	Assmt. Ratio	Assessment
Tangible	514	98.279	89,441,400	30%	26,832,930
Intangible	0	0.000	0	40%	0
Local Utility	1	0.191	0	55%	0
Development	8	1.530			
Exempt	0	0.000			
Total Personality	523	100.000	89,441,400		26,832,930
Total Real Estate	5,529		1,631,294,200		439,351,070
Total ALL	6,052		1,720,735,600		466,184,000

For real estate, where parcel classification is multiple, the assessments will not equal the percentage multiple of the market appraisal or greenbelt.

Respectfully submitted,


Melvin Burgess
Assessor of Property


Javier Bailey, Sr.
Chief Administrator

Historical Data

Current Breakdown of Employees

<u>Department</u>	<u>Full-time</u>	<u>Part-time</u>	<u>Contractual</u>	<u>Total</u>
Elected Officials		7		7
Town Hall	7	2		9
Fire Department	29			29
Public Works	14			14
Sewer	5			5
Senior Center	1	3		4
Solid Waste				
Storm Water	1			
Parks	7			7
Library			4	4
Total	64	12	4	79

Tax Rate Table

1988-1992	1.75
1993-1997	1.20
1998-2011	1.00
2012-2018	1.15
2019-2020	1.37
2021-Current	1.28

Town Full Time Employees vs # of Residents

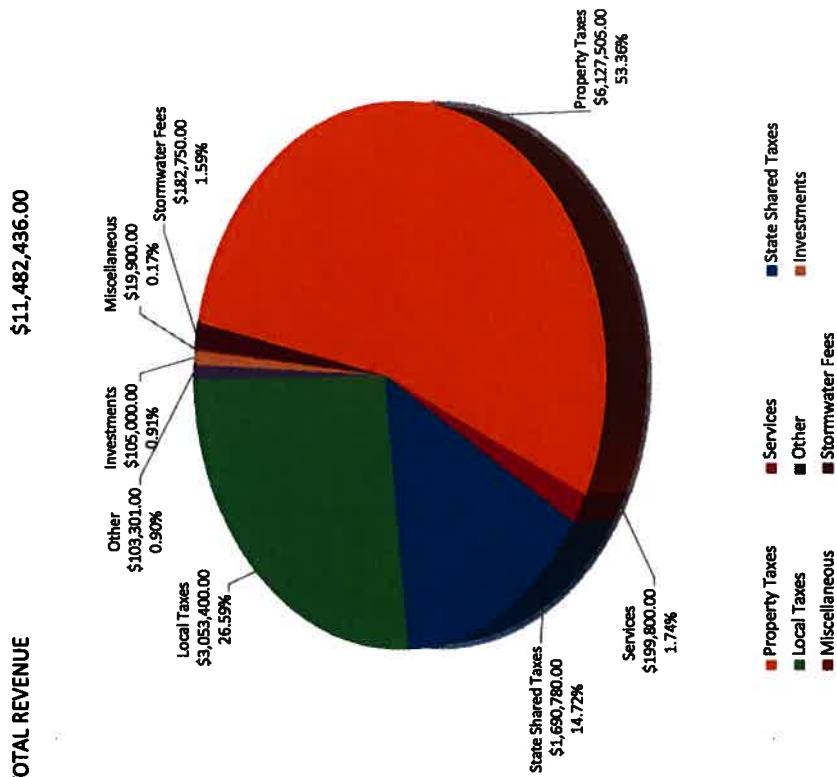
<u>Year</u>	<u>Employees</u>	<u>Residents</u>	<u>Ratio</u>
1999	20	1820	1/ 91
2000	23	2569	1/ 112
2001	25	2569	1/ 103
2002	25	2569	1/ 103
2003	25	2569	1/ 103
2004	25	5041	1/ 202
2005	27	5041	1/ 187
2006	29	7569	1/ 261
2007	29	7569	1/ 261
2008	30	9707	1/ 324
2009	34	9707	1/ 286
2010	34	11517	1/ 339
2011	34	11517	1/ 339
2012	37	12090	1/ 327
2013	38	12090	1/ 318
2014	42	12090	1/ 288
2015	44	12090	1/ 275
2016	45	12090	1/ 269
2017	49	12090	1/ 247
2018	51	13217	1/ 259
2019	67	13217	1/ 197
2020	64	13217	1/ 207
2021	64	14000	1/ 219

General Fund Revenue and Expenditure Charts

GENERAL FUND REVENUE 2021-2022

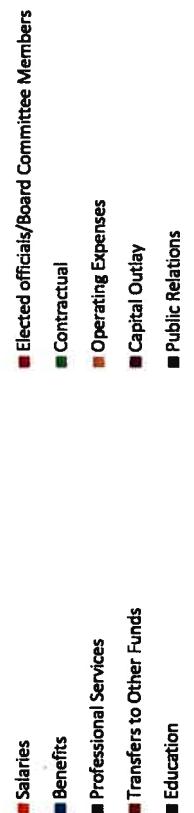
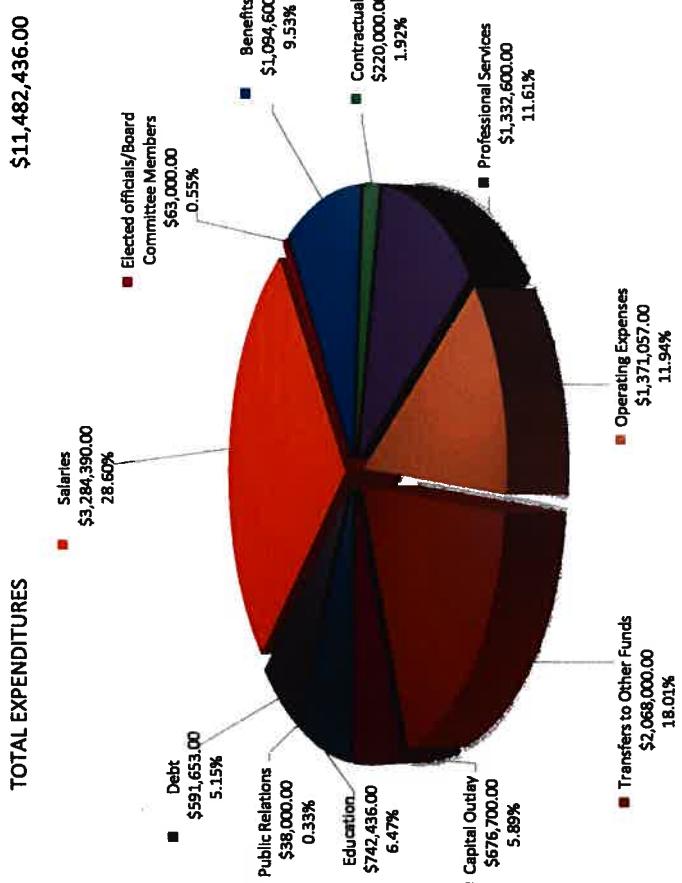
2021-2022

\$11,482,436.00



TOTAL REVENUE

GENERAL FUND EXPENDITURES 2021-2022



Salaries	\$3,284,390.00
Elected officials/Board Committee Members	\$63,000.00
Benefits	\$1,094,600.00
Contractual	\$220,000.00
Professional Services	\$1,332,600.00
Operating Expenses	\$1,371,057.00
Transfers to Other Funds	\$2,068,000.00
Capital Outlay	\$676,700.00
Education	\$742,436.00
Public Relations	\$38,000.00
Debt	\$591,653.00
Total General Fund Expenditures	\$11,482,436.00
Salaries	\$3,284,390.00
Elected Officials/Board Committee Members	\$63,000.00
Benefits	\$1,094,600.00
Contractual	\$220,000.00
Professional Services	\$1,332,600.00
Operating Expenses	\$1,371,057.00
Transfers to Other Funds	\$2,068,000.00
Capital Outlay	\$676,700.00
Education	\$742,436.00

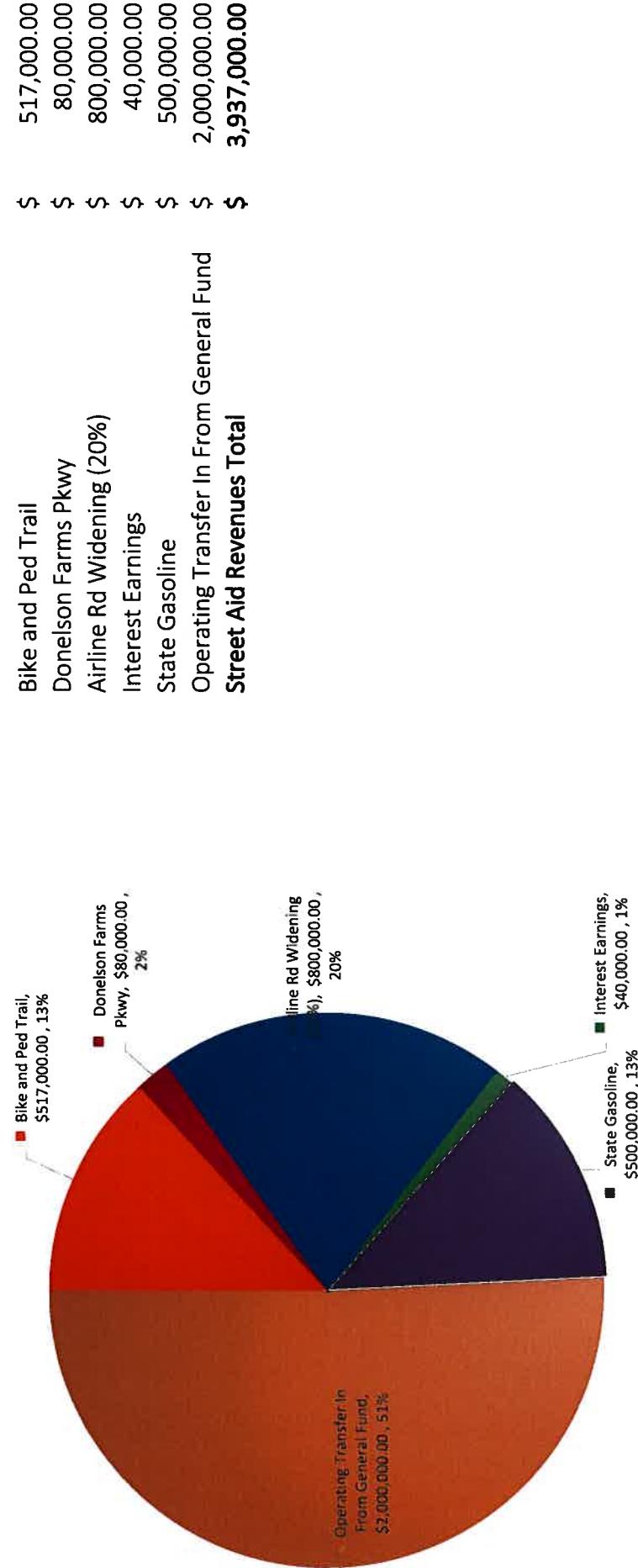
Street Aid

Revenue and Expenditure Charts

STREET AID REVENUE 2021-2022

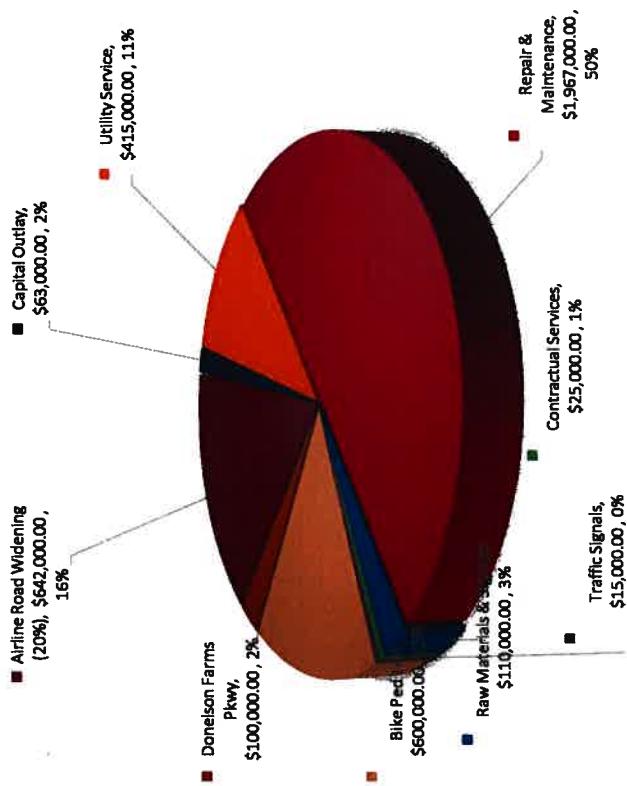
TOTAL REVENUE

\$3,937,000.00



STREET AID EXPENDITURES 2021-2022

TOTAL EXPENDITURES



\$3,937,000.00

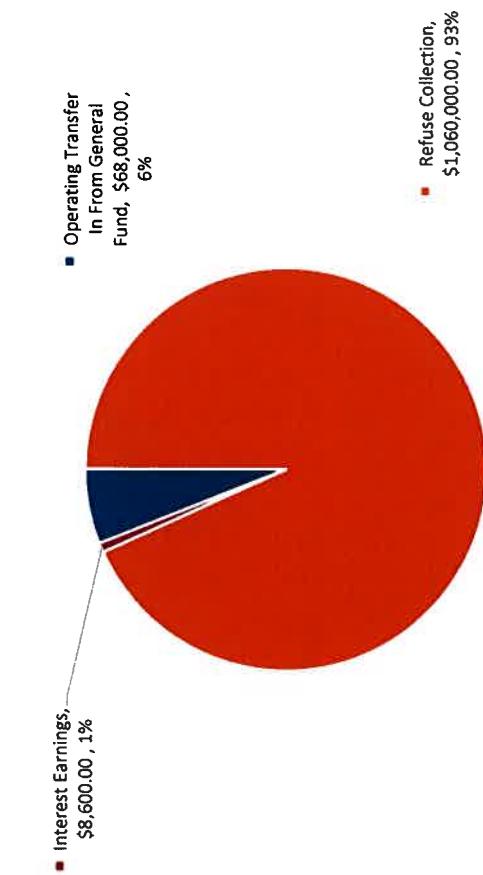
Street Aid Fund Expenditures	
Utility Service	\$ 415,000.00
Repair & Maintenance	\$ 1,967,000.00
Raw Materials & Signage	\$ 110,000.00
Contractual Services	\$ 25,000.00
Traffic Signals	\$ 15,000.00
Bike Ped Trail	\$ 600,000.00
Donelson Farms Pkwy	\$ 100,000.00
Airline Road Widening (20%)	\$ 642,000.00
Capital Outlay	\$ 63,000.00
Total Street Aid Fund Expenditures	\$ 3,937,000.00

Solid Waste Revenue and Expenditure Chart

SOLID WASTE REVENUE 2021-2022

TOTAL REVENUE

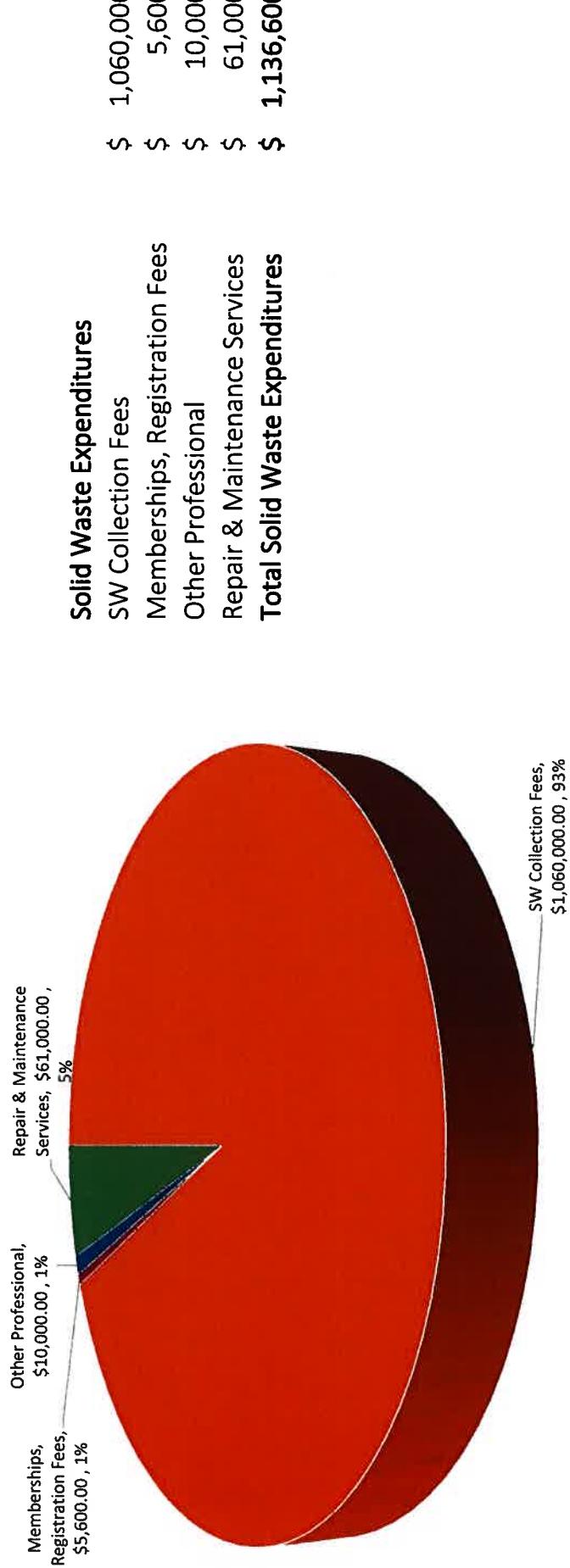
\$1,136,600.00



SOLID WASTE EXPENDITURES

2021-2022

TOTAL EXPENDITURES



\$1,136,600.00

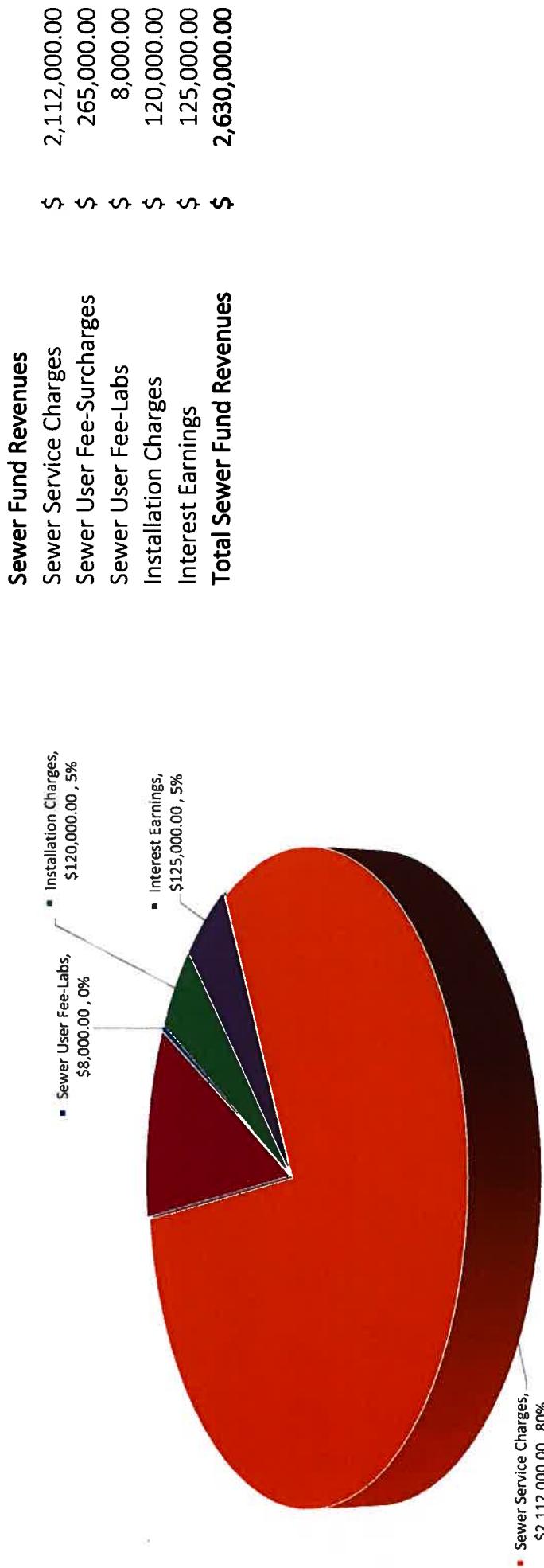
Solid Waste Expenditures	
\$	1,060,000.00
\$	5,600.00
\$	10,000.00
\$	61,000.00
\$	1,136,600.00

Sewer Fund Revenue and Expenditure Charts

SEWER REVENUE 2021-2022

TOTAL REVENUE

\$2,630,000.00



■ Sewer Service Charges ■ Sewer User Fee-Surcharges ■ Sewer User Fee-Labs ■ Installation Charges ■ Interest Earnings

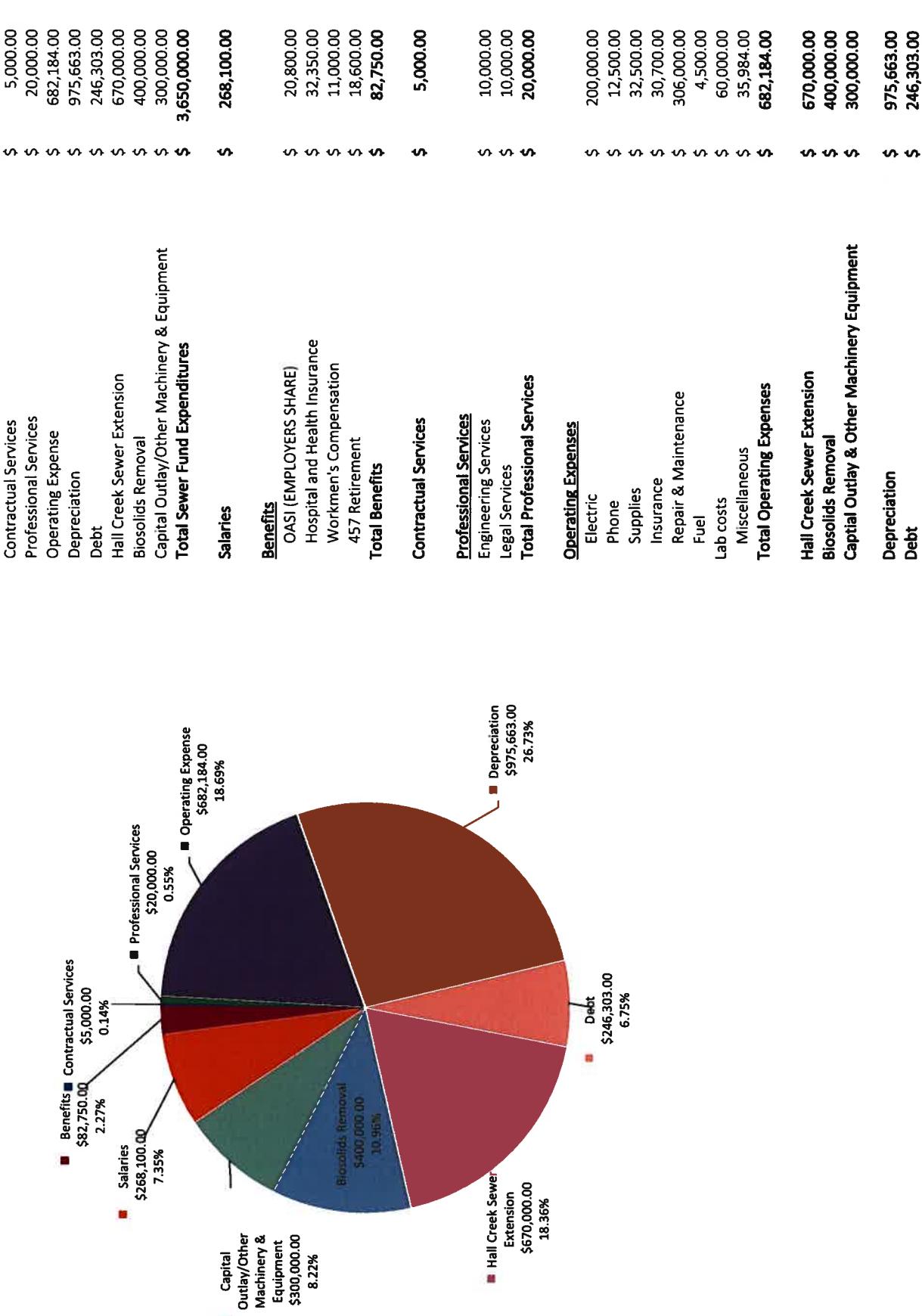
Sewer Fund Expenditures

2021-2022

TOTAL SEWER FUND EXPENDITURES	\$3,650,000.00
Salaries	\$268,100.00
Benefits	\$82,750.00
Contractual Services	\$5,000.00
Professional Services	\$20,000.00
Operating Expense	\$682,184.00
Depreciation	\$975,663.00
Debt	\$246,303.00
Hall Creek Sewer Extension	\$670,000.00
Biosolids Removal	\$400,000.00
Capital Outlay/Other Machinery & Equipment	\$300,000.00
Total Sewer Fund Expenditures	\$3,650,000.00
Salaries	\$268,100.00
Benefits	\$82,750.00
Contractual Services	\$5,000.00
Professional Services	\$20,000.00
Operating Expense	\$682,184.00
Depreciation	\$975,663.00
Debt	\$246,303.00
Hall Creek Sewer Extension	\$670,000.00
Biosolids Removal	\$400,000.00
Capital Outlay/Other Machinery Equipment	\$300,000.00
Total Sewer Fund Expenditures	\$3,650,000.00

TOTAL SEWER FUND EXPENDITURES

2021-2022



Other Supplementary Information

TOWN OF ARLINGTON, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
GENERAL OBLIGATION DEBT
June 30, 2020

Year Ended June 30,	Capital Outlay Notes				Board of Education Capital Lease				Total Requirements			
	Series 2018		Series 2018		Board of Education Note		Board of Education Capital Lease		Principal		Interest	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$ 237,000	\$ 167,610	\$ 149,000	\$ 38,140	\$ 333,333	\$ -	\$ 147,787	\$ 4,079	\$ 867,120	\$ 209,829	\$ 1,076,949	
2022	244,000	160,453	154,000	32,359	333,333	-	-	-	731,333	192,812	924,145	
2023	251,000	153,084	160,000	26,384	333,333	-	-	-	744,333	179,468	923,801	
2024	259,000	145,504	167,000	20,176	333,333	-	-	-	759,333	165,680	925,013	
2025	266,000	137,682	173,000	13,696	333,333	-	-	-	772,333	151,378	923,711	
2026	275,000	129,649	180,000	6,983	333,333	-	-	-	788,333	136,632	924,965	
2027	283,000	121,344	-	-	-	-	-	-	283,000	121,344	404,344	
2028	291,000	112,797	-	-	-	-	-	-	291,000	112,797	403,797	
2029	147,458	4,454	-	-	-	-	-	-	-	147,458	4,454	151,912
	\$2,253,458	\$1,132,577	\$ 983,000	\$ 137,738	\$ 1,999,998	\$ -	\$ 147,787	\$ 4,079	\$ 5,384,243	\$ 1,274,394	\$ 6,658,637	

See independent auditor's report.

TOWN OF ARLINGTON, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
PROPRIETARY FUNDS DEBT
June 30, 2020

Year Ended June 30,	Revenue Bonds							
	Series 2002		Series 2012		Total Requirements			
	Principal	Interest	Principal	Interest	Principal	Interest	Total	
2021	\$ 897,000	\$ 57,924	\$ 205,000	\$ 134,878	\$ 1,102,000	\$ 192,802	\$ 1,294,802	
2022	937,000	44,379	210,000	130,728	1,147,000	175,107	1,322,107	
2023	979,000	30,230	215,000	126,074	1,194,000	156,304	1,350,304	
2024	1,022,045	15,447	220,000	120,909	1,242,045	136,356	1,378,401	
2025	-	-	225,000	115,624	225,000	115,624	340,624	
2026	-	-	230,000	110,221	230,000	110,221	340,221	
2027	-	-	235,000	104,553	235,000	104,553	339,553	
2028	-	-	240,000	98,615	240,000	98,615	338,615	
2029	-	-	250,000	92,240	250,000	92,240	342,240	
2030	-	-	255,000	85,423	255,000	85,423	340,423	
2031	-	-	265,000	77,343	265,000	77,343	342,343	
2032	-	-	270,000	67,980	270,000	67,980	337,980	
2033	-	-	280,000	58,355	280,000	58,355	338,355	
2034	-	-	290,000	48,380	290,000	48,380	338,380	
2035	-	-	300,000	38,055	300,000	38,055	338,055	
2036	-	-	315,000	27,293	315,000	27,293	342,293	
2037	-	-	325,000	16,418	325,000	16,418	341,418	
2038	-	-	335,000	5,528	335,000	5,528	340,528	
	\$ 3,835,045	\$ 147,980	\$ 4,665,000	\$ 1,458,617	\$ 8,500,045	\$ 1,606,597	\$ 10,106,642	

See independent auditor's report.

**Schedule of Property Tax Revenue
Budget 2021 - 2022**

Tax Year/ Tax Type	Assessed Value – Shelby County*	Tax Rate per \$100	Estimated Collections	Collections Rate Based on Priors	Budgeted Amount	Line Item
2021 Real	\$ 439,351,070	\$1.28	\$ 5,623,693.70	95.00%	\$ 5,342,509.01	31111
2021 PP	\$ 26,832,930	\$1.28	\$ 343,461.50	90.00%	\$ 309,115.35	31112

*per the Shelby County Assessor of Property Assessments for the Year 2021

Schedule of Sales Tax Revenue - Estimate
Budget 2021 - 2022

Tax Type	Appropriations 2021-2022	Estimated 2020 Population	Estimated Collections	Budgeted Amount Based on Line Item Priors
State Sales	\$ 102.70	14,000	\$ 1,437,800.00	\$ 1,428,000.00
Local Sales - Trustee			\$ 1,650,000.00	\$ 1,650,000.00
Local Sales - State (0.5 increase)		\$ 775,000.00	\$ 775,000.00	\$ 31620

*Conservative amounts projected based on current economy and history of prior year's collections

**UT MTAS State-Shared Taxes and Appropriations (2020-2021) - Reference Number: MTAS-545

TOWN OF ARLINGTON, TENNESSEE
SCHEDULE OF CHANGES IN TAXES RECEIVABLE
For the Year Ended June 30, 2020

Tax Levy for Year	Tax Rate	Tax Levy	Beginning Outstanding Taxes	Additions and Adjustments	Collections	Ending Outstanding Taxes	Outstanding Taxes Filed With Trustee
2019	\$1.37	\$ 5,425,072	\$ -	\$ 5,317,672	\$ 5,287,888	\$ 29,784	\$ 29,784
2018	1.15	4,024,313	38,820	(886)	24,958	12,976	12,976
2017	1.15	3,897,006	17,236	(756)	3,942	12,538	12,538
2016	1.15	3,390,841	5,458	43	483	5,018	5,018
2015	1.15	3,216,147	6,002	(56)	1,520	4,426	4,426
2014	1.15	3,147,413	7,386	(2,722)	143	4,521	4,521
2013	1.15	3,086,420	6,463	(2,396)	1,788	2,279	2,279
2012	1.15	3,191,116	3,290	(1,971)	12	1,307	1,307
2011	1.00	2,707,557	2,335	(1,758)	9	568	568
2010	1.00	2,677,703	2,027	(1,685)	4	338	337
			<u>\$ 89,017</u>	<u>\$ 5,305,485</u>	<u>\$ 5,320,747</u>	<u>\$ 73,755</u>	<u>\$ 73,754</u>

Above balances represented as follows:

Considered current receivables	\$ 35,518
Allowance for uncollectible accounts	20,737
Unavailable revenue	<u>17,500</u>
	73,755
Tax levy due October 1, 2020 considered unavailable revenue	<u>5,526,149</u>
Total taxes receivable	<u>\$ 5,599,904</u>

Statement of Revenues, Expenditures, and Changes in Fund Balances

Governmental Funds

For the Fiscal Year Ended June 30, 2019-2020

Town of Arlington, Arlington, TN 38002

This data is gathered from Audited Financial Statements prepared by ATA - Alexander Thompson Arnold, PLLC

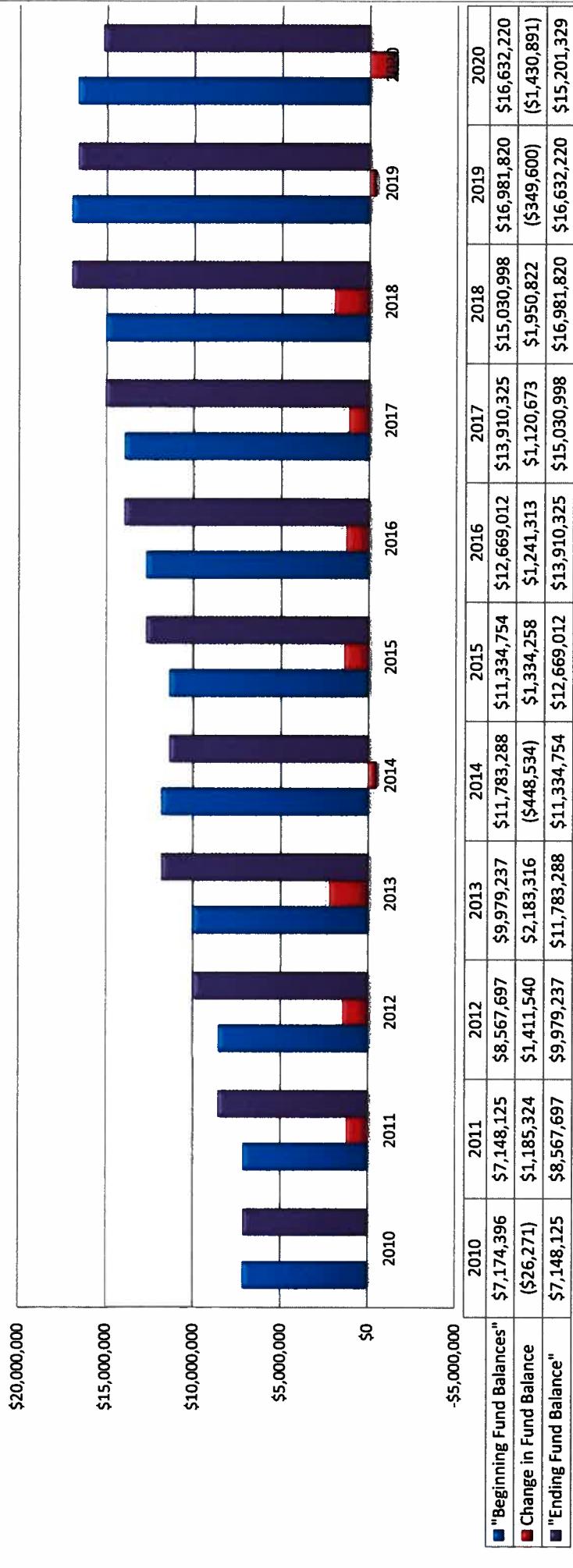
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund Revenues											
Revenues:											
Taxes	\$4,066,827	\$4,167,981	\$4,735,806	\$5,138,109	\$5,015,467	\$5,373,598	\$5,430,781	\$5,467,174	\$6,239,596	\$6,732,240	\$8,009,504
Licenses and permits	\$44,395	\$38,707	\$36,763	\$44,570	\$70,171	\$50,386	\$72,413	\$109,217	\$96,662	\$135,122	\$123,973
Intergovernmental	\$90,511	\$90,820	\$1,052,314	\$1,643,870	\$2,900,551	\$2,033,700	\$2,214,516	\$2,003,046	\$2,190,097	\$2,709,569	\$2,909,812
Charges for services	\$91,144	\$87,501	\$89,503	\$90,193	\$133,392	\$78,584	\$42,676	\$548,815	\$886,046	\$1416,750	\$1,726,639
Other	\$713,709	\$259,132	\$262,311	\$221,267	\$3718,279	\$242,938	\$707,964	\$58,770	\$89,034	\$11,726,639	\$612,255
Total Revenues	\$5,986,576	\$6,314,144	\$6,986,797	\$7,946,009	\$9,017,860	\$7,979,206	\$8,728,371	\$8,592,883	\$9,716,204	\$11,989,616	\$12,072,294
Expenditures											
Current											
General Government	\$1,009,296	\$1,016,756	\$1,230,345	\$973,603	\$1,593,784	\$1,237,184	\$1,331,727	\$1,351,094	\$1,411,880	\$1,520,193	\$1,608,337
Public Safety	\$1,043,684	\$1,155,227	\$1,167,082	\$1,249,711	\$1,360,879	\$1,078,901	\$1,171,316	\$1,192,471	\$1,244,324	\$1,290,381	\$1,244,324
Highways and streets	\$673,327	\$777,373	\$835,599	\$832,275	\$742,003	\$366,131	\$81,214	\$850,116	\$1,317,056	\$1,230,565	\$1,238,565
Education											
Storm Drainage											
Sanitation collection											
Parks and recreation											
Capital Outlay											
Debt Service:											
Principal											
Issuance Cost											
Interest											
Total Expenditures	\$3,334,217	\$4,128,817	\$4,454,242	\$5,510,734	\$7,977,235	\$6,759	\$12,408	\$8,792	\$7,225	\$5,920,060	\$12,151,250
Revenues over (under) expenditures	\$2,532,359	\$2,185,324	\$2,532,555	\$2,437,275	\$1,040,625	\$1,888,258	\$2,528,867	\$2,672,823	\$3,271,933	(\$161,684)	(\$1,603,183)

Change in Accounting Principle (cumulative effect)

Other Financing Sources (Uses)											
Issuance of Debt											
Note Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers in											
Operating Transfers out (Street Aid)											
Operating Transfers out (Sanitation Fund)	(\$2,510,000)	(\$1,051,080)	(\$1,174,630)	(\$1,168,852)	(\$1,000,000)	(\$500,000)	(\$1,287,554)	(\$1,552,150)	(\$1,460,612)	(\$1,582,642)	(\$2,457,985)
Change in Fund Balance	(\$48,630)	(\$26,271)	\$1,185,324	\$1,411,540	\$2,183,316	(\$448,159)	(\$448,534)	\$1,334,258	\$1,241,313	\$1,120,673	\$9,950,822
Fund Balances-Beginning	\$7,174,396	\$7,148,125	\$8,567,697	\$9,979,237	\$11,783,288	\$379,265	\$11,334,754	\$12,669,012	\$13,910,325	\$15,030,998	\$16,981,820
Prior Period Adjustment											
Fund Balances-Ending	\$7,148,125	\$8,567,697	\$9,979,237	\$11,783,288	\$11,334,754	\$379,265	\$11,334,754	\$12,669,012	\$13,910,325	\$15,030,998	\$16,981,820

\$15,201,329

Change in Fund Balances-General Fund
FISCAL YEARS 2010-2020



Statement of Revenues, Expenditures, and Changes in Fund Balances

State Street Aid Fund

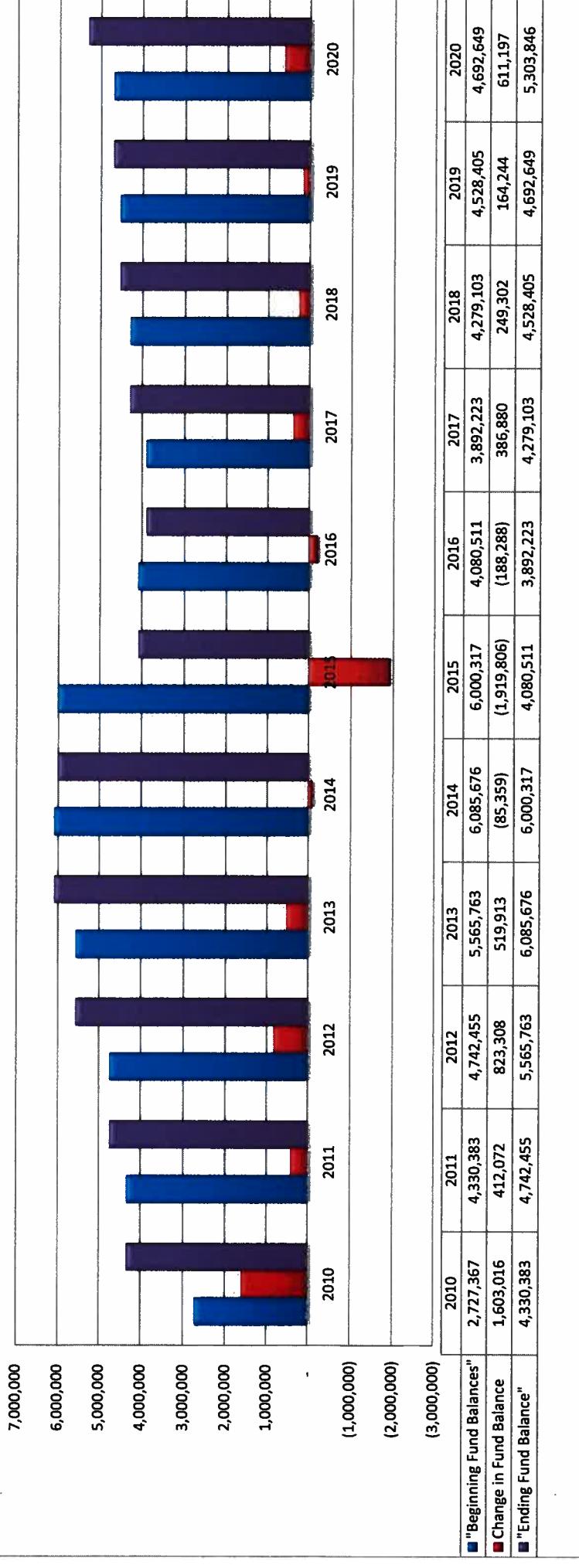
For the Fiscal Year Ended June 30, 2019-2020

Town of Arlington, Arlington, TN 38002

This data is gathered from Audited Financial Statements prepared by ATA - Alexander Thompson Arnold, PLLC

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Street Aid Revenues											
Revenues:											
Intergovernmental:											
Gas 1989	\$0	\$0	\$32,919	\$32,942	\$34,422	\$35,138	\$36,614	\$36,788	\$37,223	\$39,924	\$39,032
Gas 3 Cent	\$0	\$0	\$61,097	\$61,142	\$63,888	\$65,216	\$67,956	\$68,279	\$68,976	\$73,976	\$70,470
State gasoline and motor fuel tax	\$257,823	\$267,707	\$204,559	\$203,725	\$214,486	\$221,876	\$227,830	\$229,564	\$233,809	\$250,541	\$240,541
2017 Gas Tax											
Special Assessments											
Development bonds foreclosed	\$655,000	\$915,000	\$1,045,000	\$0	\$300,000	\$0	\$150,000	\$0	\$0	\$0	\$0
Development Fees											
Grant Revenue	\$873,539	\$5,029,291	\$2,431,593	\$402,487	\$1,854,945	\$1,821,528	\$1,056,039	\$105,984	\$233,742	\$103,536	\$947,769
Other:											
Interest Earned	\$54,132	\$51,081	\$42,693	\$40,590	\$31,253	\$24,538	\$18,947	\$19,479	\$28,999	\$59,226	\$73,513
Total Revenues	\$1,840,494	\$4,263,079	\$3,817,461	\$740,896	\$2,498,992	\$2,165,294	\$1,592,644	\$460,104	\$671,400	\$1,021,927	\$1,490,986
Expenditures											
Current Public Works:											
Streets and Highways:											
Utilities	\$251,602	\$278,800	\$289,650	\$289,163	\$302,223	\$323,154	\$323,075	\$303,980	\$340,461	\$375,555	\$398,410
Repair and Maintenance Services	\$0	\$3,120	\$9,864	\$0	\$54,429	\$84,147	\$57,185	\$11,494	\$19,970	\$12,096	
Repair and Maintenance-Streets	\$880,298	\$1,139,363	\$889,312	\$498,114	\$447,937	\$412,885	\$1,127,148	\$579,750	\$446,200	\$625,917	\$1,102,609
Operating Supplies	\$9,260	\$0	\$11,733	\$12,803	\$12,717	\$0	\$0	\$29			\$72,790
Gas, Oil, and Diesel	\$0	\$0	\$0	\$0	\$0	\$10,187	\$8,468	\$8,964	\$4,145	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay, including grants	\$1,606,317	\$3,417,997	\$2,914,139	\$589,841	\$2,764,260	\$3,758,127	\$934,027	\$132,433	\$519,798	\$836,241	\$1,093,894
Total Expenditures	\$2,747,478	\$4,851,007	\$4,115,568	\$1,389,835	\$3,584,351	\$4,588,100	\$2,449,932	\$1,073,224	\$1,322,098	\$1,657,583	\$2,679,759
Revenues over (under) expenditures											
Change in Accounting Principle(cumulative effect)	(\$96,984)	(\$587,928)	(\$297,707)	(\$848,939)	(\$1,065,359)	(\$2,419,806)	(\$857,288)	(\$813,120)	(\$850,698)	(\$835,756)	(\$1,188,803)
Excess (Deficiency) of Revenues over/(under) Expenditures											
Other Financings Sources (Transfers in)	\$2,510,000	\$1,000,000	\$1,121,015	\$1,168,852	\$1,000,000	\$669,000	\$1,000,000	\$900,000	\$1,000,000	\$1,800,000	
Change in Fund Balance	\$1,603,016	\$412,072	\$823,308	\$519,913	(\$55,359)	(\$1,919,806)	(\$188,288)	\$386,880	\$249,302	\$164,244	\$611,197
Fund Balances-Beginning	\$2,727,387	\$4,330,383	\$4,742,455	\$5,585,763	\$6,085,676	\$6,000,317	\$4,080,511	\$3,992,223	\$4,279,103	\$4,528,405	\$4,692,649
Prior Period Adjustment											
Fund Balances-Ending	\$4,330,383	\$4,742,455	\$5,585,763	\$6,085,676	\$6,000,317	\$4,080,511	\$3,992,223	\$4,279,103	\$4,528,405	\$4,692,649	\$5,303,846

Change in Fund Balances- Street Aid
FISCAL YEARS 2010-2020



Statement of Revenues, Expenditures, and Changes in Fund Balances

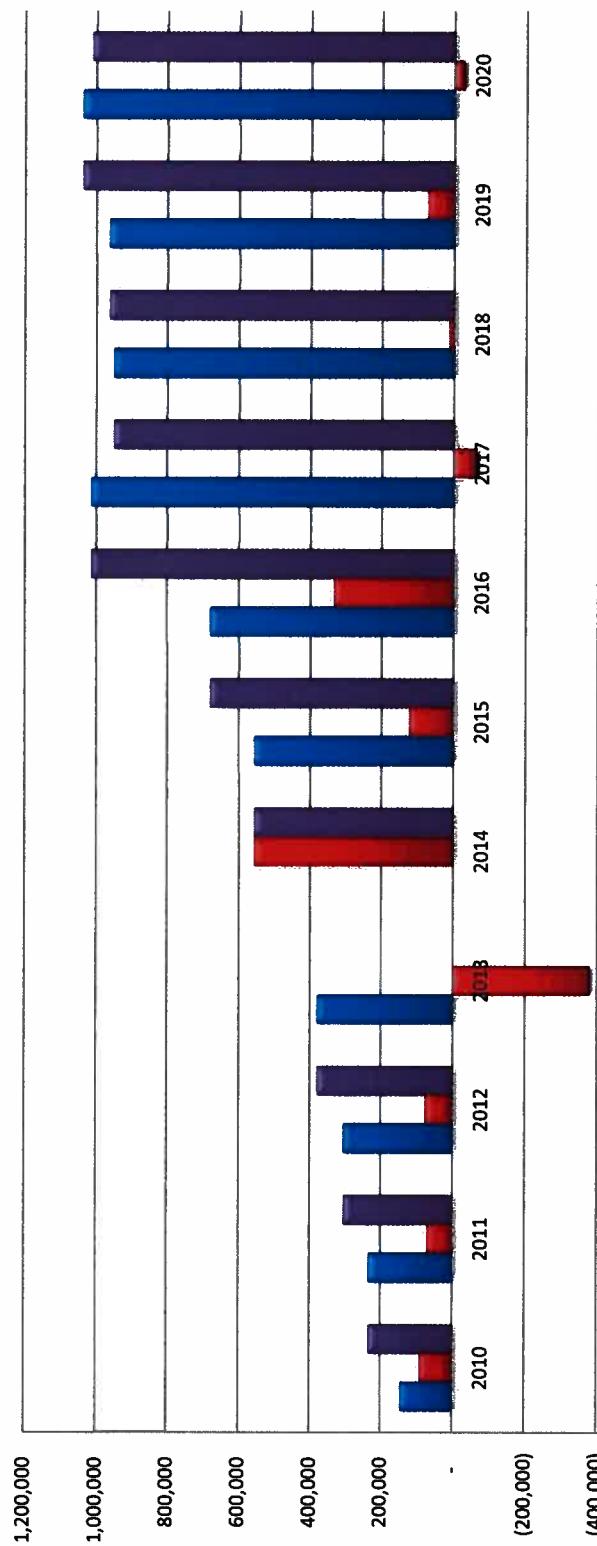
Sanitation Fund

For the Fiscal Year Ended June 30, 2010-2020

This data is gathered from Audited Financial Statements by Alexander Thompson Annual P/L C

Sanitation Fund Revenues		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenues:												
Charges for Services												
Refuse collection charges		\$737,867	\$780,386	\$835,588	\$0	\$919,818	\$958,290	\$973,463	\$977,377	\$1,005,699	\$1,030,137	\$1,068,927
Other												
Other Income		\$3,677	\$3,441	\$2,788	\$0	\$1,997	\$3,088	\$3,878	\$3,605	\$6,197	\$8,602	\$8,786
Total Revenues		\$741,544	\$783,827	\$838,386	\$0	\$321,815	\$951,378	\$977,341	\$980,982	\$10,11856	\$1,038,739	\$1,077,713
 Expenditures												
Current Public Works:												
Solid Waste Collection												
Contracted Services		\$693,242	\$756,886	\$808,585	\$0	\$854,879	\$893,061	\$887,939	\$1,101,782	\$927,976	\$982,881	\$1,042,779
Personnel												
Operating Supplies												
Capital Outlay												
Landfill Closure:												
Professional Services		\$7,120	\$9,120	\$7,280	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Repair and Maintenance												
Operating Supplies												
Total Public Works		\$700,362	\$765,006	\$816,885	\$0	\$854,879	\$893,061	\$887,939	\$1,101,782	\$986,720	\$1,029,850	\$1,167,581
 Debt Service:												
Principal Reduction		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Debt Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
 Total Expenditures		\$700,362	\$765,006	\$816,865	\$0	\$854,879	\$893,061	\$887,939	\$1,101,782	\$986,720	\$1,029,850	\$1,167,581
 Excess (Deficiency) of Revenues												
Over (Under) Expenditures												
Operating Transfers out (Other Financing Uses)												
Operating Transfers in (Other Financing Uses)												
 Excess (Deficiency) of Revenues and other												
Financing Sources Over (Under) Expenditures												
\$89,812		\$69,881	\$75,136	(\$379,265)	\$556,095	\$122,317	\$334,482	(\$62,800)	\$13,176	\$73,889	(\$25,868)	
 Fund Balances-Beginning												
Fund Balances-Ending		\$144,435	\$234,247	\$204,128	\$379,265	\$0	\$556,095	\$678,412	\$1,012,894	\$950,094	\$983,270	\$1,037,159
 \$234,247		\$304,128	\$379,265	\$0	\$556,095	\$678,412	\$1,012,894	\$950,094	\$983,270	\$1,037,159	\$1,011,291	

Change in Fund Balances- Sanitation Fund
FISCAL YEARS 2010-2020



	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
"Beginning Fund Balances"	\$144,435	\$234,247	\$304,128	\$379,265	\$0	\$556,095	\$678,412	\$1,012,894	\$950,094	\$963,270	\$1,037,159
Change in Fund Balance	\$89,812	\$69,881	\$75,136	\$379,265	\$556,095	\$122,317	\$334,482	(\$62,800)	\$13,176	\$73,889	(\$25,868)
"Ending Fund Balance"	\$234,247	\$304,128	\$379,265	\$0	\$556,095	\$678,412	\$1,012,894	\$950,094	\$963,270	\$1,037,159	\$1,037,159

Statement of Revenues, Expenditures, and Changes in Net Assets

Proprietary Fund-Sewer

For the Fiscal Year Ended June 30, 2010-2020

Town of Arlington, Arlington, TN 38002

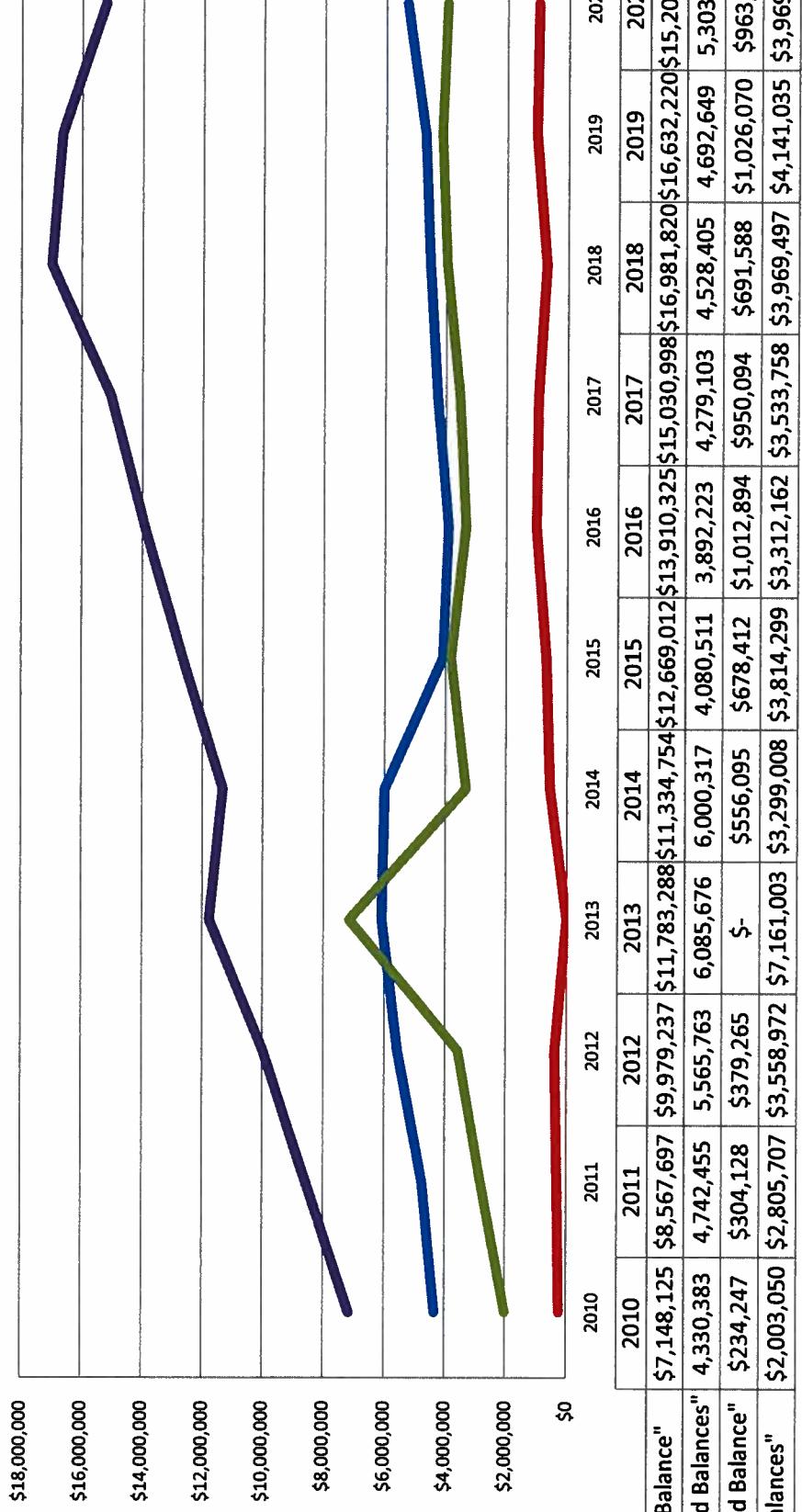
This data is gathered from Audited Financial Statements prepared by ATA - Alexander Thompson Arnold, PLLC

Operating Revenues:									
Revenues:									
Sewer Service Charges	\$1,371,754	\$1,506,919	\$1,552,198	\$1,550,443	\$1,519,939	\$1,514,203	\$1,580,705	\$1,627,793	\$1,689,370
Surcharges and Inspection Fees	\$383,390	\$316,758	\$364,388	\$329,740	\$1,156,306	\$546,222	\$723,915	\$723,375	\$850,926
Installation Charges									
Community Development Grant									
Total Operating Revenues	\$190,329	\$0	\$0	\$0	\$0	\$0	\$5,250	\$0	\$5,250
	\$1,225,473	\$1,823,677	\$1,916,286	\$1,680,183	\$2,676,245	\$2,126,927	\$2,351,708	\$2,392,745	\$2,546,337
Operating Expenditures:									
Personnel	\$161,252	\$116,174	\$118,703	\$116,652	\$121,993	\$146,284	\$241,681	\$293,415	\$287,882
Operating & Maintenance	\$310,740	\$331,525	\$350,336	\$360,857	\$388,197	\$399,340	\$459,029	\$498,458	\$475,422
Depreciation	\$576,239	\$589,558	\$628,455	\$633,021	\$632,989	\$847,572	\$852,733	\$883,557	\$881,714
Total Operating Expenses	\$1,048,231	\$1,047,257	\$1,096,094	\$1,110,530	\$1,153,179	\$1,393,206	\$1,553,443	\$1,685,430	\$1,645,018
Operating Income (Loss)									
	\$877,242	\$776,420	\$818,492	\$769,653	\$1,523,086	\$733,721	\$798,265	\$737,315	\$901,319
Non-Operating Revenues (expenses)									
Interest Earned	\$148,193	\$97,794	\$71,372	\$77,517	\$56,950	\$52,272	\$50,970	\$49,382	\$79,776
(Sale of Assets)	(\$42,255)	(\$42,278)	(\$36,421)	(\$106,828)	(\$184,188)	(\$173,185)	(\$172,923)	(\$206,719)	(\$225,759)
Sale of Equipment	\$1,059	\$1,059	\$1,594	\$3,782	(\$183)	\$985	\$0	\$0	(\$23,084)
Debt Fees	(\$88,140)	(\$84,002)	(\$61,380)	(\$43,572)	(\$54,726)	(\$50,799)	(\$46,898)	(\$43,481)	(\$33,493)
Total Non-Operating Revenues (Expenses)	\$37,798	(\$7,428)	(\$24,815)	(\$88,921)	(\$182,148)	(\$77,127)	(\$168,851)	(\$200,818)	(\$184,107)
Change in Net Assets before Contributed Capital									
	\$915,040	\$768,992	\$793,677	\$700,732	\$1,340,918	\$562,594	\$629,414	\$538,497	\$717,212
Contributed Capital	\$1,559,735	\$595,385	\$615,795	\$0	\$0	\$0	\$0	\$0	\$0
Change in Net Assets									
Total Net Assets Beginning	\$2,474,775	\$1,354,357	\$1,409,472	\$700,732	\$1,340,918	\$562,594	\$629,414	\$538,497	\$896,984
Prior Period Adjustment	\$14,343,309	\$15,320,614	\$16,674,971	\$18,084,443	\$18,785,175	\$20,002,508	\$20,565,102	\$21,194,516	\$21,731,013
Fund balance Beginning Restated	(\$1,497,470)	\$0	\$0	\$0	(\$123,585)	\$0	\$0	\$0	\$0
Total Net Assets Ending	\$12,845,839	\$0	\$0	\$0	\$19,661,590	\$20,002,508	\$20,565,102	\$21,194,516	\$21,731,013
Cash and Cash Equivalents:									
Beginning Cash and cash equivalents	\$1,362,122	\$2,003,050	\$2,805,707	\$3,558,972	\$7,161,003	\$3,299,008	\$3,814,299	\$3,312,162	\$3,533,758
Ending Cash and cash equivalents	\$2,003,050	\$2,805,707	\$3,558,972	\$7,161,003	\$3,299,008	\$3,814,299	\$3,312,162	\$3,533,758	\$3,969,497

Cash and Cash Equivalents:
Beginning Cash and cash equivalents
Ending Cash and cash equivalents

Total Net Assets Beginning
Prior Period Adjustment
Fund balance Beginning Restated
Total Net Assets Ending

**Ending Fund Balances
2010-2020**



Schedule of Utility Rates

TOWN OF ARLINGTON, TENNESSEE
SCHEDULE OF UTILITY RATES IN EFFECT
June 30, 2020

Sewer Rates

Residential, Commercial and Industrial:

Each 100 cubic feet	\$8.65
	\$3.27 per 100 cubic feet

Industrial Surcharge:

Biochemical oxygen demand from 250mg/l to 1644 lb/day	\$0.25 per pound of BOD
Biochemical oxygen demand from 1644 lb/day to 2000 lb/day	\$0.30 per pound of BOD
Biochemical oxygen demand in excess of 2000 lb/day	\$0.55 per pound of BOD
Suspended solids in excess of 250mg/l	\$0.20 per pound of SS

Number of customers at June 30, 2020:	<u>4.353</u>
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Sanitation Rates

Charge per residence	\$20.40
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Number of customers at June 30, 2020:	<u>4.388</u>
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