



# City of Conway Comprehensive Plan

## THE PRIORITY INVESTMENT ELEMENT



## INTRODUCTION

The Priority Investment element analyzes the likely federal, state and local funds available for public infrastructure and facilities during the next ten years and recommends projects for those funds. These recommendations must be coordinated with adjacent and relevant jurisdictions and agencies (counties, other municipalities, school districts, public and private utilities, transportation agencies, and any other public group that may be affected by the projects). (Comprehensive Planning Guide for Local Governments – 2018)

This element outlines proposed capital improvements to meet the existing and projected population in the City of Conway. This includes cost estimates of facilities, equipment, vehicles, etc.

This element is intended to inform the City of Conway's Capital Improvement Plan (CIP).

## CAPITAL IMPROVEMENTS PLANNING

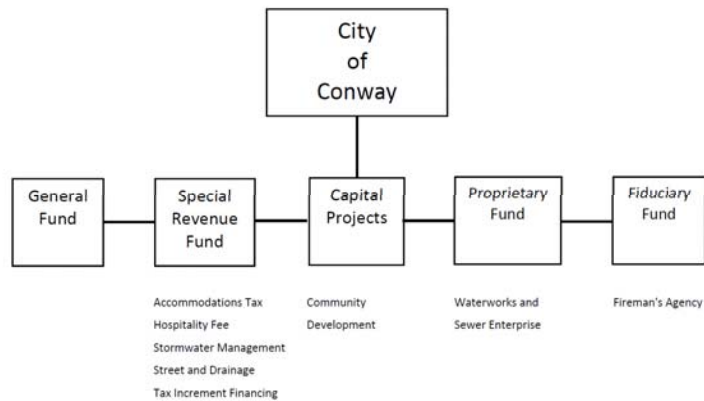
The City of Conway currently has a Capital Improvements "Committee" comprised of City Council members and City staff members. The goal of the Committee is to develop a five-year Capital Improvements Plan (CIP). Each department of the City submits a five-year budget summary that includes personnel requests and capital requests. The capital requests include land improvements, building improvements, roads and bridges, heavy equipment, office furniture and equipment, computer equipment, motor vehicles, and other equipment. The Department heads prepare a recommendation to City Council taking into consideration anticipated revenue and other expenses that the City will incur. This exercise requires the elimination of the gap between the Departments' requests and

the available funding. **The 5-year Capital Plan Summary, 5-year Capital Summary by Department, 5-year Capital Plan Summary for CDBG Fund, and 5-year Capital Plan Summary for Hospitality Fee Fund are included at the end of this element.**

## FUNDING SOURCES

The requests developed by the City Departments indicate that the needs of the City may exceed the ability of anticipated revenues to fund those needs. Developing or identifying additional sources of revenue would be an option the City could explore to fund the gap between anticipated revenue and the Departments' requests. Additionally, major transportation projects and other major infrastructure projects are not included in the current CIP, which will be needed with the growth anticipated to occur in the next decade.

While the City should be able to fund a large portion of its growth-related infrastructure requirements from growth related revenue increases, the transportation system improvements and major projects may require the identification of new funding sources. As traditional methods of infrastructure finance have become less feasible, local governments have turned to methods that place more of the financial burden of growth-related infrastructure on developers and ultimately on the new residents moving to their community. These methods include negotiated development exactions and statutory impact fees. (Strom Thurmond Institute)



## General Fund:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The general fund is reported as a major governmental fund. (City of Conway Comprehensive Annual Financial Report 2017)

## Special Revenue Funds:

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The City uses the following special revenue funds: the accommodations tax, hospitality fee, stormwater management, street and drainage project, and tax increment financing.

The **Hospitality Fee** fund, which is a major fund, is used to account for a 1% fee imposed on accommodations, paid places of amusement and food and beverages served by a food facility for the purpose of tourism related expenditures.

The hospitality fee was created for the purpose of creating a fund to pay in whole or in part for the current and future preservation and maintenance of those public facilities related to the use of the Riverfront; public transportation improvements, including street construction, storm drainage, right-of-way acquisitions, median and right-of-way enhancements and landscaping, walkways and bikeways; public park facilities, public parking, *capital* facilities, and equipment necessary for the provision of police, fire, and other public safety activities, and for cost associated with the promotion and marketing of the City of Conway.

The **Stormwater Management Fund**, which is a major fund, is used to account for revenue generated from user fees assessed to residents and businesses within the City on a monthly basis in order to provide for the planning, operation, and maintenance of the stormwater system of the City. (City of Conway Comprehensive Annual Financial Report 2017)

The **Street and Drainage Project Fund** provides monies for street and drainage improvements. Monies generated from the Horry County vehicle road maintenance fees are placed into the street and drainage project fund. In 2017, a large portion of this money was paid to Coast RTA.

**Tax increment financing** is a useful economic development tool in the redevelopment of blighted areas within a community where "private initiatives are unlikely to alleviate those conditions without substantial public assistance". Redevelopment project costs include "all reasonable or necessary public costs incurred or estimated to be incurred and costs incidental to a redevelopment project". (South Carolina Tax Increment Financing Law)

Tax increment revenue bonds were issued to provide funds to finance the cost of certain capital improvements within the City's Mill Pond Road area and Recreation Center. Revenue bonds are to be repaid by hospitality fees and stormwater management fees. Annual debt service requirement to maturity for the tax increment revenue bonds are as follows:

		Principal	Interest	Total
Year ending				
June 30,	2018	\$421,095	\$56,749	\$477,844
	2019	\$429,184	\$48,660	\$477,844
	2020	\$437,274	\$40,570	\$477,844
	2021	\$271,857	\$31,992	\$303,849
	2022	\$277,974	\$25,875	\$303,849
	2023-2025	\$872,015	\$39,532	\$911,547
		<b>\$2,709,399</b>	<b>\$243,378</b>	<b>\$2,952,777</b>

(City of Conway Comprehensive Annual Financial Report 2017)

Tax increment revenue bonds were also issued to provide funds to finance the cost of the City's Recreation Center on Millpond Road. The tax increment revenue bonds are to be repaid by the property taxes generated from the increased assessed values of property within the tax increment districts. Annual debt service requirement to maturity for the tax increment revenue bonds are as follows:

		Principal	Interest	Total
Year ending				
June 30,	2018	\$249,992	\$23,659	\$273,651
	2019	\$254,554	\$19,097	\$273,651
	2020	\$259,160	\$14,491	\$273,651
	2021	\$263,930	\$9,721	\$273,651
	2022	\$268,255	\$5,396	\$273,651
		<b>\$1,295,891</b>	<b>\$72,364</b>	<b>\$1,368,255</b>

(City of Conway Comprehensive Annual Financial Report 2017)

### Capital Projects:

The **Capital Projects Fund** is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by business-type/proprietary funds). The City uses the following capital project fund, which is classified as a major fund: Community Development. (City of Conway Comprehensive Annual Financial Report 2017)

The **Community Development Block Grant** (CDBG) entitlement program provides annual grants through the U.S. Department of Housing and Urban Development (HUD). This grant is designed to assist low/moderate income residents by improving infrastructure and public services. Through a joint venture with the City of Myrtle Beach and the City of Conway, Horry County became an entitlement community in the 2008 program year. (Horry County Community Development)

Conway has utilized CDBG funds for several infrastructure projects throughout the City, including drainage and sidewalk projects in Darden Terrace, Sugar Hill, Oak Street, Grainger Road, Brown Street, Lincoln Park, Whittemore/Brown Street, and Magnolia/Maple Streets.

Through a **Franchise Fund** with Santee Cooper that was established in 2003, the City has an ongoing overhead to underground utility line conversion process.

### Proprietary Fund:

The City of Conway reports one proprietary fund known as the **Waterworks and Sewer Fund**, which is an enterprise fund that is used to account for the provision of water and sewer services to the residents of the City and surrounding areas. (City of Conway Comprehensive Annual Financial Report 2017)

### Fiduciary Fund:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support City Programs. Fiduciary funds are not included in the government-wide financial statement, but are reported in the fund statements where the reporting focus is on net position and changes in net position. The City utilizes one fiduciary fund known as the **Fireman's Agency Fund**, which is used to account for insurance premium rebates remitted by the State Treasurer to be expended for the collective benefit and enjoyment of the City firefighters. (City of Conway Comprehensive Annual Financial Report 2017)

### Grants

Grants can also help fund capital improvement projects. In 2018, the City received several infrastructure and equipment grants, including:

- o \$500,000 from the SC Rural Infrastructure Authority for Chicora Drainage Upgrades
- o \$69,465 from USDOJ for a Firearms Training Simulator
- o \$8,910 from USDOJ for Court Security Upgrades
- o \$50,000 from SC DHEC for Rolling Recycling Containers

In addition, the City received \$25,000 from MASC for a feasibility study for an outdoor riverfront amphitheater, and \$150,000 in HOME funds for home repairs in low-income neighborhoods.

However, grants are subject to available funding, and there is no guarantee for funding in coming years. Also, many grants require matching amounts from the City.

### Ride 3

On November 8, 2016, Horry County voters, by a 69.1 to 30.9 percent margin, supported a One-Cent Capital Projects Sales Tax for roads. This tax went into effect on May 1, 2017, and will expire on April 30, 2025. It will increase the level of sales tax in Horry County an additional penny on all retail sales, accommodations and prepared food/ beverage. Groceries (unprepared food) will be exempt from the sales tax. Again, Horry County is slated to receive \$592 million over the eight-year life of the one-cent Capital Projects Sales Tax. The revenue generated will be used to re-surface City paved roads, widen roadways, and extend and develop new roadways. See the Transportation Element of this plan for full details. (Horry County Ride 3)

## Negotiated Development Exactions

Negotiated development exactions may be used in the development or annexation approval process to assist in funding infrastructure for public services to a new development. The assistance may come in one of several forms. The developer may provide land within the development for the location of a public facility such as a park or construct a fire station. The developer may make a payment with the money to be used for infrastructure serving the development. (Strom Thurmond Institute)

## Development Impact Fees

Impact fees are similar to negotiated exactions in that the developer provides assistance in financing public infrastructure required to serve the new development. They differ from negotiated exactions in that they are not voluntary, but are instead imposed by the local government in a manner similar to other fees. (Strom Thurmond Institute)

The South Carolina Development Impact Fee Act establishes the rules under which South Carolina communities may develop and implement impact fee ordinances. The Act permits the assessment of impact fees for a number of public facilities and include water and wastewater, solid waste and recycling, roads, streets, and bridges, storm water, public safety facilities, capital equipment over \$100,000, parks, libraries, and recreation facilities. A number of communities around the state have adopted impact fee ordinances. (Strom Thurmond Institute)

## DEVELOPMENT OF FUNDING STRATEGY

The City should develop a comprehensive funding strategy to finance needed capital improvements. The Transportation

Element will include funding options for that critical part of the City's future. Other major projects should also be included in this strategy. Grants, general obligations bonds, and continued updating of fees for city services should be considered when developing this strategy.

## PRIORITY INVESTMENT ZONES

Part of the Priority Investment Act provides for the creation of priority investment zones. A "governing authority may adopt market-based incentives or relax or eliminate non-essential housing regulatory requirements to encourage private development in the priority investment zone. The governing authority also may provide that traditional neighborhood design and affordable housing must be permitted within the priority investment zone." (Priority Investment Act)

'Nonessential housing regulatory requirements' mean those development standards and procedures that are determined by the local governing body to be not essential within a specific priority investment zone to protect the public health, safety, or welfare and that may otherwise make a proposed housing development economically unfeasible. Nonessential housing regulatory requirements may include, but are not limited to:

- Standards or requirements for minimum lot size, building size, building setbacks, spacing between buildings, impervious surfaces, open space, landscaping, buffering, reforestation, road width, pavements, parking, sidewalks, paved paths, culverts and storm water drainage, and sizing of water and sewer lines that are excessive; and



- Application and review procedures that require or result in extensive submittals and lengthy review periods." (Priority Investment Act)

'Traditional neighborhood design' means development designs intended to enhance the appearance and functionality of the new development so that it functions like a traditional neighborhood or town. These designs make possible reasonably high residential densities, a mixture of residential and commercial land uses, a range of single and multifamily housing types, and street connectivity both within the new development and to surrounding roadways, pedestrian, and bicycle features. (Priority Investment Act)

'Affordable housing' means in the case of dwelling units for sale, housing in which mortgage, amortization, taxes, insurance, and condominium or association fees, if any, constitute no more than twenty-eight percent of the annual household income for a household earning no more than eighty percent of the area median income, by household size, for the metropolitan statistical area as published from time to time by the U.S. Department of Housing and Community Development (HUD) and, in the case of dwelling units for rent, housing for which the rent and utilities constitute no more than thirty percent of the annual household income for a household earning no more than eighty percent of the area median income, by household size for the metropolitan statistical area as published from time to time by HUD. (Priority Investment Act)

## COORDINATION WITH ADJACENT AND RELEVANT AGENCIES AND JURISDICTIONS

The City Planning Commission and/or Planning Department staff will provide written notification of projects included in the CIP to those agencies and jurisdictions that are affected by or have planning authority. To meet the intent and purpose of this requirement those capital projects for which notification will be given shall be for roads/bridges projects, buildings, major structures, and parks.

## Capital Project Needs:

Below is the current CIP with Total Expenditures and Total Budgeted Revenues. The Summary is followed by charts for each department.

<b>5 Year Capital Plan Summary</b> FY 2018-19 - FY 2022-2023 Capital Requests By Department						
	<b>FY 2018-2019</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2022-2023</b>	<b>TOTAL</b>
Administration	\$1,115,000	\$76,900	\$76,900	\$105,000	\$80,000	<b>\$1,453,800</b>
Planning	-	\$30,000	\$1,000	\$25,000	\$25,000	<b>\$81,000</b>
Finance	\$150,000	\$10,000	\$25,000	-	-	<b>\$185,000</b>
Police	\$359,100	\$316,690	\$299,660	\$294,740	\$300,200	<b>\$1,570,390</b>
Court	-	-	-	-	-	<b>-</b>
Fire	\$57,500	\$415,000	\$442,000	\$360,000	\$40,000	<b>\$1,314,500</b>
Building	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	<b>\$115,000</b>
Street	\$197,000	\$178,000	\$125,000	\$40,000	\$130,000	<b>\$670,000</b>
Maintenance	\$120,000	\$112,000	\$74,000	\$135,000	\$170,000	<b>\$611,000</b>
Grounds Maintenance	\$122,700	\$45,000	\$45,000	\$44,500	\$51,000	<b>\$308,200</b>
Solid Waste	\$1,240,000	\$600,000	\$405,000	\$230,000	\$230,000	<b>\$2,705,000</b>
Parks Recreation & Tourism	\$272,000	\$425,000	\$150,000	\$50,000	\$50,000	<b>\$947,000</b>
Recreation Center	\$109,800	\$7,000	-	-	-	<b>\$116,800</b>
<b>Total General Fund</b>	<b>\$3,766,100</b>	<b>\$2,238,590</b>	<b>\$1,666,560</b>	<b>\$1,307,240</b>	<b>\$1,099,200</b>	<b>\$10,077,690</b>
Street & Drainage	\$2,647,975	\$865,000	\$865,000	\$865,000	\$865,000	<b>\$6,107,975</b>
Storm Water	\$1,010,500	\$312,000	\$542,000	\$195,000	\$153,000	<b>\$2,212,500</b>
Public Utilities	\$1,701,000	\$2,350,000	\$2,500,000	\$2,600,000	\$2,750,000	<b>\$11,901,000</b>
Community Development	\$788,287	\$200,000	\$200,000	\$200,000	\$200,000	<b>\$1,588,287</b>
Hospitality Fee Fund	\$235,000	-	-	-	-	<b>\$235,000</b>
<b>Total All Funds</b>	<b>\$10,148,862</b>	<b>\$5,965,590</b>	<b>\$5,773,560</b>	<b>\$5,167,240</b>	<b>\$5,067,200</b>	<b>\$32,122,452</b>



Administration – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Re-budget Construction Projects - Contingency	\$100,000
Re-budget Hwy 378 Improvement Project & Downtown Redevelopment	\$ 350,000
Re-budget Administration Building Planning	\$100,000
Additional Administration Building Planning	\$50,000
Infrastructure Improvements to Support Riverfront/Downtown/378 Projects	\$400,000
IT - Current 5 Year Lease Purchase Agreement	\$41,900
Annual Upgrade of City Computers & Software	\$36,100
Phone System Upgrades	\$30,000
Firmware and Software Upgrades for Datacenter	\$7,000
Property Acquisition	\$200,000
<b>Total</b>	<b>\$1,315,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
IT Equipment Lease Purchase Agreement	\$41,900
Annual Upgrade of City Computers & Software	\$35,000
<b>Total</b>	<b>\$76,900</b>
<b>FY 2020-2021</b>	<b>Amount</b>
IT Equipment Lease Purchase Agreement	\$41,900
Annual Upgrade of City Computers & Software	\$35,000
<b>Total</b>	<b>\$76,900</b>
<b>FY 2021-2022</b>	<b>Amount</b>
IT Equipment Lease Purchase Agreement	\$45,000
Annual Upgrade of City Computers & Software	\$35,000
Truck for IT Support Technician	\$25,000
<b>Total</b>	<b>\$105,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
IT Equipment Lease Purchase Agreement	\$45,000
Annual Upgrade of City Computers & Software	\$35,000
<b>Total</b>	<b>\$80,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$1,653,800</b>

Planning – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Total	-
<b>FY 2019-2020</b>	<b>Amount</b>
Planning Vehicle	\$25,000
Laptop	\$ 2,500
Office Furniture	\$2,500
<b>Total</b>	<b>\$30,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Office Printers/Scanners	\$1,000
<b>Total</b>	<b>\$1,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Planning Vehicle	\$25,000
<b>Total</b>	<b>\$25,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Planning Vehicle	\$25,000
<b>Total</b>	<b>\$25,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$81,000</b>

Finance – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
City-Wide Software	\$150,000
<b>Total</b>	<b>\$150,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Building Maintenance	\$10,000
<b>Total</b>	<b>\$10,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Vehicle	\$25,000
<b>Total</b>	<b>\$25,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2022-2023</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>Total 5 Year Capital Requests</b>	<b>\$185,000</b>

**Police – 5 Year Capital Summary (Page 1)**

<b>FY 2018-2019</b>	<b>Amount</b>
3- Patrol Vehicles (Fully Equipped)	\$137,000
1- Patrol SUV (Fully Equipped)	\$36,000
30- Replacement AXON In-Car Camera Systems (Year 1 of 5 Year Contract - Total contract = \$240,100)	\$83,400
60- Replacement AXON Body Worn Camera Systems (Year 1 of 5 Year Contract - Total Contract = \$200,000)	\$48,600
5- Motorola APX 6000 Portable Radios	\$ 22,000
LPR	\$25,000
5- Replacement Desks	\$2,000
3- Patrol Rifles	\$3,000
1- Decatur SpeedSpy Data Collector (Radar)	\$ ,100
<b>TOTAL</b>	<b>\$359,100</b>
<b>FY 2019-2020</b>	<b>Amount</b>
6- Patrol Vehicles (Fully Equipped)	\$202,440
1-Administrative Training SUV (Fully Equipped)	\$33,000
5- Motorola APX 6000 W/Ts	\$22,000
1-Stalker Message/Speed Trailer w/ Full-Matrix Display	\$16,000
8-Replacement Panasonic CF-31 (Mobile Data Terminals)	\$16,000
4-Replacement Radar Units	\$10,000
5-Replacement corporals desks (4) & front service desk	\$9,000
1-Replacement AXON CIU Interview Recording System	\$6,000
1- Decatur SpeedSpy Data Collector (Radar)	\$2,250
<b>TOTAL</b>	<b>\$316,690</b>

Police – 5 Year Capital Summary (Page 2)	
<b>FY 2020-2021</b>	<b>Amount</b>
6-Patrol Vehicles (Fully Equipped)	\$208,260
1-Administrative Vehicle (fully equipped)	\$26,800
5-Motorola APX 6000 W/Ts	\$22,500
6- Replacement Panasonic CF-31 (Mobil Data Terminals	\$15,500
5-Radar Units	\$12,000
1-Wanco Speed Trailer w/ full Matrix Display	\$11,000
4-Patrol Rifles	\$3,600
<b>TOTAL</b>	<b>\$299,660</b>
<b>FY 2021-2022</b>	<b>Amount</b>
4- Replacement Patrol Vehicles (Fully Equipped)	\$142,940
2- Patrol SUVs (Fully Equipped)	\$74,800
1- Administrative Vehicles (Fully Equipped)	\$ 26,500
5-Motorola APX 6000 W/Ts	\$22,500
6-Panasonic CF-31 (Mobile Data Terminals	\$16,000
1-Wanco Speed Trailer w/ Full-Matrix Display	\$12,000
<b>TOTAL</b>	<b>\$294,740</b>
<b>FY 2022-2023</b>	<b>Amount</b>
5-Vehicles (Fully Equipped)	\$144,000
10-Motorolla APX 6000 W/Ts	\$47,000
2- Administrative Vehicles (Fully Equipped)	\$45,000
1- Wanco Programmable Message Board	\$17,500
6- Panasonic CF-31 (Mobile Data Terminals)	\$16,400
6- Desk Set Replacements	\$16,000
4- Radar Units	\$10,000
4- Patrol Rifles	\$4,300
<b>TOTAL</b>	<b>\$300,200</b>
<b>Total 5 Year Capital Requests</b>	<b>\$1,570,390</b>

Fire – 5 Year Capital Summary	
FY 2018-2019	Amount
Staff Vehicle Replacement	\$35,000
Miscellaneous Driveway Repairs - All Stations	\$4,000
9 - Automated External Defibrillators City Public Areas - City Hall, Annex, Shop Complex, Building/Planning, Concession Stand	\$18,500
<b>Total</b>	<b>\$57,500</b>
FY 2019-2020	Amount
Fire Engine Replacement Program [Ladder]	\$350,000
Roof Replacement Fire Station # 3	\$25,000
Parking Lot Creation Fire Station # 3	\$25,000
Miscellaneous Driveway Repairs (All Stations)	\$15,000
<b>Total</b>	<b>\$415,000</b>
FY 2020-2021	Amount
Fire Engine Replacement Program [Engine]	\$350,000
Extrication Rescue Tool (Replacement)	\$30,000
Miscellaneous Driveway Repairs (All Stations)	\$15,000
Roof Replacement Station 3	\$35,000
Fire Nozzle Replacements	\$12,000
<b>Total</b>	<b>\$442,000</b>
FY 2021-2022	Amount
Staff vehicle replacement	\$40,000
Fire Engine Replacement Program [Engine]	\$275,000
Miscellaneous Driveway Repairs (All Stations)	\$15,000
Extrication tool (replacement)	\$30,000
<b>Total</b>	<b>\$360,000</b>
FY 2022-2023	Amount
Extrication Rescue Tool (Replacement)	\$30,000
Thermal Imaging Camera (Replacement)	\$10,000
<b>Total</b>	<b>\$ 40,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$ 1,314,500</b>

<b>Building– 5 Year Capital Summary</b>	
<b>FY 2018-2019</b>	<b>Amount</b>
Ford F-150 - Replace 07 Ford Focus	\$23,000
<b>Total</b>	<b>\$23,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Replacement vehicle – 2014 Chevrolet Malibu with a pickup truck	\$23,000
<b>Total</b>	<b>\$23,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Replacement vehicle- 2016 Ford Focus with pickup truck	\$23,000
<b>Total</b>	<b>\$23,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Replacement vehicle - 2017 Ford Focus with pickup truck	\$23,000
<b>Total</b>	<b>\$23,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Replacement vehicle	\$23,000
<b>Total</b>	<b>\$23,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$115,000</b>



Street – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Re-budget Main Street Electrical & Conduit Replacement	\$100,000
Replace 1999 Flat Bed (S-24)	\$93,000
Replace 1997 Arrow board (S-176)	\$4,000
<b>Total</b>	<b>\$197,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Underground Utility Program	\$10,000
Replace 2009 F450 Flat Bed w/ Arrow Board Sign (S-10)	\$45,000
Replace 2008 JD 4720 Tractor (S-70)	\$30,000
Replace 2008 F750 Flat Bed (S-16)	\$93,000
<b>Total</b>	<b>\$178,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Underground Utility Program	\$10,000
Replace 2008 JD 410J Backhoe (S-27)	\$115,000
<b>Total</b>	<b>\$125,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Underground Utility Program	\$10,000
Interstate Trailer (8-42)	\$30,000
<b>Total</b>	<b>\$40,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Underground Utility Program	\$10,000
Replace 2009 F550 Bucket Truck	\$75,000
Replace 2001 Dynapac Roller (S-33)	\$45,000
<b>Total</b>	<b>\$130,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$670,000</b>

Vehicle Maintenance – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Shed Over Bay Doors	\$65,000
Truck Lifts	\$55,000
<b>Total</b>	<b>\$120,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
F250 Service Truck Replacement	\$75,000
Tire Machine	\$6,000
Vehicle Maintenance Work Order/Inventory Program	\$15,000
Up Grade Diagnostic Equipment	\$16,000
<b>Total</b>	<b>\$112,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Scand tools	\$15,000
Front end Alignment Equipment	\$50,000
Brake Lathe	\$9,000
<b>Total</b>	<b>\$74,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Truck Wash Pad	\$50,000
Paint Booth	\$70,000
Paint Equipment	\$15,000
<b>Total</b>	<b>\$135,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Expand Shop	\$150,000
Up Grade Diagnostic Equipment	\$20,000
<b>Total</b>	<b>\$170,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$611,000</b>

Grounds & Maintenance – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
3 - Service Trucks - Replacements	\$69,000
2 - Zero Turn Mower - Replacements	\$19,000
Brush Cutter, Harley Rake, Dozer Blade	\$21,000
5x8 Dump Trailer Single Axel	\$4,200
4x4 Utility Vehicle	\$9,500
<b>Total</b>	<b>\$122,700</b>
<b>FY 2019-2020</b>	<b>Amount</b>
1 Zero Turn Mower - Replacements for older mowers	\$14,000
Service Truck Replacement	\$23,000
Golf Cart Replacement	\$8,000
<b>Total</b>	<b>\$45,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
1 Zero Turn Mower - Replacements for older mowers	\$14,000
Service Truck Replacement	\$23,000
Golf Cart Replacement	\$8,000
<b>Total</b>	<b>\$45,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
1 Zero Turn Mower - Replacements for older mowers	\$9,500
Mini Tractor- Replacements for older tractor	\$12,000
Service Truck Replacement	\$23,000
<b>Total</b>	<b>\$44,500</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Service Truck Replacement	\$23,000
2 Zero Turn Mower - Replacements for older mowers	\$ 28,000
<b>Total</b>	<b>\$51,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$308,200</b>

Solid Waste – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Recycle Side-loader - New	\$245,000
Replace SW-4 - 2014 Mack Front-loader	\$260,000
Replace SW-6 - 2014 Freightliner Side-loader	\$245,000
Replace SW-8 - 2014 Freightliner Side-loader	\$245,000
Replace SW -10 -2014 Freightliner Side-loader	\$ 245,000
<b>Total</b>	<b>\$1,240,000</b>
<i>*Annual Lease Purchase Payment \$275,000*</i>	
<b>FY 2019-2020</b>	<b>Amount</b>
Replace 2015 ford Bulk Truck	\$40,000
2015 International Boom Truck	\$155,000
2015 International Boom Truck	\$155,000
2015 freightliner Recycle truck	\$250,000
<b>Total</b>	<b>\$600,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
2015 Mack roll-off	\$ 205,000
2015 freightliner Extreme Vacuum Truck	\$ 200,000
<b>Total</b>	<b>\$405,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
2014 Supervisor F150 Ford	\$30,000
2015 sweeper International	\$200,000
<b>Total</b>	<b>\$230,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
2014 Supervisor F150 Ford	\$ 30,000
2015 sweeper International	\$200,000
<b>Total</b>	<b>\$230,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$ 2,705,000</b>

Parks, Recreation & Tourism – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Celebration of Lights	\$50,000
Recreation Complex Field 1 & 2 Upgrades - Fence/Seeding	10,000
<b>Total</b>	<b>\$72,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Park development	\$250,000
Park land acquisition	\$125,000
Celebration of Lights	\$50,000
<b>Total</b>	<b>\$425,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Park Maintenance	\$125,000
Celebration of Lights	\$ 25,000
<b>Total</b>	<b>\$150,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Celebration of Lights	\$50,000
<b>Total</b>	<b>\$50,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Celebration of Lights	\$50,000
<b>Total</b>	<b>\$50,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$747,000</b>

Recreation Center – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Cardio Room Equipment	\$95,000
Robotic Pool Vacuum	\$5,000
Floor Scrubbing Machine	\$9,800
<b>Total</b>	<b>\$109,800</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Facility Painting (Interior)	\$7,000
<b>Total</b>	<b>\$7,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2021-2022</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2022-2023</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>Total 5 Year Capital Requests</b>	<b>\$116,800</b>

# **Street and Drainage Fund – 5 Year Capital Summary – Page 1**

<b>FY 2018-2019</b>	<b>Amount</b>
Re-budget CTC FY 17-18	\$723,975
County Resurfacing Funds	\$1,011,000
Street patching	\$125,000
Sidewalk Repairs	\$50,000
Small drainage projects	\$5,000
Medium drainage projects	\$18,000
Surveying	\$10,000
Street Resurfacing	\$540,000
Replace 2008 Bush Hog J06415 & Tiger Boom (S-73)	\$165,000
<b>Total</b>	<b>\$2,647,975</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Street patching	\$125,000
Sidewalk Repairs	\$50,000
Small drainage projects	\$30,000
Medium drainage projects	\$50,000
Surveying	\$10,000
Street Resurfacing (CTC Match)	\$300,000
Street Resurfacing (CTC )	\$ 300,000
<b>Total</b>	<b>\$865,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Street patching	\$125,000
Sidewalk Repairs	\$50,000
Small drainage projects	\$30,000
Medium drainage projects	\$50,000
Surveying	\$10,000
Street Resurfacing (CTC Match)	\$300,000
Street Resurfacing (CTC )	\$300,000
<b>Total</b>	<b>\$865,000</b>



Street and Drainage Fund – 5 Year Capital Summary – Page 2	
<b>FY 2021-2022</b>	<b>Amount</b>
Street patching	\$125,000
Sidewalk Repairs	\$50,000
Small drainage projects	\$30,000
Medium drainage projects	\$50,000
Surveying	\$10,000
Street Resurfacing (CTC Match)	\$300,000
Street Resurfacing (CTC )	\$300,000
<b>Total</b>	<b>\$865,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Street patching	\$125,000
Sidewalk Repairs	\$50,000
Small drainage projects	\$30,000
Medium drainage projects	\$50,000
Surveying	\$10,000
Street Resurfacing (CTC Match)	\$300,000
Street Resurfacing (CTC )	\$300,000
<b>Total</b>	<b>\$865,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$6,107,975</b>

Stormwater – 5 Year Capital Summary	
<b>FY 2018-2019</b>	<b>Amount</b>
Re-budget Chicora Sub PH 1	\$150,000
Re-budget Chicora Subdivision PH 2	\$100,000
Re-budget Concrete Canal Maintenance	\$30,000
Re-budget Subdivision Surveying and Engineering	\$12,000
*SC Rural Infrastructure Authority Grant (100% Match) - Chicora	\$500,000
Capital Projects based on priority (Chicora Subdivision Phase V)	\$190,000
Basin Markers	\$5,500
TRUCK	\$23,000
<b>Total</b>	<b>\$1,010,500</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Capital Projects based on priority (Chicora Subdivision Phase V)	\$192,000
Replace F150 4 x 4 (STW-2)	\$30,000
Replace 2009 F350 4 x 4 (STW-8)	\$45,000
Replace 2008 JD 6415 Tractor (STW 25)	\$45,000
<b>Total</b>	<b>\$312,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Capital Project based on priority (Chicora Subdivision Phase VI)	\$197,000
Replace 2009 F 750 Flat Bed ( STW-4)	\$75,000
Replace 2009 F 450 Truck (STW-6)	\$45,000
Replace 2004 JD 135 - C Track Hoe (STW-10)	\$120,000
Replace 2008 JD 410J Backhoe	\$105,000
<b>Total</b>	<b>\$542,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
Capital Project based on priority	\$150,000
Replace 2001 Hydro-seed Easy lawn L90 (S-41)	\$45,000
<b>Total</b>	<b>\$195,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Capital Project based on priority	\$153,000
<b>Total</b>	<b>\$153,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$2,212,500</b>

**Public Utilities – 5 Year Capital Summary – Page 1**

<b>FY 2018-2019</b>	<b>Amount</b>
1 Ton Truck w/ Crane Attachment	\$90,000
F-750 or 7500 - Replacement	\$100,000
Compact Track Loader (Skidder)	\$76,000
Trailer Mounted Vacuum	\$60,000
F-150 - New Crew	\$25,000
Meter Change Out Program	\$325,000
Replace Water Main on Main Street	\$600,000
Downtown Manhole Rehab	\$25,000
Sewer Lining - Powell to 3rd	\$50,000
Sewer Pump Station Upgrade - Dargan Circle	\$350,000
<b>Total</b>	<b>\$1,701,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
Vehicle / Equipment	\$350,000
Phase II Automated Meter Read	\$350,000
Water Line / Additional Fire Hydrant Upgrades	\$400,000
Water Line Extension	\$300,000
Sewer Pump Station Upgrade	\$500,000
Sewer Line Extension	\$300,000
Sewer Line / Manhole Rehab	\$150,000
<b>Total</b>	<b>\$ 2,350,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
Vehicle / Equipment	\$400,000
Phase II Automated Meter Read	\$350,000
Water Line / Additional Fire Hydrant Upgrades	\$350,000
Water Line Extension	\$400,000
Sewer Pump Station Upgrade	\$500,000
Sewer Line Extension	\$300,000
Sewer Line / Manhole Rehab	\$200,000
<b>Total</b>	<b>\$2,500,000</b>

**Public Utilities – 5 Year Capital Summary – Page 2**

<b>FY 2021-2022</b>	<b>Amount</b>
Vehicle / Equipment	\$400,000
Phase II Automated Meter Read	\$400,000
Water Line / Additional Fire Hydrant Upgrades	\$350,000
Water Line Extension	\$400,000
Sewer Pump Station Upgrade	\$500,000
Sewer Line Extension	\$300,000
Sewer Line / Manhole Rehab	\$250,000
<b>Total</b>	<b>\$2,600,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
Vehicle / Equipment	\$400,000
Phase II Automated Meter Read	\$400,000
Water Line / Additional Fire Hydrant Upgrades	\$400,000
Water Line Extension	\$400,000
Sewer Pump Station Upgrade	\$500,000
Sewer Line Extension	4400,000
Sewer Line / Manhole Rehab	\$250,000
<b>Total</b>	<b>\$2,750,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$11,901,000</b>

<b>COMMUNITY DEVELOPMENT FUND – 5 Year Capital Summary</b>	
<b>FY 2018-2019</b>	<b>Amount</b>
Year 9: Magnolia Maple Drainage Project	\$240,000
Year 10: Community Center, Youth Recreation Program, Home Repair Program	\$276,287
Year 11: Community Center, GSHCDC Property Acquisition	\$272,000
<b>Total</b>	<b>\$788,287</b>
<b>FY 2019-2020</b>	<b>Amount</b>
HUD Project - To be determined	\$200,000
<b>Total</b>	<b>\$200,000</b>
<b>FY 2020-2021</b>	<b>Amount</b>
HUD Project - To be determined	\$200,000
<b>Total</b>	<b>\$200,000</b>
<b>FY 2021-2022</b>	<b>Amount</b>
HUD Project - To be determined	\$200,000
<b>Total</b>	<b>\$200,000</b>
<b>FY 2022-2023</b>	<b>Amount</b>
HUD Project - To be determined	\$200,000
<b>Total</b>	<b>\$200,000</b>
<b>Total 5 Year Capital Requests</b>	<b>\$1,588,287</b>

<b>HOSPITALITY FEE FUND – 5 Year Capital Summary</b>	
<b>FY 2018-2019</b>	<b>Amount</b>
Re-budget Thoroughfare Signage and Landscaping	\$200,000
Riverwalk Deck Board Replacements	\$35,000
<b>Total</b>	<b>\$235,000</b>
<b>FY 2019-2020</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2020-2021</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2021-2022</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>FY 2022-2023</b>	<b>Amount</b>
<b>Total</b>	<b>-</b>
<b>Total 5 Year Capital Requests</b>	<b>\$235,000</b>

## CONCLUSION

The City of Conway's CIP only includes 5-year capital requests. However, the City has several unfunded projects in the ten-year plan, including:

- New City Hall Building
- River walk extension
- More garbage trucks
- Continual fleet upgrades
- Recreation playgrounds
- Outdoor Amphitheater
- Parking structure
- Inland marina
- Bike trails
- Fire training facility
- Additional restrooms at recreation complex
- More neighborhood parks
- Fire training facility
- Fire station #4
- Police substation and vehicle processing facility
- Camera and license-plate readers in residential subdivisions
- Drainage projects
- Continual flood mitigation improvements
- Open space acquisition for flood mitigation
- Tennis Center and Courts re-location
- Riverfront park playground replacement
- Relocation/elevations of sewer lift stations
- Natural infrastructure for stormwater management

Other elements of the Comprehensive Plan informed this project list. As projects are completed, this list will need to be revised. It does not include all equipment, vehicles, or technology needs. It also does not include renovations to existing buildings.

The City of Conway has a tradition of sound financial management, however, the City is in need of a facilities master plan to identify its project needs.



## GOALS, OBJECTIVES AND STRATEGIES FOR IMPLEMENTATION

**Goal:** Complete a 5-year capital improvement plan and expand the timeframe to 10 years

**Objective:** Maintain the strong financial position of the City.

**Strategies:**

Work with staff to make sound budget recommendations to City Council.	On-going
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Continue to work with City Council, the City's Finance Director, other departments and staff to ensure that the City budgets its funds wisely.	On-going
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Continue to ensure that the City operates within the budget limits as authorized by City Council.	On-going
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Continue to work with consultants and financial advisors to assure that all capital projects have adequate funding sources and that existing debt structures are the most advantageous to the City.	On-going
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**Objective:** Determine capital improvements, and develop a funding plan based on available funding.

**Strategies:**

Continue to monitor the capital needs of all city departments and the overall needs of the City.	On-going
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Identify and develop priorities to complete capital projects and achieve and maintain desired levels of services.	On-going
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Consider cost of maintenance and operation of all capital projects.	On-going
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Track the cost of maintenance of facilities to assure funds are being spent in an appropriate manner.	On-going
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**Objective:** Explore and develop funding opportunities for future capital improvements that are needed in order to expand the funds available for major city projects such as transportation improvements. Include these projects in the Capital Improvements Plan and Priority Investment Element.

**Strategies:**

Continue to identify and pursue state and federal grants and other funding for capital improvements	On-going
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Consider local options such as impact fees, tax increment financing and negotiated development exactions.	On-going
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Develop partnerships on a regional or countywide basis to complete when appropriate.	On-going
<b>Objective:</b> Coordinate with all adjacent and relevant agencies and jurisdictions.	
<b>Strategies:</b>	
Identify projects within the CIP that would require notification.	On-going
Develop a timely and appropriate notification schedule for relevant jurisdictions and agencies.	On-going