In The Matter Of:

City of Doraville

State of Georgia

City Council Meeting

July 6, 2009

American Court Reporting Company, Inc.

52 Executive Park South

Suite 5201

Atlanta, Georgia 30329-2217

(404) 892-1331 - (800) 445-2842

Original File 58571-1.TXT

Min-U-Script® with Word Index

This Page Intentionally Left Blank

CITY COUNCIL MEETING

CITY OF DORAVILLE

STATE OF GEORGIA

* * *

Transcript of the proceedings held in the City Council Room at Doraville City Hall, 3725 Park Avenue, Doraville, Georgia, Mayor Ray Jenkins presiding, before Theresa Bretch, Certified Court Reporter, commencing at 7:00 p.m. on Monday, July 6, 2009.

* * *

APPEARANCES:

Doraville City Council:

Hon. Ray Jenkins, Mayor

Councilmember Maria Alexander
Councilmember Brian Bates
Councilmember Robert Spangler
Councilmember Donna Pittman
Councilmember Bob Roche
Councilmember Pam Fleming

Murray J. Weed, City Attorney

Ms. Rhonda Blackmon, City Clerk

P R O C E E D I N G S

MAYOR JENKINS: Meeting come to order. Call the roll, please.

CLERK BLACKMON: Councilmember Alexander?

COUNCILMEMBER ALEXANDER: Here.

CLERK BLACKMON: Councilmember Bates?

COUNCILMEMBER BATES: Here.

CLERK BLACKMON: Councilmember Fleming?

COUNCILMEMBER FLEMING: Here.

CLERK BLACKMON: Councilmember Pittman?

COUNCILMEMBER PITTMAN: Here.

CLERK BLACKMON: Councilmember Roche?

COUNCILMEMBER ROCHE: Here.

CLERK BLACKMON: Councilmember Spangler?

COUNCILMEMBER SPANGLER: Here.

MAYOR JENKINS: All right. Approve the minutes of 6/3/09. Do I have a motion?

COUNCILMEMBER PITTMAN: So moved.

MAYOR JENKINS: Second?

COUNCILMEMBER ALEXANDER: Second.

MAYOR JENKINS: Call the roll, please.

CLERK BLACKMON: Councilmember Alexander?

COUNCILMEMBER ALEXANDER: Yes.

CLERK BLACKMON: Councilmember Bates?

COUNCILMEMBER BATES: Yes.

CLERK BLACKMON: Councilmember Fleming?

COUNCILMEMBER FLEMING: Yes.

CLERK BLACKMON: Councilmember Pittman?

COUNCILMEMBER PITTMAN: Yes.

CLERK BLACKMON: Councilmember Roche?

COUNCILMEMBER ROCHE: Yes.

CLERK BLACKMON: Councilmember Spangler?

COUNCILMEMBER SPANGLER: Yes.

MAYOR JENKINS: 6/16/09. Do I get a motion?

COUNCILMEMBER BATES: So moved.

MAYOR JENKINS: Second?

COUNCILMEMBER PITTMAN: Second.

MAYOR JENKINS: Call the roll, please.

CLERK BLACKMON: Councilmember Alexander?

COUNCILMEMBER ALEXANDER: Yes.

CLERK BLACKMON: Councilmember Bates?

COUNCILMEMBER BATES: Yes.

CLERK BLACKMON: Councilmember Fleming?

COUNCILMEMBER FLEMING: Yes.

Page 5

CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
MAYOR JENKINS: Thank you.
Cameron Rose Wescott resolution will be the next meeting. She could not make it tonight. This is the young lady that drove our little soap box derby in the race. I believe she was from Dunwoody. She'll be here at the next meeting.
CLERK BLACKMON: No, sir. The August 3rd meeting.
MAYOR JENKINS: August 3rd.
CLERK BLACKMON: Yes, sir.
MAYOR JENKINS: Okay. Police Department updates will be at their regular spot on number 11.
Halpern Park RFP Selection Process. This got into a -- I think we've got 27 RFPs on that, so we're going to have to set up a committee and break them down to a certain

Page 6

point. And Pam has brought up a good resolution on that, so I'm going to ask her to go ahead and do that.
COUNCILMEMBER FLEMING: Thank you, Mayor.
Since there were so many, I'm so glad that we have 27 RFPs of companies that are willing to look over the scope of services and do a bid for Halpern Park. That means we might be able to be very competitive. I would like to propose a selection committee to be established, and that would be -- those members would be Carol Stephens, Scott Haeberlin, Ronald Buice, myself and Ms. Pittman as being the representatives from District 1, to open these bids and to choose out of 27 --
Ms. Stephens, would you say the top five?
Council, would you say the top five?
COUNCILMEMBER SPANGLER: That's fine.
COUNCILMEMBER FLEMING: The top five. And I felt that the criteria -- and if you'd like to propose other criteria -- but criteria based on the actual amount, the definition and scope of services that they are supplying for us

Page 7

and also the time in business. That's a necessity. Choose the top five, and then from that we take it one step further before it comes back to Council and check out their references that they've supplied in their RFPs and then come back to Council with the top five, and asking for possibly either a five- or a ten-minute presentation from the top five so that all of us can hear from them as well. And that would be my proposal.
COUNCILMEMBER BATES: I would ask that you include relevant experience as part of the criteria. My guess is that based upon the economy, there are going to be people who have built buildings but have never done a park, that are going to be submitting criteria -- or a bid for this.
COUNCILMEMBER FLEMING: I agree with that absolutely.
MAYOR JENKINS: All the meetings will be open to any Council member that would be available.
COUNCILMEMBER FLEMING: Absolutely. It will be during the day, however, for the employees' work schedule, and we will, you know,

Page 8

make it applicable to Donna's schedule, and I can get off from work whenever I need to.
MAYOR JENKINS: Do you want to make that in the form of a motion?
COUNCILMEMBER FLEMING: Yes, sir, please.
Wait. I'm sorry. Mr. Roche?
COUNCILMEMBER ROCHE: I will second that.
MAYOR JENKINS: Any more discussion?
MR. WEED: From the legal aspect of it, although I think the committee is an excellent idea, the committee structure really isn't contemplated right now underneath your Section 2-90, Bids Required.
What the section does contemplate would be the Mayor and two Council people could have a meeting to address it or the bids can be opened at a regular meeting.
So I would actually advise you that you definitely need to meet in public when you have your committee meeting but it may be better to have the majority for a quorum, that I believe is -- is it four Council people? I would recommend to you that you open up your committee

Page 9

to have two more Council people. I think you'd be in compliance with 2-90 in that case.

COUNCILMEMBER ROCHE: Could we open the bids at a regular Council meeting and then after the bids are opened?

MR. WEED: I think that's a way of doing it too.

COUNCILMEMBER ROCHE: Well, that seems more reasonable.

MR. WEED: You could actually go ahead and open up the bids at a regular meeting and then -- then form the subcommittee. I think that would probably be compliant.

COUNCILMEMBER ROCHE: That's why I --

COUNCILMEMBER FLEMING: Now are you --

COUNCILMEMBER ROCHE: Sorry.

COUNCILMEMBER FLEMING: Are you referring to just slicing the envelope and saying that it's open?

MR. WEED: You know, I think that's all that 2-90 contemplates is slicing the envelopes open and opening them, because there is no definition of what constitutes opening.

COUNCILMEMBER FLEMING: Okay. And did you not just read the Mayor and two Council

Page 10

members could do this?

MR. WEED: Well, that's the minimal amount. If the Mayor determines that there's some necessity to open the bids because the property or service required is deemed to be an emergency purchase, then the Mayor and two can do it. But I don't think this constitutes an emergency selection, so therefore my best advice to make sure that you're compliant with the Code -- and I love the committee idea; I think that's great, particularly when you've got 26 bids, but I also think that you want to comply with the Code, so I suggest four.

COUNCILMEMBER BATES: I personally would not want to spend 30 minutes slicing envelopes in the regular Council meeting. I would say let's call a special Council meeting. Whichever four can make it, make it; open them, turn it over to the committee and be done with it.

COUNCILMEMBER SPANGLER: Well, couldn't it be just three Council people and the Mayor, Murray? That would make a quorum.

COUNCILMEMBER BATES: Yeah.

MR. WEED: Yeah, whatever combination

Page 11

makes a quorum would be fine.

COUNCILMEMBER BATES: That would be my preference.

COUNCILMEMBER FLEMING: Mr. Weed -- I'm sorry, Mr. Roche.

Mr. Weed, we have a called meeting for tomorrow evening, which is a work session for the budget. Can we put this item on the agenda and open all the bids tomorrow night before we leave?

MR. WEED: That is my opinion; you can. You can always amend the agenda. You can amend an agenda the night of the meeting. Just remember that if it's a special meeting, you have to have a unanimous vote.

COUNCILMEMBER FLEMING: Thank you.

COUNCILMEMBER ROCHE: What I was -- the reason I hesitated before seconding it, I believe that all bids under any circumstances need to be opened at a regular Council meeting, and even if it's just a matter of opening the bids, with the name of the bidder and the amount so that we can get that on a permanent record, and then after that maybe the committee thing.

So personally, if it's tomorrow night,

Page 12

that's fine, but I -- in fact, that's on the agenda later, and that's something that I wanted to bring up -- I think that all bids . . .

I think our RFP process has gotten very lax and I think that we need to tighten it up, and that's something that I'm going to advocate.

COUNCILMEMBER FLEMING: I withdraw my motion.

COUNCILMEMBER ALEXANDER: Can we add, did you have the City Clerk on your list too?

COUNCILMEMBER FLEMING: No, I did not.

COUNCILMEMBER ALEXANDER: Okay. I thought you mentioned that in the first, because she's sort of the custodian of the bids. I don't know if you want to add her or not.

COUNCILMEMBER FLEMING: Okay. I withdraw my motion.

COUNCILMEMBER ROCHE: I mean I like the committee idea. I just think that we should open the bids in an open, regular Council meeting, not a secret -- not a -- sorry -- not a special Council meeting during the day when people can't come, even if all it amounts to is it's on the regular Council meeting agenda and we all grab envelopes and start opening them up

Page 13

and then read them off into the record and then turn them over to the committee.
MAYOR JENKINS: Can we do that tomorrow night without a motion tonight, Murray?
MR. WEED: Yes. You'd have to amend the agenda for tomorrow.
CLERK BLACKMON: And you'd have to have a unanimous to amend the agenda.
MR. WEED: But you could do it that way.
COUNCILMEMBER ROCHE: Are the bids available right now?
COUNCILMEMBER FLEMING: Yes.
COUNCILMEMBER ROCHE: Is there anything stopping us from simply opening them and at least getting the --
MR. WEED: Not a thing.
COUNCILMEMBER ROCHE: -- amount and the bidder on the record now and then we can proceed with the . . .
COUNCILMEMBER FLEMING: Then, I would like to make a motion to put this item as the last item on the agenda for this evening.
MR. WEED: All right. Technically, Councilman Roche, would you withdraw your second

Page 14

for Councilman Fleming's first motion?
COUNCILMEMBER ROCHE: I withdraw it.
MR. WEED: All right. That takes care of that.
Now you have a second motion. You need a second for that.
COUNCILMEMBER ROCHE: I'll second putting this on the last part of tonight's agenda.
COUNCILMEMBER FLEMING: So that we move forward with the agenda.
MAYOR JENKINS: Call the roll, please.
CLERK BLACKMON: Councilmember Alexander?
COUNCILMEMBER ALEXANDER: Yes.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: Yes.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?

Page 15

COUNCILMEMBER SPANGLER: Yes.
MAYOR JENKINS: Okay. Payroll Outsource RFPs, we have two. We're going to open those now. We'll pass them out to Councilmen, please.
CLERK BLACKMON: One company sent it twice just to make sure we got it (presenting), so these two are the same.
COUNCILMEMBER PITTMAN: These two are the same.
COUNCILMEMBER FLEMING: There's only two.
COUNCILMEMBER PITTMAN: Well, these --
COUNCILMEMBER ALEXANDER: Those are the same, she said.
CLERK BLACKMON: The small ones are identical.
COUNCILMEMBER BATES: All right. I've got ADP, City of Doraville Payroll Pricing Proposal; looks like a one-time implementation fee of $3,940 and then an annual processing fee grand total of $18,600.67.
COUNCILMEMBER SPANGLER: That was the grand total including the one-time implementation?

Page 16

COUNCILMEMBER BATES: One time was $3,940.
COUNCILMEMBER SPANGLER: Plus the eighteen-six?
COUNCILMEMBER BATES: Plus the eighteen six hundred and sixty-seven cents.
COUNCILMEMBER FLEMING: And is the $18,600.67 for --
COUNCILMEMBER BATES: Weekly.
COUNCILMEMBER FLEMING: -- weekly payroll?
COUNCILMEMBER BATES: It is.
COUNCILMEMBER FLEMING: Are there any requirements such as automatic deposit --
COUNCILMEMBER BATES: I don't --
COUNCILMEMBER FLEMING: -- based on that price?
COUNCILMEMBER BATES: I don't know. It doesn't stipulate.
COUNCILMEMBER ROCHE: I have Altera, and unfortunately this is structured slightly differently. They do not have a set-up, doesn't look like. Okay. They're waiving the initial set-up fee. I'll look and see if I see another. They don't have an annual fee. And a processing

Page 17

fee of $20 per pay period; $1.75 per check. check stuffing and sealing, tax management, direct deposit and GL reporting is all fee waived. Record retention is $80 a year. New-hire reporting is $2.25 per new hire. Delivery is to be discussed. And then the year-end W-2 is $55 processing fee plus $4.50 per employee.

The only way to figure this out would be to calculate the number of employees times the number of checks times the number of pay periods, et cetera. I believe the reason they did this is in case we decided to go semi-monthly.

COUNCILMEMBER BATES: And I'll make a motion to turn this over to Mr. Maxwell to evaluate and come back with a recommendation to us.

COUNCILMEMBER ROCHE: I'd like to, if I could, make a friendly modification to that proposal, so that -- my brain's been fried from the sun -- that we actually get what the actual dollar amounts will be on an annual basis for the Altera --

COUNCILMEMBER BATES: Yeah, absolutely.

COUNCILMEMBER ROCHE: -- before we do

Page 18

anything else. So he can calculate that for us.

COUNCILMEMBER BATES: Yeah.

MAYOR JENKINS: Darlow's here tonight if you want him to --

COUNCILMEMBER ROCHE: Sure.

CLERK BLACKMON: Yeah. I was trying to reach him.

MAYOR JENKINS: He is in his office. If you want him to take it back there and do that while we do something else or ever how you --

COUNCILMEMBER ROCHE: There are several copies of these.

COUNCILMEMBER FLEMING: I think those proposals need to be, you know, analyzed before --

COUNCILMEMBER ROCHE: Oh, of course.

COUNCILMEMBER FLEMING: -- we make some decision.

COUNCILMEMBER BATES: Oh, yeah. I want Mr. Maxwell to review them and --

COUNCILMEMBER ROCHE: Mr. Maxwell brought Altera Payroll in to help us with the payroll withholding issues. Apparently he had some kind of prior arrangement with them.

Page 19

- - -

(Mr. Maxwell enters Council room)

- - -

MAYOR JENKINS: Darlow, we've got two bids. See if you can give us some input on it.

COUNCILMEMBER BATES: I'll withdraw and restate the motion.

COUNCILMEMBER FLEMING: Mr. Bates, will you be so kind as to tell Mr. Maxwell what we're needing at this point?

COUNCILMEMBER BATES: Yes.

Mr. Maxwell, we received two bids, ADP and Altera. If we could have you evaluate both of them and compare them because their numbers are not apples to apples and come back to Council the next meeting with your recommendation on the total cost and your recommendation on which makes the best sense and which you would prefer, that would be great, and that would be my motion.

COUNCILMEMBER ROCHE: I'll second that.

MAYOR JENKINS: Any more discussion?

Call the roll.

COUNCILMEMBER ROCHE: I'm sorry, for discussion. We're just looking to be able to

Page 20

get an annual dollar figure so that we can compare both the bids --

MR. MAXWELL: Right.

COUNCILMEMBER ROCHE: -- because this is broken down by number of check --

COUNCILMEMBER FLEMING: Per check.

COUNCILMEMBER ROCHE: -- per check, per employee, per pay period or whatever; and we add them all up together, we'll come up with a dollar amount that somehow matches or that we can compare to the ADP.

I'm familiar with ADP, I mean. As far as companies, they're solid. I'm not worried about that. But we need to know what the two of them cost.

MR. MAXWELL: All right, sir.

COUNCILMEMBER ROCHE: Thank you.

CLERK BLACKMON: Is there a specific time that you want him to report back, or next Council meeting or --

COUNCILMEMBER BATES: Yes, sir.

MR. MAXWELL: I can have it by tomorrow night.

COUNCILMEMBER ROCHE: And then we can make a decision the next Council meeting.

Page 21

CLERK BLACKMON: There's a meeting tomorrow night.
COUNCILMEMBER BATES: I think that would be fine.
CLERK BLACKMON: Okay.
COUNCILMEMBER ROCHE: And I don't have time to look at this. My question, do either of these provide any kind of electronic timekeeping?
MR. MAXWELL: They do, but it's not included in the bid. They both have the ability to provide that.
COUNCILMEMBER ROCHE: Okay. I'd like to know what those two dollar amounts are, too. It's usually very cost effective, but I think that I would consider that part of the bid.
MAYOR JENKINS: Call the roll, please.
CLERK BLACKMON: Councilmember Alexander?
COUNCILMEMBER ALEXANDER: Yes.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: Yes.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?

Page 22

COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
MAYOR JENKINS: All right. Thank you, Darlow.
Get into old business. Schedule of Fees would be Bob Roche.
COUNCILMEMBER ROCHE: Yeah. I was looking at the agenda for the last meeting, but I'm trying to remember exactly where we were with what we asked. We had one last motion for the -- I'm trying to remember which fee it was.
MR. WEED: I might be able to help on that.
COUNCILMEMBER ROCHE: Uh-huh.
MR. WEED: We were talking about Section 2-261 --
COUNCILMEMBER ROCHE: Right.
MR. WEED: -- zoning processing fees, and this is what I came up with. And I sent this out to everybody on or about June the 18th. And once again, if this is not what we need it

Page 23

to be, we'll change it. I'm not married to any of this language. We'll keep working on it until we get it right.
2-261, Zoning Processing Fees. We skipped down to Subsection (b). Appeals to Mayor and Council as set forth in Section 1401, $250 per occurrence for residential, $400 per occurrence for commercial, period. The City may elect to refund all or a partial amount of this fee if the appeal is found in favor of the applicant by the Council.
That's the first part of that.
(c) reads: Conditional use request, $400 plus $150 per concurrent variance.
And then we skip down to (f), Variances, Administrative, $200 per each item being varied; Mayor and Council, $250 plus $50 per concurrent variance (without any associated Council action); Mayor and Council, $150 per item (with concurrent Council action).
And those were all the changes.
COUNCILMEMBER ROCHE: Okay. And I think of those three changes, I think we passed -- we made motions and passed two of them, and that's the part I'm --

Page 24

MR. WEED: My memory was that I think you were all pretty much in concurrence on (b).
COUNCILMEMBER ROCHE: Right.
MR. WEED: And then it got a little muddy even for me with regard to (c) and (f), so I'd like to --
COUNCILMEMBER ALEXANDER: I've got the minutes. (c) says no further action was taken.
COUNCILMEMBER ROCHE: Right.
COUNCILMEMBER ALEXANDER: And on (b), it says the tie was broken with a dissenting vote by Mayor Jenkins and the motion was defeated.
COUNCILMEMBER ROCHE: I saw that, too. Wasn't that the one from June 1st, not June 18th?
We're talking about June 18th, though.
COUNCILMEMBER ALEXANDER: It's June 15th is what it says.
COUNCILMEMBER ROCHE: Because I was confused about that, too. And that one's not on the web yet, I don't think.
COUNCILMEMBER ALEXANDER: No, because we just put it on it tonight.
COUNCILMEMBER ROCHE: Right.

Page 25

1 Well, the three and the -- I'm looking
2 for the one on the 18th. Do you have a time of
3 day on that, counselor?
4 MR. WEED: That I sent it out?
5 COUNCILMEMBER ROCHE: Yes.
6 MR. WEED: Thursday, June 18th, 8:37
7 a.m.
8 COUNCILMEMBER ROCHE: There it is.
9 Okay.
10 Well, frankly, the dollar amounts you
11 read out seem fairly reasonable to me. I mean
12 I'd be happy with those if we could get those
13 passed.
14 COUNCILMEMBER FLEMING: Ms. Alexander,
15 which ones did you say were defeated based on
16 the minutes?
17 COUNCILMEMBER ALEXANDER: (c), no
18 action was taken; (b) was defeated.
19 COUNCILMEMBER FLEMING: (b) as in boy?
20 COUNCILMEMBER ALEXANDER: Uh-huh.
21 COUNCILMEMBER FLEMING: Was defeated?
22 COUNCILMEMBER ALEXANDER: That's what
23 the minutes say.
24 COUNCILMEMBER ROCHE: I remember we
25 passed two of them, and then there was the last

Page 26

1 one that we had was I believe Councilman Bates
2 said that he'd rather do some more study on that
3 and come back. I don't remember that we
4 defeated any of them.
5 MR. WEED: Well, all right. Here are
6 my original notes from the previous version to
7 the version that we've got now. I circled (c),
8 Conditional Use Request, $400 plus $150 per
9 concurrent variance. Okay.
10 And then (b), I wrote the language that
11 I have here now. And then on (f), I modified --
12 I took out the words "residential only" and
13 modified $750 down to $250.
14 COUNCILMEMBER ROCHE: Okay.
15 MR. WEED: If that's helpful.
16 COUNCILMEMBER ALEXANDER: (c) says no
17 action was taken because there was no second,
18 evidently.
19 MR. WEED: And I'm certainly not
20 arguing. That's -- you know. At the end of the
21 day, though, the question would be, do you want
22 these fees or some other fees or the fees that
23 you've already got?
24 MAYOR JENKINS: Well, what are the fees
25 again? You said $400, $150 and --

Page 27

1 MR. WEED: It's $250 for an appeal to
2 the Mayor and Council. It's $250 per
3 occurrence, residential, $400 per commercial,
4 and the Council can award it if the person wins
5 essentially the appeal.
6 For conditional use requests, it's $400
7 plus $150 per concurrent variance.
8 And then for variances generally, for
9 administrative variances, $200 per each item
10 varied; for Mayor and Council decisions without
11 any further associated action, it would be $250
12 plus $50 per concurrent variance; and for Mayor
13 and Council actions with a concurrent Council
14 action, it's $150 per item.
15 COUNCILMEMBER ROCHE: Yeah, because
16 conditional use I think was seven -- it was
17 either $750 or $800.
18 MR. WEED: That's right.
19 COUNCILMEMBER ROCHE: The variance was
20 $750.
21 MR. WEED: The original -- if this is
22 helpful, the original language for (b), (c) and
23 (f) would have been:
24 (b) was -- I'll get to it here.
25 COUNCILMEMBER FLEMING: I have $750 per

Page 28

1 occurrence, and then in parentheses, the City
2 Council may elect to refund all or a portion --
3 partial amount of this fee if the appeal is
4 found in favor of the applicant by the Council.
5 That was dated March 3rd.
6 MR. WEED: That's correct.
7 And (c) was $850.
8 COUNCILMEMBER ROCHE: Right.
9 MR. WEED: That's $150 per concurrent
10 variance.
11 And (f) was $200 for each item varied;
12 $750 for Mayor and Council without any
13 associated Council action, and $150 per item
14 with concurrent Council action.
15 COUNCILMEMBER ROCHE: And my memory is
16 that we basically -- we covered (c) and (f) but
17 (b) was the one that we were going to table and
18 come back to; that we basically made motions to
19 pass the (c) and (f), because I think in the
20 first couple of meetings we only discussed (c)
21 and (f) and then we came back with the variance
22 -- or I came back with --
23 COUNCILMEMBER FLEMING: With appeals.
24 COUNCILMEMBER ROCHE: -- with (c),
25 Appeals. I'm sorry.

Page 29

COUNCILMEMBER SPANGLER: Can you make a motion tonight to cover all four?
COUNCILMEMBER ROCHE: Well, that's what I was thinking. I mean I don't know if we're open to doing that or not, but --
MAYOR JENKINS: Does the Council have enough information to vote on this tonight?
COUNCILMEMBER ROCHE: Well, that was the whole point --
MAYOR JENKINS: I don't have it in front of me, and I apologize.
COUNCILMEMBER ROCHE: Yeah. Well, I have it here, but again, I believe that that was what Councilman Bates had said last about (b) which is Appeals to Mayor. He wanted more information.
Personally, I think that if you want to appeal something, you shouldn't have to risk whatever, $750 to do that. I mean it's a gamble. And I think that if you want to bring it to the Council, you should have the opportunity to have the Council answer the question.
We have to wonder how many potentially good ideas may never, you know, see the light of

Page 30

day at least at our level, so I think that $250 is a lot more reasonable than $750.
COUNCILMEMBER FLEMING: $250 for residential and $400 for businesses?
COUNCILMEMBER ROCHE: Right.
COUNCILMEMBER FLEMING: I agree.
MAYOR JENKINS: You say $400 and $250? $250 for residential?
COUNCILMEMBER FLEMING: Yes, sir.
COUNCILMEMBER ROCHE: $250 for residential.
MAYOR JENKINS: $400 for business?
COUNCILMEMBER ROCHE: Right.
COUNCILMEMBER FLEMING: Yes, sir.
MR. WEED: That's for appeals.
COUNCILMEMBER ROCHE: Right, for appeals, because I believe at the original rates you don't have an appeal process if you're a resident. No one's going to have $750 to bring it to the Council.
MAYOR JENKINS: On res- --
COUNCILMEMBER ROCHE: I take that back. Not "no one," but most people wouldn't.
MAYOR JENKINS: Talking about residents?

Page 31

COUNCILMEMBER FLEMING: Uh-huh.
COUNCILMEMBER ROCHE: Uh-huh.
And I think $400 -- I mean we need to do what we can to, you know, encourage business in Doraville and I think that they also should have . . . I'd like to see whatever we can do to streamline the process as long as it's good for Doraville.
COUNCILMEMBER FLEMING: So make a motion . . .
COUNCILMEMBER ROCHE: I was going to give Councilman Bates a second.
COUNCILMEMBER BATES: Your recollection is correct. I was hoping to get more information on appeals. I have not myself done it. I guess I made an assumption that we would get that much like we got that from staff, so that's my fault for not following up on that.
Again, I would like to get some more information on what the adjoining municipalities charge on appeals. So I won't be able to support that tonight, but potentially down the road.
COUNCILMEMBER ROCHE: Well, could we just go ahead and pass it tonight and then if

Page 32

you feel like you need to make a modification to the appeals dollar amount you could always bring that up later at a future meeting.
COUNCILMEMBER BATES: I just think that if we're going to set fees, they need to be set for a while and not go up and down periodically.
MAYOR JENKINS: I agree with that. I don't think we have enough information tonight to pass it.
COUNCILMEMBER ROCHE: Well, what kind of information is needed? Can we make certain that you get this information?
COUNCILMEMBER BATES: Yeah.
COUNCILMEMBER ROCHE: I mean this is a two-week delay.
COUNCILMEMBER BATES: What I'll do is Mr. Haeberlin provided us with a chart, a comparative chart of other municipalities regarding the conditional use and special use permits.
I'll make sure -- Clerk and Mayor, if you can ask Mr. Haeberlin to provide some of the similar information for appeals, that would be all that I would need.
COUNCILMEMBER ROCHE: Okay. And if we

Page 33

can carry this old business number 4 over to old business on the next agenda --

COUNCILMEMBER SPANGLER: And I would ask that --

COUNCILMEMBER ROCHE: -- the first thing.

COUNCILMEMBER SPANGLER: I'm sorry, Mr. Roche.

I would ask that all Council members get the information.

COUNCILMEMBER BATES: Absolutely.

COUNCILMEMBER ALEXANDER: The information we were provided before, it has additional line items that say subsequent public hearing, master plan review. So you would tend to think that after their initial thing failed, that that subsequent public hearing charge would be the appeals, but it's not spelled out in black and white.

COUNCILMEMBER ROCHE: That's what I found, too. I didn't see a specific dollar amount for appeals in any of those when I looked through them.

COUNCILMEMBER FLEMING: But one of the other items that we brought to Mr. Haeberlin's

Page 34

attention is that if a business or a resident came to him and said, "I want to do this," and he said, "Well, you're not in the --" this is a hypothetical situation -- that "you're not in the correct zone or you would need too many variances," we asked him how many people have gone away and done nothing because of the price of the appeal process being $750, and he wasn't able to give us that information.

That was, you know, not a -- we asked him for that tool which would be helpful for us to determine whether we might need that particu-lar item in that zone. So we did ask him for that as well. And of course it's slow going and a new process, so --

COUNCILMEMBER ROCHE: And again, I think that the information he provided us was basically fee schedules for the surrounding areas, and again, I didn't remember seeing a specific thing called appeals in those fee schedules for the surrounding areas. So I'm not sure what additional information will be forthcoming on this.

COUNCILMEMBER BATES: Well, if I remember correctly, the appeals wasn't on the

Page 35

initial list of fee schedules that was being discussed at the time, so I don't know that he would have known to do it in the initial. And then that's my fault for not following up or making sure that I was clear on the information that I needed to make a subsequent decision.

COUNCILMEMBER ROCHE: All right. Do I need a motion to carry this to the next agenda?

I'd like to make a motion just in case I need to, to move agenda item 4, Schedule of Fees, to the following agenda as -- I don't think I need to.

MR. WEED: I don't think that's necessary, Councilman.

COUNCILMEMBER ROCHE: Yeah. All right. Well, just as long as it's there.

CLERK BLACKMON: So item 4 on the agenda is carried over to the next meeting on the 20th.

COUNCILMEMBER ROCHE: Pending additional information.

MAYOR JENKINS: Okay, Bob. Go right on to the next one.

COUNCILMEMBER ROCHE: Purchasing Process, Procurement Process. I alluded to this

Page 36

earlier.

Doraville is spending everybody's money, spending taxpayers' money, fees, everything else, and I've always believed that the public needs to have as much information as possible about that process. I also believe that the process needs to be as fair as possible. And the instrument or the method that's typically used for that is what's called an RF- -- a Request for Proposals just as we did for payroll. We said we have this many employees, we want to do it weekly, we want this and we want this. We need to advertise it and then vendors out there can choose to bid on it and say, this is what I'll do, this is what it costs.

I think what's happened is it's gotten a little bit lax. As I said, I remember last year we had one particular RFP for -- and not to pick on anybody, but it was legal services. And I received a stack of proposals that were not sealed; you know, they were just kind of willy nilly; and I'm afraid that process might be continuing. So what I'd like to do was to look at tightening up this process to make sure that

Page 37

it is fair and that people have confidence in the way we're spending the City's money.

Now, if it's a one-time purchase less than $5,000, I mean the Mayor has the authority to do that, and I think that would -- may be part of this whole thing.

Last, oh, I think it was November or I think maybe the first meeting in December, I had requested an update to the financial policies, which may or may not have included this information. And you know, one thing after another, and we haven't seen that.

So I had sent out an e-mail to members of the Council, or actually, well, I believe the members got a copy also. Back on June 5th, I sent a copy to our City Attorney to just get an idea of what ordinances may or may not have to be changed.

But essentially this: I believe that every purchasing decision needs to be based with an RFP process. Now, for instance, if we choose a payroll system, a payroll package, and the next year their contract comes through and they're doing okay, then fine, we can extend that contract, but at least it all started with

Page 38

a selection process that we know was fair and all that.

So that's essentially what I'm getting at here; the overriding theme of all this is that everything starts with an RFP process.

I believe that the RFP contents themselves need to be at least reviewed and approved by the Council before they're sent out. We have sent out some RFPs that frankly were lacking, they were confusing, and the I.T. is a very good example of this. Our RFP wasn't specific. We got back -- again, none of these were sealed; we just got a stack of proposals from people. And the dollar amounts and the services provided were kind of all over the map because we had not defined what our requirements were in the RFP. We hadn't done a very good job of doing that. So I think that the Council needs to have a chance to look at these RFPs before we submit them.

Again, I say that all contracts must originate with the sealed-bids process with the possible exception of maybe the judges, you know, or something like that if it's like a single-person contract or whatever. But any

Page 39

contracts of course that originated with a sealed-bid process may be extended by a future Council if they choose to.

I really don't like the idea of sole-source providers. I don't like the concept. The concept is that this person is a sole -- if we make it really easy to say so-and-so is a sole-source provider, then I can say, hey, I got a buddy down the street, you know, he's my sole-source provider. And then guess what? He gets the job. He gets the money. He gets the everything. If we're going to use sole-source providers, I want very strict limits on it. I think it needs at minimum to come to a vote of the Council. And again, I don't know if this is written down anywhere that we're doing this.

I think that all contracts should end somewhere around 30 days after each new Council takes effect. That way, a new Council has the opportunity to look at these contracts and decide whether they're going to extend them or not. Obviously the Council can certainly make a motion if it's February or March, that I make a motion that we extend the current contracts until we have a chance to look at them. I don't

Page 40

like the idea, though, of encumbering future Council people to extend existing contracts. And again, depending on the situation, depending on the contract, depending on the service, I mean we need to have some flexibility there.

Now, the bid process itself, I believe that all sealed bids should be opened just as we did tonight in a regularly-scheduled Council meeting, not a special Council meeting at, you know, 10 o'clock in the morning on Thursday but are opened, you know, so everyone's here and every bid is opened and every dollar amount is read on the record. That way, everybody knows at least what we're starting with. If it's a situation where we have 27 bids and we want to do a committee, that's fine, but it starts with everybody having a fair shake with that sealed-bid process.

And again, at the minimum, we should at least read the vendors and the bid amounts into the record, and then once we open bids, we can either accept a bid on the spot or postpone it to the next meeting; to finalists for inter-views. In some cases, that's appropriate, like for attorneys or I.T. people, whatever. And

Page 41

then final decisions again should be made at regularly-scheduled Council meetings, not a special meeting somewhere unless it's some kind of dire emergency.

But again, it's very easy to create an emergency and say, oh, I'm going to do this because, hey, it's an emergency. So I think that that should be very restricted.

And my question that I had was -- and this is a question I don't know that I actually asked directly -- whether or not this procurement policy could extend to everybody and all of the dollar amounts including the asset forfeiture-type money.

I mean I know we're building a building over there, and I have no idea if an RFP was submitted. I have no idea if there were bids. I have no idea how any of that was done. I think if we're going to spend the public's money, wherever it comes from, I think it needs to be an open process.

So that's just my notes for the beginnings of discussion. Obviously we're not going to decide anything tonight. But I would like to -- I would invite the Council and

Page 42

citizens to make any other and then figure out where -- Do we need to make this a written policy? Does a written policy exist that we need to look at? No one's been able to show me one.

COUNCILMEMBER ALEXANDER: 2-90.

MR. WEED: Well, if I can --

COUNCILMEMBER ROCHE: Sure.

MR. WEED: I can provide information. And this is also concurrent with the e-mail I sent out on June the 5th of 2009.

Currently you have -- it appears that you've got at least two main source documents that deal with purchasing and financial policies. One obviously is 2-90 which deals with RFPs and bids, and the other is a document that was adopted in 2004, and as far as I can tell, I haven't seen anything that's ever retracted it. Council at that time did adopt a financial policy in 2004. Now, whether the policy has been followed or not, obviously I've got no idea what the internal staff have been doing or not doing, but you do have a policy that is, quote/unquote, on the books.

This policy was not adopted in the form

Page 43

of an ordinance. It was adopted as a financial policy by a motion and second. But as far as I could tell, that's still out there, still a living document, and we know that 2-90's still active.

COUNCILMEMBER SPANGLER: Are we following 2-90?

MR. WEED: We're trying to.

COUNCILMEMBER SPANGLER: Well, that's not the question. Are we? is what I asked, because I agree with what Mr. Roche said. You know, I think that there's been some of these RFPs that we had no input into what we wanted added into the process of the RFP. We didn't get a chance to review some of these RFPs. And I think that they all should be done in public.

MR. WEED: With regard to the creation of the RFP, that isn't required yet by 2-90. Could it be? Certainly it could be.

With regard to my tenure here, I've seen one occasion that I know of where in my opinion 2-90 was not followed to the letter. So that's all I can tell you with regard to whether we're currently following it. Since I've been around, that's happened on one occasion, and we

Page 44

have identified that, and as far as I know, that situation has been corrected.

COUNCILMEMBER ROCHE: Well, this Council member had to pay dollars and submit an Open Records request to get a copy of the I.T. RFP that we put out there. I mean that's just unacceptable as far as I'm concerned.

So anyway, I had sent this list of things. I mean what would it take to go ahead and implement these? Would you recommend that we modify 2-90? Would we come up with maybe a . . . What's the next step on something like this to make it --

MR. WEED: Well, you know, in accordance with what I've talked about with the Council previously, I would recommend a couple things. I do think there's -- 2-89 in the Code is in the same general article. And 2-89 doesn't exist yet; it's just reserved. So I'd probably make some modifications and include the new language predominately in 2-89.

With regard to sole-source vending, I have prepared just a draft ordinance which had incorporated some of the research that I was given and I did independently with regard to

Page 45

what the State does regarding sole-source bidding to make that clearer and more concise and have some standards for what would qualify as a sole-source bid.

My opinion as a lawyer is I wouldn't recommend that you completely eliminate sole-source vending because sooner or later the day will come where some Council will want that, and I will very rarely advise the Council to limit their own powers as a general rule. However, you can, and if you want to do that, I'll find a way to make it legal, I'll draft an appropriate ordinance, and the State does have some guidelines with regard to that topic.

So those are my two recommendations.

And the third thing is Mr. Maxwell is aware of the financial policy. I do think -- and in accordance with my recommendations, I think it's appropriate that at least he and I and possibly some members of the Council and other people who you think would be appropriate, we have a committee to take a look at the existing financial policies and see if we need to or want to change them.

I think one of the reasons why the

Page 46

policies have not been actively -- and I'm assuming that they haven't been actively used -- is that they haven't really been in the Code and so maybe they haven't been taken as seriously as they should have been. Now, I'm making the assumption that they haven't been used. Perhaps they're being used to the letter. I just don't know. I'm not here every day.

COUNCILMEMBER SPANGLER: Instead of a committee, couldn't we have a special-called meeting or something to just review the financial policy to where all Council people could have input?

MR. WEED: Sure. We could do it that way. Absolutely.

COUNCILMEMBER ROCHE: Yeah. I think that's a lot better way, because I think the citizens to have a -- need to know what's going on. Because when we do it this way, whether it's valid and fair or not, it gives the appearance that it isn't.

COUNCILMEMBER BATES: Well, respectfully, I would disagree. I think that there are some citizens that we could put on the committee that have some expertise and could help

Page 47

facilitate this discussion. I know Mrs. Rollins is in the State of Georgia's Procurement Office, so she deals with procurement policies from the State level on a daily basis and I think would be able to provide us with some very valuable insight into crafting a procedure that best fits the City.

So I would absolutely be in favor of having a committee established that includes members of the community and have them make the recommendations in a special-called meeting so that we can review and discuss and solicit additional input.

I agree I don't want this to be done, you know, without the public eye on it, but I think that we can utilize and take advantage of some of the knowledge that's out there in the community to help craft this and move forward.

COUNCILMEMBER ROCHE: Well, hopefully we'd get income -- I'm sorry -- input from citizens that have expertise on these.

Our experience frankly with forming committees hasn't been too good. I mean we formed a subcommittee to look at I.T. issues last year and nothing really came of it. So

Page 48

again, that's why I think that we need to keep it at the Council level. I mean we're elected to do this. That's what our job is. And obviously we need to listen to people out there that know what's going on or that have expertise in the process.

But you know, forming a committee -- I mean I made some specific suggestions. I mean maybe we just need to go one by one and vote them up or down or whatever, but I think that maybe the best thing to do at the start would be --

In fact, I'll make a motion that we have our City Attorney take these recommendations that I sent to you in that e-mail and maybe do a first draft, a basic first-draft ordinance that would incorporate these, and then if we could have them for maybe the next -- you know, distribute them as early as possible, and that would form the basis for whatever it is we come up with and then we can go through and make the decisions.

We could spend months and months and years and years studying this to death or whatever and have all kinds of -- but we have to

Page 49

1 make some decisions. The way we're doing it now
2 is not working.
3 COUNCILMEMBER ALEXANDER: I don't
4 understand what additional changes you want to
5 see in 2-90. I think the problem that we have
6 is that we have not been following 2-90 as it is
7 written.
8 And I disagree with you. I think the
9 Parks & Rec -- Parks Rules committee we formed
10 did a great job.
11 COUNCILMEMBER ROCHE: Well, other
12 committees haven't, so it's been hit or miss.
13 But again, this is specific to -- I
14 mean we're forming an ordinance here and I think
15 that that's what our job is up here on the
16 Council.
17 COUNCILMEMBER ALEXANDER: And we
18 already have an existing ordinance, and like I
19 stress, we probably haven't been doing our due
20 diligence and following it. And I raised
21 concerns about single source last year and was
22 admonished for doing so.
23 COUNCILMEMBER PITTMAN: And I thought
24 that -- quite actually, I thought it was going
25 to be under old business tonight because I had

Page 50

1 asked if you could please draw up something.
2 Because I think we were going to leave 2-90 as
3 is and then add something additional just to
4 define sole source. And I did see that, but
5 it's not on the agenda tonight. I thought it
6 would be under old business, but we can move it
7 maybe and vote on it next time under old
8 business.
9 COUNCILMEMBER ROCHE: I'd be very happy
10 to combine the sole-source issues with this
11 whole process of -- The Council needs to decide
12 what our process is going to be going forward,
13 and if we have to put it in an ordinance and
14 maybe even put penalties if we don't follow it.
15 That's fine. Whatever we need to do. It's just
16 getting fast and loose right now. You know,
17 sealed bids should be sealed bids, and they're
18 just -- I don't think that . . .
19 It gives the appearance whether it's
20 true or not -- and we don't know if it's true or
21 not -- that they're being mishandled sometimes.
22 MAYOR JENKINS: If it comes in
23 unsealed, there's nothing we can do about it.
24 Luke, when you put it on RFPs, you list
25 it as sealed bids; is that correct?

Page 51

1 MR. HOWE: Our RFPs are constructed
2 based on templates that are commonly used on
3 most local governments, so --
4 MAYOR JENKINS: We've always had sealed
5 bids. And we got some on this that's not
6 sealed, so they'll just be eliminated.
7 COUNCILMEMBER ROCHE: Okay. Well, let
8 me ask this: Is there any kind of ordinance or
9 whatever that says the Council must approve an
10 RFP before it's published?
11 MR. WEED: That does not exist at this
12 time in my opinion.
13 COUNCILMEMBER ROCHE: I think that
14 would be a very good thing to add.
15 COUNCILMEMBER PITTMAN: And no
16 disrespect, but I would like to keep mine
17 separate if I could. I'd like to put mine on
18 the old business for the next time to discuss
19 since he's already done the work, please.
20 COUNCILMEMBER ROCHE: Is there anything
21 -- Sorry. I mean --
22 COUNCILMEMBER PITTMAN: That's okay.
23 COUNCILMEMBER ROCHE: And that's fine.
24 Is there anything that says all sealed
25 bids -- currently sealed bids can be opened in a

Page 52

1 back room someplace with the Mayor and two
2 Council people?
3 MR. WEED: Well, it still would have to
4 -- it still has to be a meeting. What 2-90 says
5 with regard to that would be if the Mayor deems
6 it appropriate and necessary to open bids or
7 RFPs because the property or service required is
8 deemed to be an emergency purchase which should
9 be expedited, a particular bid or RFP may be
10 opened prior to a regular or special meeting
11 provided the same is opened in the presence of
12 at least two City Council members. Then
13 reasonable effort shall be made to notify all
14 Council members of the intent to open such bids
15 or RFPs. Otherwise, the particular RFP shall be
16 opened at a regular or special Council meeting.
17 So even if something happened in the
18 back room, it would come out in public. It has
19 to.
20 COUNCILMEMBER ROCHE: Well --
21 MR. WEED: To my knowledge, that's
22 never occurred. I don't know if the Mayor has
23 ever exercised --
24 MAYOR JENKINS: Nothing happened --
25 MR. WEED: -- the power or not.

Page 53

1 MAYOR JENKINS: -- in the back room.
2 COUNCILMEMBER SPANGLER: Did I under-
3 stand you to say, though, that --
4 MAYOR JENKINS: I don't understand
5 that.
6 COUNCILMEMBER SPANGLER: -- they would
7 have to notify all Council people of that
8 meeting before it took place?
9 MR. WEED: Reasonable effort shall be
10 made to notify all Council members of the intent
11 to open such bids or RFPs. Otherwise, then, the
12 ordinary course would be RFPs or bids would be
13 opened at the regular or special Council
14 meeting.
15 COUNCILMEMBER ROCHE: Again, I think
16 that whole section probably needs to be done,
17 frankly.
18 I think that it needs to start off by
19 saying all bids should be opened in open Council
20 meetings, and then under very, very limited --
21 I mean I could just say, huh, it's an
22 emergency situation, you know, and then go off
23 and do whatever I want to do.
24 MAYOR JENKINS: You know the only time
25 that was done, it was an emergency situation,

Page 54

1 Bob.
2 COUNCILMEMBER ROCHE: I don't know.
3 When was it, Mayor?
4 MAYOR JENKINS: It was, sir, and you
5 know it was.
6 COUNCILMEMBER ROCHE: When was that,
7 Mayor?
8 MAYOR JENKINS: The last one, with --
9 COUNCILMEMBER ROCHE: Which?
10 MAYOR JENKINS: -- Darlow.
11 COUNCILMEMBER ROCHE: What was that
12 about, Mayor?
13 MAYOR JENKINS: Mr. Darlow. You
14 understand that.
15 And you mentioned that somebody had to
16 put in an Open Records to find out. All those
17 are listed on the web site.
18 COUNCILMEMBER ROCHE: No, it wasn't,
19 Mayor. I had to --
20 MR. HOWE: It was.
21 MAYOR JENKINS: It was listed.
22 COUNCILMEMBER ROCHE: It may have been,
23 but it was taken off by the time I tried to get
24 to it.
25 MAYOR JENKINS: The time you tried to

Page 55

1 get to it?
2 COUNCILMEMBER ROCHE: When I tried to
3 reference it, I had to submit an Open Records
4 request. I have the receipt at home for $8.25
5 that I had to pay to get a copy of an RFP.
6 CLERK BLACKMON: That's because it had
7 closed, so we took it off the web.
8 COUNCILMEMBER BATES: Well, regarding
9 the opening of bids, in a former life I worked
10 for a construction company, and part of my job
11 was to prepare the bids of the construction
12 company to submit to, oftentimes, local govern-
13 ments.
14 In every instance that I can remember
15 -- and I was there for seven years -- we always
16 prepared the sealed bids, and there was a public
17 opening but it was not with Council. There was
18 an agent of the city who was there, who opened
19 them, noted them, stated the apparent high [sic]
20 bidder, and then that information was then
21 forwarded on to the local government for review
22 once the procurement officer had evaluated the
23 bids and made sure that they were apples-to-
24 apples and sent a recommendation with the bids.
25 So I agree that our process is a little

Page 56

1 askew. I'm not sure that I agree that it needs
2 to come before the Council to open and sit here
3 and fumble through and try to compare, you know,
4 $273 this time and then $863 per hour that time
5 when we've got department heads and staff that
6 know what they need, that can evaluate the
7 numbers and come back to Council with a
8 recommendation on "These are the numbers that
9 were submitted in the bids. These three met all
10 of our criteria; these two didn't. I'm
11 recommending that you not select these two. Of
12 these three, here's my preference, but you guys
13 make the decision."
14 For us to sit here and open them all
15 and, you know, try to figure out which one is
16 the most responsive and makes the best sense I
17 think is a complete waste of our time and the
18 residents' time.
19 COUNCILMEMBER ROCHE: Well, that's not
20 what I was advocating. What I was advocating is
21 that in an open Council meeting, at minimum, we
22 open the sealed bids, we name out the vendor and
23 the dollar amount; and then depending on the
24 situation, that's when we either send them out
25 to the department head or whatever.

Page 57

1 COUNCILMEMBER BATES: And --
2 COUNCILMEMBER ROCHE: But at least it
3 begins with the sealed process that is opened by
4 the Council in public at a regular Council
5 meeting.
6 COUNCILMEMBER SPANGLER: And I agree
7 with Mr. Roche. It leaves no room for any
8 favoritism or any -- anything that's not quite
9 right.
10 COUNCILMEMBER BATES: And I don't see
11 how there could be favoritism if the documents
12 are opened -- date-stamped in by the Clerk,
13 opened by an agent of the City, creating a list
14 that shows the respondents to the bid process,
15 the amount that they have bid, and that infor-
16 mation is read into the record and submitted to
17 the court reporter. There is no shadiness that
18 can happen.
19 COUNCILMEMBER FLEMING: Mr. Bates, I
20 withdrew my motion before for the RFP for
21 Halpern. And now that I'm listening to this
22 discussion, you were just talking about not
23 having a regular meeting with a court reporter
24 being present.
25 I think it would be most appropriate

Page 58

1 for all bids to be read as far as who the vendor
2 is that submitted the bid and their bid amount,
3 have it on record, because they could come back
4 to us and say, "You just threw away my bid."
5 COUNCILMEMBER BATES: I don't disagree
6 with you, but the process that I'm advocating is
7 different. The process that I'm advocating is
8 that an agent of the City -- the Clerk, the city
9 manager, the Mayor -- and a Council member or
10 the City Planner or department head go through,
11 open up all of them, read them out loud, have
12 them videotaped, have them tape recorded, write
13 them on a ledger -- you know, Joe Smith
14 contractor - $8,000; Fred Smith contractor -
15 $14,000 -- and then that very same information
16 is presented to Council and read into record at
17 the next scheduled Council meeting.
18 I don't disagree with you. I do
19 believe that they need to be read in the Council
20 -- or read into the minutes to make sure that
21 everybody understands, you know, and sees that
22 the information is presented. I just disagree
23 with us sitting here for five or ten or thirty
24 minutes slitting open information and trying to
25 find the number, reading it out loud and then

Page 59

1 having a discussion over which one sounds the
2 best. I just think that is a complete waste of
3 our time and the residents' time.
4 COUNCILMEMBER SPANGLER: I disagree,
5 Mr. Bates, and I have to agree with Mr. Roche.
6 It's a well spent five or ten or twenty minutes
7 documenting on file all the bids that we have.
8 That way, nobody can come back and say, well, I
9 sent you a bid, and we don't see it.
10 We don't have to do anything but review
11 and document the fact that we received the bid
12 and how much it was for or whatever, the least
13 information that we have to have, and then it
14 can go to the committee of our choice to come
15 back and give us feedback on what they feel
16 like's the best.
17 COUNCILMEMBER BATES: Well,
18 respectfully I disagree because by reading it
19 into the record the list of everybody who
20 submitted and their bid amount is clearly on
21 record.
22 COUNCILMEMBER ROCHE: If I'm a vendor
23 and I send it to somebody who's going to open it
24 in a back room someplace, how do I know
25 someone's not going to open my bid, say, "Okay.

Page 60

1 Bob Roche's company says -- Roche Consulting
2 says $20,000," that that person doesn't pick up
3 the phone and say, "Hey, Jones Consulting
4 Company. That's $20,000." "Okay. Thanks." He
5 gets it to $18,000 or that he's --
6 COUNCILMEMBER BATES: Very simple.
7 Very, very simple. You have a deadline on when
8 RFPs are due and you have a scheduled bid
9 opening whether it's at 3 o'clock in the after-
10 noon, it's 11 o'clock in the morning, at 6
11 o'clock at night, and everybody knows when it
12 is. And if the vendors want to come and be
13 privy to the bid openings, they are certainly
14 more than welcome to.
15 COUNCILMEMBER SPANGLER: What about the
16 public? I mean the public --
17 COUNCILMEMBER BATES: Public, sure.
18 COUNCILMEMBER SPANGLER: You know, is
19 it going to be at a time? I mean, you know,
20 that's the whole idea of reading them in a
21 Council meeting before the court recorder is
22 because all the vendors that put in their RFPs
23 are going to know that they were opened and they
24 were recorded whether they are chosen or not.
25 COUNCILMEMBER BATES: And that would be

Page 61

the same process that I have just stated.
COUNCILMEMBER SPANGLER: But again, you've got it legally through our court recorder and all Council people that are going to be present at that particular meeting.
I mean I think that if we don't do it this way, it kind of looks like to me that we're covering up some things, and there may be some RFPs that don't get -- quality RFPs that we probably could have picked that we may not have the opportunity to pick.
COUNCILMEMBER BATES: And again, in seven years of doing bid openings with a construction company, that's the way it was done from local municipalities all the way up to the big boys.
COUNCILMEMBER ROCHE: That's -- that's -- you know.
Like I said, I remember that when we did the bids for Autumn Park, that one of the bidders had objections to the winning bid, and anything we could do to reduce that is a good thing.
Let's move on from this. Obviously, we can go back and forth all night long on this.

Page 62

But I think so far, we did talk about that the Council would have to approve all RFPs before they're published.
Secondly, I think we need to look at the issue of bid opening. Whether we do Mr. Bates' way or the other way, that's fine. I don't -- you know, like I said, I just want something that's fair and open.
I think it's simplest since we're here and we have a court reporter here and there's an open Council meeting and everyone knows, you know, instead of having to bring in a court reporter, et cetera. We can go back and forth on that all night long.
Those were the two main things other than obviously we'll be talking about sole-source provider and when that's going to be a thing.
For right now, frankly I'd be happy if we can at least have -- change the ordinance so that all RFPs must be approved by the Council before they're submitted -- I'm sorry -- published.
COUNCILMEMBER FLEMING: A content review.

Page 63

COUNCILMEMBER ROCHE: Yeah, a content review.
And if we can get the City Attorney to draw up whatever changes would be -- that hole in there needs to be cleaned up. There may be even two alternatives. If you could try to kind of find some legal language, one for the bid opening at the Council meeting and one for the bid opening at a -- with the other, the alternative.
Would that be okay, Attorney Weed?
MR. WEED: Sure.
COUNCILMEMBER ROCHE: And then we can leave this on the agenda and take it up next time.
COUNCILMEMBER ALEXANDER: I would like the definition of the word "all."
MR. WEED: In what context do you mean "all?"
COUNCILMEMBER ALEXANDER: Who is covered by the word "all?" What funds are covered by the word "all?"
MR. WEED: Okay. Meaning what departments.
COUNCILMEMBER ROCHE: Yeah. I'm sorry.

Page 64

That's a very good point. I'd like to find out if that would also apply to the asset forfeiture.
Now, in all the excitement --
MR. WEED: I can answer that tonight.
COUNCILMEMBER ROCHE: What's that?
MR. WEED: Well, in my opinion -- I mean I've done the research on that issue and I've also talked to Don Gray -- pardon me -- Don Gary with the Dekalb County D.A.'s office who is the liaison that we deal with with regard to asset forfeiture. And I think the law, the statute on its face is very plain: that the Council cannot decide or have any input with regard to what is purchased. The chief law enforcement official wholly and solely decides what is purchased.
COUNCILMEMBER ROCHE: Right.
MR. WEED: It is, however, my opinion that the Council can make decisions with regard to how the item is purchased. And I do think, you know, fundamental fairness might require and also law enforcement agencies would want to know that they've used some process that would make sure that it wasn't, you know, the purple people

Page 65

1 eaters who always get the bid, that different
2 groups have an opportunity to submit bids.
3 That's my opinion based upon my
4 research.
5 COUNCILMEMBER SPANGLER: So what you're
6 saying is we -- I know, all of us know, that we
7 can't tell the Police Department or any law
8 enforcement agency how to use their asset
9 forfeiture money, but we do have a right to know
10 what they spend that money on or --
11 MR. WEED: I've always -- I certainly
12 agree with that and always -- and always have.
13 COUNCILMEMBER SPANGLER: So if they're
14 going to purchase anything that's other than
15 through the City budget funding, then they
16 should let us know what they're doing and how
17 much they're spending.
18 MR. WEED: That's my opinion.
19 COUNCILMEMBER PITTMAN: But don't we
20 get a report on that? We get a report on that.
21 CLERK BLACKMON: I've updated you with
22 all reports. Everyone's gotten that.
23 COUNCILMEMBER FLEMING: How do you
24 explain the $25,000 check made payable to cash?
25 COUNCILMEMBER ALEXANDER: I believe

Page 66

1 Captain Atkinson, Acting Chief, can explain
2 that.
3 CHIEF ATKINSON: Sure.
4 MAYOR JENKINS: Come on up.
5 CHIEF ATKINSON: Your question, ma'am,
6 was in relation to purchases that we make -- or
7 checks that we make out to cash?
8 COUNCILMEMBER FLEMING: Yes.
9 CHIEF ATKINSON: The reason we do that
10 is for security purposes.
11 On your report, it's made out to cash.
12 There is a small definition out to the side, of
13 what it's used for, but I can guarantee you that
14 we have additional paperwork at the Police
15 Department that tells where every bit of that
16 money went. Most of the high-dollar expenses
17 like that are for OCEDEF cases that we work with
18 the DEA, Federal agencies, that we get
19 reimbursed for. We have procedures that we do
20 when we go get money out of the bank on
21 something like this.
22 Another reason we make checks out to
23 cash is because when we use an informant we're
24 responsible for their safety, and if we write
25 them a check, their safety is compromised

Page 67

1 because their name is out in the public. We
2 have paperwork as to who that informant is, so
3 there's -- yes, it says cash; however, there's
4 paperwork showing where that cash is going.
5 COUNCILMEMBER FLEMING: Thank you.
6 COUNCILMEMBER ROCHE: Yeah. My main
7 question on those, we essentially get a check
8 register, and the problem with that is that it's
9 like raw data: nothing's classified, nothing's
10 organized. If we want to find out for instance
11 how much is spent on, say, I.T. services, we
12 basically have to go through and try to figure
13 them all out or whatever. Is it possible to
14 give either a copy of -- either get them
15 classified like regular accounting to say this
16 much for this type of expenditure, this much for
17 that type of expenditure or even just give us a
18 soft copy of the spread sheet and we can do it
19 ourselves?
20 CHIEF ATKINSON: Sergeant Lopez gives
21 -- she gives the check report and it says who
22 all it's made out to.
23 COUNCILMEMBER ROCHE: Well, I under-
24 stand. But the problem with that is that
25 typically when we look at accounting, we see a

Page 68

1 line item and it says copy paper or telephone
2 expense and then a dollar amount. We don't get
3 the original check register. Because until it's
4 classified into some sort of, well, account --
5 that's what accounting is -- we don't know
6 where --
7 Do you see what I'm saying? It's just
8 raw data. It's very difficult to try to figure
9 out, you know, what this vendor was and what
10 that vendor was, and was it for computer
11 software, was it for copy paper, was it for
12 whatever? And it just really obscures what the
13 money is being spent on, I think.
14 I mean obviously, yeah, we have raw
15 checks but we can't -- we basically have to sit
16 down and type in the hard copy you gave us again
17 and then try to classify them ourselves to try
18 to figure out how much money is being spent
19 where.
20 One or two things are classified, I
21 think, like the evidence room had a classi-
22 fication, but there was still not like a summary
23 that says this is how much we spent on the
24 evidence room, this is how much we spent on
25 software.

Page 69

1 CHIEF ATKINSON: Well, Sergeant Lopez
2 just does it by check number. I mean she just
3 goes in and she keeps a detailed tally --
4 COUNCILMEMBER ROCHE: Right, I
5 understand.
6 CHIEF ATKINSON: -- as to what's going
7 on and what the money is spent on and who it's
8 spent with. So --
9 COUNCILMEMBER ROCHE: Yeah, we got
10 that.
11 What I'm getting at, though, is that
12 it's a lot easier to understand how money is
13 being used if it's classified by what it is.
14 You could have five different vendors for
15 telephone services, and by looking at the check
16 register, we would never know that, that this is
17 how much was spent on telephone services. And
18 I'm just making up classifications.
19 Anyway, sorry. I didn't mean to get
20 sidetracked on that, but that would be great if
21 we could get that.
22 COUNCILMEMBER FLEMING: So a policy for
23 RFPs for anything over $5,000 for the Police
24 Department using asset-forfeiture funds would be
25 appropriate?

Page 70

1 MR. WEED: In my opinion.
2 COUNCILMEMBER ROCHE: Yeah. Once we
3 decide whatever our procurement process is going
4 to be for the City, we can have it apply to the
5 entire city.
6 MR. WEED: That is my opinion, my
7 reading of the law.
8 COUNCILMEMBER ALEXANDER: And I
9 absolutely disagree, having researched asset
10 forfeiture beginning August of 2007 when certain
11 accusations were made, having studied cases all
12 the way up to the Texas legislature. You can
13 review the case history of Fayette County
14 Sheriff's Department when they sued the County
15 Commission.
16 If the Police Department wants to form
17 their own SOP and their own procurement policy
18 regarding that, then I believe that's what they
19 should be allowed to do. But I don't think we
20 have any business meddling with those funds.
21 These men and women can go to jail if they
22 misappropriate those funds. I don't know that
23 if people don't understand that or they just
24 don't care, but they can go to jail if they
25 misuse those funds.

Page 71

1 MR. WEED: I will say that would be
2 appropriate, too, if there was a stand-alone SOP
3 with regard to the Police Department's
4 expenditure of asset forfeitures. And there may
5 be. I don't know. I never have seen it.
6 The legal goal that I have, of course,
7 would be to make sure that it's a fair process,
8 whatever process is used. And whether that's
9 the same process that everybody else uses for
10 other departments, that would be fine with me
11 legally, whether it's a stand-alone process that
12 guarantees fundamental fairness and that
13 legality in the SOPs of the P.D. That would be
14 legally fine, too.
15 COUNCILMEMBER ROCHE: Well, I think
16 that when you have open, transparent government,
17 you don't get the accusations in the first
18 place. So anyway . . .
19 At least we did, I think, decide that
20 we may or may -- I would like if we can draft an
21 ordinance that says RFPs must be approved by the
22 -- the content of RFPs must be approved by the
23 Council before the RFPs are published. And
24 we're going to look at how we open bids, and we
25 have plan A and plan B, and I'm not sure if

Page 72

1 that's appropriate -- well, obviously that's
2 appropriate to be in 2-90. And then what was
3 the last one? Oh, and the applicability across
4 the board as far as the City is concerned.
5 The more transparency we have, the
6 better.
7 CLERK BLACKMON: You have a motion
8 saying all that but I never got a second on it.
9 THE REPORTER: Could you restate the
10 motion?
11 COUNCILMEMBER ROCHE: Okay. I'd like
12 to make a motion that we have City Attorney Weed
13 write draft ordinances for, first of all, the
14 RFP content is approved by a vote of the Council
15 before being published; secondly, two options as
16 to how we open sealed bids.
17 COUNCILMEMBER SPANGLER: Should we make
18 those one motion -- one per motion?
19 COUNCILMEMBER ROCHE: Well, these are
20 drafts. We're not passing them; they're just
21 drafts.
22 And then the third would be whether
23 it's applicable across the board City-wide,
24 which would include the asset forfeiture.
25 MR. WEED: You also wanted two

Page 73

1 alternative versions.
2 COUNCILMEMBER ROCHE: Right, yeah. I'm
3 sorry, I should have said that. The two
4 alternative versions for the sealed bid opening.
5 And this is strictly a draft ordinance for
6 discussion, as a basis of discussion to the next
7 meeting.
8 MAYOR JENKINS: Why do you have it in
9 the form of the motion if you just want a
10 discussion?
11 CLERK BLACKMON: I wrote it as a
12 motion.
13 COUNCILMEMBER ROCHE: Well, it was
14 written as a motion, so --
15 CLERK BLACKMON: And I think Terri took
16 it as a motion.
17 COUNCILMEMBER ROCHE: I mean can I just
18 ask for it and get it without a motion? That's
19 fine, too.
20 MAYOR JENKINS: I mean if you're just
21 going to discuss it.
22 What you're doing is pretty well
23 passing it when you make a motion.
24 COUNCILMEMBER FLEMING: No, sir.
25 MR. WEED: In the past, you had kind of

Page 74

1 sort of an internal policy that you'd like to
2 vote on telling me to write the ordinances. In
3 fact, I think, Councilman Roche, it was your
4 idea. But I think that was also back before we
5 had a flat rate. Now I'll write as many
6 ordinances as you want. I mean it's all the
7 same price.
8 COUNCILMEMBER SPANGLER: But it
9 wouldn't hurt to put it in the form of the
10 motion that he just made.
11 MR. WEED: I don't think you have to.
12 As long as there's a consensus for me to.
13 No, it's never inappropriate to do a
14 motion.
15 COUNCILMEMBER ROCHE: Okay.
16 COUNCILMEMBER SPANGLER: I'll second
17 the motion.
18 COUNCILMEMBER ROCHE: Thank you.
19 Because the other thing is obviously we
20 have to look at our current financial policies
21 and do some research and all that there, too.
22 So anyway . . .
23 COUNCILMEMBER PITTMAN: I mean I will
24 support all of that but I will not -- because
25 we've been down this road before with asset

Page 75

1 forfeiture. I will not support any part on us
2 dealing with the Police Department and asset
3 forfeitures.
4 COUNCILMEMBER SPANGLER: I don't think
5 we were asking anything for the Police
6 Department to do that was not legal. We were
7 just asking to be apprised of how the moneys
8 were being spent.
9 COUNCILMEMBER PITTMAN: Mr. Spangler,
10 that's my opinion.
11 COUNCILMEMBER SPANGLER: Well, that's
12 my opinion. That's all I wanted to ask.
13 MAYOR JENKINS: What was the last part
14 of your motion concerning asset forfeiture?
15 COUNCILMEMBER FLEMING: That all --
16 COUNCILMEMBER ROCHE: Whether or not --
17 COUNCILMEMBER FLEMING: -- departments
18 comply.
19 COUNCILMEMBER ROCHE: Whether or not it
20 would -- you know, any draft ordinance, that we
21 could decide later whether we want the procure-
22 ment process to apply to all departments
23 including asset forfeiture, and any legal
24 ramifications.
25 MAYOR JENKINS: You're referring to

Page 76

1 putting RFPs out for asset forfeiture through
2 the City, not through the Police Department?
3 COUNCILMEMBER ROCHE: No. What I --
4 COUNCILMEMBER FLEMING: No. That's --
5 COUNCILMEMBER ROCHE: -- was referring
6 to --
7 COUNCILMEMBER FLEMING: -- not what he
8 said, sir.
9 COUNCILMEMBER ROCHE: -- was an overall
10 procurement process that would be used City-wide
11 that's open and transparent so citizens know
12 exactly what's going on and don't make
13 accusations to start with. It protects us;
14 protects everybody.
15 MAYOR JENKINS: You got something to
16 say?
17 CHIEF ATKINSON: I just want to put it
18 on the record that the Council does know how we
19 spend the money. They receive reports as to how
20 we receive the money -- or how we spend the
21 asset-forfeiture money. They receive the check
22 reports each month from Sergeant Lopez.
23 COUNCILMEMBER ROCHE: I understand
24 that. We don't know the process by which you
25 choose who to give the money to, though.

Page 77

COUNCILMEMBER FLEMING: You presently have a policy that -- for instance, like ours -- anything over $5,000, we have to go through an RFP process?

THE REPORTER: Have to what? There was background noise, Ms. Fleming.

COUNCILMEMBER FLEMING: My question to Chief Atkinson --

MAYOR JENKINS: Hold on just a minute. The audience, the lady has to listen to these people, not the audience, please. Go ahead.

COUNCILMEMBER FLEMING: My question to Chief Atkinson was whether the Police Department had an SOP or a policy in place similar to our 2-90 that would be an RFP process for any purchase -- that's purchase, now -- over $5,000.

CHIEF ATKINSON: Using asset forfeiture?

COUNCILMEMBER FLEMING: Yes, sir.

CHIEF ATKINSON: We use State contract, we use sole source when we can. I want to make it known that we don't arbitrarily spend this money. Okay? There are good reasons why we spend this money and what we spend it on, and we

Page 78

try to get the best price that we can when we spend this money. We take great care of spending the drug dealers' money. Okay. We're not spending the public's money. We're not spending the citizens', the taxpayers' money. We're spending the drug dealers' money who are out here infecting our neighborhoods. Okay. And you know, we take care -- we take great care on how we spend drug dealer money, because that's -- that's basically what asset forfeiture is.

COUNCILMEMBER ROCHE: Well, again, no one's concerning -- no one's saying that you are. All we're saying is that we have --

COUNCILMEMBER FLEMING: Just curious as to --

COUNCILMEMBER ROCHE: -- an overall process.

COUNCILMEMBER FLEMING: Just curious --

CHIEF ATKINSON: I understand. I just don't --

COUNCILMEMBER FLEMING: -- as to whether you had a policy.

CHIEF ATKINSON: -- want it to seem like we're doing something illegal, because, at

Page 79

this point --

COUNCILMEMBER ROCHE: No one has said that.

CHIEF ATKINSON: -- I'm the one who goes to jail --

COUNCILMEMBER ROCHE: No one has said that.

CHIEF ATKINSON: -- and I'm not going to jail.

COUNCILMEMBER ROCHE: Of course.

CHIEF ATKINSON: We had an issue with a previous administration. Chief King came in and has cleaned up the asset-forfeiture issue, and we pass two audits a year. We provide reports. So you know, I don't -- I don't want it to seem like we have broken the law or anything like that because I'm the one who goes to jail now, and I'm not going to jail.

COUNCILMEMBER ROCHE: Let me say for the record again, no one is accusing anybody of doing anything wrong. We do not want --

CHIEF ATKINSON: I just want to make it clear.

COUNCILMEMBER ROCHE: -- a repeat of

Page 80

what happened before.

CHIEF ATKINSON: Right, and I just --

COUNCILMEMBER ROCHE: Questions come up over and over again of why are we using certain vendors all the time. Have any other vendors had a chance, the opportunity to bid on work? You know, the building that's being built, was that put out for RFP? Do we know -- et cetera. Those are the questions that we get on a regular basis. And when we have an open and transparent process where everybody can see everything that's happening, we don't get those questions and the suspicion doesn't happen in the beginning. That's what we're trying to prevent. No one up here, to my knowledge, is accusing the Police Department of doing anything wrong or anything like that. So I mean I don't know if we gave that impression. That was not our intent because that was never our intent.

CHIEF ATKINSON: All right.

CLERK BLACKMON: There's a motion and a second on the table.

MAYOR JENKINS: I want you to read the

Page 81

1 motion.
2 CLERK BLACKMON: It was for Attorney
3 Weed to draft ordinances for RFP content, how
4 they are opened, two versions. I had
5 applicable, and then there was one other --
6 COUNCILMEMBER ROCHE: Whether it was
7 applicable across the City, which would include
8 in this case asset forfeiture.
9 MR. WEED: Yeah. This is what I've
10 got: that there would be -- to draft ordinances
11 which would include provisions for the approval
12 of Council for RFPs prior to the publication;
13 that all bids and RFPs would be published in an
14 open-meeting format, that there would be
15 alternative versions that include Councilman
16 Bates' idea with a procurement officer as well
17 as direct-line Council involvement in the
18 opening process; and that the versions that
19 would deal with or concepts that would address
20 who the above-listed elements would apply to,
21 which departments of the City.
22 MAYOR JENKINS: Any more discussion?
23 - - -
24 (No response)
25 - - -

Page 82

1 MAYOR JENKINS: Call the roll.
2 CLERK BLACKMON: Councilmember
3 Alexander?
4 COUNCILMEMBER ALEXANDER: No.
5 CLERK BLACKMON: Councilmember Bates?
6 COUNCILMEMBER BATES: No.
7 CLERK BLACKMON: Councilmember Fleming?
8 COUNCILMEMBER FLEMING: Yes.
9 CLERK BLACKMON: Councilmember Pittman?
10 COUNCILMEMBER PITTMAN: No.
11 CLERK BLACKMON: Councilmember Roche?
12 COUNCILMEMBER ROCHE: Yes.
13 CLERK BLACKMON: Councilmember
14 Spangler?
15 COUNCILMEMBER SPANGLER: Yes.
16 MAYOR JENKINS: I vote no.
17 COUNCILMEMBER BATES: I'll make a
18 subsequent motion to establish a financial
19 policy review committee to review the financial
20 policy in entirety and make recommendation to
21 Council, with citizen input, at a public hearing
22 on the financial policies of the City, and that
23 that committee be composed of Mr. Maxwell, Clerk
24 Blackmon; two residents, preferably Linda
25 Rollins being one of them, and two Council

Page 83

1 members.
2 COUNCILMEMBER FLEMING: You're talking
3 about financial policy rather than purchasing
4 process, and that's the agenda item.
5 COUNCILMEMBER ROCHE: Yeah.
6 COUNCILMEMBER BATES: The entire ball
7 of wax -- the financial policies that have never
8 been adopted by ordinance, the procurement
9 process, the RFP process, the sole-source
10 process -- to do the whole thing all at once.
11 COUNCILMEMBER ROCHE: Well, I think we
12 decided to do that back in -- I can't find it.
13 We decided to do something, essentially
14 the same thing, back in --
15 COUNCILMEMBER BATES: In January.
16 COUNCILMEMBER ROCHE: -- either
17 December or --
18 COUNCILMEMBER BATES: It was in
19 January.
20 COUNCILMEMBER ROCHE: December.
21 COUNCILMEMBER BATES: It was in
22 January.
23 COUNCILMEMBER ROCHE: Yeah. And
24 Attorney Weed said that would work with it, with
25 our accountant at the time. In fact, his

Page 84

1 recommendation was that the staff be allowed to
2 look at it first and then get back with us. Of
3 course, again, that never happened, so . . .
4 That was a very --
5 MR. WEED: Through no fault --
6 COUNCILMEMBER ROCHE: That was --
7 MR. WEED: -- of my own.
8 COUNCILMEMBER ROCHE: -- a very -- I'm
9 sorry?
10 MR. WEED: Through no fault of my own.
11 COUNCILMEMBER ROCHE: I understand.
12 And that was a very different
13 situation, because I think at the time we were
14 talking about issues like what happens if a
15 department head exceeds their budget. There
16 were a whole lot of other things. Procurement
17 wasn't necessarily part of that.
18 And if the Council doesn't -- you know,
19 is comfortable with the current procurement
20 process, that's -- you know, who am I to say
21 different?
22 COUNCILMEMBER BATES: And I'm not,
23 which is why I want the committee to come
24 forward with a recommendation based upon citizen
25 input, staff input, Council input, and make

Page 85

1 recommendations.
2 COUNCILMEMBER SPANGLER: But I think it
3 should be full Council instead of one or two
4 Council people.
5 COUNCILMEMBER BATES: Well, the full
6 Council will approve or deny it and --
7 COUNCILMEMBER SPANGLER: I still --
8 COUNCILMEMBER BATES: -- modify -- or
9 modify it based upon the hearing.
10 COUNCILMEMBER SPANGLER: If it's a
11 committee workshop or whatever you want to call
12 it, I think the full Council should have input
13 into whatever.
14 COUNCILMEMBER ROCHE: Yeah. We were
15 elected to make these decisions.
16 COUNCILMEMBER BATES: Yeah.
17 COUNCILMEMBER ROCHE: We need to take
18 on that responsibility. If we're not going to
19 take on that responsibility, then we don't need
20 to be sitting up here.
21 COUNCILMEMBER BATES: There is no
22 question about that. However, we have now spent
23 close to an hour on this one particular agenda
24 item. We've made no headway on resolving the
25 process as a whole. This would at least

Page 86

1 streamline it so that we would have a living,
2 working, breathing document to work from and
3 then we could then modify from that point
4 forward.
5 For us to sit here and try to go
6 through the financial policies much like one
7 would try to do the employment handbook, a
8 complete waste of time.
9 So by having someone facilitate that
10 process for us would help get it off the dime
11 and move it forward.
12 COUNCILMEMBER ROCHE: A motion was made
13 to draft a basic ordinance as a basis for
14 discussion and that motion was defeated.
15 COUNCILMEMBER PITTMAN: So Mr. Bates,
16 are you --
17 COUNCILMEMBER ROCHE: As far as I'm
18 concerned, I think that this agenda item is
19 completed, and if you want to add a new agenda
20 item next time, by all means.
21 COUNCILMEMBER ROCHE: So Mr. Bates, are
22 you speaking of having the committee come back
23 to us at some point and us discuss what we like
24 almost like the employee handbook, that we come
25 back and make the changes and adjustments?

Page 87

1 COUNCILMEMBER BATES: The committee
2 would make a recommendation on adjustments to
3 the financial policies, revised or new
4 procurement policies, RFP policies, sole source,
5 and we would discuss that as a body.
6 COUNCILMEMBER PITTMAN: I'm fine with
7 that as long as we can discuss it as Council as
8 a whole and make the decisions and the changes.
9 COUNCILMEMBER ALEXANDER: So are you
10 seconding?
11 COUNCILMEMBER PITTMAN: I am.
12 MAYOR JENKINS: Any more discussion?
13 - - -
14 (No response)
15 - - -
16 MAYOR JENKINS: Call the roll.
17 CLERK BLACKMON: Councilmember
18 Alexander?
19 COUNCILMEMBER ALEXANDER: Yes.
20 CLERK BLACKMON: Councilmember Bates?
21 COUNCILMEMBER BATES: Yes.
22 CLERK BLACKMON: Councilmember Fleming?
23 COUNCILMEMBER FLEMING: No.
24 CLERK BLACKMON: Councilmember Pittman?
25 COUNCILMEMBER PITTMAN: Yes.

Page 88

1 CLERK BLACKMON: Councilmember Roche?
2 COUNCILMEMBER ROCHE: No.
3 CLERK BLACKMON: Councilmember --
4 COUNCILMEMBER ROCHE: Sorry.
5 CLERK BLACKMON: -- Spangler?
6 COUNCILMEMBER SPANGLER: No. I can't.
7 I think the whole Council should be involved.
8 MAYOR JENKINS: I vote yes.
9 MR. WEED: What I will do on my end is
10 after the committee has been named, I'll provide
11 them the current policies that are still in
12 effect and Section 2-90. Mr. Maxwell, I gave
13 those to him when he first came on board. And
14 so that will give you a basis.
15 And if this is helpful, the bid process
16 and, you know, vendors, purchase orders, those
17 things are addressed in the policies currently.
18 MAYOR JENKINS: Okay.
19 Bob, your next item?
20 COUNCILMEMBER ROCHE: Yeah. The next
21 item has to do with communications between City
22 staff and the Council members.
23 It's getting to where I'm finding out
24 things that happened in the city by reading them
25 on Yahoo groups, seeing them on Channel 2, and I

Page 89

1 think that's a pretty sad state of affairs,
2 frankly.
3 I submitted an Open Records request
4 way, way back in April and I finally got the
5 last e-mails from it. What we have is a
6 situation where there are certain citizens that
7 apparently outrank City Council members and they
8 get information before City Council members do.
9 And we had made a motion I think that
10 kind of touched on this when we very first took
11 office last year, or if it wasn't a motion, it
12 was generally a policy, that said that if any
13 Council member sends an e-mail to request any
14 information from a City employee, the City
15 employee would respond to all the Council
16 members with that information or whatever it
17 was.
18 In fact, I think we made a formal
19 motion that if any City Council member submitted
20 an Open Records request, that the next thing
21 that would happen would be a copy of that Open
22 Records request would be provided to every
23 member of Council.
24 This is not happening. I don't know --
25 you know, it's frustrating to get things passed

Page 90

1 and nothing happens. I have a whole stack of
2 e-mails here between a City employee and certain
3 people, like I said, from the Yahoo groups. And
4 again, this Councilmember is tired of being
5 blind-sided and finding out stuff from when
6 citizens call me up to ask me about stuff
7 because they're on the -- again, on the Yahoo
8 groups. Again, a couple of times -- I came here
9 one night, and it was all on Channel 2, and I
10 didn't know about it until I got here. This
11 needs to end.
12 And I'm requesting -- I'm going to
13 request recommendations or suggestions from the
14 Council to make sure that all Council members
15 are treated fairly and equally and have access
16 to information so we can do our jobs.
17 COUNCILMEMBER BATES: So I have a
18 better understanding of what you're asking for,
19 are you asking that if any City employee is
20 contacted by a member of the public, that that
21 response gets forwarded to Council members?
22 COUNCILMEMBER ROCHE: No. What I'm
23 asking for is if a City employee is going to
24 send stuff out to citizens like what we have
25 here, is that they should at least copy the

Page 91

1 members of the City Council.
2 COUNCILMEMBER BATES: So again --
3 COUNCILMEMBER ROCHE: That would be a
4 start.
5 COUNCILMEMBER BATES: So again, when a
6 citizen contacts a member of City Hall staff or
7 member of the City, a staff member, you want
8 them to copy all of Council on their response.
9 COUNCILMEMBER ROCHE: I have e-mails
10 here that originate from City employees. Not
11 e-mails where they're responding to some
12 question by a City employee. E-mails where a
13 City employee says, "Okay. I've got some new
14 information. I'll send them out to the blogs,"
15 and I find out about it when I read about it on
16 the blogs. The employees could at least copy
17 the City Council members.
18 There's been a great -- you know,
19 things have really shut down in terms of trying
20 to find out what's going on at City Hall
21 anymore. That's one of the reasons why these
22 meetings take a while: because often we don't
23 know any information until we actually show up
24 at the meetings. And maybe it's different for
25 some Council members than others; but again, you

Page 92

1 know, we passed a policy some time ago, and even
2 that policy hasn't been, you know, taken care
3 of.
4 And Open Records is a big problem, too.
5 We submit Open Records requests and we get no
6 response.
7 And while I'm thinking of that, if
8 someone submits an Open Records request, within
9 three days we have to receive -- that person
10 receives as response as to when the information
11 would be available or what costs would be
12 available [sic] or whatever.
13 MR. WEED: That's basically correct.
14 COUNCILMEMBER ROCHE: And what if that
15 doesn't happen?
16 MR. WEED: And technically, though, the
17 custodian of the records has violated the law.
18 COUNCILMEMBER ROCHE: Well, I submitted
19 an Open Records request back I think it was on
20 June 27th, and I did not receive any response
21 within three days. In fact, I received no
22 response whatsoever.
23 If I understand correctly, I think the
24 law provides that's a misdemeanor offense.
25 MR. WEED: That is correct.

Page 93

CLERK BLACKMON: I have no idea what Open Records request --

COUNCILMEMBER ROCHE: So I guess technically I could go --

CLERK BLACKMON: -- you're referring to.

COUNCILMEMBER ROCHE: -- out and, you know, whatever.

We're just tired of it. We're just tired of being blind-sided by all this stuff. We're just tired of, you know, this -- I think someone here called it a shadow government. You know, we have a government that the public sees and then the real government that's happening inside, so --

COUNCILMEMBER PITTMAN: Without naming names, could you give an example? because I'm not familiar with what you're talking about.

COUNCILMEMBER ROCHE: I have an example right here.

COUNCILMEMBER PITTMAN: Could you just give one and what you're making reference to?

COUNCILMEMBER FLEMING: I do recall originally when we did pass that, if one of the Council members asked for information on an Open

Page 94

Records request, that we would be asked if we want a copy of it, and so I know that that is not happening.

COUNCILMEMBER ROCHE: Right.

COUNCILMEMBER FLEMING: I do know that we passed that.

Now, whether we were going to be provided with all of that information or not automatically, I don't believe that was it. I believe that --

MAYOR JENKINS: If you wanted it.

COUNCILMEMBER SPANGLER: We were --

COUNCILMEMBER FLEMING: I believe we were to be informed so-and-so Council person has requested Open Records request for this particular information. Are there any Council members that want this? And we were to reply as to whether we wanted that information.

COUNCILMEMBER SPANGLER: And it used to be by a phone call. I mean it can be phone call and e-mail, but it should be -- it should be both.

CHIEF ATKINSON: And I don't guess I was ever really clear on that because I think it actually passed both ways at some time, because

Page 95

it's been done both ways. At one time, every one was getting everything. Then all of a sudden, that changed and then we were asked did you want it. So I'm not sure which one it's supposed to be.

COUNCILMEMBER SPANGLER: I don't even think we're getting asked anymore.

CLERK BLACKMON: You're not, because right now I'm inundated. If I did that, until we get our accountant fully up and running, I would be doing ORRs all day long.

COUNCILMEMBER SPANGLER: Well, we haven't been -- this hasn't been happening for quite a while.

CLERK BLACKMON: And we've not had an accountant since the end of February.

COUNCILMEMBER SPANGLER: Well, this was all before February.

CLERK BLACKMON: But to answer your question, the last I knew that it ended was that I was asking, "This is what so-and-so requested. Who would like the information?"

COUNCILMEMBER PITTMAN: And I know you're really busy, so is it possible that we could maybe have Dorothy make a phone call to us

Page 96

and tell us possibly, please?

CLERK BLACKMON: She doesn't always get the ORRs, but I will attempt it.

COUNCILMEMBER PITTMAN: If you could just give her a list and say, "This is what we got, and you can call each Council member and ask," that probably would help.

And I would also like some clarity maybe at some point is that are we to be asked or are we to be getting? because there was a little bit of discrepancy there on which one.

CLERK BLACKMON: I started asking, because I was giving to everyone and people were saying they didn't want it.

COUNCILMEMBER PITTMAN: But what the ordinance actually says, what we passed. I'd like to know what we passed. At some point we did pass something.

CLERK BLACKMON: I don't think it was ever clarified.

COUNCILMEMBER ROCHE: Yeah. We were asked basically at the time if -- we were asked if we wanted that same information, and we could say yes, we did or no, we didn't. Sometimes we were interested, sometimes we weren't. I mean

Page 97

1 why spend all that money making copies of stuff
2 that we didn't really need?
3 Interestingly enough, most of the
4 e-mails, if you're looking for a particular
5 example, were between Ms. Pachuta and the City
6 Clerk because there were problems with Open
7 Records requests not getting fulfilled. So
8 there's examples for that, too, so --
9 COUNCILMEMBER PITTMAN: You're wanting
10 us to get that information, you're saying?
11 COUNCILMEMBER ROCHE: Well, no.
12 I think what's happening, though, I
13 think we need to find a way to either --
14 Again, it all seems pointless. I mean
15 we can pass whatever we want up here and it will
16 just be ignored. But maybe I'm in a cranky mood
17 today but --
18 COUNCILMEMBER PITTMAN: So there's no
19 example that you have that you can share with
20 us?
21 COUNCILMEMBER ROCHE: Well, again, I
22 have --
23 COUNCILMEMBER PITTMAN: Other than --
24 COUNCILMEMBER ROCHE: -- all these
25 examples.

Page 98

1 COUNCILMEMBER PITTMAN: -- that from
2 Ms. Pachuta?
3 COUNCILMEMBER ROCHE: Well, from
4 Ms. Pachuta, from the aide to the Mayor [sic].
5 Apparently there's a lot of communi-
6 cation that goes back between the aide to the
7 Mayor and one of the Yahoo groups.
8 And again, this is information that,
9 like I said, we don't find out.
10 MAYOR JENKINS: Is the aide to the
11 Mayor answering questions or what is he doing?
12 MR. HOWE: That's actually part of my
13 job description, sir.
14 COUNCILMEMBER ROCHE: Well, some of
15 these come directly from you. They're not
16 answering questions. They seem to be like --
17 MR. HOWE: Press releases and things
18 like that.
19 COUNCILMEMBER ROCHE: -- press releases
20 and things like that, and we don't get this
21 information until after the fact, so, unless we
22 check hourly on the web site to see if some-
23 thing's been posted.
24 But again, it just seems to become
25 worse and worse, and this is one part of, one

Page 99

1 example of what's going on.
2 But again, it's just -- you know, my
3 mailbox is empty nowadays. Used to be there was
4 information about what was going on at City Hall
5 fairly often in the mailbox -- you know, memos,
6 whatever, e-mails, et cetera, et cetera. Then
7 it slowed to a trickle. And frankly, most of
8 the time I come to meetings and I don't now
9 what's going on until I got here. And so we
10 have to make decisions based on very little
11 information and we can't do our job, the jobs
12 that we were elected to do, very well.
13 COUNCILMEMBER PITTMAN: And Mr. Weed, I
14 thought we did pass something. I could be
15 wrong. But would you mind checking on that so
16 we could get some clarification?
17 MR. WEED: Sure. I don't recall
18 writing an ordinance.
19 COUNCILMEMBER PITTMAN: It was before
20 your time actually.
21 COUNCILMEMBER SPANGLER: There was a
22 policy written, so why can't we just add this to
23 the agenda tonight and go ahead and create an
24 ordinance if that's what it has to be or --
25 MR. WEED: You can.

Page 100

1 COUNCILMEMBER SPANGLER: -- a policy or
2 whatever?
3 COUNCILMEMBER PITTMAN: I think there
4 is something.
5 COUNCILMEMBER SPANGLER: There is
6 something, but to make sure --
7 MR. WEED: It might be appropriate to,
8 you know, give us a chance to see what's already
9 out there so we don't reinvent the wheel. We'll
10 report in by the next meeting and then you can
11 -- if you need to do something further, we can
12 do it then.
13 COUNCILMEMBER SPANGLER: But in the
14 meantime when -- you know, like there was --
15 when my computer was down, you said that I would
16 get the information, you would make sure I got
17 copies of the information. I never received
18 that information.
19 CLERK BLACKMON: You did receive some,
20 Mr. Spangler.
21 COUNCILMEMBER SPANGLER: No, ma'am, I
22 didn't receive all of it.
23 CLERK BLACKMON: Okay. Well, I
24 apologize.
25 COUNCILMEMBER SPANGLER: Mr. Weed, you

Page 101

would say, you know, I'll make sure you get copies of that in your box. And now I may have got it on the e-mail when my computer was fixed, but I didn't get copies in my box. So I don't even know that I'm --

MR. WEED: Well, the way --

COUNCILMEMBER SPANGLER: -- getting everything.

MR. WEED: -- we left that with me and my office was I would send it to you by e-mail, I would forward everything I sent to you to the Clerk, and she would be responsible for making sure that you got a hard copy. So not to put it all on Rhonda, but that's the policy we agreed to with regard to me. I can't speak to anything else.

COUNCILMEMBER ROCHE: Yeah. And for what it's worth --

MR. WEED: I (overspeaking).

COUNCILMEMBER ROCHE: -- I mean typically, yes, you always -- the City Attorney always does respond to everybody.

COUNCILMEMBER PITTMAN: And my preference would be if he could check, and then if not, then we certainly need to address that.

Page 102

But in the meantime, you will agree to have Dorothy call us, please?

CLERK BLACKMON: Or I'll e-mail everyone --

COUNCILMEMBER PITTMAN: Yes, please.

CLERK BLACKMON: -- whichever, yes.

MAYOR JENKINS: We have one person listed. Stephe Koontz, do you want to come up?

MS. KOONTZ: No thanks.

MAYOR JENKINS: Thank you.

Is that all on that item?

COUNCILMEMBER ROCHE: Yes, sir, Mayor.

MAYOR JENKINS: Okay. Number 7, Pam Fleming.

Oh, excuse me a minute. We need a break, five-minute break.

- - -

(Brief recess)

- - -

MAYOR JENKINS: Pam?

COUNCILMEMBER FLEMING: Mayor, I respectfully request that before I start item number 7 that we move item number 10 above me, and then as soon as item number 10 is finished, then we'll continue with the sequence.

Page 103

MAYOR JENKINS: Do I have a motion?

COUNCILMEMBER SPANGLER: I'll make --

COUNCILMEMBER FLEMING: I'd like to --

COUNCILMEMBER SPANGLER: -- the motion.

COUNCILMEMBER FLEMING: -- make a motion.

COUNCILMEMBER SPANGLER: Second.

MAYOR JENKINS: Call the roll.

CLERK BLACKMON: Councilmember Alexander?

COUNCILMEMBER ALEXANDER: Yes.

CLERK BLACKMON: Councilmember Bates?

COUNCILMEMBER BATES: Yes.

CLERK BLACKMON: Councilmember Fleming?

COUNCILMEMBER FLEMING: Yes.

CLERK BLACKMON: Councilmember Pittman?

COUNCILMEMBER PITTMAN: Yes.

CLERK BLACKMON: Councilmember Roche?

COUNCILMEMBER ROCHE: Yes.

CLERK BLACKMON: Councilmember Spangler?

COUNCILMEMBER SPANGLER: Yes.

MAYOR JENKINS: You say after you finish or before?

COUNCILMEMBER FLEMING: No. Before,

Page 104

sir.

MAYOR JENKINS: Ben?

MR. CRAWFORD: Thank you, City Council, for moving me. Ben Crawford, Oakcliff Estates.

My reason before coming before City Council tonight at the City Council meeting is to talk about Quality of Life and I guess basically my feelings on Quality of Life in the city of Doraville, and I feel that the Quality of Life is something that impacts the city as a whole.

We've hired a City Planner. We're moving in a better direction. We've been working on zoning changes and ordinances and different changes in the city that make the city a better place to live for everybody.

We have a Quality of Life department that should be impacting the community, and I feel like it is making some impact in the community but I feel like it's mainly been in the business part of the community. I don't feel like they're paying enough attention to the residential section of the community.

I feel that if somebody's moving into the community -- we run into younger people in

Page 105

our neighborhoods that are moving in, and we are in a place that's location/location/location as realtors sometimes say. We're close to 85, we're close to 285. We've got a big portion of land, a GM plant that's closed that's going to be redeveloped at some point when the economy starts to pick back up again.

I feel like the residential parts of our community need to have Quality of Life too. And my thoughts tonight for coming before you tonight was to get the City Council to look at perhaps doing something that I'd like to paraphrase Chief King on -- and not to bring up previous history, back when Quality of Life was moved from the Building Department to the Police Department, I remember Chief King specifically saying: I'll be happy to take on this task given the way things are now within the city, but there's nothing that would please me better than to return this back to the Building Department.

And I think the time has come, with having a city planner, that I think the City Council, the Mayor and the community should have confidence in, that the Quality of Life

Page 106

department should be moved back to the Building Department, and I'd like to see them spend a little more effort and time in the residential sections of the community. There are a lot of things that aren't getting done, and it's not incumbent on the residents to have the Quality of Life people do their job.

I've worked in code enforcement for the last 14 years, and nobody needs to tell myself or any of our inspectors how to enforce the code. We just do it because it's part of our job. And that's what they need to do is enforce it because it's part of their job.

Thank you for your time.

MAYOR JENKINS: Thank you.

COUNCILMEMBER FLEMING: Thank you, Ben.

MAYOR JENKINS: Item number 10.

MS. KOONTZ: I was signed up for that.

MAYOR JENKINS: Excuse me?

MS. KOONTZ: I was signed up to speak.

MAYOR JENKINS: Yes, sir. Yes, ma'am. Stephe Koontz.

MS. KOONTZ: Sorry, Mayor. I thought you were moving to the next item.

MAYOR JENKINS: Excuse me?

Page 107

MS. KOONTZ: I said excuse me. I thought you were moving on to the next --

MAYOR JENKINS: No, no.

MS. KOONTZ: -- item and you didn't see that I was signed up.

MAYOR JENKINS: Okay.

MS. KOONTZ: I agree with Ben and I think that the problem with the Quality of Life is it's turned into a complaint-based system instead of them going out and enforcing the Code that's in the code books.

An example was it was probably about a year ago I was out working in my yard, and the guy across the street, there was three people over at their house with nail guns building a room addition on this house with no building permit. And the Quality of Life people, I saw their truck drive by and they didn't even slow down. They were on the way down the street to give somebody a warning ticket about them not trimming their azalea bushes.

And I had to call up. It was when Chuck Entsminger was still here. And I called him up, and then he sent somebody over there or I think he himself went over there and put a

Page 108

stop-work order on their house. And I shouldn't have to call code enforcement people up and tell them that somebody's building a house -- doing a room addition on a house without a building permit when they should be able to drive by and see the truck out there, the guys with the nail guns, and there's no building permit, and this kind of stuff happens a lot.

And I noticed that it seems like a lot of the -- some of the elderly or old-term, long-term residents of the city have been targeted by this department. And I see other houses that'll have eight trucks all parked in the driveway and stuff and nothing ever gets done. I mean when you can see a yard that's got tire tracks out in the yard, you know somebody's parking in the yard, and there's too many cars at the house because they're parking in the yard. And that kind of stuff, nothing's getting done. And I think if it was in the Building Department instead of the Police Department it would turn back into a code-based enforcement rather than a complaint-based department.

That was my comments on it.

MAYOR JENKINS: Thank you.

Page 109

Stuart Anderson.
MR. ANDERSON: Stuart Anderson.
In my last Open Records request, about the last sentence is that my observation was that the Quality of Life should be put into the Building or the Development Department.
MAYOR JENKINS: Tom Hart?
MR. HART: I'm glad two years later everybody agrees with me, it belongs in the Building Department. Every other city in the country it's in the Building Department but for some reason it ended up in the Police Department. And you get a ticket on your house and you have your driver's license printed out on the ticket. I guess my house got zero miles per hour because it's not moving.
I got a ticket for koi fish. It's spelled C-O-Y. I have very shy fish in my pond. And it was determined after entering my property -- I received no warning on this -- that these shy fish that I have weren't given an adequate supply of air, you know. The pump I've had in the pond for six years, that's filled with water and has 30 fish in it seemed to be working just fine except that our Code Enforcement -- did

Page 110

they test the water? Do they know anything about koi fish? Do they know anything about ponds? I got a ticket with my driver's license printed on it.
So what we have is it's a -- you can tell it's getting toward election time or something because somebody feels like they've got to do something because suddenly -- I can always tell with this because Code Enforcement shows up in droves and I have more police protection than anybody else in the city of Doraville. I've got it's like it's flocks of, you know, humming bees.
So Code Enforcement belongs in the Building Department. They need to be taught what their job is. You know, we got this guy around the corner who owns about 25 rental houses in the city -- lives near you, Mr. Bates -- that has the trucks parked on the grass, that works on these houses illegally. And you know, sometimes they need to be doing their job instead of following the instructions of a couple politicians. Thank you.
MAYOR JENKINS: Thank you.
CLERK BLACKMON: Mayor, it's 9 o'clock

Page 111

if Council wants to extend the meeting.
MAYOR JENKINS: Excuse me?
CLERK BLACKMON: It's 9 o'clock.
MAYOR JENKINS: Yes. What does the Council want to do? Go to citizens' comments or --
COUNCILMEMBER FLEMING: I thought we did that in the last 15 minutes, sir.
MAYOR JENKINS: Okay. Do you want to go ahead with yours?
COUNCILMEMBER FLEMING: I was under the impression it was the last 15, but if I'm mistaken, then I make a motion to extend the meeting by 30 minutes.
COUNCILMEMBER SPANGLER: I'll second for 15 minutes.
MAYOR JENKINS: Including citizens' comments?
COUNCILMEMBER FLEMING: Our meeting is to end at 9:30; is that not correct?
COUNCILMEMBER SPANGLER: 9 o'clock.
CLERK BLACKMON: It was 9 o'clock is what was voted on is what I recall.
COUNCILMEMBER FLEMING: My apology.
MAYOR JENKINS: And the extension is

Page 112

usually for citizens' comments.
COUNCILMEMBER FLEMING: I'm sorry, sir?
MAYOR JENKINS: The extension is usually for citizens' comments. I've put the police off for two weeks.
COUNCILMEMBER SPANGLER: Mayor, we usually cut it off at 9 o'clock for citizens' comments but you've been running on over with other items. But we've also a couple meetings we extended the meeting by 15 or 20 minutes to add something, so we can do that in addition to whatever citizens' comments.
COUNCILMEMBER ROCHE: I'm fine with adding 15 minutes.
MAYOR JENKINS: What are you saying? You want to add 15 minutes plus citizens' comments?
COUNCILMEMBER SPANGLER: Citizens' comments have got at least 30 minutes right now, so Ms. Fleming's asking for another --
COUNCILMEMBER ROCHE: Well, I owe Councilwoman Fleming an apology. I was thinking it was going to go to 9:15, and that's why I had talked her into moving up Mr. Crawford at the beginning or before that.

Page 113

COUNCILMEMBER SPANGLER: If we need to extend it for a half hour, I'm fine with that, Ms. Fleming.
COUNCILMEMBER SPANGLER: Are you going to second it?
COUNCILMEMBER SPANGLER: I'll second.
COUNCILMEMBER ROCHE: Okay. We got a second.
MAYOR JENKINS: Are we going to extend it for Ms. Fleming's item and citizens' comments?
COUNCILMEMBER FLEMING: I believe 9:30 would be applicable.
CLERK BLACKMON: Just to extend it for 30 minutes is what I'm making the motion.
COUNCILMEMBER FLEMING: Bearing in mind that we will be opening and recording the 27 RFPs for Halpern Park at the end of this meeting.
COUNCILMEMBER SPANGLER: Well, that should be included. Can we do that in 30 minutes?
COUNCILMEMBER FLEMING: I don't think so, not 27 RFPs.
CLERK BLACKMON: There's actually 20.

Page 114

MAYOR JENKINS: Chuck, how long will you take, sir?
CHIEF ATKINSON: A few minutes, not long.
MAYOR JENKINS: We need to go ahead with the RFPs if we get short on the citizens comments. Would that be easier?
COUNCILMEMBER FLEMING: Yes, sir. My two items, I've sort of timed it. It's not going to take that long. But the motion is for 30 minutes, until 9:30.
MAYOR JENKINS: Okay. Do we get a second on it?
COUNCILMEMBER SPANGLER: Second.
MAYOR JENKINS: Call the roll.
CLERK BLACKMON: Councilmember Alexander?
COUNCILMEMBER ALEXANDER: Yes.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: Yes.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?

Page 115

COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
COUNCILMEMBER FLEMING: Item number 7 is I wanted to bring up to revisit ordinance 2008-25 which is the section Chapter 5 Building and Building Regulations.
When this was originally presented, it was presented that every piece of property that wished to, whether it be business or residential, would fall under all of these requirements. And this ordinance was voted on. It was 3 to 3 and the Mayor broke the tie in favor of this ordinance. So I wanted to revisit it this evening because of the residential situation that we have in Doraville.
This particular ordinance requires that surveys be done for anything that you may want to be doing to your property. That is to include a survey even if you were enclosing your porch that you already have a concrete slab for, for an enclosure of a patio which you already have a concrete slab down for which was original.

Page 116

I personally don't feel that a survey is needed for either one of those. I don't think a survey is needed to enclose a carport because a carport is already there. However, I do believe that if any construction is going on to any of those three items, that a drawing should be done but it should not have to be done by a civil engineer that's costing the resident $250 to $350 to create, to be submitted.
The other thing that this ordinance indicates for every single resident as well as business is that you must go get an engineered survey, pay for it, and we, the City, will become the recipient of that and keep it on file. You would not be getting it back. I was totally opposed to that as well.
So what I am submitting this evening in addition to Chapter 5 in the Building and Building Requirements is an addition to two sections: Under 3, I would like to add letter (D), an SLP will not be required when the footprint of the residential home is not changed, including enclosure of existing concrete patio, concrete porch, or existing carport. And the letter E which I would like to

Page 117

1 add is such enclosure shall not be subject to
2 current R-1 Residential Requirements.
3 The reason why I've included E is
4 because what we've run into in the R-1 -- and
5 that's going to be addressed later on; hasn't
6 been approved yet; it hasn't even been under
7 discussion yet -- is that presently in R-1
8 neighborhoods your home must be 1250 square feet
9 before you can do any type of renovation on it
10 whatsoever. You cannot add a deck to it. You
11 can't add any type of enclosure to it. It must
12 be 1250 square feet.
13 I was flabbergasted when I read the
14 legal nonconforming uses chapter in our zoning
15 book.
16 And by the way, if your home is not
17 1250 square feet, you are a legal nonconforming
18 use at this point.
19 It states in there that the City does
20 not want you to survive. In other words, we
21 don't want your home to be less than 1250 square
22 feet. If something were to be done to your
23 home, if you want to add an enclosure to your
24 home, you have to meet that requirement.
25 Now we are in the point, like I said,

Page 118

1 reworking R-1. It's in the discussion stage.
2 We haven't really started discussing it. We've
3 received some materials on it.
4 So my request this evening to Council
5 is to please consider adding D and E to the
6 building code in that a survey would not be
7 required when the footprint of the property, of
8 the residential home, is not changed, including
9 enclosure of existing concrete patio, concrete
10 porch, or existing carport, and that these such
11 enclosures shall not be subject to current R-1
12 Residential Requirements.
13 COUNCILMEMBER BATES: On E --
14 COUNCILMEMBER FLEMING: Yes, sir.
15 COUNCILMEMBER BATES: -- I'm just a
16 little leery that that would preclude any R-1
17 residential requirements. Would you be amenable
18 to qualifying that with regards to the size
19 requirement of the structure?
20 COUNCILMEMBER FLEMING: Such enclosures
21 shall not be subject to --
22 COUNCILMEMBER BATES: The current size
23 requirements as listed in the current R-1
24 Residential Requirements?
25 COUNCILMEMBER FLEMING: Square footage

Page 119

1 requirements?
2 COUNCILMEMBER BATES: Square footage.
3 I'm just concerned that there would be other R-1
4 standards that . . .
5 COUNCILMEMBER FLEMING: Such enclosures
6 shall not be subject to current square footage
7 Residential Requirements?
8 COUNCILMEMBER BATES: I'd be fine with
9 that.
10 COUNCILMEMBER ROCHE: Well, isn't there
11 a requirement for a two-car garage too?
12 COUNCILMEMBER ALEXANDER: I didn't see
13 that in here.
14 COUNCILMEMBER ROCHE: I seem to
15 remember Mr. Haeberlin saying that you had to
16 have 1200 square feet, and wasn't there a two-
17 car garage thing too?
18 MAYOR JENKINS: Yes.
19 COUNCILMEMBER ROCHE: I guess I don't
20 disagree --
21 COUNCILMEMBER FLEMING: Is that what it
22 is, Mayor, also?
23 COUNCILMEMBER ROCHE: -- with what
24 you're saying --
25 MAYOR JENKINS: Yes.

Page 120

1 COUNCILMEMBER ROCHE: -- Mr. Bates.
2 I'm just concerned there may be other --
3 COUNCILMEMBER BATES: Sure.
4 COUNCILMEMBER ROCHE: -- things that
5 may make it -- you know.
6 COUNCILMEMBER FLEMING: Which may
7 preclude.
8 COUNCILMEMBER ROCHE: Right.
9 COUNCILMEMBER BATES: I'm definitely
10 fine with D, wholeheartedly support D.
11 COUNCILMEMBER ROCHE: From a legal
12 standpoint, is this --
13 Did you write this?
14 COUNCILMEMBER FLEMING: Yes, I did.
15 COUNCILMEMBER ROCHE: That's great.
16 Does this work legally, the language?
17 MR. WEED: Yes.
18 MAYOR JENKINS: Do you want to get a
19 motion on that D and go to the next one?
20 COUNCILMEMBER FLEMING: Sure. I'd like
21 to make a motion --
22 COUNCILMEMBER ALEXANDER: Does this
23 need to be handled with the ZPA?
24 COUNCILMEMBER FLEMING: No, ma'am.
25 This is in Building Codes.

Page 121

MR. WEED: Yeah. The Building Code is separate from the Zoning Procedures Act, so you could go ahead and change it tonight if you so elected.

COUNCILMEMBER ROCHE: Sorry.

COUNCILMEMBER FLEMING: I'd like to make a motion that we add to Ordinance 2008-25 -- or what I should say is Chapter 5 Building and Building Regulations, I'd like to add 1(D): SLP will not be required when the footprint of the residential home is not changed, including enclosure of existing concrete patio, concrete porch, or existing carport.

That is my motion.

MAYOR JENKINS: Murray, can we change this by virtue of a motion, just a plain motion?

MR. WEED: Well, you can.

Now please bear in mind that what you are in effect doing is this is an ordinance change; therefore, it's going to require an ordinance. So in my answer to Councilman Roche, what I meant -- what I was thinking in my answer was, is the language of the change legal? Yes. Is it in the proper format for an ordinance? No, sir.

Page 122

If that was your question, the answer is no.

COUNCILMEMBER ROCHE: Okay.

MR. WEED: Is the wording itself legal, certainly.

COUNCILMEMBER ROCHE: That was my question.

MR. WEED: So you have to do it in the form of an ordinance, you have to at least waive first reading and then adopt it.

MAYOR JENKINS: Okay. But she can make a motion to get the ordinance made through you?

MR. WEED: Sure. Absolutely.

COUNCILMEMBER ROCHE: I think maybe the intent is to actually do this tonight.

MR. WEED: I wouldn't advise doing that. I mean obviously I would ask you to let me put it into the proper form for an ordinance change.

But what you can do is if you -- we've done this before, is you can go ahead and adopt it as an ordinance and then -- and waive first reading, and then I'll actually generate the ordinance and let you review it and make sure that it comports with what you wanted to do.

Page 123

So you can do it legally either way.

What the Code says of course at a minimum you have to waive first reading and adopt it -- adopt the language -- and I can follow up with the paperwork later. That's legal.

MAYOR JENKINS: Well, that was my only question: can we do it by virtue of just a motion? But you're saying we have to go through an ordinance.

She makes a motion for draw an ordinance, for you to draw an ordinance.

MR. WEED: Yes, sir.

MAYOR JENKINS: Okay.

MR. WEED: Now, the ordinance can exist in everyone's minds as long as the Councilman has done what she's done. She would read the changes into the record. And you could waive first reading, you could adopt it, and then I will put it into a proper ordinance format and give it out to the Council to confirm that was your intention. You can do it that way.

But in order to effectuate the change, it's an ordinance change.

COUNCILMEMBER ROCHE: Well, could we

Page 124

pass this motion and then waive first reading and then pass the ordinance? She made -- the motion --

MR. WEED: Yes, you --

COUNCILMEMBER ROCHE: -- was made about the language.

MR. WEED: -- can do it that way. It would all work out.

COUNCILMEMBER ROCHE: Where are we at?

COUNCILMEMBER FLEMING: Waiving the first reading.

COUNCILMEMBER ROCHE: Yeah. I think there's public comment on this.

No, no, no. We pass the motion with the language, then a motion to waive first reading, and then a motion to pass it.

Does that make sense?

MR. WEED: Yes, sir. My opinion would be that would comport with the law and the Charter provisions, and then I'll follow up with an ordinance in the technical form.

COUNCILMEMBER ROCHE: Right now we're just talking about D, and I don't remember if there was a second.

COUNCILMEMBER SPANGLER: I'll second

Page 125

it.
MAYOR JENKINS: Okay. We have one comment on that item, which is Stuart Anderson.
MR. ANDERSON: If the motion is concerning item D -- Stuart Anderson. If the motion is concerning item D by itself, I thoroughly approve of this change.
In regards to -- because I probably won't be allowed up again, in regards to E, there would have to be some consideration for existing nonconforming uses as it would be impacted by E.
MAYOR JENKINS: Tom?
MR. HART: This is Doraville, and so when you say there's the footprint of the house and you're enclosing the porch or you're enclosing a carport, some of these carports and structures are built on other people's property, and it's particularly true in the area near Tilly Mill where we've had cases where people were putting fences up and then basically the other person couldn't get out their front door because they built the house on the plot of land incorrectly.
So there needs to be a caveat there

Page 126

that if the Building Inspector goes out there to issue a building permit, this doesn't override existing building permits or setbacks, et cetera, et cetera, in the building codes. And then if the inspector goes out to the plot and it looks like the house has this pad that was built next to it that's basically on the other neighbor's property, it's only five feet away from the other house, they could require a survey to be done if the Building Inspector judges that there may be something faulty there.
So this is Doraville, and a lot of stuff was built here that wasn't supposed to be built here. So I mean I agree totally with -- I'd like to enclose the front of my house, too -- it's clearly not in violation of any property setbacks or whatever -- to enclose the front of the house or put a two-car garage on an existing pad that I already have at my house which is clearly not anywhere near the side property lines, and I can prove that.
But there are a lot of properties particularly in the Tilly Mill area where there's nonconforming nothing over there, and we look at building after building that they just

Page 127

had a case of beer and started building stuff over there and it doesn't -- it's not exactly sitting on the proper piece of land and not totally on their property.
So I would like to see some kind of caveat there that the Building Inspector or the Building Official of the City can require them to get some kind of a survey if he judges that maybe something's faulty.
MAYOR JENKINS: Thank you.
MR. HART: Thank you.
COUNCILMEMBER FLEMING: Mr. Hart, so in regards to D as stated --
MR. HART: Right.
COUNCILMEMBER FLEMING: -- your objection is existing carport.
MR. HART: Yeah; if that meets the requirements of the law. In other words --
COUNCILMEMBER FLEMING: But you don't find a problem with enclosing a concrete patio --
MR. HART: No. I don't find any of those --
COUNCILMEMBER FLEMING: -- or a concrete porch.

Page 128

MR. HART: No. I don't have any of those problems with those footprints.
You have a plat at the county. If you can produce the plat of the property and that sort of thing and reasonable minds can say that's fine, okay. It really comes down to sort of subjective with the Building Inspector. You know, when Chuck would go out and look at a piece of property, he'd run into these deals where the guy was trying to put a fence up and it was clearly on the other guy's land. I mean we've been in these land disputes before, so you have to make provisions for that.
COUNCILMEMBER FLEMING: Okay. Thank you.
MAYOR JENKINS: Any more comments at the table?
- - -
(No response)
- - -
MAYOR JENKINS: Call the roll, please.
CLERK BLACKMON: Councilmember Alexander?
COUNCILMEMBER ALEXANDER: No.
CLERK BLACKMON: Councilmember Bates?

Page 129

COUNCILMEMBER BATES: We're on D only; right?
COUNCILMEMBER FLEMING: Correct.
COUNCILMEMBER BATES: I pass.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: I'll say yes. I do have concern about what was just brought up but I'll say yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
MAYOR JENKINS: Motion carried.
COUNCILMEMBER FLEMING: Councilmember Bates.
COUNCILMEMBER PITTMAN: Bates didn't vote yet.
MAYOR JENKINS: Well, he abstained; is that correct?
COUNCILMEMBER BATES: I passed.
COUNCILMEMBER ALEXANDER: He passed.
MAYOR JENKINS: You abstained, then.

Page 130

MR. WEED: We count it as an abstention. This is your last chance to vote if you want to.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: I abstain.
MAYOR JENKINS: So the motion carried.
COUNCILMEMBER ALEXANDER: I have a comment, that one of the things that distresses me about this D is we are giving, in my opinion, special rights to a group of people that will be enclosing an existing or an existing carport.
We have a resident in Oakcliff that is trying to build a handicap ramp to his home. He's going to have to have a survey done. I don't see that that is equitable treatment among our residents that we're granting special rights to one group of residents that the rest of us may not enjoy.
COUNCILMEMBER FLEMING: Let's add F.
COUNCILMEMBER ALEXANDER: I don't want to start giving special rights. That's why I voted no, that it's all equal -- we all have to meet the same standards.
COUNCILMEMBER ROCHE: And I think in that situation you're changing the footprint and

Page 131

that footprint may need a survey to make sure that you have setback requirements and all of that.
COUNCILMEMBER ALEXANDER: If you add walls to a concrete pad you are changing the footprint because the walls add extra thickness on the outside of the concrete pad.
COUNCILMEMBER ROCHE: Not if you do it right.
COUNCILMEMBER ALEXANDER: Motion carried.
COUNCILMEMBER FLEMING: Moving on to E, Mr. Bates, what was your comment about the wording, or Mr. Roche, your concerns about E?
COUNCILMEMBER ROCHE: Well, the only concern I have about E was that there may be other -- I think Mr. Bates mentioned that -- I think the original concern was, it's my understanding, that to build anything or to modify anything in Doraville, there has to be -- any residence has to have 1250 square feet and a two-car garage. And I may be wrong about the two-car garage, but I could have sworn that's what someone told me.
MAYOR JENKINS: You're right.

Page 132

COUNCILMEMBER ROCHE: And my only concern there is that if we're going to waive the two -- if we're going to start defining what we're waiving, we may end up with a pretty long list of what we're waiving.
And the thing to remember on both D and E is this is frankly a temporary situation and hopefully within about two months we'll have a new R-1 where we can begin to address some of these big problems.
I do agree with Mr. Haeberlin that there are some big problems and maybe -- I don't know what we're going to do yet but we need to do something.
I'm not entirely comfortable with this, either, but I think for the moment I think we need to do it.
MAYOR JENKINS: You're referring to E or D?
COUNCILMEMBER ROCHE: Well, I'm just saying --
COUNCILMEMBER FLEMING: E.
COUNCILMEMBER ROCHE: -- in general, all I'm saying is what we're doing today hopefully will be temporary and will be replaced

Page 133

1 by a new zoning ordinance that takes into
2 consideration all of this.
3 COUNCILMEMBER FLEMING: Mr. Weed, how
4 could I phrase that for E, please, to put it in
5 a motion?
6 MR. WEED: If I understand it, I think
7 your goal is that you want to make sure that
8 people who have a minimum floor area under the
9 existing legal nonconforming minimum --
10 COUNCILMEMBER FLEMING: Correct.
11 MR. WEED: -- could essentially build
12 onto their home; correct?
13 COUNCILMEMBER FLEMING: On their
14 concrete slab that is already there, yes.
15 MR. WEED: Well, then, you could
16 actually say that the enclosures as defined in
17 Subsection D above shall not be -- shall be
18 considered to be exempt from any minimum square
19 foot requirements otherwise applicable to the
20 R-1 zone. And that way, you're geared directly
21 towards just the laundry list that's in D above.
22 COUNCILMEMBER ROCHE: Well, yeah. But
23 the problem is there may be other things. Like
24 there's also a requirement that says if you're
25 going to add anything, then your house has to

Page 134

1 conform to the current law, zoning ordinance,
2 which says also that you have to have a two-car
3 garage. So if you want to screen in your porch,
4 that's okay as long as you add a two-car garage
5 to it while you're there.
6 You see what I'm saying?
7 MR. WEED: I do, but --
8 COUNCILMEMBER ROCHE: The problem as we
9 go down that road, there may be other things
10 there that we'd have to . . .
11 MR. WEED: I think what I'm proposing
12 is probably the only way to get to where you're
13 going unless you would just want to go so far as
14 to say that, you know, the minimum . . .
15 I still get the impression that you
16 don't want to abandon all setbacks in R-1.
17 COUNCILMEMBER FLEMING: No, sir. No,
18 sir.
19 MR. WEED: So if you don't want to
20 abandon the setbacks in R-1 and you just really
21 want to deal with the minimum floor area of 1250
22 square feet, I do think you could modify the
23 language pretty much the way I've suggested it,
24 refer back to what you want to have the
25 exemption for, which is only the things in D,

Page 135

1 and then the rest of everything else that would
2 apply in R-1 would apply because you're not
3 making any other change.
4 COUNCILMEMBER ROCHE: So do we have to
5 mention square footage and a two-car garage?
6 MR. WEED: You know, I'm looking right
7 here. I don't see the two-car garage in R-1.
8 I'm not saying it's not in some other part of
9 the Code but I don't see it in Section 903.
10 COUNCILMEMBER ROCHE: I may be mistaken
11 about that.
12 COUNCILMEMBER SPANGLER: I recall that
13 also and the Mayor does too.
14 MAYOR JENKINS: I recall it but I
15 don't . . .
16 MR. WEED: I mean it may be elsewhere
17 but I just don't . . . It's not in 903.
18 MAYOR JENKINS: I'm like you. I don't
19 know if it's in there.
20 COUNCILMEMBER FLEMING: Well, if I put
21 it in the motion with the two-car garage, I'm
22 not hurting anything; right?
23 MR. WEED: Well, my stance on that
24 would be if you want to -- if what you're trying
25 to accomplish is you want to allow people to be

Page 136

1 able to build and not come up to the minimum
2 floor area of 1250 -- let's say you've got a,
3 you know, 1000 square foot home and you want to
4 enclose your carport, can you do that, and you
5 want to be able to allow them to do that, then I
6 would modify E to say something to the effect
7 of: The enclosures listed in Subsection D will
8 be deemed to be exemptions from the minimum
9 floor area of 1250 square feet as otherwise
10 required in R-1 so that construction for homes
11 that are otherwise legal nonconforming in that
12 zone can be allowed; something to that effect.
13 COUNCILMEMBER SPANGLER: And that would
14 take care of -- if there is something existing
15 about a two-car garage, that would take care of
16 it.
17 MR. WEED: Right; it wouldn't impact
18 that.
19 COUNCILMEMBER SPANGLER: Okay.
20 COUNCILMEMBER FLEMING: Such enclosure
21 shall be exempt from the R-1 Residential heated
22 square footage requirements and --
23 MR. WEED: It just says minimum floor
24 area.
25 COUNCILMEMBER FLEMING: A minimum floor

Page 137

1 area.
2 MR. WEED: It doesn't say heated and --
3 COUNCILMEMBER FLEMING: Okay.
4 MR. WEED: -- cooled, so I'd like to
5 stick with that.
6 COUNCILMEMBER FLEMING: Minimum floor
7 area, and just leave it like that?
8 MR. WEED: I think so. I mean I think
9 that -- that ties it back to what you want to
10 accomplish with D but it also limits it and it
11 doesn't prevent the remainder of R-1 being
12 applied and it doesn't negatively impact the
13 setback requirements.
14 COUNCILMEMBER FLEMING: So such
15 enclosure shall be exempt from the minimum floor
16 area requirements in the R-1 residential --
17 MR. WEED: Yes.
18 COUNCILMEMBER FLEMING: -- zoning?
19 MR. WEED: Right.
20 COUNCILMEMBER FLEMING: That was the
21 motion. I make that motion.
22 COUNCILMEMBER ROCHE: I'll second.
23 MR. WEED: And if that passes, I'll
24 work on it and we'll make it right.
25 COUNCILMEMBER ROCHE: I'll second.

Page 138

1 MAYOR JENKINS: Does everybody
2 understand the motion?
3 COUNCILMEMBER SPANGLER: Yes.
4 You got another question.
5 MR. ANDERSON: Stuart Anderson.
6 The setbacks are going to be there as
7 far as D goes. Building codes are there,
8 setbacks are there.
9 E, I guess the thing I have to say
10 about this is if this should be passed, we can
11 work on it a little bit, but everything up to
12 now since '71, all these thousands of building
13 permits that we have given, they're all, then --
14 if we pursue or if we keep the 1250 illegality,
15 all these building permits, all these people
16 that have made these building permits and done
17 these jobs, they're all illegal. If you don't
18 change this, you just open yourselves up to no
19 end of litigation because we're standing on a
20 situation where all these building permits from
21 '71 till now, because all these houses are less
22 than 1250 -- mine is right on 1250 or 1225,
23 something like that -- anything that all these
24 people have done have been illegal. If we
25 interpret our nonconforming use the way Scott

Page 139

1 has interpreted it and if we don't change this,
2 everything that we've done has been illegal, so
3 consider that.
4 COUNCILMEMBER FLEMING: I addressed
5 that in the very beginning, Mr. Anderson, that
6 in the R-1 draft that we have received -- and
7 it's merely a minor draft that we have received
8 -- he is addressing the residences that are less
9 than 1250 square feet, so --
10 And these are just sketchy drafts for
11 us to be reading at this point. That's why they
12 have not gone public and out on the web site or
13 anything. So that will be addressed, but right
14 now, all of us that are less than 1250 square
15 feet are indeed -- by our Code right now, are
16 legal nonconforming.
17 MR. ANDERSON: Yes, until you want to
18 enclose your porch, which you're trying to fix.
19 COUNCILMEMBER FLEMING: Correct.
20 MR. ANDERSON: Or do some other things.
21 All these -- well, I'm definitely for
22 E, that this needs to be fixed because otherwise
23 we're working ourselves into a legal corner as I
24 understand it.
25 MAYOR JENKINS: Call the motion,

Page 140

1 please. I mean the roll. Excuse me.
2 CLERK BLACKMON: Councilmember
3 Alexander?
4 COUNCILMEMBER ALEXANDER: No.
5 CLERK BLACKMON: Councilmember Bates?
6 COUNCILMEMBER BATES: Yes.
7 CLERK BLACKMON: Councilmember Fleming?
8 COUNCILMEMBER FLEMING: Yes.
9 CLERK BLACKMON: Councilmember Pittman?
10 COUNCILMEMBER PITTMAN: Yes.
11 CLERK BLACKMON: Councilmember Roche?
12 COUNCILMEMBER ROCHE: Yes.
13 CLERK BLACKMON: Councilmember
14 Spangler?
15 COUNCILMEMBER SPANGLER: Yes.
16 MAYOR JENKINS: All right.
17 I'm going to let the Police Department.
18 We've got about a minute and a half, a little
19 longer than that.
20 CHIEF ATKINSON: Okay. I just wanted
21 to -- Ms. Fleming, I believe you asked Captain
22 Sellers about how many 911 calls that we have
23 received.
24 COUNCILMEMBER FLEMING: Yes, I did.
25 CHIEF ATKINSON: From December to June

Page 141

that we've had this system, we've had 5,850 strictly 911 calls.

COUNCILMEMBER FLEMING: And I'm sorry. The date again?

CHIEF ATKINSON: From December '08 to June '09.

COUNCILMEMBER FLEMING: Thank you very much.

COUNCILMEMBER SPANGLER: And how many of these did we actually handle or how many did we send back to Dekalb County -- or send to Dekalb County?

CHIEF ATKINSON: The way I understand that, that's the ones that we -- we --

COUNCILMEMBER FLEMING: Responded to?

CHIEF ATKINSON: -- that we fielded.

COUNCILMEMBER FLEMING: Responded to?

CHIEF ATKINSON: Yes. That's the way I understand it.

COUNCILMEMBER ROCHE: So like if it was a fire or something, obviously we call Dekalb --

CHIEF ATKINSON: Right.

COUNCILMEMBER ROCHE: -- or EMT or whatever.

CHIEF ATKINSON: Yeah. And that

Page 142

doesn't include calls that come in on the non-emergency line for a call for service.

COUNCILMEMBER FLEMING: Okay. Great. Thank you very much.

CHIEF ATKINSON: And I just want to make it clear, because it was stated earlier that we were targeting folks in Quality of Life.

We're not targeting folks. If we get a call, we go out and check it. So I just don't want that perception out there that we are targeting folks, especially we're not targeting the elderly.

Thank you.

MAYOR JENKINS: Okay. We're going to leave the meeting open while we open the bids; is that correct?

COUNCILMEMBER SPANGLER: I thought you were going to let the citizens have their comments first and then do the bids.

MAYOR JENKINS: Yeah, okay.

Murray, I asked you a question.

MR. WEED: I'm sorry, sir.

MAYOR JENKINS: We leave the meeting open even when we open the bids; is that correct?

Page 143

MR. WEED: Sure. Apparently all you're going to do is unseal the envelopes. So if the audience wants to watch you do that --

MAYOR JENKINS: Okay.

MR. WEED: -- that's okay.

MAYOR JENKINS: Okay. Citizens' comments.

MS. FRAYSSE: This will be very quick.

I have for five or six years been interested in cleaning up our ordinances and removing an unenforceable, apparently, ordinance regarding satellite dishes.

We have the ordinance on the books that says you can't have it in your front yard, but there's nothing that has been done on the seven or eight cases I've been involved with, and I've been told it's because it's illegal, it conflicts with FCC.

So I have copies of my concerns, and I would just like us to modify it or get rid of it -- modify it to make it enforceable; in other words, have our ordinances be things that we can actually enforce or don't have them. So say what we mean and mean what we say. So I have copies for each of you all and also one for

Page 144

Scott.

MAYOR JENKINS: Thank you.

MS. FRAYSSE: Thank you.

COUNCILMEMBER SPANGLER: Mr. Weed, you are going to check on that ordinance --

MR. WEED: I am.

COUNCILMEMBER SPANGLER: -- to see if it is in enforceable?

MR. WEED: Yes, sir.

MAYOR JENKINS: Okay. Who's next?

MS. GREENWAY: Edith Ruth Greenway.

I just want y'all to realize that when you talk about the homes in the city of Doraville, most of us have been here many, many years. There are a lot of you that we're getting new homes and all that, and it's good, but you need to take in consideration these homes were built back in the '50's, '60s, '70s and '80s. A lot of them are good size, but the thing about it is the homes are what we live in.

And we can't do anything about the square footage, I can't do anything about the two-car garage, it was told to me from the City Planner and Mr. Calcaterra, and that -- you know, this and that.

Page 145

So take in consideration if you take a hundred people in the city of Doraville, if you look at most of them, at least, in my opinion, only 80 percent fall off the world and the other -- really probably 85, but anyway, I'm just giving a guess -- that they can't do anything.

So just think of us. Thank you.

MAYOR JENKINS: All right.

MS. CRAWFORD: Susan Crawford, Oakcliff.

I just wanted to commend the Police Department, actually, because the other night a pit bull killed our cat, and I was really hysterical and called them. And they probably thought I'd murdered Ben. I mean I was completely (gesturing).

But they came out right away -- and didn't seem at all disappointed that I hadn't murdered him; it was the cat -- and looked for the dog and just were very appropriate and very helpful and very prompt.

Just sitting here, I probably missed something that -- Okay. If we don't want houses that are less than a certain square footage, wouldn't it be in our best interest to allow

Page 146

those people to add onto their homes without a whole lot of expense? because then they would be bigger, which is what we want. That's just a thought.

Also, I agree with Maria whole-heartedly, and it's not that I don't think that Ms. Greenway should be able to enclose her porch or whatever it was. I think that's great. But a handicap ramp is much more important, and I would hope that you'll look at not just this one thing but other things that arise and that affect people in very important ways.

Thanks.

MS. KOONTZ: Let me clear up one thing that you were saying. When I said that the Quality of Life seems to be targeting people, I didn't mean that the -- like these women are actually targeting people.

What happens if you have a department like this that's operating as a complaint-based system, you can have one neighbor who gets mad at the neighbor down the street and they can just start calling Quality of Life every day and having them down there harassing this person. And it's not the Quality of Life people doing it

Page 147

but you have given the public a vehicle to harass their neighbors by having it a complaint-based system instead of a code-based where they are just deciding what looks bad and not -- they're letting the residents steer who's getting the tickets and who's not.

I wanted to say, too, I like what Pam was doing tonight because we've got to be careful that -- I know that some of the zoning stuff they want to do in R-1 is based towards like new construction. But we have to remember that there's a lot of old houses in this city and we're not building a new city. And you can't make it so hard for somebody to like put a sun room on the back of their house or, like Maria was saying, somebody needs a handicap ramp. You've got to -- you've got to take into consideration that you can't make it cost $5,000 just to get the paperwork done before you can even start doing construction on a $2500 project.

And so y'all really need to think about how you're going to do this zoning stuff for doing upgrades on people's houses because that's what we want. We want people to fix up their

Page 148

houses and make them nicer. We don't want to make it so hard to do that nobody fixes up their houses.

Thanks.

MAYOR JENKINS: Thank you.

John?

MR. NOONAN: John Noonan.

In regards to the purchasing process, I think you have everything over $5,000 goes out for RFPs. You can go ahead and structure the process anyway you want.

But when it comes to single-source vendors, just go ahead and eliminate that because if they are in fact a single source, that's the only bid you're going to get.

- - -

(applause)

- - -

MR. NOONAN: Hello. As far as --

UNIDENTIFIED SPEAKER: Thank you.

MR. NOONAN: As far as these forfeited assets go -- just one question for Chuck Atkinson -- how often do you submit an audit report on these forfeited assets?

CHIEF ATKINSON: We submit two audits a

Page 149

1 year.
2 MR. NOONAN: Okay. So you get two
3 audits a year, so you do in fact know how the
4 money's being spent. You can't say you don't.
5 You do. Or else you're not just reading the
6 reports. That's all.
7 And as far as spending money wisely,
8 I'm sure our department uses competitive
9 bidding. They'd be foolish not to. I have the
10 utmost faith in how they're spending that money.
11 Besides, it's not our money; it's State and
12 Federal money. They're just authorized to spend
13 it; not the City.
14 When you get an audit report and then
15 you merge those numbers into the City budget,
16 buddy, in my opinion, you're skating on thin
17 ice.
18 Thank you.
19 MAYOR JENKINS: Thank you.
20 MR. LIVINGSTON: Charles Livingston.
21 As most of you know, I was on the
22 agenda last meeting, on June 15th, and part of
23 what I talked about was the atrocity that was
24 perpetrated against Tom Hart by having him
25 arrested for -- by the City by having him

Page 150

1 arrested for something that he didn't do.
2 And I really wanted to talk to Scott
3 Haeberlin because his name as far as I know was
4 on the warrant or arrest, whatever they do. And
5 he wasn't here last meeting and he's not here
6 again this time, and I really want to talk to
7 him. But in a way, Scott is not any more guilty
8 of this than the people who guided him and
9 counseled him and helped hatch this plot against
10 Tom Hart.
11 And I got to tell you, this evokes
12 emotions in me that I haven't had in a long
13 time, and I'm not really proud of it, but it's
14 -- it's done it. And I want to make -- make no
15 mistake about it. This is not a threat. Scott
16 and all those who helped him do this are
17 protected by law. I can't touch any of you, and
18 I won't. But what it makes me want to do is
19 take each person that was involved in this and
20 work them over until their mother wouldn't
21 recognize them. But I can't do that. I can't
22 touch them. This is not -- this is not a
23 threat. But this is so rotten, so wrong and so
24 corrupt, that this is -- this is the way I look
25 at it.

Page 151

1 And you know, some of you wonder why do
2 I even talk about this.
3 You know, it was suggested in a
4 citizen's comment after I talked last week,
5 that, you know, there's a lot of good things
6 going on in this city, which I recognized at
7 that time. And there are. We got the park. We
8 got good things going on at the library, and we
9 got different awards, we got all sorts of good
10 things. But there's just an undercurrent of
11 things going on here that are not this good.
12 And it seems ironic to me that Tom Hart
13 has had happen to him, what happened to him
14 after he -- he actually I think is probably one
15 person in the city who has donated more of his
16 time for the good of the city than all -- every-
17 body else put in this room altogether.
18 He reads for children up at city hall
19 [sic]. He takes his dog. The children love it.
20 You talked here tonight about some kind
21 of a resolution for Cameron Rose Wescott. I
22 guess this is the gal that drove the soap box
23 derby. You know how this all took place? You
24 come to Tom Hart. Tom Hart spent the whole day
25 doing this. He spent hours and hours getting

Page 152

1 this gal, trying to find somebody to drive it.
2 He's spent hundreds and hundreds of
3 hours on projects for the good of the city, and
4 how does he get rewarded? By being arrested for
5 something he didn't do. And I'll tell you, it's
6 just an atrocity.
7 And I don't enjoy getting up here doing
8 this. I think you people think all I do is
9 bitch. The reason I do it is because I'm trying
10 to make this city a little better, and maybe
11 somehow somebody will listen to what I'm saying.
12 There's some bad things going on here.
13 We got a lot of good things, yes, but this is
14 bad. And you know, I just -- I don't know. It
15 just amazes me what's happened to Tom, and some
16 of you just go on like nothing ever happened.
17 It's just real bad.
18 You know, what comes to mind for me is
19 that the recall thing is something that's been
20 going on through this country for years,
21 decades. It's what citizens do when the elected
22 officials are doing a lousy job. It's
23 honorable, it's lawful.
24 I think you'll find that false
25 imprisonment as a retaliation for activities in

Page 153

the recall is not quite as lawful.
MAYOR JENKINS: Anybody else?
Come on up, Tom.
MR. HART: I didn't want to go next after all that.
Thanks, Charles.
You know, when we talk about getting these building permits and you want to make it easier on the people that live in these houses, these older homes, to fix their houses up and maybe put a little deck on the back and that sort of thing, then we need to simplify the process so they can afford to do these things so a project doesn't become $5,000 or whatever. You know, something that shouldn't cost but $1500, because of the paperwork and all the bureaucracy involved, it takes months to do and it doubles the cost of the project.
I can talk from personal experience, I'm a victim of that. Something that was a very easy project to do: that a landowner in the city wanted to improve this property to make it nicer. He wanted to put like a little ice cream parlor and a hot dog stand and some other things and to fix things up. And it was a very simple

Page 154

process: cut a little hole in the fence, push some dirt, put a little paint and connect two parking lots together. And this went to a situation where we had to go to GDOT. We're going over there to Dekalb County. We're having to redraw things four times. And the cost of paperwork went from $1200 on the program to $10,000 and ended up in people being angry with each other and ended up with the property owner getting all kind of false tickets and being harassed.
This has got to stop in this city. It's not only wrong. When you go to these -- I was in the Dunwoody parade the day before yesterday, and Doraville was represented. We had the little car there, and we had all the signs and had the dog in the car, and the Doraville Library. We had all this stuff. And it was fun because these people were fun to deal with, okay, because they were trying to do something positive for their town.
And Fourth of July here was nothing. Chamblee's got fireworks. Norcross has got fireworks. They got a parade, they got a cookout; they've got the whole thing going on.

Page 155

Every town except here. So every project becomes laborious, becomes, you know, an incredible feat to build anything in the city. I mean incredible. You have to be committed to build in Doraville because they'll horse-whip you till the blood flows out of your eyes before they'll let you do anything good in this city. And it's embarrassing.
MAYOR JENKINS: Times up, Tom.
MR. HART: Thank you.
MAYOR JENKINS: Pam?
COUNCILMEMBER FLEMING: I need to make a motion to revisit item number 7. I don't believe we were finished with that.
I'd like to make a motion to waive the first reading of adding to the ordinance, to Chapter 5, adding D and E.
COUNCILMEMBER ROCHE: I'll second that.
MAYOR JENKINS: Any more discussion?
- - -
(No response)
- - -
MAYOR JENKINS: Call the roll, please.
CLERK BLACKMON: Councilmember Alexander?

Page 156

COUNCILMEMBER ALEXANDER: No.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: Yes.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
COUNCILMEMBER FLEMING: I make a motion to adopt Chapter 5, Building Codes adding D and E, Subsection D and E.
COUNCILMEMBER ROCHE: Second.
MAYOR JENKINS: Both at one time?
COUNCILMEMBER FLEMING: I'm sorry?
MAYOR JENKINS: You want to put them both together, D and E?
COUNCILMEMBER FLEMING: I can do them separately if you would like me to.
MAYOR JENKINS: What about it, Murray?
MR. WEED: Together's fine. We all know what we're talking about.

Page 157

MAYOR JENKINS: Okay. Second?
COUNCILMEMBER ROCHE: Second.
MAYOR JENKINS: Any more discussion?
- - -
(No response)
- - -
MAYOR JENKINS: Call the roll, please.
CLERK BLACKMON: Councilmember Alexander?
COUNCILMEMBER ALEXANDER: No.
CLERK BLACKMON: Councilmember Bates?
COUNCILMEMBER BATES: Yes.
CLERK BLACKMON: Councilmember Fleming?
COUNCILMEMBER FLEMING: Yes.
CLERK BLACKMON: Councilmember Pittman?
COUNCILMEMBER PITTMAN: Yes.
CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler?
COUNCILMEMBER SPANGLER: Yes.
COUNCILMEMBER FLEMING: Thank you.
MAYOR JENKINS: Okay. Let's do something constructive and open some bids.
- - -

Page 158

(Brief recess)
- - -
COUNCILMEMBER FLEMING: Foresite Group, $59,600.
Should I list what he's stating?
COUNCILMEMBER ROCHE: No, I don't think we need that.
COUNCILMEMBER FLEMING: The next one I have is Clark Design Group. I do need to make a comment. He's listing the task of boundary and topographical survey at $5,000 and construction documents at $11,500, which would be $16,500, but then he's got individual pricing information listed per hour -- price per hour.
COUNCILMEMBER ALEXANDER: Okay. I've got an envelope here that's labeled one of two.
CLERK BLACKMON: Yes. There's a small one that was in the same envelope that went with that.
MAYOR JENKINS: What's the name of it?
COUNCILMEMBER ROCHE: Are you ready for the next one?
COUNCILMEMBER ALEXANDER: W & B.
COUNCILMEMBER ROCHE: I have --
COUNCILMEMBER PITTMAN: Well, I think

Page 159

this -- is that Breedlove?
MAYOR JENKINS: Go ahead, Bob.
COUNCILMEMBER ROCHE: I have Pond & Company, associated proposal lump-sum fee of $49,500.
And then I have Smallwood, Reynolds, Stewart, Stewart & Associates, and "Our proposed design fee for this project is $120,000."
I have another one. I couldn't find the amount. MDA, we cannot find a bid amount.
COUNCILMEMBER FLEMING: Maria, did you find your second package?
COUNCILMEMBER ALEXANDER: No.
COUNCILMEMBER FLEMING: Is it MDA?
COUNCILMEMBER ALEXANDER: No. It's Watson Browning.
Is it the green one? Thank you.
MAYOR JENKINS: You found it?
COUNCILMEMBER ALEXANDER: Yes. Brian had it. Thank you.
COUNCILMEMBER ROCHE: I guess we should keep the envelopes.
CLERK BLACKMON: Yes, please, because I file those ones that are not used. I have to keep them for so many years, so please keep the

Page 160

envelopes.
COUNCILMEMBER ALEXANDER: I've got some.
Tunnell, Spangler, Walsh & Associates, $38,000.
Southeastern Engineering, Incorporated, $28,500. Optional site survey of $4,500.
AEC, Incorporated. You're going to have to write down several things. Task one, design development, $29,670. Construction documents, $47,675. Bid solicitation, $3,230. Construction services, $32,740.
MAYOR JENKINS: The total?
COUNCILMEMBER ALEXANDER: You have to add all those up. You got to pick and choose what you want on that one.
I'll have one more in a few minutes.
COUNCILMEMBER BATES: Breedlove Land Planning. Task one, base data coordination, $1,000. Task two, preliminary design, $2,000. Task three, preliminary geotech exploration, $7,500. Task four, site work, construction documents, $17,500. Task five, general NPDES permit, $2,000. Task six, local issuing authority land disturbance permit, $3,500. Task

Page 161

1 seven, state water buffer and LIA encroachment
2 variance permitting, $4,500. Task eight,
3 technical specifications, bidding assistance,
4 $4,500. Task nine, construction administration,
5 observation, $7,500.
6 COUNCILMEMBER ALEXANDER: Watts &
7 Browning Engineers, Incorporated. Design
8 services fee, $37,100.
9 COUNCILMEMBER ROCHE: I have one for
10 MDA. It's actually McFarland-Dyer & Associates.
11 Construction documents, site planning, grading,
12 drainage plan, et cetera, plus bridge abutments,
13 geotechnical and electrical consulting, our fee,
14 $22,500. Optional environmental permitting if
15 required, nationwide permit is $3,200. Stream
16 buffer variance is also $3,200.
17 COUNCILMEMBER BATES: MacTec. Tasks
18 one through four, $33,250. Tasks five through
19 six, $11,500.
20 MAYOR JENKINS: Precision Planning, a
21 total of $43,000.
22 And QK Engineering is $39,500.
23 COUNCILMEMBER BATES: Mondo Land
24 Planning & Design partnered with Aqua Terra
25 Engineering. Task one, $4,160. Task two,

Page 162

1 $13,120. Task three, $5,360. Task four, $104
2 per hour or lump sum negotiable after
3 establishment of defined work scope.
4 MAYOR JENKINS: Okay. We got one for
5 Clough Harbour & Associates LLP, and the total
6 on it is $66,500.
7 COUNCILMEMBER ALEXANDER: I have RAA
8 Design with Wolverton & Associates. Schematic
9 design is $8,800. Design development is
10 $11,000. Construction documents, $17,600.
11 Bidding and negotiations, $2,200. Construction
12 administration, $4,400. Reimbursables, $2,500.
13 COUNCILMEMBER BATES: Lose &
14 Associates. Lump sum fee inclusive of all
15 reimbursables, $64,500.
16 COUNCILMEMBER PITTMAN: And we have one
17 here that has no dollar amount. It's Rochester
18 & Associates.
19 MAYOR JENKINS: Wait just a minute.
20 COUNCILMEMBER ALEXANDER: Is there a
21 separate envelope?
22 COUNCILMEMBER PITTMAN: That's what
23 we're looking to see, if we can find something
24 different. No, there is no different.
25 MR. WEED: With MDA, they actually

Page 163

1 taped it onto the main envelope.
2 CLERK BLACKMON: Yes, several of them
3 were stapled together.
4 COUNCILMEMBER ROCHE: And make sure to
5 keep the envelopes.
6 COUNCILMEMBER PITTMAN: Unless this one
7 is missing in action.
8 COUNCILMEMBER FLEMING: Okay. And I
9 have a singular sheet with no --
10 MAYOR JENKINS: What is the name on it?
11 COUNCILMEMBER FLEMING: -- format.
12 B&C Studio. Landscape architecture --
13 COUNCILMEMBER PITTMAN: Here's B&C.
14 Maybe that's it.
15 COUNCILMEMBER ROCHE: Oh, okay.
16 COUNCILMEMBER FLEMING: Okay. All
17 right.
18 COUNCILMEMBER PITTMAN: But it's
19 Rochester --
20 COUNCILMEMBER FLEMING: B&C Studio,
21 Halpern Park team. They've listed survey, civil
22 and landscape architectural, and the total for
23 the project is $15,650.
24 COUNCILMEMBER PITTMAN: And that's one
25 and the same with Rochester & Associates.

Page 164

1 COUNCILMEMBER FLEMING: One more. We
2 have Jordan, Jones & Goulding, $76,000 even.
3 CLERK BLACKMON: On the record,
4 Bradford & Associates was not sealed so it is
5 disqualified.
6 COUNCILMEMBER FLEMING: Who was?
7 CLERK BLACKMON: Bradford & Associates.
8 MAYOR JENKINS: How do we know we've
9 got them all?
10 CLERK BLACKMON: There were 20, sir.
11 MAYOR JENKINS: We got a total?
12 CLERK BLACKMON: That's twenty.
13 COUNCILMEMBER ROCHE: Motion to
14 adjourn.
15 COUNCILMEMBER PITTMAN: Second.
16 MAYOR JENKINS: Call the roll.
17 CLERK BLACKMON: Councilmember
18 Alexander?
19 COUNCILMEMBER ALEXANDER: Yes.
20 CLERK BLACKMON: Councilmember Bates?
21 COUNCILMEMBER BATES: Yes.
22 CLERK BLACKMON: Councilmember Fleming?
23 COUNCILMEMBER FLEMING: Yes.
24 CLERK BLACKMON: Councilmember Pittman?
25 COUNCILMEMBER PITTMAN: Yes.

Page 165

CLERK BLACKMON: Councilmember Roche?
COUNCILMEMBER ROCHE: Yes.
CLERK BLACKMON: Councilmember Spangler has already left.

- - -

(Meeting adjourned at approximately 10:15 p.m. the same day.)

-o0o-

Page 166

C E R T I F I C A T E

E OF GEORGIA]
TY OF DEKALB]

I hereby certify that the foregoing transcript taken down, as stated in the caption, and the eedings were reduced to typewriting under my ction and control.

I further certify that the transcript is a true correct record of the evidence given at the said eedings.

I further certify that I am neither a relative mployee or attorney or counsel to any of the ies, nor financially or otherwise interested in matter.

This the 12th day of July, 2009.

_____
Theresa Bretch, CCR
Permit No. B-755

[SEAL]

$

$1,000 (1)
160:20
$1.75 (1)
17:1
$10,000 (1)
154:8
$104 (1)
162:1
$11,000 (1)
162:10
$11,500 (2)
158:12;161:19
$120,000 (1)
159:8
$1200 (1)
154:7
$13,120 (1)
162:1
$14,000 (1)
58:15
$15,650 (1)
163:23
$150 (8)
23:14,19;26:8,25;
27:7,14;28:9,13
$1500 (1)
153:16
$16,500 (1)
158:12
$17,500 (1)
160:23
$17,600 (1)
162:10
$18,000 (1)
60:5
$18,600.67 (2)
15:22;16:8
$2,000 (2)
160:20,24
$2,200 (1)
162:11
$2,500 (1)
162:12
$2.25 (1)
17:5
$20 (1)
17:1
$20,000 (2)
60:2,4
$200 (3)
23:16;27:9;28:11
$22,500 (1)
161:14
$25,000 (1)
65:24
$250 (12)
23:7,17;26:13;
27:1,2,11;30:1,3,7,8,
10;116:9
$2500 (1)
147:20
$273 (1)
56:4
$28,500 (1)
160:7
$29,670 (1)
160:10
$3,200 (2)
161:15,16
$3,230 (1)
160:11
$3,500 (1)
160:25
$3,940 (2)
15:21;16:2
$32,740 (1)
160:12
$33,250 (1)
161:18
$350 (1)
116:9
$37,100 (1)
161:8
$38,000 (1)
160:5
$39,500 (1)
161:22
$4,160 (1)
161:25
$4,400 (1)
162:12
$4,500 (3)
160:7;161:2,4
$4.50 (1)
17:7
$400 (10)
23:7,14;26:8,25;
27:3,6;30:4,7,12;
31:3
$43,000 (1)
161:21
$47,675 (1)
160:11
$49,500 (1)
159:5
$5,000 (8)
37:4;69:23;77:3,
17;147:18;148:9;
153:14;158:11
$5,360 (1)
162:1
$50 (2)
23:17;27:12
$55 (1)
17:7
$59,600 (1)
158:4
$64,500 (1)
162:15
$66,500 (1)
162:6
$7,500 (2)
160:22;161:5
$750 (9)
26:13;27:17,20,25;
28:12;29:19;30:2,19;
34:8
$76,000 (1)
164:2
$8,000 (1)
58:14
$8,800 (1)
162:9
$8.25 (1)
55:4
$80 (1)
17:4
$800 (1)
27:17
$850 (1)
28:7
$863 (1)
56:4

[

[sic] (4)
55:19;92:12;98:4;
151:19

0

08 (1)
141:5
09 (1)
141:6

1

1 (1)
6:15
10 (4)
40:10;102:23,24;
106:17
10:15 (1)
165:6
1000 (1)
136:3
11 (2)
5:21;60:10
1200 (1)
119:16
1225 (1)
138:22
1250 (13)
117:8,12,17,21;
131:21;134:21;
136:2,9;138:14,22,
22;139:9,14
14 (1)
106:9
1401 (1)
23:6
15 (6)
111:8,12,16;
112:10,14,16
15th (2)
24:19;149:22
18th (5)
22:24;24:16,17;
25:2,6
1D (1)
121:9
1st (1)
24:15

2

2 (2)
88:25;90:9
20 (3)
112:10;113:25;
164:10
2004 (2)
42:17,20
2007 (1)
70:10
2008-25 (2)
115:7;121:7
2009 (1)
42:11
20th (1)
35:19
2-261 (2)
22:20;23:4
25 (1)
110:17
26 (1)
10:11
27 (6)
5:23;6:7,16;40:15;
113:17,24
27th (1)
92:20
285 (1)
105:4
2-89 (3)
44:17,18,21
2-90 (16)
8:15;9:2,21;42:6,
15;43:7,18,22;44:11;
49:5,6;50:2;52:4;
72:2;77:16;88:12
2-90's (1)
43:4

3

3 (4)
60:9;115:14,14;
116:20
30 (8)
10:15;39:18;
109:24;111:14;
112:19;113:15,21;
114:11
3rd (3)
5:16,17;28:5

4

4 (3)
33:1;35:10,17

5

5 (5)
115:7;116:18;
121:8;155:17;156:14
5,850 (1)
141:1
50's (1)
144:18
5th (2)
37:15;42:11

6

6 (1)
60:10
6/16/09 (1)
4:13
6/3/09 (1)
3:19
60s (1)
144:18

7

7 (4)
102:13,23;115:5;
155:13
70s (1)
144:18
71 (2)
138:12,21

8

8:37 (1)
25:6
80 (1)
145:4
80s (1)
144:19
85 (2)
105:3;145:5

9

9 (5)
110:25;111:3,21,
22;112:7
9:15 (1)
112:23
9:30 (3)
111:20;113:12;
114:11
903 (2)
135:9,17
911 (2)

140:22;141:2

A

abandon (2)
134:16,20
ability (1)
21:11
able (11)
6:10;19:25;22:16;
31:21;34:9;42:4;
47:5;108:5;136:1,5;
146:7
above (3)
102:23;133:17,21
above-listed (1)
81:20
absolutely (8)
7:19,23;17:24;
33:11;46:15;47:8;
70:9;122:13
abstain (1)
130:5
abstained (2)
129:21,25
abstention (1)
130:2
abutments (1)
161:12
accept (1)
40:22
access (1)
90:15
accomplish (2)
135:25;137:10
accordance (2)
44:15;45:18
account (1)
68:4
accountant (3)
83:25;95:10,16
accounting (3)
67:15,25;68:5
accusations (3)
70:11;71:17;76:13
accusing (2)
79:20;80:18
across (4)
72:3,23;81:7;
107:14
Act (1)
121:2
Acting (1)
66:1
action (10)
23:19,20;24:8;
25:18;26:17;27:11,
14;28:13,14;163:7
actions (1)
27:13
active (1)
43:5
actively (2)
46:1,2
activities (1)
152:25
actual (2)
6:24;17:21
actually (22)
8:20;9:10;17:21;
37:14;41:10;49:24;
91:23;94:25;96:16;
98:12;99:20;113:25;
122:15,23;133:16;
141:10;143:23;
145:12;146:18;
151:14;161:10;
162:25
add (23)
12:9,15;20:8;50:3;
51:14;86:19;99:22;
112:11,16;116:20;
117:1,10,11,23;
121:7,9;130:19;
131:4,6;133:25;
134:4;146:1;160:15
added (1)
43:14
adding (5)
112:14;118:5;
155:16,17;156:14
addition (5)
107:16;108:4;
112:11;116:18,19
additional (7)
33:14;34:22;
35:21;47:13;49:4;
50:3;66:14
address (4)
8:18;81:19;
101:25;132:9
addressed (4)
88:17;117:5;
139:4,13
addressing (1)
139:8
adequate (1)
109:21
adjoining (1)
31:20
adjourn (1)
164:14
adjourned (1)
165:6
adjustments (2)
86:25;87:2
administration (3)
79:12;161:4;
162:12
Administrative (2)
23:16;27:9
admonished (1)
49:22
adopt (7)
42:19;122:10,21;
123:4,4,19;156:14
adopted (4)
42:17,25;43:1;
83:8
ADP (4)
15:19;19:12;
20:11,12
advantage (1)
47:16
advertise (1)
36:13
advice (1)
10:8
advise (3)
8:20;45:9;122:16
advocate (1)
12:6
advocating (4)
56:20,20;58:6,7
AEC (1)
160:8
affairs (1)
89:1
affect (1)
146:12
afford (1)
153:13
afraid (1)
36:23
after- (1)
60:9
again (38)
22:25;26:25;
29:13;31:19;34:16,
19;38:12,21;39:15;
40:3,19;41:1,5;48:1;
49:13;53:15;61:2,12;
68:16;78:12;79:20;
80:4;84:3;90:4,7,8;
91:2,5,25;97:14,21;
98:8,24;99:2;105:7;
125:9;141:4;150:6
against (2)
149:24;150:9
agencies (2)
64:23;66:18
agency (1)
65:8
agenda (24)
11:8,12,13;12:2,
24;13:6,8,23;14:9,
11;22:12;33:2;35:8,
10,11,18;50:5;63:14;
83:4;85:23;86:18,19;
99:23;149:22
agent (3)
55:18;57:13;58:8
ago (2)
92:1;107:13
agree (15)
7:18;30:6;32:7;
43:11;47:14;55:25;
56:1;57:6;59:5;
65:12;102:1;107:7;
126:14;132:11;146:5
agreed (1)
101:14
agrees (1)
109:9
ahead (13)
6:2;9:10;31:25;
44:9;77:12;99:23;
111:10;114:5;121:3;
122:21;148:10,13;
159:2
aide (3)
98:4,6,10
air (1)
109:22
Alexander (67)
3:5,6,22,25;4:1,20,
21;12:9,12;14:14,15;
15:14;21:19,20;24:7,
10,18,23;25:14,17,
20,22;26:16;33:12;
42:6;49:3,17;63:16,
20;65:25;70:8;82:3,
4;87:9,18,19;103:10,
11;114:17,18;
119:12;120:22;
128:23,24;129:24;
130:7,20;131:4,10;
140:3,4;155:25;
156:1;157:9,10;
158:15,23;159:13,
15,19;160:2,14;
161:6;162:7,20;
164:18,19
allow (3)
135:25;136:5;
145:25
allowed (4)
70:19;84:1;125:9;
136:12
alluded (1)
35:25
almost (1)
86:24
Altera (4)
16:20;17:23;
18:23;19:13
alternative (4)
63:10;73:1,4;
81:15
alternatives (1)
63:6
although (1)
8:12
altogether (1)
151:17
always (13)
11:12;32:2;36:4;
51:4;55:15;65:1,11,
12,12;96:2;101:21,
22;110:9
amazes (1)
152:15
amenable (1)
118:17
amend (4)
11:12,12;13:5,8
among (1)
130:15
amount (18)
6:24;10:3;11:22;
13:18;20:10;23:9;
28:3;32:2;33:22;
40:12;56:23;57:15;
58:2;59:20;68:2;
159:10,10;162:17
amounts (7)
12:23;17:22;
21:14;25:10;38:14;
40:20;41:13
analyzed (1)
18:15
Anderson (11)
109:1,2,2;125:3,4,
5;138:5,5;139:5,17,
20
angry (1)
154:8
annual (4)
15:21;16:25;
17:22;20:1
anymore (2)
91:21;95:7
apologize (2)
29:11;100:24
apology (2)
111:24;112:22
apparent (1)
55:19
Apparently (5)
18:24;89:7;98:5;
143:1,11
appeal (7)
23:10;27:1,5;28:3;
29:18;30:18;34:8
Appeals (14)
23:5;28:23,25;
29:15;30:15,17;
31:15,21;32:2,23;
33:18,22;34:20,25
appearance (2)
46:21;50:19
appears (1)
42:12
applause (1)
148:17
apples (3)
19:15,15;55:24
apples-to- (1)
55:23
applicability (1)
72:3
applicable (6)
8:1;72:23;81:5,7;
113:13;133:19
applicant (2)

23:11;28:4
applied (1)
137:12
apply (6)
64:2;70:4;75:22;
81:20;135:2,2
apprised (1)
75:7
appropriate (12)
40:24;45:12,19,21;
52:6;57:25;69:25;
71:2;72:1,2;100:7;
145:20
approval (1)
81:11
Approve (5)
3:18;51:9;62:2;
85:6;125:7
approved (6)
38:8;62:21;71:21,
22;72:14;117:6
approximately (1)
165:6
April (1)
89:4
Aqua (1)
161:24
arbitrarily (1)
77:23
architectural (1)
163:22
architecture (1)
163:12
area (10)
125:19;126:23;
133:8;134:21;136:2,
9,24;137:1,7,16
areas (2)
34:19,21
arguing (1)
26:20
arise (1)
146:11
around (3)
39:18;43:25;
110:17
arrangement (1)
18:25
arrest (1)
150:4
arrested (3)
149:25;150:1;
152:4
article (1)
44:18
askew (1)
56:1
aspect (1)
8:11
asset (15)
41:13;64:2,12;
65:8;70:9;71:4;
72:24;74:25;75:2,14,
23;76:1;77:18;
78:10;81:8
asset-forfeiture (3)
69:24;76:21;79:13
assets (2)
148:22,24
assistance (1)
161:3
associated (4)
23:18;27:11;
28:13;159:4
Associates (10)
159:7;160:4;
161:10;162:5,8,14,
18;163:25;164:4,7
assuming (1)
46:2
assumption (2)
31:16;46:6
Atkinson (33)
66:1,3,5,9;67:20;
69:1,6;76:17;77:8,
14,18,21;78:20,24;
79:4,8,11,23;80:2,
22;94:23;114:3;
140:20,25;141:5,13,
16,18,22,25;142:5;
148:23,25
atrocity (2)
149:23;152:6
attempt (1)
96:3
attention (2)
34:1;104:22
Attorney (8)
37:16;48:14;63:3,
11;72:12;81:2;
83:24;101:21
attorneys (1)
40:25
audience (3)
77:10,11;143:3
audit (2)
148:23;149:14
audits (3)
79:14;148:25;
149:3
August (3)
5:15,17;70:10
authority (2)
37:4;160:25
authorized (1)
149:12
automatic (1)
16:14
automatically (1)
94:9
Autumn (1)
61:20
available (4)
7:22;13:12;92:11,
12
award (1)
27:4
awards (1)
151:9
aware (1)
45:17
away (4)
34:7;58:4;126:8;
145:17
azalea (1)
107:21

B

B&C (3)
163:12,13,20
back (44)
7:4,6;17:16;18:9;
19:15;20:19;26:3;
28:18,21,22;30:22;
37:15;38:12;52:1,18;
53:1;56:7;58:3;59:8,
15,24;61:25;62:13;
74:4;83:12,14;84:2;
86:22,25;89:4;92:19;
98:6;105:7,14,20;
106:1;108:22;
116:15;134:24;
137:9;141:11;
144:18;147:15;
153:11
background (1)
77:6
bad (4)
147:4;152:12,14,
17
ball (1)
83:6
bank (1)
66:20
base (1)
160:19
based (12)
6:24;7:13;16:16;
25:15;37:20;51:2;
65:3;84:24;85:9;
99:10;147:3,10
basic (2)
48:16;86:13
basically (11)
28:16,18;34:18;
67:12;68:15;78:10;
92:13;96:22;104:8;
125:21;126:7
basis (7)
17:22;47:4;48:20;
73:6;80:10;86:13;
88:14
Bates (107)
3:7,8;4:2,3,15,22,
23;7:11;10:14,24;
11:2;14:16,17;15:18;
16:1,5,9,12,15,18;
17:14,24;18:2,20;
19:6,8,11;20:21;
21:3,21,22;26:1;
29:14;31:12,13;32:4,
13,16;33:11;34:24;
46:22;55:8;57:1,10,
19;58:5;59:5,17;
60:6,17,25;61:12;
82:5,6,17;83:6,15,18,
21;84:22;85:5,8,16,
21;86:15,21;87:1,20,
21;90:17;91:2,5;
103:12,13;110:18;
114:19,20;118:13,
15,22;119:2,8;120:1,
3,9;128:25;129:1,4,
18,19,23;130:4,5;
131:13,17;140:5,6;
156:2,3;157:11,12;
160:18;161:17,23;
162:13;164:20,21
Bates' (2)
62:6;81:16
bear (1)
121:18
Bearing (1)
113:16
become (3)
98:24;116:14;
153:14
becomes (2)
155:2,2
beer (1)
127:1
bees (1)
110:13
begin (1)
132:9
beginning (4)
70:10;80:15;
112:25;139:5
beginnings (1)
41:23
begins (1)
57:3
belongs (2)
109:9;110:14
Ben (5)
104:2,4;106:16;
107:7;145:15
Besides (1)
149:11
best (9)
10:8;19:18;47:6;
48:11;56:16;59:2,16;
78:1;145:25
better (8)
8:22;46:17;72:6;
90:18;104:13,16;
105:19;152:10
bid (35)
6:9;7:16;21:11,16;
36:14;40:6,12,18,20,
22;45:4;52:9;57:14,
15;58:2,2,4;59:9,11,
20,25;60:8,13;61:13,
21;62:5;63:7,9;65:1;
73:4;80:6;88:15;
148:15;159:10;
160:11
bidder (3)
11:22;13:19;55:20
bidders (1)
61:21
bidding (4)
45:2;149:9;161:3;
162:11
bids (52)
6:15;8:15,18;9:4,5,
11;10:4,11;11:9,19,
22;12:3,14,20;13:11;
19:5,12;20:2;40:7,
15,21;41:17;42:16;
50:17,17,25;51:5,25,
25;52:6,14;53:11,12,
19;55:9,11,16,23,24;
56:9,22;58:1;59:7;
61:20;65:2;71:24;
72:16;81:13;142:15,
19,24;157:24
big (5)
61:16;92:4;105:4;
132:10,12
bigger (1)
146:3
bit (4)
36:18;66:15;
96:11;138:11
bitch (1)
152:9
black (1)
33:19
BLACKMON (128)
3:4,7,9,11,13,15,
24;4:2,4,6,8,10,19,
22,24;5:1,3,5,15,18;
13:7;14:13,16,18,20,
22,24;15:6,16;18:6;
20:18;21:1,5,18,21,
23,25;22:2,4;35:17;
55:6;65:21;72:7;
73:11,15;80:23;81:2;
82:2,5,7,9,11,13,24;
87:17,20,22,24;88:1,
3,5;93:1,5;95:8,15,
19;96:2,12,19;
100:19,23;102:3,6;
103:9,12,14,16,18,
20;110:25;111:3,22;
113:14,25;114:16,
19,21,23,25;115:2;
128:22,25;129:5,7,9,
13;130:4;140:2,5,7,
9,11,13;155:24;
156:2,4,6,8,10;157:8,
11,13,15,17,19;
158:17;159:23;

163:2;164:3,7,10,12,17,20,22,24;165:1,3
blind-sided (2) 90:5;93:10
blogs (2) 91:14,16
blood (1) 155:6
board (3) 72:4,23;88:13
Bob (6) 22:10;35:22;54:1;60:1;88:19;159:2
body (2) 87:5;151:17
book (1) 117:15
books (3) 42:24;107:11;143:13
both (9) 19:13;20:2;21:11;94:22,25;95:1;132:6;156:17,20
boundary (1) 158:10
box (4) 5:12;101:2,4;151:22
boy (1) 25:19
boys (1) 61:16
Bradford (2) 164:4,7
brain's (1) 17:20
break (3) 5:25;102:16,16
breathing (1) 86:2
Breedlove (2) 159:1;160:18
Brian (1) 159:19
bridge (1) 161:12
Brief (2) 102:18;158:1
bring (7) 12:3;29:20;30:19;32:2;62:12;105:13;115:6
broke (1) 115:14
broken (3) 20:5;24:11;79:16
brought (4) 6:1;18:23;33:25;129:11
Browning (2) 159:16;161:7
buddy (2) 39:9;149:16
budget (4) 11:8;65:15;84:15;149:15
buffer (2) 161:1,16
Buice (1) 6:13
build (6) 130:13;131:19;133:11;136:1;155:3,5
building (44) 41:15,15;80:7;105:15,20;106:1;107:15,16;108:3,4,7,20;109:6,10,11;110:15;115:7,8;116:18,19;118:6;120:25;121:1,8,9;126:1,2,3,4,10,25,25;127:1,6,7;128:7;138:7,12,15,16,20;147:13;153:8;156:14
buildings (1) 7:15
built (8) 7:15;80:7;125:18,23;126:7,13,14;144:18
bull (1) 145:13
bureaucracy (1) 153:17
bushes (1) 107:21
business (15) 7:1;22:9;30:12;31:4;33:1,2;34:1;49:25;50:6,8;51:18;70:20;104:21;115:11;116:12
businesses (1) 30:4
busy (1) 95:24

C

Calcaterra (1) 144:24
calculate (2) 17:9;18:1
Call (28) 3:3,23;4:18;10:17;14:12;19:23;21:17;82:1;85:11;87:16;90:6;94:20,20;95:25;96:6;102:2;103:8;107:22;108:2;114:15;128:21;139:25;141:21;142:2,9;155:23;157:7;164:16
called (6) 11:6;34:20;36:9;93:12;107:23;145:14
calling (1) 146:23
calls (3) 140:22;141:2;142:1
came (9) 22:23;28:21,22;34:2;47:25;79:12;88:13;90:8;145:17
Cameron (2) 5:9;151:21
can (109) 7:9;8:2,18;10:6,18;11:8,11,12,12,23;12:9;13:3,19;18:1;19:5;20:1,11,22,24;27:4;29:1;31:4,6;32:11,22;33:1;36:14;37:24;39:8,22;40:21;42:7,9,17;43:23;45:11;47:12,16;48:21;50:6,23;51:25;55:14;56:6;57:18;59:8,14;61:25;62:13,20;63:3,13;64:5,20;66:1,13;67:18;70:4,12,21,24;71:20;73:17;77:22;78:1;80:12;87:7;90:16;94:20;96:6;97:15,19;99:25;100:10,11;108:15;110:5,8;112:11;113:21;117:9;121:15,17;122:11,20,21;123:1,4,8,15,22;124:7;126:21;127:7;128:4,5;132:9;136:4,12;138:10;143:22;146:21,22;147:19;148:10;153:13,19;156:21;162:23
Captain (2) 66:1;140:21
car (3) 119:17;154:16,17
care (8) 14:3;70:24;78:2,8,8;92:2;136:14,15
careful (1) 147:9
Carol (1) 6:13
carport (9) 116:3,4,25;118:10;121:13;125:17;127:16;130:11;136:4
carports (1) 125:17
carried (4) 35:18;129:16;130:6;131:11
carry (2) 33:1;35:8
cars (1) 108:17
case (6) 9:2;17:12;35:9;70:13;81:8;127:1
cases (5) 40:24;66:17;70:11;125:20;143:16
cash (6) 65:24;66:7,11,23;67:3,4
cat (2) 145:13,19
cation (1) 98:6
caveat (2) 125:25;127:6
cents (1) 16:6
certain (7) 5:25;32:11;70:10;80:4;89:6;90:2;145:24
certainly (7) 26:19;39:22;43:19;60:13;65:11;101:25;122:5
cetera (8) 17:11;62:13;80:8;99:6,6;126:4,4;161:12
Chamblee's (1) 154:23
chance (6) 38:19;39:25;43:15;80:6;100:8;130:2
change (14) 23:1;45:24;62:20;121:3,15,20,23;122:19;123:23,24;125:7;135:3;138:18;139:1
changed (5) 37:18;95:3;116:23;118:8;121:11
changes (9) 23:21,23;49:4;63:4;86:25;87:8;104:14,15;123:18
changing (2) 130:25;131:5
Channel (2) 88:25;90:9
Chapter (6) 115:7;116:18;117:14;121:8;155:17;156:14
charge (2) 31:21;33:17
Charles (2) 149:20;153:6
chart (2) 32:17,18
Charter (1) 124:20
check (18) 7:4;17:1,2;20:5,6,7;65:24;66:25;67:7,21;68:3;69:2,15;76:21;98:22;101:24;142:9;144:5
checking (1) 99:15
checks (4) 17:10;66:7,22;68:15
chief (36) 64:15;66:1,3,5,9;67:20;69:1,6;76:17;77:8,14,18,21;78:20,24;79:4,8,11,12,23;80:2,22;94:23;105:13,16;114:3;140:20,25;141:5,13,16,18,22,25;142:5;148:25
children (2) 151:18,19
choice (1) 59:14
choose (7) 6:16;7:2;36:14;37:21;39:3;76:25;160:15
chosen (1) 60:24
Chuck (4) 107:23;114:1;128:8;148:22
circled (1) 26:7
circumstances (1) 11:19
citizen (3) 82:21;84:24;91:6
citizens (11) 42:1;46:18,24;47:21;76:11;89:6;90:6,24;114:6;142:18;152:21
citizen's (1) 151:4
citizens' (11) 78:5;111:5,17;112:1,4,7,12,16,18;113:10;143:6
City (81) 12:10;15:19;23:8;28:1;37:16;47:7;48:14;52:12;55:18;

57:13;58:8,8,10;
63:3;65:15;70:4,5;
72:4,12;76:2;81:7,
21;82:22;88:21,24;
89:7,8,14,14,19;90:2,
19,23;91:1,6,7,10,12,
13,17,20;97:5;99:4;
101:21;104:3,5,6,9,
10,12,15,15;105:11,
18,23,23;108:11;
109:10;110:11,18;
116:13;117:19;
127:7;144:13,23;
145:2;147:12,13;
149:13,15,25;151:6,
15,16,18;152:3,10;
153:22;154:12;
155:3,7
City's (1)
37:2
City-wide (2)
72:23;76:10
civil (2)
116:8;163:21
clarification (1)
99:16
clarified (1)
96:20
clarity (1)
96:8
Clark (1)
158:9
classi- (1)
68:21
classifications (1)
69:18
classified (5)
67:9,15;68:4,20;
69:13
classify (1)
68:17
cleaned (2)
63:5;79:13
cleaning (1)
143:10
clear (5)
35:5;79:24;94:24;
142:6;146:14
clearer (1)
45:2
clearly (4)
59:20;126:16,20;
128:11
CLERK (134)
3:4,7,9,11,13,15,
24;4:2,4,6,8,10,19,
22,24;5:1,3,5,15,18;
12:10;13:7;14:13,16,
18,20,22,24;15:6,16;
18:6;20:18;21:1,5,
18,21,23,25;22:2,4;
32:21;35:17;55:6;
57:12;58:8;65:21;
72:7;73:11,15;80:23;
81:2;82:2,5,7,9,11,
13,23;87:17,20,22,
24;88:1,3,5;93:1,5;
95:8,15,19;96:2,12,
19;97:6;100:19,23;
101:12;102:3,6;
103:9,12,14,16,18,
20;110:25;111:3,22;
113:14,25;114:16,
19,21,23,25;115:2;
128:22,25;129:5,7,9,
13;130:4;140:2,5,7,
9,11,13;155:24;
156:2,4,6,8,10;157:8,
11,13,15,17,19;
158:17;159:23;
163:2;164:3,7,10,12,
17,20,22,24;165:1,3
close (3)
85:23;105:3,4
closed (2)
55:7;105:5
Clough (1)
162:5
Code (17)
10:9,13;44:17;
46:3;106:8,11;
107:10,11;108:2;
109:25;110:9,14;
118:6;121:1;123:2;
135:9;139:15
code-based (2)
108:22;147:3
Codes (4)
120:25;126:4;
138:7;156:14
combination (1)
10:25
combine (1)
50:10
comfortable (2)
84:19;132:15
coming (2)
104:5;105:10
commend (1)
145:11
comment (6)
124:13;125:3;
130:8;131:13;151:4;
158:10
comments (14)
108:24;111:5,18;
112:1,4,8,12,17,19;
113:11;114:7;
128:16;142:19;143:7
commercial (2)
23:8;27:3
Commission (1)
70:15
committed (1)
155:4
committee (26)
5:25;6:11;8:12,13,
22,25;10:10,19;
11:24;12:19;13:2;
40:16;45:22;46:10,
24;47:9;48:7;49:9;
59:14;82:19,23;
84:23;85:11;86:22;
87:1;88:10
committees (2)
47:23;49:12
commonly (1)
51:2
communi- (1)
98:5
communications (1)
88:21
community (10)
47:10,18;104:18,
20,21,23,25;105:9,
24;106:4
companies (2)
6:7;20:13
company (7)
15:6;55:10,12;
60:1,4;61:14;159:4
comparative (1)
32:18
compare (4)
19:14;20:2,11;
56:3
competitive (2)
6:10;149:8
complaint- (1)
147:2
complaint-based (3)
107:9;108:23;
146:20
complete (3)
56:17;59:2;86:8
completed (1)
86:19
completely (2)
45:6;145:16
compliance (1)
9:2
compliant (2)
9:13;10:9
comply (2)
10:12;75:18
comport (1)
124:19
comports (1)
122:25
composed (1)
82:23
compromised (1)
66:25
computer (3)
68:10;100:15;
101:3
concept (2)
39:5,6
concepts (1)
81:19
concern (4)
129:11;131:16,18;
132:2
concerned (5)
44:7;72:4;86:18;
119:3;120:2
concerning (4)
75:14;78:13;
125:5,6
concerns (3)
49:21;131:14;
143:19
concise (1)
45:2
concrete (13)
115:22,24;116:24,
24;118:9,9;121:12,
12;127:20,25;131:5,
7;133:14
concurrence (1)
24:2
concurrent (10)
23:14,18,20;26:9;
27:7,12,13;28:9,14;
42:10
Conditional (5)
23:13;26:8;27:6,
16;32:19
confidence (2)
37:1;105:25
confirm (1)
123:21
conflicts (1)
143:18
conform (1)
134:1
confused (1)
24:21
confusing (1)
38:10
connect (1)
154:2
consensus (1)
74:12
consider (3)
21:16;118:5;139:3
consideration (5)
125:10;133:2;
144:17;145:1;147:18
considered (1)
133:18
constitutes (2)
9:23;10:7
constructed (1)
51:1
construction (15)
55:10,11;61:14;
116:5;136:10;
147:11,20;158:11;
160:10,12,22;161:4,
11;162:10,11
constructive (1)
157:24
Consulting (3)
60:1,3;161:13
contacted (1)
90:20
contacts (1)
91:6
contemplate (1)
8:16
contemplated (1)
8:14
contemplates (1)
9:21
content (5)
62:24;63:1;71:22;
72:14;81:3
contents (1)
38:6
context (1)
63:18
continue (1)
102:25
continuing (1)
36:24
contract (5)
37:23,25;38:25;
40:4;77:21
contractor (2)
58:14,14
contracts (6)
38:21;39:1,17,20,
24;40:2
cookout (1)
154:25
cooled (1)
137:4
coordination (1)
160:19
copies (7)
18:13;97:1;
100:17;101:2,4;
143:19,25
copy (15)
37:15,16;44:5;
55:5;67:14,18;68:1,
11,16;89:21;90:25;
91:8,16;94:2;101:13
corner (2)
110:17;139:23
corrected (1)
44:2
correctly (2)
34:25;92:23
corrupt (1)
150:24
cost (7)
19:17;20:15;
21:15;147:18;
153:15,18;154:6
costing (1)
116:8
costs (2)
36:16;92:11

Council (133)
6:19;7:4,6,21;8:17,24;9:1,4,25;10:16,17,22;11:20;12:20,22,24;19:2,16;20:20,25;23:6,11,17,19,19,20;27:2,4,10,13,13;28:2,4,12,13,14;29:6,21,22;30:20;33:9;37:14;38:8,18;39:3,15,18,19,22;40:2,8,9;41:2,25;42:19;44:4,16;45:8,9,20;46:12;48:2;49:16;50:11;51:9;52:2,12,14,16;53:7,10,13,19;55:17;56:2,7,21;57:4,4;58:9,16,17,19;60:21;61:4;62:2,11,21;63:8;64:14,20;71:23;72:14;76:18;81:12,17;82:21,25;84:18,25;85:3,4,6,12;87:7;88:7,22;89:7,8,13,15,19,23;90:14,14,21;91:1,8,17,25;93:25;94:14,16;96:6;104:3,6,6;105:11,24;111:1,5;118:4;123:21
Councilman (10)
13:25;14:1;26:1;29:14;31:12;35:14;74:3;81:15;121:21;123:16
Councilmember (701)
3:4,6,7,8,9,10,11,12,13,14,15,17,20,22,24;4:1,2,3,4,5,6,7,8,9,10,12,15,17,19,21,22,23,24,25;5:1,2,3,4,5,7;6:4,20,21;7:11,18,23;8:5,8;9:3,8,14,15,16,17,24;10:14,21,24;11:2,4,16,17;12:7,9,11,12,16,18;13:11,13,14,18,21;14:2,7,10,13,15,16,17,18,19,20,21,22,23,24;15:1,9,11,13,14,18,23;16:1,3,5,7,9,10,12,13,15,16,18,20;17:14,18,24,25;18:2,5,12,14,17,18,20,22;19:6,8,11,21,24;20:4,6,7,17,21,24;21:3,6,13,18,20,21,22,23,24,25;22:1,2,3,4,6,11,18,21;23:22;24:3,7,9,10,14,18,20,23,25;25:5,8,14,17,19,20,21,22,24;26:14,16;27:15,19,25;28:8,15,23,24;29:1,3,8,12;30:3,5,6,9,10,13,14,16,22;31:1,2,9,11,13,24;32:4,10,13,14,16,25;33:3,5,7,11,12,20,24;34:16,24;35:7,15,20,24;42:6,8;43:6,9;44:3;46:9,16,22;47:19;49:3,11,17,23;50:9;51:7,13,15,20,22,23;52:20;53:2,6,15;54:2,6,9,11,18,22;55:2,8;56:19;57:1,2,6,10,19;58:5;59:4,17,22;60:6,15,17,18,25;61:2,12,17;62:24;63:1,13,16,20,25;64:6,18;65:5,13,19,23,25;66:8;67:5,6,23;69:4,9,22;70:2,8;71:15;72:11,17,19;73:2,13,17,24;74:8,15,16,18,23;75:4,9,11,15,16,17,19;76:3,4,5,7,9,23;77:1,7,13,20;78:12,15,17,19,22;79:2,6,10,19,25;80:3;81:6;82:2,4,5,6,7,8,9,10,11,12,13,15,17;83:2,5,6,11,15,16,18,20,21,23;84:6,8,11,22;85:2,5,7,8,10,14,16,17,21;86:12,15,17,21;87:1,6,9,11,17,19,20,21,22,23,24,25;88:1,2,3,4,6,20;90:4,17,22;91:2,3,5,9;92:14,18;93:3,7,16,19,21,23;94:4,5,12,13,19;95:6,12,17,23;96:4,15,21;97:9,11,18,21,23,24;98:1,3,14,19;99:13,19,21;100:1,3,5,13,21,25;101:7,17,20,23;102:5,12,21;103:2,3,4,5,7,9,11,12,13,14,15,16,17,18,19,20,22,25;106:16;111:7,11,15,19,21,24;112:2,6,13,18,21;113:1,4,6,7,12,16,20,23;114:8,14,16,18,19,20,21,22,23,24,25;115:1,2,4,5;118:13,14,15,20,22,25;119:2,5,8,10,12,14,19,21,23;120:1,3,4,6,8,9,11,14,15,20,22,24;121:5,6;122:3,6,14;123:25;124:5,9,10,12,22,25;127:12,15,19,24;128:14,22,24,25;129:1,3,4,5,6,7,8,9,10,13,15,17,17,19,23,24;130:4,5,7,19,20,24;131:4,8,10,12,15;132:1,20,22,23;133:3,10,13,22;134:8,17;135:4,10,12,20;136:13,19,20,25;137:3,6,14,18,20,22,25;138:3;139:4,19;140:2,4,5,6,7,8,9,10,11,12,13,15,24;141:3,7,9,15,17,20,23;142:3,17;144:4,7;155:12,18,24;156:1,2,3,4,5,6,7,8,9,10,12,13,16,18,21;157:2,8,10,11,12,13,14,15,16,17,18,19,21,22;158:3,6,8,15,21,23,24,25;159:3,11,13,14,15,19,21;160:2,14,18;161:6,9,17,23;162:7,13,16,20,22;163:4,6,8,11,13,15,16,18,20,24;164:1,6,13,15,17,19,20,21,22,23,24,25;165:1,2,3
Councilmen (1)
15:5
Councilwoman (1)
112:22
counseled (1)
150:9
counselor (1)
25:3
count (1)
130:1
country (2)
109:11;152:20
County (7)
64:10;70:13,14;128:3;141:11,12;154:5
couple (5)
28:20;44:16;90:8;110:23;112:9
course (8)
18:17;34:14;39:1;53:12;71:6;79:10;84:3;123:2
court (6)
57:17,23;60:21;61:3;62:10,12
cover (1)
29:2
covered (3)
28:16;63:21,22
covering (1)
61:8
C-O-Y (1)
109:18
craft (1)
47:18
crafting (1)
47:6
cranky (1)
97:16
CRAWFORD (5)
104:3,4;112:24;145:9,9
cream (1)
153:23
create (3)
41:5;99:23;116:9
creating (1)
57:13
creation (1)
43:17
criteria (6)
6:22,23,23;7:13,16;56:10
curious (2)
78:15,19
current (10)
39:24;74:20;84:19;88:11;117:2;118:11,22,23;119:6;134:1
Currently (4)
42:12;43:24;51:25;88:17
custodian (2)
12:14;92:17
cut (2)
112:7;154:1

D

daily (1)
47:4
Darlow (4)
19:4;22:8;54:10,13
Darlow's (1)
18:3
DA's (1)
64:10
data (3)
67:9;68:8;160:19
date (1)
141:4
dated (1)
28:5
date-stamped (1)
57:12
dation (1)
19:17
dations (1)
48:15
day (12)
7:24;12:22;25:3;26:21;30:1;45:7;46:8;95:11;146:23;151:24;154:14;165:7
days (3)
39:18;92:9,21
DEA (1)
66:18
deadline (1)
60:7
deal (5)
42:14;64:11;81:19;134:21;154:19
dealer (1)
78:9
dealers' (2)
78:3,6
dealing (1)
75:2
deals (3)
42:15;47:3;128:9
death (1)
48:24
decades (1)
152:21
December (5)
37:8;83:17,20;140:25;141:5
decide (7)
39:21;41:24;50:11;64:14;70:3;71:19;75:21
decided (3)
17:12;83:12,13
decides (1)
64:16
deciding (1)
147:4
decision (5)
18:19;20:25;35:6;37:20;56:13
decisions (8)
27:10;41:1;48:22;49:1;64:20;85:15;87:8;99:10
deck (2)
117:10;153:11
deemed (3)
10:5;52:8;136:8
deems (1)
52:5
defeated (6)
24:13;25:15,18,21;26:4;86:14
define (1)
50:4
defined (3)
38:16;133:16;162:3
defining (1)
132:3
definitely (3)
8:21;120:9;139:21
definition (4)
6:24;9:23;63:17;66:12
Dekalb (5)

64:10;141:11,12,21;154:5
delay (1) 32:15
Delivery (1) 17:5
deny (1) 85:6
depart- (1) 63:23
Department (34) 5:20;56:5,25;58:10;65:7;66:15;69:24;70:14,16;75:2,6;76:2;77:14;80:18;84:15;104:17;105:15,16,21;106:1,2;108:12,20,21,23;109:6,10,11,13;110:15;140:17;145:12;146:19;149:8
departments (4) 71:10;75:17,22;81:21
Department's (1) 71:3
depending (4) 40:3,3,4;56:23
deposit (2) 16:14;17:3
derby (2) 5:12;151:23
description (1) 98:13
Design (9) 158:9;159:8;160:10,20;161:7,24;162:8,9,9
detailed (1) 69:3
determine (1) 34:12
determined (1) 109:19
determines (1) 10:3
Development (3) 109:6;160:10;162:9
different (10) 58:7;65:1;69:14;84:12,21;91:24;104:15;151:9;162:24,24
differently (1) 16:22
difficult (1) 68:8
diligence (1) 49:20
dime (1) 86:10
dire (1) 41:4
direct (1) 17:3
direction (1) 104:13
direct-line (1) 81:17
directly (3) 41:11;98:15;133:20
dirt (1) 154:2
disagree (9) 46:23;49:8;58:5,18,22;59:4,18;70:9;119:20
disappointed (1) 145:18
discrepancy (1) 96:11
discuss (6) 47:12;51:18;73:21;86:23;87:5,7
discussed (3) 17:6;28:20;35:2
discussing (1) 118:2
discussion (17) 8:10;19:22,25;41:23;47:1;57:22;59:1;73:6,6,10;81:22;86:14;87:12;117:7;118:1;155:19;157:3
dishes (1) 143:12
disputes (1) 128:12
disqualified (1) 164:5
disrespect (1) 51:16
dissenting (1) 24:11
distresses (1) 130:8
distribute (1) 48:19
District (1) 6:15
disturbance (1) 160:25
document (4) 42:16;43:4;59:11;86:2
documenting (1) 59:7
documents (7) 42:13;57:11;158:12;160:11,23;161:11;162:10
dog (4) 145:20;151:19;153:24;154:17
dollar (13) 17:22;20:1,10;21:14;25:10;32:2;33:21;38:14;40:12;41:13;56:23;68:2;162:17
dollars (1) 44:4
Don (2) 64:9,9
donated (1) 151:15
done (32) 7:15;10:19;31:15;34:7;38:17;41:18;43:16;47:14;51:19;53:16,25;61:14;64:8;95:1;106:5;108:14,19;115:19;116:7,7;117:22;122:21;123:17,17;126:10;130:14;138:16,24;139:2;143:15;147:19;150:14
Donna's (1) 8:1
door (1) 125:22
Doraville (15) 15:19;31:5,8;36:2;104:9;110:12;115:17;125:14;126:12;131:20;144:14;145:2;154:15,18;155:5
Dorothy (2) 95:25;102:2
doubles (1) 153:18
down (22) 5:25;20:5;23:5,15;26:13;31:22;32:6;39:9,16;48:10;68:16;74:25;91:19;100:15;107:19,19;115:24;128:6;134:9;146:22,24;160:9
draft (12) 44:23;45:12;48:16;71:20;72:13;73:5;75:20;81:3,10;86:13;139:6,7
drafts (3) 72:20,21;139:10
drainage (1) 161:12
draw (4) 50:1;63:4;123:11,12
drawing (1) 116:6
drive (3) 107:18;108:5;152:1
driver's (2) 109:14;110:3
driveway (1) 108:13
drove (2) 5:11;151:22
droves (1) 110:10
drug (3) 78:3,6,9
due (2) 49:19;60:8
Dunwoody (2) 5:13;154:14
during (2) 7:24;12:22

E

earlier (2) 36:1;142:6
early (1) 48:19
easier (3) 69:12;114:7;153:9
easy (3) 39:7;41:5;153:21
eaters (1) 65:1
economy (2) 7:14;105:6
Edith (1) 144:11
effect (5) 39:19;88:12;121:19;136:6,12
effective (1) 21:15
effectuate (1) 123:23
effort (3) 52:13;53:9;106:3
eight (3) 108:13;143:16;161:2
eighteen (1) 16:5
eighteen-six (1) 16:4
either (12) 7:7;21:7;27:17;40:22;56:24;67:14,14;83:16;97:13;116:2;123:1;132:16
elderly (2) 108:10;142:12
elect (2) 23:9;28:2
elected (5) 48:2;85:15;99:12;121:4;152:21
election (1) 110:6
electrical (1) 161:13
electronic (1) 21:8
elements (1) 81:20
eliminate (2) 45:6;148:13
eliminated (1) 51:6
else (10) 18:1,10;36:4;71:9;101:16;110:11;135:1;149:5;151:17;153:2
elsewhere (1) 135:16
e-mail (8) 37:13;42:10;48:15;89:13;94:21;101:3,10;102:3
e-mails (7) 89:5;90:2;91:9,11,12;97:4;99:6
embarrassing (1) 155:8
emergency (9) 10:6,8;41:4,6,7;52:8;53:22,25;142:2
emotions (1) 150:12
employee (10) 17:7;20:8;86:24;89:14,15;90:2,19,23;91:12,13
employees (4) 17:9;36:12;91:10,16
employees' (1) 7:25
employment (1) 86:7
empty (1) 99:3
EMT (1) 141:23
enclose (6) 116:3;126:15,17;136:4;139:18;146:7
enclosing (5) 115:21;125:16,17;127:20;130:11
enclosure (9) 115:23;116:23;117:1,11,23;118:9;121:12;136:20;137:15
enclosures (5) 118:11,20;119:5;133:16;136:7
encourage (1)

31:4
encroachment (1)
161:1
encumbering (1)
40:1
end (9)
26:20;39:17;88:9;
90:11;95:16;111:20;
113:18;132:4;138:19
ended (4)
95:20;109:12;
154:8,9
enforce (3)
106:10,12;143:23
enforceable (2)
143:21;144:8
enforcement (9)
64:16,23;65:8;
106:8;108:2,22;
109:25;110:9,14
enforcing (1)
107:10
engineer (1)
116:8
engineered (1)
116:12
Engineering (3)
160:6;161:22,25
Engineers (1)
161:7
enjoy (2)
130:18;152:7
enough (4)
29:7;32:8;97:3;
104:22
entering (1)
109:19
enters (1)
19:2
entire (2)
70:5;83:6
entirely (1)
132:15
entirety (1)
82:20
Entsminger (1)
107:23
envelope (5)
9:18;158:16,18;
162:21;163:1
envelopes (7)
9:21;10:16;12:25;
143:2;159:22;160:1;
163:5
environmental (1)
161:14
equal (1)
130:22
equally (1)
90:15
equitable (1)
130:15
especially (1)
142:11
essentially (6)
27:5;37:19;38:3;
67:7;83:13;133:11
establish (1)
82:18
established (2)
6:11;47:9
establishment (1)
162:3
Estates (1)
104:4
et (8)
17:11;62:13;80:8;
99:6,6;126:3,4;
161:12
evaluate (3)
17:16;19:13;56:6
evaluated (1)
55:22
even (17)
11:21;12:23;24:5;
50:14;52:17;63:6;
67:17;92:1;95:6;
101:5;107:18;
115:21;117:6;
142:24;147:20;
151:2;164:2
evening (5)
11:7;13:23;
115:16;116:17;118:4
every- (3)
80:12;102:3;
151:16
everybody (14)
22:24;40:13,17;
41:12;58:21;59:19;
60:11;71:9;76:14;
80:12;101:22;
104:16;109:9;138:1
everybody's (1)
36:2
everyone (2)
62:11;96:13
everyone's (3)
40:11;65:22;
123:16
evidence (2)
68:21,24
evidently (1)
26:18
evokes (1)
150:11
exactly (3)
22:13;76:12;127:2
example (7)
38:11;93:17,19;
97:5,19;99:1;107:12
examples (2)
97:8,25
exceeds (1)
84:15
excellent (1)
8:12
except (2)
109:25;155:1
exception (1)
38:23
excitement (1)
64:4
excuse (6)
102:15;106:19,25;
107:1;111:2;140:1
exempt (3)
133:18;136:21;
137:15
exemption (1)
134:25
exemptions (1)
136:8
exercised (1)
52:23
exist (4)
42:3;44:19;51:11;
123:15
existing (17)
40:2;45:23;49:18;
116:23,24;118:9,10;
121:12,13;125:11;
126:3,18;127:16;
130:11,11;133:9;
136:14
expedited (1)
52:9
expenditure (3)
67:16,17;71:4
expense (2)
68:2;146:2
expenses (1)
66:16
experience (3)
7:12;47:22;153:19
expertise (3)
46:25;47:21;48:5
explain (2)
65:24;66:1
exploration (1)
160:21
extend (10)
37:24;39:21,24;
40:2;41:12;111:1,13;
113:2,9,14
extended (2)
39:2;112:10
extension (2)
111:25;112:3
extra (1)
131:6
eye (1)
47:15
eyes (1)
155:6

F

face (1)
64:13
facilitate (2)
47:1;86:9
fact (10)
12:1;48:13;59:11;
74:3;83:25;89:18;
92:21;98:21;148:14;
149:3
failed (1)
33:16
fair (7)
36:7;37:1;38:1;
40:17;46:20;62:8;
71:7
fairly (3)
25:11;90:15;99:5
fairness (2)
64:22;71:12
faith (1)
149:10
fall (2)
115:12;145:4
false (2)
152:24;154:10
familiar (2)
20:12;93:18
far (15)
20:12;42:17;43:2;
44:1,7;58:1;62:1;
72:4;86:17;134:13;
138:7;148:19,21;
149:7;150:3
fast (1)
50:16
fault (4)
31:18;35:4;84:5,
10
faulty (2)
126:11;127:9
favor (4)
23:10;28:4;47:8;
115:14
favoritism (2)
57:8,11
Fayette (1)
70:13
FCC (1)
143:18
feat (1)
155:3
February (3)
39:23;95:16,18
Federal (2)
66:18;149:12
fee (18)
15:21,21;16:24,25;
17:1,3,7;22:15;
23:10;28:3;34:18,20;
35:1;159:4,8;161:8,
13;162:14
feedback (1)
59:15
feel (9)
32:1;59:15;104:9,
19,20,22,24;105:8;
116:1
feelings (1)
104:8
feels (1)
110:7
Fees (10)
22:10,22;23:4;
26:22,22,22,24;32:5;
35:11;36:3
feet (11)
117:8,12,17,22;
119:16;126:8;
131:21;134:22;
136:9;139:9,15
feiture (1)
77:19
felt (1)
6:22
fence (2)
128:10;154:1
fences (1)
125:21
few (2)
114:3;160:17
fication (1)
68:22
fielded (1)
141:16
figure (7)
17:8;20:1;42:1;
56:15;67:12;68:8,18
file (3)
59:7;116:15;
159:24
filled (1)
109:23
final (1)
41:1
finalists (1)
40:23
finally (1)
89:4
financial (15)
37:9;42:14,20;
43:1;45:17,23;46:12;
74:20;82:18,19,22;
83:3,7;86:6;87:3
find (19)
45:11;54:16;
58:25;63:7;64:1;
67:10;83:12;91:15,
20;97:13;98:9;
127:20,22;152:1,24;
159:9,10,12;162:23
finding (2)
88:23;90:5
fine (20)
6:20;11:1;12:1;
21:4;37:24;40:16;
50:15;51:23;62:6;
71:10,14;73:19;87:6;

109:25;112:13;
113:2;119:8;120:10;
128:6;156:24
finish (1)
103:24
finished (2)
102:24;155:14
fire (1)
141:21
fireworks (2)
154:23,24
first (21)
12:13;14:1;23:12;
28:20;33:5;37:8;
48:16;71:17;72:13;
84:2;88:13;89:10;
122:10,22;123:3,19;
124:1,11,15;142:19;
155:16
first-draft (1)
48:16
fish (5)
109:17,18,21,24;
110:2
fits (1)
47:6
five (13)
6:18,19,21;7:2,6,8;
58:23;59:6;69:14;
126:8;143:9;160:23;
161:18
five- (1)
7:7
five-minute (1)
102:16
fix (4)
139:18;147:25;
153:10,25
fixed (2)
101:3;139:22
fixes (1)
148:2
flabbergasted (1)
117:13
flat (1)
74:5
Fleming (163)
3:9,10;4:4,5,24,25;
6:4,21;7:18,23;8:5;
9:15,17,24;11:4,16;
12:7,11,16;13:13,21;
14:10,18,19;15:11;
16:7,10,13,16;18:14,
18;19:8;20:6;21:23,
24;25:14,19,21;
27:25;28:23;30:3,6,
9,14;31:1,9;33:24;
57:19;62:24;65:23;
66:8;67:5;69:22;
73:24;75:15,17;76:4,
7;77:1,6,7,13,20;
78:15,19,22;82:7,8;
83:2;87:22,23;93:23;
94:5,13;102:14,21;
103:3,5,14,15,25;
106:16;111:7,11,19,
24;112:2,22;113:3,
12,16,23;114:8,21,
22;115:5;118:14,20,
25;119:5,21;120:6,
14,20,24;121:6;
124:10;127:12,15,
19,24;128:14;129:3,
5,6,17;130:19;
131:12;132:22;
133:3,10,13;134:17;
135:20;136:20,25;
137:3,6,14,18,20;
139:4,19;140:7,8,21,
24;141:3,7,15,17;
142:3;155:12;156:4,
5,13,18,21;157:13,
14,22;158:3,8;
159:11,14;163:8,11,
16,20;164:1,6,22,23
Fleming's (3)
14:1;112:20;
113:10
flexibility (1)
40:5
flocks (1)
110:12
floor (8)
133:8;134:21;
136:2,9,23,25;137:6,
15
flows (1)
155:6
folks (3)
142:7,8,11
follow (3)
50:14;123:5;
124:20
followed (2)
42:21;43:22
following (8)
31:18;35:4,11;
43:7,24;49:6,20;
110:22
foolish (1)
149:9
foot (2)
133:19;136:3
footage (7)
118:25;119:2,6;
135:5;136:22;
144:22;145:24
footprint (7)
116:22;118:7;
121:10;125:15;
130:25;131:1,6
footprints (1)
128:2
for- (1)
77:18
Foresite (1)
158:3
forfei- (1)
64:2
forfeited (2)
148:21,24
forfeiture (10)
64:12;65:9;70:10;
72:24;75:1,14,23;
76:1;78:10;81:8
forfeitures (2)
71:4;75:3
forfeiture-type (1)
41:14
form (10)
8:4;9:12;42:25;
48:20;70:16;73:9;
74:9;122:9,18;
124:21
formal (1)
89:18
format (4)
81:14;121:24;
123:20;163:11
formed (2)
47:24;49:9
former (1)
55:9
forming (3)
47:22;48:7;49:14
forth (3)
23:6;61:25;62:13
forthcoming (1)
34:23
forward (7)
14:11;47:18;
50:12;84:24;86:4,11;
101:11
forwarded (2)
55:21;90:21
found (4)
23:10;28:4;33:21;
159:18
four (8)
8:24;10:13,18;
29:2;154:6;160:22;
161:18;162:1
Fourth (1)
154:22
frankly (8)
25:10;38:9;47:22;
53:17;62:19;89:2;
99:7;132:7
FRAYSSE (2)
143:8;144:3
Fred (1)
58:14
fried (1)
17:20
friendly (1)
17:19
front (5)
29:11;125:22;
126:15,17;143:14
frustrating (1)
89:25
fulfilled (1)
97:7
full (3)
85:3,5,12
fully (2)
46:23;95:10
fumble (1)
56:3
fun (2)
154:19,19
fundamental (2)
64:22;71:12
funding (1)
65:15
funds (5)
63:21;69:24;
70:20,22,25
further (4)
7:3;24:8;27:11;
100:11
future (3)
32:3;39:2;40:1

G

gal (2)
151:22;152:1
gamble (1)
29:20
garage (12)
119:11,17;126:18;
131:22,23;134:3,4;
135:5,7,21;136:15;
144:23
Gary (1)
64:10
gave (3)
68:16;80:20;88:12
GDOT (1)
154:4
geared (1)
133:20
general (4)
44:18;45:10;
132:23;160:23
generally (2)
27:8;89:12
generate (1)
122:23
Georgia's (1)
47:2
geotech (1)
160:21
geotechnical (1)
161:13
gesturing (1)
145:16
gets (7)
39:10,11,11;60:5;
90:21;108:14;146:21
given (5)
44:25;105:18;
109:21;138:13;147:1
gives (4)
46:20;50:19;
67:20,21
giving (4)
96:13;130:9,21;
145:6
GL (1)
17:3
glad (2)
6:6;109:8
GM (1)
105:5
goal (2)
71:6;133:7
goes (8)
69:3;79:5,17;98:6;
126:1,5;138:7;148:9
good (20)
6:1;29:25;31:7;
38:11,17;47:23;
51:14;61:22;64:1;
77:24;144:16,19;
151:5,8,9,11,16;
152:3,13;155:7
Goulding (1)
164:2
govern- (1)
55:12
government (5)
55:21;71:16;
93:12,13,14
governments (1)
51:3
grab (1)
12:25
grading (1)
161:11
grand (2)
15:22,24
granting (1)
130:16
grass (1)
110:19
Gray (1)
64:9
great (10)
10:11;19:19;
49:10;69:20;78:2,8;
91:18;120:15;142:3;
146:8
green (1)
159:17
GREENWAY (3)
144:11,11;146:7
group (4)
130:10,17;158:3,9
groups (5)
65:2;88:25;90:3,8;
98:7
guarantee (1)
66:13

guarantees (1)
71:12
guess (12)
7:13;31:16;39:10;
93:3;94:23;104:7;
109:15;119:19;
138:9;145:6;151:22;
159:21
guided (1)
150:8
guidelines (1)
45:14
guilty (1)
150:7
guns (2)
107:15;108:7
guy (3)
107:14;110:16;
128:10
guys (2)
56:12;108:6
guy's (1)
128:11

H

Haeberlin (6)
6:13;32:17,22;
119:15;132:11;150:3
Haeberlin's (1)
33:25
half (2)
113:2;140:18
Hall (4)
91:6,20;99:4;
151:18
Halpern (5)
5:22;6:9;57:21;
113:18;163:21
handbook (2)
86:7,24
handicap (3)
130:13;146:9;
147:16
handle (1)
141:10
handled (1)
120:23
happen (5)
57:18;80:14;
89:21;92:15;151:13
happened (10)
36:17;43:25;
52:17,24;80:1;84:3;
88:24;151:13;
152:15,16
happening (6)
80:13;89:24;
93:14;94:3;95:13;
97:12
happens (4)
84:14;90:1;108:8;
146:19
happy (4)
25:12;50:9;62:19;
105:17
harass (1)
147:2
harassed (1)
154:11
harassing (1)
146:24
Harbour (1)
162:5
hard (4)
68:16;101:13;
147:14;148:2
Hart (16)
109:7,8;125:14;
127:11,12,14,17,22;
128:1;149:24;
150:10;151:12,24,
24;153:4;155:10
hatch (1)
150:9
head (3)
56:25;58:10;84:15
heads (1)
56:5
headway (1)
85:24
hear (1)
7:9
hearing (4)
33:15,17;82:21;
85:9
heartedly (1)
146:6
heated (2)
136:21;137:2
Hello (1)
148:19
help (6)
18:23;22:16;
46:25;47:18;86:10;
96:7
helped (2)
150:9,16
helpful (5)
26:15;27:22;
34:11;88:15;145:21
here's (2)
56:12;163:13
hesitated (1)
11:18
hey (3)
39:8;41:7;60:3
high (1)
55:19
high-dollar (1)
66:16
himself (1)
107:25
hire (2)
17:5,5
hired (1)
104:12
history (2)
70:13;105:14
hit (1)
49:12
Hold (1)
77:9
hole (2)
63:4;154:1
home (12)
55:4;116:22;
117:8,16,21,23,24;
118:8;121:11;
130:13;133:12;136:3
homes (7)
136:10;144:13,16,
18,20;146:1;153:10
honorable (1)
152:23
hope (1)
146:10
hopefully (3)
47:19;132:8,25
hoping (1)
31:14
horse-whip (1)
155:5
hot (1)
153:24
hour (7)
56:4;85:23;
109:16;113:2;
158:14,14;162:2
hourly (1)
98:22
hours (3)
151:25,25;152:3
house (17)
107:15,16;108:1,3,
4,17;109:13,15;
125:15,23;126:6,9,
15,18,19;133:25;
147:15
houses (11)
108:12;110:18,20;
138:21;145:23;
147:12,24;148:1,3;
153:9,10
HOWE (4)
51:1;54:20;98:12,
17
huh (1)
53:21
humming (1)
110:13
hundred (2)
16:6;145:2
hundreds (2)
152:2,2
hurt (1)
74:9
hurting (1)
135:22
hypothetical (1)
34:4
hysterical (1)
145:14

I

ice (2)
149:17;153:23
idea (14)
8:13;10:10;12:19;
37:17;39:4;40:1;
41:16,17,18;42:22;
60:20;74:4;81:16;
93:1
ideas (1)
29:25
identical (1)
15:17
identified (1)
44:1
ignored (1)
97:16
illegal (5)
78:25;138:17,24;
139:2;143:17
illegality (1)
138:14
illegally (1)
110:20
impact (3)
104:19;136:17;
137:12
impacted (1)
125:12
impacting (1)
104:18
impacts (1)
104:10
implement (1)
44:10
implementation (2)
15:20,25
important (2)
146:9,12
impression (3)
80:20;111:12;
134:15
imprisonment (1)
152:25
improve (1)
153:22
inappropriate (1)
74:13
include (8)
7:12;44:20;72:24;
81:7,11,15;115:21;
142:1
included (4)
21:11;37:10;
113:21;117:3
includes (1)
47:9
including (7)
15:24;41:13;
75:23;111:17;
116:23;118:8;121:11
inclusive (1)
162:14
income (1)
47:20
incorporate (1)
48:17
incorporated (4)
44:24;160:6,8;
161:7
incorrectly (1)
125:24
incredible (2)
155:3,4
incumbent (1)
106:6
indeed (1)
139:15
independently (1)
44:25
indicates (1)
116:11
individual (1)
158:13
infecting (1)
78:7
infor- (2)
31:14;57:15
informant (2)
66:23;67:2
information (44)
29:7,16;31:20;
32:8,11,12,23;33:10,
13;34:9,17,22;35:5,
21;36:5;37:11;42:9;
55:20;58:15,22,24;
59:13;89:8,14,16;
90:16;91:14,23;
92:10;93:25;94:8,16,
18;95:22;96:23;
97:10;98:8,21;99:4,
11;100:16,17,18;
158:13
informed (1)
94:14
initial (4)
16:23;33:16;35:1,
3
input (11)
19:5;43:13;46:13;
47:13,20;64:14;
82:21;84:25,25,25;
85:12
inside (1)
93:15
insight (1)
47:6
Inspector (5)
126:1,5,10;127:6;
128:7

inspectors (1)
106:10
instance (4)
37:21;55:14;
67:10;77:2
Instead (7)
46:9;62:12;85:3;
107:10;108:21;
110:22;147:3
instructions (1)
110:22
instrument (1)
36:8
intent (5)
52:14;53:10;
80:21,21;122:15
intention (1)
123:22
inter- (1)
40:23
interest (1)
145:25
interested (2)
96:25;143:10
Interestingly (1)
97:3
internal (2)
42:22;74:1
interpret (1)
138:25
interpreted (1)
139:1
into (28)
5:23;13:1;22:9;
40:20;43:13,14;47:6;
57:16;58:16,20;
59:19;68:4;85:13;
104:24,25;107:9;
108:22;109:5;
112:24;117:4;
122:18;123:18,20;
128:9;133:1;139:23;
147:17;149:15
inundated (1)
95:9
invite (1)
41:25
involved (4)
88:7;143:16;
150:19;153:17
involvement (1)
81:17
ironic (1)
151:12
issue (5)
62:5;64:8;79:11,
13;126:2
issues (4)
18:24;47:24;
50:10;84:14
issuing (1)
160:24
item (33)
11:8;13:22,23;
23:16,20;27:9,14;
28:11,13;34:13;
35:10,17;64:21;68:1;
83:4;85:24;86:18,20;
88:19,21;102:11,22,
23,24;106:17,24;
107:4;113:10;115:5;
125:3,5,6;155:13
items (5)
33:14,25;112:9;
114:9;116:6

J

jail (6)
70:21,24;79:5,9,
17,18
January (3)
83:15,19,22
JENKINS (147)
3:2,18,21,23;4:13,
16,18;5:8,17,19;
7:20;8:3,10;13:3;
14:12;15:2;18:3,8;
19:4,22;21:17;22:7;
24:12;26:24;29:6,10;
30:7,12,21,24;32:7;
35:22;50:22;51:4;
52:24;53:1,4,24;
54:4,8,10,13,21,25;
66:4;73:8,20;75:13,
25;76:15;77:9;
80:25;81:22;82:1,16;
87:12,16;88:8,18;
94:11;98:10;102:7,
10,13,20;103:1,8,23;
104:2;106:15,17,19,
21,25;107:3,6;
108:25;109:7;
110:24;111:2,4,9,17,
25;112:3,15;113:9;
114:1,5,12,15;
119:18,25;120:18;
121:15;122:11;
123:7,14;125:2,13;
127:10;128:16,21;
129:16,21,25;130:6;
131:25;132:18;
135:14,18;138:1;
139:25;140:16;
142:14,20,23;143:4,
6;144:2,10;145:8;
148:5;149:19;153:2;
155:9,11,19,23;
156:17,19,23;157:1,
3,7,23;158:20;159:2,
18;160:13;161:20;
162:4,19;163:10;
164:8,11,16
job (14)
38:17;39:11;48:3;
49:10,15;55:10;
98:13;99:11;106:7,
12,13;110:16,21;
152:22
jobs (3)
90:16;99:11;
138:17
Joe (1)
58:13
John (2)
148:6,7
Jones (2)
60:3;164:2
Jordan (1)
164:2
judges (3)
38:23;126:11;
127:8
July (1)
154:22
June (12)
22:24;24:15,15,17,
18;25:6;37:15;
42:11;92:20;140:25;
141:6;149:22

K

keep (9)
23:2;48:1;51:16;
116:14;138:14;
159:22,25,25;163:5
keeps (1)
69:3
killed (1)
145:13
kind (18)
18:25;19:9;21:8;
32:10;36:22;38:15;
41:3;51:8;61:7;63:6;
73:25;89:10;108:8,
19;127:5,8;151:20;
154:10
kinds (1)
48:25
King (3)
79:12;105:13,16
knew (1)
95:20
knowledge (3)
47:17;52:21;80:17
known (2)
35:3;77:23
knows (3)
40:13;60:11;62:11
koi (2)
109:17;110:2
Koontz (10)
102:8,9;106:18,20,
22,23;107:1,4,7;
146:14

L

labeled (1)
158:16
laborious (1)
155:2
lacking (1)
38:10
lady (2)
5:11;77:10
land (8)
105:5;125:23;
127:3;128:11,12;
160:18,25;161:23
landowner (1)
153:21
Landscape (2)
163:12,22
language (11)
23:2;26:10;27:22;
44:21;63:7;120:16;
121:23;123:4;124:6,
15;134:23
lar (1)
34:13
last (25)
13:23;14:8;22:12,
14;25:25;29:14;
36:18;37:7;47:25;
49:21;54:8;72:3;
75:13;89:5,11;95:20;
106:9;109:3,4;111:8,
12;130:2;149:22;
150:5;151:4
later (7)
12:2;32:3;45:7;
75:21;109:8;117:5;
123:5
laundry (1)
133:21
law (12)
64:12,15,23;65:7;
70:7;79:16;92:17,24;
124:19;127:18;
134:1;150:17
lawful (2)
152:23;153:1
lawyer (1)
45:5
lax (2)
12:5;36:18
least (19)
13:16;30:1;37:25;
38:7;40:14,20;42:13;
45:19;52:12;57:2;
59:12;62:20;71:19;
85:25;90:25;91:16;
112:19;122:9;145:3
leave (6)
11:10;50:2;63:14;
137:7;142:15,23
leaves (1)
57:7
ledger (1)
58:13
leery (1)
118:16
left (2)
101:9;165:4
legal (17)
8:11;36:20;45:12;
63:7;71:6;75:6,23;
117:14,17;120:11;
121:23;122:4;123:6;
133:9;136:11;
139:16,23
legality (1)
71:13
legally (5)
61:3;71:11,14;
120:16;123:1
legislature (1)
70:12
less (6)
37:3;117:21;
138:21;139:8,14;
145:24
letter (4)
43:22;46:7;
116:20,25
letting (1)
147:5
level (3)
30:1;47:4;48:2
LIA (1)
161:1
liaison (1)
64:11
library (2)
151:8;154:18
license (2)
109:14;110:3
life (16)
55:9;104:7,8,10,
17;105:9,14,25;
106:7;107:8,17;
109:5;142:7;146:16,
23,25
light (1)
29:25
like's (1)
59:16
limit (1)
45:9
limited (1)
53:20
limits (2)
39:13;137:10
Linda (1)
82:24
line (3)
33:14;68:1;142:2
lines (1)
126:21
list (10)
12:10;35:1;44:8;
50:24;57:13;59:19;
96:5;132:5;133:21;

158:5
listed (7)
54:17,21;102:8;
118:23;136:7;
158:14;163:21
listen (3)
48:4;77:10;152:11
listening (1)
57:21
listing (1)
158:10
litigation (1)
138:19
little (16)
5:12;24:4;36:18;
55:25;96:11;99:10;
106:3;118:16;
138:11;140:18;
152:10;153:11,23;
154:1,2,16
live (3)
104:16;144:20;
153:9
lives (1)
110:18
living (2)
43:4;86:1
Livingston (2)
149:20,20
LLP (1)
162:5
local (5)
51:3;55:12,21;
61:15;160:24
location/location/location (1)
105:2
long (14)
31:7;35:16;61:25;
62:14;74:12;87:7;
95:11;114:1,4,10;
123:16;132:4;134:4;
150:12
long- (1)
108:10
longer (1)
140:19
look (22)
6:8;16:23,24;21:7;
36:24;38:19;39:20,
25;42:4;45:22;
47:24;62:4;67:25;
71:24;74:20;84:2;
105:11;126:25;
128:8;145:3;146:10;
150:24
looked (2)
33:22;145:19
looking (7)
19:25;22:12;25:1;
69:15;97:4;135:6;
162:23
looks (4)
15:20;61:7;126:6;
147:4
loose (1)
50:16
Lopez (3)
67:20;69:1;76:22
Lose (1)
162:13
lot (16)
30:2;46:17;69:12;
84:16;98:5;106:4;
108:8,9;126:12,22;
144:15,19;146:2;
147:12;151:5;152:13
lots (1)
154:3
loud (2)
58:11,25
lousy (1)
152:22
love (2)
10:10;151:19
Luke (1)
50:24
lump (2)
162:2,14
lump-sum (1)
159:4

M

ma'am (4)
66:5;100:21;
106:21;120:24
MacTec (1)
161:17
mad (1)
146:21
mailbox (2)
99:3,5
main (4)
42:13;62:15;67:6;
163:1
mainly (1)
104:20
majority (1)
8:23
makes (5)
11:1;19:18;56:16;
123:11;150:18
making (9)
35:5;46:5;69:18;
93:22;97:1;101:12;
104:19;113:15;135:3
management (1)
17:2
manager (1)
58:9
many (13)
6:6;29:24;34:5,6;
36:11;74:5;108:17;
140:22;141:9,10;
144:14,14;159:25
map (1)
38:15
March (2)
28:5;39:23
Maria (3)
146:5;147:16;
159:11
married (1)
23:1
master (1)
33:15
matches (1)
20:10
materials (1)
118:3
mation (2)
31:15;57:16
matter (1)
11:21
Maxwell (13)
17:15;18:21,22;
19:2,9,12;20:3,16,
22;21:10;45:16;
82:23;88:12
may (33)
8:22;23:8;28:2;
29:25;37:5,10,10,17,
17;39:2;52:9;54:22;
61:8,10;63:5;71:4,
20,20;101:2;115:19;
120:2,5,6;126:11;
130:18;131:1,16,22;
132:4;133:23;134:9;
135:10,16
maybe (21)
11:24;37:8;38:23;
44:11;46:4;48:9,11,
16,18;50:7,14;91:24;
95:25;96:9;97:16;
122:14;127:9;
132:12;152:10;
153:11;163:14
MAYOR (183)
3:2,18,21,23;4:13,
16,18;5:8,17,19;6:5;
7:20;8:3,10,17;9:25;
10:3,6,22;13:3;
14:12;15:2;18:3,8;
19:4,22;21:17;22:7;
23:6,17,19;24:12;
26:24;27:2,10,12;
28:12;29:6,10,15;
30:7,12,21,24;32:7,
21;35:22;37:4;
50:22;51:4;52:1,5,
22,24;53:1,4,24;
54:3,4,7,8,10,12,13,
19,21,25;58:9;66:4;
73:8,20;75:13,25;
76:15;77:9;80:25;
81:22;82:1,16;87:12,
16;88:8,18;94:11;
98:4,7,10,11;102:7,
10,12,13,20,21;
103:1,8,23;104:2;
105:24;106:15,17,
19,21,23,25;107:3,6;
108:25;109:7;
110:24,25;111:2,4,9,
17,25;112:3,6,15;
113:9;114:1,5,12,15;
115:14;119:18,22,
25;120:18;121:15;
122:11;123:7,14;
125:2,13;127:10;
128:16,21;129:16,
21,25;130:6;131:25;
132:18;135:13,14,
18;138:1;139:25;
140:16;142:14,20,
23;143:4,6;144:2,10;
145:8;148:5;149:19;
153:2;155:9,11,19,
23;156:17,19,23;
157:1,3,7,23;158:20;
159:2,18;160:13;
161:20;162:4,19;
163:10;164:8,11,16
McFarland-Dyer (1)
161:10
MDA (4)
159:10,14;161:10;
162:25
mean (48)
12:18;20:12;
25:11;29:4,19;31:3;
32:14;37:4;40:5;
41:15;44:6,9;47:23;
48:2,8,8;49:14;
51:21;53:21;60:16,
19;61:6;63:18;64:8;
68:14;69:2,19;73:17,
20;74:6,23;80:19;
94:20;96:25;97:14;
101:20;108:14;
122:17;126:14;
128:11;135:16;
137:8;140:1;143:24,
24;145:15;146:17;
155:4
Meaning (1)
63:23
means (2)
6:9;86:20
meant (1)
121:22
meantime (2)
100:14;102:1
meddling (1)
70:20
meet (3)
8:21;117:24;
130:23
Meeting (58)
3:2;5:10,14,16;
8:18,19,22;9:4,11;
10:16,17;11:6,13,14,
20;12:21,22,24;
19:16;20:20,25;21:1;
22:12;32:3;35:18;
37:8;40:9,9,23;41:3;
46:11;47:11;52:4,10,
16;53:8,14;56:21;
57:5,23;58:17;60:21;
61:5;62:11;63:8;
73:7;100:10;104:6;
111:1,14,19;112:10;
113:19;142:15,23;
149:22;150:5;165:6
meetings (8)
7:20;28:20;41:2;
53:20;91:22,24;99:8;
112:9
meets (1)
127:17
member (11)
7:21;44:4;58:9;
89:13,19,23;90:20;
91:6,7,7;96:6
members (22)
6:12;10:1;33:9;
37:13,15;45:20;
47:10;52:12,14;
53:10;83:1;88:22;
89:7,8,16;90:14,21;
91:1,17,25;93:25;
94:17
memory (2)
24:1;28:15
memos (1)
99:5
men (1)
70:21
ment (2)
41:12;75:22
mention (1)
135:5
mentioned (3)
12:13;54:15;
131:17
ments (3)
55:13;63:24;
115:13
merely (1)
139:7
merge (1)
149:15
met (1)
56:9
method (1)
36:8
might (6)
6:9;22:16;34:12;
36:23;64:22;100:7
miles (1)
109:15
Mill (2)
125:20;126:23
mind (4)
99:15;113:16;

121:18;152:18
minds (2)
123:16;128:5
mine (3)
51:16,17;138:22
minimal (1)
10:2
minimum (15)
39:14;40:19;
56:21;123:3;133:8,9,
18;134:14,21;136:1,
8,23,25;137:6,15
minor (1)
139:7
minute (5)
7:8;77:9;102:15;
140:18;162:19
minutes (20)
3:19;10:15;24:8;
25:16,23;58:20,24;
59:6;111:8,14,16;
112:10,14,16,19;
113:15,22;114:3,11;
160:17
misappropriate (1)
70:22
misdemeanor (1)
92:24
mishandled (1)
50:21
miss (1)
49:12
missed (1)
145:22
missing (1)
163:7
mistake (1)
150:15
mistaken (2)
111:13;135:10
misuse (1)
70:25
modification (2)
17:19;32:1
modifications (1)
44:20
modified (2)
26:11,13
modify (9)
44:11;85:8,9;86:3;
131:19;134:22;
136:6;143:20,21
moment (1)
132:16
Mondo (1)
161:23
money (31)
36:3,3;37:2;39:11;
41:14,20;65:9,10;
66:16,20;68:13,18;
69:7,12;76:19,20,21,
25;77:24,25;78:2,3,
4,5,6,9;97:1;149:7,
10,11,12
moneys (1)
75:7
money's (1)
149:4
month (1)
76:22
monthly (1)
17:13
months (4)
48:23,23;132:8;
153:17
mood (1)
97:16
more (24)
8:10;9:1,9;19:22;
26:2;29:15;30:2;
31:14,19;45:2;60:14;
72:5;81:22;87:12;
106:3;110:10;
128:16;146:9;150:7;
151:15;155:19;
157:3;160:17;164:1
morning (2)
40:10;60:10
most (10)
30:23;51:3;56:16;
57:25;66:16;97:3;
99:7;144:14;145:3;
149:21
mother (1)
150:20
motion (81)
3:19;4:14;8:4;
12:8,17;13:4,22;
14:1,5;17:15;19:7,
20;22:14;24:12;
29:2;31:10;35:8,9;
39:23,24;43:2;48:13;
57:20;72:7,10,12,18,
18;73:9,12,14,16,18,
23;74:10,14,17;
75:14;80:23;81:1;
82:18;86:12,14;89:9,
11,19;103:1,4,6;
111:13;113:15;
114:10;120:19,21;
121:7,14,16,16;
122:12;123:9,11;
124:1,3,14,15,16;
125:4,6;129:16;
130:6;131:10;133:5;
135:21;137:21,21;
138:2;139:25;
155:13,15;156:13;
164:13
motions (2)
23:24;28:18
move (7)
14:10;35:10;
47:18;50:6;61:24;
86:11;102:23
moved (4)
3:20;4:15;105:15;
106:1
moving (9)
104:4,13,24;105:1;
106:24;107:2;
109:16;112:24;
131:12
Mrs (1)
47:1
much (17)
24:2;31:17;36:5;
59:12;65:17;67:11,
16,16;68:18,23,24;
69:17;86:6;134:23;
141:8;142:4;146:9
muddy (1)
24:5
municipalities (3)
31:20;32:18;61:15
murdered (2)
145:15,19
Murray (5)
10:23;13:4;
121:15;142:21;
156:23
must (8)
38:21;51:9;62:21;
71:21,22;116:12;
117:8,11
myself (3)
6:14;31:15;106:9

N

nail (2)
107:15;108:6
name (6)
11:22;56:22;67:1;
150:3;158:20;163:10
named (1)
88:10
names (1)
93:17
naming (1)
93:16
nationwide (1)
161:15
near (3)
110:18;125:19;
126:20
necessarily (1)
84:17
necessary (2)
35:14;52:6
necessity (2)
7:2;10:4
need (54)
8:2,21;11:20;12:5;
14:5;18:15;20:14;
22:25;31:3;32:1,5,
24;34:5,12;35:8,10,
12;36:13;38:7;40:5;
42:2,4;45:23;46:18;
48:1,4,9;50:15;56:6;
58:19;62:4;85:17,19;
97:2,13;100:11;
101:25;102:15;
105:9;106:12;
110:15,21;113:1;
114:5;120:23;131:1;
132:13,17;144:17;
147:22;153:12;
155:12;158:7,9
needed (4)
32:11;35:6;116:2,
3
needing (1)
19:10
needs (16)
36:5,7;37:20;
38:19;39:14;41:20;
50:11;53:16,18;56:1;
63:5;90:11;106:9;
125:25;139:22;
147:16
negatively (1)
137:12
negotiable (1)
162:2
negotiations (1)
162:11
neighbor (2)
146:21,22
neighborhoods (3)
78:7;105:1;117:8
neighbors (1)
147:2
neighbor's (1)
126:8
new (13)
17:5;34:15;39:18,
19;44:21;86:19;
87:3;91:13;132:9;
133:1;144:16;
147:11,13
New- (1)
17:4
next (31)
5:10,14;19:16;
20:19,25;33:2;35:8,
18,23;37:23;40:23;
44:12;48:18;50:7;
51:18;58:17;63:14;
73:6;86:20;88:19,20;
89:20;100:10;
106:24;107:2;
120:19;126:7;
144:10;153:4;158:8,
22
nicer (2)
148:1;153:23
night (11)
11:9,13,25;13:4;
20:23;21:2;60:11;
61:25;62:14;90:9;
145:12
nilly (1)
36:23
nine (1)
161:4
nobody (3)
59:8;106:9;148:2
noise (1)
77:6
non- (1)
142:1
nonconforming (8)
117:14,17;125:11;
126:24;133:9;
136:11;138:25;
139:16
none (1)
38:12
noon (1)
60:10
Noonan (5)
148:7,7,19,21;
149:2
Norcross (1)
154:23
noted (1)
55:19
notes (2)
26:6;41:22
nothing's (3)
67:9,9;108:19
noticed (1)
108:9
notify (3)
52:13;53:7,10
November (1)
37:7
nowadays (1)
99:3
NPDES (1)
160:23
number (15)
5:21;17:9,10,10;
20:5;33:1;58:25;
69:2;102:13,23,23,
24;106:17;115:5;
155:13
numbers (4)
19:14;56:7,8;
149:15

O

o0o- (1)
165:8
Oakcliff (3)
104:4;130:12;
145:10
objection (1)
127:16
objections (1)
61:21
obscures (1)
68:12

observation (2)
109:4;161:5
Obviously (12)
39:22;41:23;
42:15,21;48:4;61:24;
62:16;68:14;72:1;
74:19;122:17;141:21
occasion (2)
43:21,25
occurred (1)
52:22
occurrence (4)
23:7,8;27:3;28:1
OCEDEF (1)
66:17
o'clock (9)
40:10;60:9,10,11;
110:25;111:3,21,22;
112:7
off (10)
8:2;13:1;53:18,22;
54:23;55:7;86:10;
112:5,7;145:4
offense (1)
92:24
office (5)
18:8;47:2;64:10;
89:11;101:10
officer (2)
55:22;81:16
official (2)
64:16;127:7
officials (1)
152:22
often (3)
91:22;99:5;148:23
oftentimes (1)
55:12
old (8)
22:9;33:1,1;49:25;
50:6,7;51:18;147:12
older (1)
153:10
old-term (1)
108:10
once (5)
22:25;40:21;
55:22;70:2;83:10
one (84)
7:3;15:6;16:1;
22:14;24:15;25:2;
26:1;28:17;30:23;
33:24;35:23;36:19;
37:11;42:5,15;43:21,
25;45:25;48:9,9;
54:8;56:15;59:1;
61:20;63:7,8;68:20;
72:3,18,18;79:2,4,6,
17,20;80:17;81:5;
82:25;85:3,23;86:6;
90:9;91:21;93:22,24;
95:1,2,4;96:11;98:7,
25,25;102:4,7;116:2;
120:19;125:2;130:8,
17;143:25;146:10,
14,21;148:22;
151:14;156:17;
158:8,16,18,22;
159:9,17;160:9,16,
17,19;161:9,18,25;
162:4,16;163:6,24;
164:1
ones (4)
15:16;25:15;
141:14;159:24
one's (5)
24:21;30:19;42:4;
78:13,13
one-time (3)
15:20,24;37:3
only (15)
15:11;17:8;26:12;
28:20;53:24;123:7;
126:8;129:1;131:15;
132:1;134:12,25;
145:4;148:15;154:13
onto (3)
133:12;146:1;
163:1
open (56)
6:15;7:21;8:25;
9:3,11,19,22;10:4,
18;11:9;12:20,20;
15:4;29:5;40:21;
41:21;44:5;52:6,14;
53:11,19;54:16;55:3;
56:2,14,21,22;58:11,
24;59:23,25;62:8,11;
71:16,24;72:16;
76:11;80:11;89:3,20,
21;92:4,5,8,19;93:2,
25;94:15;97:6;
109:3;138:18;
142:15,15,24,24;
157:24
opened (18)
8:18;9:5;11:20;
40:7,11,12;51:25;
52:10,11,16;53:13,
19;55:18;57:3,12,13;
60:23;81:4
opening (14)
9:22,23;11:21;
12:25;13:15;55:9,17;
60:9;62:5;63:8,9;
73:4;81:18;113:17
openings (2)
60:13;61:13
open-meeting (1)
81:14
operating (1)
146:20
opinion (16)
11:11;43:22;45:5;
51:12;64:7,19;65:3,
18;70:1,6;75:10,12;
124:18;130:9;145:3;
149:16
opportunity (5)
29:22;39:20;
61:11;65:2;80:6
opposed (1)
116:16
Optional (2)
160:7;161:14
options (1)
72:15
order (3)
3:2;108:1;123:23
orders (1)
88:16
ordinance (45)
43:1;44:23;45:13;
48:17;49:14,18;
50:13;51:8;62:20;
71:21;73:5;75:20;
83:8;86:13;96:16;
99:18,24;115:6,13,
15,18;116:10;121:7,
19,21,24;122:9,12,
18,22,24;123:10,12,
12,15,20,24;124:2,
21;133:1;134:1;
143:11,13;144:5;
155:16
ordinances (9)
37:17;72:13;74:2,
6;81:3,10;104:14;
143:10,22
ordinary (1)
53:12
organized (1)
67:10
original (7)
26:6;27:21,22;
30:17;68:3;115:25;
131:18
originally (2)
93:24;115:9
originate (2)
38:22;91:10
originated (1)
39:1
ORRs (2)
95:11;96:3
others (1)
91:25
Otherwise (6)
52:15;53:11;
133:19;136:9,11;
139:22
ours (1)
77:2
ourselves (3)
67:19;68:17;
139:23
out (67)
6:16;7:4;15:4;
17:8;22:24;25:4,11;
26:12;33:18;36:14;
37:13;38:8,9;42:1,
11;43:3;44:6;47:17;
48:4;52:18;54:16;
56:15,22,24;58:11,
25;64:1;66:7,11,12,
20,22;67:1,10,13,22;
68:9,18;76:1;78:7;
80:8;88:23;90:5,24;
91:14,15,20;93:7;
98:9;100:9;107:10,
13;108:6,15;109:14;
123:21;124:8;
125:22;126:1,5;
128:8;139:12;142:9,
10;145:17;148:9;
155:6
outrank (1)
89:7
outside (1)
131:7
Outsource (1)
15:3
over (23)
6:8;10:19;13:2;
17:15;33:1;35:18;
38:15;41:16;59:1;
69:23;77:3,17;80:4,
4;107:15,24,25;
112:8;126:24;127:2;
148:9;150:20;154:5
overall (2)
76:9;78:17
override (1)
126:2
overriding (1)
38:4
overspeaking (1)
101:19
owe (1)
112:21
own (5)
45:10;70:17,17;
84:7,10
owner (1)
154:9
owns (1)
110:17

P

Pachuta (3)
97:5;98:2,4
package (2)
37:22;159:12
pad (4)
126:6,19;131:5,7
paint (1)
154:2
Pam (5)
6:1;102:13,20;
147:7;155:11
paper (2)
68:1,11
paperwork (7)
66:14;67:2,4;
123:5;147:19;
153:16;154:7
parade (2)
154:14,24
paraphrase (1)
105:13
pardon (1)
64:9
parent (1)
80:12
parentheses (1)
28:1
Park (7)
5:22;6:9;7:15;
61:20;113:18;151:7;
163:21
parked (2)
108:13;110:19
parking (3)
108:16,18;154:3
Parks (2)
49:9,9
parlor (1)
153:24
part (17)
7:12;14:8;21:16;
23:12,25;37:6;55:10;
75:1,13;84:17;98:12,
25;104:21;106:11,
13;135:8;149:22
partial (2)
23:9;28:3
particu- (1)
34:12
particular (8)
36:19;52:9,15;
61:5;85:23;94:16;
97:4;115:18
particularly (3)
10:11;125:19;
126:23
partnered (1)
161:24
parts (1)
105:8
pass (14)
15:4;28:19;31:25;
32:9;79:14;93:24;
96:18;97:15;99:14;
124:1,2,14,16;129:4
passed (13)
23:23,24;25:13,25;
89:25;92:1;94:6,25;
96:16,17;129:23,24;
138:10
passes (1)
137:23
passing (2)
72:20;73:23
past (1)

73:25
patio (5)
115:23;116:24;
118:9;121:12;127:21
pay (6)
17:1,10;20:8;44:4;
55:5;116:13
payable (1)
65:24
paying (1)
104:22
Payroll (8)
15:2,19;16:11;
18:23,24;36:11;
37:22,22
PD (1)
71:13
penalties (1)
50:14
Pending (1)
35:20
people (47)
7:14;8:17,24;9:1;
10:22;12:23;30:23;
34:6;37:1;38:14;
40:2,25;45:21;46:12;
48:4;52:2;53:7;61:4;
64:25;70:23;77:11;
85:4;90:3;96:13;
104:25;106:7;
107:14,17;108:2;
125:20;130:10;
133:8;135:25;
138:15,24;145:2;
146:1,12,16,18,25;
147:25;150:8;152:8;
153:9;154:8,19
people's (2)
125:18;147:24
per (30)
17:1,1,5,7;20:6,7,
7,8;23:7,7,14,16,18,
19;26:8;27:2,3,7,9,
12,14,25;28:9,13;
56:4;72:18;109:16;
158:14,14;162:2
percent (1)
145:4
perception (1)
142:10
Perhaps (2)
46:6;105:12
period (3)
17:1;20:8;23:8
periodically (1)
32:6
periods (1)
17:11
permanent (1)
11:23
permit (7)
107:17;108:5,7;
126:2;160:24,25;
161:15
permits (7)
32:20;126:3;
138:13,15,16,20;
153:8
permitting (2)
161:2,14
perpetrated (1)
149:24
person (10)
27:4;39:6;60:2;
92:9;94:14;102:7;
125:22;146:24;
150:19;151:15
personal (1)
153:19
personally (4)
10:14;11:25;
29:17;116:1
phone (4)
60:3;94:20,20;
95:25
phrase (1)
133:4
pick (5)
36:20;60:2;61:11;
105:7;160:15
picked (1)
61:10
piece (3)
115:10;127:3;
128:9
pit (1)
145:13
Pittman (65)
3:11,12,20;4:6,7,
17;5:1,2;6:14;14:20,
21;15:9,13;21:25;
22:1;49:23;51:15,22;
65:19;74:23;75:9;
82:9,10;86:15;87:6,
11,24,25;93:16,21;
95:23;96:4,15;97:9,
18,23;98:1;99:13,19;
100:3;101:23;102:5;
103:16,17;114:23,
24;129:7,8,19;140:9,
10;156:6,7;157:15,
16;158:25;162:16,
22;163:6,13,18,24;
164:15,24,25
place (6)
53:8;71:18;77:15;
104:16;105:2;151:23
plain (2)
64:13;121:16
plan (4)
33:15;71:25,25;
161:12
Planner (4)
58:10;104:12;
105:23;144:24
Planning (4)
160:19;161:11,20,
24
plant (1)
105:5
plat (2)
128:3,4
please (23)
3:3,23;4:18;8:6;
14:12;15:5;21:17;
50:1;51:19;77:11;
96:1;102:2,5;105:19;
118:5;121:18;
128:21;133:4;140:1;
155:23;157:7;
159:23,25
plot (3)
125:23;126:5;
150:9
Plus (10)
16:3,5;17:7;23:14,
17;26:8;27:7,12;
112:16;161:12
pm (1)
165:7
point (13)
6:1;19:10;29:9;
64:1;79:1;86:3,23;
96:9,17;105:6;
117:18,25;139:11
pointless (1)
97:14
Police (18)
5:19;65:7;66:14;
69:23;70:16;71:3;
75:2,5;76:2;77:14;
80:18;105:15;
108:21;109:12;
110:10;112:5;
140:17;145:11
policies (14)
37:9;42:15;45:23;
46:1;47:3;74:20;
82:22;83:7;86:6;
87:3,4,4;88:11,17
policy (25)
41:12;42:3,3,20,
21,23,25;43:2;45:17;
46:12;69:22;70:17;
74:1;77:2,15;78:23;
82:19,20;83:3;89:12;
92:1,2;99:22;100:1;
101:14
politicians (1)
110:23
pond (3)
109:18,23;159:3
ponds (1)
110:3
porch (9)
115:22;116:24;
118:10;121:13;
125:16;127:25;
134:3;139:18;146:7
portion (2)
28:2;105:4
positive (1)
154:21
possible (6)
36:6,8;38:23;
48:19;67:13;95:24
possibly (3)
7:7;45:20;96:1
posted (1)
98:23
postpone (1)
40:22
potentially (2)
29:24;31:22
power (1)
52:25
powers (1)
45:10
Precision (1)
161:20
preclude (2)
118:16;120:7
predominately (1)
44:21
prefer (1)
19:19
preferably (1)
82:24
preference (3)
11:3;56:12;101:24
preliminary (2)
160:20,21
prepare (1)
55:11
prepared (2)
44:23;55:16
presence (1)
52:11
present (2)
57:24;61:5
presentation (1)
7:8
presented (4)
58:16,22;115:9,10
presenting (1)
15:7
presently (2)
77:1;117:7
Press (2)
98:17,19
pretty (5)
24:2;73:22;89:1;
132:4;134:23
prevent (2)
80:16;137:11
previous (3)
26:6;79:12;105:14
previously (1)
44:16
price (5)
16:17;34:7;74:7;
78:1;158:14
Pricing (2)
15:19;158:13
printed (2)
109:14;110:4
prior (3)
18:25;52:10;81:12
privy (1)
60:13
probably (13)
9:13;44:20;49:19;
53:16;61:10;96:7;
107:12;125:8;
134:12;145:5,14,22;
151:14
problem (8)
49:5;67:8,24;92:4;
107:8;127:20;
133:23;134:8
problems (4)
97:6;128:2;
132:10,12
procedure (1)
47:6
procedures (2)
66:19;121:2
proceed (1)
13:19
Process (56)
5:22;12:4;30:18;
31:7;34:8,15;35:25,
25;36:6,7,23,25;
37:21;38:1,5,22;
39:2;40:6,18;41:21;
43:14;48:6;50:11,12;
55:25;57:3,14;58:6,
7;61:1;64:24;70:3;
71:7,8,9,11;75:22;
76:10,24;77:4,16;
78:18;80:12;81:18;
83:4,9,9,10;84:20;
85:25;86:10;88:15;
148:8,11;153:13;
154:1
processing (5)
15:21;16:25;17:7;
22:22;23:4
procure- (2)
41:11;75:21
Procurement (12)
35:25;47:2,3;
55:22;70:3,17;76:10;
81:16;83:8;84:16,19;
87:4
produce (1)
128:4
program (1)
154:7
project (7)
147:21;153:14,18,
21;155:1;159:8;
163:23
projects (1)
152:3

prompt (1)
145:21
proper (4)
121:24;122:18;
123:20;127:3
properties (1)
126:22
property (15)
10:5;52:7;109:19;
115:10,20;118:7;
125:18;126:8,16,20;
127:4;128:4,9;
153:22;154:9
proposal (4)
7:10;15:20;17:20;
159:4
proposals (4)
18:15;36:10,21;
38:13
propose (2)
6:11,23
proposed (1)
159:7
proposing (1)
134:11
protected (1)
150:17
protection (1)
110:11
protects (2)
76:13,14
proud (1)
150:13
prove (1)
126:21
provide (7)
21:8,12;32:22;
42:9;47:5;79:14;
88:10
provided (7)
32:17;33:13;
34:17;38:15;52:11;
89:22;94:8
provider (3)
39:8,10;62:17
providers (2)
39:5,13
provides (1)
92:24
provisions (3)
81:11;124:20;
128:13
public (19)
8:21;33:14,17;
36:5;43:16;47:15;
52:18;55:16;57:4;
60:16,16,17;67:1;
82:21;90:20;93:13;
124:13;139:12;147:1
publication (1)
81:12
public's (2)
41:19;78:4
published (6)
51:10;62:3,23;
71:23;72:15;81:13
pump (1)
109:22
purchase (7)
10:6;37:3;52:8;
65:14;77:17,17;
88:16
purchased (3)
64:15,17,21
purchases (1)
66:6
Purchasing (5)
35:24;37:20;
42:14;83:3;148:8
purple (1)
64:25
purposes (1)
66:10
pursue (1)
138:14
push (1)
154:1
put (30)
11:8;13:22;24:24;
44:6;46:24;50:13,14,
24;51:17;54:16;
60:22;74:9;76:17;
80:8;101:13;107:25;
109:5;112:4;122:18;
123:20;126:18;
128:10;133:4;
135:20;147:14;
151:17;153:11,23;
154:2;156:19
putting (3)
14:8;76:1;125:21

Q

QK (1)
161:22
qualify (1)
45:3
qualifying (1)
118:18
quality (16)
61:9;104:7,8,9,17;
105:9,14,25;106:6;
107:8,17;109:5;
142:7;146:16,23,25
quick (1)
143:8
quite (4)
49:24;57:8;95:14;
153:1
quorum (3)
8:23;10:23;11:1
quote/unquote (1)
42:24

R

R-1 (20)
117:2,4,7;118:1,
11,16,23;119:3;
132:9;133:20;
134:16,20;135:2,7;
136:10,21;137:11,
16;139:6;147:10
RAA (1)
162:7
race (1)
5:12
raised (1)
49:20
ramifications (1)
75:24
ramp (3)
130:13;146:9;
147:17
rarely (1)
45:9
rate (1)
74:5
rates (1)
30:17
rather (3)
26:2;83:3;108:22
raw (3)
67:9;68:8,14
reach (1)
18:7
read (15)
9:25;13:1;25:11;
40:13,20;57:16;58:1,
11,16,19,20;80:25;
91:15;117:13;123:17
reading (15)
58:25;59:18;
60:20;70:7;88:24;
122:10,23;123:3,19;
124:1,11,16;139:11;
149:5;155:16
reads (2)
23:13;151:18
ready (1)
158:21
real (2)
93:14;152:17
realize (1)
144:12
really (19)
8:13;39:4,7;46:3;
47:25;68:12;91:19;
94:24;95:24;97:2;
118:2;128:6;134:20;
145:5,13;147:22;
150:2,6,13
realtors (1)
105:3
reason (8)
11:18;17:11;66:9,
22;104:5;109:12;
117:3;152:9
reasonable (6)
9:9;25:11;30:2;
52:13;53:9;128:5
reasons (3)
45:25;77:24;91:21
Rec (1)
49:9
recall (7)
93:23;99:17;
111:23;135:12,14;
152:19;153:1
receipt (1)
55:4
receive (7)
76:19,20,21;92:9,
20;100:19,22
received (10)
19:12;36:21;
59:11;92:21;100:17;
109:20;118:3;139:6,
7;140:23
receives (1)
92:10
recess (2)
102:18;158:1
recipient (1)
116:14
recognize (1)
150:21
recognized (1)
151:6
recollection (1)
31:13
recommen- (2)
19:16;48:14
recommend (4)
8:25;44:10,16;
45:6
recommendation (8)
17:16;19:17;
55:24;56:8;82:20;
84:1,24;87:2
recommendations (5)
45:15,18;47:11;
85:1;90:13
recommending (1)
56:11
record (15)
11:23;13:1,19;
17:4;40:13,21;57:16;
58:3,16;59:19,21;
76:18;79:20;123:18;
164:3
recorded (2)
58:12;60:24
recorder (2)
60:21;61:3
recording (1)
113:17
Records (16)
44:5;54:16;55:3;
89:3,20,22;92:4,5,8,
17,19;93:2;94:1,15;
97:7;109:3
redeveloped (1)
105:6
redraw (1)
154:6
reduce (1)
61:22
refer (1)
134:24
reference (2)
55:3;93:22
references (1)
7:4
referring (5)
9:18;75:25;76:5;
93:5;132:18
refund (2)
23:9;28:2
regard (13)
24:5;43:17,20,23;
44:22,25;45:14;52:5;
64:11,15,20;71:3;
101:15
regarding (5)
32:19;45:1;55:8;
70:18;143:12
regards (5)
118:18;125:8,9;
127:13;148:8
register (3)
67:8;68:3;69:16
regular (15)
5:20;8:19;9:4,11;
10:16;11:20;12:20,
24;52:10,16;53:13;
57:4,23;67:15;80:9
regularly-scheduled (2)
40:8;41:2
Regulations (2)
115:8;121:9
Reimbursables (2)
162:12,15
reimbursed (1)
66:19
reinvent (1)
100:9
relation (1)
66:6
releases (2)
98:17,19
relevant (1)
7:12
remainder (1)
137:11
remember (15)
11:14;22:13,15;
25:24;26:3;34:19,25;
36:18;55:14;61:19;
105:16;119:15;
124:23;132:6;147:11
removing (1)

143:11
renovation (1)
117:9
rental (1)
110:17
repeat (1)
79:25
replaced (1)
132:25
reply (1)
94:17
report (8)
20:19;65:20,20;
66:11;67:21;100:10;
148:24;149:14
reporter (6)
57:17,23;62:10,13;
72:9;77:5
reporting (2)
17:3,5
reports (5)
65:22;76:19,22;
79:14;149:6
representa- (1)
6:14
represented (1)
154:15
request (18)
23:13;26:8;36:10;
44:5;55:4;89:3,13,
20,22;90:13;92:8,19;
93:2;94:1,15;102:22;
109:3;118:4
requested (3)
37:9;94:15;95:21
requesting (1)
90:12
requests (3)
27:6;92:5;97:7
require (4)
64:22;121:20;
126:9;127:7
require- (1)
115:12
Required (9)
8:15;10:5;43:18;
52:7;116:21;118:7;
121:10;136:10;
161:15
requirement (4)
117:24;118:19;
119:11;133:24
requirements (16)
16:14;38:16;
116:19;117:2;
118:12,17,23,24;
119:1,7;127:18;
131:2;133:19;
136:22;137:13,16
requires (1)
115:18
res- (1)
30:21
research (4)
44:24;64:8;65:4;
74:21
researched (1)
70:9
reserved (1)
44:19
residen- (1)
115:11
residence (1)
131:21
residences (1)
139:8
resident (5)
30:19;34:1;116:8,
11;130:12
residential (20)
23:7;26:12;27:3;
30:4,8,11;104:23;
105:8;106:3;115:16;
116:22;117:2;118:8,
12,17,24;119:7;
121:11;136:21;
137:16
residents (7)
30:25;82:24;
106:6;108:11;
130:16,17;147:5
residents' (2)
56:18;59:3
resolution (3)
5:9;6:1;151:21
resolving (1)
85:24
respect- (1)
46:22
respectfully (2)
59:18;102:22
respond (2)
89:15;101:22
Responded (2)
141:15,17
respondents (1)
57:14
responding (1)
91:11
response (11)
81:24;87:14;
90:21;91:8;92:6,10,
20,22;128:19;
155:21;157:5
responsibility (2)
85:18,19
responsible (2)
66:24;101:12
responsive (1)
56:16
rest (2)
130:17;135:1
restate (2)
19:7;72:9
restricted (1)
41:8
retaliation (1)
152:25
retention (1)
17:4
retracted (1)
42:19
return (1)
105:20
review (13)
18:21;33:15;
43:15;46:11;47:12;
55:21;59:10;62:25;
63:2;70:13;82:19,19;
122:24
reviewed (1)
38:7
revised (1)
87:3
revisit (3)
115:6,15;155:13
rewarded (1)
152:4
reworking (1)
118:1
Reynolds (1)
159:6
RF- (1)
36:10
RFP (24)
5:22;12:4;36:19;
37:21;38:5,6,11,17;
41:16;43:14,18;44:6;
51:10;52:9,15;55:5;
57:20;72:14;77:4,16;
80:8;81:3;83:9;87:4
RFPs (32)
5:23;6:7;7:5;15:3;
38:9,19;42:16;43:13,
15;50:24;51:1;52:7,
15;53:11,12;60:8,22;
61:9,9;62:2,21;
69:23;71:21,22,23;
76:1;81:12,13;
113:18,24;114:6;
148:10
Rhonda (1)
101:14
rid (1)
143:20
right (55)
3:18;8:14;13:12,
24;14:3;15:18;20:3,
16;22:7,21;23:3;
24:3,9,25;26:5;
27:18;28:8;30:5,13,
16;35:7,15,22;50:16;
57:9;62:19;64:18;
65:9;69:4;73:2;80:2,
22;93:20;94:4;95:9;
112:19;120:8;
124:22;127:14;
129:2;131:9,25;
135:6,22;136:17;
137:19,24;138:22;
139:13,15;140:16;
141:22;145:8,17;
163:17
rights (3)
130:10,16,21
risk (1)
29:18
road (3)
31:23;74:25;134:9
Roche (243)
3:13,14;4:8,9;5:3,
4;8:7,8;9:3,8,14,16;
11:5,17;12:18;13:11,
14,18,25;14:2,7,22,
23;16:20;17:18,25;
18:5,12,17,22;19:21,
24;20:4,7,17,24;
21:6,13;22:2,3,10,11,
18,21;23:22;24:3,9,
14,20,25;25:5,8,24;
26:14;27:15,19;28:8,
15,24;29:3,8,12;
30:5,10,13,16,22;
31:2,11,24;32:10,14,
25;33:5,8,20;34:16;
35:7,15,20,24;42:8;
43:11;44:3;46:16;
47:19;49:11;50:9;
51:7,13,20,23;52:20;
53:15;54:2,6,9,11,18,
22;55:2;56:19;57:2,
7;59:5,22;60:1;
61:17;63:1,13,25;
64:6,18;67:6,23;
69:4,9;70:2;71:15;
72:11,19;73:2,13,17;
74:3,15,18;75:16,19;
76:3,5,9,23;78:12,
17;79:2,6,10,19,25;
80:3;81:6;82:11,12;
83:5,11,16,20,23;
84:6,8,11;85:14,17;
86:12,17,21;88:1,2,4,
20;90:22;91:3,9;
92:14,18;93:3,7,19;
94:4;96:21;97:11,21,
24;98:3,14,19;
101:17,20;102:12;
103:18,19;112:13,
21;113:7;114:25;
115:1;119:10,14,19,
23;120:1,4,8,11,15;
121:5,21;122:3,6,14;
123:25;124:5,9,12,
22;129:9,10;130:24;
131:8,14,15;132:1,
20,23;133:22;134:8;
135:4,10;137:22,25;
140:11,12;141:20,
23;155:18;156:8,9,
16;157:2,17,18;
158:6,21,24;159:3,
21;161:9;163:4,15;
164:13;165:1,2
Roche's (1)
60:1
Rochester (3)
162:17;163:19,25
roll (15)
3:3,23;4:18;14:12;
19:23;21:17;82:1;
87:16;103:8;114:15;
128:21;140:1;
155:23;157:7;164:16
Rollins (2)
47:1;82:25
Ronald (1)
6:13
room (12)
19:2;52:1,18;53:1;
57:7;59:24;68:21,24;
107:16;108:4;
147:15;151:17
Rose (2)
5:9;151:21
rotten (1)
150:23
rule (1)
45:10
Rules (1)
49:9
run (3)
104:25;117:4;
128:9
running (2)
95:10;112:8
Ruth (1)
144:11

S

sad (1)
89:1
safety (2)
66:24,25
same (15)
15:8,10,15;44:18;
52:11;58:15;61:1;
71:9;74:7;83:14;
96:23;130:23;
158:18;163:25;165:7
satellite (1)
143:12
saw (2)
24:14;107:17
saying (21)
9:19;53:19;65:6;
68:7;72:8;78:13,14;
96:14;97:10;105:17;
112:15;119:15,24;
123:9;132:21,24;
134:6;135:8;146:15;
147:16;152:11
schedule (4)
7:25;8:1;22:9;

35:10
scheduled (2)
58:17;60:8
schedules (3)
34:18,21;35:1
Schematic (1)
162:8
scope (3)
6:8,25;162:3
Scott (6)
6:13;138:25;
144:1;150:2,7,15
screen (1)
134:3
sealed (16)
36:22;38:13;40:7;
50:17,17,25;51:4,6,
24,25;55:16;56:22;
57:3;72:16;73:4;
164:4
sealed- (1)
40:17
sealed-bid (1)
39:2
sealed-bids (1)
38:22
sealing (1)
17:2
Second (33)
3:21,22;4:16,17;
8:8;13:25;14:5,6,7;
19:21;26:17;31:12;
43:2;72:8;74:16;
80:24;103:7;111:15;
113:5,6,8;114:13,14;
124:24,25;137:22,
25;155:18;156:16;
157:1,2;159:12;
164:15
seconding (2)
11:18;87:10
Secondly (2)
62:4;72:15
secret (1)
12:21
Section (9)
8:14,16;22:20;
23:6;53:16;88:12;
104:23;115:7;135:9
sections (2)
106:4;116:20
security (1)
66:10
seeing (2)
34:19;88:25
seem (6)
25:11;78:24;
79:15;98:16;119:14;
145:18
seemed (1)
109:24
seems (6)
9:8;97:14;98:24;
108:9;146:16;151:12
sees (2)
58:21;93:13
select (1)
56:11
Selection (4)
5:22;6:11;10:8;
38:1
Sellers (1)
140:22
semi- (1)
17:12
send (7)
56:24;59:23;
90:24;91:14;101:10;
141:11,11
sends (1)
89:13
sense (3)
19:18;56:16;
124:17
sent (14)
15:6;22:23;25:4;
37:13,16;38:8,9;
42:11;44:8;48:15;
55:24;59:9;101:11;
107:24
sentence (1)
109:4
separate (3)
51:17;121:2;
162:21
separately (1)
156:22
sequence (1)
102:25
Sergeant (3)
67:20;69:1;76:22
seriously (1)
46:4
service (4)
10:5;40:4;52:7;
142:2
services (9)
6:8,25;36:20;
38:15;67:11;69:15,
17;160:12;161:8
session (1)
11:7
set (4)
5:24;23:6;32:5,5
setback (2)
131:2;137:13
setbacks (6)
126:3,17;134:16,
20;138:6,8
set-up (2)
16:22,24
seven (5)
27:16;55:15;
61:13;143:15;161:1
several (3)
18:12;160:9;163:2
shadiness (1)
57:17
shadow (1)
93:12
shake (1)
40:17
shall (11)
52:13,15;53:9;
117:1;118:11,21;
119:6;133:17,17;
136:21;137:15
share (1)
97:19
sheet (2)
67:18;163:9
Sheriff's (1)
70:14
short (1)
114:6
show (2)
42:4;91:23
showing (1)
67:4
shows (2)
57:14;110:10
shut (1)
91:19
shy (2)
109:18,21
side (2)
66:12;126:20
sidetracked (1)
69:20
signed (3)
106:18,20;107:5
signs (1)
154:17
similar (2)
32:23;77:15
simple (3)
60:6,7;153:25
simplest (1)
62:9
simplify (1)
153:12
simply (1)
13:15
single (3)
49:21;116:11;
148:14
single-person (1)
38:25
single-source (1)
148:12
singular (1)
163:9
sit (4)
56:2,14;68:15;
86:5
site (6)
54:17;98:22;
139:12;160:7,22;
161:11
sitting (4)
58:23;85:20;
127:3;145:22
situation (14)
34:4;40:3,15;44:2;
53:22,25;56:24;
84:13;89:6;115:16;
130:25;132:7;
138:20;154:4
six (5)
16:6;109:23;
143:9;160:24;161:19
sixty-seven (1)
16:6
size (3)
118:18,22;144:19
skating (1)
149:16
sketchy (1)
139:10
skip (1)
23:15
skipped (1)
23:5
slab (3)
115:22,24;133:14
slicing (3)
9:18,21;10:15
slightly (1)
16:21
slitting (1)
58:24
slow (2)
34:14;107:18
slowed (1)
99:7
SLP (2)
116:21;121:10
small (3)
15:16;66:12;
158:17
Smallwood (1)
159:6
Smith (2)
58:13,14
so-and-so (3)
39:7;94:14;95:21
soap (2)
5:12;151:22
soft (1)
67:18
software (2)
68:11,25
sole (4)
39:6;50:4;77:22;
87:4
sole- (4)
39:4,9;45:6;62:16
solely (1)
64:16
sole-source (7)
39:8,12;44:22;
45:1,4;50:10;83:9
solicit (1)
47:12
solicitation (1)
160:11
solid (1)
20:13
some- (1)
98:22
somebody (9)
54:15;59:23;
107:20,24;110:7;
147:14,16;152:1,11
somebody's (3)
104:24;108:3,16
somehow (2)
20:10;152:11
someone (4)
86:9;92:8;93:12;
131:24
someone's (1)
59:25
someplace (2)
52:1;59:24
something's (1)
127:9
sometimes (5)
50:21;96:24,25;
105:3;110:21
somewhere (2)
39:18;41:3
soon (1)
102:24
sooner (1)
45:7
SOP (3)
70:17;71:2;77:15
SOPs (1)
71:13
sorry (21)
8:7;9:16;11:5;
12:21;19:24;28:25;
33:7;47:20;51:21;
62:22;63:25;69:19;
73:3;84:9;88:4;
106:23;112:2;121:5;
141:3;142:22;156:18
sort (7)
12:14;68:4;74:1;
114:9;128:5,6;
153:12
sorts (1)
151:9
sounds (1)
59:1
source (10)
39:5,10;42:13;
45:7;49:21;50:4;
62:17;77:22;87:4;
148:14
Southeastern (1)
160:6
Spangler (90)
3:16,17;4:11,12;

5:6,7;6:20;10:21;
14:25;15:1,23;16:3;
22:5,6;29:1;33:3,7;
43:6,9;46:9;53:2,6;
57:6;59:4;60:15,18;
61:2;65:5,13;72:17;
74:8,16;75:4,9,11;
82:14,15;85:2,7,10;
88:5,6;94:12,19;
95:6,12,17;99:21;
100:1,5,13,20,21,25;
101:7;103:2,4,7,21,
22;111:15,21;112:6,
18;113:1,4,6,20;
114:14;115:3,4;
124:25;129:14,15;
135:12;136:13,19;
138:3;140:14,15;
141:9;142:17;144:4,
7;156:11,12;157:20,
21;160:4;165:3
speak (2)
101:15;106:20
SPEAKER (1)
148:20
speaking (1)
86:22
special (12)
10:17;11:14;
12:22;32:19;40:9;
41:3;52:10,16;53:13;
130:10,16,21
special-called (2)
46:10;47:11
specific (6)
20:18;33:21;
34:20;38:12;48:8;
49:13
specifically (1)
105:16
specifications (1)
161:3
spelled (2)
33:18;109:18
spend (14)
10:15;41:19;
48:23;65:10;76:19,
20;77:23,25,25;78:2,
9;97:1;106:2;149:12
spending (10)
36:2,3;37:2;65:17;
78:3,4,5,6;149:7,10
spent (15)
59:6;67:11;68:13,
18,23,24;69:7,8,17;
75:8;85:22;149:4;
151:24,25;152:2
spot (2)
5:20;40:22
spread (1)
67:18
square (19)
117:8,12,17,21;
118:25;119:2,6,16;
131:21;133:18;
134:22;135:5;136:3,
9,22;139:9,14;
144:22;145:24
stack (3)
36:21;38:13;90:1
staff (8)
31:17;42:22;56:5;
84:1,25;88:22;91:6,7
stage (1)
118:1
stance (1)
135:23
stand (3)
53:3;67:24;153:24
stand-alone (2)
71:2,11
standards (3)
45:3;119:4;130:23
standing (2)
131:19;138:19
standpoint (1)
120:12
stapled (1)
163:3
start (10)
12:25;48:11;
53:18;76:13;91:4;
102:22;130:21;
132:3;146:23;147:20
started (4)
37:25;96:12;
118:2;127:1
starting (1)
40:14
starts (3)
38:5;40:16;105:7
State (8)
45:1,13;47:2,4;
77:21;89:1;149:11;
161:1
stated (4)
55:19;61:1;
127:13;142:6
states (1)
117:19
stating (1)
158:5
statute (1)
64:13
steer (1)
147:5
step (2)
7:3;44:12
Stephe (2)
102:8;106:22
Stephens (2)
6:13,17
Stewart (2)
159:7,7
stick (1)
137:5
still (10)
43:3,3,4;52:3,4;
68:22;85:7;88:11;
107:23;134:15
stipulate (1)
16:19
stop (1)
154:12
stopping (1)
13:15
stop-work (1)
108:1
Stream (1)
161:15
streamline (2)
31:7;86:1
street (4)
39:9;107:14,19;
146:22
stress (1)
49:19
strict (1)
39:13
strictly (2)
73:5;141:2
structure (3)
8:13;118:19;
148:10
structured (1)
16:21
structures (1)
125:18
Stuart (5)
109:1,2;125:3,5;
138:5
studied (1)
70:11
Studio (2)
163:12,20
study (1)
26:2
studying (1)
48:24
stuff (13)
90:5,6,24;93:10;
97:1;108:8,14,19;
126:13;127:1;
147:10,23;154:18
stuffing (1)
17:2
subcommittee (2)
9:12;47:24
subject (4)
117:1;118:11,21;
119:6
subjective (1)
128:7
submit (8)
38:20;44:4;55:3,
12;65:2;92:5;148:23,
25
submits (1)
92:8
submitted (10)
41:17;56:9;57:16;
58:2;59:20;62:22;
89:3,19;92:18;116:9
submitting (2)
7:16;116:17
Subsection (4)
23:5;133:17;
136:7;156:15
subsequent (4)
33:14,17;35:6;
82:18
sudden (1)
95:3
suddenly (1)
110:8
sued (1)
70:14
suggest (1)
10:13
suggested (2)
134:23;151:3
suggestions (2)
48:8;90:13
sum (2)
162:2,14
summary (1)
68:22
sun (2)
17:21;147:15
supplied (1)
7:5
supply (1)
109:22
supplying (1)
6:25
support (4)
31:22;74:24;75:1;
120:10
supposed (2)
95:5;126:13
sure (34)
10:9;15:7;18:5;
32:21;34:22;35:5;
36:25;42:8;46:14;
55:23;56:1;58:20;
60:17;63:12;64:25;
66:3;71:7,25;90:14;
95:4;99:17;100:6,16;
101:1,13;120:3,20;
122:13,24;131:1;
133:7;143:1;149:8;
163:4
surrounding (2)
34:18,21
survey (12)
115:21;116:1,3,13;
118:6;126:10;127:8;
130:14;131:1;
158:11;160:7;163:21
surveys (1)
115:19
survive (1)
117:20
Susan (1)
145:9
suspicion (1)
80:14
sworn (1)
131:23
system (5)
37:22;107:9;
141:1;146:21;147:3

T

table (3)
28:17;80:24;
128:17
talk (8)
62:1;104:7;
144:13;150:2,6;
151:2;153:7,19
talked (6)
44:15;64:9;
112:24;149:23;
151:4,20
talking (10)
22:19;24:17;
30:24;57:22;62:16;
83:2;84:14;93:18;
124:23;156:25
tally (1)
69:3
tape (1)
58:12
taped (1)
163:1
targeted (1)
108:11
targeting (6)
142:7,8,11,11;
146:16,18
task (16)
105:17;158:10;
160:9,19,20,21,22,
23,24,25;161:2,4,25,
25;162:1,1
Tasks (2)
161:17,18
taught (1)
110:15
tax (1)
17:2
taxpayers' (2)
36:3;78:5
team (1)
163:21
technical (2)
124:21;161:3
Technically (3)
13:24;92:16;93:4
telephone (3)
68:1;69:15,17
telling (1)
74:2

tells (1)
66:15
templates (1)
51:2
temporary (2)
132:7,25
ten (2)
58:23;59:6
ten- (1)
7:7
tend (1)
33:15
tenure (1)
43:20
term (1)
108:11
terms (1)
91:19
Terra (1)
161:24
Terri (1)
73:15
test (1)
110:1
Texas (1)
70:12
Thanks (5)
60:4;102:9;
146:13;148:4;153:6
that'll (1)
108:12
theme (1)
38:4
therefore (2)
10:8;121:20
thickness (1)
131:6
thin (1)
149:16
thing's (1)
98:23
thinking (4)
29:4;92:7;112:22;
121:22
third (2)
45:16;72:22
thirty (1)
58:23
thoroughly (1)
125:7
though (8)
24:17;26:21;40:1;
53:3;69:11;76:25;
92:16;97:12
thought (11)
12:13;49:23,24;
50:5;99:14;106:23;
107:2;111:7;142:17;
145:15;146:4
thoughts (1)
105:10
thousands (1)
138:12
threat (2)
150:15,23
three (11)
10:22;23:23;25:1;
56:9,12;92:9,21;
107:14;116:6;
160:21;162:1
threw (1)
58:4
Thursday (2)
25:6;40:10
tial (1)
115:12
ticket (5)
107:20;109:13,15,
17;110:3
tickets (2)
147:6;154:10
tie (2)
24:11;115:14
ties (1)
137:9
tighten (1)
12:5
tightening (1)
36:25
till (2)
138:21;155:6
Tilly (2)
125:20;126:23
timed (1)
114:9
timekeeping (1)
21:9
times (5)
17:9,10;90:8;
154:6;155:9
tire (1)
108:15
tired (4)
90:4;93:9,10,11
tives (1)
6:15
today (2)
97:17;132:24
together (4)
20:9;154:3;
156:20;163:3
Together's (1)
156:24
told (3)
131:24;143:17;
144:23
Tom (10)
109:7;125:13;
149:24;150:10;
151:12,24,24;
152:15;153:3;155:9
tomorrow (7)
11:7,9,25;13:3,6;
20:22;21:2
tonight (22)
5:11;13:4;18:3;
24:24;29:2,7;31:22,
25;32:8;40:8;41:24;
49:25;50:5;64:5;
99:23;104:6;105:10,
11;121:3;122:15;
147:8;151:20
tonight's (1)
14:8
took (6)
26:12;53:8;55:7;
73:15;89:10;151:23
tool (1)
34:11
top (6)
6:17,19,21;7:2,6,8
topic (1)
45:14
topographical (1)
158:11
total (8)
15:22,24;19:17;
160:13;161:21;
162:5;163:22;164:11
totally (3)
116:16;126:14;
127:4
touch (2)
150:17,22
touched (1)
89:10
toward (1)
110:6
towards (2)
133:21;147:10
town (2)
154:21;155:1
tracks (1)
108:15
trans- (1)
80:11
transparency (1)
72:5
transparent (2)
71:16;76:11
treated (1)
90:15
treatment (1)
130:15
trickle (1)
99:7
tried (3)
54:23,25;55:2
trimming (1)
107:21
truck (2)
107:18;108:6
trucks (2)
108:13;110:19
true (3)
50:20,20;125:19
try (10)
56:3,15;63:6;
67:12;68:8,17,17;
78:1;86:5,7
trying (14)
18:6;22:13,15;
43:8;58:24;80:15;
91:19;128:10;
130:13;135:24;
139:18;152:1,9;
154:20
Tunnell (1)
160:4
ture (1)
64:3
turn (4)
10:19;13:2;17:15;
108:21
turned (1)
107:9
twenty (2)
59:6;164:12
twice (1)
15:7
two (43)
8:17;9:1,25;10:6;
15:3,8,9,12;19:4,12;
20:14;21:14;23:24;
25:25;42:13;45:15;
52:1,12;56:10,11;
62:15;63:6;68:20;
72:15,25;73:3;79:14;
81:4;82:24,25;85:3;
109:8;112:5;114:9;
116:19;132:3,8;
148:25;149:2;154:2;
158:16;160:20;
161:25
two- (1)
119:16
two-car (11)
119:11;126:18;
131:22,23;134:2,4;
135:5,7,21;136:15;
144:23
two-week (1)
32:15
type (5)
67:16,17;68:16;
117:9,11
typically (3)
36:9;67:25;101:21

U

unacceptable (1)
44:7
unanimous (2)
11:15;13:8
under (10)
11:19;49:25;50:6,
7;53:20;111:11;
115:12;116:20;
117:6;133:8
under- (3)
53:2;67:23;131:18
undercurrent (1)
151:10
underneath (1)
8:14
understands (1)
58:21
unenforceable (1)
143:11
unfortunately (1)
16:21
UNIDENTIFIED (1)
148:20
unless (4)
41:3;98:21;
134:13;163:6
unseal (1)
143:2
unsealed (1)
50:23
up (74)
5:24;6:1;8:25;
9:11;12:3,5,25;20:9,
9;22:23;31:18;32:3,
6;35:4;36:25;44:11;
48:10,21;49:15;50:1;
58:11;60:2;61:8,15;
63:4,5,14;66:4;
69:18;70:12;79:13;
80:3,17;85:20;90:6;
91:23;95:10;97:15;
102:8;105:7,13;
106:18,20;107:5,22,
24;108:2;109:12;
110:10;112:24;
115:6;123:5;124:20;
125:9,21;128:10;
129:11;132:4;136:1;
138:11,18;143:10;
146:14;147:25;
148:2;151:18;152:7;
153:3,10,25;154:8,9;
155:9;160:15
update (1)
37:9
updated (1)
65:21
updates (1)
5:20
upgrades (1)
147:24
upon (4)
7:13;65:3;84:24;
85:9
use (13)
23:13;26:8;27:6,
16;32:19,19;39:12;
65:8;66:23;77:21,22;
117:18;138:25
used (13)
36:9;46:2,6,7;
51:2;64:24;66:13;
69:13;71:8;76:10;
94:19;99:3;159:24

uses (4)
71:9;117:14;
125:11;149:8
using (3)
69:24;77:18;80:4
usually (4)
21:15;112:1,4,7
utilize (1)
47:16
utmost (1)
149:10

V

valid (1)
46:20
valuable (1)
47:5
variance (10)
23:14,18;26:9;
27:7,12,19;28:10,21;
161:2,16
Variances (4)
23:16;27:8,9;34:6
varied (3)
23:17;27:10;28:11
vehicle (1)
147:1
vending (2)
44:22;45:7
vendor (5)
56:22;58:1;59:22;
68:9,10
vendors (9)
36:14;40:20;
60:12,22;69:14;80:5,
5;88:16;148:13
version (2)
26:6,7
versions (5)
73:1,4;81:4,15,18
victim (1)
153:20
videotaped (1)
58:12
views (1)
40:24
violated (1)
92:17
violation (1)
126:16
virtue (2)
121:16;123:8
vote (12)
11:15;24:12;29:7;
39:14;48:9;50:7;
72:14;74:2;82:16;
88:8;129:20;130:2
voted (3)
111:23;115:13;
130:22

W

W-2 (1)
17:6
Wait (2)
8:7;162:19
waive (8)
122:9,22;123:3,18;
124:1,15;132:2;
155:15
waived (1)
17:4
waiving (4)
16:23;124:10;
132:4,5
walls (2)
131:5,6
Walsh (1)
160:4
wants (3)
70:16;111:1;143:3
warning (2)
107:20;109:20
warrant (1)
150:4
waste (3)
56:17;59:2;86:8
watch (1)
143:3
water (3)
109:23;110:1;
161:1
Watson (1)
159:16
Watts (1)
161:6
wax (1)
83:7
way (36)
9:6;13:10;17:8;
37:2;39:19;40:13;
45:12;46:15,17,19;
49:1;59:8;61:7,14,
15;62:6,6;70:12;
89:4,4;97:13;101:6;
105:18;107:19;
117:16;123:1,22;
124:7;133:20;
134:12,23;138:25;
141:13,18;150:7,24
ways (3)
94:25;95:1;146:12
web (5)
24:22;54:17;55:7;
98:22;139:12
WEED (115)
8:11;9:6,10,20;
10:2,25;11:4,6,11;
13:5,9,17,24;14:3;
22:16,19,22;24:1,4;
25:4,6;26:5,15,19;
27:1,18,21;28:6,9;
30:15;35:13;42:7,9;
43:8,17;44:14;46:14;
51:11;52:3,21,25;
53:9;63:11,12,18,23;
64:5,7,19;65:11,18;
70:1,6;71:1;72:12,
25;73:25;74:11;81:3,
9;83:24;84:5,7,10;
88:9;92:13,16,25;
99:13,17,25;100:7,
25;101:6,9,19;
120:17;121:1,17;
122:4,8,13,16;
123:13,15;124:4,7,
18;130:1;133:3,6,11,
15;134:7,11,19;
135:6,16,23;136:17,
23;137:2,4,8,17,19,
23;142:22;143:1,5;
144:4,6,9;156:24;
162:25
week (1)
151:4
Weekly (3)
16:9,10;36:12
weeks (1)
112:5
welcome (1)
60:14
weren't (2)
96:25;109:21
Wescott (2)
5:9;151:21
what's (15)
36:9,17;44:12;
46:18;48:5;64:6;
69:6;76:12;91:20;
97:12;99:1,9;100:8;
152:15;158:20
whatsoever (2)
92:22;117:10
wheel (1)
100:9
whenever (1)
8:2
wherever (1)
41:20
Whichever (2)
10:18;102:6
white (1)
33:19
whole (15)
29:9;37:6;50:11;
53:16;60:20;83:10;
84:16;85:25;87:8;
88:7;90:1;104:11;
146:2;151:24;154:25
whole- (1)
146:5
wholeheartedly (1)
120:10
wholly (1)
64:16
who's (4)
59:23;144:10;
147:5,6
willing (1)
6:8
willy (1)
36:22
winning (1)
61:21
wins (1)
27:4
wisely (1)
149:7
wished (1)
115:11
withdraw (5)
12:7,17;13:25;
14:2;19:6
withdrew (1)
57:20
withholding (1)
18:24
within (4)
92:8,21;105:18;
132:8
without (9)
13:4;23:18;27:10;
28:12;47:15;73:18;
93:16;108:4;146:1
Wolverton (1)
162:8
women (2)
70:21;146:17
wonder (2)
29:24;151:1
word (3)
63:17,21,22
wording (2)
122:4;131:14
words (4)
26:12;117:20;
127:18;143:22
work (15)
7:25;8:2;11:7;
51:19;66:17;80:6;
83:24;86:2;120:16;
124:8;137:24;
138:11;150:20;
160:22;162:3
worked (2)
55:9;106:8
working (7)
23:2;49:2;86:2;
104:14;107:13;
109:24;139:23
works (1)
110:20
workshop (1)
85:11
world (1)
145:4
worried (1)
20:13
worse (2)
98:25,25
worth (1)
101:18
write (7)
58:12;66:24;
72:13;74:2,5;120:13;
160:9
writing (1)
99:18
written (6)
39:16;42:2,3;49:7;
73:14;99:22
wrong (6)
79:21;80:19;
99:15;131:22;
150:23;154:13
wrote (2)
26:10;73:11

Y

Yahoo (4)
88:25;90:3,7;98:7
y'all (2)
144:12;147:22
yard (6)
107:13;108:15,16,
17,18;143:14
year (10)
17:4;36:19;37:23;
47:25;49:21;79:14;
89:11;107:13;149:1,
3
year-end (1)
17:6
years (11)
48:24,24;55:15;
61:13;106:9;109:8,
23;143:9;144:15;
152:20;159:25
yesterday (1)
154:15
young (1)
5:11
younger (1)
104:25

Z

zero (1)
109:15
zone (4)
34:5,13;133:20;
136:12
zoning (10)
22:22;23:4;
104:14;117:14;
121:2;133:1;134:1;
137:18;147:9,23
ZPA (1)
120:23