

# Montgomery County, Texas Annual Comprehensive Financial Report



For the Fiscal Year Ended September 30, 2021

501 N. THOMPSON SUITE 205 CONROE, TEXAS 77301



**MONTGOMERY COUNTY, TEXAS**  
**ANNUAL COMPREHENSIVE FINANCIAL REPORT**  
**FOR THE FISCAL YEAR ENDED**  
**SEPTEMBER 30, 2021**

**Prepared by**  
**THE MONTGOMERY COUNTY AUDITOR'S OFFICE**  
**Rakesh Pandey**  
**County Auditor**

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**MONTGOMERY COUNTY, TEXAS**

**ANNUAL COMPREHENSIVE FINANCIAL REPORT**

**FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2021**

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## **INTRODUCTORY SECTION**

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**Montgomery County, Texas**  
**Office of the County Auditor**  
501 North Thompson, Suite 205, Conroe, Texas 77301  
P. O. Box 539, Conroe, Texas 77305

**Rakesh Pandey CPA**  
County Auditor

**Angela H. Blocker**  
1<sup>st</sup> Assistant County Auditor

March 29, 2022

The Board of District Judges  
The Commissioners' Court  
Montgomery County, Texas

Honorable Judges and Commissioners:

The Annual Comprehensive Financial Report (Annual Report) of Montgomery County, Texas, for the year ended September 30, 2021, is submitted herewith. This report was prepared by the County Auditor in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board, and is in compliance with Chapter 114.025 and Chapter 115.045 of the Local Government Code.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To provide a reasonable basis for making this representation, Montgomery County management has established a comprehensive internal control framework designed both to protect governmental assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Montgomery County's comprehensive framework, because the cost of internal controls should not outweigh their benefits, has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. We believe the data as presented is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of Montgomery County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial activity have been included.

Montgomery County's financial statements have been audited by Pattillo, Brown & Hill, L.L.P., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended September 30, 2021 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial presentation. The independent auditor concluded, based on the audit, that there was a reasonable basis for rendering an unmodified opinion that the financial statements of Montgomery County for the year ended September 30, 2021 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of Montgomery County was a part of a broader, federally mandated “Single Audit” designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the government’s internal controls and compliance with legal requirements. Specific emphasis was placed on internal controls and compliance with laws and regulations involving the administration of federal and state awards. This Single Audit Report is available as a separate report from Montgomery County.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment MD&A and should be read in conjunction with it. Montgomery County’s MD&A can be found immediately following the report of the independent auditors.

### **Profile of Montgomery County**

Montgomery County was created on December 14, 1837 by an act of the Congress of the Republic of Texas. It is bisected by Interstate 45, and located approximately forty miles north of downtown Houston. Montgomery County is officially the birthplace of the Texas flag. The actual design of the Lone Star Flag remained a mystery until the Texas House of Representative passed House Resolution 1123 in 1997 commemorating Montgomery County as the flag's official birthplace. Dr. Charles B. Stewart is credited with creating the inspirational banner of the State of Texas. The County provides a full range of services, including police protection, legal and judicial services, construction and maintenance of roads and bridges, public health service, and facilities for recreational and cultural use. The County operates a full service airport as a reliever to nearby Bush Intercontinental Airport. Three major rail lines intersect in the county seat of Conroe. The Lone Star College System offers both 2- and 4-year degree plans in partnership with several universities throughout the state. Scenic Lake Conroe sits among some 1,090 square miles of rolling hills and grassy meadows to create an atmosphere of rural America nestled securely beside its urban neighbors.

The County operates as specified under the Constitution of the State of Texas, and in accordance with the provisions of the State Statutes of Texas, which provide for a Commissioners’ Court consisting of the County Judge, elected at-large to a four-year term and four Commissioners, each of whom is elected from four geographical precincts to four-year staggered terms. The Commissioners’ Court serves as the governing body of the County.

The U.S. Census Bureau reported the 1990 population for Montgomery County to be 180,394 and the year 2000 population to be 293,768. The most recent census reported the population of Montgomery County to be 620,443. At each census, the County has experienced growth in excess of 50%, with no sign of slowing down. At September 30, 2021, the estimated population was 642,633. The County’s population has continued to grow during the past year and is evident in the increased demand for service at the county level. The main impetus for growth in the past three decades has come from the expansion of nearby metropolitan Houston. Many Montgomery County residents now work in Houston, and the spread of the city’s suburbs into the County has led to a rapid rise in population. The governing body’s active involvement in infrastructure improvements has been instrumental in this explosive growth in population. In recent years, Montgomery County has become a recreation destination for many Houston residents. The area, with its abundant lakes and the Sam Houston National Forest, offers numerous opportunities for hunting, boating, fishing, and hiking.

Montgomery County maintains strict budgetary controls to ensure compliance with legal provisions in the annual appropriated budget approved by the governing body. Activities of the General Funds, the Special



Revenue Funds, and the Debt Service Funds are included in the annual appropriated budget. Budget to actual comparisons are provided in this report for all funds for which an annual appropriated budget is adopted. According to the budget laws of the State of Texas, expenditures may not exceed the amount appropriated for each fund. The County's budget is prepared and adopted annually as a balanced budget pursuant to Texas law and adhering to a calendar established by the statutes of the State of Texas. In keeping with those statutes, the ad valorem tax levy cannot be established until the budget is adopted. In Montgomery County, the budget is adopted by September 30<sup>th</sup> of each year. Once adopted, the budget is enforced by the County Auditor, as provided by statute.

### **Factors Affecting Financial Condition**

The information presented in the financial statements of Montgomery County is best understood when it is considered from the broader perspective of the specific environment within which Montgomery County operates.

**Local economy** – Historically, the County's economy has been based on mineral production (oil, gas, sand, and gravel), agriculture (horses, cattle, and greenhouse nurseries), and lumbering (timber products). Today, the economy has shifted towards an urban-rural mix. In recent years, the largest industries have been energy, education, health and social services, with retail trade and manufacturing following. Investments made in Texas highways recently have assisted in attracting new and diverse businesses to the County. A favorable taxing environment continues to draw many companies to relocate corporate headquarters to Montgomery County. The Woodlands, a planned community in south Montgomery County, is home to energy, biomedical, and technology businesses. This is causing ever-continued growth in the southern part of the County. As Houston and Harris County, directly to the south, run out of developable land, business and residential growth in Montgomery County is expected to continue.

Recent developments that have contributed to the continued upturn in the local economy in Montgomery County include the construction of a nascent medical compound, centered around the busy intersection of Interstate 45 and State Highway 242, anchored by Texas Children's Hospital, St. Luke's and Methodist Hospital. The relocation of ExxonMobil's corporate headquarters to northern Harris County has further driven growth to the southern part of Montgomery County. The former Boy Scout camp at Camp Strake was sold to Johnson Development Corporation with the intent of creating a new master planned community, Grand Central Park, on 2,046 acres. Construction began in 2016; the 336 Marketplace located in the community continues to welcome a wide array of tenants.

Two huge storms, Hurricane Harvey and Tropical Storm Imelda made landfall in 2017 and 2019 respectively and have caused widespread damage to the region, resulting in billions of dollars in damage. The County continues to work diligently with the State of Texas and the Federal Emergency Management Agency (FEMA) to make critical repairs to infrastructure and buildings, as the effects from Hurricane Harvey and Tropical Storm Imelda are continued to be felt. In February 2021, a massive cold front from the Arctic blasted through the state, driving temperatures to record lows. Many throughout the state suffered catastrophic losses due to the widespread power and water loss because of the freezing temperatures. The County is working with FEMA to assist households deal with these losses.

The County functioned much of the year in the shadow of the continuing pandemic because of the COVID-19 virus. In January 2020, a highly contagious and deadly virus, COVID-19, spread from China at a rapid pace; it was declared a pandemic by the World Health Organization in March 2020. The governing body of the County responded with a disaster declaration and is working with federal and state agencies to ensure the health and safety of both its citizens and its employees. The County received almost \$105 million from the Federal Government to assist in the massive undertaking of a changed working environment. Additionally, the County was allocated almost \$118 million as part of the American Rescue Plan Act of 2021 (ARPA), and has received the first half (about \$58.989 million) in

May 2021, and anticipating receiving the second half in May 2022 to assist in responding to the pandemic.

**Long-term financial planning** – The Commissioners’ Court continues to be very active in infrastructure development, specifically road improvements, to help ensure economic growth. In the second half of calendar year 2005, the County executed an agreement with the Texas Department of Transportation that is facilitating the improvement of five separate state-owned roads. This Pass-Through Toll Agreement provides for the County to pledge local funds to improve these roads, with a partial reimbursement from highway funds at a later date. The County pledged \$100 million of the Series 2006 \$160 million voter-approved road bonds, as well as an additional \$88 million of future bonds to leverage the federal funds for the projects in the hopes of gaining an estimated \$232 million in improvements for the citizens of Montgomery County. In the same spirit of infrastructure development, voters in the County approved a ballot measure in November 2015 for a series of bond offerings that will raise \$280 million for a multitude of road projects throughout Montgomery County. The final bond offerings were issued in May and December 2018 to fund the remaining projects. These projects are expected to alleviate mobility issues in key areas of the County.

As part of this future planning, the Commissioners’ Court created the Montgomery County Toll Road Authority (MCTRA) in August 2006. The MCTRA is charged with the task of collecting tolls from vehicles traveling on the portion of State Highway 242, which connects with Interstate 45 in southern Montgomery County. SH 242 opened to the public in July 2015. In January 2018, the County retired the remainder of the debt associated with the construction of SH 242. In May 2019, the Board agreed to remove the tolls on SH 242. Additionally, revenue bonds for MCTRA were issued in June 2018 to fund construction along State Highway 249 in Montgomery County. Any revenues generated by the authority are anticipated to be used to either retire a portion of the debt related to the construction and/or to fund future improvements, as the need arises.

**New developments** – As part of the continuing effort in the County to alleviate traffic congestion in the southern part of the County, the Commissioners’ Court awarded a contract to construct an interchange facility and direct connectors from State Highway 242 to Interstate 45. This project, approved by the governing body in February 2013, opened in July of 2015 and has improved the flow of traffic in the heavily congested south county area. The County is continuing in its endeavors to face transportation issues by exploring the expansion of the MCTRA to the western part of the County and specifically the SH 249, Tomball Parkway. Working in conjunction with the Harris County Toll Road Authority (HCTRA), MCTRA is completing the work on widening and improving SH 249 in fiscal year 2021. The SH 249 became fully operational in December 2020 and has shown excellent progress since opening and is now generating more than 1 million transactions per month. The American Public Works Association (APWA) awarded the SH 249 as an APWA Texas Chapter 2021 Award Recipient in the category of Transportation Greater than 75 million and Public Works Project of the Year. Construction work continues on SH 249 in which the Decker Prairie intersection layout enhancements are 90% completed and the Decker Prairie corridor layout enhancements are 60% completed as of fiscal year 2021.

**Financial Transparency** – In a continuing effort to embrace technological advances, the County embarked on replacing its enterprise resource planning (ERP) financial software system. Aided by various staff members throughout multiple user departments, we went live on July 1, 2020. Continuing modules are being implemented in a staggered approach with the Talent Acquisition within the Human Resources module going live in mid fiscal year 2022.

## **Awards and Acknowledgments**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Montgomery County for its annual comprehensive financial report for the fiscal year ended September 30, 2020. This was the thirty-third consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Annual Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of all County departments. I want to express my appreciation to the entire staff of the Office of County Auditor for their continued efforts. I also wish to commend the members of the Commissioners' Court for conducting the financial operations of Montgomery County in a responsible and professional manner, while meeting the increasing demands for public service.

Respectfully submitted,

*Rakesh Pandey*

Rakesh Pandey, CPA  
Montgomery County Auditor

RP/ah



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Montgomery County  
Texas**

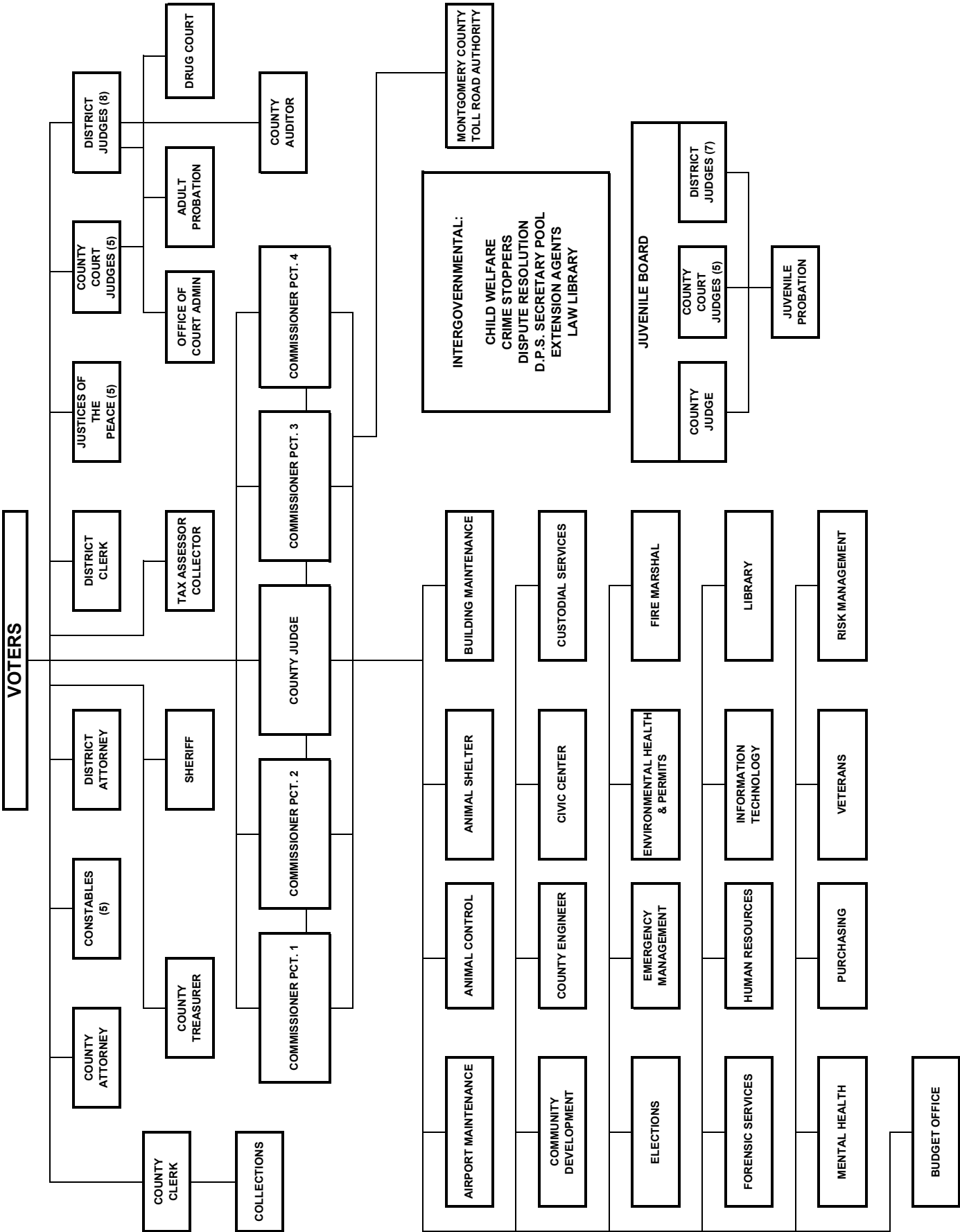
For its Annual Comprehensive  
Financial Report  
for the Fiscal Year Ended

**September 30, 2020**

*Christopher P. Morrell*

Executive Director/CEO

MONTGOMERY COUNTY, TEXAS ORGANIZATION CHART







**MONTGOMERY COUNTY, TEXAS**  
**DIRECTORY OF OFFICIALS**  
**SEPTEMBER 30, 2021**

**COMMISSIONERS' COURT:**

Mark Keough  
Robert Walker  
Charlie Riley  
James L. Noack, Jr.  
James Metts

County Judge  
Commissioner, Precinct #1  
Commissioner, Precinct #2  
Commissioner, Precinct #3  
Commissioner, Precinct #4

**DISTRICT COURTS:**

Phil Grant  
Lisa Michalk  
Kristin Bays  
Kathleen Hamilton  
Jennifer Robin  
Tracy Gilbert  
Patty Maginnis  
Vincenzo Santini  
Brett Ligon  
Melisa Miller

Judge, 9<sup>th</sup> Judicial District  
Judge, 221<sup>st</sup> Judicial District  
Judge, 284<sup>th</sup> Judicial District  
Judge, 359<sup>th</sup> Judicial District  
Judge, 410<sup>th</sup> Judicial District  
Judge, 418<sup>th</sup> Judicial District  
Judge, 435<sup>th</sup> Judicial District  
Judge, 457<sup>th</sup> Judicial District  
District Attorney  
District Clerk

**COUNTY COURTS AT LAW:**

Dennis Watson  
Claudia Laird  
Patrice McDonald, retired 06/30/2021  
Amy Tucker, appointed 07/01/2021  
Mary Ann Turner  
Keith Stewart  
BD Griffin  
Mark Turnbull

Judge, County Court at Law #1  
Judge, County Court at Law #2  
Judge, County Court at Law #3  
Judge, County Court at Law #3  
Judge, County Court at Law #4  
Judge, County Court at Law #5  
County Attorney  
County Clerk

**JUSTICE COURTS:**

Wayne L. Mack  
Grady Trey Spikes  
Matt Beasley  
Jason Dunn  
Matthew Masden

Justice of Peace, Precinct #1  
Justice of Peace, Precinct #2  
Justice of Peace, Precinct #3  
Justice of Peace, Precinct #4  
Justice of Peace, Precinct #5

**LAW ENFORCEMENT:**

Rand Henderson  
Phillip Cash  
Gene DeForest  
Ryan Gable  
Kenneth "Rowdy" Hayden  
Chris Jones

Sheriff  
Constable, Precinct #1  
Constable, Precinct #2  
Constable, Precinct #3  
Constable, Precinct #4  
Constable, Precinct #5

**FINANCIAL ADMINISTRATION:**

Tammy McRae  
Melanie Bush  
Rakesh Pandey, CPA  
Gilbert Jalomo  
Amanda Carter

Tax Assessor-Collector  
County Treasurer  
County Auditor<sup>1</sup>  
Purchasing Agent<sup>1</sup>  
Budget Officer<sup>1</sup>

<sup>1</sup> Designates appointed official. All others are elected.

## **FINANCIAL SECTION**

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## INDEPENDENT AUDITOR'S REPORT

Honorable County Judge and  
County Commissioners  
Conroe, Texas

### **Report of the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Montgomery County, Texas (the "County") as of and for the year ended September 30, 2021, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Montgomery County, Texas, as of September 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### OFFICE LOCATIONS

TEXAS | Waco | Temple | Hillsboro | Houston  
NEW MEXICO | Albuquerque

### ***Emphasis of Matter – Change in Accounting Principle***

As described in the notes to the financial statements, in fiscal year 2021 the County adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the required supplementary information, as presented in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The additional supplementary information, introductory and statistical sections, and schedules of capital assets used in the operations of governmental activities have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 29, 2022, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

*Patillo, Brown & Hill, L.L.P.*

Waco, Texas  
March 29, 2022



## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

This discussion and analysis provides readers of the financial statements of Montgomery County, Texas (the County) with a narrative overview and analysis of the County's financial activities for the fiscal year ended September 30, 2021. The intent of this discussion and analysis is to evaluate the current activities, resulting changes, and currently known facts of the County as a whole. Readers of this discussion and analysis should consider the information presented here in conjunction with additional information that is furnished in the accompanying letter of transmittal, which can be found on pages i-v of this report. This discussion should also be read in conjunction with the basic financial statements and the notes to those financial statements (which immediately follow this discussion). The discussion and analysis includes comparative data from the prior year.

### FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$579,749,036 (net position). Of this amount, \$53,879,775 is restricted for specific purposes. With the presentation of the net investment in capital assets, unrestricted net position becomes (\$48,421,107).
- The County's total net position increased by \$14,078,197 from current operations due to the rapid growth experienced throughout the County.
- At September 30, 2021, the County's governmental funds reported combined ending fund balances of \$323,668,867, a decrease of \$49,099,677 from operations in comparison with the prior year. From the ending fund balances, \$862,252 is non-spendable, \$122,823,385 is restricted, \$60,056,581 is committed and \$85,000,000 is assigned. Approximately 16.97% of the ending balances, \$54,926,649 is unassigned and available for spending at the government's discretion. Details on these balances can be found in the chart included in Note 10.
- At September 30, 2021, unassigned fund balance for the General Fund was \$54,926,649, or 22.69% of total General Fund expenditures.
- The County's total bonded debt decreased by \$22,705,000 , or 3.7%, during the current fiscal year. This decrease was due to regularly scheduled payments and the issuance of refunding debt which defeased certain obligations.
- As of fiscal year 2021, the County reported a net pension liability of \$49,048,682.
- As of fiscal year 2021, the County reported other post-employment benefit obligations (OPEB) of \$311,015,175.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to Montgomery County's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains additional supplementary information to the financial statements themselves.

#### ***Government-Wide Financial Statements***

The Statement of Net Position and the Statement of Activities, the two government-wide financial statements, are designed to provide readers with a broad overview of Montgomery County's finances, similar to the financial statements of a private-sector business. Both of these statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods and services are received, regardless of the timing of cash being received or disbursed. These statements include capital assets of the County (including infrastructure added since implementing GASB Statement No. 34 in fiscal year 2003 and the portion of GASB Statement No. 34 as it pertains to retroactive infrastructure reporting) as well as all liabilities (including long-term debt). Additionally, certain eliminations have occurred as prescribed by GASB Statement No. 34 in regards to interfund activity, payables and receivables.

The Statement of Net Position presents information on all of Montgomery County's assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between the two groups being reported as net position. This statement is similar to that of the balance sheet of a private-sector business (with primary sections in a business balance sheet being assets, liabilities, and equity). The GASB believes that, over time, increases or decreases in the net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents the County's revenues and expenses for the year, with the difference between the two resulting in the change in net position for the fiscal year ended September 30, 2021. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the statement of activities separates program revenue (revenue generated by specific programs through fees, fines, forfeitures, charges for services, or grants received) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental functions of the County include general government, financial administration, health and human services, culture and recreation, law enforcement and corrections, legal and judicial, transportation, and debt service.

Government-wide financial statements include not only the activities of the County itself (known as the primary government), but also those of a legally separate component unit: the Montgomery County Toll Road Authority. The County Commissioners' Court acts as the Board of Directors for the component unit whose activities are blended with those of the primary government because they function as part of the County government. Montgomery County's government-wide financial statements distinguish functions of the County that are principally supported by tax and intergovernmental revenues (*governmental activities*) from those that are intended to recover all or a significant portion of their costs through fees and charges (*business-type activities*).

The government-wide financial statements can be found on pages 16-19 of this report.

### ***Fund Financial Statements***

The fund financial statements focus on the County's most significant funds (major funds) rather than fund types, or the County as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Montgomery County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

- 1) Governmental funds are maintained to account for the government's operating and financing activities. The measurement focus is on available resources.
- 2) Proprietary funds are utilized to account for internal service funds and enterprise funds. Internal service funds are an accounting tool used to accumulate and allocate costs amongst the County's functions. Enterprise funds are used to report an activity for which a fee is charged to external users for goods and services.
- 3) Fiduciary funds are used to account for resources that are held by the government as a trustee or agent for parties outside of the government. The resources of fiduciary funds cannot be used to support the government's own programs.

**Governmental funds** are used to account for those functions reported as governmental activities in the government-wide financial statements. As mentioned earlier, government-wide financial statements are reported using full accrual accounting; governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as balances of available resources. In other words, revenue is reported when earned, provided it is collectible within the reporting period or soon enough afterward to be used to pay liabilities of the current period. Likewise, liabilities are recognized as expenditures only when payment is due since they must be liquidated with available cash. Such information is useful in comparing a government's near-term financing requirements to near-term resources available.

The focus of governmental funds is narrower than that of the government-wide financial statements; therefore it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers should better understand the results and long-term impact of the government's near-term financing decisions. The user is assisted in this comparison between the two bases of accounting by way of a reconciliation statement between the governmental fund balance sheet and the government-wide statement of net position, as well as a reconciliation statement between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities.

Montgomery County maintained 36 individual governmental funds during the fiscal year ended September 30, 2021. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Road and Bridge Fund, the Debt Service Fund, the Grants Fund, the Pass-through Toll Projects Fund, and the Road Bonds 2018B Fund, all of which are considered to be major funds. Data from the remaining governmental funds (i.e., nonmajor funds) is combined into a single, aggregated presentation. Individual fund data for each nonmajor governmental fund is provided in the form of combining schedules, which are included in the Supplementary Information section following the notes to the financial statements.

Montgomery County utilizes and maintains budgetary controls over its operating funds. Budgetary controls are used to ensure compliance with legal provisions required under state statute governing the annual appropriated budget. Budgets for governmental funds are established in accordance with state law and, by County policy, are adopted at the department level for the General Fund, all Special Revenue Funds, and the Debt Service Fund using the primary categories of salaries, benefits, operations, and capital. A budgetary comparison statement is provided in the financial section for the General Fund, the Road and Bridge Special Revenue Fund, and the Grants Special Revenue Fund. The Pass-through Toll Projects fund and Road Bonds 2018B fund are capital projects funds with project-length budgets and therefore do not present budgetary comparison schedules. Budgetary comparison schedules for all nonmajor special revenue funds are provided as supplementary information. These budgetary comparisons can be used to demonstrate compliance with the budget both in its original and final forms.

The basic governmental fund financial statements can be found on pages 19-29 of this report.

**Proprietary Funds** focus on the determination of operating income, changes in net position, financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds. Internal Service Funds are utilized as an accounting device to accumulate and allocate costs internally among the County's various functions. The County maintains three Internal Service funds to account for its employee health benefits, worker's compensation, and accident and liability. Since the internal service funds predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. The County also maintains an Enterprise Fund to account for activity in the Montgomery County Toll Road Authority (MCTRA). The Montgomery County Toll Road is fully functional with ongoing projects for enhancements. These operations are fully supported by user fees. The fund is reported as a business-type activity in the financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The internal service funds are also presented in the proprietary fund financial statements.

The basic proprietary fund financial statements can be found on pages 25-27 of this report.

**Fiduciary funds** are used to account for resources held for the benefit of parties other than the County itself. Custodial and investment trust funds are the only fiduciary fund type used by Montgomery County, and they are not reflected in the government-wide financial statements because the resources of those funds are not available to support the programs and expenses of the County. The basis of accounting used for fiduciary funds is the full accrual basis, much like that of the government-wide statements.

The basic fiduciary fund financial statements can be found on pages 28-29 of this report.

**Notes to the financial statements** provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements. They focus on the primary government's governmental activities, major funds, and nonmajor funds in the aggregate.

The notes to the financial statements can be found on pages 30-60 of this report.

Required supplementary information provides information on the County's participation in the agent multiple-employer defined benefit pension plan as well as information on other post-employment benefits. The required supplementary information can be found on pages 61-68.

**Supplementary information** is comprised of the General Fund final budget versus actual at the department level. This comparative data can be found on pages 69-85 of this report.

**Supplementary information** also includes combining financial statements for non-major governmental, proprietary and fiduciary funds. These funds are totaled by fund type and presented in a single column in the basic financial statements. They are not reported individually, as with major funds, on the governmental fund financial statements.

Supplementary information can be found on pages 86-137 of this report.

## GOVERNMENT-WIDE OVERALL FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. Montgomery County's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$579,749,036 at September 30, 2021, as shown in the table below.

MONTGOMERY COUNTY, TEXAS' NET POSITION						
	Governmental Activities		Business-type activities		Total	
	2021	2020	2021	2020	2021	2020
Current and other assets	\$ 527,631,676	\$ 540,981,662	\$ 25,494,661	\$ 58,123,165	\$ 553,126,337	\$ 599,104,827
Capital assets	<u>1,046,093,437</u>	<u>993,450,624</u>	<u>71,422,581</u>	<u>75,397,870</u>	<u>1,117,516,018</u>	<u>1,068,848,494</u>
Total assets	<u>1,573,725,113</u>	<u>1,534,432,286</u>	<u>96,917,242</u>	<u>133,521,035</u>	<u>1,670,642,355</u>	<u>1,667,953,321</u>
Deferred outflows	<u>132,974,746</u>	<u>69,299,840</u>	-	-	<u>132,974,746</u>	<u>69,299,840</u>
Current liabilities	173,603,691	149,868,524	282,171	35,577,302	173,885,862	185,445,826
Long-term liabilities	<u>926,233,882</u>	<u>867,390,424</u>	<u>94,653,668</u>	<u>94,921,886</u>	<u>1,020,887,550</u>	<u>962,312,310</u>
Total liabilities	<u>1,099,837,573</u>	<u>1,017,258,948</u>	<u>94,935,839</u>	<u>130,499,188</u>	<u>1,194,773,412</u>	<u>1,147,758,136</u>
Deferred inflows	<u>29,094,653</u>	<u>23,824,186</u>	-	-	<u>29,094,653</u>	<u>23,824,186</u>
Net Position:						
Net investment in capital assets	583,889,669	577,556,834	(8,687,077)	3,651,930	575,202,592	581,208,764
Restricted	53,879,775	40,098,718	-	-	53,879,775	40,098,718
Unrestricted	<u>(60,001,811)</u>	<u>(55,006,560)</u>	<u>10,668,480</u>	<u>(630,083)</u>	<u>(49,333,331)</u>	<u>(55,636,643)</u>
Total net position	<u>\$ 577,767,633</u>	<u>\$ 562,648,992</u>	<u>\$ 1,981,403</u>	<u>\$ 3,021,847</u>	<u>\$ 579,749,036</u>	<u>\$ 565,670,839</u>

The County's total assets of \$1,670,642,355 are largely comprised of cash and investments of \$456,662,629, or 27%, and capital assets net of accumulated depreciation of \$1,117,516,018, or 66.9%. The capital assets of the County include land, buildings, improvements other than buildings, equipment, intangibles, construction in progress, and infrastructure (roads, bridges, signs, etc.). Capital assets are non-liquid assets that provide services to citizens; as a result, these assets cannot be utilized to satisfy County obligations.

As in last year, long-term liabilities of \$1,020,887,550 comprises the largest portion of the County's total liabilities of \$1,194,773,412 at 85.4%. Of total long-term liabilities, \$56,538,579 is due within one year, with the remainder of \$964,348,971 being due over a period of time greater than one year. A more in-depth discussion of long-term debt can be found in the notes to the financial statements.

The County's assets and deferred outflows of resources exceeded its liabilities by \$579,749,036 (net position) as of September 30, 2021. Roughly 9.3%, or \$53,879,775, of the County's net position represents restricted net position. These resources are subject to external restrictions on how they may be used. Restrictions include statutory requirements, bond covenants, and granting conditions. Of the restricted net position, \$10,446,683 is restricted for capital projects, \$14,914,974 is restricted for debt service, and the remainder is restricted by contract or legislation. The most significant portion, \$574,290,368 of the County's net position reflects its net investment in capital assets.

**MONTGOMERY COUNTY, TEXAS' CHANGES IN NET POSITION**

	Governmental activities		Business-type activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues:						
Program revenues:						
Charges for services	\$ 105,254,803	\$ 93,554,590	\$ 11,432,092	\$ 5,097,422	\$ 116,686,895	\$ 98,652,012
Operating grants and contributions:	97,333,400	81,513,686	-	-	97,333,400	81,513,686
Capital grants and contributions:	59,882,215	65,784,276	-	-	59,882,215	65,784,276
General revenues:						
Property taxes	260,177,425	254,870,342	-	-	260,177,425	254,870,342
Other taxes	5,593,927	3,243,389	-	-	5,593,927	3,243,389
Investment earnings	2,789,294	6,328,584	436,713	305,192	3,226,007	6,633,776
Gain on sale of capital assets	539,926	716,538	-	24,500	539,926	741,038
Miscellaneous	2,037,399	-	-	-	2,037,399	-
Total revenues	<u>533,608,389</u>	<u>506,011,405</u>	<u>\$ 11,868,805</u>	<u>\$ 5,427,114</u>	<u>545,477,194</u>	<u>511,438,519</u>
Expenses:						
General government	56,472,280	71,095,578	-	-	56,472,280	71,095,578
Financial administration	13,824,548	12,120,208	-	-	13,824,548	12,120,208
Health and human services	100,350,590	91,519,021	-	-	100,350,590	91,519,021
Culture and recreation	17,038,107	14,238,359	-	-	17,038,107	14,238,359
Law enforcement and corrections	191,334,228	128,465,299	-	-	191,334,228	128,465,299
Legal and judicial	32,266,182	32,123,928	-	-	32,266,182	32,123,928
Transportation	89,511,711	81,487,052	-	-	89,511,711	81,487,052
Interest and fiscal charges	20,592,102	16,328,138	-	-	20,592,102	16,328,138
Toll road	-	-	10,009,249	52,005,679	10,009,249	52,005,679
Total expenses	<u>521,389,748</u>	<u>447,377,583</u>	<u>10,009,249</u>	<u>52,005,679</u>	<u>531,398,997</u>	<u>499,383,262</u>
Increase (decrease) in net position before transfers	<u>12,218,641</u>	<u>58,633,822</u>	<u>1,859,556</u>	<u>(46,578,565)</u>	<u>14,078,197</u>	<u>12,055,257</u>
Transfers	<u>2,900,000</u>	<u>(7,784,462)</u>	<u>(2,900,000)</u>	<u>7,784,462</u>	<u>-</u>	<u>-</u>
Increase (decrease) in net position	<u>15,118,641</u>	<u>50,849,360</u>	<u>(1,040,444)</u>	<u>(38,794,103)</u>	<u>14,078,197</u>	<u>12,055,257</u>
Net position, beginning	562,648,992	511,767,753	3,021,847	38,604,031	565,670,839	550,371,784
Prior period adjustment	<u>-</u>	<u>31,879</u>	<u>-</u>	<u>3,211,919</u>	<u>-</u>	<u>3,243,798</u>
Net position, ending	<u>\$ 577,767,633</u>	<u>\$ 562,648,992</u>	<u>\$ 1,981,403</u>	<u>\$ 3,021,847</u>	<u>\$ 579,749,036</u>	<u>\$ 565,670,839</u>

The County's overall net position increased from the prior fiscal year. The reasons for this overall increase are discussed in the following sections for governmental activities and business-type activities.

### ***Governmental Activities***

During the current fiscal year, net position for governmental activities increased by \$14,078,197 from the prior fiscal year.

The County's total revenues of \$533,608,389 is an increase from the prior year. Property tax revenue accounts for \$260,177,425, or 48.8%, and is an increase over last year of \$5,307,083. The increase is primarily due to increasing property values as the County continues to see increased population and commercial development, as people continue to relocate to the County. These both contribute greatly to increase appraisal values and subsequent tax collections.

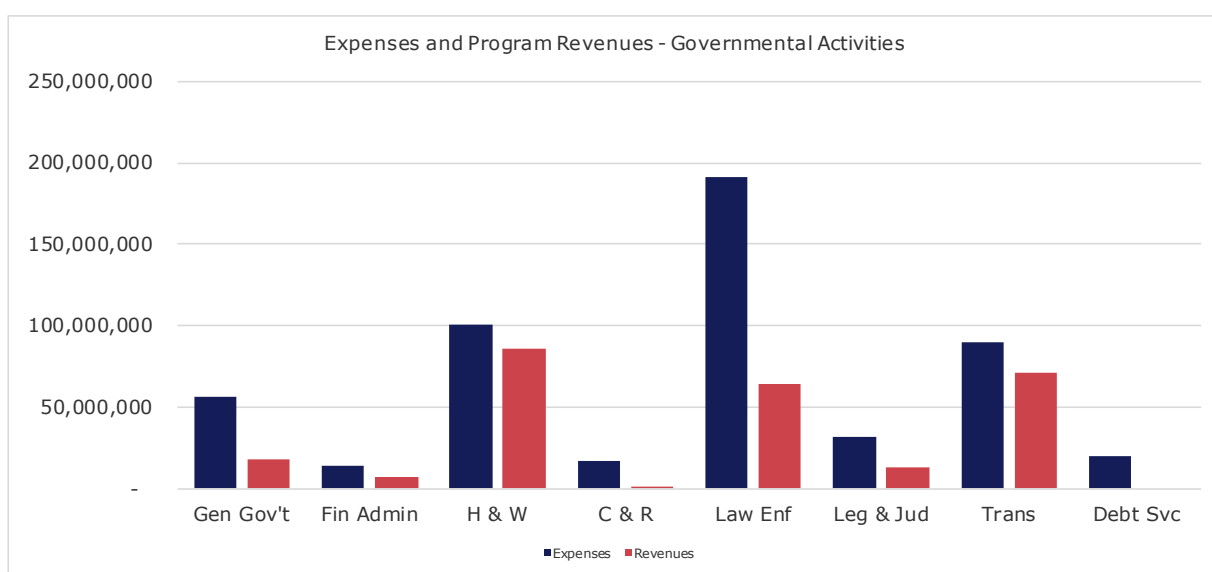
Program revenues of fees, fines, forfeitures, and charges for services comprise \$105,254,803, or 19.7%; and grants and contributions encompass \$157,215,615, or 29.5% of total revenues of governmental activities. Operating Grants and Contributions were \$97,333,400, an increase of \$15,819,714 largely due to the influx of CARES and ARPA grant funds received in response to the recovery efforts from COVID-19. Capital Grants and Contributions experienced a decrease of \$5,902,061.

The County's total expenses for the year totaled \$521,389,748, an increase of \$74,012,165 from the prior fiscal period. The increase is primarily due to the following:

- The recognition of the County's total OPEB liability of \$311,015,175, an increase of \$57,420,382 from the prior fiscal period.
- An increase in expenses of \$8,831,569 due to the influx of expenses related to the COVID-19 relief efforts.
- The culmination of several large road construction projects undertaken by the County were completed during the fiscal year. These projects are primarily for widening and improvement of State-owned roads, creating expenditures with no offsetting asset capitalization.

The overall financial position of the County has improved over the last year. As mentioned earlier, there is an increase in the County's net position of \$14,078,197. The reason for this change is a large increase in operating grants and contributions revenue and a decrease in spending within the General Government function.

The following chart depicts expenses and program revenues for the fiscal year ending September 30, 2021 for governmental activities.

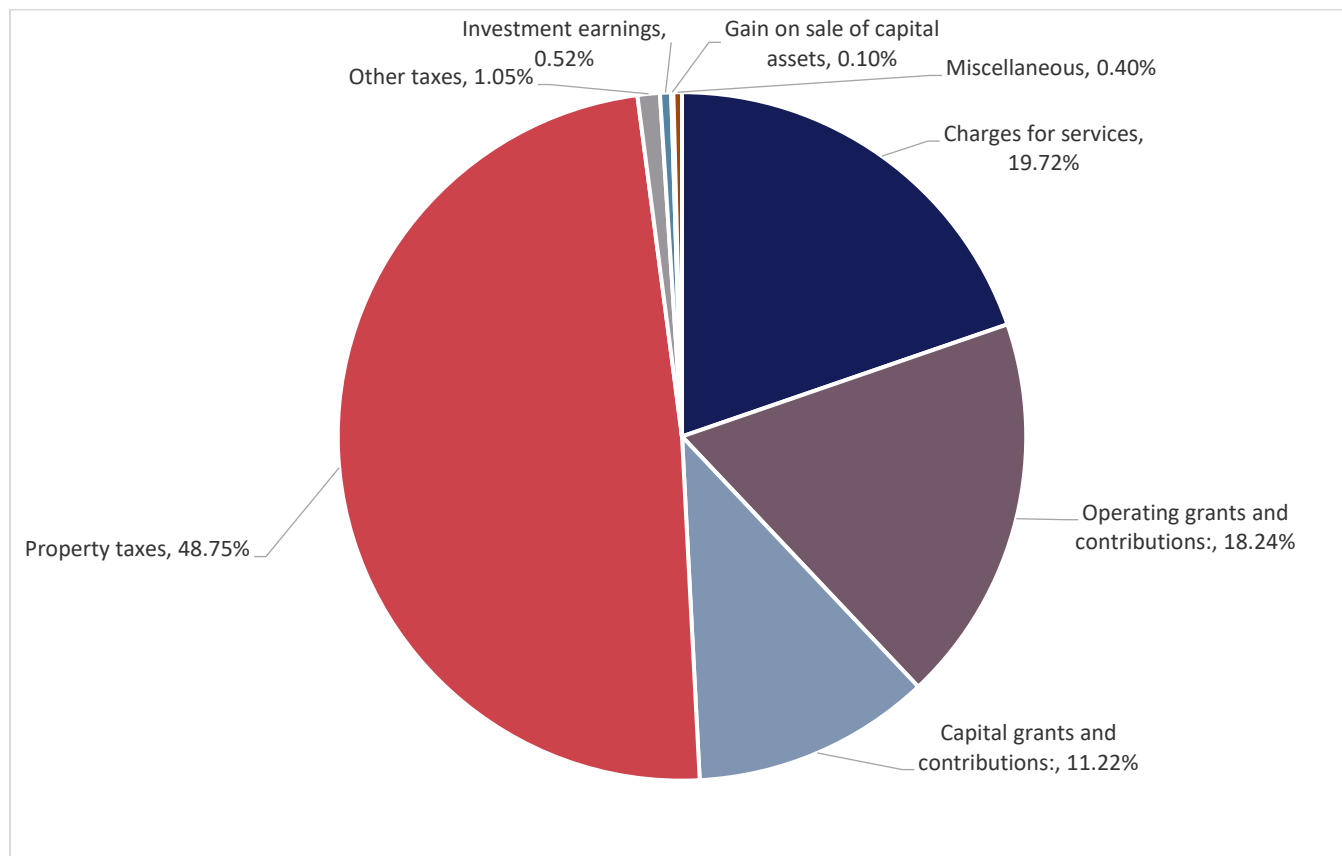


Key elements of the analysis of government-wide program revenues and expenses as they relate to each function reflect the following:

- Program revenues of \$262,470,418 are comprised in large part (32.9%) of Health & Human Services' revenues of \$86,307,737 and Public Transportation's revenues of \$71,765,462 (27.3%). The Law Enforcement and Corrections function comprises 24.7% of program revenues with \$64,788,885, General Government makes up 6.9% of program revenues with \$17,979,993, and Financial Administration covers 2.7% of program revenues with \$7,123,886. The expenses of these functions account for 19.2%, 17.2%, 36.7%, 10.8%, and 2.7%, respectively. As expected, general revenues provided the required support and coverage in areas where expenses exceeded revenues.
- The Health and Human Services function experienced an increase in expenses of \$8,831,569 and an increase in revenues of \$2,759,354 while the law enforcement and corrections function experienced an increase in expenses of \$62,868,929 and an increase in revenues of \$3,902,967. These are primarily a result of increased efforts to manage the effects of the coronavirus pandemic.



The following chart depicts revenues of the governmental activities for the fiscal year ended September 30, 2021.



### ***Business-type Activities***

For the County's business-type activities, the results for the current year were positive in that overall net position was \$1,981,403. Fees and Charges for Services of \$11,432,092 comprised 96.3% of total revenues for business-type activities. This amount represents the toll revenue receipts from the SH 249 Tollway. Toll Road expenses decreased to \$10,009,249, a decrease of \$41,996,430 primarily due to the loss on the disposal of infrastructure assets due to transferring State Highway 242 direct connectors to the Texas Department of Transportation in fiscal year 2020.

### **GOVERNMENTAL FUND FINANCIAL ANALYSIS**

Montgomery County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds are a means of providing information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing Montgomery County's financing requirements. In particular, fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of September 30, 2021, the County's governmental funds reported combined ending unassigned fund balances of \$54,926,649 that are available for spending at the County's discretion. The remainder of fund balances are categorized as non-spendable \$862,252, restricted \$122,823,385, committed \$60,056,581 or assigned \$85,000,000 to reflect the varying levels of liquidity.

Total assets and deferred outflows of resources in the General Fund amounted to \$375,332,255, accounting for 52.8% of total governmental fund assets. The total assets of other major funds, which include Road and Bridge Special Revenue Fund (\$24,489,977) the Debt Service Fund (\$14,914,974), the Grants Fund (\$61,714,485), the Pass-through Toll Projects Fund (\$66,919,683), and the Road Bonds 2018B Fund (\$69,523,386). Together, all major funds account for \$612,894,760 (86%) of the County's \$711,012,606 in total assets.

The County's General Fund balance decreased by \$29,861,947 during the current fiscal year. Key factors in this decrease are as follows:

- A transfer from General Fund to the Capital Projects Funds of \$16.0 million for fiscal year 2020 and \$34.8 million for 2021.
- A transfer from General Fund to the Self Insurance Fund for an additional contribution of \$6.8 million.
- A transfer from General Fund to the Road and Bridge Fund for \$9.5 million.
- Conservative spending policies and practices of the Commissioners' Court encouraged all aspects of the organization to reduce spending where possible.

As part of long-range planning, management has pledged to continue maintaining the level of the General Fund's unassigned fund balance at an amount between 10 and 15 percent of annual operating expenditures.

The Road and Bridge Special Revenue Fund has a total fund balance of \$18,275,391 which is reported as \$3,847,210 as committed and \$14,428,181 as restricted. The fund balance increased by \$1,813,075 during the current year due to the increased focus of funding through the operating budgets of the Commissioners of various road maintenance projects to improve mobility.

The fund balance of \$13,820,098 in the Debt Service Fund is presented as fund balance restricted for debt service. The fund balance decreased as principal retirement increased.

The Grants Fund has a total fund balance of \$5,339,330 which is reported as \$862,252 non-spendable and \$4,477,078 as restricted. Fund balance decreased due to an increase in expenses related winter storm and COVID relief monies to be funded by FEMA in fiscal year 2022.

The Pass-through Toll Projects fund has a total fund balance of \$10,446,683. Fund balance decreased by \$227,270 due to the expenditures of capital projects exceeding investment earnings for the year.

The Road Bonds 2018B fund balance decreased by \$11,439,074 to an ending balance of \$56,917,828. This decrease was caused by the spending down of bond funds issued in prior years.

## **GENERAL FUND BUDGETARY HIGHLIGHTS**

The published budget of Montgomery County for fiscal year 2021 was prepared on a modified accrual basis, and includes all elements required by Texas Local Government Code Section 111.063, applicable to counties of population more than 125,000 that have an appointed County Budget Officer. The original adopted budget of the General Fund includes revenues of \$241,309,484 and expenditures of \$246,305,047. The General Fund's final budget, as amended, contains revenues and other financing sources of \$261,650,733 and expenditures and other financing uses of \$274,053,305.

The following table presents the changes between the original adopted budget and the final budget for the General Fund as of September 30, 2021.

**GENERAL FUND**  
**BUDGET VARIANCES**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	Original Budget	Final Budget	Variance with Original Budget Positive (Negative)
<b>REVENUES</b>			
Taxes	\$ 192,672,489	\$ 195,208,920	\$ 2,536,431
Fees	21,303,834	21,908,289	604,455
Intergovernmental	950,000	1,250,205	300,205
Licenses and permits	2,149,000	2,149,000	-
Contract reimbursements	22,171,420	24,727,515	2,556,095
Investment earnings	1,016,741	1,016,741	-
Fines and forfeitures	700,000	700,000	-
Commissions	6,000	183,566	177,566
Miscellaneous	340,000	530,029	190,029
Total revenues	<u>241,309,484</u>	<u>247,674,265</u>	<u>6,364,781</u>
<b>EXPENDITURES</b>			
Current:			
General government	46,134,611	47,403,676	(1,269,065)
Financial administration	12,271,203	13,088,298	(817,095)
Health and human services	11,869,957	12,508,010	(638,053)
Culture and recreation	11,158,652	11,054,293	104,359
Law enforcement and corrections	132,453,636	137,668,332	(5,214,696)
Legal and judicial	31,253,791	30,830,610	423,181
Transportation	1,163,197	1,094,624	68,573
Total expenditures	<u>246,305,047</u>	<u>253,647,843</u>	<u>(7,342,796)</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(4,995,563)	(5,973,578)	(978,015)
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	200,000	251,045	51,045
Transfers in	5,303,949	13,976,468	8,672,519
Transfers out	-	(20,405,462)	(20,405,462)
Total other financing sources/(uses)	<u>5,503,949</u>	<u>(6,177,949)</u>	<u>(11,681,898)</u>
<b>NET CHANGE IN FUND BALANCES</b>	508,386	(12,151,527)	(12,659,913)
<b>FUND BALANCES, BEGINNING</b>	<u>184,157,132</u>	<u>184,157,132</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 184,665,518</u>	<u>\$ 172,005,605</u>	<u>\$ (12,659,913)</u>

Final budgeted revenues were higher than originally planned by \$6,364,781. The final budget for contract reimbursements was \$2,556,095 more than the original budget. During the original budget process, Commissioners' Court does not budget for funds that are not at the discretion of the County to spend. Additionally, during the course of the fiscal year, the County entered into several contracts for law enforcement services with local agencies. These contracts were also contributing factors to the increase in the budget for contract reimbursements.

The originally unanticipated revenue partially offsets the expenditure differences of \$7,342,796 between the original budget and the final amended budget.

Funds that were originally scheduled in prior fiscal years were not included in the original budget for fiscal year 2021. This practice reflects the County's policy of letting encumbrances lapse at year-end and re-appropriating them in the current year. This policy created increases in the amended budget for carryovers from the prior year in the Health and Human Services, Law Enforcement and Corrections, Legal and Judicial, and Transportation functions.

A \$5,214,696 increase in the final budget over the original budget for expenditures in the Law Enforcement and Corrections function was the result of encumbrance carryovers as mentioned above.

The following table presents the differences between the final amended budget and actual revenues and expenditures for the General Fund as of September 30, 2021.

<b>GENERAL FUND</b> <b>BUDGET VARIANCES</b> <b>FOR THE YEAR ENDED SEPTEMBER 30, 2021</b>			
	Final Budget	Actual	Variance with Original Budget Positive (Negative)
<b>REVENUES</b>			
Taxes	\$ 195,208,920	\$ 193,934,227	\$ (1,274,693)
Fees	21,908,289	24,408,148	2,499,859
Intergovernmental	1,250,205	1,693,398	443,193
Licenses and permits	2,149,000	2,320,385	171,385
Contract reimbursements	24,727,515	24,379,920	(347,595)
Investment earnings	1,016,741	2,270,304	1,253,563
Fines and forfeitures	700,000	534,887	(165,113)
Commissions	183,566	278,536	94,970
Miscellaneous	530,029	643,977	113,948
Total revenues	<u>247,674,265</u>	<u>250,463,782</u>	<u>2,789,517</u>
<b>EXPENDITURES</b>			
Current:			
General government	47,403,676	46,746,363	657,313
Financial administration	13,088,298	12,788,917	299,381
Health and human services	12,508,010	11,941,180	566,830
Culture and recreation	11,054,293	10,482,736	571,557
Law enforcement and corrections	137,668,332	130,864,228	6,804,104
Legal and judicial	30,830,610	28,257,432	2,573,178
Transportation	1,094,624	949,982	144,642
Total expenditures	<u>253,647,843</u>	<u>242,030,838</u>	<u>11,617,005</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(5,973,578)	8,432,944	14,406,522
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	251,045	341,152	90,107
Transfers in	13,976,468	8,582,873	(5,393,595)
Transfers out	<u>(20,405,462)</u>	<u>(47,218,916)</u>	<u>(26,813,454)</u>
Total other financing sources/(uses)	<u>(6,177,949)</u>	<u>(38,294,891)</u>	<u>(32,116,942)</u>
<b>NET CHANGE IN FUND BALANCES</b>	(12,151,527)	(29,861,947)	(17,710,420)
<b>FUND BALANCES, BEGINNING</b>	<u>184,157,132</u>	<u>184,157,132</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 172,005,605</u>	<u>\$ 154,295,185</u>	<u>\$ (17,710,420)</u>

Actual revenues exceeded budgeted revenues by \$2,789,517. A substantial increase in fees, intergovernmental, licenses and permits, investment earnings, commissions, and miscellaneous revenues (\$4,576,918) adequately covered the shortfall taxes, contract reimbursements, and fines and forfeitures (\$1,787,401).

Actual expenditures were \$11,617,005 lower than final budgeted expenditures. The General Government function contributed \$657,313 toward that amount. This is primarily due to the County's response to the coronavirus pandemic. The reclassification of time within most of the departments in the Law Enforcement and Corrections function resulted in a large unspent budget.

The majority of departments in the Legal and Judicial function of the General Fund expended less than was approved in the final amended budget by \$2,573,178. Due to the coronavirus pandemic, the Texas Supreme Court instructed that the district and county courts temporarily suspend operations. On June 1, 2021 those courts resumed limited operations. This temporary suspension attributed to the decrease in spending for this function.

The Health and Human Services function showed actual expenditures less than the final budget by \$566,830. This is primarily due to Animal Control receiving funding from a grant as well as other donations, for which timing did not allow the department to proceed with the purchase process during FY 2021.

The actual net change in fund balance was \$17,710,420 less than anticipated with the final budget. This is primarily the result of the General Fund transferring \$26,813,454 more than expected to other funds.

## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

Montgomery County's investment in capital assets for its governmental and business-type activities as of September 30, 2021 amounted to \$1,117,516,018 (net of accumulated depreciation). This investment in capital assets includes land and easements, buildings, improvements, equipment, intangibles, infrastructure that was purchased, completed or donated since the fiscal year 1981, and construction in progress.

Major capital asset events during the current fiscal year included the following:

- Montgomery County continues to grow; it is continually ranked in the top 100 fastest growing counties in the nation. This brisk growth brings with it a need for vast improvements to a rural infrastructure system that must also cope with an influx of traffic. Development frequently comes with donations in the form of roads. Infrastructure donations for the year totaled \$53,499,992.
- A variety of projects for both new infrastructure construction and for expansion or updating of existing infrastructure were ongoing during the year.
- Expenditures of \$42,538,103 were incurred for construction that was in progress throughout the year. Projects that were capitalized from ongoing construction throughout the year totaled \$118,074,700. These include the completion of the radio tower replacement at the Conroe Tower and the remodeling of the Traffic Operations Center.
- Vehicles and other various equipment items were acquired at a cost of \$15,682,709.
- Increases in assets for governmental and business-type activities were offset by depreciation expense of \$66,778,052 and \$4,027,446 respectively.

**Montgomery County, Texas**  
**Capital Assets (net of depreciation)**  
**September 30, 2021**  
**with Comparative Totals for September 30, 2020**

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Land	\$ 139,776,532	\$ 130,761,009	\$ -	\$ -	\$ 139,776,532	\$ 130,761,009
Buildings	126,502,335	129,506,478	-	-	126,502,335	129,506,478
Improvements	5,307,078	6,105,943	-	-	5,307,078	6,105,943
Equipment	54,482,867	50,456,603	23,092	28,865	54,505,959	50,485,468
Infrastructure	667,620,454	548,679,823	71,347,332	75,369,005	738,967,786	624,048,828
Construction in progress	52,404,171	127,940,768	52,157	-	52,456,328	127,940,768
Total	<u>\$ 1,046,093,437</u>	<u>\$ 993,450,624</u>	<u>\$ 71,422,581</u>	<u>\$ 75,397,870</u>	<u>\$ 1,117,516,018</u>	<u>\$ 1,068,848,494</u>

Efforts to assist constituents in obtaining services and the County's obligation to provide those services in a rapidly growing county come with many challenges. During the fiscal year, the County completed several major projects including, but not limited to, the radio tower replacement at the Conroe Tower and the remodeling of the Traffic Operations Center. In addition, various large construction projects and renovations that are underway in the County include the Medical Examiner's Office, Tax Office, Sheriff District 2 and 4 patrol offices, and a County Clerk repository building.

More information on the County's capital assets can be found in Note 6 starting on page 41 of this report.

### **Long-Term Liabilities**

At September 30, 2021, Montgomery County governmental activities had total bonded debt outstanding of \$486,675,000. Commissioners' Court keeps maturity dates confined to no more than 30 years. The County has maintained an underlying rating by Standard & Poor's of "AA+" and an underlying rating by Moody's of "Aaa".

The County issues three types of debt; general obligation bonds are approved by the voters of the County while revenue bonds and certificates of obligation are approved by Commissioners' Court. Of the County's total debt, \$452,590,000 corresponds to general obligation debt, \$87,680,000 is in the form of revenue bonds and \$34,085,000 represents certificates of obligation.

Outstanding bonded debt for governmental activities decreased by \$22,705,000. This due to regularly scheduled principal payments and debt retired by refunding.

Outstanding bonded debt for the business-type activities, the Montgomery County Toll Road Authority, remained the same at \$87,680,000 since payments for FY 2021 are interest only.

The following table represents the entire long-term liabilities of the County at September 30, 2021 on a comparative basis.

<b>Montgomery County, Texas</b>							
<b>Outstanding Long-Term Liabilities</b>							
	Governmental Activities		Business-Type Activities		Total		
	2021	2020	2021	2020	2021	2020	
General obligation bonds	\$ 452,590,000	\$ 463,775,000	\$ -	\$ -	\$ 452,590,000	\$ 463,775,000	
Revenue bonds	-	-	87,680,000	87,680,000	87,680,000	87,680,000	
Certificates of obligation	34,085,000	45,605,000	-	-	34,085,000	45,605,000	
Capital leases	10,459,863	10,674,041	-	-	10,459,863	10,674,041	
Premiums, net of discounts	42,499,351	44,196,827	6,973,668	7,231,952	49,473,019	51,428,779	
Compensated absences	14,091,141	15,389,794	-	-	14,091,141	15,389,794	
Property casualty obligation	508,343	420,706	-	-	508,343	420,706	
Medical obligation	9,906,736	8,966,454	-	-	9,906,736	8,966,454	
Worker's comp obligation	2,029,591	701,773	-	-	2,029,591	701,773	
Net pension liability	49,048,682	24,066,035	-	-	49,048,682	24,066,035	
OPEB liability	311,015,175	253,594,793	-	-	311,015,175	253,594,793	
Total	<u>\$ 926,233,882</u>	<u>\$ 867,390,423</u>	<u>\$ 94,653,668</u>	<u>\$ 94,911,952</u>	<u>\$ 1,020,887,550</u>	<u>\$ 962,302,375</u>	

The County is authorized under Article III, Section 52 of the State Constitution to issue bonds payable from ad valorem taxes for the construction and maintenance of roads. There is no constitutional or statutory limit as to rate on bonds issued pursuant to such constitutional provision. However, the amount of bonds that may be issued is limited to 25% of the assessed valuation of real property in the County. The current debt limitation for the County is \$14,964,486, which is significantly greater than the County's outstanding debt obligation.

Additional information on Montgomery County's long-term debt can be found in Note 8 beginning on page 43-47 of this report.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES**

- The unemployment rate for the County is currently 5.2%, which is lower than the rate of 8.2% a year ago. This is slightly higher than the State's average unemployment rate of 4.8% and slightly higher than the national average rate of 4.8%.
- The estimated debt service obligation increased by \$1,746,705 in fiscal year 2022 to \$43,256,262.
- In fiscal year 2016, the County began budgeting for various capital improvements through the annual budget process rather than relying on the issuance of debt. To continue this effort, contained within the fiscal year 2022 budget is funding in the amount of \$6,200,000 for this endeavor.
- For FY 2022, the County adopted the effective tax rate of \$0.4083/\$100 valuation, a rate lower than the "no-new-revenue rate" of \$0.4312/\$100 in response to continued calls by the citizens for property tax relief.

All of these factors were considered in preparing the Adopted Budget of Montgomery County, Texas for the fiscal year ending September 30, 2021.

### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of Montgomery County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Montgomery County Auditor, P. O. Box 539, Conroe, Texas 77305-0539.

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**BASIC  
FINANCIAL STATEMENTS**

**MONTGOMERY COUNTY, TEXAS**

STATEMENT OF NET POSITION

SEPTEMBER 30, 2021

		Primary Government	
	Governmental	Business-Type	
	Activities	Activities	Total
<b>ASSETS</b>			
Cash	\$ 382,982,280	\$ 485,508	\$ 383,467,788
Investments	49,339,578	23,855,263	73,194,841
Receivables:			
Taxes (net)	7,578,830	-	7,578,830
Accounts (net)	7,715,872	1,055,344	8,771,216
Interest	20,755	-	20,755
Due from other governments	72,925,397	-	72,925,397
Internal balances	(98,546)	98,546	-
Prepaid items	7,167,510	-	7,167,510
Capital assets, net of accumulated depreciation			
Land	139,776,532	-	139,776,532
Buildings	221,684,026	-	221,684,026
Improvements	26,665,442	-	26,665,442
Equipment	146,966,308	34,638	147,000,946
Infrastructure	1,715,369,833	79,390,678	1,794,760,511
Construction in progress	52,404,171	52,157	52,456,328
Less: accumulated depreciation	<u>(1,256,772,875)</u>	<u>(8,054,892)</u>	<u>(1,264,827,767)</u>
Total assets	<u>1,573,725,113</u>	<u>96,917,242</u>	<u>1,670,642,355</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred outflows from pensions	49,904,895	-	49,904,895
Deferred outflows from OPEB	75,581,276	-	75,581,276
Deferred charge on refunding	<u>7,488,575</u>	<u>-</u>	<u>7,488,575</u>
Total deferred outflows of resources	<u>132,974,746</u>	<u>-</u>	<u>132,974,746</u>
<b>LIABILITIES</b>			
Accounts payable	24,545,883	99,504	24,645,387
Retainage payable	3,014,196	-	3,014,196
Accrued liabilities	15,688,102	-	15,688,102
Accrued interest payable	2,075,411	182,667	2,258,078
Due to other governments	8,190	-	8,190
Unearned revenue	128,271,909	-	128,271,909
Noncurrent liabilities:			
Due within one year:			
Long-term debt	38,348,301	-	38,348,301
Claims payable	12,444,670	-	12,444,670
Total OPEB liability	5,745,608	-	5,745,608
Due in more than one year:			
Long-term debt	515,377,054	94,653,668	610,030,722
Net pension liability	49,048,682	-	49,048,682
Total OPEB liability	<u>305,269,567</u>	<u>-</u>	<u>305,269,567</u>
Total liabilities	<u>1,099,837,573</u>	<u>94,935,839</u>	<u>1,194,773,412</u>

The accompanying notes are an integral part of this financial statement.

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred inflows from pensions	19,192,072	-	19,192,072
Deferred inflows from OPEB	8,822,284	-	8,822,284
Deferred charge on refunding	1,080,297	-	1,080,297
Total Deferred Inflows of Resources	29,094,653	-	29,094,653
<b>NET POSITION</b>			
Net investment in capital assets	583,889,669	(8,687,077)	574,290,368
Restricted for:			
Capital projects	10,446,683	-	10,446,683
General government	3,201,052	-	3,201,052
Health and human services	4,453,080	-	4,453,080
Culture and recreation	1,372	-	1,372
Law enforcement and corrections	4,096,542	-	4,096,542
Legal and judicial	1,491,850	-	1,491,850
Debt service	14,914,974	-	14,914,974
Road and bridge	15,274,222	-	15,274,222
Unrestricted	(60,001,811)	10,668,480	(48,421,107)
Total net position	\$ 577,767,633	\$ 1,981,403	\$ 579,749,036

Note: The County has issued bonds to acquire capital assets that were previously reported in business-type activities. However, in a prior year, capital assets in the amount of \$912,224 were contributed from the business-type activities to the governmental activities. Accordingly, the capital asset and related borrowing are reported in different activity columns but within the same primary government total column. As a result, the amount of net investment in capital assets and unrestricted net position do not crossfoot.

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**MONTGOMERY COUNTY, TEXAS**

**EXHIBIT II**

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Fees, Fines, Forfeitures, and Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		
					Governmental Activities	Business-Type Activities	Total
<b>Primary government:</b>							
Governmental activities:							
General government	\$ 56,472,280	\$ 13,134,435	\$ 4,845,558	\$ -	\$ (38,492,287)	\$ -	\$ (38,492,287)
Financial administration	13,824,548	7,123,886	-	-	(6,700,662)	-	(6,700,662)
Health and human services	100,350,590	2,756,402	83,551,335	-	(14,042,853)	-	(14,042,853)
Culture and recreation	17,038,107	764,986	176,879	-	(16,096,242)	-	(16,096,242)
Law enforcement and corrections	191,334,228	57,522,812	7,266,073	-	(126,545,343)	-	(126,545,343)
Legal and judicial	32,266,182	12,400,015	1,162,575	-	(18,703,592)	-	(18,703,592)
Transportation	89,511,711	11,552,267	330,980	59,882,215	(17,746,249)	-	(17,746,249)
Interest and fiscal charges	20,592,102	-	-	-	(20,592,102)	-	(20,592,102)
Total governmental activities	<u>521,389,748</u>	<u>105,254,803</u>	<u>97,333,400</u>	<u>59,882,215</u>	<u>(258,919,330)</u>	<u>-</u>	<u>(258,919,330)</u>
Business-type activities:							
Toll road	<u>10,009,249</u>	<u>11,432,092</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,422,843</u>	<u>1,422,843</u>
Total business-type activities	<u>10,009,249</u>	<u>11,432,092</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,422,843</u>	<u>1,422,843</u>
Total primary government	<u>\$ 531,398,997</u>	<u>\$ 116,686,895</u>	<u>\$ 97,333,400</u>	<u>\$ 59,882,215</u>	<u>(258,919,330)</u>	<u>1,422,843</u>	<u>(257,496,487)</u>
General revenues and transfers:							
Property taxes					260,177,425	-	260,177,425
Other taxes					5,593,927	-	5,593,927
Investment earnings					2,789,294	436,713	3,226,007
Gain on sale of capital assets					539,926	-	539,926
Miscellaneous					2,037,399	-	2,037,399
Transfers					<u>2,900,000</u>	<u>(2,900,000)</u>	<u>-</u>
Total general revenues and transfers					<u>274,037,971</u>	<u>(2,463,287)</u>	<u>271,574,684</u>
Change in net position					15,118,641	(1,040,444)	14,078,197
Net position - beginning					<u>562,648,992</u>	<u>3,021,847</u>	<u>565,670,839</u>
Net position - ending					<u>\$ 577,767,633</u>	<u>\$ 1,981,403</u>	<u>\$ 579,749,036</u>

The accompanying notes are an integral part of this financial statement.

**MONTGOMERY COUNTY, TEXAS**

BALANCE SHEET  
GOVERNMENTAL FUNDS

SEPTEMBER 30, 2021

	<u>General</u>	<u>Road and Bridge</u>	<u>Debt Service</u>
<b>ASSETS</b>			
Cash	\$ 222,290,732	\$ 23,087,206	\$ 12,813,005
Investments	41,348,036	321,655	623,426
Receivables:			
Taxes (net)	5,523,194	895,484	1,160,152
Accounts (net)	7,270,887	185,632	130
Interest	20,755	-	-
Due from other funds	83,349,175	-	318,261
Due from other governments	15,529,476	-	-
Prepaid items	-	-	-
Total assets	<u>375,332,255</u>	<u>24,489,977</u>	<u>14,914,974</u>
<b>LIABILITIES</b>			
Accounts payable	18,262,833	-	-
Retainage payable	3,014,196	-	-
Accrued liabilities	15,688,102	-	-
Due to other funds	104,311,682	5,368,545	-
Due to other governments	8,190	-	-
Unearned revenue	<u>71,798,909</u>	<u>-</u>	<u>-</u>
Total liabilities	<u>213,083,912</u>	<u>5,368,545</u>	<u>-</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue: property taxes	5,212,275	846,041	1,094,876
Unavailable revenue: court fines	2,740,883	-	-
Unavailable revenue: grant funds	<u>-</u>	<u>-</u>	<u>-</u>
Total deferred inflows of resources	<u>7,953,158</u>	<u>846,041</u>	<u>1,094,876</u>
<b>FUND BALANCES</b>			
Nonspendable - prepaid items	-	-	-
Restricted	-	14,428,181	13,820,098
Committed	14,368,536	3,847,210	-
Assigned	85,000,000	-	-
Unassigned	<u>54,926,649</u>	<u>-</u>	<u>-</u>
Total fund balances	<u>154,295,185</u>	<u>18,275,391</u>	<u>13,820,098</u>
 Total liabilities, deferred inflows of resources and fund balances	 <u>\$ 375,332,255</u>	 <u>\$ 24,489,977</u>	 <u>\$ 14,914,974</u>

The accompanying notes are an integral part of this financial statement.

**EXHIBIT III**

Grants	Pass-through Toll Projects	Road Bonds 2018B	Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,040,297	\$ -	\$ 69,523,386	\$ 46,537,990	\$ 375,292,616
692,280	-	-	6,354,181	49,339,578
-	-	-	-	7,578,830
-	-	-	352	7,457,001
-	-	-	-	20,755
59,012,180	10,446,683	-	44,409,878	197,536,177
107,476	56,473,000	-	815,445	72,925,397
862,252	-	-	-	862,252
<u>61,714,485</u>	<u>66,919,683</u>	<u>69,523,386</u>	<u>98,117,846</u>	<u>711,012,606</u>
27,634	-	-	428,812	18,719,279
-	-	-	-	3,014,196
-	-	-	-	15,688,102
56,209,879	-	12,605,558	33,114,682	211,610,346
-	-	-	-	8,190
-	56,473,000	-	-	128,271,909
<u>56,237,513</u>	<u>56,473,000</u>	<u>12,605,558</u>	<u>33,543,494</u>	<u>377,312,022</u>
-	-	-	-	7,153,192
-	-	-	-	2,740,883
137,642	-	-	-	137,642
<u>137,642</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,031,717</u>
862,252	-	-	-	862,252
4,477,078	10,446,683	56,917,828	22,733,517	122,823,385
-	-	-	41,840,835	60,056,581
-	-	-	-	85,000,000
-	-	-	-	54,926,649
<u>5,339,330</u>	<u>10,446,683</u>	<u>56,917,828</u>	<u>64,574,352</u>	<u>323,668,867</u>
\$ 61,714,485	\$ 66,919,683	\$ 69,523,386	\$ 98,117,846	\$ 711,012,606

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# MONTGOMERY COUNTY, TEXAS

## RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

SEPTEMBER 30, 2021

Total fund balances, governmental funds	\$	323,668,867
Amounts reported for governmental activities in the Statement of Net Position are different		
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the fund financial statements, but are reported in the governmental activities of the Statement of Net Position.		1,045,324,781
Deferred losses on refundings are not included in the fund financial statements, but are included in the governmental activities of the Statement of Net Position.		7,488,575
Deferred gains on refundings are not included in the fund financial statements, but are included in the governmental activities of the Statement of Net Position.	(	1,080,297)
Deferred outflows of resources for pension-related activities are not included in the fund financial statements, but are included in the Statement of Net Position.		49,904,895
Deferred outflows of resources for OPEB-related activities are not included in the fund financial statements, but are included in the Statement of Net Position.		75,581,276
Internal Service funds are used by the County's management to charge the costs of health insurance, workers' compensation insurance, and property and casualty insurance to appropriate functions in other funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position. The net effect of this consolidation is to increase net position.		10,726,798
Some liabilities, such as long-term bonds payable, capital leases, and compensated absences, are not due and payable in the current period and are not included in the fund financial statements, but are reported in the Statement of Net Position.		
Bonds payable	(	529,174,351)
Capital leases	(	10,459,863)
Compensated absences	(	14,091,141)
Net pension liability	(	49,048,682)
Total OPEB liability	(	311,015,175)
Interest on long-term debt	(	2,075,411)
The portion of certain receivable not collected soon enough to pay for the current period's expenditures are deferred in the funds.		
Property taxes		7,153,192
Court fines		2,740,883
Grants		137,642
Deferred inflows of resources for pension-related activities are not included in the fund financial statements, but are included in the Statement of Net Position.	(	19,192,072)
Deferred inflows of resources for OPEB-related activities are not included in the fund financial statements, but are included in the Statement of Net Position.	(	8,822,284)
Net position of governmental activities	\$	<u>577,767,633</u>

The accompanying notes are an integral  
part of this financial statement.

**MONTGOMERY COUNTY, TEXAS**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>General</u>	<u>Road and Bridge</u>	<u>Debt Service</u>
<b>REVENUES</b>			
Taxes	\$ 193,934,227	\$ 31,369,632	\$ 40,025,087
Fees and charges for services	24,408,148	2,958,669	-
Intergovernmental	1,693,398	439,725	401,121
Licenses and permits	2,320,385	6,257,678	-
Contract reimbursements	24,379,920	1,021,814	-
Inmate housing	-	-	-
Investment earnings	2,270,304	51,363	29,960
Fines and forfeitures	534,887	1,048,693	-
Commissions	278,536	-	-
Miscellaneous	643,977	131,588	-
Total revenues	<u>250,463,782</u>	<u>43,279,162</u>	<u>40,456,168</u>
<b>EXPENDITURES</b>			
Current:			
General government	46,746,363	-	-
Financial administration	12,788,917	-	-
Health and human services	11,941,180	1,354,673	-
Culture and recreation	10,482,736	2,809,388	-
Law enforcement and corrections	130,864,228	1,078	-
Legal and judicial	28,257,432	-	-
Transportation	949,982	37,707,213	-
Capital projects	-	-	-
Debt service:			
Principal retirement	-	-	18,170,000
Interest and fiscal charges	-	-	23,248,068
Total expenditures	<u>242,030,838</u>	<u>41,872,352</u>	<u>41,418,068</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	8,432,944	1,406,810	(961,900)
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	341,152	150,446	-
Transfers in	8,582,873	9,588,692	612,638
Transfers out	(47,218,916)	(9,332,873)	-
Issuance of refunding bonds	-	-	23,235,000
Premium on refunding bonds issued	-	-	4,589,671
Payment to refunded bonds escrow agent	-	-	(28,371,834)
Issuance of capital lease	-	-	-
Total other financing sources and uses	<u>(38,294,891)</u>	<u>406,265</u>	<u>65,475</u>
<b>NET CHANGE IN FUND BALANCES</b>	(29,861,947)	1,813,075	(896,425)
<b>FUND BALANCES, BEGINNING</b>	<u>184,157,132</u>	<u>16,462,316</u>	<u>14,716,523</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 154,295,185</u>	<u>\$ 18,275,391</u>	<u>\$ 13,820,098</u>

The accompanying notes are an integral  
part of this financial statement.

**EXHIBIT IV**

Grants	Pass-through Toll Projects	Road Bonds 2018B	Nonmajor Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ -	\$ 755,041	\$ 266,083,987
-	-	-	5,246,802	32,613,619
91,182,491	-	3,410,689	205,976	97,333,400
-	-	-	-	8,578,063
-	-	-	1,599,817	27,001,551
-	-	-	27,006,691	27,006,691
64,897	7,308	209,253	156,209	2,789,294
-	-	-	390,076	1,973,656
-	-	-	-	278,536
98,343	-	346,375	25,371	1,245,654
91,345,731	7,308	3,966,317	35,385,983	464,904,451
279,469	-	-	5,284,450	52,310,282
1,070	-	-	-	12,789,987
85,000,584	-	-	-	98,296,437
-	-	-	-	13,292,124
7,587,099	-	-	33,079,720	171,532,125
160,280	-	-	742,568	29,160,280
97,977	-	-	-	38,755,172
-	234,578	15,405,391	43,539,631	59,179,600
-	-	-	-	18,170,000
-	-	-	-	23,248,068
93,126,479	234,578	15,405,391	82,646,369	516,734,075
(1,780,748)	(227,270)	(11,439,074)	(47,260,386)	(40,163,280)
-	-	-	94	491,692
-	-	-	38,780,224	57,564,427
(612,638)	-	-	(1,500,000)	(58,664,427)
-	-	-	-	23,235,000
-	-	-	-	4,589,671
-	-	-	-	(28,371,834)
-	-	-	3,885,418	3,885,418
(612,638)	-	-	41,165,736	2,729,947
(2,393,386)	(227,270)	(11,439,074)	(6,094,650)	(49,099,677)
7,732,716	10,673,953	68,356,902	70,669,002	372,768,544
\$ 5,339,330	\$ 10,446,683	\$ 56,917,828	\$ 64,574,352	\$ 323,668,867

## MONTGOMERY COUNTY, TEXAS

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Net change in fund balances - governmental funds balance sheet	\$( 49,099,677)
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Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report outlays for capital assets as expenditures because such outlays use current financial resources. In contrast, the Statement of Activities reports only a portion of the outlay as expense. The outlay is allocated over the assets' estimated useful lives as depreciation expense for the period.

Capital outlay	121,521,487
Depreciation	( 66,750,948)
Disposal of capital assets	( 2,098,229)

Governmental funds do not present revenues that are not available to pay current obligations. In contrast, such revenues are reported in the Statement of Activities when earned.

Property taxes	( 312,635)
Court fines	2,740,883

Governmental funds report debt proceeds as current financial resources. In contrast, the Statement of Activities treats such issuance of debt as a liability. Governmental funds report repayment of debt principal as an expenditure. In contrast, the Statement of Activities treats such repayments as a reduction in long-term liabilities.

Issuance of debt	( 3,885,418)
Principal repayment	22,816,759
Amortization of premiums	2,583,367

Internal Service funds are used by the County's management to charge the costs of health insurance, workers' compensation insurance, and property and casualty insurance to appropriate functions in other funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position. The net effect of this consolidation is to increase net position.

7,128,442

Some expenses reported in the Statement of Activities do not require the use of current financial resources and these are not reported as expenditures in the governmental funds:

Interest	72,599
Pension cost	2,374,281
Other postemployment benefits cost	( 23,270,923)
Compensated absences	<u>1,298,653</u>

Change in net position of governmental activities	<u>\$ 15,118,641</u>
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**MONTGOMERY COUNTY, TEXAS****EXHIBIT VI****STATEMENT OF NET POSITION  
PROPRIETARY FUNDS**

SEPTEMBER 30, 2021

	Enterprise Fund Toll Road Authority	Internal Service Funds
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 485,508	\$ 7,689,664
Prepaid items	-	6,305,258
Investments	23,855,263	-
Accounts receivable	1,055,344	258,871
Due from other funds	98,546	14,666,313
Total current assets	<u>25,494,661</u>	<u>28,920,106</u>
Capital assets:		
Buildings	-	951,264
Equipment	34,638	96,368
Infrastructure	79,390,678	-
Construction in progress	52,157	-
Less: accumulated depreciation	<u>(8,054,892)</u>	<u>(278,976)</u>
Total capital assets	<u>71,422,581</u>	<u>768,656</u>
Total assets	<u>96,917,242</u>	<u>29,688,762</u>
<b>LIABILITIES</b>		
Current liabilities:		
Accounts payable	99,504	5,826,604
Accrued interest payable	182,667	-
Claims payable	-	12,444,670
Due to other funds	<u>-</u>	<u>690,690</u>
Total current liabilities	<u>282,171</u>	<u>18,961,964</u>
Noncurrent liabilities:		
Due in more than one year	<u>94,653,668</u>	<u>-</u>
Total noncurrent liabilities	<u>94,653,668</u>	<u>-</u>
Total liabilities	<u>94,935,839</u>	<u>18,961,964</u>
<b>NET POSITION</b>		
Net investment in capital assets	(8,687,077)	768,656
Unrestricted	<u>10,668,480</u>	<u>9,958,142</u>
Total net position	<u>\$ 1,981,403</u>	<u>\$ 10,726,798</u>

The accompanying notes are an integral part of this financial statement.

**MONTGOMERY COUNTY, TEXAS****EXHIBIT VII****STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
PROPRIETARY FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Enterprise Fund Toll Road Authority	Internal Service Funds
<b>OPERATING REVENUES</b>		
Fees and charges for service	\$ 11,432,092	\$ 51,274,871
Miscellaneous	-	89,219
Total operating revenues	<u>11,432,092</u>	<u>51,364,090</u>
<b>OPERATING EXPENSES</b>		
Operations	1,866,021	48,036,150
Miscellaneous	-	170,000
Depreciation and amortization	<u>4,027,446</u>	<u>29,498</u>
Total operating expenses	<u>5,893,467</u>	<u>48,235,648</u>
<b>OPERATING INCOME (LOSS)</b>	5,538,625	3,128,442
<b>NON-OPERATING REVENUES:</b>		
Investment earnings	436,713	-
Interest and fiscal charges	<u>(4,115,782)</u>	<u>-</u>
Total non-operating revenues	<u>(3,679,069)</u>	<u>-</u>
Income (loss) before transfers	1,859,556	3,128,442
Transfer in	-	4,000,000
Transfer out	<u>(2,900,000)</u>	<u>-</u>
<b>CHANGE IN NET POSITION</b>	<u>(1,040,444)</u>	<u>7,128,442</u>
<b>TOTAL NET POSITION, BEGINNING</b>	<u>3,021,847</u>	<u>3,598,356</u>
<b>TOTAL NET POSITION, ENDING</b>	<u>\$ 1,981,403</u>	<u>\$ 10,726,798</u>

The accompanying notes are an integral  
part of this financial statement.

**MONTGOMERY COUNTY, TEXAS**

**EXHIBIT VIII**

STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Enterprise Fund</u> <u>Toll Road</u> <u>Authority</u>	<u>Internal Service</u> <u>Funds</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers	\$ 11,180,635	\$ 51,016,000
Miscellaneous receipts	-	89,219
Payments to vendors	(1,980,139)	-
Settlement costs		(170,000)
Benefits Paid	-	(51,142,202)
Net cash provided (used) by operating activities	<u>9,200,496</u>	<u>(206,983)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Cash paid from other funds	-	5,678,598
Cash paid to other funds	(38,178,289)	-
Net cash provided (used) in noncapital financing activities	<u>(38,178,289)</u>	<u>5,678,598</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Purchase of capital assets	(52,157)	-
Interest paid on capital debt	(4,384,000)	-
Net cash used in capital financing activities	<u>(4,436,157)</u>	<u>-</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of investments	(2,155,385)	-
Interest received	436,713	-
Net cash provided (used) in investing activities	<u>(1,718,672)</u>	<u>-</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	(35,132,622)	5,471,615
<b>CASH AND CASH EQUIVALENTS - BEGINNING</b>	<u>35,618,130</u>	<u>2,218,049</u>
<b>CASH AND CASH EQUIVALENTS - ENDING</b>	<u>\$ 485,508</u>	<u>\$ 7,689,664</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH USED IN OPERATING ACTIVITIES</b>		
Operating income (loss)	\$ 5,538,625	\$ 3,128,442
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:		
Depreciation expense and amortization	4,027,446	29,498
(Increase) decrease in prepaid item	-	(5,635,456)
(Increase) decrease in accounts receivable	(251,457)	(258,871)
Increase (decrease) in accounts payable	(114,118)	173,667
Increase (decrease) in claims payable	-	2,355,737
Total adjustments	<u>3,661,871</u>	<u>(3,335,425)</u>
Net cash used in operating activities	<u>\$ 9,200,496</u>	<u>\$ (206,983)</u>

The accompanying notes are an integral part of this financial statement.

**MONTGOMERY COUNTY, TEXAS****EXHIBIT IX**STATEMENT OF NET POSITION  
FIDUCIARY FUNDS

SEPTEMBER 30, 2021

	Investment Trust Funds	Custodial Funds
<b>ASSETS</b>		
Cash	\$ 9,567,369	\$ 8,171,733
Taxes receivable	-	50,262
Total assets	<u>9,567,369</u>	<u>8,221,995</u>
<b>LIABILITIES</b>		
Accounts payable	-	970,805
Due to other entities	-	2,231,011
Total liabilities	<u>-</u>	<u>3,201,816</u>
<b>NET POSITION</b>		
Restricted for:		
Pool participants	9,567,369	-
Individuals and organizations	-	5,020,179
Total net position	<u>\$ 9,567,369</u>	<u>\$ 5,020,179</u>



**MONTGOMERY COUNTY, TEXAS****EXHIBIT X**STATEMENT OF ASSETS AND LIABILITIES  
FIDUCIARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Investment Trust Funds	Custodial Funds
<b>ADDITIONS</b>		
Contributions from judgements	\$ 15,904,975	\$ -
Bonds received	-	1,831,640
Fees	-	204,084,920
Pending Seizures	-	826,541
Deposits Held	-	3,871,202
Tax revenues	-	266,937,384
Taxes collected on behalf of taxing entities	-	1,684,962,026
Interest income	-	4,618
Probation revenues	-	3,775,407
Total additions	<u>15,904,975</u>	<u>2,166,293,738</u>
<b>DEDUCTIONS</b>		
Bonds refunded	-	444,435
Collections distributed	-	188,698,546
Deposits returned	-	24,010,924
Cases disposed	-	948,779
Disbursements to beneficiaries	18,598,567	57,430
Taxes disbursed to taxing entities	-	1,951,311,334
Operational expenses	-	4,267,740
Total deductions	<u>18,598,567</u>	<u>2,169,739,188</u>
<b>Net increase (decrease) in fiduciary net position</b>	(2,693,592)	(3,445,450)
<b>Net position - beginning, restated</b>	<u>12,260,961</u>	<u>8,465,629</u>
<b>Net position - ending</b>	\$ <u>9,567,369</u>	\$ <u>5,020,179</u>

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**NOTES TO THE  
FINANCIAL STATEMENTS**

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**MONTGOMERY COUNTY, TEXAS**

Notes to the Financial Statements

September 30, 2021

**NOTE 1    SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:**

The financial statements of Montgomery County, Texas have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to local government units in the United States of America. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following is a summary of the more significant policies.

**A) REPORTING ENTITY:**

Montgomery County, Texas (the County) was created in 1837. The County is a political subdivision of the State of Texas. The Commissioners' Court, composed of the County Judge and four Commissioners, governs the County. The following services are provided for the citizens: public safety, road and bridge construction and maintenance, health and social services, culture and recreation, public improvements, environmental protection, and administrative services.

Per GASB codification, the discussion that follows sets forth the guidelines for an entity's inclusion in the County's financial statements.

The definition of the reporting entity is based primarily on the notion of financial accountability. The elected officials governing Montgomery County are accountable to their constituents for their public policy decisions, regardless of whether those decisions are carried out directly through the operations of the County or by their appointees through the operations of a separate entity. Therefore, the County is not only financially accountable for the organizations that make up its legal entity but is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body and either, it is able to impose its will on that organization or, there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the County.

Depending upon the significance of the County's financial and operational relationships with various separate entities, the organizations are classified as blended or discrete component units, related organizations, joint ventures, or jointly governed organizations, and the financial disclosure is treated accordingly.

**Blended Component Units** - Legally separate entities that either a) have substantially the same governing body as the governing body of the primary government or b) provide services entirely, or almost entirely, to the primary government must be reported in the financial statements of the primary government as blended component units.

**Montgomery County Toll Road Authority:**

The Montgomery County Toll Road Authority was created by the Commissioners' Court of the County in August 2006. The Toll Road Authority serves all citizens of the County and is governed by the members of Commissioners' Court and is funded by a combination of debt proceeds and toll revenue. The Toll Road Authority was incorporated under the provisions of Texas Transportation Code Act, Chapter 431 with the purpose to aid in the planning, design, improvement and financing of transportation projects throughout Montgomery County. The Authority is reported as an enterprise fund and does issue separate financial statements, which are available at on the County's website.

**Related Organizations** - Where the Commissioners' Court is responsible for appointing a majority of the members of a board of another organization, but the County's accountability does not extend beyond making such appointments, disclosure is made in the form of the relation between the County and such organization.

## **Montgomery County Emergency Service Districts No. 1-14:**

The emergency service districts are organized under the statutes of the State of Texas as political subdivisions of the State to provide protection from fire for life and property. Commissioners' Court appoints a five-member board for each district, and must approve the issuance of any long-term debt for each. Individual boards retain authority to levy taxes and approve or modify annual appropriation budgets. Inasmuch as each district is required by state law to have audited financial statements prepared, and because the exercise of authority by Commissioners' Court is of a compliant nature rather than substantive, these entities are not included in the County's financial statements.

## **Montgomery County Housing Authority:**

The Montgomery County Housing Authority is organized as a public corporation pursuant to Chapter 392 of the Statutes of the State of Texas, Local Government Code. Its stated mission is the development, acquisition, leasing and administration of federally assisted housing programs under the direction of the U.S. Department of Housing and Urban Development. Commissioners' Court appoints a five-member board for the corporation, but may not remove a member at-will. There is also no financial interdependence between the corporation and the County. The corporation issues a separate financial report, which may be obtained from its offices at 521 N. Thompson Street, Conroe, Texas, 77301.

### **B) IMPLEMENTATION OF NEW STANDARD:**

In the current year, the County implemented the following new standards:

GASB Statement No. 84, *Fiduciary Activities*, will enhance consistency and comparability by establishing specific criteria for identifying activities that should be reported as fiduciary activities and clarifying whether and how business-type activities should report their fiduciary activities.

### **C) FINANCIAL STATEMENT PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING:**

#### **Government-wide Statements**

Government-wide financial statements consist of the Statement of Net Position and the Statement of Activities. These statements report information on all of the non-fiduciary activities of the primary government and its blended component unit. The effect of inter-fund transfers has been removed from these statements, but continues to be reflected on the fund statements. Governmental activities are supported mainly by taxes and intergovernmental revenues.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included in program revenues are reported as general revenues.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Major revenue types, which have been accrued, are district and county clerk fees, justice of the peace fines, revenue from investments, intergovernmental revenue and charges for services. Grants are recognized as revenue when all applicable eligibility requirements are met.

## **Fund-level Statements**

Separate fund financial statements are provided for governmental funds, proprietary funds and fiduciary funds even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements. Non-major funds are aggregated into a single column in the fund financial statements. Detailed statements for non-major funds are presented within the Combining and Individual Fund Statements and Schedules.

**Governmental fund level financial statements** are reported using current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Measurable and available revenues include revenues expected to be received within 60 days after the fiscal year ends. Property taxes levied prior to September 30 that were due October 1 have been assessed to finance the budget of the fiscal year ending September 30, 2021. Property taxes and interest earned as of September 30 and received within 60 days of year end are accrued as income in the current period. Expenditures generally are recorded when a liability is incurred; however, debt service expenditures, claims and judgments, and compensated absences are recorded only when payment is made.

**Proprietary fund level financial statements** include funds which are classified into enterprise and internal service funds. The County has both enterprise and internal service funds. The County's internal service funds are used to accumulate and allocate costs internally among the various functions. Montgomery County's internal service funds predominantly benefit governmental rather than business-type functions; therefore they have been included within governmental activities in the government-wide financial statements. The County's enterprise fund is used to account for the costs of the Montgomery County Toll Road Authority.

Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. All assets and liabilities are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Net Position reports increases and decreases in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

**Fiduciary fund level financial statements** include assets that are held in a trustee or agent capacity and are therefore not available to support city programs; these funds are not included in the government-wide statements. The County has two types of fiduciary funds. The ***Custodial Fund*** is used to account for assets held by the County in a custodial capacity for individuals, private organizations, and other governments. Custodial funds do not involve a formal trust agreement. The ***Investment Trust Funds*** are used to report activities from the external portion of individual investment accounts that are held in a trust.

The County reports the following *major governmental funds*:

**The General Fund** is the general operating fund of the County and is always classified as a major fund. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Major revenue sources include property taxes, charges for services, and intergovernmental revenues. Primary expenditures are for general and financial administration, public safety, judicial operations, health and welfare, and capital acquisition.

**The Road and Bridge Special Revenue Fund** is used to account for rehabilitation, repair and maintenance of the County's roadways and bridges. The Road and Bridge Fund is financed by a designated part of the annual property tax levy, as well as certain statutory fees.

**Debt Service Fund** is used to account for the receipt and disbursement of funds to retire debt resulting from the issuance of general obligation bonds, certificates of obligation and lease revenue bonds. Financing is provided by a specific annual property tax levy and the investment interest earned thereon.

**Grants Fund** is used to account for the receipt and expenditure of federal, state, and local grant funds received by the County.

**Pass Through Toll Projects** is used to account for the specific road improvement projects associated with a Pass-Through Toll Agreement between the County and Texas Department of Transportation.

**Road Bonds Series 2018B** is used to account the County's issuance of \$89,010,000 in bonds that are being used to finance road improvements throughout the County.

The County reports the following *nonmajor governmental funds*:

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources (other than capital projects or debt service) that are restricted or committed to expenditures for specified purposes.

**Capital Project Funds** are used to account for debt proceeds to be used for the acquisition or construction of major capital assets and infrastructure. Existing projects include road construction, airport improvements, and various remodeling plans.

The County reports the following *proprietary funds*:

**The Enterprise Fund** is used to account for the cost of the Montgomery County Toll Road Authority.

**Internal Service Funds** are used to account for the costs of the County's medical plan, workers' compensation plan, and accident and liability plan.

The County reports the following *fiduciary funds*:

**Investment trust Funds** account for the deposits, withdrawals, and earnings of the local government investment trust funds, an external investment pool for local governments.

**Custodial Funds** account for monies held for various agencies and entities, but not held in a trust.

D) **ASSETS, LIABILITIES, DEFERRED OUTFLOWS/INFLOWS OF RESOURCES AND NET POSITION OR FUND BALANCES:**

**1. Cash and Investments**

Cash and cash equivalents include amounts in demand deposits as well as bank certificates with a maturity date within three months of the date acquired by the County.

Investments for the County, except for certain investment pools are reported at fair value. The investment pools operate in accordance with appropriate state laws and regulations and are reported at amortized cost or net asset value; i.e. fair value.

The County is authorized by the Public Funds Investment Act of 1987 to invest idle funds in a) obligations of the United States and its agencies or instrumentalities, b) obligations of the State of Texas, c) obligations of states, agencies, political subdivisions, and municipalities having a rating of not less than A, and d) fully collateralized direct repurchase agreements.



## **2. Receivables**

Property taxes are recognized as revenues in the period for which they are levied, regardless of the lien date. Property taxes for the County are levied based on taxable value on the lien date of January 1 prior to September 30 of the same year. They become due October 1 of that same year and delinquent after January 31 of the following year. Accordingly, receivables for prior-year levies delinquent at year end are reflected on the government-wide statement based on the full accrual method of accounting and under the modified accrual method in the fund statements.

Accounts receivable from other governments include amounts due from grantors in regards to approved grants for specific programs and reimbursements for services performed by the County. Program grants are recorded as receivables and revenues at the time all eligibility requirements have been met and reimbursable costs are incurred.

## **3. Inter-fund Transactions**

Outstanding balances of lending and borrowing type activities between funds are classified as "due from other funds" and "due to other funds," respectively, on the fund financial statements. Inter-fund activity has been eliminated for the government-wide statements.

## **4. Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and recorded as prepaid items in both government-wide and fund financial statements. The County reports prepaid items using the consumption method.

In the fund financial statements, prepaid items are classified as non-spendable, which indicates they do not represent "available spendable resources" even though they are a component of current assets.

## **5. Capital Assets**

Capital assets, which include land, buildings, improvements, equipment, intangibles (included in land and equipment), infrastructure, and construction in progress, are reported in the government-wide financial statements. By policy of the Commissioners' Court, acquisitions are capitalized when they cost at least \$5,000 and have a useful life in excess of five years. Buildings and building improvements require a cost of at least \$5,000 and a useful life in excess of 5 years. Land and construction in progress are not depreciated. The policy applied to infrastructure acquisitions requires a cost of at least \$10,000 and a useful life in excess of five years. Infrastructure assets include county-owned roads, drainage improvements, bridges, signals, and runways. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at their estimated acquisition value on the date of donation.

The costs of normal maintenance and repair that do not add to the value of the asset or materially extend the asset's life are expensed rather than capitalized.

Capital assets, including infrastructure, are depreciated using the straight-line method over the following estimated useful lives (in years):

<u>Assets</u>	<u>Years</u>
Buildings	5-50
Improvements	5-30
Equipment	5-15
Infrastructure	5-50

## **6. Payables**

Amounts due to suppliers for trade purchases and amounts due to employees for salaries and benefits are presented on both the government-wide statements and the fund statements as accounts payable. Amounts due to various contractors for funds previously deducted from construction draws are presented as retainage payable. Both categories represent current liabilities.

## **7. Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources until then. The County has the following items that qualify for reporting in this category.

- Deferred Charges on Refunding Bonds – result from the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt.
- Pension contributions after measurement date – recognized in the subsequent year.
- Difference in projected and actual earnings on pension assets – amortized on a closed basis over a 5-year period.
- Changes in actual assumptions used to determine pension liability and expected and actual experiences amortized over the weighted average remaining service life of all participants in the respective qualified pension plan.
- Changes in actuarial assumptions and expected and actual experiences used to determine OPEB liability – amortized over the weighted average remaining service life of all participants in the respective OPEB plan.

In addition to liabilities, the statement of financial position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. The separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources until that time. The County has the following items that qualify for reporting in this category.

- Difference in Expected and Actual Pension Experience – recognized over the estimated average remaining lives of all members determined as of the measurement date.
- Unavailable Revenue – recognized in the period the amount becomes available.
- Deferred Charges on Refunding Bonds – result from the difference in the carrying value of refunded debt and its reacquisition price.

## **8. Unearned Revenue**

The County records received but unearned grant revenues and other miscellaneous fee revenues in the fund financial statements as unearned revenues.

## **9. Long-term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts are amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are recognized in the reporting period in which they incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## **10. Fund Balances**

County Commissioners' Court established Fund Balance policies in accordance with GASB Statement No. 54 – *Fund Balance Reporting and Governmental Fund Type Definitions*. The County strives to maintain a minimum Unassigned Fund Balance in the general fund of 10 to 15 percent of the annual operating expenditures as presented in its annual financial report.

The County reports fund balances in five classifications:

**Nonspendable** – These balances represent amounts that are not spendable because of their form or are legally required to be maintained or intact, such as prepaid items.

**Restricted** - These balances represent that portion of fund balance that reflects resources that are subject to externally enforceable legal restrictions, typically imposed by parties outside of the government. Such parties may include creditors, grantors, contributors, or other governments. Fund balance on the debt service fund will be restricted for the payment of principal and interest on the debt service obligation.

**Committed** – This is the portion of fund balance that represents resources whose use is constrained by limitations that Commissioners’ Court, the County’s highest level of decision-making authority, imposes on them. The Court will approve all commitments by quorum vote through the adoption of a court order. The limitations imposed by the court require the same formal action to be removed.

**Assigned** – Represents amounts that are constrained by the government’s intent to be used for specific purposes, but are neither restricted nor committed. The governing body may delegate its authority to assign amounts to another official. The Commissioners’ Court, when it is appropriate for fund balance to be assigned, delegates the authority to the County Auditor. Assignments may be necessary for items such as other post-employment benefits, claims and judgments or transfers to special revenue funds.

**Unassigned** – This represents the residual amount in the general fund which has not been committed, restricted or assigned for other purposes.

For any expenditure incurred for purposes for which multiple fund balance categories can be used, the County will utilize funds in the following order on a first-in-first-out basis: restricted, committed, assigned, and unassigned.

## **11. Compensated Absences**

A liability for unused vacation and compensatory time for all full-time regular employees is calculated and reported in the government-wide financial statements. For financial reporting purposes, the following criteria have been applied in considering the accrual of the liability associated with compensated absences: a) leave or compensation is attributable to services already rendered, and b) leave or compensation is not contingent on a specific event (such as illness).

Liabilities for compensated absences are only be recognized in the fund statements to the extent the liabilities have matured and are payable out of current available resources. Compensated absences are accrued in the government-wide statements.

Each full-time regular employee earns ten days of excused leave per year, and from ten to twenty-five days of vacation time may be earned per year. A maximum of sixty days for excused leave may be accrued, and for those employees hired prior to September 1987, the number of days of excused leave accrued at September 30, 1987, may be paid only upon retirement. A maximum of twenty-five days of vacation may be accrued, and is paid upon retirement, resignation, or discharge from the County. Compensatory time is earned in accordance with the provisions of the Fair Labor Standards Act, as it applies to government employees.

## **12. Arbitrage**

The Tax Reform Act of 1986 established regulations for the rebate to the federal government of arbitrage earnings on local government bonds. Issuing governments must calculate any rebate due and remit the amount due at least every five years. There were no arbitrage rebate payments made during fiscal year 2021.

### **13. Net Position (restricted)**

Net position represents the difference between assets, deferred outflows (inflows) of resources and liabilities. For the government-wide financial statements, restricted net position represent externally imposed restrictions by creditors, grantors, contributors or laws or regulations of other governments. They may also represent restrictions imposed by law through constitutional provisions or enabling legislation.

### **14. Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### **15. OPEB**

The County's OPEB plan has been determined using the flow of economic resources measurement focus and the full accrual basis of accounting. This includes for purposes of measuring the OPEB liability, deferred outflows, OPEB expense. Benefit payments are recognized when due and payable in accordance with the benefit terms. There are no assets as this is a pay-as-you-go plan.

### **16. Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **17. Program Revenues**

Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as actual program revenues.

## **NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY:**

### **A) BUDGETS AND BUDGETARY ACCOUNTING:**

The budget law of the State of Texas provides that "the amounts budgeted for the current expenditures from the various funds of the County shall not exceed the balances in said funds plus the anticipated revenues for the current year for which the budget is made as estimated by the County Auditor." In addition, the law states that the Commissioners' Court "may, upon proper application, transfer an existing budget surplus during the year to a budget of like kind and fund, but no such transfer shall increase the total of the budget."

The budget is prepared by the Budget Office and adopted by the Commissioners' Court following departmental budget reviews and a public hearing. A copy of the budget must be filed with the Clerk of the County Court and made available to the public. The Commissioners' Court must provide for a public hearing on the budget on some date within ten calendar days after the filing of the budget and prior to its adoption.

The budget is legally adopted by an order of the Commissioners' Court on a basis consistent with generally accepted accounting principles. The legal level of control (as set forth by statute) is total resources as appropriated to each fund. Any expenditure that alters the total budgeted amounts of a fund must be approved by Commissioners' Court, and the budget amended. The annual budget is monitored and reported in the financial statements at the function level, as management believes that this provides for a more thorough disclosure of the County's operations.

For fiscal year 2021, formal budgets were adopted for the General Fund, the Special Revenue Funds (except the Joe Corley Pass Through Fund), and the Debt Service Fund. Formal budgetary integration is not employed for Capital Project Funds, and legal budgets are not adopted, because budgetary control is achieved through legally binding construction contracts. All appropriations lapse at fiscal year-end with the exception of grant awards and certain ongoing projects.

The Commissioners' Court may approve expenditures as an amendment to the budget to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. Such expenditures would include the re-appropriation of approved but unexpended amounts for encumbrances, grants, and certain projects from the previous fiscal year.

The Commissioners' Court may also adopt a supplemental budget for the limited purpose of spending proceeds that become available for disbursement in a fiscal year, but are not included in the budget for that budget year. Included in this category are public or private grants or aid money, revenue from intergovernmental contracts, and proceeds from the issuance of debt.

### **NOTE 3     DEPOSITS AND INVESTMENTS:**

#### **A) DEPOSITS:**

*Custodial Credit Risk – deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The County does not have a policy for custodial credit risk. As of September 30, 2021, the County's bank balance (collected funds) was \$401,390,157. At that same date, none of the County's bank balance was exposed to custodial credit risk since the County's deposits were insured and collateralized by securities pledged by the depository and held by third party agents of the County in the County's name.

As of September 30, 2021, the County's business-type activities bank balance (collected funds) was \$485,508. At that same date, none of the County's business-type activities bank balance was exposed to custodial credit risk since the deposits were insured and collateralized.

#### **B) INVESTMENTS:**

The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles, which provide a framework for measuring fair value which establishes a three-level fair value hierarchy that describes the inputs that are used to measure assets and liabilities.

**Level 1** inputs are quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date.

**Level 2** inputs are inputs – other than quoted prices included within Level 1 – that are observable for an asset or liability, either directly or indirectly.

**Level 3** inputs are unobservable inputs for an asset or liability.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. If a price for an identical asset or liability is not observable, a government should measure fair value using another valuation technique that maximizes the use of relevant observable inputs and minimizes the use of unobservable inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

As of September 30, 2021, the County's governmental activities had the following investments:

	Value	Fair Value Level	Percent of Total Investment	Weighted Average Maturity (Days)	Credit Risk
Investments measured at cost:					
Certificates of Deposit - Spirit of Texas Bank	\$ 10,003,889		20%	317	Not Rated
Certificates of Deposit - Guaranty Bank	4,824,617		10%	126	Not Rated
Certificates of Deposit - Veritex Bank	10,257,487		21%	172	Not Rated
Investments measured at amortized cost:					
TEXPOOL	668,004		1%	37	AAAm
TexSTAR	1,013,935		2%	39	AAAm
TEXCLASS Pool	6,052,903		12%	41	AAAm
Investments subject to fair value level:					
U.S. Government Agency Securities	10,000,000	Level 2	20%	165	AA+
Municipal Bonds	5,000,000	Level 1	10%	-	AA+
Municipal Bonds	<u>1,518,743</u>	Level 2	<u>4%</u>	214	AA+
Total	<u>\$ 49,339,578</u>		<u>100%</u>		
Portfolio weighted average maturity				159	

Of the investments reported at fair value, \$1,518,743 were valued using present value of expected future cash flow model. The remaining fair value investments of \$15,000,000 were valued using documented trade history in exact security.

As of September 30, 2021, the Count's business-type activities had the following investments:

	Value	Fair Value Level	Percent of Total Investment	Weighted Average Maturity (Days)	Credit Risk
Investments measured at fair value:					
Money Market Funds	<u>\$ 23,855,263</u>	Level 1	100%	1	AAAm

The investments reported at fair value were valued using documented trade history in exact security.

Investment Pools are measured at amortized cost or net asset value (NAV) and are exempt for fair value reporting. U.S. Government Agency Securities and U.S. Treasury Notes classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quotes prices.

Money Market Funds are measured at amortized cost and are exempt for fair value reporting.

The TexPool and TexSTAR investment pools are external investment pools measured at amortized cost. In order to meet the criteria to be recorded at amortized cost, the investment pool must transact a stable net asset value per share and maintain certain maturity, quality, liquidity and diversification requirements within the investment pool. The investment pool transacts at a net asset value of \$1.00 per share, has weighted average maturities of 60 days or less and weighted average lives of 120 days or less, investments held are highly rated by nationally recognized statistical rating organizations, have no more than 5% of portfolio with one issuer (excluding U.S. government securities), and can meet reasonably foreseeable redemptions. The investment pool's authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities markets, general banking moratorium or national state of emergency that affects the pool's liquidity.

The TexasCLASS investment pool is an external investment pool measured at NAV. Texas CLASS's strategy is to seek preservation of principal, liquidity and current income through investment in a diversified portfolio of short-term marketable securities. The County has no unfunded commitments related to the investment pools. has a redemption notice period of one day and may redeem daily. The investment pool's authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities markets, general banking moratorium or national or state emergency that affects the pools' liquidity.

**Custodial credit risk – investments.** For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. While the County does not have an investment policy for custodial credit risk, there is no need for such policy because of the nature of the County's investments. A third-party institution is required to hold the insured, registered securities underlying the County's investments in a safekeeping account in the County's name.

**Interest rate risk.** In accordance with its written investment policy, the County manages its exposures to declines in fair value by limiting the maturity of its investments to less than one year at the time of purchase.

**Credit risk.** While state statutes allow for additional investments, the County's formal investment policy authorizes the County to only invest in the following:

- Obligations of the U.S. Treasury and Governmental Agencies,
- Time deposits,
- Negotiable Order of Withdrawal (NOW) Accounts,
- Investment Pools rated AAA or AAAM by at least 1 nationally recognized rating service,
- Certificates of Deposit, and
- Money Market mutual funds.
- Commercial Paper as defined in Texas Government Code, Section 2256.013

As stated above, Standard and Poor's has rated the investment pools and the mutual funds AAAM.

**Concentration of credit risk.** The County's investment policy does not have any provisions regarding the amount that may be invested in any one issuer. However, the Investment Committee regularly reviews that saturation for anything in excess of 25%.

#### **NOTE 4    PROPERTY TAXES:**

The County Tax Assessor-Collector bills and collects property taxes. Revenues are recognized in the Governmental Funds when levied to the extent that they result in current receivables. Property taxes are levied (assessed) and payable on October 1. They attach as an enforceable lien on property as of January 1 of the following year and become delinquent on February 1.

The County is permitted by the Texas State Constitution (Article VIII, Section 9) and statutes to levy taxes of up to \$0.80 per \$100 of assessed valuation for general governmental services and the payment of long-term debt. The combined current tax rate for the year end was \$0.4312 per \$100, which means that the County has a tax margin of \$0.3688 per \$100, and could raise up to \$226,495,248 in additional taxes from the present assessed valuation of \$61,414,112,863 before the limit is reached.

The thirty years' property taxes receivable at September 30, 2021, as reported by the Tax Assessor-Collector are presented as follows:

	Taxes Receivable	Less: Allowance for Uncollectables	Net Taxes Receivable
General Fund	\$ 5,635,912	\$ 112,718	\$ 5,523,194
Road & Bridge Fund	913,759	18,275	895,484
Debt Service Fund	1,183,829	23,677	1,160,152
Total	<u>\$ 7,733,500</u>	<u>\$ 154,670</u>	<u>\$ 7,578,830</u>

Approximately 2.0% of the outstanding balance of property taxes receivable is not anticipated to be collected.

**NOTE 5 DUE FROM OTHER GOVERNMENTS:**

At September 30, 2021, the following amounts were recorded as due to the County:

	Federal	State	Other	Total
General Fund	\$ 13,202,412	\$ 2,327,064	\$ -	\$ 15,529,476
Grants	612	106,864	-	107,476
Pass-through Toll	-	56,473,000	-	56,473,000
Nonmajor	-	-	815,445	815,445
Total	\$ 13,203,024	\$ 58,906,928	\$ 815,445	\$ 72,925,397

Amounts due from other governments arise from funding received from federal and state grants, as well as interlocal agreements with local governments.

**NOTE 6 CAPITAL ASSETS:**

A) Governmental Activities: Capital assets activity in the governmental activities for the year ended September 30, 2021 was as follows:

	Beginning Balance	Additions <sup>(1)</sup>	Deletions and Transfers <sup>(1)</sup>	Ending Balance
Governmental activities:				
Capital assets not being depreciated				
Land (2)	\$ 130,761,009	\$ 9,313,126 <sup>(2)</sup>	\$ (297,603)	\$ 139,776,532
Construction in progress	127,940,768	42,538,103	(118,074,700)	52,404,171
Total capital assets not being depreciated	258,701,777	51,851,229	(118,372,303)	192,180,703
Capital assets being depreciated				
Buildings (3)	219,207,313	2,476,713	-	221,684,026
Improvements (3)	26,364,477	300,965	-	26,665,442
Equipment (2)(3)	135,516,962	15,682,709 <sup>(2)</sup>	(4,233,363)	146,966,308
Infrastructure	1,547,655,284	167,714,549	-	1,715,369,833
Total capital assets being depreciated	1,928,744,036	186,174,936	(4,233,363)	2,110,685,609
Less accumulated depreciation for:				
Buildings	(89,700,833)	(5,480,858)	-	(95,181,691)
Improvements	(20,258,534)	(1,099,830)	-	(21,358,364)
Equipment	(85,060,362)	(11,423,446)	4,000,367	(92,483,441)
Infrastructure	(998,975,461)	(48,773,918)	-	(1,047,749,379)
Total accumulated depreciation	(1,193,995,190)	(66,778,052)	4,000,367	(1,256,772,875)
Total capital assets, being depreciated, net	734,748,846	119,396,884	(232,996)	853,912,734
Governmental activities capital assets, net	\$ 993,450,623	\$ 171,248,113	\$ (118,605,299)	\$ 1,046,093,437

(1) Amounts representing transfers between categories are included in the columns for both additions and deletions.

(2) As required by GASB 51, this schedule reports intangible assets of \$110,854,732 and \$13,738,820 in land and equipment, respectively.

(3) Internal service fund assets are included in these amounts.



Depreciation Expense:

Depreciation expense was charged to the functions/programs of the primary government's governmental activities as follows:

Governmental activities:	
General government	\$ 3,343,861
Financial administration	8,296
Health and welfare	826,234
Culture and recreation	1,815,447
Public safety	8,150,642
Legal and judicial	994,834
Transportation	51,609,240
Capital assets held by the County's internal service funds are charged to the various functions based on their usage of the assets	<u>29,498</u>
Total	<u>\$ 66,778,052</u>

- B) Business-type Activities: Capital assets activity in the business-type activities for the year ended September 30, 2021 was as follows:

Business-Type Activities:	Beginning Balance	Additions	Deletions	Ending Balance
Capital assets not being depreciated				
Construction in progress	\$ -	\$ 52,157	\$ -	\$ 52,157
Total capital assets not being depreciated	-	52,157	-	52,157
Capital assets being depreciated				
Equipment	34,638	-	-	34,638
Infrastructure	<u>79,390,678</u>	-	-	<u>79,390,678</u>
Total capital assets being depreciated	<u>79,425,316</u>	-	-	<u>79,425,316</u>
Less accumulated depreciation for:				
Equipment	(5,773)	(5,773)	-	(11,546)
Infrastructure	<u>(4,021,673)</u>	<u>(4,021,673)</u>	-	<u>(8,043,346)</u>
Total accumulated depreciation	<u>(4,027,446)</u>	<u>(4,027,446)</u>	-	<u>(8,054,892)</u>
Total capital assets, being depreciated, net	<u>75,397,870</u>	<u>(4,027,446)</u>	-	<u>71,370,424</u>
Business-type activities capital assets, net	<u>\$ 75,397,870</u>	<u>\$ (3,975,289)</u>	<u>\$ -</u>	<u>\$ 71,422,581</u>

Depreciation Expense: Depreciation expense was charged to the functions/programs of the primary government's business-type activities as follows:

Business-type Activities:	
Toll Road	<u>\$ 4,027,446</u>
Total depreciation expense-business-type activities	<u>\$ 4,027,446</u>

C) CONSTRUCTION COMMITMENTS:

The County has entered into contracts for the construction, renovation, and improvement of real property. As of September 30, 2021, the County had contracts for various projects in the amount of \$72,470,465 and have paid to date \$44,719,639.

As of September 30, 2021, contracts entered into by the Montgomery County Toll Road Authority (business-type activities) for the SH 249 project amount to \$62,493,824 and have paid to date \$62,478,622.

D) ENCUMBRANCES:

Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. At year end the amount of encumbrances expected to be honored upon performance by the vendor in the next year were as follows:

General Fund	\$	778,369
Road and Bridge Fund		3,858,613
Grants Fund		2,741,113
Other Non-Major Funds		25,248,894
Internal service funds		142,000
Total Encumbrances	\$	<u>32,768,989</u>

**NOTE 7 DISAGGREGATION OF OTHER LIABILITY BALANCES:**

A) DUE TO OTHER GOVERNMENTS:

The County records certain amounts due to other governments as a result of operating contracts and overpayment of certain grant funds. At September 30, 2021 the following amounts were due to other governments:

<u>Fund</u>	<u>State</u>	<u>Total</u>
General	\$ 8,190	\$ 8,190

B) UNEARNED REVENUES:

The County reports unearned revenues in the governmental funds that consist of resources that have been received, but not yet earned. At September 30, 2021, unearned revenues are presented below:

<u>Fund</u>	<u>Description</u>	<u>Unearned</u>
General	ARPA funding	\$ 51,365,904
General	ERA funding	15,496,840
General	Prepaid leases	4,860,565
General	Other	75,600
Pass Through Toll Projects	TXDOT Pass Through Toll contract	56,473,000
Total		<u>\$ 128,271,909</u>

**NOTE 8 LONG-TERM DEBT:**

General long-term debt consists of general obligation bonds, revenue bonds, certificates of obligation, the County's accrued liability for compensated absences and compensatory time, capital leases, workers' compensation and medical claims and judgments, net pension liability, other post-employment benefit liability, and arbitrage due the federal government. Principal and interest payments on the County's bonded debt, in general, are secured by ad valorem property taxes levied on all taxable property within the County. Payments are recorded in the Debt Service Fund.

**A) BONDED DEBT:**

A summary of the outstanding governmental bonded debt, at September 30, 2021 is presented:

	Interest Rate (%)	Issue Date	Maturity Date	Bonds Outstanding
General obligation bonds:				
Refunding Bonds, Series 2014A	5.00	2014	2025	\$ 53,310,000
Refunding Bonds, Series 2016	3.00-5.00	2016	2027	58,925,000
Road Bonds, Series 2016	2.00-5.00	2016	2027	51,265,000
Refunding Bonds, Series 2016A	3.00-5.00	2017	2030	39,505,000
Road Bonds, Series 2016A	4.00-5.00	2017	2042	69,165,000
Road Bonds, Series 2018	4.00-5.00	2018	2043	42,290,000
Refunding Bonds, Series 2018	4.00	2019	2030	26,965,000
Road Bonds, Series 2018B	3.50-5.00	2019	2040	87,930,000
Refunding Bonds, Series 2020	4.00-5.00	2020	2032	23,235,000
Subtotal				<u>452,590,000</u>
Certificates of obligation bonds:				
Series 2010	3.00-5.40	2010	2039	23,395,000
Series 2012A	2.00-5.00	2012	2023	10,690,000
Subtotal				<u>34,085,000</u>
Total				<u>\$ 486,675,000</u>

All of the County's outstanding bonded debt is assigned a fixed rate of interest.

The Toll Road Project has been financed with senior lien revenue bonds. The proceeds from such bonds, including the interest earned, are being used to finance the construction and the related debt service.

The outstanding business-type bonded debt at September 30, 2021 is as follows:

	Interest Rate (%)	Issue Date	Maturity Date	Bonds Outstanding
Senior Lien Revenue Bonds, Series 2018:	5.00	2018	2048	\$ 87,680,000
Total				<u>\$ 87,680,000</u>

**B) CHANGES IN LONG-TERM DEBT:**

The following schedule illustrates changes in the County's Governmental Long-Term Liabilities for the year ended September 30, 2021. For each category, management has presented the portion that will be due within one year.

	Beginning Balance	Additions	Provisions (Reductions)	Ending Balance	Due Within One Year
Governmental Activities:					
Bonds payable:					
General Obligation	\$ 463,775,000	\$ 23,235,000	\$ (34,420,000)	\$ 452,590,000	\$ 20,215,000
Certificates of Obligation	45,605,000	-	(11,520,000)	34,085,000	755,000
Less deferred amounts:					
Issuance discounts	(78,057)	-	63,236	(14,821)	-
Issuance Premiums	44,274,884	4,589,671	(6,350,383)	42,514,172	-
Total bonds payable	<u>553,576,827</u>	<u>27,824,671</u>	<u>(52,227,147)</u>	<u>529,174,351</u>	<u>20,970,000</u>
Capital leases	10,674,041	3,885,418	(4,099,596)	10,459,863	4,112,220
Property & Casualty Obligation	420,706	1,546,799	(1,459,162)	508,343	508,343
Workers' Comp Obligation	701,773	2,127,636	(799,818)	2,029,591	2,029,591
Medical Obligation	8,966,454	39,724,922	(38,784,640)	9,906,736	9,906,736
Compensated absences	15,389,794	7,621,513	(8,920,166)	14,091,141	13,266,081
Total Long-term Liabilities	<u>\$ 589,729,595</u>	<u>\$ 82,730,959</u>	<u>\$ (106,290,529)</u>	<u>\$ 566,170,025</u>	<u>\$ 50,792,971</u>

Internal Service Funds predominantly serve the governmental funds. Accordingly, long-term liabilities, including Workers' Compensation, Medical, and Property & Casualty, reported in those funds are included as part of the above totals for governmental activities. At year end, \$2,029,591 for Workers' Compensation obligation, \$9,906,736 for Medical obligation, and \$508,343 for Property & Casualty Obligation were included in the above amounts. Since medical claims are typically resolved within 60 days after occurrence, the entire claims liability is due within one year. It is estimated that \$9,906,736 of the Workers' Compensation Obligation and \$508,343 of the Property & Casualty Obligation are due within one year.

At year end, \$1,435,767 of special revenue funds compensated absences is included in the above amounts. The remaining balance of \$12,655,374 will be liquidated by the general fund. In prior years, compensated absences have been liquidated by the County's general fund and special revenue funds.

The following schedule illustrates changes in the County's Business-Type Long-Term Liabilities for the year ended September 30, 2021. For each category, management has presented the portion that will be due within one year

	Beginning Balance	Additions	Provisions (Reductions)	Ending Balance	Due Within One Year
Business-Type Activities:					
Bonds payable:					
Senior Lien Revenue Bonds	\$ 87,680,000	\$ -	\$ -	\$ 87,680,000	\$ -
Unamortized Premium	7,241,886	-	(268,218)	6,973,668	-
Total bonds payable	94,921,886	-	(268,218)	94,653,668	-
Business-type activities long-term liabilities	\$ 94,921,886	\$ -	\$ (268,218)	\$ 94,653,668	\$ -

### Refunding Bonds Issued

In December 2020, the County issued Limited Tax Refunding Bonds, Taxable Series 2020 in the amount of \$23,235,000, for the purpose of refunding a portion of existing bonds at a present value savings. The bonds carry an interest rate of 4-5%. The proceeds were used to refund \$27,770,000 of two previously issued bonds, Certificates of Obligation, Series 2012, and Limited Tax Refunding Bonds, Series 2012. The reacquisition price fell below the net carrying amount of the old debt by \$1,080,297. This amount is reported as a deferred inflow of resources and amortized over the remaining life of the refunding debt, which had a shorter remaining life than the refunded debt. The refunding reduced the County's total debt service payments by \$4,940,075 and generated an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$4,745,951.

### C) ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY:

The following table lists the debt requirements, by debt type for governmental activities:

	General Obligation Bonds		Certificates of Obligation	
	Principal	Interest	Principle	Interest
2022	\$ 20,215,000	\$ 20,607,938	\$ 755,000	\$ 1,678,324
2023	20,825,000	19,581,938	1,840,000	1,617,655
2024	21,910,000	18,513,563	1,910,000	1,531,632
2025	23,050,000	17,389,563	1,985,000	1,440,844
2026	24,260,000	16,206,813	2,055,000	1,346,345
2027-2031	138,120,000	62,229,544	11,610,000	5,090,525
2032-2036	87,255,000	33,933,725	8,740,000	2,463,913
2037-2041	90,125,000	15,445,963	5,190,000	426,870
2042-2043	26,830,000	1,053,550	-	-
Total	\$ 452,590,000	\$ 204,962,597	\$ 34,085,000	\$ 15,596,108

The following table lists the debt requirements, by debt type for business-type activities:

	Revenue Bonds	
	Principal	Interest
2022	\$ -	\$ 4,384,000
2023	500,000	4,384,000
2024	1,000,000	4,359,000
2025	1,500,000	4,309,000
2026	2,045,000	4,234,000
2027-2031	11,860,000	19,530,750
2032-2036	15,135,000	16,254,000
2037-2041	19,325,000	12,072,750
2042-2046	24,640,000	6,736,250
2047-2048	11,675,000	882,750
Total	\$ 87,680,000	\$ 77,146,500

D) PRIOR YEAR DEFEASANCE OF DEBT:

In prior years, the County defeased multiple debt issues by creating separate irrevocable trust funds. New debt was issued and the proceeds were used to purchase U.S. government securities that were placed in the trust funds. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until it is called or matures. For financial reporting purposes, the debt has been considered defeased and therefore removed from the government-wide financial statements.

As of September 30, 2021, defeased but outstanding debt from prior year refunding transactions consisted of the following:

<u>Series</u>	<u>Amount</u>
Pass-Through Toll Refunding Bonds, Series 2012	<u>\$ 15,880,000</u>

E) CONDUIT DEBT OBLIGATIONS:

Harris County Health Facilities Development Corporation and Harris County Cultural Education Facilities Finance Corporation issued bonds to provide financial assistance to private and public sector entities engaged in activities that are deemed to be in the public interest. These bonds are obligations of the issuing entities payable solely from the proceeds of the underlying financing agreements and, in the opinion of legal counsel, do not represent indebtedness or liability to the issuing entity, to Montgomery County, Texas, to the State of Texas, or to any political subdivision; therefore, they are not reported as liabilities in the County's financial statements.

**Harris County Health Facilities Development Corporation** - The corporation issues bonds if there is a public benefit or purpose that is necessary or convenient for health care, research, or education. Its activity is included in this disclosure because its bonds have been issued for the benefit of organizations located in Montgomery County. As of February 28, 2021, there were seven (7) series of bonds outstanding with an aggregate principal payable of \$632,925,000. The bonds will be repaid from sources defined in the various underlying financing agreements between the corporation and the entities for whose benefit the bonds were issued.

**Harris County Cultural Education Facilities Finance Corporation** - The corporation issues bonds for the purpose of defraying expansion costs, for Space Center Houston projects, Houston Livestock Show and Rodeo projects, Baylor College of Medicine, Memorial Hermann Healthcare System, Methodist Hospital System, Texas Medical Center projects, and the Young Men's Christian Association (YMCA) of the Greater Houston Area and others. Its activity is included in this disclosure because its bonds have been issued for the benefit of organizations located in Montgomery County. As of February 28, 2021 there were fifty-five (55) series of Bonds outstanding with an aggregate principal payable of \$4,585,939,174. The Bonds will be repaid from payments required to be made under loan agreements between the issuing entity and the aforementioned parties.

F) CAPITAL LEASES:

The County has entered into capital lease agreements for the lease/purchase/construction of certain heavy road equipment, vehicles, and buildings. The lease agreements are classified as capital leases because title passes to the County at the end of the lease term, and are included as leases payable in the Long-Term Debt portion of the government-wide statements. The assets are recorded in the County's government-wide financial statements at a cost of \$9,320,846, less accumulated depreciation of \$2,984,950. The present value of future minimum capital lease payments at September 30, 2021 and the funds from which they will be paid are as shown below:

	Year Ending	General Fund
	2022	\$ 4,345,294
	2023	2,318,851
	2024	2,318,851
	2025	1,959,355
Total Minimum Lease Payments		10,942,351
Less: amount representing interest		482,488
Present value-minimum lease payments		\$ 10,459,863

**NOTE 9 INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS:**

A) DUE FROM/DUE TO OTHER FUNDS:

Activity between funds that represents the current portion of lending/borrowing and inter-fund charges for goods and services arrangements outstanding at fiscal year-end are referred to as "due from/due to other funds." Inter-fund balances are expected to be repaid within one year from the date of the financial statements, and are routine in nature.

The composition of inter-fund balances as of September 30, 2021 was as follows:

	Receivables	Payables
General Fund	\$ 83,349,175	\$ 104,311,682
Road and Bridge Fund	-	5,368,545
Debt Service Fund	318,261	-
Grants Fund	59,012,180	56,209,879
Pass Through Toll Projects	10,446,683	-
Road Bonds Series 2018B Fund	-	12,605,558
Non-major Governmental Funds	44,409,878	33,114,682
Toll Road Authority	98,546	-
Internal Service Funds	14,666,313	690,690
Total	\$ 212,301,036	\$ 212,301,036

B) TRANSFERS:

Transfers are used to a) move revenues from the fund that the statute or budget requires to collect them to the fund that the statute or budget requires to expend them, b) move receipts from bond refundings and residual balances from capital project funds to the debt service fund to pay debt obligations, and c) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Inter-fund transfers for the year ended September 30, 2021 were:

Transfer From	Transfer To	Amount
General Fund	Road and Bridge Fund	\$ 6,688,692
General Fund	Non-major Governmental Funds	36,530,224
General Fund	Internal Service Funds	4,000,000
Road and Bridge Fund	Non-major Governmental Funds	750,000
Road and Bridge Fund	General Fund	8,582,873
Grants Fund	Debt Service Fund	612,638
Non-major Governmental Funds	Non-major Governmental Funds	1,500,000
Enterprise Fund	Road and Bridge Fund	2,900,000
Total		\$ 61,564,427

Although interfund activity is reported in the fund financial statements, it has been eliminated in the government-wide financial statements, excluding transfers between the enterprise fund and governmental funds which will be reported in the government-wide financial statements.

#### **NOTE 10 FUND BALANCES:**

The following table provides detail of the classification of fund balances as reported in the fund financial statements:

	General	Road & Bridge	Debt Service	Grants	Pass-through Toll Projects	Road Bonds 2018B	Other Governmental Funds
Non-Spendable:							
Prepaid	\$ -	\$ -	\$ -	\$ 862,252	\$ -	\$ -	\$ -
Total Non-Spendable	-	-	-	862,252	-	-	-
Restricted for:							
Capital projects	-	-	-	-	10,446,683	56,917,828	14,104,340
General government	-	-	-	-	-	-	3,201,052
Health and human services	-	-	-	4,453,080	-	-	-
Culture and recreation	-	-	-	1,373	-	-	-
Law enforcement and corrections	-	-	-	-	-	-	3,958,900
Legal and judicial	-	-	-	22,625	-	-	1,469,225
Debt service	-	-	13,820,098	-	-	-	-
Road and bridge	-	14,428,181	-	-	-	-	-
Total Restricted	-	14,428,181	13,820,098	4,477,078	10,446,683	56,917,828	22,733,517
Committed for:							
Capital Projects	-	-	-	-	-	-	41,840,835
Additional pension contribution	10,000,000	-	-	-	-	-	-
General government	648,581	-	-	-	-	-	-
Financial administration	16,472	-	-	-	-	-	-
Health and human services	60,751	9,061	-	-	-	-	-
Culture and recreation	48,378	38,042	-	-	-	-	-
Law enforcement and corrections	3,413,964	-	-	-	-	-	-
Legal and judicial	179,001	-	-	-	-	-	-
Transportation	1,389	3,800,107	-	-	-	-	-
Total Committed	14,368,536	3,847,210	-	-	-	-	41,840,835
Assigned for:							
OPEB	85,000,000	-	-	-	-	-	-
Total Assigned	85,000,000	-	-	-	-	-	-
Unassigned	54,926,649	-	-	-	-	-	-
Total Fund Balances	\$ 154,295,185	\$ 18,275,391	\$ 13,820,098	\$ 5,339,330	\$ 10,446,683	\$ 56,917,828	\$ 64,574,352

#### **NOTE 11 OPERATING LEASES:**

The County is a party to several lease agreements. Significant terms are discussed below:

Office Space - The County leases 4,474 square feet of office space to the Conroe Symphony Orchestra for a period of sixty months. The term of this lease July 1, 2020 through June 30, 2025. The monthly rent of \$1,200 is recorded in the General Fund. In August 2020, Commissioners Court reduced their monthly rent to \$1 and as of September 1, 2021 and for the balance of the lease term, the monthly rent is \$1,200.

The County leases 2,872 square feet of office space to the Montgomery County Housing Authority on a month-to-month basis. The monthly rent is \$425 and is recorded in the General Fund.

The County also leases office space at the East Montgomery County Community Development Building to Lakewood Family Practice and/or Dr. N. K. Karimjee, for a period of eighty-four months. The original term of this lease was through July 1, 2014 and was amended to renew after July 2021. The amended lease is for August 1, 2021 through July 31, 2028. The monthly rent was \$4,000 October 2020 through December 2020, and \$4,250 from January 2021 through the remaining fiscal year. Monthly rent is recorded in the Community Development Fund. The building is recorded as a Capital Asset in the County's government-wide financial statements at a cost of \$2,660,776, less accumulated depreciation of \$846,083.

Additionally, the County leases office space at a low-income medical clinic to the Magnolia Family Practice Clinic and/or Dr. N. K. Karimjee. The original term of this lease started January 23, 2012 for a period of 12 months. The renewed lease is for the period of January 23, 2019 through January 22, 2026. The monthly rent of \$2,500 and utilities of \$400 is recorded in the Community Development Fund.

Following is a schedule of lease payments on office space leases through the ending dates of the agreements:

Year Ending September 30,	
2022	\$ 105,800
2023	110,823
2024	113,824
2025	113,225
2026	<u>82,226</u>
Total future lease payments	<u>\$ 525,898</u>

## **NOTE 12 RISK MANAGEMENT:**

### **A) EMPLOYEE HEALTH BENEFITS:**

Effective January 1989, the County established a partially self-funded trust plan which offers medical and life insurance coverage to employees and their dependents. The County maintains excess loss insurance, which limits annual claims paid from the plan to a maximum of \$300,000 per plan participant. This excess loss reinsurance policy includes a contract provision that eliminates a large claim run off liability. A third party administrator is employed by the plan to administer claims. A trustee has been engaged to receive employer and employee contributions and to disburse payments to the providers of the plan. Costs relating to the plan are recorded as expenditures in the internal service fund. In prior years these costs were recorded in the General Fund. Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated.

The plan is funded to discharge liabilities as they become due. Claims incurred and reported, but not paid at September 30, 2021 were \$1,216,851. Claims incurred but not reported (IBNR) at September 30, 2020, are estimated to be \$918,984. Estimates are not based on actuarial calculations, but rather on historical trends. Both amounts have been recorded as expenditures in the Self Insurance Medical Fund, an internal service fund, and a liability has been established.

Changes in the health claims liability for the two fiscal years ended September 30, 2021 and September 30, 2020 are as follows:

	2021	2020
Unpaid claims, beginning of year	\$ 8,966,454	\$ 8,800,373
Incurred claims (includes IBNR)	37,197,586	37,230,827
Claim payments	<u>(36,257,304)</u>	<u>(37,064,746)</u>
Unpaid claims, end of year	<u>\$ 9,906,736</u>	<u>\$ 8,966,454</u>

During the year ended September 30, 2021, the plan received contributions in the amounts of \$41,777,610 and \$2,427,885 from the employer and employees, respectively. The contributions made by employees included contributions by qualified retirees and certain former employees covered by the provisions of the Consolidated Omnibus Budget Reconciliation Act of 1986 (COBRA). In addition to the claim payments made, the plan also expended \$1,505,941 in administrative costs, and \$4,416,563 for reinsurance and insurance premiums.

### **B) WORKERS' COMPENSATION AND EMPLOYER'S LIABILITY:**

As of January 1, 2003, the County established a partially self-funded program to cover claims by employees arising from job related injuries. The program offers coverage at the statutorily required limits required by the State of Texas. A third-party administrator has been engaged by the County to adjudicate claims, provide nurse case management, pre-certification and bill review. Excess loss insurance was purchased to limit the claims loss to the County to no more than \$600,000 per individual claim in 2021.



Costs associated with this program are recorded as expenditures in the Self Insurance Workers' Compensation Fund, which is an Internal Service Fund. Prior to fiscal year 2011, these costs were recorded in the General Fund. Liabilities are recorded when it is probable that a loss has occurred and when an amount can be reasonably estimated. During the year ended September 30, 2021, the County expended \$355,936 for excess loss insurance premiums.

Changes in the Workers' Compensation liability for the two fiscal years ended September 30, 2021 and September 30, 2020 are detailed below:

	2021	2020
Unpaid claims, beginning of year	\$ 701,773	\$ 1,108,133
Current year claims and changes in estimates (includes IBNR)	2,127,636	339,766
Claim payments	(799,818)	(746,126)
Unpaid claims, end of year	<u>\$ 2,029,591</u>	<u>\$ 701,773</u>

**C) PROPERTY, CASUALTY AND BOILER COVERAGE:**

The County purchased reinsurance coverage for certain property including vehicle, equipment and contents coverage for the fiscal year. Self-Insured Retentions are maintained at the following levels:

• Buildings and Contents	\$500,000
• Boats and Vehicles with less than 6 wheels	\$ 10,000
• Vehicles Heavy Equipment above 6 wheels	\$ 25,000
• Boilers and HVAC systems	\$ 1,500
• Pollution (Storage Tank) Liability	\$ 10,000

Total insured values exceed \$350,000,000 for the first three coverages listed above and an additional \$100,000,000 for boilers and HVAC systems.

The County paid \$1,377,293 in premiums in fiscal year 2021, and recorded the expenditure in the Accident Liability Fund. Settled claims have not exceeded commercial coverage in any of the past three fiscal years.

During the fiscal year 2021, the County engaged in a third party to administer the Property and Casualty claims. Changes in the Property and Casualty liability for the fiscal ended September 30, 2021 is detailed below:

	2021	2020
Unpaid claims, beginning of year	\$ 420,706	\$ 951,360
Current year claims and changes in estimates (includes IBNR)	1,546,799	318,213
Claim payments	(1,459,162)	(848,867)
Unpaid claims, end of year	<u>\$ 508,343</u>	<u>\$ 420,706</u>

**D) GENERAL AND OTHER LIABILITY COVERAGES:**

The County purchased reinsurance coverage for General Liability, Auto Liability, Public Officials' Liability, Law Enforcement Liability, Marine Liability, Crime Coverage, Employee Benefits Liability, Flood Damage (on specific properties) and Airport Operators' Liability. Self-Insured Retentions are maintained at the \$500,000 level per occurrence by the type of coverage with the exception of the Airport Operators' Liability, which has no deductible. The Public Officials' Liability and Employee Benefits Liability are written on a "claims-made basis". The County and District Clerks have a \$25,000 deductible on the Public Officials Liability. Coverage limits are set at \$1,000,000 per claim by type of coverage. The Airport Operators' Liability is set to \$10,000,000. The Pollution Liability (Storage Tank) limit is \$1,000,000 each incident/\$1,000,000 aggregate limit.

Effective December 1, 2003, the County began participating in an individual public entity risk pool, for the coverages listed in subsections B, C, and D above, to transfer certain risks associated with property, casualty, liability and workers' compensation. In addition to those coverages, the County purchased an additional aggregate reinsurance policy. The aggregate coverage loss fund is written on a claims-made basis and is capped at \$1,800,000 for the fiscal year. Note 16 describes the County's obligation under liability claims for 2021.

**NOTE 13    DEFINED BENEFIT PENSION PLAN:**

**Plan Description**

The County participates in a nontraditional defined benefit pension plan in the statewide Texas County and District Retirement System ("TCDRS"). The Board of Trustees of TCDRS is responsible for the administration of the statewide agent, multiple-employer, public employee retirement system consisting of nontraditional defined benefit pension plans. TCDRS issues a publicly available annual comprehensive financial report that can be obtained at [www.tcdrs.org](http://www.tcdrs.org).

All full and part-time non-temporary employees participate in the plan, regardless of the number of hours they work in a year. Employees in a temporary position are not eligible for membership.

**Benefits Provided**

TCDRS provides retirement, disability and survivor benefits for all of eligible employees. Benefit terms are established by the TCDRS Act. The benefit terms may be amended as of January 1, each year, but must remain in conformity with the act.

Members can retire at age 60 and above with 8 or more years of service, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after eight years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by their employer.

Benefit amounts are determined by the sum of the employee's contributions to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the governing body of the employer within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death or disability, the benefit is calculated by converting the sum of the employee's accumulated contributions and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act. Updated annuity purchase rates will go into effect for post-2018 benefit accruals earned after 2018. Benefits accrued before 2019 will not be impacted by this update. This change was reflected in the 2018 actuarial valuation.

**Employees covered by benefit terms**

At the December 31, 2020 valuation and measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	1,052
Inactive employees entitled to but not yet receiving benefits	1,815
Active employees	<u>2,548</u>
Total	<u>5,415</u>

**Contributions**

The contribution rates for employees in TCDRS are either 4%, 5%, 6%, or 7% of employee gross earnings, as adopted by the employer's governing body. Participating employers are required to contribute at actuarially determined rates to ensure adequate funding for each employer's plan. Under the state law governing TCDRS, the contribution rate for each entity is determined annually by the actuary and approved by the TCDRS Board of Trustees. The replacement life entry age actuarial cost method is used in determining the contribution rate. The actuarially determined rate is the estimated amount necessary to fund benefits in an orderly manner for each participant over his or her career so that sufficient funds are accumulated by the time benefit payments begin, with an additional amount to finance any unfunded accrued liability.

Employees for the County were required to contribute 6% of their annual gross earnings during the fiscal year. The contribution rate for the County 12.27% in calendar years 2020 and 2021, respectively. The County's contributions to TCDRS for the year ended September 30, 2021, were \$18,732,452, and were equal to the required contributions.

## Net Pension Liability

The County's Net Pension Liability (NPL) was measured as of December 31, 2020, and the Total Pension Liability (TPL) used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date

## Actuarial Assumptions

The Total Pension Liability in the December 31, 2020, actuarial valuation was determined using the following actuarial assumptions:

Inflation	2.50% per year
Overall payroll growth	3.00% per year
Investment rate of return	7.50% (Gross of administrative expenses)

Mortality rates for active members, retirees, and beneficiaries were based on the following:

Depositing members	90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with 110% of the MP-2014 Ultimate scale after 2014.
Service retirees, beneficiaries and non-depositing members	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Disabled retirees	130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014

The actuarial assumptions that determined the total pension liability as of December 31, 2020, were based on the results of an actuarial experience study for the period January 1, 2013 through December 31, 2016.

The long-term expected rate of return on pension plan investments is 7.60%. The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the TCDRS Board of Trustees. The application of the investment return assumption was changed for purposes of determining plan liabilities at the March 2021 meeting. All plan liabilities are now valued using an 7.6% discount rate.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The numbers shown are based on January 2021 information for a 10-year time horizon; The valuation assumption for long-term expected return is re-assessed at a minimum of every four years and is set based on a 30-year time horizon; the most recent analysis was performed in 2021. The target allocation and best estimates of geometric real rates return for each major asset class are summarized in the following table:

Asset Class	Benchmark	Target Allocation <sup>(1)</sup>	Geometric Real Rate of Return (Expected minus Inflation) <sup>(2)</sup>
US Equities	Dow Jones U.S. Total Stock Market Index	11.50%	4.25%
Global Equities	MSCI World (net) Index	2.50%	4.55%
International Equities - Developed	MSCI World Ex USA (net) Index	5.00%	4.25%
International Equities - Emerging	MSCI EM Standard (net) Index	6.00%	4.75%
Investment-Grade Bonds	Bloomberg Barclays U.S. Aggregate Bond Index	3.00%	-0.85%
Strategic Credit	FTSE High-Yield Cash-Pay Capped Index	9.00%	2.11%
Direct Lending	S&P/LSTA Leveraged Loan Index	16.00%	6.70%
Distressed Debt	Cambridge Associates Distressed Securities Index <sup>(3)</sup>	4.00%	5.70%
REIT Equities	67% FTSE NAREIT All Equity REITs Index + 33% S&P Global REIT (net) Index	2.00%	3.45%
Master Limited Partnerships (MLPs)	Alerian MLP Index	2.00%	5.10%
Private Real Estate Partnerships	Cambridge Associates Real Estate Index <sup>(4)</sup>	6.00%	4.90%
Private Equity	Cambridge Associates Global Private Equity & Venture Capital Index <sup>(5)</sup>	25.00%	7.25%
Hedge Funds	Hedge Fund Research, Inc. (HFRI) Fund of Funds Composite Index	6.00%	1.85%
Cash Equivalents	90-Day U.S. Treasury	2.00%	-0.70%

<sup>(1)</sup> Target asset allocation adopted at the March 2021 TCDRS Board meeting.

<sup>(2)</sup> Geometric real rates of return equal the expected return minus the assumed inflation rate of 2.0%, per Cliffwater's 2021 capital market assumptions.

<sup>(3)</sup> Includes vintage years 2005-present of Quarter Pooled Horizon IRRs.

<sup>(4)</sup> Includes vintage years 2005-present of Quarter Pooled Horizon IRRs.

<sup>(5)</sup> Includes vintage years 2007-present of Quarter Pooled Horizon IRRs.

## Discount Rate

The discount rate used to measure the total pension liability was 7.60%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employee is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable. Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected level of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the net pension liability and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 7.60% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 7.60%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

### Changes in the Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balance at 12/31/2019	\$ 566,420,606	\$ 542,354,572	\$ 24,066,034
Changes for the year:			
Service cost	18,556,721	-	18,556,721
Interest on total pension liability <sup>(1)</sup>	46,421,622	-	46,421,622
Effect of economic/demographic gains or losses	3,289,996	-	3,289,996
Effect of assumptions changes or inputs	40,366,840	-	40,366,840
Refund of contributions	( 1,166,067)	( 1,166,067)	-
Benefit payments	( 23,047,106)	( 23,047,106)	-
Administrative expenses	-	( 440,343)	440,343
Member contributions	-	9,160,154	( 9,160,154)
Net investment income	-	56,036,387	( 56,036,387)
Employer contributions	-	18,732,452	( 18,732,452)
Other <sup>(2)</sup>	-	163,881	( 163,881)
Balance at 12/31/2020	<u>\$ 650,842,612</u>	<u>\$ 601,793,930</u>	<u>\$ 49,048,682</u>

<sup>(1)</sup> Reflects the change in the liability due to the time value of money. TCDRS does not charge fees or

<sup>(2)</sup> No plan changes valued.

<sup>(3)</sup> Relates to allocation of system-wide items.

In the governmental activities, the net pension liability is typically liquidated by the General Fund.

### Sensitivity Analysis

The following presents the net pension liability of the County, calculated using the discount rate of 7.60%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.60%) or 1-percentage-higher (8.60%) than the current rate:

	1% Decrease 6.60%	Current Discount Rate 7.60%	1% Increase 8.60%
Total pension liability	\$ 744,664,452	\$ 650,842,612	\$ 572,987,135
Fiduciary net position	<u>601,793,930</u>	<u>601,793,930</u>	<u>601,793,930</u>
Net pension liability/(asset)	<u>\$ 142,870,522</u>	<u>\$ 49,048,682</u>	<u>\$ ( 28,806,795)</u>

### Pension Plan Fiduciary Net Position

Detailed information about the pension plan's Fiduciary Net Position is available in a separately-issued TCDRS financial report. The report may be obtained on the Internet at [www.tcdrs.org](http://www.tcdrs.org).

## Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended September 30, 2021, the County recognized pension expense of \$16,071,645.

At September 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 3,673,617	\$ -
Changes of assumptions	32,708,460	-
Net difference between projected and actual earnings	-	19,192,072
Contributions made subsequent to measurement date	13,522,818	-
Total	<u>\$ 49,904,895</u>	<u>\$ 19,192,072</u>

\$13,522,818 reported as deferred outflows of resources related to pensions from County contribution subsequent to the measurement date will be recognized as a reduction of net pension liability in the fiscal year ended September 30, 2022. Other amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended September 30,	
2022	\$ 3,405,907
2023	8,652,658
2024	( 1,205,821)
2025	6,337,261

## NOTE 14 **OTHER POST-EMPLOYMENT BENEFITS (OPEB):**

### Plan Description

Effective January 1, 2000, Commissioners' Court adopted a plan to pay for health benefit coverage for qualified retirees under a single employer defined benefit plan. To qualify for inclusion in the coverage, an individual must currently attain either 15 continuous years of fulltime employment (for employees hired prior to October 1, 2009) or 25 continuous years of fulltime employment (for employees hired after October 1, 2009) with the County and be eligible for a retirement annuity from the Texas County and District Retirement System. The employee can elect to waive health benefit coverage. The County is under no obligation to provide this benefit, and the decision to do so is made by the Commissioners' Court on a year-to-year basis. Additionally, the County offers an employee-funded health benefit to those who do not meet the above criteria. The County is obligated to provide this benefit subject to requirements of Chapter 175 of the Texas Local Government Code. Contribution levels are determined by Commissioner's Court on a year-to-year basis. The benefit level is the same as that for a full-time regular employee, as further disclosed in Note 13-A.

### Employees Covered by Benefit Terms

The number of employees currently covered by the benefit terms is as follows:

Inactive employees or beneficiaries currently receiving benefits	421
Active employees	<u>2,124</u>
Total	<u>2,545</u>

The County's total OPEB liability of \$311,015,175 was measured as of September 30, 2021 and was determined by an actuarial valuation as of that date. The total OPEB liability in the September 30, 2021 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation Rate	2.50%
Salary Increases, including inflation	3.25%
Discount rate	2.19%

Mortality rates for active employees were based on the PubG.H-2010 Employee, Generational with MP-2021 for males or females, as appropriate.

Mortality rates for retirees were based on the PubG.H-2010 Healthy Annuitant Generational with MP-2021 for males or females, as appropriate.

### Changes in the Total OPEB Liability

	Total OPEB Liability
Balance at 12/31/2019	\$ 253,594,793
Changes for the year:	
Service cost	12,705,325
Interest on the total liability	6,339,905
Changes of benefit terms	( 592,655)
Difference between expected and actual experience	24,238,340
Changes in assumptions and other inputs	20,475,075
Benefit payments	( 5,745,608)
Net changes	57,420,382
Balance at 12/31/2020	\$ 311,015,175

### Discount Rate Sensitivity Analysis

The following schedule shows the impact of the total OPEB liability if the discount rate used was 1% less than and 1% greater than the discount rate that was used (2.19%) in measuring the total OPEB liability.

	1% Decrease in Discount Rate (1.19%)	Discount Rate (2.19%)	1% Increase in Discount Rate (3.19%)
County's total OPEB liability	\$ 383,371,264	\$ 311,015,175	\$ 255,407,001

### Healthcare Cost Trend Rate Sensitivity Analysis

The following schedule shows the impact of the total OPEB liability if the Healthcare Cost Trend Rate used was 1% less than and 1% greater than what was used in measuring the total OPEB liability.

	1% Decrease	Current Healthcare Cost Trend Rate Assumption	1% Increase
County's total OPEB liability	\$ 246,616,681	\$ 311,015,175	\$ 400,181,411

### OPEB Expense, Deferred Inflows of Resources, and Deferred Outflows of Resources Related to OPEB

For the year ended September 30, 2021, the County recognized OPEB expense of \$29,016,530. At September 30, 2021, the County reported deferred outflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 21,324,404	\$ 8,822,284
Changes in actuarial assumptions	54,256,872	-
Total	\$ 75,581,276	\$ 8,822,284

Other amounts of the reported as deferred outflows of resources related to OPEB will be recognized in OPEB expense as follows:

For the Year Ended September 30,	
2022	\$ 10,563,955
2023	10,563,955
2024	10,563,955
2025	10,563,955
2026	10,534,991
Thereafter	13,968,181

**NOTE 15 CONTINGENT LIABILITIES:**

A) GENERAL LIABILITIES:

For fiscal year 2021 the County participated in a public entity risk pool, to which certain losses arising from liability claims were transferred. All are recorded in the Accident and Liability Fund, as part of the Internal Service Funds. Premiums for this coverage is as follows:

- BRIT Property \$704,135
- AFM (Excess Property) \$329,443
- Flood Damage \$17,395
- Workers' Compensation \$202,924
- Additional Coverages \$92,717

In addition, the County expended \$1,459,162 for damages in connection with 351 claims, for which the deductible had not been satisfied.

B) GRANTS:

The County receives various grant monies that are subject to audit and adjustment by the grantor agencies. Any disallowed expenditure will become a liability of the County. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

C) LITIGATION:

The County is a defendant in a number of lawsuits with claims for damages in excess of \$5,000,000. These claims result primarily from assertions by former employees that they were wrongfully discharged, allegations by jail inmates that their rights were violated while incarcerated in the County jail, and claims by individuals arising from property damages. These claims are accrued for in the Accident Liability Fund. The County intends to vigorously contest all the cases, and legal counsel is of the opinion that the County will prevail in all cases which may have a material effect on the financial position of the County. For additional information on the County's coverage amounts see Note 12-D.

**NOTE 16 TAX ABATEMENTS:**

The County enters into property tax abatement agreements with local businesses under the Texas Tax Code, Title 3. Subtitle B, Chapter 312. Texas Property Re-development and Tax Abatement Act (the Act). Under the Act, Counties may grant property tax abatements in accordance with guidelines set forth by the Commissioners' Court. The County may grant property tax abatements for economic projects under the program that are reasonably expected to increase taxable ad valorem tax value of at least \$1,000,000 and that must be expected to prevent the loss of jobs or retain, increase, or create jobs in the County. Abatements are obtained by application by the property owner to either the County Judge or the Tax Assessor-Collector.



A facility may be eligible if it is an aviation facility, manufacturing facility, regional distribution center, research facility, office building or any other real property not excluded under Section III (c). Abatement may only be granted for the additional value of eligible property improvements made subsequent to and specified in an Abatement Agreement between the County and the property owner and lessee (if required), subject to such limitations as Commissioners' Court may require. New facilities and improvements to existing facilities may be eligible for purposes of modernization or expansion if they are in excess of 1,000,000. Additionally, they must create or retain permanent jobs in order to be eligible for consideration. Abatement may be extended to the value of buildings, structures, site improvements plus that office space, and related fixed personal property improvements necessary to the operation and administration of the facility. Abatement may also be extended to the taxable value of aircraft, but only in conjunction with other eligible property and/or improvements that creates new value in addition to that of the aircraft.

Abatements are granted effective with the January 1 valuation date immediately following the date of execution of the agreement.

For the fiscal year ended September 30, 2021, the County abated property taxes totaling \$3,757,403 under this program which includes fifteen (15) entities.

**NOTE 17 LOCAL GRANTS:**

During the fiscal year ended September 30, 2021, the County received \$349,931 in grants from local agencies and organizations.

Local Grantor Program Title	Award Number	Expenditures
<b>LOCAL FUNDING</b>		
<b><u>Crime Stoppers</u></b>		
Electronic Detection K9	N/A	\$ 201
Total Crime Stoppers		<u>201</u>
<b><u>Center for Tech and Civic Life</u></b>		
CTCL Covid-19 Response Grant	N/A	<u>272,180</u>
Total Center for Tech and Civic Life		<u>272,180</u>
<b><u>PETCO Foundation</u></b>		
2018 PETCO	N/A	2,141
2020-2021 PETCO Foundation Lifesaving Investment	N/A	<u>36,123</u>
Total PETCO Foundation		<u>38,264</u>
<b><u>The NRA Foundation</u></b>		
FY20 Training Grant	20TXE051	226
FY21 Training Equip Project	21TXE016	3,200
FY21 Training Grant	21TXE015	3,252
FY21 Training Grant	21TXE017	<u>2,514</u>
Total NRA Foundation		<u>9,192</u>
<b><u>Tri-County Health Alliance</u></b>		
EMT Training & Equipment	N/A	2,585
Swift Water Rescue Training & Equipment	N/A	<u>304</u>
Total Tri-County Health Alliance		<u>2,889</u>
<b><u>Westwood Magnolia Parkway Improvement District</u></b>		
Swift Water Rescue Boat	N/A	<u>27,205</u>
Total Westwood Magnolia Parkway Improvement District		<u>27,205</u>
Total Local Grant Funding		\$ <u>349,931</u>

**NOTE 18 NEW ACCOUNTING PRONOUNCEMENTS:**

The Governmental Accounting Standards Board (GASB) has recently issued several new statements. A listing follows of those that apply to the County. These statements will be implemented in subsequent years, as required by the GASB.

GASB Statement No. 87, *Leases*, will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*, will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 90, *Majority Equity Interests – an amendment of GASB Statements No. 14 and No. 61*, will improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and improve the relevance of financial statement information for certain component units. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 91, *Conduit Debt Obligations*, will improve financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2023.

GASB Statement No. 92, *Omnibus 2020*, will improve financial reporting by improving the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*, will provide governments with sufficient time to apply the authoritative guidance addressed in the statement and will help to safeguard the reliability of their financial statements. The requirements of this statement will be effective for the County immediately.

GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, will improve financial reporting by establishing a definition for SBITAs and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2023.

GASB Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans - and amendment of GASB Statements No. 14 and No. 84, and supersession of GASB Statement No. 32*, will result in more consistent financial reporting of defined contribution pension plans, defined contribution OPEB plans, and other employee benefit plans, while mitigating the costs associated with reporting those plans. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

**NOTE 19 DEFICIT NET POSITION AND FUND BALANCE:**

The Worthless Check Fund, Records Management Fund, and Juvenile Case Manager Fund each reported a deficit fund balance at year end September 30, 2021. The overages will be funded by transfers in or greater than expected revenue in the next fiscal year.

Self-Insurance Accident and Liability Fund reported a deficit in net position at the end of the fiscal year. This is due to a significantly large liability recognition for claims and judgements for fiscal year 2021. Management expects this deficit to be rectified during fiscal year 2022 as ongoing claims and judgements are resolved.

Fund	Deficit
Proprietary funds:	
Self-insurance Accident and Liability	553,008
Total proprietary funds	553,008
Total	\$ 553,008

**NOTE 20 SUBSEQUENT EVENTS:**

On December 1, 2021, Commissioners Court issued Limited Tax Refunding Bonds, Series 2021 in the amount of \$8,430,000, to refund existing obligations at a present value savings. The bonds bear interest ranging from 4-5% and will mature in between 2023 and 2032.

**NOTE 21 PRIOR PERIOD ADJUSTMENT:**

In the current fiscal year, fiduciary net position was restated by \$20,726,590 due to the implementation of Governmental Accounting Standards Board (GASB) Statement Number 84, *Fiduciary Activities*.

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**REQUIRED  
SUPPLEMENTARY INFORMATION**

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**MONTGOMERY COUNTY, TEXAS**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	General Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Taxes	\$ 192,672,489	\$ 195,208,920	\$ 193,934,227	\$ (1,274,693)
Fees	21,303,834	21,908,289	24,408,148	2,499,859
Intergovernmental	950,000	1,250,205	1,693,398	443,193
Licenses and permits	2,149,000	2,149,000	2,320,385	171,385
Contract reimbursements	22,171,420	24,727,515	24,379,920	(347,595)
Investment earnings	1,016,741	1,016,741	2,270,304	1,253,563
Fines and forfeitures	700,000	700,000	534,887	(165,113)
Commissions	6,000	183,566	278,536	94,970
Miscellaneous	340,000	530,029	643,977	113,948
Total revenues	<u>241,309,484</u>	<u>247,674,265</u>	<u>250,463,782</u>	<u>2,789,517</u>
<b>EXPENDITURES</b>				
Current:				
General government	46,134,611	47,403,676	46,746,363	657,313
Financial administration	12,271,203	13,088,298	12,788,917	299,381
Health and human services	11,869,957	12,508,010	11,941,180	566,830
Culture and recreation	11,158,652	11,054,293	10,482,736	571,557
Law enforcement and corrections	132,453,636	137,668,332	130,864,228	6,804,104
Legal and judicial	31,253,791	30,830,610	28,257,432	2,573,178
Transportation	1,163,197	1,094,624	949,982	144,642
Total expenditures	<u>246,305,047</u>	<u>253,647,843</u>	<u>242,030,838</u>	<u>11,617,005</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(4,995,563)	(5,973,578)	8,432,944	14,406,522
<b>OTHER FINANCING SOURCES/(USES)</b>				
Sale of capital assets	200,000	251,045	341,152	90,107
Transfers in	5,303,949	13,976,468	8,582,873	(5,393,595)
Transfers out	-	(20,405,462)	(47,218,916)	(26,813,454)
Total other financing sources/(uses)	<u>5,503,949</u>	<u>(6,177,949)</u>	<u>(38,294,891)</u>	<u>(32,116,942)</u>
<b>NET CHANGE IN FUND BALANCES</b>	508,386	(12,151,527)	(29,861,947)	(17,710,420)
<b>FUND BALANCES, BEGINNING</b>	<u>184,157,132</u>	<u>184,157,132</u>	<u>184,157,132</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 184,665,518</u>	<u>\$ 172,005,605</u>	<u>\$ 154,295,185</u>	<u>\$ (17,710,420)</u>

**MONTGOMERY COUNTY, TEXAS**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
BUDGET (GAAP BASIS) AND ACTUAL  
ROAD AND BRIDGE FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Road and Bridge Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Taxes	\$ 31,603,394	\$ 31,603,394	\$ 31,369,632	\$ (233,762)
Fees and charges for services	1,100,000	1,522,247	2,958,669	1,436,422
Intergovernmental	135,000	236,741	439,725	202,984
Licenses and permits	5,800,000	5,800,000	6,257,678	457,678
Contract reimbursements	-	723,437	1,021,814	298,377
Investment earnings	160,000	160,000	51,363	(108,637)
Fines and forfeitures	1,850,000	1,850,000	1,048,693	(801,307)
Miscellaneous	-	155,144	131,588	(23,556)
Total revenues	<u>40,648,394</u>	<u>42,050,963</u>	<u>43,279,162</u>	<u>1,228,199</u>
<b>EXPENDITURES</b>				
Current:				
Health and human services	1,478,548	1,660,025	1,354,673	305,352
Culture and recreation	2,633,364	3,280,836	2,809,388	471,448
Law enforcement and corrections	248,117	258,117	1,078	257,039
Transportation	<u>36,176,723</u>	<u>48,842,085</u>	<u>37,707,213</u>	<u>11,134,872</u>
Total expenditures	<u>40,536,752</u>	<u>54,041,063</u>	<u>41,872,352</u>	<u>12,168,711</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	<u>111,642</u>	<u>(11,990,100)</u>	<u>1,406,810</u>	<u>13,396,910</u>
<b>OTHER FINANCING SOURCES/(USES)</b>				
Sale of capital assets	-	69,771	150,446	80,675
Transfers in	-	6,688,692	9,588,692	2,900,000
Transfers out	<u>-</u>	<u>(9,369,142)</u>	<u>(9,332,873)</u>	<u>36,269</u>
Total other financing sources/(uses)	<u>-</u>	<u>(2,610,679)</u>	<u>406,265</u>	<u>3,016,944</u>
<b>NET CHANGE IN FUND BALANCES</b>	111,642	(14,600,779)	1,813,075	16,413,854
<b>FUND BALANCES, BEGINNING</b>	<u>16,462,316</u>	<u>16,462,316</u>	<u>16,462,316</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 16,573,958</u>	<u>\$ 1,861,537</u>	<u>\$ 18,275,391</u>	<u>\$ 16,413,854</u>



**MONTGOMERY COUNTY, TEXAS**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
BUDGET (GAAP BASIS) AND ACTUAL  
GRANTS FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Grants Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Intergovernmental	\$ 17,348,164	\$ 151,589,678	\$ 91,182,491	\$ (60,407,187)
Investment earnings	-	171,886	64,897	(106,989)
Miscellaneous	-	207,948	98,343	(109,605)
Total revenues	<u>17,348,164</u>	<u>151,969,512</u>	<u>91,345,731</u>	<u>(60,623,781)</u>
<b>EXPENDITURES:</b>				
Current:				
General government	-	272,180	279,469	(7,289)
Financial administration	-	-	1,070	(1,070)
Health and human services	15,833,484	143,537,491	85,000,584	58,536,907
Culture and recreation	-	18,039	-	18,039
Law enforcement and corrections	330,000	7,145,703	7,587,099	(441,396)
Legal and judicial	111,971	457,690	160,280	297,410
Transportation	50,000	50,000	97,977	(47,977)
Total expenditures	<u>16,325,455</u>	<u>151,481,103</u>	<u>93,126,479</u>	<u>58,354,624</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	<u>1,022,709</u>	<u>488,409</u>	<u>(1,780,748)</u>	<u>(2,269,157)</u>
<b>OTHER FINANCING SOURCES/(USES)</b>				
Transfers in	-	224,225	-	(224,225)
Transfers out	-	-	(612,638)	(612,638)
Total other financing sources/(uses)	<u>-</u>	<u>224,225</u>	<u>(612,638)</u>	<u>(836,863)</u>
<b>NET CHANGE IN FUND BALANCES</b>	1,022,709	712,634	(2,393,386)	(3,106,020)
<b>FUND BALANCES, BEGINNING</b>	<u>7,732,716</u>	<u>7,732,716</u>	<u>7,732,716</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 8,755,425</u>	<u>\$ 8,445,350</u>	<u>\$ 5,339,330</u>	<u>\$ (3,106,020)</u>

# MONTGOMERY COUNTY, TEXAS

## SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS TEXAS COUNTY AND DISTRICT RETIREMENT SYSTEM

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Measurement Date December 31,	2014	2015	2016
<b>Total Pension Liability</b>			
Service Cost	\$ 13,961,075	\$ 14,877,252	\$ 16,207,504
Interest total pension liability	29,231,819	31,734,340	34,011,062
Effect of plan changes	-	( 3,634,696)	419,483
Effect of assumption changes or inputs	-	4,204,219	-
Effect of economic/demographic (gains) or losses	1,603,366	( 3,796,129)	40,860
Benefit payments/refunds of contributions	( 13,944,641)	( 15,341,208)	( 16,391,080)
Net change in total pension liability	30,851,619	28,043,778	34,287,829
Total pension liability - beginning	<u>360,878,598</u>	<u>391,730,217</u>	<u>419,773,995</u>
Total pension liability - ending (a)	<u>\$ 391,730,217</u>	<u>\$ 419,773,995</u>	<u>\$ 454,061,824</u>
<b>Plan Fiduciary Net Position</b>			
Employer contributions	\$ 12,941,853	\$ 18,689,688	\$ 15,909,431
Member contributions	6,328,534	6,694,227	7,100,748
Investment income net of investment expenses	22,791,347	( 5,580,229)	27,516,524
Benefit payments refunds of contributions	( 13,944,641)	( 15,341,208)	( 16,391,080)
Administrative expenses	( 272,575)	( 266,281)	( 299,286)
Other	<u>200,508</u>	<u>( 135,551)</u>	<u>344,834</u>
Net change in plan fiduciary net position	28,045,026	4,060,646	34,181,171
Plan fiduciary net position - beginning	<u>339,456,166</u>	<u>367,501,192</u>	<u>371,561,838</u>
Plan fiduciary net position - ending (b)	<u>\$ 367,501,192</u>	<u>\$ 371,561,838</u>	<u>\$ 405,743,009</u>
Net pension liability (asset) - ending (a) - (b)	<u>\$ 24,229,025</u>	<u>\$ 48,212,157</u>	<u>\$ 48,318,815</u>
Fiduciary net position as a percentage of total pension liability	93.81%	88.51%	89.36%
Pensionable covered payroll	\$ 105,475,573	\$ 111,570,445	\$ 118,329,101
Net pension liability as a percentage of covered payroll	22.97%	43.21%	40.83%

Note: This schedule is required to have 10 years of information, but the information prior to 2014 is not available.

<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
\$ 16,423,336	\$ 16,637,887	\$ 17,129,790	\$ 18,556,721
37,357,960	40,324,746	43,262,383	46,421,622
-	-	-	-
1,244,964	529,728	-	40,366,840
1,078,188	-	772,539	3,289,996
( 18,919,903)	( 20,494,775)	( 22,988,060)	( 24,213,173)
37,184,545	36,997,586	38,176,652	84,422,006
<u>454,061,824</u>	<u>491,246,369</u>	<u>528,243,955</u>	<u>566,420,607</u>
\$ <u>491,246,369</u>	\$ <u>528,243,955</u>	\$ <u>566,420,607</u>	\$ <u>650,842,613</u>
\$ 15,579,849	\$ 16,149,204	\$ 17,288,148	\$ 18,732,452
7,638,026	7,896,955	8,453,724	9,160,154
59,293,448	( 8,699,150)	76,147,612	56,036,387
( 18,919,903)	( 20,494,775)	( 22,988,060)	( 24,213,173)
( 311,951)	( 372,454)	( 413,292)	( 440,343)
<u>54,609</u>	<u>152,956</u>	<u>156,618</u>	<u>163,881</u>
63,334,078	( 5,367,264)	78,644,750	59,439,358
<u>405,743,009</u>	<u>469,077,087</u>	<u>463,709,823</u>	<u>542,354,573</u>
\$ <u>469,077,087</u>	\$ <u>463,709,823</u>	\$ <u>542,354,573</u>	\$ <u>601,793,931</u>
\$ <u>22,169,282</u>	\$ <u>64,534,132</u>	\$ <u>24,066,034</u>	\$ <u>49,048,682</u>
95.49%	87.78%	95.75%	92.46%
\$ 126,975,182	\$ 131,615,924	\$ 140,895,394	\$ 152,669,237
17.46%	49.03%	17.08%	32.13%

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF EMPLOYER CONTRIBUTIONS  
TEXAS COUNTY AND DISTRICT RETIREMENT SYSTEM**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

<b>Fiscal Year Ended September 30</b>	<b>Actuarially Determined Contribution</b>	<b>Actual Employer Contribution</b>	<b>Contribution Deficiency (Excess)</b>	<b>Pensionable Covered Payroll (1)</b>	<b>Actual Contribution as a % of Covered Payroll</b>
2015	\$ 11,834,359	\$ 12,941,853	\$(1,107,494)	\$ 105,475,573	12.27%
2016	12,194,650	18,689,688	(6,495,038)	111,570,445	16.75%
2017	12,105,067	15,909,431	(3,804,364)	126,429,336	12.58%
2018	13,751,412	15,579,849	(1,828,437)	129,014,477	12.08%
2019	14,517,236	16,149,204	(1,631,968)	136,590,609	11.82%
2020	15,230,792	17,288,148	(2,057,356)	140,895,394	12.27%
2021	17,144,755	18,445,030	(1,300,275)	150,326,244	12.27%

(1) Payroll is calculated based on contributions as reported to TCDRS.

Note: This schedule is required to have 10 years of information, but the information prior to 2014 is not available.

## MONTGOMERY COUNTY, TEXAS

### NOTES TO SCHEDULE OF EMPLOYER CONTRIBUTIONS TEXAS COUNTY AND DISTRICT RETIREMENT SYSTEM

FOR THE YEAR ENDED SEPTEMBER 30, 2021

**Valuation Timing** Actuarially determined contribution rates are calculated each December 31, two years prior to the end of the fiscal year in which the contributions are reported.

**Methods and assumptions used to determine contributions rates:**

<b>Actuarial Cost Method</b>	Entry age
<b>Amortization Method</b>	Level percentage of payroll, closed
<b>Remaining Amortization Period</b>	20 years (based on contribution rate calculated in 12/31/2020 valuation)
<b>Asset Valuation Method</b>	5-year smoothed market
<b>Inflation</b>	2.50%
<b>Salary Increases</b>	Varies by age and service. 4.6% average over career including inflation.
<b>Investment Rate of Return</b>	7.50%, net of administrative and investment expenses, including inflation.
<b>Retirement Age</b>	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
<b>Mortality</b>	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected 110% of the MP-2014 Ultimate scale after 2014.
<b>Changes in Assumptions and Methods Reflected in the Schedule of Employer Contributions</b>	2015: New inflation, mortality and other assumptions were reflected.  2017: New mortality assumptions were reflected.  2019: New inflation, mortality and other assumptions were reflected.
<b>Changes in Plan Provisions Reflected in the Schedule of Employer Contributions</b>	2015: No changes in plan provisions were reflected in the Schedule.  2016: No changes in plan provisions were reflected in the Schedule.  2017: Employer contributions reflect that a 10% CPI COLA was adopted. Also, new Annuity Purchase Rates were reflected for benefits earned after 2017.  2018: No changes in plan provisions were reflected in the Schedule.  2019: No changes in plan provisions were reflected in the Schedule.  2020: No changes in plan provisions were reflected in the Schedule.

# MONTGOMERY COUNTY, TEXAS

## SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY - RETIREE HEALTH INSURANCE PLAN AND RELATED RATIOS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Measurement Date December 31,	2017	2018	2019	2020
<b>Total OPEB Liability</b>				
Service cost	\$ 8,336,459	\$ 8,607,394	\$ 11,266,295	\$ 12,705,325
Interest on total OPEB liability	6,975,183	7,432,143	6,505,155	6,339,905
Changes of benefit terms	-	-	-	( 592,655)
Changes of assumptions	-	41,745,176	13,179,147	20,475,074
Difference between expected and actual experience of the total OPEB liability	231,712	( 13,337,971)	( 624,924)	24,238,340
Benefit payments	( 3,241,471)	( 4,524,987)	( 4,358,457)	( 5,745,608)
Net change in total OPEB liability	12,301,883	39,921,755	25,967,216	57,420,381
Total OPEB liability - beginning	<u>175,403,940</u>	<u>187,705,823</u>	<u>227,627,578</u>	<u>253,594,794</u>
Total OPEB liability - ending	\$ <u>187,705,823</u>	\$ <u>227,627,578</u>	\$ <u>253,594,794</u>	\$ <u>311,015,175</u>
Covered-employee payroll	\$ 116,286,612	\$ 125,374,560	\$ 125,886,503	\$ 133,607,387
Total OPEB liability (asset) as a percentage of covered-employee payroll	161.42%	181.56%	201.45%	232.78%

Note: This schedule is required to have 10 years of information, but the information prior to 2017 is not available.

**Changes in Benefit Terms** None

### Changes of Assumptions

**Discount Rates** 3.83% 2.75% 2.41% 2.19%

### Mortality Rates

2018: RPH-2014 Employee and Healthy Annuity, Generational with MP-2018.

2019: PubG.H-2010 Employee and Healthy Annuitant, Generational with MP-2019.

2020: PubG.H-2010 Employee and Healthy Annuitant, Generational with MP-2020.

2021: PubG.H-2010 Employee and Healthy Annuitant, Generational with MP-2021.

### Medical Trend

2018: 6.5% first year, decreasing 0.5% per year to an ultimate rate of 5.0%

2019: 6.5% first year, decreasing 0.25% per year to an ultimate rate of 4.5%

2020: 6.25% first year, decreasing 0.25% per year to an ultimate rate of 4.5%

2021: 6.0% first year, decreasing 0.25% per year to an ultimate rate of 4.5%

**ADDITIONAL  
SUPPLEMENTARY INFORMATION**

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**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE  
GENERAL FUND**

SEPTEMBER 30, 2021

	<u>General Fund</u>
<b>ASSETS</b>	
Cash	\$ 222,290,732
Investments	41,348,036
Receivables:	
Taxes (net)	5,523,194
Accounts (net)	7,270,887
Interest	20,755
Due from other funds	83,349,175
Due from other governments	<u>15,529,476</u>
Total assets	<u>375,332,255</u>
<b>LIABILITIES:</b>	
Accounts payable	18,262,833
Retainage payable	3,014,196
Accrued liabilities	15,688,102
Due to other funds	104,311,682
Due to other governments	8,190
Unearned revenue	<u>71,798,909</u>
Total liabilities	<u>213,083,912</u>
<b>DEFERRED INFLOWS OF RESOURCES:</b>	
Unavailable revenue: property taxes	5,212,275
Unavailable revenue: court fines	<u>2,740,883</u>
Total deferred inflows of resources	<u>7,953,158</u>
<b>FUND BALANCES:</b>	
Committed	14,368,536
Assigned	85,000,000
Unassigned	<u>54,926,649</u>
Total fund balances	<u>154,295,185</u>
 Total liabilities, deferred inflows of resources and fund balances	 \$ <u>375,332,255</u>

**MONTGOMERY COUNTY, TEXAS**

**SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND**

**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>TAXES</b>				
Ad valorem current	\$ 186,892,768	\$ 189,429,199	185,679,670	\$ (3,749,529)
Ad valorem delinquent	1,503,160	1,503,160	1,723,236	220,076
Penalty and interest	1,376,561	1,376,561	1,872,513	495,952
Miscellaneous taxes	2,425,000	2,425,000	4,057,002	1,632,002
Special assessments	475,000	475,000	601,806	126,806
Total taxes	<u>192,672,489</u>	<u>195,208,920</u>	<u>193,934,227</u>	<u>(1,274,693)</u>
<b>FEES AND CHARGES FOR SERVICES</b>				
General government	9,710,675	9,710,675	4,906,682	(4,803,993)
Financial administration	6,283,856	6,283,856	6,831,647	547,791
Health and human services	307,500	445,829	457,351	11,522
Culture and recreation	610,000	610,000	721,478	111,478
Law enforcement and corrections	2,970,803	3,154,398	2,865,210	(289,188)
Legal and judicial	736,000	1,018,531	7,803,918	6,785,387
Transportation	685,000	685,000	821,862	136,862
Total fees	<u>21,303,834</u>	<u>21,908,289</u>	<u>24,408,148</u>	<u>2,499,859</u>
<b>INTERGOVERNMENTAL</b>				
Federal grants	-	254,203	117,760	(136,443)
State grants	950,000	996,002	1,020,046	24,044
Other	-	-	555,592	555,592
Total intergovernmental	<u>950,000</u>	<u>1,250,205</u>	<u>1,693,398</u>	<u>443,193</u>
<b>LICENSES AND PERMITS</b>				
Beer licenses	195,000	195,000	206,580	11,580
Health permits	525,000	525,000	665,490	140,490
Recycle center permits	-	-	1,750	1,750
Animal control transport	4,000	4,000	5,395	1,395
Food service permits	575,000	575,000	649,260	74,260
Alarm permits	850,000	850,000	791,910	(58,090)
Total licenses and permits	<u>2,149,000</u>	<u>2,149,000</u>	<u>2,320,385</u>	<u>171,385</u>
<b>CONTRACT REIMBURSEMENTS</b>	<u>22,171,420</u>	<u>24,727,515</u>	<u>24,379,920</u>	<u>(347,595)</u>
<b>INVESTMENT EARNINGS</b>	<u>1,016,741</u>	<u>1,016,741</u>	<u>2,270,304</u>	<u>1,253,563</u>
<b>FINES AND FORFEITURES</b>	<u>700,000</u>	<u>700,000</u>	<u>534,887</u>	<u>(165,113)</u>
<b>COMMISSIONS</b>	<u>6,000</u>	<u>183,566</u>	<u>278,536</u>	<u>94,970</u>
<b>MISCELLANEOUS</b>	<u>340,000</u>	<u>530,029</u>	<u>643,977</u>	<u>113,948</u>
<b>TOTAL REVENUES</b>	<u>241,309,484</u>	<u>247,674,265</u>	<u>250,463,782</u>	<u>2,789,517</u>
<b>OTHER FINANCING SOURCES</b>				
Sale of capital assets	200,000	251,045	341,152	90,107
Transfers in	5,303,949	13,976,468	8,582,873	(5,393,595)
Total other financing sources	<u>5,503,949</u>	<u>14,227,513</u>	<u>8,924,025</u>	<u>(5,303,488)</u>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<u>\$ 246,813,433</u>	<u>\$ 261,901,778</u>	<u>\$ 259,387,807</u>	<u>\$ (2,513,971)</u>

**MONTGOMERY COUNTY, TEXAS**

**SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND**

**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>GENERAL GOVERNMENT</b>				
County Judge:				
Salaries	\$ 372,657	\$ 383,473	\$ 383,468	\$ 5
Benefits	125,406	141,942	124,256	17,686
Operations	42,410	70,056	51,039	19,017
Total County Judge	<u>540,473</u>	<u>595,471</u>	<u>558,763</u>	<u>36,708</u>
Human Resources:				
Salaries	418,327	421,027	420,984	43
Benefits	160,035	161,536	159,380	2,156
Operations	59,579	60,026	43,142	16,884
Total Human Resources	<u>637,941</u>	<u>642,589</u>	<u>623,506</u>	<u>19,083</u>
Risk Management:				
Salaries	598,341	600,098	600,098	-
Benefits	234,245	233,700	230,677	3,023
Operations	98,250	75,800	74,486	1,314
Capital	22,000	19,549	19,549	-
Total Risk Management	<u>952,836</u>	<u>929,147</u>	<u>924,810</u>	<u>4,337</u>
County Clerk:				
Salaries	1,698,110	1,673,110	1,664,111	8,999
Benefits	804,879	788,948	758,967	29,981
Operations	57,770	60,771	45,341	15,430
Total County Clerk	<u>2,560,759</u>	<u>2,522,829</u>	<u>2,468,419</u>	<u>54,410</u>
Elections:				
Salaries	953,460	932,773	1,154,539	(221,766)
Benefits	343,640	339,596	323,552	16,044
Operations	201,685	203,525	239,781	(36,256)
Capital	-	-	11,849	(11,849)
Total Elections	<u>1,498,785</u>	<u>1,475,894</u>	<u>1,729,721</u>	<u>(253,827)</u>
Information Technology:				
Salaries	2,822,392	2,764,889	2,750,486	14,403
Benefits	1,035,229	1,022,829	989,785	33,044
Operations	4,405,002	6,592,748	6,183,347	409,401
Capital	354,000	386,000	323,641	62,359
Total Information Technology	<u>8,616,623</u>	<u>10,766,466</u>	<u>10,247,259</u>	<u>519,207</u>

**MONTGOMERY COUNTY, TEXAS**

**SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>GENERAL GOVERNMENT (cont'd)</b>				
Building Custodial Services:				
Salaries	2,086,092	2,056,781	2,028,671	28,110
Benefits	894,974	857,687	857,687	-
Operations	398,610	389,184	360,075	29,109
Capital	<u>23,065</u>	<u>46,962</u>	<u>46,811</u>	<u>151</u>
Total Building Custodial Services	<u>3,402,741</u>	<u>3,350,614</u>	<u>3,293,244</u>	<u>57,370</u>
Building Maintenance and Construction:				
Salaries	2,621,197	2,569,597	2,557,767	11,830
Benefits	1,001,568	1,078,168	1,078,078	90
Operations	1,425,948	5,412,589	5,320,431	92,158
Capital	<u>203,712</u>	<u>237,988</u>	<u>237,987</u>	<u>1</u>
Total Building Maintenance and Construction	<u>5,252,425</u>	<u>9,298,342</u>	<u>9,194,263</u>	<u>104,079</u>
Commissioners Court:				
Benefits	-	6,763,824	6,763,824	-
Operations	<u>150,000</u>	<u>110,100</u>	<u>-</u>	<u>110,100</u>
Total Commissioners Court	<u>150,000</u>	<u>6,873,924</u>	<u>6,763,824</u>	<u>110,100</u>
County-wide:				
Salaries	250,000	-	-	-
Benefits	4,906,000	4,906,000	4,906,000	-
Operations	9,366,019	5,521,210	5,519,958	1,252
Capital	<u>6,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total County-wide	<u>20,722,019</u>	<u>10,427,210</u>	<u>10,425,958</u>	<u>1,252</u>
Contingency:				
Operations	<u>572,218</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Contingency	<u>572,218</u>	<u>-</u>	<u>-</u>	<u>-</u>
Permits:				
Salaries	345,913	345,913	344,337	1,576
Benefits	158,387	158,387	157,068	1,319
Operations	<u>16,890</u>	<u>16,890</u>	<u>15,191</u>	<u>1,699</u>
Total Permits	<u>521,190</u>	<u>521,190</u>	<u>516,596</u>	<u>4,594</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>GENERAL GOVERNMENT (cont'd)</b>				
Office Of Homeland Security and Emergency Management:				
Salaries	504,188	-	-	-
Benefits	177,138	-	-	-
Operations	25,275	-	-	-
Total Office Of Homeland Security and Emergency Management	706,601	-	-	-
<b>TOTAL GENERAL GOVERNMENT</b>	<u>46,134,611</u>	<u>47,403,676</u>	<u>46,746,363</u>	<u>657,313</u>
<b>FINANCIAL ADMINISTRATION</b>				
Court Collections:				
Salary	275,743	269,743	260,449	9,294
Benefits	131,632	131,432	121,394	10,038
Operations	85,460	85,829	45,179	40,650
Total Court Collections	492,835	487,004	427,022	59,982
County-wide:				
Operations	2,203,064	3,240,885	3,240,883	2
Total Commissioners Court	2,203,064	3,240,885	3,240,883	2
Non-departmental:				
Operations	75,000	75,000	75,000	-
Total Non-departmental	75,000	75,000	75,000	-
Purchasing Agent:				
Salary	832,456	812,314	812,313	1
Benefits	319,233	311,003	310,854	149
Operations	28,917	28,978	26,705	2,273
Total Purchasing Agent	1,180,606	1,152,295	1,149,872	2,423
Information Technology:				
Operations	10,174	-	-	-
Total Information Technology	10,174	-	-	-

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>FINANCIAL ADMINISTRATION (cont'd)</b>				
County Auditor:				
Salary	1,605,863	1,608,362	1,605,171	3,191
Benefits	652,272	647,394	623,406	23,988
Operations	74,404	73,705	45,239	28,466
Total County Auditor	<u>2,332,539</u>	<u>2,329,461</u>	<u>2,273,816</u>	<u>55,645</u>
 Budget Office:				
Salary	237,727	238,727	238,635	92
Benefits	85,707	85,707	85,458	249
Operations	11,300	6,418	3,900	2,518
Total Budget Office	<u>334,734</u>	<u>330,852</u>	<u>327,993</u>	<u>2,859</u>
 County Treasurer:				
Salary	511,412	513,180	513,131	49
Benefits	203,150	201,820	199,402	2,418
Operations	38,650	37,215	34,929	2,286
Total County Treasurer	<u>753,212</u>	<u>752,215</u>	<u>747,462</u>	<u>4,753</u>
 Tax Assessor/collector:				
Salary	3,111,836	2,985,439	2,946,358	39,081
Benefits	1,476,405	1,434,456	1,340,954	93,502
Operations	300,798	300,691	259,557	41,134
Total Tax Assessor/collector	<u>4,889,039</u>	<u>4,720,586</u>	<u>4,546,869</u>	<u>173,717</u>
<b>TOTAL FINANCIAL ADMINISTRATION</b>	<u>12,271,203</u>	<u>13,088,298</u>	<u>12,788,917</u>	<u>299,381</u>
 <b>HEALTH &amp; HUMAN SERVICES</b>				
Veterans Services:				
Salary	222,700	223,557	223,556	1
Benefits	95,498	97,041	94,937	2,104
Operations	10,295	10,312	7,156	3,156
Total Veterans Services	<u>328,493</u>	<u>330,910</u>	<u>325,649</u>	<u>5,261</u>
 Commissioners Court:				
Salaries	-	26,538	21,854	4,684
Benefits	-	8,430	6,421	2,009
Operations	1,181,398	1,685,281	1,667,731	17,550
Total Commissioners Court	<u>1,181,398</u>	<u>1,720,249</u>	<u>1,696,006</u>	<u>24,243</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>HEALTH &amp; HUMAN SERVICES (cont'd)</b>				
Non-departmental				
Operations	221,525	97,888	97,789	99
Total Non-departmental	221,525	97,888	97,789	99
Child Welfare:				
Salaries	10,000	16,482	360	16,122
Operations	58,450	82,005	71,659	10,346
Total Child Welfare	68,450	98,487	72,019	26,468
Environmental Health:				
Salary	1,403,161	1,400,761	1,398,531	2,230
Benefits	547,974	543,842	541,989	1,853
Operations	79,149	82,495	60,469	22,026
Total Environmental Health	2,030,284	2,027,098	2,000,989	26,109
Animal Services:				
Salary	2,580,588	2,312,644	2,312,188	456
Benefits	1,217,173	1,085,019	1,064,455	20,564
Operations	1,070,229	1,283,079	1,242,895	40,184
Capital	219,000	561,497	218,996	342,501
Total Animal Services	5,086,990	5,242,239	4,838,534	403,705
Forensic Services:				
Salary	1,122,370	1,153,470	1,152,316	1,154
Benefits	349,886	332,786	332,734	52
Operations	726,235	737,724	671,316	66,408
Total Forensic Services	2,198,491	2,223,980	2,156,366	67,614
MCCD:				
Operations	1,000	43,856	42,961	895
Total MCCD	1,000	43,856	42,961	895

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>HEALTH &amp; HUMAN SERVICES (cont'd)</b>				
Extension services:				
Salary	461,367	451,367	450,876	491
Benefits	232,529	212,506	211,468	1,038
Operations	59,430	59,430	48,523	10,907
Total Extension Services	<u>753,326</u>	<u>723,303</u>	<u>710,867</u>	<u>12,436</u>
<b>TOTAL HEALTH &amp; HUMAN SERVICES</b>	<u>11,869,957</u>	<u>12,508,010</u>	<u>11,941,180</u>	<u>566,830</u>
<b>CULTURE &amp; RECREATION</b>				
Information Technology:				
Operations	<u>70,764</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Information Technology	<u>70,764</u>	<u>-</u>	<u>-</u>	<u>-</u>
Commissioners Court:				
Operations	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
Total Commissioners Court	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
Historical Commission:				
Operations	<u>30,000</u>	<u>55,000</u>	<u>54,001</u>	<u>999</u>
Total Historical Commission	<u>30,000</u>	<u>55,000</u>	<u>54,001</u>	<u>999</u>
Convention Center Complex:				
Salaries	456,336	456,336	441,606	14,730
Benefits	205,958	203,478	202,461	1,017
Operations	<u>336,327</u>	<u>336,612</u>	<u>263,698</u>	<u>72,914</u>
Total Convention Center Complex	<u>998,621</u>	<u>996,426</u>	<u>907,765</u>	<u>88,661</u>
Memorial Library:				
Salaries	5,940,440	5,790,440	5,712,203	78,237
Benefits	2,973,096	2,912,308	2,615,608	296,700
Operations	940,731	922,226	843,111	79,115
Capital	<u>200,000</u>	<u>372,893</u>	<u>345,048</u>	<u>27,845</u>
Total Memorial Library	<u>10,054,267</u>	<u>9,997,867</u>	<u>9,515,970</u>	<u>481,897</u>
<b>TOTAL CULTURE &amp; RECREATION</b>	<u>11,158,652</u>	<u>11,054,293</u>	<u>10,482,736</u>	<u>571,557</u>



**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LAW ENFORCEMENT &amp; CORRECTIONS</b>				
Information Technology:				
Operations	841,600	-	-	-
Total Information Technology	841,600	-	-	-
Non-departmental:				
Capital	-	34,569	26,885	7,684
Total non-departmental	-	34,569	26,885	7,684
Department Of Public Safety:				
Salaries	81,508	195,348	119,678	75,670
Benefits	41,804	60,896	58,317	2,579
Operations	450	1,350	899	451
Total Department Of Public Safety	123,762	257,594	178,894	78,700
District Attorney:				
Salaries	8,607,029	8,788,004	8,738,510	49,494
Benefits	3,055,925	3,026,068	3,004,926	21,142
Operations	430,516	1,089,032	475,837	613,195
Total District Attorney	12,093,470	12,903,104	12,219,273	683,831
Office Of Homeland Security and Emergency Management:				
Salaries	-	491,193	441,378	49,815
Benefits	-	168,903	150,803	18,100
Operations	-	357,837	455,083	(97,246)
Capital	-	73,941	66,259	7,682
Total Office Of Homeland Security and Emergency Management	-	1,091,874	1,113,523	(21,649)
Fire Marshal Investigations:				
Salaries	667,637	591,912	590,616	1,296
Benefits	222,688	215,433	189,967	25,466
Operations	66,491	288,390	98,481	189,909
Capital	-	34,569	26,885	7,684
Total Fire Marshal Investigations	956,816	1,130,304	905,949	224,355

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LAW ENFORCEMENT &amp; CORRECTIONS (cont'd)</b>				
Fire Marshal Inspections:				
Salaries	642,771	646,840	646,840	-
Benefits	243,310	243,310	239,484	3,826
Operations	72,381	71,053	61,911	9,142
Capital	46,590	46,011	46,011	-
Total Fire Marshal Inspections	<u>1,005,052</u>	<u>1,007,214</u>	<u>994,246</u>	<u>12,968</u>
Juvenile Services:				
Salaries	3,781,577	3,716,577	3,609,406	107,171
Benefits	1,724,874	1,724,874	1,643,904	80,970
Operations	189,211	196,521	140,099	56,422
Total Juvenile Services	<u>5,695,662</u>	<u>5,637,972</u>	<u>5,393,409</u>	<u>244,563</u>
Adult Services:				
Salaries	-	3,440,043	3,440,043	-
Benefits	-	766,855	696,575	70,280
Operations	21,126	90,126	17,238	72,888
Total Adult Services	<u>21,126</u>	<u>4,297,024</u>	<u>4,153,856</u>	<u>143,168</u>
Commissions:				
Operations	-	126,936	54,547	72,389
Total Commissions	<u>-</u>	<u>126,936</u>	<u>54,547</u>	<u>72,389</u>
LEOSE:				
Operations	-	62,675	62,675	-
Total LEOSE	<u>-</u>	<u>62,675</u>	<u>62,675</u>	<u>-</u>
Sheriff:				
Salaries	38,116,745	37,057,862	37,003,741	54,121
Benefits	15,427,368	15,634,756	14,101,061	1,533,695
Operations	5,967,035	6,647,123	5,845,880	801,243
Capital	3,838,364	5,088,381	4,631,938	456,443
Total Sheriff	<u>63,349,512</u>	<u>64,428,122</u>	<u>61,582,620</u>	<u>2,845,502</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LAW ENFORCEMENT &amp; CORRECTIONS (cont'd)</b>				
Jail:				
Salaries	12,747,515	11,389,361	11,389,361	-
Benefits	5,999,884	5,419,181	4,845,656	573,525
Operations	<u>7,153,778</u>	<u>7,010,188</u>	<u>7,006,812</u>	<u>3,376</u>
Total Jail	<u>25,901,177</u>	<u>23,818,730</u>	<u>23,241,829</u>	<u>576,901</u>
Constable Pct 1:				
Salaries	3,349,113	3,122,491	3,119,113	3,378
Benefits	1,256,502	1,298,247	1,113,294	184,953
Operations	231,345	549,284	382,907	166,377
Capital	<u>26,252</u>	<u>50,717</u>	<u>50,717</u>	<u>-</u>
Total Constable Pct 1	<u>4,863,212</u>	<u>5,020,739</u>	<u>4,666,031</u>	<u>354,708</u>
Constable Pct 2:				
Salaries	1,407,892	1,305,016	1,305,015	1
Benefits	523,348	525,551	461,927	63,624
Operations	113,718	363,022	155,588	207,434
Capital	<u>164,239</u>	<u>253,665</u>	<u>163,375</u>	<u>90,290</u>
Total Constable Pct 2	<u>2,209,197</u>	<u>2,447,254</u>	<u>2,085,905</u>	<u>361,349</u>
Constable Pct 3:				
Salaries	4,088,405	3,820,351	3,773,776	46,575
Benefits	1,594,856	1,512,259	1,385,196	127,063
Operations	404,046	701,933	450,001	251,932
Capital	<u>107,350</u>	<u>252,437</u>	<u>252,139</u>	<u>298</u>
Total Constable Pct 3	<u>6,194,657</u>	<u>6,286,980</u>	<u>5,861,112</u>	<u>425,868</u>
Constable Pct 4:				
Salaries	2,985,363	2,616,851	2,605,401	11,450
Benefits	1,169,964	1,173,456	941,627	231,829
Operations	316,857	586,442	369,714	216,728
Capital	<u>217,288</u>	<u>339,458</u>	<u>283,294</u>	<u>56,164</u>
Total Constable Pct 4	<u>4,689,472</u>	<u>4,716,207</u>	<u>4,200,036</u>	<u>516,171</u>
Constable Pct 5:				
Salaries	2,885,418	2,826,355	2,826,355	-
Benefits	1,137,272	1,181,450	1,055,832	125,618
Operations	81,405	314,740	200,291	114,449
Capital	<u>46,828</u>	<u>78,489</u>	<u>40,960</u>	<u>37,529</u>
Total Constable Pct 5	<u>4,150,923</u>	<u>4,401,034</u>	<u>4,123,438</u>	<u>277,596</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LAW ENFORCEMENT &amp; CORRECTIONS (cont'd)</b>				
Mental Health Court Service				
Salaries	235,202	-	-	-
Benefits	110,796	-	-	-
Operations	12,000	-	-	-
Total Mental Health Court Service	<u>357,998</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL LAW ENFORCEMENT &amp; CORRECTIONS</b>	<u>132,453,636</u>	<u>137,668,332</u>	<u>130,864,228</u>	<u>6,804,104</u>
<b>LEGAL &amp; JUDICIAL:</b>				
Information Technology				
Operations	622,300	-	-	-
Capital	150,000	-	-	-
Total Information Technology	<u>772,300</u>	<u>-</u>	<u>-</u>	<u>-</u>
District Clerk				
Salaries	2,463,045	2,387,941	2,346,927	41,014
Benefits	1,232,525	1,179,990	1,161,634	18,356
Operations	65,113	65,113	51,936	13,177
Total District Clerk	<u>3,760,683</u>	<u>3,633,044</u>	<u>3,560,497</u>	<u>72,547</u>
County Attorney:				
Salaries	2,473,492	2,535,109	2,510,963	24,146
Benefits	889,811	793,928	883,683	(89,755)
Operations	168,475	269,538	262,876	6,662
Total County Attorney	<u>3,531,778</u>	<u>3,598,575</u>	<u>3,657,522</u>	<u>(58,947)</u>
Non-departmental:				
Operations	195,000	76,890	76,879	11
Total Non-departmental	<u>195,000</u>	<u>76,890</u>	<u>76,879</u>	<u>11</u>
Alternate Dispute Resolution:				
Operations	-	199,109	199,109	-
Total Alternate Dispute Resolution	<u>-</u>	<u>199,109</u>	<u>199,109</u>	<u>-</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
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FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LEGAL &amp; JUDICIAL (cont'd)</b>				
Constable Pct 1:				
Operations	<u>18,950</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Constable Pct 1	<u>18,950</u>	<u>-</u>	<u>-</u>	<u>-</u>
Constable Pct 5:				
Operations	<u>11,837</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Constable Pct 5	<u>11,837</u>	<u>-</u>	<u>-</u>	<u>-</u>
Court Operations:				
Salaries	50,000	17,120	13,536	3,584
Benefits	13,172	4,452	2,691	1,761
Operations	<u>557,250</u>	<u>522,273</u>	<u>406,661</u>	<u>115,612</u>
Total Court Operations	<u>620,422</u>	<u>543,845</u>	<u>422,888</u>	<u>120,957</u>
Indigent Defense:				
Operations	<u>8,442,769</u>	<u>8,162,972</u>	<u>6,510,659</u>	<u>1,652,313</u>
Total Indigent Defense	<u>8,442,769</u>	<u>8,162,972</u>	<u>6,510,659</u>	<u>1,652,313</u>
Office of Court Administration:				
Salaries	829,333	878,039	878,039	-
Benefits	318,610	319,328	319,327	1
Operations	<u>22,530</u>	<u>23,013</u>	<u>18,806</u>	<u>4,207</u>
Total Office of Court Administration	<u>1,170,473</u>	<u>1,220,380</u>	<u>1,216,172</u>	<u>4,208</u>
County Court at Law 1:				
Salaries	385,729	407,906	407,886	20
Benefits	127,766	127,594	127,558	36
Operations	<u>11,514</u>	<u>11,664</u>	<u>9,734</u>	<u>1,930</u>
Total County Court at Law 1	<u>525,009</u>	<u>547,164</u>	<u>545,178</u>	<u>1,986</u>
County Court at Law 2:				
Salaries	673,563	673,547	673,345	202
Benefits	236,239	221,239	221,062	177
Operations	<u>13,665</u>	<u>13,705</u>	<u>7,920</u>	<u>5,785</u>
Total County Court at Law 2	<u>923,467</u>	<u>908,491</u>	<u>902,327</u>	<u>6,164</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
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FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LEGAL &amp; JUDICIAL (cont'd)</b>				
County Court at Law 3:				
Salaries	620,791	624,384	624,384	-
Benefits	200,366	193,393	193,296	97
Operations	17,203	17,241	9,831	7,410
Total County Court at Law 3	<u>838,360</u>	<u>835,018</u>	<u>827,511</u>	<u>7,507</u>
County Court at Law 4:				
Salaries	391,189	408,470	408,470	-
Benefits	129,101	126,799	126,298	501
Operations	14,882	14,789	8,905	5,884
Total County Court at Law 4	<u>535,172</u>	<u>550,058</u>	<u>543,673</u>	<u>6,385</u>
County Court at Law 5:				
Salaries	368,411	394,263	394,263	-
Benefits	124,561	125,855	125,644	211
Operations	11,900	12,582	9,830	2,752
Total County Court at Law 5	<u>504,872</u>	<u>532,700</u>	<u>529,737</u>	<u>2,963</u>
9th District Court:				
Salaries	229,608	234,808	234,736	72
Benefits	96,690	95,590	95,558	32
Operations	13,820	13,820	6,476	7,344
Total 9th District Court	<u>340,118</u>	<u>344,218</u>	<u>336,770</u>	<u>7,448</u>
221st District Court:				
Salaries	238,666	244,166	244,127	39
Benefits	99,967	97,667	97,549	118
Operations	12,034	12,034	9,290	2,744
Total 221st District Court	<u>350,667</u>	<u>353,867</u>	<u>350,966</u>	<u>2,901</u>
284th District Court:				
Salaries	542,979	544,052	461,323	82,729
Benefits	188,122	196,249	166,956	29,293
Operations	13,977	13,977	9,457	4,520
Total 284th District Court	<u>745,078</u>	<u>754,278</u>	<u>637,736</u>	<u>116,542</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>LEGAL &amp; JUDICIAL (cont'd)</b>				
359th District Court:				
Salaries	285,931	279,431	279,321	110
Benefits	109,383	105,383	105,341	42
Operations	14,426	16,515	9,934	6,581
Total 359th District Court	<u>409,740</u>	<u>401,329</u>	<u>394,596</u>	<u>6,733</u>
410th District Court:				
Salaries	456,139	454,639	454,638	1
Benefits	154,211	164,311	164,218	93
Operations	17,500	17,814	13,517	4,297
Total 410th District Court	<u>627,850</u>	<u>636,764</u>	<u>632,373</u>	<u>4,391</u>
418th District Court:				
Salaries	453,945	464,445	464,363	82
Benefits	166,923	167,423	167,377	46
Operations	17,960	20,488	16,220	4,268
Total 418th District Court	<u>638,828</u>	<u>652,356</u>	<u>647,960</u>	<u>4,396</u>
435th District Court:				
Salaries	241,499	236,499	236,209	290
Benefits	99,036	91,536	91,080	456
Operations	17,575	17,659	9,223	8,436
Total 435th District Court	<u>358,110</u>	<u>345,694</u>	<u>336,512</u>	<u>9,182</u>
457th District Court:				
Salaries	355,693	387,392	387,392	-
Benefits	147,559	148,774	148,760	14
Operations	14,750	15,884	9,655	6,229
Total 457th District Court	<u>518,002</u>	<u>552,050</u>	<u>545,807</u>	<u>6,243</u>
Drug Court:				
Salaries	176,736	177,416	177,416	-
Benefits	73,558	73,558	73,268	290
Operations	766,384	733,517	470,673	262,844
Total Drug Court	<u>1,016,678</u>	<u>984,491</u>	<u>721,357</u>	<u>263,134</u>

**MONTGOMERY COUNTY, TEXAS**

**SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND**

**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>LEGAL &amp; JUDICIAL (cont'd)</b>				
Mental Health Court Services:				
Salaries	-	235,202	218,313	16,889
Benefits	-	110,796	94,085	16,711
Operations	-	12,000	11,489	511
Total Mental Health Court Services	<u>-</u>	<u>357,998</u>	<u>323,887</u>	<u>34,111</u>
Justice of the Peace 1:				
Salaries	629,102	627,619	607,023	20,596
Benefits	227,589	225,589	223,312	2,277
Operations	53,543	66,176	64,883	1,293
Total Justice of the Peace 1	<u>910,234</u>	<u>919,384</u>	<u>895,218</u>	<u>24,166</u>
Justice of the Peace 2				
Salaries	374,550	373,651	354,359	19,292
Benefits	151,314	149,314	140,231	9,083
Operations	43,040	88,997	69,451	19,546
Total Justice of the Peace 2	<u>568,904</u>	<u>611,962</u>	<u>564,041</u>	<u>47,921</u>
Justice of the Peace 3:				
Salaries	906,026	901,713	811,629	90,084
Benefits	410,592	410,806	347,743	63,063
Operations	33,507	39,717	20,928	18,789
Total Justice of the Peace 3	<u>1,350,125</u>	<u>1,352,236</u>	<u>1,180,300</u>	<u>171,936</u>
Justice of the Peace 4:				
Salaries	655,580	655,580	627,922	27,658
Benefits	296,784	293,784	276,561	17,223
Operations	45,920	153,965	146,095	7,870
Total Justice of the Peace 4	<u>998,284</u>	<u>1,103,329</u>	<u>1,050,578</u>	<u>52,751</u>
Justice of the Peace 5:				
Salaries	385,401	392,334	392,333	1
Benefits	153,476	153,986	153,788	198
Operations	31,204	106,088	101,058	5,030
Total Justice of the Peace 5	<u>570,081</u>	<u>652,408</u>	<u>647,179</u>	<u>5,229</u>
<b>TOTAL LEGAL &amp; JUDICIAL</b>	<u><u>31,253,791</u></u>	<u><u>30,830,610</u></u>	<u><u>28,257,432</u></u>	<u><u>2,573,178</u></u>



**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>PUBLIC TRANSPORTATION</b>				
Information Technology:				
Operations	83,400	-	-	-
Total Information Technology	83,400	-	-	-
Airport:				
Salaries	450,057	450,057	421,179	28,878
Benefits	191,923	185,017	162,329	22,688
Operations	437,817	459,550	366,474	93,076
Total Airport	1,079,797	1,094,624	949,982	144,642
<b>TOTAL PUBLIC TRANSPORTATION</b>	1,163,197	1,094,624	949,982	144,642
<b>TOTAL EXPENDITURES GENERAL FUND</b>	246,305,047	253,647,843	242,030,838	11,617,005
<b>OTHER FINANCING USES</b>				
Transfers out	-	(20,405,462)	(47,218,916)	26,813,454
<b>TOTAL OTHER FINANCING USES</b>	-	(20,405,462)	(47,218,916)	26,813,454
<b>TOTAL EXPENDITURES AND OTHER FINANCING USES</b>	\$ 246,305,047	\$ 233,242,381	\$ 194,811,922	\$ 38,430,459

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**COMBINING AND INDIVIDUAL  
FUND STATEMENTS AND SCHEDULES**

**MONTGOMERY COUNTY, TEXAS****COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS**

SEPTEMBER 30, 2021

	Special Revenue	Capital Projects	Total
<b>ASSETS</b>			
Cash	\$ 6,305,952	\$ 40,232,038	\$ 46,537,990
Investments	3,355,619	2,998,562	6,354,181
Receivables:			
Accounts (net)	126	226	352
Due from other funds	2,570,872	41,839,006	44,409,878
Due from other governments	813,616	1,829	815,445
Total assets	<u>13,046,185</u>	<u>85,071,661</u>	<u>98,117,846</u>
<b>LIABILITIES</b>			
Accounts payable	6	428,806	428,812
Due to other funds	4,417,002	28,697,680	33,114,682
Total liabilities	<u>4,417,008</u>	<u>29,126,486</u>	<u>33,543,494</u>
<b>FUND BALANCES</b>			
Restricted	8,629,177	14,104,340	22,733,517
Committed	-	41,840,835	41,840,835
Total fund balances	<u>8,629,177</u>	<u>55,945,175</u>	<u>64,574,352</u>
 Total liabilities and fund balances	 <u>\$ 13,046,185</u>	 <u>\$ 85,071,661</u>	 <u>\$ 98,117,846</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Special Revenue	Capital Projects	Totals
<b>REVENUES</b>			
Taxes	\$ -	\$ 755,041	\$ 755,041
Fees and charges for services	5,246,802	-	5,246,802
Intergovernmental	205,976	-	205,976
Contract reimbursements	1,599,817	-	1,599,817
Inmate housing	27,006,691	-	27,006,691
Investment earnings	55,405	100,804	156,209
Fines and forfeitures	390,076	-	390,076
Miscellaneous	8,095	17,276	25,371
Total revenues	<u>34,512,862</u>	<u>873,121</u>	<u>35,385,983</u>
<b>EXPENDITURES</b>			
Current:			
General government	5,284,450	-	5,284,450
Law enforcement and corrections	33,079,720	-	33,079,720
Legal and judicial	742,568	-	742,568
Capital projects	-	43,539,631	43,539,631
Total expenditures	<u>39,106,738</u>	<u>43,539,631</u>	<u>82,646,369</u>
Deficiency revenues over expenditures	(4,593,876)	(42,666,510)	(47,260,386)
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	94	-	94
Transfers in	960,735	37,819,489	38,780,224
Transfers out	-	(1,500,000)	(1,500,000)
Issuance of capital lease	-	3,885,418	3,885,418
Total other financing sources/(uses)	<u>960,829</u>	<u>40,204,907</u>	<u>41,165,736</u>
<b>NET CHANGE IN FUND BALANCES</b>	(3,633,047)	(2,461,603)	(6,094,650)
<b>FUND BALANCES, BEGINNING</b>	<u>12,262,224</u>	<u>58,406,778</u>	<u>70,669,002</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 8,629,177</u>	<u>\$ 55,945,175</u>	<u>\$ 64,574,352</u>

## **NONMAJOR SPECIAL REVENUE FUNDS**

**Worthless Checks Fund 201** - to account for the operations of the County's returned check collection service provided by the County and District attorneys. Fees charged to offenders finance this fund.

**Forfeitures Fund 202** - to account for funds received by prosecutors and law enforcement agencies from forfeitures and/or seizures. Chapter 59 of the Criminal Code of Procedure governs expenditure of these funds.

**Jail Commissary Fund 203** - to account for the proceeds from sale of personal items in the jail commissary. Expenditures are restricted to providing education and entertainment for inmates of the county jail.

**Law Library Fund 204** - to account for the operations of a law library. Financing is provided by a fee assessed on each civil case filed in County and District Courts.

**Pre-Trial Diversion Fund 205** - to account for the receipt of fees assessed for pre-trial diversion through the Montgomery County District Attorney. Expenditures are restricted to those activities supporting the pre-trial diversion process.

**Records Management and Preservation Fund 206** - to account for the receipt and expenditure of fees assessed by county, district and probate courts as allowed by law. Fees may only be spent on records management or preservation projects.

**Records Management County Fund 207** - to account for the receipt and expenditure of fees assessed by the county. Fees for this fund are authorized under Sections 51.317, 118.052, 118.0546, and 118.0645 of the Local Government Code and Article 102.005(d), of the Code of Criminal Procedure. Fees collected may only be spent on records management or preservation projects.

**Records Management District Clerk Fund 208** - to account for the receipt and expenditure of fees assessed by the district. Fees may only be spent on records management or preservation projects.

**District Clerk Record Preservation Fund 209** - This fund is utilized to account for the receipts and the disbursements relating to the District Clerk's records preservation program. Financing is received from fees assessed for recording documents in the District Clerk's Office.

**Digital Preservation County and District Fund 210** - to account for the fees collected for filing of civil cases in county and district courts and to be used for the preservation of court records.

**Court Technology County and District Fund 211** - to account for the fees collected from defendants in criminal cases. Proceeds are used to cover the costs of continuing education and training for the judges and clerks on technological enhancements and for the purchase and maintenance of technological enhancements including computer systems, networks, hardware, and software, imaging systems, electronic kiosks, and docket management systems.

**Court Guardianship Fund 212** - This fund was established pursuant to the provisions of the Local Government Code whereby the clerk of the court collects a fee on certain probate court actions involving guardianships and is to provide supplemental funding for court-appointed guardians ad litem and court-appointed attorneys ad litem and to fund local guardianship programs for indigent incapacitated individuals.

**Court Reporter Fund 213** - to account for court reporter fees to defray the cost of providing court reporting services for the County.

**Courthouse Security Fund 214** - to account for fees charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse.

**Justice Court Building Security Fund 215** - This fund is used to account for revenues related to Court costs. Funds are used to cover costs of Justice of the Peace court security.

**Justice Court Technology Fund 216** - to account for the receipts and disbursements of funds directly related to this program. Revenues in this account are a result of court costs for applicable cases. Proceeds are used for the purchase of technology equipment that will be utilized in the Justice Courts.

**Juvenile Case Manager Fund 217** - to account for the receipt and disbursements of funds directly related to this program. Revenues result from court costs in certain juvenile justice court cases. Proceeds will be used to cover the cost of several Juvenile Case Manager positions, whose responsibilities will be to track and monitor juvenile case flow to ensure effective and efficient dispositions of these cases.

**Vital Records Preservation Fund 218** - to account for fees collected for birth and death certificates. The funds are used for preservation of those records.

**Contract Elections Services Fund 219** - to account for funds received for elections conducted by the County for other entities. Revenues in this account are the result of contracts between the County and other local governments.

**Help America Vote Act (HAVA) Grant Fund 221** - to account for the rental of equipment acquired by the HAVA Grant. Disbursements from this fund are limited to acquiring additional equipment and maintenance of the original equipment purchased by the grant.

**Joe Corley Pass Through Fund 222** - to account for reimbursements from United States Marshal Service (USM) and Immigration and Customs Enforcement (ICE) for the housing of federal inmates.

**MONTGOMERY COUNTY, TEXAS****COMBINING BALANCE SHEET  
NONMAJOR SPECIAL REVENUE FUNDS**

SEPTEMBER 30, 2021

	Worthless Checks 201	Forfeitures 202	Jail Commissary 203
<b>ASSETS</b>			
Cash	\$ 12,128	\$ 1,479,049	\$ 2,417,329
Investments	-	-	-
Receivables:			
Accounts (net)	5	-	-
Due from other funds	42,316	-	-
Due from other governments	-	-	-
Total assets	<u>54,449</u>	<u>1,479,049</u>	<u>2,417,329</u>
<b>LIABILITIES</b>			
Accounts payable	-	-	-
Due to other funds	<u>34,449</u>	<u>28,221</u>	<u>979,771</u>
Total liabilities	<u>34,449</u>	<u>28,221</u>	<u>979,771</u>
<b>FUND BALANCES</b>			
Restricted	<u>20,000</u>	<u>1,450,828</u>	<u>1,437,558</u>
Total fund balances	<u>20,000</u>	<u>1,450,828</u>	<u>1,437,558</u>
Total liabilities and fund balances	<u>\$ 54,449</u>	<u>\$ 1,479,049</u>	<u>\$ 2,417,329</u>



Law Library 204	Pre-Trial Diversion 205	Memo Totals from Page 91	Memo Totals from Page 93	Totals
\$ 894,981	\$ -	\$ -	\$ 1,502,465	\$ 6,305,952
-	-	3,281,312	74,307	3,355,619
-	-	121	-	126
-	43,796	1,032,019	1,452,741	2,570,872
5,901	-	-	807,715	813,616
<u>900,882</u>	<u>43,796</u>	<u>4,313,452</u>	<u>3,837,228</u>	<u>13,046,185</u>
-	-	-	6	6
<u>342,235</u>	<u>-</u>	<u>674,811</u>	<u>2,357,515</u>	<u>4,417,002</u>
<u>342,235</u>	<u>-</u>	<u>674,811</u>	<u>2,357,521</u>	<u>4,417,008</u>
<u>558,647</u>	<u>43,796</u>	<u>3,638,641</u>	<u>1,479,707</u>	<u>8,629,177</u>
<u>558,647</u>	<u>43,796</u>	<u>3,638,641</u>	<u>1,479,707</u>	<u>8,629,177</u>
<u>\$ 900,882</u>	<u>\$ 43,796</u>	<u>\$ 4,313,452</u>	<u>\$ 3,837,228</u>	<u>\$ 13,046,185</u>

**MONTGOMERY COUNTY, TEXAS**COMBINING BALANCE SHEET  
NONMAJOR SPECIAL REVENUE FUNDS

SEPTEMBER 30, 2021

	Records Management and Preservation 206	Records Management County 207	Records Management District Clerk 208
<b>ASSETS</b>			
Investments	\$ 2,890,123	\$ -	\$ 137,078
Receivables:			
Accounts (net)	107	-	5
Due from other funds	-	36,540	60,721
Total assets	<u>2,890,230</u>	<u>36,540</u>	<u>197,804</u>
<b>LIABILITIES</b>			
Due to other funds	658,267	16,544	-
Total liabilities	<u>658,267</u>	<u>16,544</u>	<u>-</u>
<b>FUND BALANCES</b>			
Restricted	<u>2,231,963</u>	<u>19,996</u>	<u>197,804</u>
Total fund balances	<u>2,231,963</u>	<u>19,996</u>	<u>197,804</u>
 Total liabilities and fund balances	 <u>\$ 2,890,230</u>	 <u>\$ 36,540</u>	 <u>\$ 197,804</u>

District Clerk Records Preservation 209	Digital Preservation County & District 210	Court Technology County & District 211	Court Guardianship 212	Court Reporter Service 213	Memo Totals to Page 89
\$ 83,327	\$ 170,784	\$ -	\$ -	\$ -	\$ 3,281,312
3	6	-	-	-	121
<u>117,319</u>	<u>369,110</u>	<u>37,020</u>	<u>92,497</u>	<u>318,812</u>	<u>1,032,019</u>
<u>200,649</u>	<u>539,900</u>	<u>37,020</u>	<u>92,497</u>	<u>318,812</u>	<u>4,313,452</u>
-	-	-	-	-	674,811
-	-	-	-	-	674,811
<u>200,649</u>	<u>539,900</u>	<u>37,020</u>	<u>92,497</u>	<u>318,812</u>	<u>3,638,641</u>
<u>200,649</u>	<u>539,900</u>	<u>37,020</u>	<u>92,497</u>	<u>318,812</u>	<u>3,638,641</u>
<u>\$ 200,649</u>	<u>\$ 539,900</u>	<u>\$ 37,020</u>	<u>\$ 92,497</u>	<u>\$ 318,812</u>	<u>\$ 4,313,452</u>

**MONTGOMERY COUNTY, TEXAS**

COMBINING BALANCE SHEET  
NONMAJOR SPECIAL REVENUE FUNDS

SEPTEMBER 30, 2021

	Courthouse Security 214	Justice Court Building Security 215	Justice Court Technology 216
<b>ASSETS</b>			
Cash	\$ -	\$ -	\$ -
Investments	-	-	-
Due from other funds	70,096	379,904	580,519
Due from other governments	-	-	-
Total assets	<u>70,096</u>	<u>379,904</u>	<u>580,519</u>
<b>LIABILITIES</b>			
Accounts payable	-	-	-
Due to other funds	-	-	-
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>
<b>FUND BALANCES</b>			
Restricted	<u>70,096</u>	<u>379,904</u>	<u>580,519</u>
Total fund balances	<u>70,096</u>	<u>379,904</u>	<u>580,519</u>
Total liabilities and fund balances	<u>\$ 70,096</u>	<u>\$ 379,904</u>	<u>\$ 580,519</u>

Juvenile Case Manager 217	Vital Records Preservation 218	Contract Elections Services 219	HAVA Grant 221	Joe Corley Pass Through 222	Memo Totals to Page 89
\$ -	\$ -	\$ 1,502,465	\$ -	\$ -	\$ 1,502,465
-	-	74,307	-	-	74,307
46,360	61,639	-	314,223	-	1,452,741
-	-	807,715	-	-	807,715
<u>46,360</u>	<u>61,639</u>	<u>2,384,487</u>	<u>314,223</u>	<u>-</u>	<u>3,837,228</u>
-	-	6	-	-	6
<u>26,361</u>	<u>-</u>	<u>2,331,154</u>	<u>-</u>	<u>-</u>	<u>2,357,515</u>
<u>26,361</u>	<u>-</u>	<u>2,331,160</u>	<u>-</u>	<u>-</u>	<u>2,357,521</u>
<u>19,999</u>	<u>61,639</u>	<u>53,327</u>	<u>314,223</u>	<u>-</u>	<u>1,479,707</u>
<u>19,999</u>	<u>61,639</u>	<u>53,327</u>	<u>314,223</u>	<u>-</u>	<u>1,479,707</u>
<u>\$ 46,360</u>	<u>\$ 61,639</u>	<u>\$ 2,384,487</u>	<u>\$ 314,223</u>	<u>\$ -</u>	<u>\$ 3,837,228</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR SPECIAL REVENUE FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Worthless Checks 201	Forfeitures 202	Sheriff Commissary 203
<b>REVENUES:</b>			
Fees and charges for services	\$ 1,025	\$ -	\$ 2,736,810
Intergovernmental	-	-	-
Licenses and permits	-	-	-
Inmate housing	-	-	-
Investment earnings	38	40,818	5,978
Fines and forfeitures	-	390,076	-
Miscellaneous	-	-	-
Total revenues	<u>1,063</u>	<u>430,894</u>	<u>2,742,788</u>
<b>EXPENDITURES:</b>			
General government	-	-	-
Law enforcement and corrections	-	1,143,991	2,548,792
Legal and judicial	<u>27,465</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>27,465</u>	<u>1,143,991</u>	<u>2,548,792</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(26,402)	(713,097)	193,996
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	-	-	-
Transfers in	<u>42,316</u>	<u>-</u>	<u>-</u>
Total other financing sources/(uses)	<u>42,316</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	15,914	(713,097)	193,996
<b>FUND BALANCES, BEGINNING</b>	<u>4,086</u>	<u>2,163,925</u>	<u>1,243,562</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 20,000</u>	<u>\$ 1,450,828</u>	<u>\$ 1,437,558</u>

Law Library 204	Pre-Trial Diversion 205	Memo Totals from Page 97	Memo Totals from Page 99	Totals
\$ 355,232	\$ 20,200	\$ 1,557,600	\$ 575,935	\$ 5,246,802
-	-	-	205,976	205,976
-	-	-	1,599,817	1,599,817
-	-	-	27,006,691	27,006,691
2,062	-	3,679	2,830	55,405
-	-	-	-	390,076
8,095	-	-	-	8,095
<u>365,389</u>	<u>20,200</u>	<u>1,561,279</u>	<u>29,391,249</u>	<u>34,512,862</u>
-	-	3,712,439	1,572,011	5,284,450
-	-	678,046	28,708,891	33,079,720
<u>320,629</u>	<u>27,115</u>	<u>367,359</u>	<u>-</u>	<u>742,568</u>
<u>320,629</u>	<u>27,115</u>	<u>4,757,844</u>	<u>30,280,902</u>	<u>39,106,738</u>
44,760	(6,915)	(3,196,565)	(889,653)	(4,593,876)
-	-	-	94	94
<u>-</u>	<u>-</u>	<u>597,328</u>	<u>321,091</u>	<u>960,735</u>
<u>-</u>	<u>-</u>	<u>597,328</u>	<u>321,185</u>	<u>960,829</u>
44,760	(6,915)	(2,599,237)	(568,468)	(3,633,047)
<u>513,887</u>	<u>50,711</u>	<u>6,237,878</u>	<u>2,048,175</u>	<u>12,262,224</u>
<u>\$ 558,647</u>	<u>\$ 43,796</u>	<u>\$ 3,638,641</u>	<u>\$ 1,479,707</u>	<u>\$ 8,629,177</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR SPECIAL REVENUE FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Records Management and Preservation 206	Records Management County 207	Records Management District Clerk 208
<b>REVENUES</b>			
Fees and charges for services	\$ 1,012,323	\$ 81,284	\$ 68,984
Investment earnings	<u>3,241</u>	<u>-</u>	<u>154</u>
Total revenues	<u>1,015,564</u>	<u>81,284</u>	<u>69,138</u>
<b>EXPENDITURES</b>			
General government	3,712,439	-	-
Law enforcement and corrections	-	678,046	-
Legal and judicial	<u>-</u>	<u>-</u>	<u>4,146</u>
Total expenditures	<u>3,712,439</u>	<u>678,046</u>	<u>4,146</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(2,696,875)	(596,762)	64,992
<b>OTHER FINANCING SOURCES/(USES)</b>			
Transfers in	<u>-</u>	<u>597,328</u>	<u>-</u>
Total other financing sources/(uses)	<u>-</u>	<u>597,328</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	(2,696,875)	566	64,992
<b>FUND BALANCES, BEGINNING</b>	<u>4,928,838</u>	<u>19,430</u>	<u>132,812</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 2,231,963</u>	<u>\$ 19,996</u>	<u>\$ 197,804</u>



District Clerk Records Preservation 209	Digital Preservation County & District 210	Court Technology County & District 211	Court Guardianship 212	Court Reporter Service 213	Memo Totals to Page 95
\$ 98,592	\$ 85,238	\$ 14,505	\$ 33,816	\$ 162,858	\$ 1,557,600
93	191	-	-	-	3,679
<u>98,685</u>	<u>85,429</u>	<u>14,505</u>	<u>33,816</u>	<u>162,858</u>	<u>1,561,279</u>
-	-	-	-	-	3,712,439
-	-	-	-	-	678,046
<u>48,827</u>	<u>-</u>	<u>11,606</u>	<u>83,879</u>	<u>218,901</u>	<u>367,359</u>
<u>48,827</u>	<u>-</u>	<u>11,606</u>	<u>83,879</u>	<u>218,901</u>	<u>4,757,844</u>
49,858	85,429	2,899	(50,063)	(56,043)	(3,196,565)
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>597,328</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>597,328</u>
49,858	85,429	2,899	(50,063)	(56,043)	(2,599,237)
<u>150,791</u>	<u>454,471</u>	<u>34,121</u>	<u>142,560</u>	<u>374,855</u>	<u>6,237,878</u>
<u>\$ 200,649</u>	<u>\$ 539,900</u>	<u>\$ 37,020</u>	<u>\$ 92,497</u>	<u>\$ 318,812</u>	<u>\$ 3,638,641</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR SPECIAL REVENUE FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Courthouse Security 214	Justice Court Building Security 215	Justice Court Technology 216
<b>REVENUES</b>			
Fees and charges for services	\$ 273,408	\$ 140,832	\$ 118,450
Intergovernmental	-	-	-
Contract reimbursements	-	-	-
Inmate housing	-	-	-
Investment earnings	-	-	-
Total revenues	<u>273,408</u>	<u>140,832</u>	<u>118,450</u>
<b>EXPENDITURES</b>			
General government	-	-	-
Law enforcement and corrections	<u>330,583</u>	<u>-</u>	<u>263,811</u>
Total expenditures	<u>330,583</u>	<u>-</u>	<u>263,811</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(57,175)	140,832	(145,361)
<b>OTHER FINANCING SOURCES/(USES)</b>			
Sale of capital assets	-	-	-
Transfers in	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources/(uses)	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	(57,175)	140,832	(145,361)
<b>FUND BALANCES, BEGINNING</b>	<u>127,271</u>	<u>239,072</u>	<u>725,880</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 70,096</u>	<u>\$ 379,904</u>	<u>\$ 580,519</u>

Juvenile Case Manager 217	Vital Records Preservation 218	Contract Elections Services 219	HAVA Grant 221	Joe Corley Pass Through 222	Memo Totals to Page 95
\$ 16,496	\$ 26,749	\$ -	\$ -	\$ -	\$ 575,935
-	-	-	205,976	-	205,976
-	-	1,599,817	-	-	1,599,817
-	-	-	-	27,006,691	27,006,691
-	-	2,830	-	-	2,830
<u>16,496</u>	<u>26,749</u>	<u>1,602,647</u>	<u>205,976</u>	<u>27,006,691</u>	<u>29,391,249</u>
-	9,141	1,376,495	186,375	-	1,572,011
<u>313,541</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,800,956</u>	<u>28,708,891</u>
<u>313,541</u>	<u>9,141</u>	<u>1,376,495</u>	<u>186,375</u>	<u>27,800,956</u>	<u>30,280,902</u>
(297,045)	17,608	226,152	19,601	(794,265)	(889,653)
-	-	94	-	-	94
<u>296,360</u>	<u>-</u>	<u>-</u>	<u>24,731</u>	<u>-</u>	<u>321,091</u>
<u>296,360</u>	<u>-</u>	<u>94</u>	<u>24,731</u>	<u>-</u>	<u>321,185</u>
(685)	17,608	226,246	44,332	(794,265)	(568,468)
<u>20,684</u>	<u>44,031</u>	<u>(172,919)</u>	<u>269,891</u>	<u>794,265</u>	<u>2,048,175</u>
\$ 19,999	\$ 61,639	\$ 53,327	\$ 314,223	\$ -	\$ 1,479,707

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 201 - WORTHLESS CHECKS FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 3,550	\$ 3,550	\$ 1,025	\$ (2,525)
Investment earnings	-	-	38	38
Total revenues	<u>3,550</u>	<u>3,550</u>	<u>1,063</u>	<u>(2,487)</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Operations	625	625	-	625
Legal and judicial:				
Salary	22,006	22,006	18,397	3,609
Benefits	<u>10,879</u>	<u>10,879</u>	<u>9,068</u>	<u>1,811</u>
Total expenditures	<u>33,510</u>	<u>33,510</u>	<u>27,465</u>	<u>6,045</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(33,510)	(33,510)	(27,427)	6,083
<b>OTHER FINANCING SOURCES</b>				
Transfers in	-	-	42,316	42,316
Total other financing sources	<u>-</u>	<u>-</u>	<u>42,316</u>	<u>42,316</u>
<b>NET CHANGE IN FUND BALANCES</b>	(29,960)	(29,960)	15,914	(45,874)
<b>FUND BALANCES, BEGINNING</b>	<u>4,086</u>	<u>4,086</u>	<u>4,086</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ (25,874)</u>	<u>\$ (25,874)</u>	<u>\$ 20,000</u>	<u>\$ (45,874)</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
202 - FORFEITURES FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Investment earnings	\$ -	\$ -	\$ 40,818	\$ 40,818
Fines and forfeitures	<u>1,460,888</u>	<u>1,676,642</u>	<u>390,076</u>	<u>(1,286,566)</u>
Total revenues	<u>1,460,888</u>	<u>1,676,642</u>	<u>430,894</u>	<u>(1,245,748)</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Salary	43,711	83,869	46,001	37,868
Benefits	21,491	42,275	16,763	25,512
Operations	970,686	1,155,858	817,106	338,752
Capital	<u>95,000</u>	<u>98,736</u>	<u>264,121</u>	<u>(165,385)</u>
Total expenditures	<u>1,130,888</u>	<u>1,380,738</u>	<u>1,143,991</u>	<u>236,747</u>
<b>NET CHANGE IN FUND BALANCES</b>	330,000	295,904	(713,097)	(1,009,001)
<b>FUND BALANCES, BEGINNING</b>	<u>2,163,925</u>	<u>2,163,925</u>	<u>2,163,925</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 2,493,925</u>	<u>\$ 2,459,829</u>	<u>\$ 1,450,828</u>	<u>\$ (1,009,001)</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
203 - JAIL COMMISSARY FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 1,603,746	\$ 2,378,746	\$ 2,736,810	\$ 358,064
Investment earnings	-	-	5,978	5,978
Total revenues	<u>1,603,746</u>	<u>2,378,746</u>	<u>2,742,788</u>	<u>364,042</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Salary	161,682	181,481	173,433	8,048
Benefits	83,550	88,750	79,215	9,535
Operations	1,385,514	2,395,368	2,132,407	262,961
Capital	-	-	163,737	(163,737)
Total expenditures	<u>1,630,746</u>	<u>2,665,599</u>	<u>2,548,792</u>	<u>116,807</u>
<b>NET CHANGE IN FUND BALANCES</b>	(27,000)	(286,853)	193,996	480,849
<b>FUND BALANCES, BEGINNING</b>	<u>1,243,562</u>	<u>1,243,562</u>	<u>1,243,562</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 1,216,562</u>	<u>\$ 956,709</u>	<u>\$ 1,437,558</u>	<u>\$ 480,849</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
204 - LAW LIBRARY FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 317,116	\$ 326,846	\$ 355,232	\$ 28,386
Investment earnings	-	-	2,062	2,062
Miscellaneous	-	-	8,095	8,095
Total revenues	<u>317,116</u>	<u>326,846</u>	<u>365,389</u>	<u>38,543</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Benefits	184,436	194,167	191,425	2,742
Operations	72,680	92,484	89,009	3,475
Capital	<u>60,000</u>	<u>40,195</u>	<u>40,195</u>	-
Total expenditures	<u>317,116</u>	<u>326,846</u>	<u>320,629</u>	<u>6,217</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	-	44,760	44,760
<b>FUND BALANCES, BEGINNING</b>	<u>513,887</u>	<u>513,887</u>	<u>513,887</u>	-
<b>FUND BALANCES, ENDING</b>	<u>\$ 513,887</u>	<u>\$ 513,887</u>	<u>\$ 558,647</u>	<u>\$ 44,760</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
205 - PRE-TRIAL DIVERSION FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 41,174	\$ 41,174	\$ 20,200	\$ (20,974)
Total revenues	<u>41,174</u>	<u>41,174</u>	<u>20,200</u>	<u>(20,974)</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Salary	-	-	19,689	(19,689)
Benefits	-	-	5,200	(5,200)
Operations	<u>-</u>	<u>-</u>	<u>2,226</u>	<u>(2,226)</u>
Total expenditures	<u>-</u>	<u>-</u>	<u>27,115</u>	<u>(27,115)</u>
<b>NET CHANGE IN FUND BALANCES</b>	41,174	41,174	(6,915)	(48,089)
<b>FUND BALANCES, BEGINNING</b>	<u>50,711</u>	<u>50,711</u>	<u>50,711</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 91,885</u>	<u>\$ 91,885</u>	<u>\$ 43,796</u>	<u>\$ (48,089)</u>



**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
206 - RECORDS MANAGEMENT AND PRESERVATION FUND**

FOR YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 583,523	\$ 1,083,523	\$ 1,012,323	\$ (71,200)
Investment earnings	-	-	3,241	3,241
Total revenues	<u>583,523</u>	<u>1,083,523</u>	<u>1,015,564</u>	<u>(67,959)</u>
<b>EXPENDITURES</b>				
General government:				
Salaries	328,708	328,708	228,717	99,991
Employee benefits	135,791	135,791	98,407	37,384
Supplies	119,025	172,532	111,553	60,979
Capital	-	4,338,478	3,273,762	1,064,716
Total expenditures	<u>583,524</u>	<u>4,975,509</u>	<u>3,712,439</u>	<u>1,263,070</u>
<b>NET CHANGE IN FUND BALANCES</b>	(1)	(3,891,986)	(2,696,875)	1,195,111
<b>FUND BALANCES, BEGINNING</b>	<u>4,928,838</u>	<u>4,928,838</u>	<u>4,928,838</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 4,928,837</u>	<u>\$ 1,036,852</u>	<u>\$ 2,231,963</u>	<u>\$ 1,195,111</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 207 - RECORDS MANAGEMENT COUNTY FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 150,000	\$ 150,000	\$ 81,284	\$ (68,716)
Total revenues	<u>150,000</u>	<u>150,000</u>	<u>81,284</u>	<u>(68,716)</u>
<b>EXPENDITURES</b>				
General government:				
Operations	50,000	50,000	-	50,000
Law enforcement and corrections:				
Salary	447,117	447,117	420,695	26,422
Benefits	229,689	229,689	219,476	10,213
Operations	<u>35,000</u>	<u>45,788</u>	<u>37,875</u>	<u>7,913</u>
Total expenditures	<u>761,806</u>	<u>772,594</u>	<u>678,046</u>	<u>94,548</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	(611,806)	(622,594)	(596,762)	25,832
<b>OTHER FINANCING SOURCES</b>				
Transfers in	<u>-</u>	<u>10,788</u>	<u>597,328</u>	<u>586,540</u>
Total other financing sources	<u>-</u>	<u>10,788</u>	<u>597,328</u>	<u>586,540</u>
<b>NET CHANGE IN FUND BALANCES</b>	(611,806)	(611,806)	566	612,372
<b>FUND BALANCES, BEGINNING</b>	<u>19,430</u>	<u>19,430</u>	<u>19,430</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ (592,376)</u>	<u>\$ (592,376)</u>	<u>\$ 19,996</u>	<u>\$ 612,372</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
208 - RECORDS MANAGEMENT DISTRICT CLERK FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 80,000	\$ 80,000	\$ 68,984	\$ (11,016)
Investment earnings	<u>-</u>	<u>-</u>	<u>154</u>	<u>154</u>
Total revenues	<u>80,000</u>	<u>80,000</u>	<u>69,138</u>	<u>(10,862)</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Operations	<u>80,000</u>	<u>80,119</u>	<u>4,146</u>	<u>75,973</u>
Total expenditures	<u>80,000</u>	<u>80,119</u>	<u>4,146</u>	<u>75,973</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(119)	64,992	65,111
<b>FUND BALANCES, BEGINNING</b>	<u>132,812</u>	<u>132,812</u>	<u>132,812</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 132,812</u>	<u>\$ 132,693</u>	<u>\$ 197,804</u>	<u>\$ 65,111</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
209 - DISTRICT CLERK RECORDS PRESERVATION FUND**

FOR YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 61,000	\$ 61,000	\$ 98,592	\$ 37,592
Investment earnings	-	-	93	93
Total revenues	<u>61,000</u>	<u>61,000</u>	<u>98,685</u>	<u>37,685</u>
<b>EXPENDITURES</b>				
Legal and judicial: Operations	<u>61,000</u>	<u>63,367</u>	<u>48,827</u>	<u>14,540</u>
Total expenditures	<u>61,000</u>	<u>63,367</u>	<u>48,827</u>	<u>14,540</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(2,367)	49,858	52,225
<b>FUND BALANCES, BEGINNING</b>	<u>150,791</u>	<u>150,791</u>	<u>150,791</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 150,791</u>	<u>\$ 148,424</u>	<u>\$ 200,649</u>	<u>\$ 52,225</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
210 - DIGITAL PRESERVATION COUNTY AND DISTRICT FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and Charges for Services	\$ -	\$ -	\$ 85,238	\$ 85,238
Investment Earnings	-	-	191	191
Total Revenues	<u>-</u>	<u>-</u>	<u>85,429</u>	<u>85,429</u>
<b>EXPENDITURES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	-	85,429	85,429
<b>FUND BALANCES, BEGINNING</b>	<u>454,471</u>	<u>454,471</u>	<u>454,471</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 454,471</u>	<u>\$ 454,471</u>	<u>\$ 539,900</u>	<u>\$ 85,429</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
211 - COURT TECHNOLOGY COUNTY AND DISTRICT FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 28,000	\$ 28,000	\$ 14,505	\$ (13,495)
Total revenues	<u>28,000</u>	<u>28,000</u>	<u>14,505</u>	<u>(13,495)</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Operations	<u>28,000</u>	<u>28,076</u>	<u>11,606</u>	<u>16,470</u>
Total expenditures	<u>28,000</u>	<u>28,076</u>	<u>11,606</u>	<u>16,470</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(76)	2,899	2,975
<b>FUND BALANCES, BEGINNING</b>	<u>34,121</u>	<u>34,121</u>	<u>34,121</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 34,121</u>	<u>\$ 34,045</u>	<u>\$ 37,020</u>	<u>\$ 2,975</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
212 - COURT GUARDIANSHIP FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 40,000	\$ 40,000	\$ 33,816	\$ (6,184)
Total revenues	<u>40,000</u>	<u>40,000</u>	<u>33,816</u>	<u>(6,184)</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Operations	<u>40,000</u>	<u>85,000</u>	<u>83,879</u>	<u>1,121</u>
Total expenditures	<u>40,000</u>	<u>85,000</u>	<u>83,879</u>	<u>1,121</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(45,000)	(50,063)	(5,063)
<b>FUND BALANCES, BEGINNING</b>	<u>142,560</u>	<u>142,560</u>	<u>142,560</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 142,560</u>	<u>\$ 97,560</u>	<u>\$ 92,497</u>	<u>\$ (5,063)</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
213 - COURT REPORTER SERVICE FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 314,911	\$ 314,911	\$ 162,858	\$ (152,053)
Total revenues	<u>314,911</u>	<u>314,911</u>	<u>162,858</u>	<u>(152,053)</u>
<b>EXPENDITURES</b>				
Legal and judicial:				
Salary	127,500	127,500	127,500	-
Benefits	25,411	25,411	25,398	13
Operations	<u>162,000</u>	<u>167,844</u>	<u>66,003</u>	<u>101,841</u>
Total expenditures	<u>314,911</u>	<u>320,755</u>	<u>218,901</u>	<u>101,854</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(5,844)	(56,043)	(50,199)
<b>FUND BALANCES, BEGINNING</b>	<u>374,855</u>	<u>374,855</u>	<u>374,855</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 374,855</u>	<u>\$ 369,011</u>	<u>\$ 318,812</u>	<u>\$ (50,199)</u>



**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
214 - COURTHOUSE SECURITY FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 300,000	\$ 300,000	\$ 273,408	\$ (26,592)
Total revenues	<u>300,000</u>	<u>300,000</u>	<u>273,408</u>	<u>(26,592)</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Operations	<u>387,357</u>	<u>387,357</u>	<u>330,583</u>	<u>56,774</u>
Total expenditures	<u>387,357</u>	<u>387,357</u>	<u>330,583</u>	<u>56,774</u>
<b>NET CHANGE IN FUND BALANCES</b>	(87,357)	(87,357)	(57,175)	30,182
<b>FUND BALANCES, BEGINNING</b>	<u>127,271</u>	<u>127,271</u>	<u>127,271</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 39,914</u>	<u>\$ 39,914</u>	<u>\$ 70,096</u>	<u>\$ 30,182</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
215 - JUSTICE COURT BUILDING SECURITY FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ -	\$ -	\$ 140,832	\$ 140,832
Total revenues	<u>-</u>	<u>-</u>	<u>140,832</u>	<u>140,832</u>
<b>EXPENDITURES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	-	140,832	140,832
<b>FUND BALANCES, BEGINNING</b>	<u>239,072</u>	<u>239,072</u>	<u>239,072</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 239,072</u>	<u>\$ 239,072</u>	<u>\$ 379,904</u>	<u>\$ 140,832</u>

**MONTGOMERY COUNTY, TEXAS****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
216 - JUSTICE COURT TECHNOLOGY FUND**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 31,228	\$ 206,203	\$ 118,450	\$ (87,753)
Total revenues	<u>31,228</u>	<u>206,203</u>	<u>118,450</u>	<u>(87,753)</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Operations	<u>31,228</u>	<u>378,104</u>	<u>263,811</u>	<u>114,293</u>
Total expenditures	<u>31,228</u>	<u>378,104</u>	<u>263,811</u>	<u>114,293</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	(171,901)	(145,361)	26,540
<b>FUND BALANCES, BEGINNING</b>	<u>725,880</u>	<u>725,880</u>	<u>725,880</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 725,880</u>	<u>\$ 553,979</u>	<u>\$ 580,519</u>	<u>\$ 26,540</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 217 - JUVENILE CASE MANAGER FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 377,645	\$ 377,645	\$ 16,496	\$ (361,149)
Total revenues	<u>377,645</u>	<u>377,645</u>	<u>16,496</u>	<u>(361,149)</u>
<b>EXPENDITURES</b>				
Law enforcement and corrections:				
Salary	-	-	210,169	(210,169)
Benefits	126,694	126,694	103,372	23,322
Legal and judicial:				
Salary	<u>250,952</u>	<u>250,952</u>	-	<u>250,952</u>
Total expenditures	<u>377,646</u>	<u>377,646</u>	<u>313,541</u>	<u>64,105</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	<u>(1)</u>	<u>(1)</u>	<u>(297,045)</u>	<u>(297,044)</u>
<b>OTHER FINANCING SOURCES</b>				
Transfers in	-	-	296,360	296,360
Total other financing sources	<u>-</u>	<u>-</u>	<u>296,360</u>	<u>296,360</u>
<b>NET CHANGE IN FUND BALANCES</b>	(1)	(1)	(685)	(684)
<b>FUND BALANCES, BEGINNING</b>	<u>20,684</u>	<u>20,684</u>	<u>20,684</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 20,683</u>	<u>\$ 20,683</u>	<u>\$ 19,999</u>	<u>\$ (684)</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
218 - VITAL RECORDS PRESERVATION FUND  
FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Fees and charges for services	\$ 17,100	\$ 17,100	\$ 26,749	\$ 9,649
Total revenues	<u>17,100</u>	<u>17,100</u>	<u>26,749</u>	<u>9,649</u>
<b>EXPENDITURES</b>				
General government:				
Operations	<u>17,100</u>	<u>17,100</u>	<u>9,141</u>	<u>7,959</u>
Total expenditures	<u>17,100</u>	<u>17,100</u>	<u>9,141</u>	<u>7,959</u>
<b>NET CHANGE IN FUND BALANCES</b>	-	-	17,608	17,608
<b>FUND BALANCES, BEGINNING</b>	<u>44,031</u>	<u>44,031</u>	<u>44,031</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 44,031</u>	<u>\$ 44,031</u>	<u>\$ 61,639</u>	<u>\$ 17,608</u>

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 219 - CONTRACT ELECTIONS SERVICE FUND  
 FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Contract reimbursement	-	-	1,599,817	1,599,817
Investment earnings	-	-	2,830	2,830
Total revenues	-	-	1,602,647	1,602,647
<b>EXPENDITURES</b>				
General government:				
Salary	-	-	448,854	(448,854)
Benefits	-	-	123,189	(123,189)
Operations	-	8,387	804,452	(796,065)
Total expenditures	-	8,387	1,376,495	(1,368,108)
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	-	(8,387)	226,152	234,539
<b>OTHER FINANCING SOURCES</b>				
Sale of capital assets	-	-	94	94
Total other financing sources	-	-	94	94
<b>NET CHANGE IN FUND BALANCES</b>	-	(8,387)	226,246	234,633
<b>FUND BALANCES, BEGINNING</b>	(172,919)	(172,919)	(172,919)	-
<b>FUND BALANCES, ENDING</b>	\$ (172,919)	\$ (181,306)	\$ 53,327	\$ 234,633

**MONTGOMERY COUNTY, TEXAS**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
 BUDGET (GAAP BASIS) AND ACTUAL  
 221 - HAVA GRANT FUND

YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Intergovernmental	\$ -	\$ 17,877	\$ 205,976	\$ 188,099
Total revenues	<u>-</u>	<u>17,877</u>	<u>205,976</u>	<u>188,099</u>
<b>EXPENDITURES</b>				
General government:				
Salary	86,039	12,681	98,272	(85,591)
Benefits	6,099	2,066	13,795	(11,729)
Operations	<u>144,392</u>	<u>264,392</u>	<u>74,308</u>	<u>190,084</u>
Total expenditures	<u>236,530</u>	<u>279,139</u>	<u>186,375</u>	<u>92,764</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	<u>(236,530)</u>	<u>(261,262)</u>	<u>19,601</u>	<u>280,863</u>
<b>OTHER FINANCING SOURCES</b>				
Transfers in	<u>-</u>	<u>24,731</u>	<u>24,731</u>	<u>-</u>
Total other financing sources	<u>-</u>	<u>24,731</u>	<u>24,731</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	(236,530)	(236,531)	44,332	280,863
<b>FUND BALANCES, BEGINNING</b>	<u>269,891</u>	<u>269,891</u>	<u>269,891</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 33,361</u>	<u>\$ 33,360</u>	<u>\$ 314,223</u>	<u>\$ 280,863</u>

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## **NONMAJOR CAPITAL PROJECT FUNDS**

**Local Capital Projects 400** - to account for various county-wide projects, including Sheriff's office remodel and fleet operations as well as a Medical Examiner's office.

**Revenue Toll Bonds Series 2010 401** - to account for County's issuance of \$31,390,000 in bonds that are being used to finance improvements to four specific state-owned roads as well as direct connectors to two additional roads of the state highway system. The County has entered into a "pass-through toll agreement" with the State of Texas for improvements by the County to roads owned by the State.

**Certificates of Obligation Series 2012 402** - to account for the remodel of an existing building to house the future Montgomery County Forensic Center. Other projects include airport improvements as well as various building remodels.

**Road Bonds Series 2016 404** - to account for the County's issuance of \$60,000,000 in bonds that are being used to finance road improvements throughout the County.

**Road Bonds Series 2016A 405** - to account for the County's issuance of \$73,725,000 in bonds that are being used to finance road improvements throughout the County.

**Road Bonds Series 2018 406** - to account for the County's issuance of \$45,670,000 in bonds that are being used to finance road improvements throughout the County.

**Sheriff Projects 408** - to account for a portion of funds generated by the sale of the Joe Corley Facility. The Commissioner's intent is to use the funds for improvements to the existing jail facility or to build a new facility.

**MONTGOMERY COUNTY, TEXAS**COMBINING BALANCE SHEET  
NONMAJOR CAPITAL PROJECT FUNDS

SEPTEMBER 30, 2021

	Local Capital Projects 400	Revenue Toll Bonds Series 2010 401	Certificates of Obligation Series 2012 402
<b>ASSETS</b>			
Cash	\$ -	\$ 2,428,936	\$ 735,667
Investments	-	2,998,562	-
Receivables:			
Accounts (net)	-	101	125
Due from other funds	32,356,097	-	-
Due from other governments	1,829	-	-
Total assets	<u>32,357,926</u>	<u>5,427,599</u>	<u>735,792</u>
<b>LIABILITIES</b>			
Accounts payable	-	-	-
Due to other funds	-	35,259	252,439
Total liabilities	<u>-</u>	<u>35,259</u>	<u>252,439</u>
<b>FUND BALANCES</b>			
Restricted	-	5,392,340	483,353
Committed	32,357,926	-	-
Total fund balances	<u>32,357,926</u>	<u>5,392,340</u>	<u>483,353</u>
 Total liabilities and fund balances	 <u>\$ 32,357,926</u>	 <u>\$ 5,427,599</u>	 <u>\$ 735,792</u>

Road Bonds 2016 404	Road Bonds 2016A 405	Road Bonds 2018 406	Sheriff Projects 408	Totals
\$ 5,037,995	\$ 11,524,533	\$ 20,504,907	\$ -	\$ 40,232,038
-	-	-	-	2,998,562
-	-	-	-	226
-	-	-	9,482,909	41,839,006
-	-	-	-	1,829
<u>5,037,995</u>	<u>11,524,533</u>	<u>20,504,907</u>	<u>9,482,909</u>	<u>85,071,661</u>
-	-	428,806	-	428,806
<u>5,005,731</u>	<u>8,928,210</u>	<u>14,476,041</u>	<u>-</u>	<u>28,697,680</u>
<u>5,005,731</u>	<u>8,928,210</u>	<u>14,904,847</u>	<u>-</u>	<u>29,126,486</u>
32,264	2,596,323	5,600,060	-	14,104,340
-	-	-	9,482,909	41,840,835
<u>32,264</u>	<u>2,596,323</u>	<u>5,600,060</u>	<u>9,482,909</u>	<u>55,945,175</u>
<u>\$ 5,037,995</u>	<u>\$ 11,524,533</u>	<u>\$ 20,504,907</u>	<u>\$ 9,482,909</u>	<u>\$ 85,071,661</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR CAPITAL PROJECT FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Local Capital Projects 400	Revenue Toll Bonds Series 2010 401	Certificates of Obligation Series 2012 402
<b>REVENUES</b>			
Other taxes	\$ 755,041	\$ -	\$ -
Investment earnings	1,829	7,733	2,014
Miscellaneous	-	-	-
Total revenues	<u>756,870</u>	<u>7,733</u>	<u>2,014</u>
<b>EXPENDITURES</b>			
Operations	-	-	-
Capital	<u>12,989,021</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>12,989,021</u>	<u>-</u>	<u>-</u>
<b>EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES</b>	<u>(12,232,151)</u>	<u>7,733</u>	<u>2,014</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	36,302,922	-	-
Transfers out	-	-	-
Issuance of capital lease	<u>3,885,418</u>	<u>-</u>	<u>-</u>
Total other financing sources (uses)	<u>40,188,340</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	27,956,189	7,733	2,014
<b>FUND BALANCES, BEGINNING</b>	<u>4,401,737</u>	<u>5,384,607</u>	<u>481,339</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 32,357,926</u>	<u>\$ 5,392,340</u>	<u>\$ 483,353</u>

Road Bonds 2016 404	Road Bonds 2016A 405	Road Bonds 2018 406	Sheriff Projects 408	Totals
\$ -	\$ -	\$ -	\$ -	\$ 755,041
7,239	19,751	62,238	-	100,804
-	-	-	17,276	17,276
<u>7,239</u>	<u>19,751</u>	<u>62,238</u>	<u>17,276</u>	<u>873,121</u>
857,641	192,754	2,825,859	-	3,876,254
<u>1,632,755</u>	<u>6,148,743</u>	<u>10,938,388</u>	<u>7,954,470</u>	<u>39,663,377</u>
<u>2,490,396</u>	<u>6,341,497</u>	<u>13,764,247</u>	<u>7,954,470</u>	<u>43,539,631</u>
<u>(2,483,157)</u>	<u>(6,321,746)</u>	<u>(13,702,009)</u>	<u>(7,937,194)</u>	<u>(42,666,510)</u>
-	-	-	1,516,567	37,819,489
-	-	-	(1,500,000)	(1,500,000)
-	-	-	-	3,885,418
-	-	-	16,567	40,204,907
(2,483,157)	(6,321,746)	(13,702,009)	(7,920,627)	(2,461,603)
<u>2,515,421</u>	<u>8,918,069</u>	<u>19,302,069</u>	<u>17,403,536</u>	<u>58,406,778</u>
<u>\$ 32,264</u>	<u>\$ 2,596,323</u>	<u>\$ 5,600,060</u>	<u>\$ 9,482,909</u>	<u>\$ 55,945,175</u>

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## **DEBT SERVICE FUND**

**Montgomery County Debt Service Fund 300** - to account for the receipt and disbursement of funds to retire debt resulting from the issuance of general obligation bonds and certificates of obligation. Financing is provided by a specific annual property tax levy, and the investment interest earned thereon.

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**MONTGOMERY COUNTY, TEXAS****EXHIBIT E-1**

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BUDGET (GAAP BASIS) AND ACTUAL  
300 - DEBT SERVICE FUND

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>REVENUES</b>				
Taxes	\$ 39,893,515	\$ 39,893,515	\$ 40,025,087	\$ 131,572
Intergovernmental	399,418	399,418	401,121	1,703
Investment earnings	-	-	29,960	29,960
Total revenues	<u>40,292,933</u>	<u>40,292,933</u>	<u>40,456,168</u>	<u>163,235</u>
<b>EXPENDITURES</b>				
Debt service:				
Principal retirement	18,170,000	18,170,000	18,170,000	-
Interest and fiscal charges	23,339,557	23,461,541	23,094,482	367,059
Issuance costs	-	152,571	153,586	(1,015)
Total expenditures	<u>41,509,557</u>	<u>41,784,112</u>	<u>41,418,068</u>	<u>366,044</u>
Excess (deficiency) revenues over (Under) expenditures	<u>(1,216,624)</u>	<u>(1,491,179)</u>	<u>(961,900)</u>	<u>529,279</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	-	-	612,638	612,638
Issuance of refunding bonds	-	23,235,000	23,235,000	-
Premium on refunding bonds issued	-	4,589,671	4,589,671	-
Payment to escrow agent	-	(28,371,834)	(28,371,834)	-
Total other financing sources (uses)	<u>-</u>	<u>(547,163)</u>	<u>65,475</u>	<u>612,638</u>
<b>NET CHANGE IN FUND BALANCES</b>	<u>(1,216,624)</u>	<u>(2,038,342)</u>	<u>(896,425)</u>	<u>1,141,917</u>
<b>FUND BALANCES, BEGINNING</b>	<u>14,716,523</u>	<u>14,716,523</u>	<u>14,716,523</u>	<u>-</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 13,499,899</u>	<u>\$ 12,678,181</u>	<u>\$ 13,820,098</u>	<u>\$ 1,141,917</u>

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## **INTERNAL SERVICE FUNDS**

**Self-Insurance Medical Fund 500** - to account for the health benefits provided to County employees, retirees, and their dependents. Contributions to the fund are made as charges to the department for all fulltime employees and contributions from employees and retirees.

**Self-Insurance Workers' Compensation Fund 501** - to account for employer contributions set aside to cover claims from an on-the-job injury sustained by a County employee.

**Self-Insurance Accident and Liability Fund 502** - to account for the receipt of insurance premiums from other funds as well as expenses for claims of the County's accident and liability program.

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**MONTGOMERY COUNTY, TEXAS****EXHIBIT F-1****COMBINING STATEMENT OF NET POSITION  
INTERNAL SERVICE FUNDS**

SEPTEMBER 30, 2021

	Self-Insurance Medical 500	Self-Insurance Workers' Compensation 501	Self-Insurance Accident and Liability 502	Total
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 7,524,450	\$ 86,855	\$ 78,359	\$ 7,689,664
Receivables:				
Accounts (net)	-	258,871	-	258,871
Due from other funds	5,524,919	5,141,394	4,000,000	14,666,313
Prepaid items	<u>5,586,130</u>	<u>101,462</u>	<u>617,666</u>	<u>6,305,258</u>
Total current assets	<u>18,635,499</u>	<u>5,588,582</u>	<u>4,696,025</u>	<u>28,920,106</u>
Capital assets:				
Buildings	951,264	-	-	951,264
Equipment	70,356	26,012	-	96,368
Less: accumulated depreciation	<u>(252,964)</u>	<u>(26,012)</u>	<u>-</u>	<u>(278,976)</u>
Total capital assets	<u>768,656</u>	<u>-</u>	<u>-</u>	<u>768,656</u>
Total assets	<u>19,404,155</u>	<u>5,588,582</u>	<u>4,696,025</u>	<u>29,688,762</u>
<b>LIABILITIES</b>				
Accounts payable	1,776,604	-	4,050,000	5,826,604
Claims payable	9,906,736	2,029,591	508,343	12,444,670
Due to other funds	<u>-</u>	<u>-</u>	<u>690,690</u>	<u>690,690</u>
Total liabilities	<u>11,683,340</u>	<u>2,029,591</u>	<u>5,249,033</u>	<u>18,961,964</u>
<b>NET POSITION</b>				
Net investment in capital assets	768,656	-	-	768,656
Unrestricted	<u>6,952,159</u>	<u>3,558,991</u>	<u>(553,008)</u>	<u>9,958,142</u>
Total Net Position	<u>\$ 7,720,815</u>	<u>\$ 3,558,991</u>	<u>\$ (553,008)</u>	<u>\$ 10,726,798</u>

**MONTGOMERY COUNTY, TEXAS****EXHIBIT F-2**COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
INTERNAL SERVICE FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Self-Insurance Medical 500	Self-Insurance Workers' Compensation 501	Self-Insurance Accident and Liability 502	Total
<b>OPERATING REVENUES</b>				
Fees and charges for services	\$ 48,654,759	\$ 1,114,575	\$ 1,505,537	\$ 51,274,871
Miscellaneous	-	-	89,219	89,219
Total operating revenues	<u>48,654,759</u>	<u>1,114,575</u>	<u>1,594,756</u>	<u>51,364,090</u>
<b>OPERATING EXPENSES</b>				
Operations	42,424,837	2,493,865	3,117,448	48,036,150
Miscellaneous	-	-	170,000	170,000
Depreciation	<u>25,163</u>	<u>4,335</u>	<u>-</u>	<u>29,498</u>
Total operating expenses	<u>42,450,000</u>	<u>2,498,200</u>	<u>3,287,448</u>	<u>48,235,648</u>
<b>OPERATING INCOME/(LOSS)</b>	6,204,759	(1,383,625)	(1,692,692)	3,128,442
<b>TRANSFERS IN</b>	<u>-</u>	<u>-</u>	<u>4,000,000</u>	<u>4,000,000</u>
<b>CHANGE IN NET POSITION</b>	6,204,759	(1,383,625)	2,307,308	7,128,442
<b>TOTAL NET POSITION, BEGINNING</b>	<u>1,516,056</u>	<u>4,942,616</u>	<u>(2,860,316)</u>	<u>3,598,356</u>
<b>TOTAL NET POSITION, ENDING</b>	<u>\$ 7,720,815</u>	<u>\$ 3,558,991</u>	<u>\$ (553,008)</u>	<u>\$ 10,726,798</u>

**MONTGOMERY COUNTY, TEXAS**

**EXHIBIT F-3**

COMBINING STATEMENT OF CASH FLOWS  
INTERNAL SERVICE FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Self-Insurance Medical 500	Self-Insurance Workers' Compensation 501	Self-Insurance Accident and Liability 502	Total
Cash flows from operating activities:				
Receipts from customers	\$ 48,654,759	\$ 855,704	\$ 1,505,537	\$ 51,016,000
Miscellaneous receipts	-	-	89,219	89,219
Settlement costs	-	-	(170,000)	(170,000)
Benefits paid	<u>(46,971,891)</u>	<u>(1,180,088)</u>	<u>(2,990,223)</u>	<u>(51,142,202)</u>
Net cash used by financing activities	<u>1,682,868</u>	<u>(324,384)</u>	<u>(1,565,467)</u>	<u>(206,983)</u>
Cash flows from noncapital financing activities:				
Cash paid from other funds	<u>3,845,433</u>	<u>274,551</u>	<u>1,558,614</u>	<u>5,678,598</u>
Net cash provided by financing activities	<u>3,845,433</u>	<u>274,551</u>	<u>1,558,614</u>	<u>5,678,598</u>
Net increase (decrease) in cash and cash equivalents	<u>5,528,301</u>	<u>(49,833)</u>	<u>(6,853)</u>	<u>5,471,615</u>
Cash and equivalents - beginning	<u>1,996,149</u>	<u>136,688</u>	<u>85,212</u>	<u>2,218,049</u>
Cash and equivalents - ending	<u>7,524,450</u>	<u>86,855</u>	<u>78,359</u>	<u>7,689,664</u>
Reconciliation of operating income (loss) to net cash provided (used) in operating activities:				
Operating income (loss)	6,204,759	(1,383,625)	(1,692,692)	3,128,442
Adjustments to reconcile operating income (loss) net cash provided (used) by operating activities:				
Depreciation expense	25,163	4,335	-	29,498
(Increase) decrease in:				
Prepaid item	(5,586,130)	(14,041)	(35,285)	(5,635,456)
Accounts receivable	-	(258,871)	-	(258,871)
Increase (decrease) in:				
Accounts payable	98,794	-	74,873	173,667
Claims payable	<u>940,282</u>	<u>1,327,818</u>	<u>87,637</u>	<u>2,355,737</u>
Total adjustments	<u>(4,521,891)</u>	<u>1,059,241</u>	<u>127,225</u>	<u>(3,335,425)</u>
Net cash used in operating activities	<u>\$ 1,682,868</u>	<u>\$ (324,384)</u>	<u>\$ (1,565,467)</u>	<u>\$ (206,983)</u>

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## **FIDUCIARY FUNDS**

**County Clerk Registry** – to account for registry funds remanded to the custody of the County Clerk until a court order determines their disposition.

**District Clerk Registry** – to account for registry funds remanded to the custody of the District Clerk until a court order determines their disposition.

**Adult Probation** – to account for the receipt and disbursement of funds received directly related to Adult Probation.

**County Clerk Fees** – to account for receipts and disbursement of funds received for misdemeanor court fees.

**County Clerk Cash Bond** – to account for funds held according to statutes in cases where cash bonds are ordered to be held. Funds are disbursed by order of the court.

**County Clerk Escrow** – to account for receipts and disbursements of funds received on account for recording documents and copies of records.

**County Attorney Worthless Checks** – to account for receipts and disbursement for fees and restitution for payment of worthless checks.

**District Attorney Pending Disbursement** – to account for funds either forfeited or from the sale of forfeited items. Funds are disbursed per a local agreement or returned to the original party.

**District Clerk Fees** – to account for the receipt and disbursement of court costs and filing fees on civil, family and criminal cases.

**Justice of the Peace Credit Card** – to account for credit card receipts received by Justice of the Peace.

**Sheriff Inmate Trust** – to account for county jail inmates' monies until they request payment or monies are returned to them upon their release.

**Sheriff Bail Bond Trust** – to account for monies received by the Sheriff's office for Cash Bonds.

**Sheriff Crime Lab** – to account for monies found at a crime scene and held until disposition of case.

**Treasurer Fund** – to account for monies received by the County Treasurer for collection of fees until their distribution.

**Treasurer State Fees** – to account for monies received by the County Treasurer for disbursement to the State of Texas or other entities.

**Treasurer Unclaimed Property** – to account for unclaimed property valued at less than one hundred dollars and presumed abandoned as defined by Chapters 72 and 75 of the Texas Property Code.

**Tax Assessor Motor Vehicle** – to account for motor vehicle payments collected by the County Tax Assessor-Collector for the State Comptroller and Texas Department of Motor Vehicles until their distribution.

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**Tax Assessor Property Tax** – to account for property tax payments collected by the County Tax Assessor-Collector for other entities until their distribution.

**Tax Assessor Escrow** – to account for monies received by the County Tax Assessor-Collector for tax payments on special inventory items until their distribution.

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS**

SEPTEMBER 30, 2021

	<u>Investment Trust Funds</u>		
	<u>County Clerk Registry</u>	<u>District Clerk Registry</u>	<u>Total Investment Trust Funds</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,117,278	\$ 8,450,091	\$ 9,567,369
Taxes receivable	-	-	-
Total assets	<u>\$ 1,117,278</u>	<u>\$ 8,450,091</u>	<u>\$ 9,567,369</u>
<b>LIABILITIES</b>			
Accounts Payable	-	-	-
Due to other entities	-	-	-
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET POSITION</b>			
Restricted for:			
Pool participants	1,117,278	8,450,091	9,567,369
Individuals and organizations	-	-	-
Total net position	<u>\$ 1,117,278</u>	<u>\$ 8,450,091</u>	<u>\$ 9,567,369</u>

Custodial Funds

<u>Adult Probation</u>	<u>County Clerk Court Fees</u>	<u>County Clerk Cash Bond</u>	<u>County Clerk Escrow</u>	<u>County Attorney Worthless Checks</u>	<u>District Attorney Pending Disbursement</u>	<u>District Clerk Fees</u>
\$ 1,465,823	\$ 46,911	\$ 561,217	\$ 124,454	\$ 57,430	\$ 48,709	\$ 32,873
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
\$ <u>1,465,823</u>	\$ <u>46,911</u>	\$ <u>561,217</u>	\$ <u>124,454</u>	\$ <u>57,430</u>	\$ <u>48,709</u>	\$ <u>32,873</u>
4,178	2,741	-	117,851	57,430	48,709	29,490
<u>1,191</u>	<u>44,170</u>	<u>-</u>	<u>6,603</u>	<u>-</u>	<u>-</u>	<u>3,383</u>
<u>5,369</u>	<u>46,911</u>	<u>-</u>	<u>124,454</u>	<u>57,430</u>	<u>48,709</u>	<u>32,873</u>
-	-	-	-	-	-	-
<u>1,460,454</u>	<u>-</u>	<u>561,217</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
\$ <u>1,460,454</u>	\$ <u>-</u>	\$ <u>561,217</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS**

SEPTEMBER 30, 2021

	Custodial Funds			
	Justice of the Peace Credit Card	Sheriff Inmate Trust	Sheriff Bail Bond Trust	Sheriff Crime Lab
<b>ASSETS</b>				
Cash and cash equivalents	\$ 15,026	\$ 36	\$ 118,851	\$ 83,252
Taxes receivable	-	-	-	-
Total assets	<u>\$ 15,026</u>	<u>\$ 36</u>	<u>\$ 118,851</u>	<u>\$ 83,252</u>
<b>LIABILITIES</b>				
Accounts Payable	15,026	36	-	-
Due to other entities	-	-	-	-
Total liabilities	<u>15,026</u>	<u>36</u>	<u>-</u>	<u>-</u>
<b>NET POSITION</b>				
Restricted for:				
Pool participants	-	-	-	-
Individuals and organizations	-	-	118,851	83,252
Total net position	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 118,851</u>	<u>\$ 83,252</u>

Custodial Funds

<u>Treasurer Fund</u>	<u>Treasurer State fees</u>	<u>Treasurer Unclaimed Property</u>	<u>Tax Assessor Motor Vehicle</u>	<u>Tax Assessor Property Tax</u>	<u>Tax Assessor Escrow</u>
\$ 504,575	\$ 976,065	\$ 68,185	\$ 679,974	\$ 2,728,220	\$ 660,132
<u>30,236</u>	<u>-</u>	<u>-</u>	<u>20,026</u>	<u>-</u>	<u>-</u>
\$ <u>534,811</u>	\$ <u>976,065</u>	\$ <u>68,185</u>	\$ <u>700,000</u>	\$ <u>2,728,220</u>	\$ <u>660,132</u>
18,783	-	-	16,429	-	660,132
<u>516,028</u>	<u>976,065</u>	<u>-</u>	<u>683,571</u>	<u>-</u>	<u>-</u>
<u>534,811</u>	<u>976,065</u>	<u>-</u>	<u>700,000</u>	<u>-</u>	<u>660,132</u>
-	-	-	-	-	-
<u>-</u>	<u>-</u>	<u>68,185</u>	<u>-</u>	<u>2,728,220</u>	<u>-</u>
\$ <u>-</u>	\$ <u>-</u>	\$ <u>68,185</u>	\$ <u>-</u>	\$ <u>2,728,220</u>	\$ <u>-</u>

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**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS**

SEPTEMBER 30, 2021

	Total Custodial Funds	Total Fiduciary Funds
<b>ASSETS</b>		
Cash and cash equivalents	\$ 8,171,733	\$ 17,739,102
Taxes receivable	<u>50,262</u>	<u>50,262</u>
Total assets	<u>\$ 8,221,995</u>	<u>\$ 17,789,364</u>
<b>LIABILITIES</b>		
Accounts Payable	970,805	970,805
Due to other entities	<u>2,231,011</u>	<u>2,231,011</u>
Total liabilities	<u>3,201,816</u>	<u>3,201,816</u>
<b>NET POSITION</b>		
Restricted for:		
Pool participants	-	9,567,369
Individuals and organizations	<u>5,020,179</u>	<u>5,020,179</u>
Total net position	<u>\$ 5,020,179</u>	<u>\$ 14,587,548</u>

**MONTGOMERY COUNTY, TEXAS**

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Investment Trust Funds</u>		
	<u>County Clerk Registry</u>	<u>District Clerk Registry</u>	<u>Total Investment Trust Funds</u>
<b>ADDITIONS</b>			
Contributions from judgements	\$ 723,525	\$ 15,181,450	\$ 15,904,975
Bonds received	-	-	-
Fees	-	-	-
Pending Seizures	-	-	-
Deposits held	-	-	-
Tax revenues	-	-	-
Taxes collected on behalf of taxing entities	-	-	-
Interest income	-	-	-
Probation revenues	-	-	-
Total additions	<u>723,525</u>	<u>15,181,450</u>	<u>15,904,975</u>
<b>DEDUCTIONS</b>			
Bonds refunded	-	-	-
Collections distributed	-	-	-
Deposits returned	-	-	-
Cases disposed	-	-	-
Disbursements to beneficiaries	661,526	17,937,041	18,598,567
Taxes disbursed to taxing entities	-	-	-
Operational expenses	-	-	-
Total deductions	<u>661,526</u>	<u>17,937,041</u>	<u>18,598,567</u>
<b>Net increase (decrease) in fiduciary net position</b>	61,999	(2,755,591)	(2,693,592)
<b>Net position - beginning, restated</b>	<u>1,055,279</u>	<u>11,205,682</u>	<u>12,260,961</u>
<b>Net position - ending</b>	\$ <u>1,117,278</u>	\$ <u>8,450,091</u>	\$ <u>9,567,369</u>

Custodial Funds						
Adult Probation	County Clerk Court Fees	County Clerk Cash Bond	County Clerk Escrow	County Attorney Worthless Checks	District Attorney Pending Disbursement	District Clerk Fees
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
953,747	-	384,793	-	-	-	-
-	2,280,485	-	5,393,993	-	-	5,087,063
-	-	-	-	-	826,541	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
4,130	315	-	-	173	-	-
3,775,407	-	-	-	-	-	-
<u>4,733,284</u>	<u>2,280,800</u>	<u>384,793</u>	<u>5,393,993</u>	<u>173</u>	<u>826,541</u>	<u>5,087,063</u>
-	-	444,435	-	-	-	-
4,437,715	2,330,417	-	5,537,842	-	-	5,257,295
-	-	-	-	-	-	-
-	-	-	-	-	948,779	-
-	-	-	-	57,430	-	-
-	-	-	-	-	-	-
-	-	-	-	189	-	-
<u>4,437,715</u>	<u>2,330,417</u>	<u>444,435</u>	<u>5,537,842</u>	<u>57,619</u>	<u>948,779</u>	<u>5,257,295</u>
295,569	(49,617)	(59,642)	(143,849)	(57,446)	(122,238)	(170,232)
<u>1,164,885</u>	<u>49,617</u>	<u>620,859</u>	<u>143,849</u>	<u>57,446</u>	<u>122,238</u>	<u>170,232</u>
\$ <u>1,460,454</u>	\$ <u>-</u>	\$ <u>561,217</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>

**MONTGOMERY COUNTY, TEXAS**

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	Custodial Funds			
	Justice of the Peace Credit Card	Sheriff Inmate Trust	Sheriff Bail Bond Trust	Sheriff Crime Lab
<b>ADDITIONS</b>				
Contributions from judgements	\$ -	\$ -	\$ -	\$ -
Bonds received	-	-	493,100	-
Fees	53,338	-	-	-
Pending Seizures	-	-	-	-
Deposits held	-	3,786,996	-	73,518
Tax revenues	-	-	-	-
Taxes collected on behalf of taxing entities	-	-	-	-
Interest income	-	-	-	-
Probation revenues	-	-	-	-
Total additions	<u>53,338</u>	<u>3,786,996</u>	<u>493,100</u>	<u>73,518</u>
<b>DEDUCTIONS</b>				
Bonds refunded	-	-	-	-
Collections distributed	68,863	-	481,750	-
Deposits returned	-	-	-	61,059
Cases disposed	-	-	-	-
Disbursements to beneficiaries	-	-	-	-
Taxes disbursed to taxing entities	-	-	-	-
Operational expenses	-	4,267,551	-	-
Total deductions	<u>68,863</u>	<u>4,267,551</u>	<u>481,750</u>	<u>61,059</u>
<b>Net increase (decrease) in fiduciary net position</b>	(15,525)	(480,555)	11,350	12,459
<b>Net position - beginning, restated</b>	<u>15,525</u>	<u>480,555</u>	<u>107,501</u>	<u>70,793</u>
<b>Net position - ending</b>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>118,851</u>	\$ <u>83,252</u>

Custodial Funds

Treasurer Fund	Treasurer State fees	Treasurer Unclaimed Property	Tax Assessor Motor Vehicle	Tax Assessor Property Tax	Tax Assessor Escrow
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
22,212,580	6,051,273	-	163,006,188	-	-
-	-	-	-	-	-
-	-	10,688	-	-	-
-	-	-	-	266,937,384	-
-	-	-	-	1,684,962,026	1,312,518
-	-	-	-	-	31
-	-	-	-	-	-
<u>22,212,580</u>	<u>6,051,273</u>	<u>10,688</u>	<u>163,006,188</u>	<u>1,951,899,410</u>	<u>1,312,549</u>
-	-	-	-	-	-
-	7,059,100	-	163,525,564	-	-
23,949,865	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	1,951,311,334	1,799,118
-	-	-	-	-	-
<u>23,949,865</u>	<u>7,059,100</u>	<u>-</u>	<u>163,525,564</u>	<u>1,951,311,334</u>	<u>1,799,118</u>
(1,737,285)	(1,007,827)	10,688	(519,376)	588,076	(486,569)
<u>1,737,285</u>	<u>1,007,827</u>	<u>57,497</u>	<u>519,376</u>	<u>2,140,144</u>	<u>486,569</u>
\$ <u>-</u>	\$ <u>-</u>	\$ <u>68,185</u>	\$ <u>-</u>	\$ <u>2,728,220</u>	\$ <u>-</u>

**MONTGOMERY COUNTY, TEXAS****COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
ALL FIDUCIARY FUNDS**

FOR THE YEAR ENDED SEPTEMBER 30, 2021

	<u>Total Custodial Funds</u>	<u>Total Fiduciary Funds</u>
<b>ADDITIONS</b>		
Contributions from judgements	\$ -	\$ 15,904,975
Bonds received	1,831,640	1,831,640
Fees	204,084,920	204,084,920
Pending Seizures	826,541	826,541
Deposits held	3,871,202	3,871,202
Tax revenues	266,937,384	266,937,384
Taxes collected on behalf of taxing entities	1,684,962,026	1,684,962,026
Interest income	4,618	4,618
Probation revenues	3,775,407	3,775,407
Total additions	<u>2,166,293,738</u>	<u>2,182,198,713</u>
<b>DEDUCTIONS</b>		
Bonds refunded	444,435	444,435
Collections distributed	188,698,546	188,698,546
Deposits returned	24,010,924	24,010,924
Cases disposed	948,779	948,779
Disbursements to beneficiaries	57,430	18,655,997
Taxes disbursed to taxing entities	1,951,311,334	1,951,311,334
Operational expenses	<u>4,267,740</u>	<u>4,267,740</u>
Total deductions	<u>2,169,739,188</u>	<u>2,188,337,755</u>
<b>Net increase (decrease) in fiduciary net position</b>	(3,445,450)	(6,139,042)
<b>Net position - beginning, restated</b>	<u>8,465,629</u>	<u>20,726,590</u>
<b>Net position - ending</b>	\$ <u>5,020,179</u>	\$ <u>14,587,548</u>

**CAPITAL ASSETS USED IN THE  
OPERATION OF GOVERNMENTAL FUNDS**

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CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL ACTIVITIES  
SCHEDULE BY SOURCE

SEPTEMBER 30, 2021

**GOVERNMENTAL ACTIVITIES CAPITAL ASSETS:**

Land	\$	139,776,532
Buildings		221,684,026
Improvements other than buildings		26,665,442
Equipment		146,966,308
Infrastructure		1,715,369,833
Construction in progress		52,404,171
<b>TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS</b>	\$	<u>2,302,866,312</u>

**INVESTMENT IN GOVERNMENTAL ACTIVITIES CAPITAL ASSETS  
BY SOURCE:**

General Fund	\$	377,862,674
Special Revenue activities		1,871,549,439
Capital Projects activities		52,404,172
Internal Service activities		1,050,027
<b>TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS</b>	\$	<u>2,302,866,312</u>

This schedule presents only the capital asset balances related to governmental activities.  
Accordingly, the capital assets reported in internal service funds are included in the above amounts.

**MONTGOMERY COUNTY, TEXAS**

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL ACTIVITIES  
SCHEDULE BY FUNCTION AND ACTIVITY

SEPTEMBER 30, 2021

Function and Activity	Total	Land	Buildings
<b>GENERAL ADMINISTRATION:</b>			
Building Maintenance	\$ 1,599,788	\$ -	\$ 171,407
Custodial Services	675,347	30,715	174,371
Civic Center	17,748,473	88,214	15,586,323
Commns/Info Services	22,998,247	-	86,900
County Buildings	98,660,017	-	97,971,816
County Clerk	383,616	-	-
County Land	6,614,985	6,495,072	-
Elections Administrator	4,108,212	3,000	582,570
Human Resources	-	-	-
Risk Management	1,101,066	-	951,264
<b>TOTAL GENERAL ADMINISTRATION</b>	<u>153,889,751</u>	<u>6,617,001</u>	<u>115,524,651</u>
<b>FINANCIAL ADMINISTRATION</b>			
County Auditor	20,945	-	-
County Treasurer	11,890	-	-
Purchasing Agent	36,931	-	-
Tax Assessor/Collector	106,512	20,632	-
<b>TOTAL FINANCIAL ADMINISTRATION</b>	<u>176,278</u>	<u>20,632</u>	<u>-</u>
<b>HEALTH AND HUMAN SERVICES</b>			
Extension Agents	1,582,626	8,183	815,958
Mental health Treatment Facility	32,662,775	2,631,689	28,503,746
Community Development	11,598,328	563,626	10,614,528
Recycling Stations	265,381	-	61,318
Public Health	9,140,617	159,705	7,085,297
<b>TOTAL HEALTH AND HUMAN SERVICES</b>	<u>55,249,727</u>	<u>3,363,203</u>	<u>47,080,847</u>

Improvements Other than Buildings	Equipment	Infrastructure
\$ 32,788	\$ 1,395,593	\$ -
6,155	464,106	-
1,577,781	496,155	-
1,061,451	21,849,896	-
651,711	-	36,490
-	383,616	-
119,913	-	-
70,469	3,452,173	-
-	-	-
2,393	147,409	-
<u>3,522,661</u>	<u>28,188,948</u>	<u>36,490</u>
-	20,945	-
-	11,890	-
-	36,931	-
-	85,880	-
<u>-</u>	<u>155,646</u>	<u>-</u>
758,485	-	-
1,114,493	412,847	-
-	420,174	-
53,478	150,585	-
231,249	1,664,366	-
<u>2,157,705</u>	<u>2,647,972</u>	<u>-</u>

**MONTGOMERY COUNTY, TEXAS**

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL ACTIVITIES  
SCHEDULE BY FUNCTION AND ACTIVITY

SEPTEMBER 30, 2021

Function and Activity	Total	Land	Buildings
<b>CULTURE &amp; RECREATION</b>			
Memorial Library	25,104,118	3,637,627	16,764,357
Parks	29,263,939	9,310,958	4,390,386
<b>TOTAL CULTURE &amp; RECREATION</b>	<u>54,368,057</u>	<u>12,948,585</u>	<u>21,154,743</u>
<b>LAW ENFORCEMENT AND CORRECTIONS</b>			
Emergency Management	23,001,597	-	629,431
Fire Marshal	885,824	-	-
Constables	8,870,571	22,813	462,577
Sheriff	65,892,487	3,181,288	10,560,584
District Attorney Forfeitures	518,504	-	14,838
District Attorney	326,665	-	-
Jail	6,417,471	-	5,778,404
Juvenile Probation	1,913,754	-	1,467,231
Adult Probation	13,151	-	13,151
<b>LAW ENFORCEMENT AND CORRECTIONS</b>	<u>107,840,024</u>	<u>3,204,101</u>	<u>18,926,216</u>
<b>LEGAL and JUDICIAL SERVICES</b>			
Courts	124,789	-	-
District Clerk	85,304	-	7,129
Justice of Peace	3,155,337	-	2,946,779
Law Library	656,627	-	-
<b>LEGAL and JUDICIAL SERVICES</b>	<u>4,022,057</u>	<u>-</u>	<u>2,953,908</u>
<b>PUBLIC TRANSPORTATION</b>			
Engineer	49,958	-	-
Traffic Operations	1,870,974	306	1,391,216
Commissioners' Operations	1,820,540,243	111,934,576	7,466,831
Airport	52,455,072	1,688,128	7,185,614
<b>TRANSPORTATION</b>	<u>1,874,916,247</u>	<u>113,623,010</u>	<u>16,043,661</u>
<b>SUBTOTAL</b>	<u>2,250,462,141</u>	<u>\$ 139,776,532</u>	<u>\$ 221,684,026</u>
Construction in progress	<u>52,404,171</u>		
<b>TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS</b>	<u>\$ 2,302,866,312</u>		

Improvements Other than Buildings	Equipment	Infrastructure
50,693	4,651,441	-
<u>15,562,595</u>	<u>-</u>	<u>-</u>
<u>15,613,288</u>	<u>4,651,441</u>	<u>-</u>
434,939	21,937,227	-
-	885,824	-
68,913	8,316,268	-
1,719,275	47,811,200	2,620,140
23,181	480,485	-
-	326,665	-
16,697	622,370	-
-	446,523	-
-	-	-
<u>2,263,005</u>	<u>80,826,562</u>	<u>2,620,140</u>
926	123,863	-
-	78,175	-
4,930	203,628	-
-	656,627	-
<u>5,856</u>	<u>1,062,293</u>	<u>-</u>
-	49,958	-
-	479,452	-
2,268,563	27,927,380	1,670,942,893
834,364	976,656	41,770,310
<u>3,102,927</u>	<u>29,433,446</u>	<u>1,712,713,203</u>
<u>\$ 26,665,442</u>	<u>\$ 146,966,308</u>	<u>\$ 1,715,369,833</u>

**MONTGOMERY COUNTY, TEXAS**

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL ACTIVITIES  
SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Function and Activity	Capital Assets October 1, 2020	Additions	Deletions	Capital Assets September 30, 2021
<b>GENERAL ADMINISTRATION:</b>				
Building Maintenance	\$ 1,662,355	\$ 193,825	\$ 256,392	\$ 1,599,788
Custodial Services	607,905	67,442	-	675,347
Civic Center	17,632,303	186,236	70,066	17,748,473
Commns/Info Services	22,747,632	277,122	26,507	22,998,247
County Buildings	98,660,017	-	-	98,660,017
County Clerk	383,616	-	-	383,616
County Land	6,614,985	-	-	6,614,985
Elections Administrator	4,096,363	11,849	-	4,108,212
Risk Management	1,069,826	31,240	-	1,101,066
<b>TOTAL GENERAL ADMINISTRATION</b>	<u>153,475,002</u>	<u>767,714</u>	<u>352,965</u>	<u>153,889,751</u>
<b>FINANCIAL ADMINISTRATION:</b>				
County Auditor	20,945	-	-	20,945
County Treasurer	11,890	-	-	11,890
Purchasing Agent	61,169	2,904,659	2,928,897	36,931
Tax Assessor/Collector	103,380	3,132	-	106,512
<b>TOTAL FINANCIAL ADMINISTRATION</b>	<u>197,384</u>	<u>2,907,791</u>	<u>2,928,897</u>	<u>176,278</u>
<b>HALTH AND HUMAN SERVICES</b>				
Extension Agents	1,576,126	6,500	-	1,582,626
Mental Health Treatment	32,132,130	530,645	-	32,662,775
Community Development	11,598,328	-	-	11,598,328
Recycling Stations	254,120	11,261	-	265,381
Public Health	8,942,549	225,326	27,258	9,140,617
<b>TOTAL HEALTH AND HUMAN SERVICES</b>	<u>54,503,253</u>	<u>773,732</u>	<u>27,258</u>	<u>55,249,727</u>

**MONTGOMERY COUNTY, TEXAS**

**H-3**

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL ACTIVITIES  
SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY

FOR THE YEAR ENDED SEPTEMBER 30, 2021

Function and Activity	Capital Assets October 1, 2020	Additions	Deletions	Capital Assets September 30, 2021
<b>CULTURE &amp; RECREATION:</b>				
Memorial Library	25,235,786	347,729	479,397	25,104,118
Parks	29,263,939	-	-	29,263,939
<b>TOTAL CULTURE &amp; RECREATION</b>	<u>54,499,725</u>	<u>347,729</u>	<u>479,397</u>	<u>54,368,057</u>
<b>PUBLIC SAFETY:</b>				
Emergency Management	21,060,980	1,940,617	-	23,001,597
Fire Marshal	807,303	78,521	-	885,824
Constables	8,418,546	1,134,213	682,188	8,870,571
Sheriff	56,852,763	11,036,885	1,997,161	65,892,487
District Attorney Forfeitures	518,504	-	-	518,504
District Attorney	436,933	-	110,268	326,665
Jail	6,418,279	-	808	6,417,471
Juvenile Probation	1,913,754	-	-	1,913,754
Adult Probation	13,151	-	-	13,151
<b>TOTAL PUBLIC SAFETY</b>	<u>96,440,213</u>	<u>14,190,236</u>	<u>2,790,425</u>	<u>107,840,024</u>
<b>LEGAL AND JUDICIAL</b>				
Courts	124,789	-	-	124,789
District Clerk	85,304	-	-	85,304
Justice of Peace	3,083,783	81,554	10,000	3,155,337
Law Library	616,432	40,195	-	656,627
<b>TOTAL LEGAL AND JUDICIAL</b>	<u>3,910,308</u>	<u>121,749</u>	<u>10,000</u>	<u>4,022,057</u>
<b>PUBLIC TRANSPORTATION:</b>				
Engineers	49,958	-	-	49,958
Traffic Operations	-	1,870,974	-	1,870,974
Commissioners' Operations	1,655,515,705	167,002,254	1,977,716	1,820,540,243
Airport	40,913,498	11,541,574	-	52,455,072
<b>TOTAL PUBLIC TRANSPORTATION</b>	<u>1,696,479,161</u>	<u>180,414,802</u>	<u>1,977,716</u>	<u>1,874,916,247</u>
Construction in progress	<u>127,940,767</u>	<u>42,538,103</u>	<u>118,074,699</u>	<u>52,404,171</u>
<b>TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS</b>	<u>\$ 2,187,445,813</u>	<u>\$ 242,061,856</u>	<u>\$ 126,641,357</u>	<u>\$ 2,302,866,312</u>

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## **STATISTICAL SECTION**

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## **STATISTICAL SECTION**

(unaudited)

This part of Montgomery County's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and additional supplementary information says about the County's overall financial health.

### **Contents**

### **Table**

I, II, III, IV

**Financial Trends** - These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.

V, VI, VII, VIII

**Revenue Capacity** - These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax.

IX, X, XI, XII,  
XIII

**Debt Capacity** - These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.

XIV, XV

**Economic and Demographic Indicators** - These schedules offer economic and demographic indicators to help the reader understand the environment within which the County's financial activities take place.

XVI, XVII,  
XVIII

**Operating Information** - These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year. Schedules presenting government-wide information include information beginning in that year.

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## **FINANCIAL TRENDS**

**MONTGOMERY COUNTY, TEXAS**

## Net Position by Component

Last Ten Fiscal Years  
(accrual basis of accounting)

	2012	2013	2014	2015
Governmental activities				
Net investment in capital assets	\$ 319,059,222	\$ 364,555,659	\$ 266,597,783	\$ 314,750,807
Restricted	26,137,977	61,986,405	71,863,955	54,197,228
Unrestricted	<u>(36,634,612)</u>	<u>(37,107,523)</u>	<u>59,772,088</u>	<u>90,395,375</u>
Total Governmental activities net position	<u>308,562,587</u>	<u>389,434,541</u>	<u>398,233,826</u>	<u>459,343,410</u>
Business -type activities				
Net investment in capital assets	-	-	-	45,949,353
Unrestricted	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,064,882)</u>
Total business-type activities net position	<u>-</u>	<u>-</u>	<u>-</u>	<u>44,884,471</u>
Primary government				
Net investment in capital assets	319,059,222	364,555,659	266,597,783	360,700,160
Restricted	26,137,977	61,986,405	71,863,955	54,197,228
Unrestricted	<u>(36,634,612)</u>	<u>(37,107,523)</u>	<u>59,772,088</u>	<u>89,330,493</u>
Total primary government net position	<u>\$ 308,562,587</u>	<u>\$ 389,434,541</u>	<u>\$ 398,233,826</u>	<u>\$ 504,227,881</u>

Note: Accounting standards require that net position be reported in 3 components in the financial statements:

Net Investment in Capital Assets; Restricted; and Unrestricted. Net position is considered restricted when (1) an external party, such as the state or federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted.

TABLE I

2016	2017	2018	2019	2020	2021
\$ 386,697,807	\$ 452,183,891	\$ 559,976,686	\$ 495,582,352	\$ 577,556,834	\$ 583,889,669
63,131,106	73,859,730	72,875,709	47,671,390	40,148,718	53,879,775
<u>70,203,109</u>	<u>41,952,110</u>	<u>(135,469,650)</u>	<u>(31,485,989)</u>	<u>(55,006,560)</u>	<u>(60,001,811)</u>
<u>520,032,022</u>	<u>567,995,731</u>	<u>497,382,745</u>	<u>511,767,753</u>	<u>562,698,992</u>	<u>577,767,633</u>
60,315,827	62,599,944	44,945,936	39,385,042	3,651,930	(8,687,077)
<u>(4,635,780)</u>	<u>(5,928,310)</u>	<u>2,992,728</u>	<u>(781,011)</u>	<u>(630,083)</u>	<u>10,668,480</u>
<u>55,680,047</u>	<u>56,671,634</u>	<u>47,938,664</u>	<u>38,604,031</u>	<u>3,021,847</u>	<u>1,981,403</u>
447,013,634	514,783,835	604,922,622	534,967,394	581,208,764	574,290,368
63,131,106	73,859,730	72,875,709	47,671,390	39,518,635	53,879,775
<u>65,567,329</u>	<u>36,023,800</u>	<u>(132,476,922)</u>	<u>(32,267,000)</u>	<u>(51,984,713)</u>	<u>(48,421,107)</u>
<u>\$ 575,712,069</u>	<u>\$ 624,667,365</u>	<u>\$ 545,321,409</u>	<u>\$ 550,371,784</u>	<u>\$ 568,742,686</u>	<u>\$ 579,749,036</u>

**MONTGOMERY COUNTY, TEXAS**

## Changes in Net Position

Last Ten Fiscal Years  
(accrual basis of accounting)

	2012	2013	2014	2015
<b>Expenses</b>				
Governmental Activities:				
General Administration	\$ 54,732,939	\$ 49,084,269	\$ 52,627,252	\$ 57,411,391
Judicial	27,800,678	29,981,281	32,077,111	32,772,811
Legal	3,254,126	3,170,292	3,548,986	3,456,782
Elections	2,249,037	2,081,998	2,438,670	2,025,750
Financial Administration	6,334,740	6,748,425	6,813,820	6,885,418
Public Facilities	49,812,586	57,821,137	66,496,215	63,860,067
Public Safety	66,364,576	65,088,893	69,458,813	70,860,690
Health and Welfare	28,582,176	22,722,536	25,315,219	25,349,849
Culture and Recreation	9,607,386	10,121,267	10,285,291	9,949,881
Conservation	1,003,159	1,170,933	748,622	1,279,756
Public Transportation	65,221,658	76,521,763	89,687,467	74,721,871
Debt Service	23,989,607	29,179,720	17,797,503	18,147,345
General Government	-	-	-	-
Financial Administration	-	-	-	-
Health and Human Services	-	-	-	-
Culture and Recreation	-	-	-	-
Law Enforcement and Corrections	-	-	-	-
Legal and Judicial	-	-	-	-
Transportation	-	-	-	-
Interest and Fiscal Charges	-	-	-	-
Total Governmental Activities Expenses	<u>338,952,668</u>	<u>353,692,514</u>	<u>377,294,969</u>	<u>366,721,611</u>
Business-type activities:				
Toll Road	-	-	-	4,572,677
Total business-type activities expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,572,677</u>
Total expenses	<u>338,952,668</u>	<u>353,692,514</u>	<u>377,294,969</u>	<u>371,294,288</u>



TABLE II

2016	2017	2018	2019	2020	2021
\$ 57,650,555	\$ 65,159,730	\$ 69,064,470	\$ 91,013,764	\$ -	\$ -
34,705,287	37,787,341	37,498,575	40,484,282	-	-
4,074,382	4,038,642	4,055,102	4,294,105	-	-
2,431,498	2,142,405	2,418,834	2,158,108	-	-
7,545,414	8,001,174	8,825,650	13,400,718	-	-
72,057,612	71,243,441	74,896,281	86,664,558	-	-
110,534,947	83,664,853	103,791,920	109,220,683	-	-
27,909,010	30,656,288	30,287,821	30,341,024	-	-
10,445,137	11,037,207	10,719,438	11,626,582	-	-
1,480,246	1,704,745	1,903,911	1,637,399	-	-
80,106,170	81,958,847	89,720,534	87,913,321	-	-
18,137,058	19,419,455	28,471,590	8,202,241	-	-
-	-	-	-	71,095,578	56,472,280
-	-	-	-	12,120,208	13,824,548
-	-	-	-	91,519,021	100,350,590
-	-	-	-	14,238,359	17,038,107
-	-	-	-	128,465,299	191,334,228
-	-	-	-	32,123,928	32,266,182
-	-	-	-	81,487,052	89,511,711
-	-	-	-	16,328,138	20,592,102
<u>427,077,316</u>	<u>416,814,128</u>	<u>461,654,126</u>	<u>486,956,785</u>	<u>447,377,583</u>	<u>521,389,748</u>
<u>1,506,873</u>	<u>1,307,118</u>	<u>5,773,776</u>	<u>8,113,188</u>	<u>52,005,679</u>	<u>10,009,249</u>
<u>1,506,873</u>	<u>1,307,118</u>	<u>5,773,776</u>	<u>8,113,188</u>	<u>52,005,679</u>	<u>10,009,249</u>
<u>428,584,189</u>	<u>418,121,246</u>	<u>467,427,902</u>	<u>495,069,973</u>	<u>499,383,262</u>	<u>531,398,997</u>

# MONTGOMERY COUNTY, TEXAS

## Changes in Net Position

Last Ten Fiscal Years  
(accrual basis of accounting)

	2012	2013	2014	2015
<b>Program Revenues</b>				
Governmental Activities:				
Fees, Fines, Forfeitures and Charges for Services				
General Administration	37,812,374	38,371,600	36,601,588	48,745,095
Judicial	2,973,713	7,504,357	8,945,991	13,933,298
Legal	499,509	484,413	484,963	437,628
Elections	453	182	317	198
Financial Administration	2,943,952	3,700,987	4,525,655	5,073,087
Public Facilities	23,655,878	30,568,848	34,120,105	28,945,676
Public Safety	17,403,723	14,140,176	15,900,947	4,418,006
Health and Welfare	16,718,253	16,494,475	17,947,526	17,606,018
Culture and Recreation	287,967	287,822	309,567	339,773
Conservation	-	228,653	216,727	169,779
Public Transportation	10,489,702	7,538,461	10,634,088	10,721,201
Operating Grants and Contributions	9,526,211	8,669,829	10,302,710	9,562,198
Capital Grants and Contributions	27,209,719	92,305,068	60,564,053	94,908,316
General Government	-	-	-	-
Financial Administration	-	-	-	-
Health and Human Services	-	-	-	-
Culture and Recreation	-	-	-	-
Law Enforcement and Corrections	-	-	-	-
Legal and Judicial	-	-	-	-
Transportation	-	-	-	-
Operating Grants and Contributions	-	-	-	-
Capital Grants and Contributions	-	-	-	-
Total Governmental Activities Program Revenues	<u>149,521,454</u>	<u>220,294,871</u>	<u>200,554,237</u>	<u>234,860,273</u>
Business-type activities:				
Toll Road	<u>-</u>	<u>-</u>	<u>-</u>	<u>49,795,550</u>
Total business-type activities revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>49,795,550</u>
 Total Revenues	<u>149,521,454</u>	<u>220,294,871</u>	<u>200,554,237</u>	<u>234,860,273</u>
Net (Expense)/Revenue				
Governmental Activities	(189,431,214)	(133,397,643)	(176,740,732)	(131,861,338)
Business-type Activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>45,222,873</u>
<b>Net (Expense)</b>	<u>(189,431,214)</u>	<u>(133,397,643)</u>	<u>(176,740,732)</u>	<u>(86,638,465)</u>

TABLE II

2016	2017	2018	2019	2020	2021
41,420,399	41,240,937	44,732,374	49,534,765	-	-
14,825,718	9,131,103	9,628,757	10,449,839	-	-
541,310	555,769	606,306	614,110	-	-
144,118	7,327	204	111	-	-
5,154,306	5,385,447	5,664,153	8,136,059	-	-
34,745,935	32,057,716	32,319,163	41,586,131	-	-
21,269,829	21,919,270	21,723,535	27,405,344	-	-
16,628,893	16,300,319	17,565,029	18,136,433	-	-
156,840	303,209	276,036	238,088	-	-
172,656	143,524	186,637	164,125	-	-
11,921,478	9,451,945	9,912,023	10,567,121	-	-
13,138,023	14,153,836	18,248,825	11,580,740	-	-
89,527,655	58,853,193	70,300,531	59,283,879	-	-
-	-	-	-	9,121,497	13,134,435
-	-	-	-	8,109,129	7,123,886
-	-	-	-	3,055,498	2,756,402
-	-	-	-	1,522,967	764,986
-	-	-	-	54,321,946	57,522,812
-	-	-	-	6,471,109	12,400,015
-	-	-	-	10,952,444	11,552,267
-	-	-	-	81,513,686	97,333,400
-	-	-	-	65,784,276	59,882,215
<u>249,647,160</u>	<u>209,503,595</u>	<u>231,163,573</u>	<u>237,696,745</u>	<u>240,852,552</u>	<u>262,470,418</u>
<u>12,302,449</u>	<u>2,298,705</u>	<u>5,172,109</u>	<u>9,255,106</u>	<u>5,097,422</u>	<u>11,432,092</u>
<u>12,302,449</u>	<u>2,298,705</u>	<u>5,172,109</u>	<u>9,255,106</u>	<u>5,097,422</u>	<u>11,432,092</u>
<u>284,655,823</u>	<u>211,802,300</u>	<u>236,335,682</u>	<u>246,951,851</u>	<u>245,949,974</u>	<u>273,902,510</u>
(177,430,156)	(207,310,353)	(230,490,553)	(249,260,404)	(206,525,031)	(258,919,330)
<u>10,795,576</u>	<u>991,587</u>	<u>(601,667)</u>	<u>1,141,918</u>	<u>(46,908,257)</u>	<u>1,422,843</u>
<u>(166,634,580)</u>	<u>(206,318,766)</u>	<u>(231,092,220)</u>	<u>(248,118,486)</u>	<u>(253,433,288)</u>	<u>(257,496,487)</u>

# MONTGOMERY COUNTY, TEXAS

## Changes in Net Position

Last Ten Fiscal Years  
(accrual basis of accounting)

	2012	2013	2014	2015
<b>General Revenues and Other Changes in Net Position</b>				
Governmental Activities:				
Taxes				
Property Taxes	167,297,778	175,901,469	186,842,153	203,539,676
Other Taxes	1,674,934	1,970,594	2,456,460	2,804,782
Unrestricted Grants and Contributions	12,855,843	-	-	-
Investment Earnings	382,170	459,052	669,309	529,535
Gain on sale of capital assets	-	-	-	-
Miscellaneous	1,264,605	30,938,482	844,937	589,453
Transfers	-	-	-	338,402
Total Governmental Activities	<u>183,475,330</u>	<u>209,269,597</u>	<u>190,812,859</u>	<u>207,801,848</u>
Business-type activities:				
Investment Earnings	-	-	-	-
Miscellaneous	-	-	-	-
Transfers	-	-	-	(338,402)
Total business-type activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>(338,402)</u>
Net (Expense)/Revenue				
Governmental Activities				
Business-type Activity				
Total Primary Government	<u>183,475,330</u>	<u>209,269,597</u>	<u>190,812,859</u>	<u>207,463,446</u>
Change in Net Position				
Governmental Activities	(5,955,884)	75,871,954	14,072,127	75,940,510
Business-type Activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>44,884,471</u>
<b>Change in Net Position</b>	<u>\$ (5,955,884)</u>	<u>\$ 75,871,954</u>	<u>\$ 14,072,127</u>	<u>\$ 120,824,981</u>

TABLE II

2016	2017	2018	2019	2020	2021
229,719,148	248,120,144	235,309,431	248,026,503	254,870,342	260,177,425
2,757,791	2,788,410	3,095,156	3,228,697	3,243,389	5,593,927
-	-	-	-	-	-
2,179,522	3,977,715	7,144,114	11,880,106	6,328,584	2,789,294
-	-	-	-	-	539,926
539,171	387,973	371,322	521,360	716,538	2,037,399
-	-	8,301,324	-	(7,784,462)	2,900,000
<u>235,195,632</u>	<u>255,274,242</u>	<u>254,221,347</u>	<u>263,656,666</u>	<u>257,374,391</u>	<u>274,037,971</u>
-	-	170,021	1,728,673	305,192	436,713
-	-	-	-	24,500	-
-	-	(8,301,324)	(12,205,224)	7,784,462	(2,900,000)
-	-	(8,131,303)	(10,476,551)	8,114,154	(2,463,287)
<u>235,195,632</u>	<u>255,274,242</u>	<u>246,090,044</u>	<u>253,180,115</u>	<u>265,488,545</u>	<u>271,574,684</u>
57,765,476	47,963,889	23,730,794	14,396,262	50,849,360	15,118,641
<u>10,795,576</u>	<u>991,587</u>	<u>(8,732,970)</u>	<u>(9,334,633)</u>	<u>(38,794,103)</u>	<u>(1,040,444)</u>
<u>\$ 68,561,052</u>	<u>\$ 48,955,476</u>	<u>\$ 14,997,824</u>	<u>\$ 5,061,629</u>	<u>\$ 12,055,257</u>	<u>\$ 14,078,197</u>

**MONTGOMERY COUNTY, TEXAS**

## Governmental Fund Balances

Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year			
	2012	2013	2014	2015
General Fund				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	11,217	2,010,097	1,442,838	3,425,360
Committed	91,718	5,909,899	2,292,056	10,793,467
Assigned	32,806,254	36,450,842	44,517,198	42,441,944
Unassigned	<u>30,241,977</u>	<u>35,336,437</u>	<u>39,722,291</u>	<u>40,938,206</u>
Total General Fund	\$ <u>63,151,166</u>	\$ <u>79,707,275</u>	\$ <u>87,974,383</u>	\$ <u>97,598,977</u>
All Other Governmental Funds				
Nonspendable	\$ 363,698	\$ 2,654,365	\$ 1,533,898	\$ 192,207
Restricted	80,798,663	97,079,589	77,236,101	74,035,446
Committed	16,848	25,354,566	16,133,816	10,299,674
Assigned	<u>10,801,627</u>	<u>11,718,578</u>	<u>14,409,545</u>	<u>23,422,966</u>
Total All Other Governmental Funds	\$ <u>91,980,836</u>	\$ <u>136,807,098</u>	\$ <u>109,313,360</u>	\$ <u>107,950,293</u>

TABLE III

Fiscal Year					
2016	2017	2018	2019	2020	2021
\$ -	\$ -	\$ -	\$ -	\$ 536,501	\$ -
3,119,811	2,855,149	2,121,503	5,684,101	2,313,003	-
16,794,364	29,242,336	15,443,950	11,469,969	43,995,330	14,368,536
50,680,646	59,173,918	75,082,330	80,000,000	85,000,000	85,000,000
<u>40,619,824</u>	<u>44,683,463</u>	<u>44,851,001</u>	<u>45,735,841</u>	<u>52,313,298</u>	<u>54,926,649</u>
\$ <u>111,214,645</u>	\$ <u>135,954,866</u>	\$ <u>137,498,784</u>	\$ <u>142,889,911</u>	\$ <u>184,158,132</u>	\$ <u>154,295,185</u>
\$ 106,290	\$ 813,310	\$ 618,735	\$ 566,167	\$ 862,252	\$ 862,252
133,836,974	164,046,153	149,293,950	185,555,764	149,654,490	122,823,385
23,988,996	25,603,027	34,489,497	37,479,986	24,017,824	45,688,045
<u>9,731,586</u>	<u>8,956,249</u>	<u>12,119,931</u>	<u>16,116,571</u>	<u>14,249,765</u>	<u>-</u>
\$ <u>167,663,846</u>	\$ <u>199,418,739</u>	\$ <u>196,522,113</u>	\$ <u>239,718,488</u>	\$ <u>188,784,331</u>	\$ <u>169,373,682</u>

**MONTGOMERY COUNTY, TEXAS**  
Changes in Fund Balances, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	2012	2013	2014	2015
<b>Revenues</b>				
Taxes	\$ 169,042,135	\$ 178,176,320	\$ 189,037,048	\$ 206,377,981
Licenses and Permits	7,340,620	7,933,209	8,559,827	8,175,139
Fees and Charges for Services	17,013,807	19,145,966	18,355,114	18,446,593
Intergovernmental	31,530,494	47,182,714	33,269,063	38,700,051
Charges for Services	1,975,389	2,892,355	4,968,141	4,088,981
Investment Earnings	382,173	459,053	669,336	529,538
Contract Reimbursements	30,930,076	28,960,527	28,370,644	36,963,546
Inmate Housing	22,670,575	29,373,490	32,383,821	27,265,236
Fines and Forfeitures	4,247,571	4,392,610	4,792,027	4,458,853
Commissions	-	-	-	-
Miscellaneous	4,354,033	5,557,556	1,920,078	3,512,456
Total Revenues	<u>289,486,873</u>	<u>324,073,800</u>	<u>322,325,099</u>	<u>348,518,374</u>
<b>Expenditures</b>				
General Administration	24,829,831	22,145,663	26,136,632	29,982,617
Judicial	26,939,088	28,623,495	30,585,284	32,286,937
Legal Services	3,136,043	2,963,853	3,332,642	3,388,347
Elections	2,156,915	1,887,236	2,512,216	1,888,438
Financial Administration	5,997,385	6,237,056	6,346,867	6,806,814
Public Facilities	46,681,717	55,409,376	63,531,573	59,634,179
Public Safety	63,136,032	62,574,123	66,190,543	72,849,381
Health and Welfare	27,684,389	22,365,117	23,979,722	25,246,552
Culture and Recreation	8,621,870	8,800,215	8,967,110	9,182,400
Conservation	910,093	1,074,697	1,065,899	1,219,373
Public Transportation	25,354,154	34,898,188	42,400,671	44,760,403
General Government	-	-	-	-
Financial Administration	-	-	-	-
Health and Human Services	-	-	-	-
Culture and Recreation	-	-	-	-
Law Enforcement and Corrections	-	-	-	-
Legal and Judicial	-	-	-	-
Transportation	-	-	-	-
Capital Projects	8,809,026	18,177,561	27,503,608	-
Debt Service:				
Principal Retirement	16,970,899	20,185,150	19,460,000	20,115,000
Interest and Fiscal Charges	23,245,469	23,025,209	17,618,628	18,941,447
Issuance Costs	382,183	590,333	435,540	-
Payment to Escrow Agent	-	-	-	-
Total Expenditures	<u>284,855,094</u>	<u>308,957,272</u>	<u>340,066,935</u>	<u>326,301,888</u>
Excess/(Deficiency) Revenues over (under) Expenditures	4,631,779	4,631,779	(17,741,836)	22,216,486
<b>Other Financing Sources/(Uses)</b>				
Transfers In	27,961,981	98,091,394	23,737,039	25,524,507
Transfers Out	(27,961,981)	(98,091,394)	(23,737,039)	(25,611,105)
Grant Funds Not Reimbursed	-	-	-	-
Capital Lease Financing	830,702	218,758	949,101	622,106
Issuance of General Obligation Debt	-	-	-	-
Issuance of Refunding Bonds	30,885,000	15,880,000	101,760,000	-
Payment to Escrow Agent	(35,739,475)	(60,594,395)	(118,083,208)	-
Sale of Capital Asset	-	65,000,000	-	-
Issuance of Other Bonds	14,925,000	13,350,000	-	-
Discounts/Premiums on Debt Issuance	5,709,732	4,353,152	13,889,313	-
Total Other Financing Sources/(Uses)	<u>16,610,959</u>	<u>38,207,515</u>	<u>(1,484,794)</u>	<u>535,508</u>
Net Change in Fund Balances	<u>\$ 21,242,738</u>	<u>\$ 42,839,294</u>	<u>\$ (19,226,630)</u>	<u>\$ 22,751,994</u>
Debt Service as a percentage of noncapital expenditures	14.8%	14.8%	11.9%	12.0%



TABLE IV

2016	2017	2018	2019	2020	2021
\$ 231,994,520	\$ 248,079,254	\$ 235,558,082	\$ 251,359,371	\$ 254,873,331	\$ 266,083,987
9,029,910	9,095,653	9,582,174	9,705,450	8,012,194	8,578,063
20,616,445	19,492,864	20,621,186	21,304,523	27,793,565	32,613,619
35,983,483	36,524,346	24,293,498	13,418,137	93,239,083	97,333,400
6,715,271	5,983,326	5,232,263	6,524,779	6,328,586	-
2,179,437	3,977,718	7,144,114	11,880,104	-	2,789,294
30,184,415	30,249,586	31,308,893	39,108,799	24,964,089	27,001,551
32,712,111	29,992,842	30,230,873	39,713,354	25,302,982	27,006,691
3,920,461	4,110,711	3,969,571	5,186,820	3,229,299	1,973,656
-	-	-	-	99,476	278,536
5,419,640	2,285,873	2,144,850	2,811,764	3,511,054	1,245,654
378,755,693	389,792,173	370,085,504	401,013,101	447,353,659	464,904,451
24,481,407	24,239,114	25,165,171	39,407,456	-	-
33,444,158	35,387,322	35,505,352	37,587,719	-	-
3,892,560	3,735,549	3,835,022	3,959,026	-	-
2,241,412	1,876,697	2,221,687	1,981,614	-	-
7,067,579	7,218,354	8,188,900	12,455,185	-	-
66,801,231	65,622,460	68,625,017	77,635,311	-	-
81,417,910	84,951,030	100,770,822	106,708,303	-	-
27,300,562	29,583,589	28,826,687	28,609,063	-	-
9,432,186	9,606,214	9,620,128	10,102,334	-	-
1,426,722	1,887,050	1,740,210	1,878,707	-	-
51,782,691	40,502,071	37,721,235	36,406,775	-	-
-	-	-	-	46,852,040	52,310,282
-	-	-	-	11,113,124	12,789,987
-	-	-	-	91,543,464	98,296,437
-	-	-	-	13,409,897	13,292,124
-	-	-	-	132,602,060	171,532,125
-	-	-	-	28,286,368	29,160,280
-	-	-	-	36,493,642	38,755,172
20,246,230	32,157,497	58,521,214	53,225,077	53,860,646	59,179,600
21,360,000	27,260,000	31,887,580	16,740,000	12,970,000	18,170,000
18,743,285	19,787,766	20,165,827	24,015,802	23,975,029	23,248,068
448,473	429,966	194,194	434,383	-	-
-	31,789,234	-	7,305,270	-	-
370,086,406	416,033,913	432,989,046	458,452,025	451,106,270	516,734,075
8,669,287	(26,241,740)	(62,903,542)	(57,438,924)	(3,752,611)	(51,829,624)
29,359,836	18,440,387	38,365,985	26,322,995	1,803,869	57,564,427
(29,359,836)	(18,003,397)	(28,076,427)	(26,296,028)	(9,588,329)	(58,664,427)
(6,862)	-	-	(106,864)	-	-
595,566	758,256	255,949	12,515,094	1,665,337	3,885,418
51,662,323	73,725,000	45,670,000	89,010,000	-	-
60,402,677	47,775,000	-	26,965,000	-	23,235,000
(73,331,090)	(51,269,830)	-	-	-	(28,371,834)
-	-	-	-	-	491,692
-	-	-	(28,245,645)	-	-
22,414,184	11,311,438	5,335,327	5,873,492	-	4,589,671
61,736,798	82,736,854	61,550,834	106,038,044	(6,119,123)	2,729,947
\$ 70,406,085	\$ 56,495,114	\$ (1,352,708)	\$ 48,599,120	\$ (9,871,734)	\$ (49,099,677)
11.6%	13.5%	13.7%	10.4%	9.8%	10.5%

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## **REVENUE CAPACITY**

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**MONTGOMERY COUNTY, TEXAS**

**TABLE V**

Taxable Assessed Value and Actual Value of Property <sup>(1) (2)</sup>

Last Ten Fiscal Years

Fiscal Year	Residential Property	Commercial Property	Other Property	Personal Property <sup>(3)</sup>	Less: Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate <sup>(4)</sup>
2012	\$ 26,546,279	\$ 4,406,788	\$ 3,637,096	\$ 3,710,767	\$ (3,199,844)	\$ 35,101,085	0.4838
2013	27,633,521	4,749,812	3,644,710	3,767,339	(3,089,011)	36,706,371	0.4838
2014	29,215,860	5,529,356	3,600,829	4,345,886	(3,324,961)	39,366,970	0.4838
2015	33,047,928	6,419,044	3,779,489	4,693,637	(4,285,836)	43,654,262	0.4767
2016	37,876,334	7,401,355	3,906,748	5,133,399	(5,002,526)	49,315,310	0.4767
2017	41,742,803	8,271,324	4,637,123	5,060,465	(5,308,718)	54,402,997	0.4667
2018	43,373,630	8,905,657	4,819,633	5,101,177	(11,351,814)	50,848,283	0.4667
2019	45,200,643	10,309,888	4,881,184	5,304,177	(11,458,596)	54,237,296	0.4667
2020	49,260,474	10,558,652	5,406,116	5,723,311	(12,589,352)	58,359,201	0.4475
2021	52,920,923	11,241,365	5,895,682	5,648,425	(13,812,025)	61,894,370	0.4312

<sup>(1)</sup> Amounts expressed in thousands.

<sup>(2)</sup> Property in the County is reassessed each year. Property is assessed at actual value; therefore, the assessed values are equal to actual value.

<sup>(3)</sup> This includes the County's 20% exemption.

<sup>(4)</sup> Tax rates are per \$100 of assessed value.

Source: Texas Comptroller of Public Accounts, Property Tax Open Records

# MONTGOMERY COUNTY, TEXAS

## Property Tax Rates<sup>(1)</sup> - Direct and Overlapping Governments

Last Ten Fiscal Years

	2012	2013	2014	2015
<b><u>MONTGOMERY COUNTY, TEXAS:</u></b>				
General Fund	\$ 0.3629	\$ 0.3715	\$ 0.3657	\$ 0.3544
Special Revenue Funds	0.0464	0.0464	0.0464	0.0464
Debt Service Fund	0.0745	0.0659	0.0717	0.0759
Total Montgomery County, Texas	0.4838	0.4838	0.4838	0.4767
<b><u>OVERLAPPING GOVERNMENTS:</u></b>				
Special Districts:				
Blaketree M.U.D. #1	-	-	-	-
Chateau Woods M.U.D.	0.2317	0.2486	0.2592	0.2616
Cleveland M.U.D. #1	-	-	-	-
Clover Creek M.U.D.	1.2500	1.2500	1.2500	1.2500
Conroe M.U.D. #1	0.6000	0.6000	0.6000	0.6000
Corinthian Point M.U.D.	0.5393	0.5393	0.5393	0.4791
East Montgomery County M.U.D. #3	0.9500	0.9500	0.9500	0.9500
East Montgomery County M.U.D. #4	-	-	-	-
East Montgomery County M.U.D. #6	-	-	-	1.4000
East Montgomery County M.U.D. #7	-	-	-	-
East Montgomery County M.U.D. #12	-	-	-	-
East Plantation U.D.	0.7090	0.7090	0.7090	0.6700
Far Hills U.D.	0.4820	0.4820	0.5000	0.4740
Grand Oaks M.U.D.	1.3500	1.3500	1.3500	1.0320
Harris County ID #17	-	-	-	-
Harris-Montgomery County Mgt Distr.	-	-	-	-
Harris County M.U.D. #386	0.9900	0.9400	0.7200	0.5000
Kings Manor M.U.D.	0.8600	0.8300	0.8100	0.7900
Lake Conroe Hills M.U.D.	0.5000	0.5000	0.5000	0.4750
Lazy River I.D.	0.5342	0.5627	0.5662	0.5564
Hendricks - Defined Area	-	-	0.5000	0.9850
Lone Star Community College	0.1210	0.1198	0.1160	0.1081
Magnolia East M.U.D.	-	-	-	-
Montgomery County D.D. #6	0.2100	0.2100	0.2050	0.1925
Montgomery County D.D. #10	0.4470	0.4500	0.4500	0.4400
Montgomery County F.W.S.D. #6	0.2820	0.3385	0.3462	0.3770
Montgomery County Hospital Dist	0.0745	0.0729	0.0727	0.0725
Montgomery County M.U.D. #6	0.0875	0.0800	0.0750	0.0750
Montgomery County M.U.D. #7	0.1675	0.1675	0.1645	0.1645
Montgomery County M.U.D. #8	0.2651	0.2651	0.2651	0.2651
Montgomery County M.U.D. #9	0.6000	0.6000	0.6000	0.4555
Montgomery County M.U.D. #15	1.2400	1.2400	1.2400	1.1970
Montgomery County M.U.D. #16	1.3000	1.2600	1.0300	1.2000
Montgomery County M.U.D. #18	0.4300	0.3800	0.3800	0.3600
Montgomery County M.U.D. #19	0.3243	0.3243	0.3000	0.2800
Montgomery County M.U.D. #24	1.1800	1.1800	1.2800	1.2800

TABLE VI

2016	2017	2018	2019	2020	2021
\$ 0.3547	\$ 0.3419	\$ 0.3437	\$ 0.3423	\$ 0.3329	\$ 0.3142
0.0486	0.0486	0.0486	0.0486	0.0486	0.0510
0.0734	0.0762	0.0744	0.0758	0.0660	0.0660
0.4767	0.4667	0.4667	0.4667	0.4475	0.4312
1.3500	1.3500	1.3500	1.3500	1.3500	1.2500
0.2498	0.2463	0.2741	0.2950	0.3350	0.3350
-	-	-	-	-	0.7500
1.2500	1.2100	1.2100	1.2100	1.2100	1.1400
0.6000	0.6000	0.6000	0.6000	0.6000	0.6000
0.4355	0.4019	0.3900	0.3650	0.3696	0.3807
0.9500	0.9500	1.2000	0.9000	0.9000	0.9000
1.2500	1.2500	1.2500	1.2500	1.2500	1.2500
1.4000	1.3000	1.3000	1.3000	1.3000	0.6300
-	-	1.3000	1.3000	1.3000	1.3000
-	-	-	-	1.3500	1.3500
0.6300	0.5000	0.5400	0.5400	0.5400	0.5400
0.6500	0.6500	0.6740	0.6740	0.6740	0.6730
1.2500	1.0500	1.0200	1.0000	1.0000	1.0000
-	1.2500	1.2500	1.2500	-	-
0.4650	0.4650	0.4650	0.4650	1.2500	1.2500
0.7400	0.7100	0.7000	0.7000	0.4900	0.4900
0.4650	0.4550	0.4550	0.4500	0.6800	0.6500
0.5213	0.4721	0.4829	0.4896	0.4500	0.4500
0.9850	0.9850	0.9850	0.4896	0.4725	0.4440
0.1079	0.1078	0.9850	0.9850	0.9850	0.9670
-	-	0.1078	0.1078	0.1078	0.1078
0.1700	0.1700	-	-	1.5000	1.5000
0.4400	0.4400	0.1600	0.1400	0.1400	0.1400
0.3800	0.3000	0.4400	0.4400	0.4400	0.4400
0.0710	0.0665	0.2977	0.3100	0.3089	0.3037
0.0750	0.0750	0.0664	0.0599	0.0589	0.0588
0.1645	0.1645	0.0750	0.0700	0.0800	0.0800
0.2651	0.2651	0.1645	0.1250	0.1250	0.1250
0.4182	0.4059	0.3000	0.3000	0.3000	0.2968
0.1038	0.9169	0.4059	0.4059	0.4059	0.3950
0.9300	0.9089	0.8900	0.8700	0.8200	0.7800
0.3400	0.3300	0.8694	-	0.9600	0.9600
0.2500	0.2250	0.3300	0.3300	0.3300	0.3200
1.1954	1.1500	0.2000	0.1800	0.1800	0.1750
		1.1500	1.1250	1.1200	1.1200

# MONTGOMERY COUNTY, TEXAS

## Property Tax Rates<sup>(1)</sup> - Direct and Overlapping Governments

Last Ten Fiscal Years

	2012	2013	2014	2015
Special Districts (continued):				
Montgomery County M.U.D. #36	\$ 0.0400	\$ 0.0350	\$ 0.0350	\$ 0.0550
Montgomery County M.U.D. #39	0.4200	0.4200	0.4150	0.4150
Montgomery County M.U.D. #40	0.1600	0.1500	0.1400	0.1300
Montgomery County M.U.D. #42	1.1800	1.1500	1.2500	1.2500
Montgomery County M.U.D. #46	0.2650	0.2550	0.2400	0.2300
Montgomery County M.U.D. #47	0.2450	0.2450	0.2450	0.2450
Montgomery County M.U.D. #56	1.0000	1.0000	1.0000	0.9964
Montgomery County M.U.D. #60	0.2375	0.2275	0.2175	0.1975
Montgomery County M.U.D. #67	0.3125	0.3125	0.3025	0.2800
Montgomery County M.U.D. #83	1.1300	1.0500	0.9800	0.9000
Montgomery County M.U.D. #84	1.2500	1.2500	1.2000	1.0200
Montgomery County M.U.D. #88	1.3900	1.3900	1.3900	1.3900
Montgomery County M.U.D. #89	1.1100	1.0900	1.0600	1.0600
Montgomery County M.U.D. #90	0.6000	0.6000	0.6000	0.6000
Montgomery County M.U.D. #92	0.6000	0.6000	0.6000	0.6000
Montgomery County M.U.D. #94	1.1300	1.1000	1.0100	0.9300
Montgomery County M.U.D. #95	1.3500	1.3500	1.3500	1.3500
Montgomery County M.U.D. #96	-	-	-	-
Montgomery County M.U.D. #98	1.2250	1.2250	1.2250	1.2100
Montgomery County M.U.D. #99	1.0400	1.0400	1.0400	1.0400
Montgomery County M.U.D. #105	-	-	-	1.3500
Montgomery County M.U.D. #107	0.7000	0.7000	0.7000	0.7000
Montgomery County M.U.D. #108	-	-	-	-
Montgomery County M.U.D. #111	-	-	-	-
Montgomery County M.U.D. #112	1.1000	1.1000	1.1000	1.1000
Montgomery County M.U. D #113	1.1900	1.1900	1.1700	1.1200
Montgomery County M.U.D. #115	1.3500	1.3500	1.3500	1.3500
Montgomery County M.U.D. #119	1.4500	1.4500	1.4500	1.4500
Montgomery County M.U.D. #121	-	-	-	-
Montgomery County M.U.D. #123	1.2500	-	-	-
Montgomery County M.U.D. #126	-	-	-	0.9000
Montgomery County M.U.D. #127	-	-	-	1.3500
Montgomery County M.U.D. #128A	-	-	-	-
Montgomery County M.U.D. #132	-	-	-	-
Montgomery County M.U.D. #137	-	-	-	1.3500
Montgomery County M.U.D. #138	-	-	-	-
Montgomery County M.U.D. #139	-	-	-	-
Montgomery County M.U.D. #141	-	-	-	-
Montgomery County M.U.D. #142	-	-	-	-
Montgomery County M.U.D. #144	-	-	-	-
Montgomery County M.U.D. #145	-	-	-	-
Montgomery County M.U.D. #148	-	-	-	-
Montgomery County M.U.D. #149	-	-	-	-
Montgomery County M.U.D. #150	-	-	-	-
Montgomery County M.U.D. #151	-	-	-	-



TABLE VI

2016		2017		2018		2019		2020		2021	
\$	0.0550	\$	0.0350	\$	0.0350	\$	0.0350	\$	0.0350	\$	0.0350
	0.4000		0.3550		0.3550		0.3550		0.3550		0.3550
	0.0900		-		-		-		-		-
	1.1700		1.1300		1.1100		1.0800		1.0700		1.0700
	0.2250		0.2125		0.2125		0.2125		0.2097		0.2097
	0.2450		0.2450		0.2450		0.2450		0.2450		0.2450
	0.8600		0.8300		0.7300		0.7200		0.7200		0.6700
	0.1850		0.1650		0.1650		0.1650		0.1650		0.1650
	0.2575		0.2375		0.2175		0.1600		0.1600		0.1600
	0.8200		0.7700		0.7500		0.7400		0.7400		0.7400
	0.9500		0.9000		0.8800		0.8800		0.8000		0.8800
	1.3900		1.3800		1.3800		1.3800		1.3800		1.3700
	0.9500		0.8852		0.8828		0.8200		0.7950		0.7550
	0.6000		0.6000		0.6000		0.6000		0.6000		0.6000
	0.6000		0.6000		0.6000		0.6000		0.6000		0.6000
	0.8400		0.7600		0.8000		0.8000		0.7850		0.7650
	1.3000		1.3000		1.2500		1.2500		1.2200		1.1900
	-		1.4800		1.4800		1.4800		1.4800		1.4800
	1.1650		1.1350		1.1200		1.0850		1.0700		1.0647
	1.0400		1.0400		1.0400		1.0400		1.0400		1.0400
	1.3500		1.3500		1.3500		1.3500		1.3500		1.3500
	0.7000		0.7000		0.6900		0.6800		0.6500		0.6200
	-		-		-		-		-		1.0375
	-		-		-		-		1.3500		1.3500
	1.0272		1.0207		1.0000		0.9800		0.9500		0.9200
	1.0200		0.9100		0.9000		0.8900		0.8800		0.8700
	1.3500		1.3500		1.3500		1.3200		1.3000		1.2800
	1.3700		1.3700		1.3200		1.2900		1.2400		1.2100
	-		-		-		0.9900		0.9900		0.9000
	-		-		-		-		-		-
	0.9000		0.9000		0.9000		0.9000		0.9000		0.9000
	1.3500		1.3500		1.3500		1.3500		1.3500		1.3500
	-		-		1.1000		1.1000		1.1000		-
	0.7000		0.7000		0.7000		0.7000		0.7000		0.7000
	1.3500		1.3500		1.3500		1.3500		1.3500		-
	0.8800		0.8800		0.8800		0.8800		0.8800		0.8800
	1.4500		1.4500		1.4500		1.4500		1.4000		1.4000
	1.3500		1.3500		1.3500		1.3500		1.3500		1.3500
	-		1.0000		1.0000		1.0000		1.0000		1.0000
	-		-		-		-		-		1.5000
	-		-		-		1.4500		1.3500		1.2500
	-		0.9000		0.9000		0.9000		0.9000		0.9000
	-		-		-		-		0.9000		0.9000
	-		-		-		-		1.3500		1.3500
	-		-		-		-		1.3500		1.3500

# MONTGOMERY COUNTY, TEXAS

## Property Tax Rates<sup>(1)</sup> - Direct and Overlapping Governments

Last Ten Fiscal Years

	2012	2013	2014	2015
Special Districts (continued):				
Montgomery County M.U.D. #164	\$ -	\$ -	\$ -	\$ -
Montgomery County M.U.D. #165	-	-	-	-
Montgomery County M.U.D. #166	-	-	-	-
Montgomery County U.D. #2	0.5700	0.5700	0.5700	0.5700
Montgomery County U.D. #3	0.4515	0.4515	0.4515	0.4513
Montgomery County U.D. #4	0.4895	0.4100	0.4100	0.3800
Montgomery County W.C.I.D. #1	0.8100	0.8100	0.8100	0.8100
New Caney M.U.D.	0.7100	0.7100	0.7100	0.6797
New Caney M.U.D. Valley Ranch	-	-	-	-
Point Aquarius M.U.D.	0.7032	0.7032	0.7032	0.6631
Porter M.U.D.	0.5150	0.5150	0.5150	0.5150
Rayford Road M.U.D.	0.6220	0.6100	0.6000	0.5800
River Plantation M.U.D.	0.3200	0.3200	0.3200	0.3200
Roman Forest Cons. M.U.D.	0.2700	0.2200	0.2200	0.2100
Roman Forest P.U.D. #3	1.2500	No Tax	1.0000	0.1080
Roman Forest P.U.D. #4	1.1500	1.1540	1.1540	1.1657
South Montgomery County M.U.D.	0.2266	0.2266	0.2258	0.2175
Spring Creek U.D.	1.0000	1.0000	1.0000	1.0000
Stanley Lake M.U.D.	0.5100	0.5000	0.5200	0.5300
Texas National M.U.D.	1.0959	1.0823	1.1330	1.1330
Valley Ranch Medical Center MD	-	-	-	-
Valley Ranch M.U.D. #1	1.4000	1.4000	1.4000	1.4000
Valley Ranch Town Center MD	-	-	-	-
Wood Trace M.U.D. #1	0.7500	0.7500	0.7500	1.5000
Woodlands Metro-Center M.U.D.	0.1750	0.1750	0.1650	0.1650
Woodlands M.U.D. #1	-	-	-	-
Woodlands M.U.D. #2	0.1700	0.1500	0.1300	0.1100
Woodlands R.U.D. #1	0.4266	0.4063	0.3600	0.3600
Woodridge M.U.D.	-	1.5000	1.5000	1.3000
Emergency Service District #1	0.9640	0.0964	0.0964	0.1000
Emergency Service District #2	0.1000	0.1000	0.1000	0.1000
Emergency Service District #3	0.0998	0.0990	0.0954	0.0955
Emergency Service District #4	0.0986	0.0961	0.1000	0.0917
Emergency Service District #5	0.1000	0.1000	0.1000	0.1000
Emergency Service District #6	0.1000	0.1000	0.1000	0.1000
Emergency Service District #7	0.1000	0.0998	0.0996	0.0967
Emergency Service District #8	0.1000	0.1000	0.0960	0.0946
Emergency Service District #9	0.0946	0.0917	0.0855	0.0814
Emergency Service District #10	0.0988	0.1000	0.1000	0.0980
Emergency Service District #11	0.1000	0.1000	0.1000	0.1000
Emergency Service District #12	0.0996	0.0996	0.1000	0.0983
Emergency Service District #14	0.1000	0.1000	0.0951	0.0885
Total Special Districts	<u>53.2208</u>	<u>50.8762</u>	<u>51.7637</u>	<u>56.8722</u>

TABLE VI

2016	2017	2018	2019	2020	2021
\$ -	\$ -	\$ -	\$ -	\$ 1.3500	\$ 1.3500
-	-	-	-	1.3500	1.3500
-	-	-	-	-	1.3500
0.5000	0.4700	0.4600	0.4600	0.4750	0.4750
0.0900	0.0900	0.0900	0.0900	0.0899	0.0900
0.0800	0.0775	0.0775	0.0775	0.0875	0.1000
0.7600	0.7600	0.7820	0.7820	0.7476	0.7476
0.6797	0.6797	0.5994	0.5700	0.5300	0.5000
0.7800	-	-	-	-	-
0.6000	0.5700	0.5600	0.5200	0.5000	0.4700
0.4800	0.4800	0.4800	0.4640	0.4600	0.4400
0.5500	0.5300	0.5100	0.5100	0.5000	0.5000
0.3200	0.3200	0.3200	0.3200	0.3200	0.3223
0.2045	0.1850	0.1593	0.1546	0.1340	0.1253
1.1200	1.1088	0.9500	0.9500	0.5600	0.5600
1.1730	1.1748	1.1656	1.1749	1.1749	1.1749
0.1743	0.1660	0.1600	0.1600	0.1600	0.1600
1.0000	1.0000	1.0000	1.0000	1.0000	0.9900
0.5300	0.5300	0.5300	0.5500	0.5500	0.5448
1.1300	1.1330	1.1330	1.1330	1.1330	1.0996
-	-	0.3500	0.3500	0.4000	0.4000
1.2000	1.1500	1.1500	1.0000	1.1000	1.1000
-	-	0.9000	1.1500	0.9700	1.0000
1.5000	1.3500	1.3500	1.3500	1.3500	1.3300
0.1550	0.1250	0.1050	0.0900	0.0900	0.0900
-	0.0900	0.0800	0.0750	0.0750	0.0750
0.1000	-	-	-	-	-
0.3200	0.2600	0.2150	0.2000	0.2000	0.1900
1.3000	1.2700	1.2700	1.2600	1.2600	1.2600
0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
0.1000	0.0981	0.1000	0.1000	0.1000	0.1000
0.0808	0.0981	0.1000	0.1000	0.0939	0.0912
-	-	-	-	-	-
0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
0.0926	0.0906	0.1000	0.1000	0.1000	0.1000
0.1000	0.1000	0.0972	0.1000	0.1000	0.1000
0.0970	0.1000	0.1000	0.1000	0.1000	0.1000
-	-	-	-	-	-
0.1000	0.1000	0.1000	-	-	-
0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
<u>61.8591</u>	<u>64.6184</u>	<u>67.8395</u>	<u>68.5557</u>	<u>79.0031</u>	<u>79.6994</u>

# MONTGOMERY COUNTY, TEXAS

## Property Tax Rates<sup>(1)</sup> - Direct and Overlapping Governments

Last Ten Fiscal Years

	2012	2013	2014	2015
Cities:				
Cleveland	\$ 0.6850	\$ 0.7800	\$ 0.7800	\$ 0.7800
Conroe	0.4200	0.4200	0.4200	0.4200
Magnolia	0.4814	0.4786	0.4786	0.4629
Montgomery	0.4155	0.4155	0.4155	0.4155
Oak Ridge North	0.5996	0.5744	0.5244	0.4822
Panorama Village	0.6698	0.6844	0.6741	0.6591
Patton Village	0.3779	0.3779	0.3818	0.3818
Roman Forest	0.4721	0.4819	0.4819	0.4819
Shenandoah Village	0.3237	0.3137	0.2664	0.2404
Splendora	0.2797	0.2723	0.2720	0.2473
Stagecoach	0.5044	0.5000	0.5429	0.5353
Willis	0.5669	0.5208	0.5363	0.6077
Woodbranch Village	0.3514	0.3544	0.3496	0.3597
Woodlands Township	0.3250	0.3173	0.2940	0.2500
Woodloch	1.0000	0.4950	0.4971	0.8125
Auburn Trail Defined Area	-	0.9850	0.5750	0.6190
Auburn Trail II Defined Area	-	-	0.5750	0.6190
Houston (County Line City)	0.6388	0.6388	0.6388	0.6311
Total Cities	8.1112	8.6100	8.7034	9.0054
School Districts:				
Cleveland I.S.D.	1.3150	1.3150	1.3150	1.3150
Conroe I.S.D.	1.2950	1.2900	1.2850	1.2800
Humble I.S.D.	1.5200	1.5200	1.5200	1.5200
Magnolia I.S.D.	1.3995	1.3995	1.3995	1.3895
Montgomery I.S.D.	1.3400	1.3400	1.3400	1.3400
New Caney I.S.D.	1.5400	1.5400	1.6700	1.6700
Richards I.S.D.	1.0400	1.0400	1.0400	1.0400
Splendora I.S.D.	1.3300	1.3155	1.3155	1.3155
Tomball I.S.D.	1.3600	1.3600	1.3600	1.3600
Willis I.S.D.	1.3700	1.3700	1.3900	1.3900
Total School Districts	13.5095	13.4900	13.6350	13.6200
<b>TOTAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS</b>	<b>\$ 75.3252</b>	<b>\$ 73.4599</b>	<b>\$ 74.5859</b>	<b>\$ 79.9743</b>

NOTE: The County's property tax rate may only be changed in a public hearing.

<sup>(1)</sup> Per \$100 of assessed valuation.

Source: Montgomery County Tax Office website

TABLE VI

2016	2017	2018	2019	2020	2021
\$ 0.7800	\$ 0.7700	\$ 0.7700	\$ 0.7700	\$ 0.7700	\$ 0.7600
0.4200	0.4175	0.4175	0.4175	0.4375	0.4375
0.4629	0.4629	0.4709	0.4675	0.4645	0.4529
0.4155	0.4155	0.4155	0.4000	0.4000	0.4000
0.4598	0.4409	0.4470	0.4807	0.4900	0.4712
0.6743	0.6604	0.6852	0.6748	0.6779	0.6732
0.3459	0.2606	0.2606	0.2850	0.2850	0.2558
0.4945	0.4945	0.7385	0.7538	0.7530	0.6954
0.2399	0.2195	0.2099	0.1799	0.1799	0.1799
0.2473	0.2616	0.4103	0.4103	0.4103	0.3852
0.5207	0.5000	0.4595	0.4595	0.4595	0.4500
0.5961	0.5953	0.6351	0.6697	0.5869	0.6295
0.3597	0.3685	0.3784	0.2306	0.2207	0.2044
0.2300	0.2300	0.2300	0.2273	0.2240	0.2231
0.6566	0.5659	0.5000	0.5000	0.3600	0.3444
0.7110	0.7150	0.7150	0.7150	0.7000	0.7088
0.7110	0.7150	0.7150	0.7071	0.7000	0.7100
<u>0.6011</u>	<u>0.5464</u>	<u>0.5864</u>	<u>0.5883</u>	<u>0.5679</u>	<u>0.5618</u>
<u>8.9263</u>	<u>8.6395</u>	<u>9.0448</u>	<u>8.9370</u>	<u>8.6871</u>	<u>8.5431</u>
1.3150	1.3800	1.4150	1.4150	1.3450	1.2497
1.2800	1.2800	1.2800	1.2800	1.2300	1.2125
1.5200	1.5200	1.5200	1.5200	1.4184	1.3841
1.3795	1.3795	1.3795	1.3795	1.3095	1.2744
1.3400	1.3700	1.3700	1.3700	1.3075	1.2798
1.6700	1.6700	1.6700	1.6700	1.5684	1.4761
1.0400	1.0400	1.0400	1.0600	0.9900	0.9639
1.3155	1.3155	1.6000	1.1700	1.4984	1.4051
1.3400	1.3400	1.3400	1.3400	1.2900	1.2900
<u>1.3900</u>	<u>1.3900</u>	<u>1.3900</u>	<u>1.3900</u>	<u>1.2700</u>	<u>1.2171</u>
<u>13.5900</u>	<u>13.6850</u>	<u>14.0045</u>	<u>13.5945</u>	<u>13.2272</u>	<u>12.7527</u>
<u>\$ 84.8521</u>	<u>\$ 87.4096</u>	<u>\$ 91.3555</u>	<u>\$ 91.5539</u>	<u>\$ 101.3649</u>	<u>\$ 101.4264</u>

**MONTGOMERY COUNTY, TEXAS**

**TABLE VII**

Principal Taxpayers

Current Year and Nine Years Ago

Taxpayer	Type of Business	2021 Assessed Valuation <sup>(1)</sup>	Percentage of Total Assessed Valuation <sup>(2)</sup>
Entergy Texas Inc.	Electric Utility	\$ 704,846,230	1.10%
Wal-Mart Real Estate Business Trust	Retail	320,216,103	0.50%
HH Woodlands Tower Holdings, LLC	Commercial	206,071,200	0.32%
The Woodlands Mall Associates	Retail	187,817,481	0.29%
Mckesson Corporation	Medical	164,724,802	0.26%
IMI MSW LLC	Retail	134,959,500	0.21%
Ball Metal Container Corp	Manufacturing	134,180,328	0.21%
Woodlands Land Dev LP	Land Development	131,970,173	0.21%
Kingwood Medical Plaza Ltd	Medical	131,012,430	0.20%
The Geo Group	Real Estate	<u>102,386,350</u>	<u>0.16%</u>
		<u>\$ 2,218,184,597</u>	<u>3.45%</u>

Taxpayer	Type of Business	2012 Assessed Valuation <sup>(1)</sup>	Percentage of Total Assessed Valuation <sup>(3)</sup>
Wal Mart Real Estate Business Trust/ Sams Club	Retail	214,741,752	0.61%
Entergy, Texas Inc	Electric Utility	214,282,290	0.61%
Denbury Onshore LLC	Oil & Gas	185,768,780	0.53%
Woodlands Land Development LP	Land Development	162,053,302	0.46%
Conroe Regional Medical Center/ Kingwood Medical Plaza	Medical	148,885,530	0.42%
Anadarko Realty Co	Oil & Gas	137,104,330	0.39%
Canrig Drilling Tech Ltd	Oil & Gas	79,468,285	0.23%
Hughes Christensen Company	Oil & Gas	79,261,741	0.23%
Consolidated Communications of Texas	Communications	74,024,490	0.21%
Huntsman Petrochemical Corporation	Manufacturing	<u>62,810,893</u>	<u>0.18%</u>
		<u>\$ 1,358,401,393</u>	<u>3.87%</u>

<sup>(1)</sup> Source: Montgomery Central Appraisal District

<sup>(2)</sup> Net Assessed Valuation - 2021 \$ 64,295,205,710

<sup>(3)</sup> Net Assessed Valuation - 2012 \$ 35,101,086,471

**MONTGOMERY COUNTY, TEXAS****TABLE VIII**Property Tax Levies and Collections <sup>(1)</sup>

## Last Ten Fiscal Years

Fiscal Year	Collected in first period			Collections in subsequent periods	Total collections	
	Levy	Amount	Percentage		Amount	Percentage
2012	166,764,811	164,636,997	98.7%	1,987,860	166,624,857	99.9%
2013	175,204,298	173,007,132	98.7%	1,893,892	174,901,024	99.8%
2014	186,703,380	184,735,498	98.9%	1,638,583	186,374,081	99.8%
2015	203,804,943	201,321,741	98.8%	2,154,776	203,476,517	99.8%
2016	229,000,765	226,359,011	98.8%	2,177,702	228,536,713	99.8%
2017	247,075,115	243,625,647	98.6%	3,013,999	246,639,646	99.8%
2018	235,828,214	232,005,266	98.4%	1,511,213	233,516,479	99.0%
2019	250,896,287	246,268,100	98.2%	1,240,348	247,508,448	98.6%
2020	256,035,175	253,326,012	98.9%	1,603,207	254,929,219	99.6%
2021	262,518,017	259,958,007	99.0%	-	259,958,007	99.0%

<sup>(1)</sup> Taxes levied in any year which are collected from October 1 through June 30 are shown as current collections. Such amounts include collections of the current levy after February 1, which is the date taxes become legally delinquent.

Source: Montgomery County Tax Assessor-Collector

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## **DEBT CAPACITY**

**MONTGOMERY COUNTY, TEXAS**

Ratios of Outstanding Debt by Type <sup>(1)</sup>

Last Ten Fiscal Years

Fiscal Year	Governmental Activities				
	General Obligation Bonds	Revenue Bonds	Certificates of Obligation	Capital Leases Obligation	Net Premiums and Discounts
2012	\$ 268,735,000	\$ 122,140,941	\$ 101,120,000	\$ 13,671,491	\$ 10,236,430
2013	261,590,000	75,075,000	109,930,000	11,209,724	12,589,534
2014	278,565,000	67,995,000	74,555,000	9,942,261	28,256,466
2015	269,415,000	60,585,000	71,000,000	7,694,658	26,085,333
2016	315,110,000	52,825,000	58,535,000	5,893,321	43,468,294
2017	376,370,000	16,420,000	50,750,000	3,777,887	46,503,251
2018	408,885,000	-	49,090,000	13,953,358	47,447,713
2019	474,975,000	-	47,375,000	11,578,902	48,232,661
2020	463,775,000	-	45,605,000	10,674,041	44,196,827
2021	452,590,000	-	34,085,000	10,459,863	42,499,351

<sup>(1)</sup> Details regarding the County's outstanding debt can be found in the notes to the financial statements.

<sup>(2)</sup> See Table XIV for personal income and population data.

<sup>(3)</sup> Personal income for 2017 - 2021 is not available.

TABLE IX

Business-type Activities		Total Primary Government	Percent of Personal Income <sup>(2)</sup>	Per Capita <sup>(2)</sup>
Revenue Bonds	Net Premiums and Discounts			
\$ -	\$ -	\$ 515,903,862	2.09%	\$ 1,072
-	-	470,394,258	1.77%	957
-	-	459,313,727	1.40%	913
-	-	434,779,991	1.35%	838
-	-	475,831,615	1.51%	885
-	-	493,821,138	N/A	877
87,680,000	7,778,322	614,834,393	N/A	1,077
87,680,000	7,510,104	677,351,667	N/A	1,146
87,680,000	7,231,952	659,162,820	N/A	1,085
87,680,000	6,973,668	634,287,882	N/A	987

# MONTGOMERY COUNTY, TEXAS

## Ratios of Net General Bonded Debt Outstanding <sup>(1)</sup>

Last Ten Fiscal Years

Fiscal Year	Governmental Activities				Business-type Activities
	General Obligation Bonds	Revenue Bonds <sup>(4)</sup>	Certificates of Obligation	Net Premiums and Discounts	Revenue Bonds
2012	\$ 268,735,000	\$ 122,140,941	\$ 101,120,000	\$ 10,236,430	\$ -
2013	261,590,000	75,075,000	109,930,000	12,589,534	-
2014	278,565,000	67,995,000	74,555,000	28,256,466	-
2015	269,415,000	60,585,000	71,000,000	26,085,333	-
2016	315,110,000	52,825,000	58,535,000	43,468,294	-
2017	376,370,000	16,420,000	50,750,000	46,503,251	-
2018	408,885,000	-	49,090,000	47,447,713	87,680,000
2019	474,975,000	-	47,375,000	48,232,661	87,680,000
2020	463,775,000	-	45,605,000	44,196,827	87,680,000
2021	452,590,000	-	34,085,000	42,499,351	87,680,000

<sup>(1)</sup> Details regarding the County's outstanding debt can be found in the notes to the financial statements.

<sup>(2)</sup> Taxable Assessed Valuation can be found in Table V.

<sup>(3)</sup> Population data can be found in Table XIV.

<sup>(4)</sup> The County began issuing revenue bonds in 2007.

**TABLE X**

Business-type Activities		Total Primary Government	Percentage of Actual Value of Property <sup>(2)</sup>	Per Capita <sup>(3)</sup>
Net Premiums and Discounts				
\$	-	\$ 502,232,371	1.43%	\$ 1,043
	-	459,184,534	1.25%	934
	-	449,371,466	1.14%	894
	-	427,085,333	0.98%	823
	-	469,938,294	0.95%	874
	-	490,043,251	0.90%	870
	7,778,322	600,881,035	1.18%	1,052
	7,510,104	665,772,765	1.23%	1,127
	7,231,952	648,488,779	1.11%	1,068
	6,973,668	623,828,019	1.01%	971

# MONTGOMERY COUNTY, TEXAS

## Legal Debt Margin <sup>(1)</sup>

### Last Ten Fiscal Years

	2012	2013	2014	2015
Assessed value <sup>(2)</sup>	\$ 35,101,086	\$ 36,706,371	\$ 39,366,970	\$ 43,654,262
Debt limit <sup>(3)</sup>	8,775,272	9,176,593	9,841,743	10,913,566
Debt applicable to limit total bonded debt	491,996	446,595	493,740	463,080
Less: Assets in Debt Service Funds available for payment of principal	<u>(15,950)</u>	<u>(17,795)</u>	<u>(20,906)</u>	<u>(32,453)</u>
Total debt applicable to limit	<u>476,046</u>	<u>428,800</u>	<u>472,834</u>	<u>430,627</u>
Legal debt margin	<u>\$ 8,299,226</u>	<u>\$ 8,747,794</u>	<u>\$ 9,368,910</u>	<u>\$ 10,482,939</u>
Total debt applicable to the limit as a percent of debt limit	5.42%	4.67%	4.80%	3.95%

<sup>(1)</sup> Amounts expressed in thousands.

<sup>(2)</sup> Assessed valuation is equal to total valuation less personal property.

<sup>(3)</sup> The County is authorized under Article III, Section 52 of the State Constitution to issue bonds payable from ad valorem taxes for the construction and maintenance of roads. There is no constitutional or statutory limit as to rates on bonds issued pursuant to such constitutional provision. However, the amount of bonds which may be issued is limited to 25% of the assessed valuation of real property in the County.

<sup>(4)</sup> Beginning in 2014, total bonded debt includes total debt outstanding for both Montgomery County and Woodlands RUD #1.

**TABLE XI**

2016	2017	2018	2019	2020	2021
\$ 49,315,310	\$ 54,402,996	\$ 50,848,283	\$ 54,237,296	\$ 58,359,200	\$ 61,894,370
12,328,828	13,600,749	12,712,071	13,559,324	14,589,800	15,473,593
487,680	443,870	508,054	708,230	689,947	522,927
<u>(48,577)</u>	<u>(28,250)</u>	<u>(15,757)</u>	<u>(12,708)</u>	<u>(14,717)</u>	<u>(13,820)</u>
<u>439,103</u>	<u>415,620</u>	<u>492,297</u>	<u>695,522</u>	<u>675,230</u>	<u>509,107</u>
<u>\$ 11,889,725</u>	<u>\$ 13,185,129</u>	<u>\$ 12,219,774</u>	<u>\$ 12,863,802</u>	<u>\$ 13,914,570</u>	<u>\$ 14,964,486</u>
3.56%	3.06%	3.87%	5.13%	4.63%	3.38%

**MONTGOMERY COUNTY, TEXAS**

**TABLE XII**

Direct and Overlapping Debt

September 30, 2021

	Debt Outstanding	Percentage Applicable to Montgomery County <sup>(1)</sup>	Amount Applicable to Montgomery County
Montgomery County, Texas	\$ 486,675,000	100.00	\$ 486,675,000
TOTAL DIRECT DEBT	<u>486,675,000</u>		<u>486,675,000</u>

**OVERLAPPING GOVERNMENTS:**

**Special Districts:**

Blaketree M.U.D.	15,905,000	100.00	15,905,000
Clovercreek M.U.D.	195,000	100.00	195,000
Corinthian Point M.U.D. #2	1,080,000	100.00	1,080,000
East Montgomery Co M.U.D #3	19,480,000	100.00	19,480,000
East Montgomery Co M.U.D #4	10,275,000	100.00	10,275,000
East Montgomery Co M.U.D #6	41,109,544	100.00	41,109,544
East Montgomery Co M.U.D #7	8,071,480	100.00	8,071,480
East Plantation U.D.	1,295,000	100.00	1,295,000
Far Hills U.D.	9,545,000	100.00	9,545,000
Grand Oaks M.U.D.	2,545,000	100.00	2,545,000
Kings Manor M.U.D.	11,320,000	69.40	7,856,080
Lazy River I.D.	110,000	100.00	110,000
Lone Star College System	612,400,000	27.08	165,837,920
Conroe M.U.D. #1	10,080,000	100.00	10,080,000
Conroe Municipal Mgt District #1	29,500,000	100.00	29,500,000
Montgomery Co. D.D. #10	13,380,000	100.00	13,380,000
Montgomery Co. M.U.D. #7	-	100.00	-
Montgomery Co. M.U.D. #8	22,690,000	100.00	22,690,000
Montgomery Co. M.U.D. #9	26,040,000	100.00	26,040,000
Montgomery Co. M.U.D. #15	36,525,000	100.00	36,525,000
Montgomery Co. M.U.D. #16	2,180,000	100.00	2,180,000
Montgomery Co. M.U.D. #18	9,260,000	100.00	9,260,000
Montgomery Co. M.U.D. #24	7,440,000	100.00	7,440,000
Montgomery Co. M.U.D. #39	11,790,000	100.00	11,790,000
Montgomery Co. M.U.D. #40	-	100.00	-
Montgomery Co. M.U.D. #42	6,100,000	100.00	6,100,000
Montgomery Co. M.U.D. #46	61,370,000	100.00	61,370,000
Montgomery Co. M.U.D. #47	15,885,000	100.00	15,885,000
Montgomery Co. M.U.D. #56	2,255,000	100.00	2,255,000
Montgomery Co. M.U.D. #60	10,180,000	100.00	10,180,000
Montgomery Co. M.U.D. #67	13,760,000	100.00	13,760,000
Montgomery Co. M.U.D. #83	13,125,000	100.00	13,125,000
Montgomery Co. M.U.D. #84	28,355,000	100.00	28,355,000
Montgomery Co. M.U.D. #88	21,065,000	100.00	21,065,000
Montgomery Co. M.U.D. #89	19,660,000	100.00	19,660,000
Montgomery Co. M.U.D. #90	6,570,000	100.00	6,570,000
Montgomery Co. M.U.D. #92	7,595,000	100.00	7,595,000



**MONTGOMERY COUNTY, TEXAS**

**TABLE XII**

Direct and Overlapping Debt

September 30, 2021

	Debt Outstanding	Percentage Applicable to Montgomery County <sup>(1)</sup>	Amount Applicable to Montgomery County
Special Districts:(Continued)			
Montgomery Co. M.U.D. #94	25,905,000	100.00	25,905,000
Montgomery Co. M.U.D. #95	38,760,000	100.00	38,760,000
Montgomery Co. M.U.D. #96	7,460,000	100.00	7,460,000
Montgomery Co. M.U.D. #98	15,095,000	100.00	15,095,000
Montgomery Co. M.U.D. #99	22,720,000	100.00	22,720,000
Montgomery Co. M.U.D. #105	42,345,000	100.00	42,345,000
Montgomery Co. M.U.D. #107	21,215,000	100.00	21,215,000
Montgomery Co. M.U.D. #111	8,000,000	100.00	8,000,000
Montgomery Co. M.U.D. #112	41,885,000	100.00	41,885,000
Montgomery Co. M.U.D. #113	125,365,000	100.00	125,365,000
Montgomery Co. M.U.D. #115	44,895,000	100.00	44,895,000
Montgomery Co. M.U.D. #119	90,950,000	100.00	90,950,000
Montgomery Co. M.U.D. #126	18,890,000	100.00	18,890,000
Montgomery Co. M.U.D. #127	20,490,000	100.00	20,490,000
Montgomery Co. M.U.D. #132	5,990,000	100.00	5,990,000
Montgomery Co. M.U.D. #137	14,050,000	100.00	14,050,000
Montgomery Co. M.U.D. #138	12,745,000	100.00	12,745,000
Montgomery Co. M.U.D. #139	26,535,000	100.00	26,535,000
Montgomery Co. M.U.D. #141	7,090,000	100.00	7,090,000
Montgomery Co. M.U.D. #142	4,025,000	100.00	4,025,000
Montgomery Co. M.U.D. #148	4,420,000	100.00	4,420,000
Montgomery Co. U.D. #2	5,600,000	100.00	5,600,000
Montgomery Co. U.D. #3	3,615,000	100.00	3,615,000
Montgomery Co. U.D. #4	9,910,000	100.00	9,910,000
Montgomery Co. W.C.I.D. #1	16,009,997	100.00	16,009,997
New Caney M.U.D.	33,278,524	100.00	33,278,524
Point Aquarius M.U.D.	9,425,000	100.00	9,425,000
Porter M.U.D.	23,000,000	100.00	23,000,000
Porter M.U.D. Auburn Trails Def #1	5,125,000	100.00	5,125,000
Porter M.U.D. Auburn Trails Def #2	3,795,000	100.00	3,795,000
Porter M.U.D. Hendricks Def	4,615,000	100.00	4,615,000
Rayford Road M.U.D.	11,820,000	100.00	11,820,000
River Plantation M.U.D.	-	100.00	-
Roman Forest Cons. M.U.D.	5,470,000	100.00	5,470,000
Roman Forest P.U.D. #4	765,000	100.00	765,000
Harris-Montgomery Co MUD	2,700,000	63.07	1,702,890
Harris-Montgomery Co MUD #386	145,575,000	8.15	11,864,363
Spring Creek U.D.	64,060,000	100.00	64,060,000
Stanley Lake M.U.D.	21,935,000	100.00	21,935,000
Southern Montgomery County MUD	8,740,000	100.00	8,740,000

**MONTGOMERY COUNTY, TEXAS**

**TABLE XII**

Direct and Overlapping Debt

September 30, 2021

	Debt Outstanding	Percentage Applicable to Montgomery County <sup>(1)</sup>	Amount Applicable to Montgomery County
Special Districts:(Continued)			
Texas National M.U.D.	4,405,000	100.00	4,405,000
Valley Ranch M.U.D. #1	-	100.00	-
Woodlands Metro-Center I.D.	9,740,000	100.00	9,740,000
Roman Forest P.U.D. #4	-	100.00	-
Wood Trace M.U.D. #1	24,975,000	100.00	24,975,000
Woodlands R.U.D. #1	36,685,000	98.82	36,252,117
The Woodlands Township	25,055,000	86.29	21,619,960
Roman Forest P.U.D #4	-	100.00	-
Emergency Service District #2	-	100.00	-
Emergency Service District #3	-	100.00	-
Valley Ranch MUD #1	31,820,000	100.00	31,820,000
Valley Ranch Town Center	17,225,000	100.00	17,225,000
Woodridge M.U.D.	20,325,000	100.00	20,325,000
Emergency Service District #4	-	100.00	-
Emergency Service District #5	-	100.00	-
Emergency Service District #6	-	100.00	-
Emergency Service District #7	-	100.00	-
Emergency Service District #8	-	100.00	-
Emergency Service District #9	-	100.00	-
Emergency Service District #10	-	100.00	-
Emergency Service District #11	-	100.00	-
Emergency Service District #12	-	100.00	-
Emergency Service District #14	-	100.00	-
Total Special Districts	<u>2,165,414,545</u>		<u>1,664,032,874</u>
Cities:			
Cleveland	17,960,000	2.20	395,120
Conroe	365,025,000	100.00	365,025,000
Magnolia	19,090,896	100.00	19,090,896
Montgomery	7,155,000	100.00	7,155,000
Oak Ridge North	13,345,000	100.00	13,345,000
Panorama Village	2,685,000	100.00	2,685,000
Patton Village	3,528,000	100.00	3,528,000
Shenandoah	13,760,000	100.00	13,760,000
Shenandoah (Metropark PID)	-	100.00	-
Roman Forest	3,130,000	100.00	3,130,000
Tomball	-	1.41	-
Splendor	5,445,000	100.00	5,445,000
Willis	20,365,000	100.00	20,365,000
Woodbranch Village	-	100.00	-
Woodloch	-	100.00	-
Houston	3,410,920,000	0.32	10,914,944
Total Cities	<u>3,882,408,896</u>		<u>464,838,960</u>

**MONTGOMERY COUNTY, TEXAS****TABLE XII**

Direct and Overlapping Debt

September 30, 2021

	Debt Outstanding	Percentage Applicable to Montgomery County <sup>(1)</sup>	Amount Applicable to Montgomery County
School Districts			
Cleveland I.S.D.	307,549,989	1.35	4,151,925
Conroe I.S.D.	1,351,160,000	100.00	1,351,160,000
Magnolia I.S.D.	138,065,000	100.00	138,065,000
Montgomery I.S.D.	319,790,000	100.00	319,790,000
New Caney I.S.D.	543,155,000	98.52	535,116,306
Richards I.S.D.	-	26.45	-
Splendora I.S.D.	52,550,000	100.00	52,550,000
Tomball I.S.D.	564,985,000	7.22	40,791,917
Willis I.S.D.	234,242,295	98.42	230,541,267
Total School Districts	<u>3,511,497,284</u>		<u>2,672,166,415</u>
TOTAL OVERLAPPING DEBT	<u>9,559,320,725</u>		<u>4,801,038,249</u>
TOTAL DIRECT AND OVERLAPPING DEBT	<u>\$ 10,045,995,725</u>		<u>\$ 5,287,713,249</u>

<sup>(1)</sup> The percentage of overlapping debt applicable is computed by dividing the other entity's net taxable assessed property value by the net taxable assessed property value in all of Montgomery County

# MONTGOMERY COUNTY, TEXAS

## Pledged-Revenue Coverage

Last Ten Fiscal Years

Year	Lease Revenue Bonds <sup>(1)</sup>			Debt Service		Coverage
	Lease Payments	Less: Operating Expenses	Net: Available Revenue	Principal	Interest	
2012	\$ 20,997,947	\$ 18,372,582	\$ 2,625,365	\$ 1,640,899	\$ 1,802,582	0.76
2013	19,053,761	17,818,794	1,234,967	1,715,150	1,728,330	0.36
2014	-	-	-	-	-	-
2015	-	-	-	-	-	-
2016	-	-	-	-	-	-
2017	-	-	-	-	-	-
2018	-	-	-	-	-	-
2019	-	-	-	-	-	-
2020	-	-	-	-	-	-
2021	-	-	-	-	-	-

**NOTE:** Details regarding the County's outstanding debt can be found in the notes to the financial statements. Operating expenses do not include interest, depreciation or amortization expenses.

<sup>(1)</sup> The revenue bonds were issued in 2007 to finance the construction of an 1,100 bed facility. The County began lease purchasing the facility from the Jail Financing Corporation in fiscal year 2010. The bonds were backed from the lease payments that the County will make to the Jail Financing Corporation. During fiscal year 2013, the detention facility was sold to the operator, GEO Corrections, and utilized the proceeds of the sale to defease the debt.

<sup>(2)</sup> The County has pledged pass-through tolling revenue to repay the debt service on selected bond issues.

**TABLE XIII**

Pass-Through Toll Revenue Bonds <sup>(2)</sup>				
TXDOT Revenue	Debt Service		Coverage	
	Principal	Interest		
\$ 19,235,365	\$ 4,485,000	\$ 2,733,321	2.66	
25,969,528	6,785,000	3,589,583	2.50	
29,275,155	7,080,000	3,356,300	2.86	
35,248,559	7,410,000	3,025,850	3.38	
42,260,009	7,760,000	2,678,400	4.05	
49,268,909	36,405,000	10,696,550	1.05	
18,285,240	16,420,000	873,900	1.06	
-	-	-	-	
-	-	-	-	
-	-	-	-	

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**DEMOGRAPHIC AND  
ECONOMIC INFORMATION**

**MONTGOMERY COUNTY, TEXAS****TABLE XIV**

## Demographic and Economic Statistics

## Last Ten Fiscal Years

Year	Population <sup>(1)</sup>	Personal Income <sup>(2)(3)</sup>	Per Capita Personal Income <sup>(3)</sup>	School Enrollment <sup>(4)</sup>	School Average Daily Attendance <sup>(4)</sup>	Unemployment Rate <sup>(5)</sup>
2012	481,298	\$ 24,638,680	\$ 51,192	96,912	91,276	5.7%
2013	491,636	26,549,916	53,192	95,815	91,235	5.3%
2014	502,920	32,773,154	65,166	98,887	92,983	4.7%
2015	518,947	32,310,508	62,262	101,598	96,755	4.3%
2016	537,559	31,553,145	58,697	120,488	114,955	4.3%
2017	563,209	N/A	N/A	126,748	121,309	4.1%
2018	570,934	N/A	N/A	132,903	125,757	3.8%
2019	590,925	N/A	N/A	137,294	130,003	3.3%
2020	607,391	N/A	N/A	142,313	134,755	8.2%
2021	642,633	N/A	N/A	149,834	141,108	5.1%

<sup>(1)</sup> Source: Conroe Lake Conroe Chamber of Commerce

<sup>(2)</sup> Amounts expressed in thousands.

<sup>(3)</sup> Source: Texas Workforce Commission website

Information for fiscal years 2011 through 2016 from The Bureau of Economic Analysis website

Personal income information for 2017, 2018, 2019, 2020, and 2021 is not available.

<sup>(4)</sup> Source: Superintendent's Annual Report: Includes the nine independent school districts located in the County

<sup>(5)</sup> Source: The Work Source website

<http://www.wrksolutions.com/Documents/Employer/LMI/unemploymentrates/LAUSHISTORY.pdf>



**MONTGOMERY COUNTY, TEXAS**

**TABLE XV**

Principal Employers

Current Year and Nine Years Ago

2021 Employer <sup>(3)</sup>	Employees	Percentage of Total County Employment <sup>(2)</sup>
Conroe Independent School District	4,487	1.63%
Memorial Hermann - The Woodlands	2,927	1.06%
Wildcat PPE	2,415	0.88%
Houston Methodist The Woodlands Hospital	1,647	0.60%
CHI St. Luke's The Woodlands Hospital	1,600	0.58%
ExxonMobil	1,527	0.55%
Lone Star College - Montgomery	1,431	0.52%
Alight Solutions	1,200	0.44%
Texas Children's Hospital The Woodlands	1,188	0.43%
McKesson Specialty Health	<u>1,040</u>	<u>0.38%</u>
	<u>19,462</u>	<u>7.06%</u>

2012 Employer <sup>(1)</sup>	Employees	Percentage of Total County Employment <sup>(2)</sup>
Conroe Independent School District	5,915	2.63%
Anadarko Petroleum	2,901	1.29%
Montgomery County, Texas	2,081	0.92%
Aon Hewitt	1,800	0.80%
Magnolia Independent School District	1,488	0.66%
New Caney Independent School District	1,458	0.65%
Memorial Herman - The Woodlands	1,330	0.59%
St. Luke's The Woodlands Hospital	1,180	0.52%
Willis Independent School District	841	0.37%
Woodforest National Bank	<u>744</u>	<u>0.33%</u>
	<u>19,738</u>	<u>8.76%</u>

<sup>(1)</sup> Source: <http://socrates.cdr.state.tx.us/iSocrates/Employers/EmployerContacts2.asp>.

Information has been derived from the South Montgomery County Economic Development Partnership and the SOCRATES database listed above.

<sup>(2)</sup> Total County Employment for 2012 and 2021: 225,179 and 275,749 respectively.

Source: <http://www.wrksolutions.com>

<sup>(3)</sup> Source: <http://www.edpartnership.net>

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## **OPERATING INFORMATION**

**MONTGOMERY COUNTY, TEXAS**County Employees by Function <sup>(1)</sup>

Last Ten Fiscal Years

<b>Function</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
General Administration	127	132	130	132	125	125
Judicial	278	289	291	297	296	304
Legal Services	32	32	33	32	33	34
Elections	11	11	11	12	15	15
Financial Administration	101	103	99	93	98	102
Public Facilities	405	404	398	415	416	420
Public Safety	655	662	679	714	742	762
Health and Welfare	77	48	46	47	48	89
Culture and Recreation	161	161	162	163	140	141
Conservation	21	21	10	19	10	20
Public Transportation	213	226	230	232	249	259
General Government	-	-	-	-	-	-
Financial Administration	-	-	-	-	-	-
Health & Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Law Enforcement & Corrections	-	-	-	-	-	-
Legal & Judicial	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
	<u>2,081</u>	<u>2,089</u>	<u>2,089</u>	<u>2,156</u>	<u>2,172</u>	<u>2,271</u>

<sup>(1)</sup> Source: Montgomery County Budget Office.

2018	2019	2020	2021
123	119	-	-
301	284	-	-
34	34	-	-
13	15	-	-
99	98	-	-
433	371	-	-
777	1011	-	-
91	90	-	-
140	120	-	-
23	23	-	-
258	213	-	-
-	-	233	232
-	-	115	116
-	-	117	124
-	-	174	213
-	-	1,297	1,429
-	-	342	238
-	-	227	227
<u>2,292</u>	<u>2,378</u>	<u>2,505</u>	<u>2,579</u>

# MONTGOMERY COUNTY, TEXAS

## Operating Indicators by Function

Last Ten Fiscal Years

Function	Fiscal Year			
	2012	2013	2014	2015
General Government				
Construction permits issued <sup>(1)</sup>	2,905	4,336	4,947	4,754
Estimated value of construction <sup>(1) (2)</sup>	1,054,912	1,344,371	2,019,423	1,381,849
Health inspections performed <sup>(3)</sup>	14,214	14,968	15,623	17,274
Birth certificates filed <sup>(4)</sup>	5,213	5,325	5,392	6,602
Death certificates filed <sup>(4)</sup>	2,235	2,384	2,638	2,820
Marriage license applications <sup>(4)</sup>	2,399	2,630	2,795	4,505
Registered voters <sup>(5)</sup>	260,253	265,424	274,536	289,000
Number of voting precincts <sup>(5)</sup>	86	86	89	89
Public Safety - Sheriff				
Total arrests <sup>(6)</sup>	22,057	22,758	24,679	22,523
Average number of inmates <sup>(6)</sup>	965	1,033	1,152	1,058
Calls for service <sup>(6)</sup>	312,405	333,548	346,749	317,501
Number of accidents investigated <sup>(6)</sup>	951	1,356	2,385	4,184
Miles patrolled <sup>(6)</sup>	3,867,763	5,906,651	5,747,155	5,876,771
Gallons of gas used <sup>(6)</sup>	444,854	465,391	468,806	490,073
Culture and Recreation - Libraries (tentative)				
Number of items checked out <sup>(7)</sup>	1,963,074	1,996,503	2,018,491	2,055,189
Number of libraries <sup>(7)</sup>	7	7	7	7
Volumes in collection <sup>(7)</sup>	683,803	691,892	686,870	665,009
Number of library visits <sup>(7)</sup>	1,286,333	1,184,833	1,108,782	1,107,085
Library programs attendance <sup>(7)</sup>	101,789	118,959	124,738	130,780

<sup>(1)</sup> Source: Montgomery County Engineer.

<sup>(2)</sup> Dollar values are in thousands.

<sup>(3)</sup> Source: Montgomery County Health Department.

<sup>(4)</sup> Source: Montgomery County Clerk.

<sup>(5)</sup> Source: Montgomery County Elections Administrator.

<sup>(6)</sup> Source: Montgomery County Sheriff's Department.

<sup>(7)</sup> Source: Montgomery County Memorial Library System Annual Report.

TABLE XVII

Fiscal Year					
2016	2017	2018	2019	2020	2021
4,052	4,381	5,549	5,057	6,857	9,720
1,414,524	1,386,391	1,514,299	1,582,931	1,742,289	2,339,301
16,552	16,197	16,719	15,406	13,599	9,844
5,766	6,996	8,144	6,436	6,450	6,905
2,874	3,643	4,437	3,167	3,716	4,465
2,927	2,869	4,420	2,871	2,824	3,024
308,597	315,946	330,768	339,779	364,581	384,248
90	90	96	96	100	100
21,483	22,473	18,855	22,402	18,481	19,061
999	933	944	937	859	942
411,796	355,936	610,315	672,825	411,121	399,930
4,937	5,931	6,063	6,125	7,638	9,322
4,063,212	4,232,396	3,952,673	4,279,456	4,732,334	5,652,288
368,033	368,412	343,644	388,891	407,036	414,531
2,066,886	2,192,792	2,547,829	2,820,839	1,973,871	2,433,970
7	7	7	7	7	7
694,536	711,777	717,314	703,658	677,853	641,105
1,105,760	1,075,000	923,129	901,935	498,055	473,879
134,163	169,467	150,020	169,079	102,934	40,531

# MONTGOMERY COUNTY, TEXAS

## Capital Asset and Infrastructure Statistics by Function

Last Ten Fiscal Years

Function	Fiscal Year			
	2012	2013	2014	2015
General Government				
Office Buildings/Courthouses <sup>(1)</sup>	43	43	38	44
Public Safety - Sheriff				
Sheriff's Vehicles <sup>(2)</sup>	460	463	467	505
Academy Square Footage <sup>(1)</sup>	13,800	13,800	13,800	13,800
Public Transportation				
County Roads (miles) <sup>(3)</sup>	2,656	2,685	2,703	2,704
Bridges <sup>(3)</sup>	158	159	159	160
Public Facilities				
Park Acreage <sup>(4)</sup>	2,956	2,061	2,061	2,089
Convention Center Square Footage <sup>(5)</sup>	56,000	56,000	56,000	56,000
Community Centers <sup>(2)</sup>	17	17	17	17
Culture and Recreation				
	171,400	171,400	171,400	171,400

<sup>(1)</sup> Montgomery County Risk Management Department. Includes the offices of the four County Commissioners.

<sup>(2)</sup> Montgomery County Auditor's Office Capital Assets Listing.

<sup>(3)</sup> Montgomery County Engineer.

<sup>(4)</sup> Montgomery County Parks Divisions in the Commissioners' offices.

<sup>(5)</sup> Montgomery County Civic Center Complex.

<sup>(6)</sup> Montgomery County Memorial Library System Annual Report.



TABLE XVIII

Fiscal Year					
2016	2017	2018	2019	2020	2021
49	49	49	49	49	51
512	555	648	650	627	714
13,800	13,800	13,800	13,800	13,800	13,800
2,751	2,771	2,811	2,843	2,878	2,931
160	160	160	160	160	283
2,089	2,089	2,289	2,289	2,289	2,289
56,000	56,000	56,000	56,000	56,000	56,000
17	17	17	17	17	17
173,800	173,800	173,800	173,800	173,800	173,800

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