

For the Fiscal Year Ended September 30, 2020

501 N. THOMPSON SUITE 205 CONROE, TEXAS 77301

MONTGOMERY COUNTY, TEXAS COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2020

Prepared by

THE MONTGOMERY COUNTY AUDITOR'S OFFICE
Rakesh Pandey
County Auditor

MONTGOMERY COUNTY, TEXAS

Comprehensive Annual Financial Report

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Montgomery County, Texas Office of the County Auditor

Angela H. Blocker 1st Assistant County Auditor

Rakesh Pandey CPA County Auditor

501 North Thompson, Suite 205, Conroe, Texas 77301 P. O. Box 539, Conroe, Texas 77305

March 30, 2021

The Board of District Judges The Commissioners' Court Montgomery County, Texas

Honorable Judges and Commissioners:

The Comprehensive Annual Financial Report (Annual Report) of Montgomery County, Texas, for the year ended September 30, 2020, is submitted herewith. This report was prepared by the County Auditor in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board, and is in compliance with Chapter 114.025 and Chapter 115.045 of the Local Government Code.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To provide a reasonable basis for making this representation, Montgomery County management has established a comprehensive internal control framework designed both to protect governmental assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Montgomery County's comprehensive framework, because the cost of internal controls should not outweigh their benefits, has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. We believe the data as presented is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of Montgomery County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial activity have been included.

Montgomery County's financial statements have been audited by Weaver and Tidwell, L.L.P., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended September 30, 2020 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial presentation. The independent auditor concluded, based on the audit, that there was a reasonable basis for rendering an unmodified opinion that the financial statements of Montgomery County for the year ended September 30, 2020 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of Montgomery County was a part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the government's internal controls and compliance with legal requirements. Specific emphasis was placed on internal controls and

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compliance with laws and regulations involving the administration of federal and state awards. This Single Audit Report is available as a separate report from Montgomery County.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment MD&A and should be read in conjunction with it. Montgomery County's MD&A can be found immediately following the report of the independent auditors.

Profile of Montgomery County

Montgomery County was created on December 14, 1837 by an act of the Congress of the Republic of Texas. It is bisected by Interstate 45, and located approximately forty miles north of downtown Houston. Montgomery County is officially the birthplace of the Texas flag. The actual design of the Lone Star Flag remained a mystery until the Texas House of Representative passed House Resolution 1123 in 1997 commemorating Montgomery County as the flag's official birthplace. Dr. Charles B. Stewart is credited with creating the inspirational banner of the State of Texas. The County provides a full range of services, including police protection, legal and judicial services, construction and maintenance of roads and bridges, public health service, and facilities for recreational and cultural use. The County operates a full service airport as a reliever to nearby Bush Intercontinental Airport. Three major rail lines intersect in the county seat of Conroe. The Lone Star College System offers both 2- and 4-year degree plans in partnership with several universities throughout the state. Scenic Lake Conroe sits among some 1,090 square miles of rolling hills and grassy meadows to create an atmosphere of rural America nestled securely beside its urban neighbors.

The County operates as specified under the Constitution of the State of Texas, and in accordance with the provisions of the State Statutes of Texas, which provide for a Commissioners' Court consisting of the County Judge, elected at-large to a four-year term and four Commissioners, each of whom is elected from four geographical precincts to four-year staggered terms. The Commissioners' Court serves as the governing body of the County.

The U.S. Census Bureau reported the 1990 population for Montgomery County to be 180,394 and the year 2000 population to be 293,768. The most recent census reported the population of Montgomery County to be 455,746. At each census, the County has experienced growth in excess of 50%, with no sign of slowing down. At September 30, 2020 the estimated population was 607,391. The County's population has continued to grow during the past year and is evident in the increased demand for service at the county level. The main impetus for growth in the past three decades has come from the expansion of nearby metropolitan Houston. Many Montgomery County residents now work in Houston, and the spread of the city's suburbs into the County has led to a rapid rise in population. The governing body's active involvement in infrastructure improvements has been instrumental in this explosive growth in population. In recent years, Montgomery County has become a recreation destination for many Houston residents. The area, with its abundant lakes and the Sam Houston National Forest, offers numerous opportunities for hunting, boating, fishing, and hiking.

Montgomery County maintains strict budgetary controls to ensure compliance with legal provisions in the annual appropriated budget approved by the governing body. Activities of the General Funds, the Special Revenue Funds, and the Debt Service Funds are included in the annual appropriated budget. Budget to actual comparisons are provided in this report for all funds for which an annual appropriated budget is adopted. According to the budget laws of the State of Texas, expenditures may not exceed the amount appropriated for each fund. The County's budget is prepared and adopted annually as a balanced budget pursuant to Texas law and adhering to a calendar established by the statutes of the State of Texas. In keeping with those statutes, the ad valorem tax levy cannot be established until the budget is adopted. In Montgomery County, the budget is adopted by September 30th of each year. Once adopted, the budget is enforced by the County Auditor, as provided by statute.

Factors Affecting Financial Condition

The information presented in the financial statements of Montgomery County is best understood when it is considered from the broader perspective of the specific environment within which Montgomery County operates.

Local economy – Historically, the County's economy has been based on mineral production (oil, gas, sand, and gravel), agriculture (horses, cattle, and greenhouse nurseries), and lumbering (timber products). Today, the economy has shifted towards an urban-rural mix. In recent years, the largest industries have been energy, education, health and social services, with retail trade and manufacturing following. Investments made in Texas highways recently have assisted in attracting new and diverse businesses to the County. A favorable taxing environment continues to draw many companies to relocate corporate headquarters to Montgomery County. The Woodlands, a planned community in south Montgomery County, is home to energy, biomedical, and technology businesses. This is causing ever-continued growth in the southern part of the County. As Houston and Harris County, directly to the south, run out of developable land, business and residential growth in Montgomery County is expected to continue.

Recent developments that have contributed to the continued upturn in the local economy in Montgomery County include the construction of a nascent medical compound, centered around the busy intersection of Interstate 45 and State Highway 242, anchored by Texas Children's Hospital, St. Luke's and Methodist Hospital. The relocation of ExxonMobil's corporate headquarters to northern Harris County has further driven growth to the southern part of Montgomery County. The former Boy Scout camp at Camp Strake was sold to Johnson Development Corporation with the intent of creating a new master planned community, Grand Central Park, on 2,046 acres. Construction began in 2016; the 336 Marketplace located in the community continues to welcome a wide array of tenants.

Two huge storms, Hurricane Harvey and Tropical Storm Imelda made landfall in 2017 and 2019 respectively and have caused widespread damage to the region, resulting in billions of dollars in damage. The County continues to work diligently with the State of Texas and the Federal Emergency Management Agency (FEMA) to make critical repairs to infrastructure and buildings, as the effects from Hurricane Harvey and Tropical Storm Imelda are continued to be felt. In February, 2021, a massive cold front from the Arctic blasted through the state, driving temperatures to record lows. Many throughout the state suffered catastrophic losses due to the widespread power and water loss as a result of the freezing temperatures. The County is working with FEMA to assist households deal with these losses.

The County functioned much of the year in the shadow of the continuing pandemic as a result of the COVID-19 virus. In January 2020, a highly contagious and deadly virus, COVID-19, spread from China at a rapid pace; it was declared a pandemic by the World Health Organization in March 2020. The governing body of the County responded with a disaster declaration and is working with federal and state agencies to ensure the health and safety of both its citizens and its employees. The County received almost \$105 million from the Federal Government to assist in the massive undertaking of a changed working environment.

Long-term financial planning – The Commissioners' Court continues to be very active in infrastructure development, specifically road improvements, to help ensure economic growth. In the second half of calendar year 2005, the County executed an agreement with the Texas Department of Transportation that is facilitating the improvement of five separate state-owned roads. This Pass-Through Toll Agreement provides for the County to pledge local funds to improve these roads, with a partial reimbursement from highway funds at a later date. The County pledged \$100 million of the Series 2006 \$160 million voter-approved road bonds, as well as an additional \$88 million of future bonds to leverage the federal funds for the projects in the hopes of gaining an estimated \$232 million in improvements for the citizens of Montgomery County. In the same spirit of infrastructure development, voters in the County approved a ballot measure in November 2015 for a series of bond offerings that will raise \$280 million for a multitude of road projects throughout Montgomery County. The final bond offerings were issued in May

and December 2018 to fund the remaining projects. These projects are expected to alleviate mobility issues in key areas of the County.

As part of this future planning, the Commissioners' Court created the Montgomery County Toll Road Authority (MCTRA) in August 2006. The MCTRA is charged with the task of collecting tolls from vehicles traveling on the portion of State Highway 242 which connects with Interstate 45 in southern Montgomery County. SH 242 opened to the public in July 2015. In January 2018, the County retired the remainder of the debt associated with the construction of SH 242. In May 2019, the Board agreed to remove the tolls on SH 242. Additionally, revenue bonds for MCTRA were issued in June 2018 to fund construction along State Highway 249 in Montgomery County. Any revenues generated by the authority are anticipated to be used to either retire a portion of the debt related to the construction and/or to fund future improvements, as the need arises.

New developments – As part of the continuing effort in the County to alleviate traffic congestion in the southern part of the County, the Commissioners' Court awarded a contract to construct an interchange facility and direct connectors from State Highway 242 to Interstate 45. This project, approved by the governing body in February 2013, opened in July of 2015 and has improved the flow of traffic in the heavily congested south county area. The County is continuing in its endeavors to face transportation issues by exploring the expansion of the MCTRA to the western part of the County and specifically the SH 249, Tomball Parkway. Working in conjunction with the Harris County Toll Road Authority (HCTRA), MCTRA is completing work on widening and improving SH 249 during fiscal year 2020.

Financial Transparency – In a continuing effort to embrace technological advances, the County embarked on replacing its enterprise resource planning (ERP) financial software system. Aided by various staff members throughout multiple user departments, go-live occurred on July 1, 2020. Continuing modules are being implemented in a staggered approach with the Human Resources module going live in mid fiscal year 2021.

Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Montgomery County for its comprehensive annual financial report for the fiscal year ended September 30, 2019. This was the thirty-second consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Annual Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of all County departments. I want to express my appreciation to the entire staff of the Office of County Auditor for their continued efforts. I also wish to commend the members of the Commissioners' Court for conducting the financial operations of Montgomery County in a responsible and professional manner, while meeting the increasing demands for public service.

Respectfully submitted,

Rakesh Pandey,CPA Montgomery County Auditor RP/kgd



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Montgomery County Texas

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

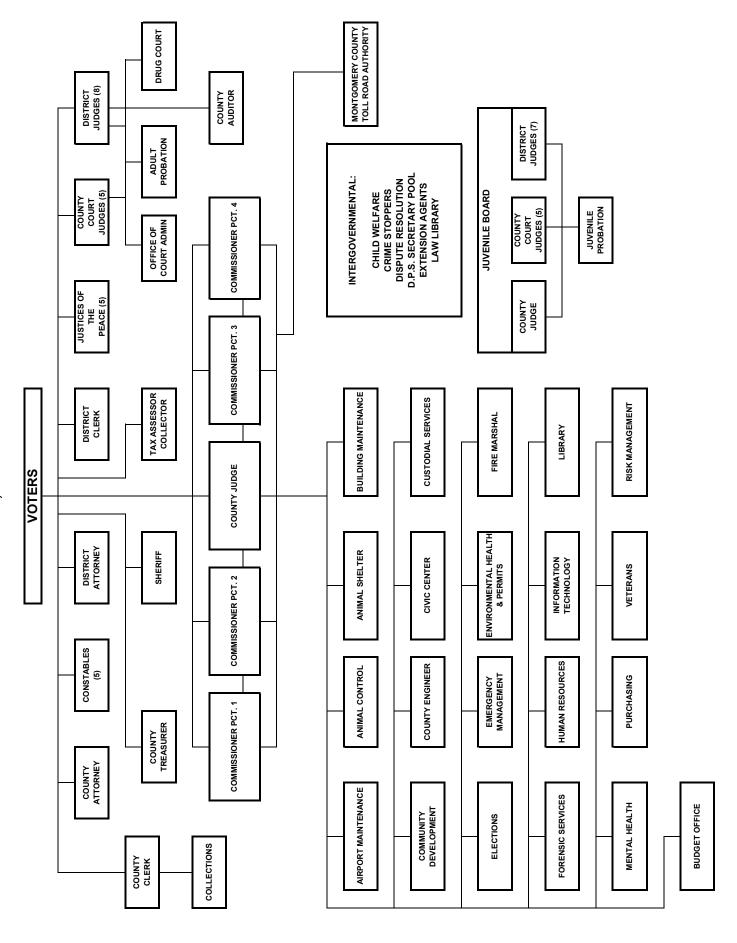
September 30, 2019

Executive Director/CEO

Christopher P. Morrill



MONTGOMERY COUNTY, TEXAS ORGANIZATION CHART







MONTGOMERY COUNTY, TEXAS DIRECTORY OF OFFICIALS SEPTEMBER 30, 2020

COMMISSIONERS' COURT:

Mark Keough Mike Meador, retired 12/31/2020 Robert Walker, elected 01/01/2021

Charlie Riley James L. Noack, Jr. James Metts

DISTRICT COURTS:

Phil Grant Lisa Michalk Kristin Bays Kathleen Hamilton Jennifer Robin Tracy Gilbert Patty Maginnis Vincenzo Santini Brett Ligon Melisa Miller

COUNTY COURTS AT LAW:

Dennis Watson Claudia Laird Patrice McDonald Mary Ann Turner Keith Stewart BD Griffin Mark Turnbull

JUSTICE COURTS:

Wayne L. Mack Grady Trey Spikes Matt Beasley Jason Dunn Matthew Masden

LAW ENFORCEMENT:

Rand Henderson Phillip Cash Gene DeForest Ryan Gable

Kenneth "Rowdy" Hayden

Chris Jones

FINANCIAL ADMINISTRATION:

Tammy McRae Melanie Bush Rakesh Pandey, CPA Gilbert Jalomo Amanda Carter County Judge

Commissioner, Precinct #1 Commissioner, Precinct #1 Commissioner, Precinct #2 Commissioner, Precinct #3 Commissioner, Precinct #4

Judge, 9th Judicial District Judge, 221st Judicial District Judge, 284th Judicial District Judge, 359th Judicial District Judge, 410th Judicial District Judge, 418th Judicial District Judge, 435th Judicial District Judge, 457th Judicial District

District Attorney District Clerk

Judge, County Court at Law #1 Judge, County Court at Law #2 Judge, County Court at Law #3 Judge, County Court at Law #4 Judge, County Court at Law #5 County Attorney

County Clerk

Justice of Peace, Precinct #1 Justice of Peace, Precinct #2 Justice of Peace, Precinct #3 Justice of Peace, Precinct #4 Justice of Peace, Precinct #5

Sheriff

Constable, Precinct #1 Constable, Precinct #2 Constable, Precinct #3 Constable, Precinct #4 Constable, Precinct #5

Tax Assessor-Collector County Treasurer County Auditor¹ Purchasing Agent¹ Budget Officer¹

¹ Designates appointed official. All others are elected.





Independent Auditor's Report

To The Honorable County Judge and County Commissioners and Management of Montgomery County, Texas P.O. Box 539 Conroe, Texas 77305-0539

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Montgomery County, Texas (the County), as of and for the fiscal year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County, as of September 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund and major special revenue funds for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 19 to the financial statements, the County restated beginning net position and fund balance to correct misstatements and reclassifications in its fiscal year 2019 financial statements. Our opinion is not modified with respect to this matter.

To The Honorable County Judge and County Commissioners and Management of Montgomery County, Texas

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The Introductory Section, Supplementary Information, Combining and Individual Fund Statements and Schedules, Schedules of Capital Assets used in the Operation of Governmental Funds, and Statistical Section as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Supplementary Information, Combining and Individual Fund Statements and Schedules, Schedules of Capital Assets used in the Operation of Governmental Funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Supplementary Information, Combining and Individual Fund Statements and Schedules, and Schedules of Capital Assets used in the Operation of Governmental Funds are fairly stated in all material respects in relation to the basic financial statements as a whole.

The Introductory Section and Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 26, 2021 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

WEAVER AND TIDWELL, L.L.P.

Weaver and Siduell L.L.P.

Conroe, Texas March 26, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS

This discussion and analysis provides readers of the financial statements of Montgomery County, Texas (the County) with a narrative overview and analysis of the County's financial activities for the fiscal year ended September 30, 2020. The intent of this discussion and analysis is to evaluate the current activities, resulting changes, and currently known facts of the County as a whole. Readers of this discussion and analysis should consider the information presented here in conjunction with additional information that is furnished in the accompanying letter of transmittal, which can be found on pages 1-4 of this report. This discussion should also be read in conjunction with the basic financial statements and the notes to those financial statements (which immediately follow this discussion). The discussion and analysis includes comparative data from the prior year.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$565,670,839 (net position). Of this amount, \$105,375,960 is restricted for specific purposes. With the presentation of the net investment in capital assets, unrestricted net position becomes (\$120,913,885).
- The County's total net position increased by \$12,055,257 from current operations due to the rapid growth experienced throughout the County.
- The County's beginning net position/fund balance was restated for the correction of an error and reclassification of fund types. See Note 19 for further information related to the prior period adjustments.
- At September 30, 2020, the County's governmental funds reported combined ending fund balances of \$372,768,544, a decrease of \$9,871,734 from operations in comparison with the prior year. From the ending fund balances, \$1,398,753 is non-spendable, \$151,793,574 is restricted, \$68,013,154 is committed and \$99,249,765 is assigned. Approximately 14.03% of the ending balances, \$52,313,298 is unassigned and available for spending at the government's discretion. Details on these balances can be found in the chart included in Note 11.
- At September 30, 2020, unassigned fund balance for the General Fund was \$52,313,298, or 25.93% of total General Fund expenditures.
- The County's total bonded debt decreased by \$12,970,000 (2.5%) during the current fiscal year. This decrease was due to regularly scheduled payments.
- As of fiscal year 2020, the County reported a net pension liability of \$24,066,035.
- As of fiscal year 2020, the County reported other post-employment benefit obligations (OPEB) of \$253,594,793.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to Montgomery County's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains additional supplementary information to the financial statements themselves.

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities, the two government-wide financial statements, are designed to provide readers with a broad overview of Montgomery County's finances, similar to the financial statements of a private-sector business. Both of these statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods and services are received, regardless of the timing of cash being received or disbursed. These statements include capital assets of the County (including infrastructure added since implementing GASB Statement No. 34 in fiscal year 2003 and the portion of GASB Statement No. 34 as it pertains to retroactive infrastructure reporting) as well as all liabilities (including long-term debt). Additionally, certain eliminations have occurred as prescribed by GASB Statement No. 34 in regards to interfund activity, payables and receivables.

The Statement of Net Position presents information on all of Montgomery County's assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between the two groups being reported as net position. This statement is similar to that of the balance sheet of a private-sector business (with primary sections in a business balance sheet being assets, liabilities, and equity). The GASB believes that, over time, increases or decreases in the net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents the County's revenues and expenses for the year, with the difference between the two resulting in the change in net position for the fiscal year ended September 30, 2020. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the statement of activities separates program revenue (revenue generated by specific programs through fees, fines, forfeitures, charges for services, or grants received) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental functions of the County include general government, financial administration, health and human services, culture and recreation, law enforcement and corrections, legal and judicial, transportation, and debt service.

Government-wide financial statements include not only the activities of the County itself (known as the primary government), but also those of a legally separate component unit: the Montgomery County Toll Road Authority. The County Commissioners' Court acts as the Board of Directors for the component unit whose activities are blended with those of the primary government because they function as part of the County government. Montgomery County's government-wide financial statements distinguish functions of the County that are principally supported by tax and intergovernmental revenues (governmental activities) from those that are intended to recover all or a significant portion of their costs through fees and charges (business-type activities).

The government-wide financial statements can be found on pages 32-33 of this report.

Fund Financial Statements

The fund financial statements focus on the County's most significant funds (major funds) rather than fund types, or the County as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Montgomery County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

- 1) Governmental funds are maintained to account for the government's operating and financing activities. The measurement focus is on available resources.
- 2) Proprietary funds are utilized to account for internal service funds and enterprise funds. Internal service funds are an accounting tool used to accumulate and allocate costs amongst the County's functions. Enterprise funds are used to report an activity for which a fee is charged to external users for goods and services.
- 3) Fiduciary funds are used to account for resources that are held by the government as a trustee or agent for parties outside of the government. The resources of fiduciary funds cannot be used to support the government's own programs.

Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. As mentioned earlier, government-wide financial statements are reported using full accrual accounting; governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as balances of available resources. In other words, revenue is reported when earned, provided it is collectible within the reporting period or soon enough afterward to be used to pay liabilities of the current period. Likewise, liabilities are recognized as expenditures only when payment is due since they must be liquidated with available cash. Such information is useful in comparing a government's near-term financing requirements to near-term resources available.

The focus of governmental funds is narrower than that of the government-wide financial statements; therefore it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers should better understand the results and long-term impact of the government's near-term financing decisions. The user is assisted in this comparison between the two bases of accounting by way of a reconciliation statement between the governmental fund balance sheet and the government-wide statement of net position, as well as a reconciliation statement between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities.

Montgomery County maintained 36 individual governmental funds during the fiscal year ended September 30, 2020. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Road and Bridge Fund, the Debt Service Fund, the Grants Fund, the Pass Through Toll Projects Fund, and the Road Bonds Series 2018B Fund, all of which are considered to be major funds. Data from the remaining governmental funds (i.e., nonmajor funds) is combined into a single, aggregated presentation. Individual fund data for each nonmajor governmental fund is provided in the form of combining schedules, which are included in the Supplementary Information section following the notes to the financial statements.

Montgomery County utilizes and maintains budgetary controls over its operating funds. Budgetary controls are used to ensure compliance with legal provisions required under state statute governing the annual appropriated budget. Budgets for governmental funds are established in accordance with state law and, by County policy, are adopted at the department level for the General Fund, all Special Revenue Funds, and the Debt Service Fund using the primary categories of salaries, benefits, operations, and capital. A budgetary comparison statement is provided in the financial section for the General Fund, the Road and Bridge Special Revenue Fund, and the Grants Special Revenue Fund. Budgetary comparison

schedules for all nonmajor special revenue funds are provided as supplementary information. These budgetary comparisons can be used to demonstrate compliance with the budget both in its original and final forms.

The basic governmental fund financial statements can be found on pages 34-45 of this report.

Proprietary Funds focus on the determination of operating income, changes in net position, financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds. Internal Service Funds are utilized as an accounting device to accumulate and allocate costs internally among the County's various functions. The County maintains three Internal Service funds to account for its employee health benefits, worker's compensation, and accident and liability. Since the internal service funds predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. The County also maintains an Enterprise Fund to account for activity in the Montgomery County Toll Road Authority (MCTRA). The projects are in the beginning stages, the operations are primarily dependent on taxes rather than user fees; however, the intention is for these funds to ultimately become fully supported by user fees. This fund is reported as a business-type activity in the financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The internal service funds are also presented in the proprietary fund financial statements.

The basic proprietary fund financial statements can be found on pages 46-48 of this report.

Fiduciary funds are used to account for resources held for the benefit of parties other than the County itself. Agency funds are the only fiduciary fund type used by Montgomery County, and they are not reflected in the government-wide financial statements because the resources of those funds are not available to support the programs and expenses of the County. The basis of accounting used for fiduciary funds is the full accrual basis, much like that of the government-wide statements.

The basic fiduciary fund financial statements can be found on page 49 of this report.

Notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements. They focus on the primary government's governmental activities, major funds, and nonmajor funds in the aggregate.

The notes to the financial statements can be found on pages 51-86 of this report.

Required supplementary information provides information on the County's participation in the agent multiple-employer defined benefit pension plan as well as information on other post-employment benefits. The required supplementary information can be found on pages 88-93.

Supplementary information is comprised of the General Fund final budget versus actual at the department level. This comparative data can be found on pages 97-112 of this report.

Supplementary information also includes combining financial statements for non-major governmental, proprietary and fiduciary funds. These funds are totaled by fund type and presented in a single column in the basic financial statements. They are not reported individually, as with major funds, on the governmental fund financial statements.

Supplementary information can be found on pages 114-171 of this report.

GOVERNMENT-WIDE OVERALL FINANCIAL ANALYSIS

As noted earlier, the GASB believes that net position may serve over time as a useful indicator of a government's financial position. Montgomery County's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$565,670,839 at September 30, 2020, as shown in the table below. Governmental Activities reported a prior period adjustment for the inclusion of Alarms Permits from an Agency Fund, which resulted in a increase of \$31,879. Business-Type Activities reported a prior period adjustment of \$3,211,919 to correct the beginning balance of capital assets.

Montgomery County, Texas Net Position

	Government	Governmental Activities		pe activities	Total		
	FY 2020	FY 2019	FY 2020	FY 2019	FY 2020	FY 2019	
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Current and other assets	\$ 540,981,662	\$ 455,523,371	\$ 58,123,165	\$ 48,885,625	\$ 599,104,827	\$ 504,408,996	
Capital assets	993,450,624	918,988,982	75,397,870	93,323,207	1,068,848,494	1,012,312,189	
Total assets	1,534,432,286	1,374,512,353	133,521,035	142,208,832	1,667,953,321	1,516,721,185	
Deferred outflow of resources	69,299,840	94,363,745			69,299,840	94,363,745	
Long-term liabilities outstanding	867,390,424	898,365,580	94,921,886	95,190,104	962,312,310	993,555,684	
Other liabilities	149,868,524	45,806,664	35,577,302	8,414,697	185,445,826	54,221,361	
Total liabilities	1,017,258,948	944,172,244	130,499,188	103,604,801	1,147,758,136	1,047,777,045	
Deferred inflow of resources	23,824,186	12,936,101			23,824,186	12,936,101	
Net Position:							
Net Investment in Capital Assets	577,556,834	495,582,352	3,651,930	39,385,042	581,208,764	534,967,394	
Restricted	105,375,960	47,671,390	-	-	105,375,960	47,671,390	
Unrestricted	(120,283,802)	(31,485,989)	(630,083)	(781,011)	(120,913,885)	(32,267,000)	
Total net position	\$ 562,648,992	\$ 511,767,753	\$ 3,021,847	\$ 38,604,031	\$ 565,670,839	\$ 550,371,784	

The County's total assets of \$1,667,953,321 are largely comprised of investments of \$166,111,451, or 9.9%, and capital assets net of accumulated depreciation of \$1,068,848,494, or 64.0%. The capital assets of the County include land, buildings, improvements other than buildings, equipment, intangibles, construction in progress, and infrastructure (roads, bridges, signs, etc.). Capital assets are non-liquid assets that provide services to citizens; as a result, these assets cannot be utilized to satisfy County obligations.

As in last year, long-term debt of \$962,312,310 comprises the largest portion of the County's total liabilities of \$1,147,758,136 at 83.8%. Of total long-term liabilities, \$42,448,535 is due within one year, with the remainder of \$919,863,775 being due over a period of time greater than one year. A more indepth discussion of long-term debt can be found in the notes to the financial statements.

The County's assets and deferred outflows of resources exceeded its liabilities by \$565,670,839 (net position) as of September 30, 2020. Roughly 18.6%, or \$105,375,960, of the County's net position represents restricted net position. These resources are subject to external restrictions on how they may be used. Restrictions include statutory requirements, bond covenants, and granting conditions. Of the restricted net position, \$75,951,195 is restricted for capital projects, \$13,815,367 is restricted for debt service, and \$15,609,398 is restricted by contract or legislation. The most significant portion (\$581,208,764) of the County's net position reflects its net investment in capital assets.

Montgomery County, Texas Statement of Activities

Revenues: FY 2019		Governme	nta	l activities	Business-typ	e activities	To	tal
Program revenues: Fees, fines, forfeitures, and charges for services \$ 138,273,553 \$ 166,832,126 \$ 5,097,422 \$ 1,055,106 \$ 143,370,975 \$ 167,887,232 Operating grants and contributions: 81,513,686 11,580,740 - - 81,513,686 11,580,740 Capital grants and contributions: 65,784,276 59,283,879 - - 8,00,000 65,784,276 67,483,879 General revenues: 254,870,342 248,026,503 - - 254,870,342 248,026,503 Other taxes 1,209,281 3,228,697 - - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$ 5,427,114 \$ 10,983,779 \$ 556,157,482 \$ 512,337,190 Expenses: General Government 115,814,541 111,423,294 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - -	·	FY 2020		FY 2019	FY 2020	FY 2019	FY 2020	FY 2019
Fees, fines, forfeitures, and charges for services \$ 138,273,553 \$ 166,832,126 \$ 5,097,422 \$ 1,055,106 \$ 143,370,975 \$ 167,887,232 Operating grants and contributions: 65,784,276 59,283,879 - 8,200,000 65,784,276 67,483,879 General revenues: Property taxes 254,870,342 248,026,503 - - 254,870,342 248,026,503 Other general revenues 1,209,281 3,228,697 - - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 50,730,368 501,353,411 \$ 5,427,114 \$10,983,779 \$556,157,482 512,337,190 Expenses: 6 6 7,84,402 1 115,814,541 111,423,294 - 12,120,208 15,180,054 Financial administration 12,120,208 15,180,054 - - 115,814,541 111,423,294 - - 12,120,208 15,180,054 Health and Human Services 91,519,02	Revenues:							
Operating grants and contributions: 81,513,686 11,580,740 - - 81,513,686 11,580,740 Capital grants and contributions: 65,784,276 59,283,879 - 8,200,000 65,784,276 67,483,879 General revenues: Property taxes 254,870,342 248,026,503 - - 254,870,342 248,026,503 Other taxes 1,209,281 3,228,697 - - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Expenses: Expenses: Ceneral Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 115,814,541 111,423,294 Culture and Recreation 14,238,359 12,668,901 - - 12,465,299 187,359,571 Legal and Judicial </td <td>Program revenues:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Program revenues:							
Capital grants and contributions: 65,784,276 59,283,879 - 8,200,000 65,784,276 67,483,879 General revenues: Property taxes 254,870,342 248,026,503 254,870,342 248,026,503 Other taxes 1,209,281 3,228,697 12,09,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$ 5,427,114 \$10,983,779 \$556,157,482 \$12,337,190 Expenses: General Government 115,814,541 111,423,294 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,23	Fees, fines, forfeitures, and charges for services	\$ 138,273,553	\$	166,832,126	\$ 5,097,422	\$ 1,055,106	\$ 143,370,975	\$167,887,232
General revenues: Property taxes 254,870,342 248,026,503 - - 254,870,342 248,026,503 Other taxes 1,209,281 3,228,697 - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$ 5,427,114 \$ 10,983,779 \$ 556,157,482 \$ 512,337,190 Expenses: General Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 - - 115,814,541 111,423,294 - - 115,814,541 111,423,294 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - - 12,120,208 15,180,054 - -	Operating grants and contributions:	81,513,686		11,580,740	-	-	81,513,686	11,580,740
Property taxes 254,870,342 248,026,503 - - 254,870,342 248,026,503 Other taxes 1,209,281 3,228,697 - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$,427,114 \$10,983,779 \$56,157,482 \$12,337,190 Expenses: General Government 115,814,541 111,423,294 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - 12,465,299 187,359,571 - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - <t< td=""><td>Capital grants and contributions:</td><td>65,784,276</td><td></td><td>59,283,879</td><td>-</td><td>8,200,000</td><td>65,784,276</td><td>67,483,879</td></t<>	Capital grants and contributions:	65,784,276		59,283,879	-	8,200,000	65,784,276	67,483,879
Other taxes 1,209,281 3,228,697 - - 1,209,281 3,228,697 Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$ 5,427,114 \$ 10,983,779 556,157,482 512,337,190 Expenses: General Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052	General revenues:							
Other general revenues 9,079,230 12,401,466 329,692 1,728,673 9,408,922 14,130,139 Total revenues 550,730,368 501,353,411 \$5,427,114 \$10,983,779 \$56,157,482 \$512,337,190 Expenses: General Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - -	Property taxes	254,870,342		248,026,503	-	-	254,870,342	248,026,503
Total revenues 550,730,368 501,353,411 \$ 5,427,114 \$ 10,983,779 556,157,482 512,337,190 Expenses: General Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 142,38,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - - - - - - - - - - - - - -	Other taxes	1,209,281		3,228,697	-	-	1,209,281	3,228,697
Caperal Government	Other general revenues	9,079,230		12,401,466	329,692	1,728,673	9,408,922	14,130,139
General Government 115,814,541 111,423,294 - - 115,814,541 111,423,294 Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - - - - - - - Debt service interest and fiscal charges 16,328,138 8,202,241 - - 16,328,138 8,202,241 Total expenses 492,096,546 486,956,785 52,005,679 8,113,188 5	Total revenues	550,730,368		501,353,411	\$ 5,427,114	\$10,983,779	556,157,482	512,337,190
Financial administration 12,120,208 15,180,054 - - 12,120,208 15,180,054 Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous -	Expenses:							,
Health and Human Services 91,519,021 31,978,423 - - 91,519,021 31,978,423 Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous -	General Government	115,814,541		111,423,294	-	-	115,814,541	111,423,294
Culture and Recreation 14,238,359 12,668,901 - - 14,238,359 12,668,901 Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous -	Financial administration	12,120,208		15,180,054	-	-	12,120,208	15,180,054
Law Enforcement and Corrections 128,465,299 187,359,571 - - 128,465,299 187,359,571 Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - - - - - - - - Debt service interest and fiscal charges 16,328,138 8,202,241 - - 16,328,138 8,202,241 Toll Road - - - 52,005,679 8,113,188 52,005,679 8,113,188 Total expenses 492,096,546 486,956,785 52,005,679 8,113,188 544,102,225 495,069,973 Increase (decrease) in net position before transfers 58,633,822 14,396,626 (46,578,565) 2,870,591 12,055,257 17,267,217 Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Health and Human Services	91,519,021		31,978,423	-	-	91,519,021	31,978,423
Legal and Judicial 32,123,928 32,230,980 - - 32,123,928 32,230,980 Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous -	Culture and Recreation	14,238,359		12,668,901	-	-	14,238,359	12,668,901
Transportation 81,487,052 87,913,321 - - 81,487,052 87,913,321 Miscellaneous - <td>Law Enforcement and Corrections</td> <td>128,465,299</td> <td></td> <td>187,359,571</td> <td>-</td> <td>-</td> <td>128,465,299</td> <td>187,359,571</td>	Law Enforcement and Corrections	128,465,299		187,359,571	-	-	128,465,299	187,359,571
Miscellaneous - <	Legal and Judicial	32,123,928		32,230,980	-	-	32,123,928	32,230,980
Debt service interest and fiscal charges 16,328,138 8,202,241 - - 16,328,138 8,202,241 Toll Road - - - 52,005,679 8,113,188 52,005,679 8,113,188 Total expenses 492,096,546 486,956,785 52,005,679 8,113,188 544,102,225 495,069,973 Increase (decrease) in net position before transfers 58,633,822 14,396,626 (46,578,565) 2,870,591 12,055,257 17,267,217 Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Transportation	81,487,052		87,913,321	-	-	81,487,052	87,913,321
Toll Road - - 52,005,679 8,113,188 52,005,679 8,113,188 T otal expenses 492,096,546 486,956,785 52,005,679 8,113,188 544,102,225 495,069,973 Increase (decrease) in net position before transfers 58,633,822 14,396,626 (46,578,565) 2,870,591 12,055,257 17,267,217 Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Miscellaneous	-		-	-	-	-	-
Total expenses 492,096,546 486,956,785 52,005,679 8,113,188 544,102,225 495,069,973 Increase (decrease) in net position before transfers 58,633,822 14,396,626 (46,578,565) 2,870,591 12,055,257 17,267,217 Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Debt service interest and fiscal charges	16,328,138		8,202,241	-	-	16,328,138	8,202,241
Increase (decrease) in net position before transfers 58,633,822 14,396,626 (46,578,565) 2,870,591 12,055,257 17,267,217 Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Toll Road	-		-	52,005,679	8,113,188	52,005,679	8,113,188
Transfers (7,784,462) - 7,784,462 (12,205,224) - (12,205,224)	Total expenses	492,096,546		486,956,785	52,005,679	8,113,188	544,102,225	495,069,973
	Increase (decrease) in net position before transfers	58,633,822		14,396,626	(46,578,565)	2,870,591	12,055,257	17,267,217
Increase (decrease) in net position 50,849,360 14,396,626 (38,794,103) (9,334,633) 12,055,257 5,061,993	Transfers	(7,784,462)		-	7,784,462	(12,205,224)		(12,205,224)
	Increase (decrease) in net position	50,849,360		14,396,626	 (38,794,103)	(9,334,633)	12,055,257	5,061,993
Net Position - beginning 511,767,753 497,382,745 38,604,031 47,938,664 550,371,784 545,321,409	Net Position - beginning	511,767,753		497,382,745	38,604,031	47,938,664	550,371,784	545,321,409
Prior period adjustment 31,879 (11,618) 3,211,919 - 3,243,798 (11,618)	Prior period adjustment	31,879		(11,618)	3,211,919	-	3,243,798	(11,618)
Net Position - Beginning, as restated 511,799,632 497,371,127 38,604,031 47,938,664 550,403,663 545,309,791	Net Position - Beginning, as restated	511,799,632		497,371,127	38,604,031	47,938,664	550,403,663	545,309,791
Net Position - Ending \$ 562,648,992 \$ 511,767,753 \$ 3,021,847 \$38,604,031 \$565,670,839 \$550,371,784	Net Position - Ending	\$ 562,648,992	\$	511,767,753	\$ 3,021,847	\$38,604,031	\$ 565,670,839	\$ 550,371,784

The County's overall net position increased from the prior fiscal year. The reasons for this overall increase are discussed in the following sections for governmental activities and business-type activities.

Governmental Activities

During the current fiscal year, net position for governmental activities increased by \$50,849,360 from the prior fiscal year, in addition to an adjustment for the movement of Alarms Permits of \$31,879, attributing to the ending balance of \$562,648,992.

The County's total revenues of \$550,730,368 is an increase from the prior year. Property tax revenue accounts for \$254,870,342, or 46.2%, and is an increase over last year of \$6,843,839. The increase is primarily due to increasing property values as the County continues to see increased population and commercial development, as people continue to relocate to the County. These both contribute greatly to increase appraisal values and subsequent tax collections.

Program revenues of fees, fines, forfeitures, and charges for services comprise \$138,273,553, or 25.1%; and grants and contributions encompass \$147,297,962, or 26.7% of total revenues of governmental activities. Operating Grants and Contributions were \$81,513,686, an increase of \$69,932,946 largely due to the influx of CARES grant funds received in response to the recovery efforts from COVID-19. Capital Grants and Contributions experienced an increase of \$6,500,397.

Expenses for the year totaled \$492,096,546. The Law Enforcement and Corrections function accounted for \$128,465,299, or 26.11% of the total expenses in governmental activities.

The Law Enforcement and Corrections function experienced a decrease in expenses of \$58,894,272 over the previous year. This is primarily due to the County shifting much of its focus to the ongoing Coronavirus pandemic and its efforts to combat this highly contagious virus in the County. The Federal government, through the Department of the Treasury, awarded over \$104 million in CARES Act funds to the County to assist in the relief effort.

The decrease in spending in the public transportation function of \$6,426,269 is due to the culmination of several large road construction projects undertaken by the County were completed during the fiscal year. These projects are primarily for widening and improvement of State-owned roads, creating expenditures with no offsetting asset capitalization.

The Health and Human Services function experienced an increase in expenses of \$59,540,598 over last year to \$91,519,021. The increase is due to the influx of expenses related to the COVID-19 relief efforts.

The Financial Administration function expenses decreased to \$12,120,208, a decrease of (\$3,059,846). The decrease is primarily due the removal of the Financial Technology department as well as an overall decrease in expenses for department within this function. The County completed phase one, the biggest one, of its new ERP implementation during the fiscal year; there are still three phases remaining.

Both the General Government function and the Culture and Recreation function experienced increases in the amount of \$4,391,247 and \$1,569,458 respectively. The increase in expenses in the General Governmental Function are primarily related to the Self Insurance Medical fund. As a result of the pandemic, there is a corresponding increase in medical visits by the employees. The Culture and Recreation function increase is the result of an increase expenses related to parks and community centers. As certain activities remain subject to occupancy limits, outdoor activities allow for a welcome retreat.

The recognition of the County's total OPEB liability of \$253,594,793 has led to increases for every function. The liability was recognized on a pro rata share based on number of employees by function.

Business-type Activities

For the County's business-type activities, the results for the current year were positive in that overall net position was \$3,021,847. Fees and Charges for Services of \$5,097,422 comprised 93.9% of total revenues for business-type activities. This amount represents the toll revenue receipts from the SH 249 Tollway. Toll Road expenses increased to \$52,005,679, an increase of \$43,892,491 primarily due to the loss on the disposal of infrastructure assets due to transferring State Highway 242 direct connectors to the Texas Department of Transportation.

The government's ending net position of \$565,670,839 represents an increase of \$15,299,055 from the prior year's net position, inclusive of the prior period adjustment discussed earlier. The County's change in net position for governmental activities is summarized by the following chart:

Montgomery County, Texas Change in Net Position

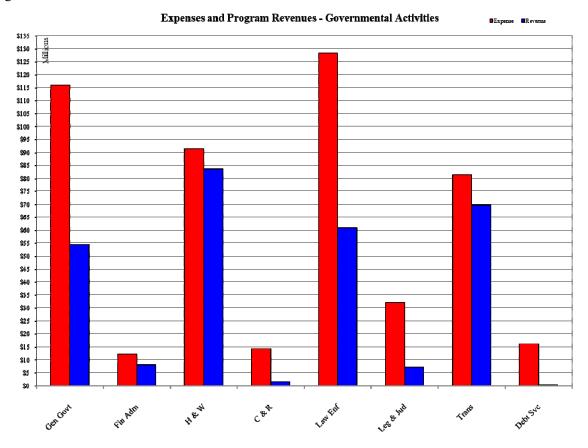
	Government	al Activities
	FY 2020	FY 2019
Governmental funds activity:		
Total revenues	\$ 447,353,659	\$401,013,101
Total expenditures	451,106,270	458,452,025
Excess (Deficiency) of revenues over expenditures	(3,752,611)	(57,438,924)
Capital lease financing	1,665,337	12,515,094
Grant funds not reimbursed	-	(106,864)
Issuance of Refunding Bonds	-	26,965,000
Issuance of general obligation bonds	-	89,010,000
Payment to refunded bond escrow agent	-	(28,245,645)
Premiums on obligations	-	5,873,492
Transfers	(7,784,460)	26,967
Net change in fund balance	(9,871,734)	48,599,120
Government-wide activity:		
Difference between current year's capital outlay		
expenditures and depreciation expense	16,605,287	2,236,951
Expenditures made in addition to the annual required		
Net effect of capital asset sales, donations, trade-ins, etc.	57,824,873	57,187,619
Revenues not reported in funds because they do not		
provide current-period financial resources	829,869	(151,417)
Internal Service Funds which are not reported in funds		
but are reported in government wide activity	(9,311,046)	(6,419,122)
Long-term debt not reported in funds because it does		
not affect the current period	13,874,861	(67,740,354)
Expenses not reported in the funds because they do not		
use current-period financial resources	(19,102,750)	(19,316,172)
Total change in net position	\$ 50,849,360	\$ 14,396,626

This change in net position begins with the current year's differences between governmental revenues and expenditures of (\$3,752,611) along with other financing sources and uses of \$6,119,123. Differences between capital assets added during the year and the depreciation related to all capital assets recorded, along with the effect of various capital assets transactions, such as dispositions and donations of \$74,562,470 also affect this change.

Other factors influencing the change in net position are those revenues and expenses that do not provide or require the use of current financial resources of (\$18,405,191). Additionally, long-term debt, whether being issued or retired, has an effect on the change in net position of \$13,874,861. The County also reports a net pension liability of (\$24,066,035) on and a total OPEB liability of (\$253,594,793) on the balance sheet.

The overall financial position of the County has improved over the last year. As mentioned earlier, there is an increase in the County's net position of \$15,299,055, inclusive of the prior period adjustment. The reason for this change is the increase of \$38,986,893 in the combined fund balance of Montgomery County's two major operating funds, the General Fund and the Road and Bridge Fund, indicates continued improvement in the County's near term financial position. As part of long-range planning, management has pledged to continue maintaining the level of the General fund's unassigned fund balance at an amount between 10 and 15 percent of annual operating expenditures.

The following chart depicts expenses and program revenues for the fiscal year ending September 30, 2020 for governmental activities.



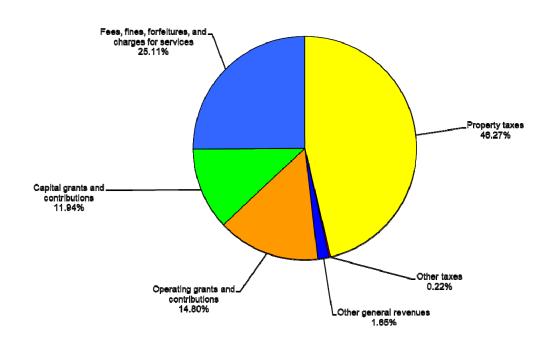
Key elements of the analysis of government-wide program revenues and expenses as they relate to each function reflect the following:

- Program revenues of \$285,571,515 are comprised in large part (29.2%) of Health & Human Services' revenues of \$83,548,383 and Public Transportation's revenues of \$69,682,928 (24.4%). The Law Enforcement and Corrections function comprises 21.3% of program revenues with \$60,885,918, General Government makes up 18.9% of program revenues with \$54,248,265, and Financial Administration covers 2.8% of program revenues with \$8,116,672. The expenses of these functions account for 18.5%, 16.5%, 20.9%, 23.5%, and 2.4%, respectively. As expected, general revenues provided the required support and coverage in areas where expenses exceeded revenues.
- The health and human services function experienced an increase in expenses of \$59,540,598 and an increase in revenues of \$62,522,164 while the law enforcement and corrections function

experienced a decrease in expenses of \$58,894,272 and a decrease in revenues of \$11,931,852. These are primarily a result of increased efforts to manage the effects of the coronavirus pandemic.

The following chart depicts revenues of the governmental activities for the fiscal year ended September 30, 2020.

Revenues by Source - Governmental Activities



GOVERNMENTAL FUND FINANCIAL ANALYSIS

Montgomery County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds are a means of providing information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing Montgomery County's financing requirements. In particular, fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of September 30, 2020, the County's governmental funds reported combined ending unassigned fund balances of \$52,313,298 that are available for spending at the County's discretion. The remainder of fund balances are categorized as non-spendable \$1,398,753, restricted \$151,793,524, committed \$68,013,154 or assigned \$99,249,765 to reflect the varying levels of liquidity.

Total assets and deferred outflows of resources in the General Fund amounted to \$316,080,339, accounting for 54.0% of total governmental fund assets. The total assets of other major funds, which include Road and Bridge Special Revenue Fund (\$28,314,626) the Debt Service Fund (\$15,795,863), Grants (\$7,981,658), Pass Through Toll Projects (\$67,146,953), and the Road Bonds Series 2018B (\$69,804,072). Together, all major funds account for \$505,123,511 (86.3%) of the County's \$585,006,984 in total assets.

The County's General Fund balance increased by \$37,939,581 during the current fiscal year. Key factors in this increase are as follows:

- Reclassification of allowable costs incurred in response to the Coronavirus Pandemic to CARES Act funding.
- The continued growth in the County has contributed to a general increase in charges for services and fees collected in the general fund.
- Conservative spending policies and practices of the Commissioners' Court encouraged all aspects of the organization to reduce spending where possible.

The Road and Bridge Special Revenue Fund has a total fund balance of \$16,462,316 which is reported as \$2,212,551 as committed and \$14,249,765 as assigned. The fund balance increased by \$1,047,312 during the current year due to the increased focus of funding through the operating budgets of the Commissioners of various road maintenance projects to improve mobility.

The fund balance of \$14,716,523 in the Debt Service Fund is presented as fund balance restricted for debt service. The fund balance increased as property tax collections for the current year were greater than expenditures for debt service.

The Grants Fund has a total fund balance of 7,732,716 which is reported as \$862,252 non-spendable and \$6,870,464 as restricted.

The entire fund balance of the Pass Through Toll Projects \$10,673,953 is classified as restricted and represents amounts that are specifically for projects approved for the Pass Through Toll Program.

The entire fund balance of the Road Bonds, Series 2018B, \$68,356,902 is classified as restricted and represents amounts that are specifically for Commissioners' Court approved road improvement projects.

GENERAL FUND BUDGETARY HIGHLIGHTS

The published budget of Montgomery County for fiscal 2020 was prepared on a modified accrual basis, and includes all elements required by Texas Local Government Code Section 111.063, applicable to counties of population more than 125,000 that have an appointed County Budget Officer. The original adopted budget of the General Fund includes revenues of \$240,484,091 and expenditures of

\$238,479,281. The General Fund's final budget, as amended, contains revenues and other financing sources of \$252,675,269 and expenditures and other financing uses of \$260,437,964.

The following table presents the changes between the original adopted budget and the final budget for the General Fund as of September 30, 2020.

General Fund Budget Variances Year Ended September 30, 2020

			Variance with Original
	Original Budget	Final Budget	Budget Positive (Negative)
Revenues:	8 8		(8)
Taxes	\$ 191,458,202	\$ 191,458,212	\$ 10
Fees and Charges for Services	21,227,372	21,799,331	571,959
Intergovernmental	3,895,000	4,964,409	1,069,409
Licenses and Permits	2,104,000	2,104,000	-
Contract Reimbursements	19,664,106	21,448,091	1,783,985
Investment Earnings	1,016,786	1,016,786	-
Fines and Forfeitures	740,000	740,000	-
Commissions	6,000	95,410	89,410
Miscellaneous	372,625	800,258	427,633
Total Revenues	240,484,091	244,426,497	3,942,406
Expenditures:			
General Government	43,950,692	44,108,418	(157,726)
Financial Administration	12,094,594	12,254,803	(160,209)
Health and Human Services	11,251,213	11,435,537	(184,324)
Culture and Recreation	10,958,471	11,712,274	(753,803)
Law Enforcement and Corrections	130,761,911	146,324,254	(15,562,343)
Legal and Judicial	28,539,633	29,541,790	(1,002,157)
Transportation	922,767	945,030	(22,263)
Total Expenditures	238,479,281	256,322,106	(17,842,825)
Excess Revenues Over Expenditures	2,004,810	(11,895,609)	(13,900,419)
Other Financing Sources/(Uses):			
Transfers In	-	2,698,017	2,698,017
Transfers Out	-	(4,115,852)	(4,115,852)
Capital Lease Financing	-	5,550,755	5,550,755
Total Other Financing Sources/(Uses)	-	4,132,920	4,132,920
Net Change in Fund Balances	2,004,810	(7,762,689)	(9,767,499)
Fund Balance - Beginning	142,889,911	142,889,911	=
Prior Period Adjustment	3,327,640	3,327,640	-
Fund Balance at Beginning of Year - as restated	146,217,551	146,217,551	
Fund Balance - Ending	\$ 148,222,361	\$ 138,454,862	\$ (9,767,499)

Final budgeted revenues were higher than originally planned by \$3,942,406. The final budget for contract reimbursements was \$1,783,985 more than the original budget. During the original budget process, Commissioners' Court does not budget for funds that are not at the discretion of the County to spend. Additionally, during the course of the fiscal year, the County entered into several contracts for law enforcement services with local agencies. These contracts were also contributing factors to the increase in the budget for contract reimbursements.

The originally unanticipated revenue partially offsets the expenditure differences of \$17,842,825 between the original budget and the final amended budget.

Funds that were originally scheduled in prior fiscal years were not included in the original budget for fiscal year 2020. This practice reflects the County's policy of letting encumbrances lapse at year-end and re-appropriating them in the current year. This policy created increases in the amended budget for carryovers from the prior year in the Health and Human Services, Law Enforcement and Corrections, Legal and Judicial, and Transportation functions.

The final budget in the Legal and Judicial function was \$1,002,157 higher than the original budget at the end of FY 2020. Contributing to this change is the addition of the 457th District Court with an operations budget totaling \$103,058. Commissioners Court approved the addition of a position in Office of Court Administration and Justices of the Peace recognized revenue of \$391,000 to pay for collections services.

A \$15,562,343 increase in the final budget over the original budget for expenditures in the Law Enforcement and Corrections function was the result of several factors, including encumbrance carryovers as mentioned above. Also contributing to the budgeted variances for the Law Enforcement and Corrections function, is the County's participation in several contracts with local agencies for law enforcement services. During the course of the fiscal year, additional inter-local agreements were created with local agencies for the performance of security services. These additional contracts created increased expenditures for the County, but also created an increase in the revenue line supporting the associated expenditure.

The following table presents the differences between the final amended budget and actual expenditures for the General Fund as of September 30, 2020.

General Fund Budget Variances Year Ended September 30, 2020

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:			
Taxes	\$ 191,458,212	\$ 189,151,990	\$ (2,306,222)
Fees and Charges for Services	21,799,331	21,790,383	(8,948)
Intergovernmental	4,964,409	4,046,392	(918,017)
Licenses and Permits	2,104,000	2,194,858	90,858
Contract Reimbursements	21,448,091	24,072,265	2,624,174
Investment Earnings	1,016,786	3,006,735	1,989,949
Fines and Forfeitures	740,000	438,900	(301,100)
Commissions	95,410	99,476	4,066
Miscellaneous	800,258	1,273,622	473,364
Total Revenues	244,426,497	246,074,621	1,648,124
Expenditures:		,	,
General Government	44,108,418	44,066,618	41,800
Financial Administration	12,254,803	11,105,581	1,149,222
Health and Human Services	11,435,537	10,406,092	1,029,445
Culture and Recreation	11,712,274	11,072,244	640,030
Law Enforcement and Corrections	146,324,254	96,752,138	49,572,116
Legal and Judicial	29,541,790	27,484,002	2,057,788
Transportation	945,030	889,242	55,788
Total Expenditures	256,322,106	201,775,917	54,546,189
Excess Revenues Over Expenditures	(11,895,609)	44,298,704	56,194,313
Other Financing Sources/(Uses):		,	
Transfers In	2,698,017	726,613	(1,971,404)
Transfers Out	(4,115,852)	(8,751,073)	(4,635,221)
Capital Lease Financing	5,550,755	1,665,337	(3,885,418)
Total Other Financing Sources/(Uses)	4,132,920	(6,359,123)	(10,492,043)
Net Change in Fund Balances	(7,762,689)	37,939,581	45,702,270
Fund Balance - Beginning	142,889,911	142,889,911	=
Prior Period Adjustment	3,327,640	3,327,640	-
Fund Balances at Beginning of Year - as restated	146,217,551	146,217,551	-
Fund Balance - Ending	\$ 138,454,862	\$ 184,157,132	\$ 45,702,270

Actual revenues exceeded budgeted revenues by \$1,648,124. A substantial increase in investment earnings, licenses and permits, and contract reimbursements (\$4,704,981) adequately covered the shortfall in intergovernmental and taxes (\$3,224,239).

Actual expenditures were \$54,546,189 lower than final budgeted expenditures. The Law Enforcement and Corrections function contributed \$49,572,116 toward that amount. This is primarily due to the County's response to the coronavirus pandemic. The reclassification of time within most of the departments in the Law Enforcement and Corrections function resulted in a large unspent budget.

All departments in the Legal and Judicial function of the General Fund expended less than was approved in the final amended budget by \$2,057,788. Due to the coronavirus pandemic, The Texas Supreme Court instructed that the district and county courts temporarily suspend operations. On June 1, 2020 those courts resumed limited operations. This temporary suspension attributed to the decrease in spending for this function.

The Health and Human Services function showed actual expenditures less than the final budget by \$1,029,445. This is primarily due to Animal Control receiving funding from a grant as well as other donations, for which timing did not allow the department to proceed with the purchase process during FY 2020.

The actual net change in fund balance was \$45,702,270 more than anticipated with the final budget. The General Fund also recorded a prior period adjustment in the amount of \$3,327,640 for the inclusion of certain funds that were considered Special Revenue Funds in prior year. Those funds are the Jury Fund and Memorial Library Fund. In prior years, the Jury fund did not provide enough revenues to adequately fund its own services and transfers to the fund were necesary. Therefore, it was determined that the departments within the Jury fund should be included in the General Fund.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

Montgomery County's investment in capital assets for its governmental and business-type activities as of September 30, 2020 amounted to \$1,068,848,494 (net of accumulated depreciation). This investment in capital assets includes land and easements, buildings, improvements, equipment, intangibles, infrastructure that was purchased, completed or donated since the fiscal year 1981, and construction in progress.

Major capital asset events during the current fiscal year included the following:

- Additions to the buildings category of \$2,099,565 consisted primarily of the New Caney American Legions building
- Vehicles and other various equipment items were acquired at a cost of \$7,560,309.
- A variety of projects for both new infrastructure construction and for expansion or updating of existing infrastructure were ongoing during the year.
- Montgomery County continues to grow; it is continually ranked in the top 100 fastest growing counties in the nation¹. This brisk growth brings with it a need for vast improvements to a rural infrastructure system that must also cope with an influx of traffic. Development frequently comes with donations in the form of roads. Infrastructure donations for the year totaled \$51,958,347.
- Expenditures of \$7,559,857 were incurred for construction that was in progress throughout the year. Projects that were capitalized from ongoing construction throughout the year totaled \$981,920. These include the completion of the Extension Office parking lot, South County Library parking lot and lighting improvements, and Sallas Park splash pad.
- Decrease in business-type activities due to transfer of State Highway 242 direct connector ramps to the Texas Department of Transportation.
- Increases in assets for governmental and business-type activities were offset by depreciation expense of \$56,794,232 and \$4,027,446 respectively.

¹ http://www.census.gov

Montgomery County, Texas Capital Assets (net of depreciation) September 30, 2020 with Comparative Totals for September 30, 2019

	Government	rnmental Activities		Business-Type Activities			Total			
	FY 2020	FY 2019		FY 2020		FY 2019		FY 2020		FY 2019
Land	\$ 130,761,009	\$ 123,331,887	\$	-	\$	-	\$	130,761,009	\$	123,331,887
Buildings	129,506,478	132,529,308		-		-		129,506,478		132,529,308
Improvements	6,105,943	5,900,999		-		-		6,105,943		5,900,999
Equipment	50,456,603	42,637,219		28,865		-		50,485,468		42,637,219
Infrastructure	548,679,823	613,901,261		75,369,005		93,323,207		624,048,828		707,224,468
Construction in Progress	127,940,768	688,308		-		-		127,940,768		688,308
Total	\$ 993,450,624	\$ 918,988,982	\$	75,397,870	\$	93,323,207	\$	1,068,848,494	\$	1,012,312,189

Efforts to assist constituents in obtaining services and the County's obligation to provide those services in a rapidly growing county come with many challenges. During the fiscal year, the County completed several major projects including, but not limited to, south Montgomery County library parking lot with lighting, a splash pad at Sallas Park, and a parking lot at the Extension Office. In addition, various large construction projects and renovations that are underway in the County include the medical examiners office, traffic operations center, Sheriff district 4 patrol offices, and a County Clerk repository building. More information on the County's capital assets can be found in Note 7 starting on page 63 of this report.

Long-Term Debt

At September 30, 2020, Montgomery County governmental activities had total bonded debt outstanding of \$509,380,000. Commissioners' Court keeps maturity dates confined to no more than 30 years. The County has maintained an underlying rating by Standard & Poor's of "AA+" and an underlying rating by Moody's of "Aaa".

The County issues three types of debt; general obligation bonds are approved by the voters of the County while revenue bonds and certificates of obligation are approved by Commissioners' Court. Of the County's total debt, \$463,775,000 corresponds to general obligation debt, \$87,680,000 is in the form of revenue bonds and \$46,605,000 represents certificates of obligation.

Outstanding debt for governmental activities decreased by \$12,970,000. This due to regularly scheduled principal payments.

Outstanding debt for the business-type activities, the Montgomery County Toll Road Authority, remained the same at \$87,680,000 since payments for FY 2020 are interest only.

The following table represents the entire long-term debt of the County at September 30, 2020 on a comparative basis.

Montgomery County, Texas Outstanding Long-Term Debt

	Government	tal Activities	Business-Ty	pe Activities	Total		
	FY 2020	FY 2019	FY 2020	FY 2019	FY 2020	FY 2019	
General obligation bonds	\$ 463,775,000	\$474,975,000	\$ -	\$ -	\$ 463,775,000	\$474,975,000	
Revenue Bonds	-	-	87,680,000	87,680,000	87,680,000	87,680,000	
Certificates of obligation	45,605,000	47,375,000	-	-	45,605,000	47,375,000	
Capital Leases	10,674,041	11,578,902	-	-	10,674,041	11,578,902	
Premiums, net of discounts	44,196,827	48,232,661	7,231,952	7,510,104	51,428,779	55,742,765	
Compensated absences	15,389,794	14,133,801	-	-	15,389,794	14,133,801	
Property Casualty Obligation	420,706	-	-	-	420,706	-	
Medical Obligation	8,966,454	8,800,373	-	-	8,966,454	8,800,373	
Worker's Comp Obligation	701,773	1,108,133	-	-	701,773	1,108,133	
Net Pension Liability	24,066,035	64,534,132	-	-	24,066,035	64,534,132	
OPEB Liability	253,594,793	227,627,578	-	-	253,594,793	227,627,578	
Total	\$ 867,390,423	\$ 898,365,580	\$ 94,911,952	\$ 95,190,104	\$ 962,302,375	\$ 993,555,684	

The County is authorized under Article III, Section 52 of the State Constitution to issue bonds payable from ad valorem taxes for the construction and maintenance of roads. There is no constitutional or statutory limit as to rate on bonds issued pursuant to such constitutional provision. However, the amount of bonds that may be issued is limited to 25% of the assessed valuation of real property in the County. The current debt limitation for the County is \$14,589,800,823, which is significantly greater than the County's outstanding debt obligation.

Additional information on Montgomery County's long-term debt can be found in Note 9 beginning on page 67 of this report.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

- The unemployment rate for the County is currently 8.2%, which is higher than the rate of 3.8% a year ago. This is in line with the State's average unemployment rate of 8.2% and slightly higher than the national average rate of 7.8%.
- The estimated debt service obligation increased by \$4,554,310 in fiscal year 2021 to \$41,509,557.
- In fiscal year 2016, the County began budgeting for various capital improvements through the annual budget process rather than relying on the issuance of debt. To continue this effort, contained within the fiscal year 2021 budget is funding in the amount of \$6,200,000 for this endeavor.
- The County created a budget office that is dedicated to the task of building a more fiscally conservative budget while striving to maintain services for the citizenry.
- For FY 2021, the County adopted the effective tax rate of \$0.4312/\$100 valuation, a rate lower than the "no-new-revenue rate" of \$0.4319/\$100 in response to continued calls by the citizens for property tax relief.

All of these factors were considered in preparing the Adopted Budget of Montgomery County, Texas for the fiscal year ending September 30, 2020.

² The Work Source. http://www.wrksolutions.com/Documents/Employer/LMI/unemploymentrates/LAUSHISTORY.pdf.

³ The Work Source. http://www.wrksolutions.com/Documents/Employer/LMI/unemploymentrates/LAUSHISTORY.pdf.

⁴ U.S. Department of Labor, Bureau of Labor Statistics. http://data.bls.gov/timeseries/LNS14000000.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of Montgomery County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Montgomery County Auditor, P. O. Box 539, Conroe, Texas 77305-0539.

BASIC FINANCIAL STATEMENTS

Statement of Net Position September 30, 2020

EXHIBIT I

	Governmental	Business -Type	
ASSETS:	Activities	Activities	Total
Cash	\$ 277,578,707	\$ 35,618,130	\$ 313,196,837
Investments	144,411,573	21,699,878	166,111,451
Cash, Restricted for Retainage	83,666		83,666
Receivables:	,		,
Taxes (net)	7,623,561	_	7,623,561
Accounts (net)	62,617,537	803,887	63,421,424
Interest	294,188	-	294,188
Internal Balances	35,179,743	(35,179,743)	<u>-</u>
Due from Other Governments	11,124,132	-	11,124,132
Prepaid Items	2,068,555	_	2,068,555
Capital Assets, net of accumulated depreciation	,,		, ,
Land	130,761,009	_	130,761,009
Buildings	129,506,478	_	129,506,478
Improvements	6,105,943	_	6,105,943
Equipment	50,456,603	28,865	50,485,468
Infrastructure	548,679,823	75,369,005	624,048,828
Construction in Progress	127,940,768	75,505,005	127,940,768
Total Assets	1,534,432,286	98,340,022	1,632,772,308
Total Assets	1,334,432,200	90,340,022	1,032,772,306
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred Outflows from Pensions and OPEB	59,789,616	_	59,789,616
Deferred Charge on Refunding	9,510,224	_	9,510,224
Total Deferred Outflows of Resources	69,299,840		69,299,840
Total Deserved Guillows of Resources	07,277,010		05,255,010
LIABILITIES:			
Accounts Payable	36,964,181	213,622	37,177,803
Retainage Payable	83,666		83,666
Accrued Interest Payable	2,148,010	182,667	2,330,677
Due to Other Governments	2,050		2,050
Unearned Revenue	110,670,617	_	110,670,617
Noncurrent Liabilities:	110,070,017		110,070,017
Due within one year	42,448,535	_	42,448,535
Due in more than one year	824,941,889	94,921,886	919,863,775
Total Liabilities	1,017,258,948	95,318,175	1,112,577,123
Total Elabilities	1,017,220,510	75,516,175	1,112,577,125
DEFERRED INFLOWS OF RESOURCES:			
Deferred Inflows from Pensions and OPEB	23,824,186	-	23,824,186
Total Deferred Inflows of Resources	23,824,186		23,824,186
		-	
NET POSITION:			
Net investment in capital assets	577,556,834	3,651,930	581,208,764
Restricted for:			
Capital Projects	75,951,195	-	75,951,195
Grants	862,252	-	862,252
General Government	5,242,760	-	5,242,760
Administration of Justice	1,858,294	-	1,858,294
Public Safety	5,334,089	-	5,334,089
Debt Service	13,815,367	-	13,815,367
General Fund	2,312,003	-	2,312,003
Unrestricted	(120,283,802)	(630,083)	(120,913,885)
Total Net Position	\$ 562,648,992	\$ 3,021,847	\$ 565,670,839

MONTGOMERY COUNTY, TEXAS Statement of Activities Year Ended September 30, 2020

EXHIBIT II

					Progr	Program Revenues				Net (Expense) Revenue and Changes in Net Position	evenue anu ona	ınges ın	Net Positio
			I	Fees, Fines,						Pri	Primary Government	nent	
				Forfeitures,	_	Operating		Capital					
			a	and Charges	Û	Grants and	Ö	Grants and	_	Governmental	Business-Type	be	
Functions/Programs		Expenses	Ŧ	for Services	ပိ	Contributions	ပိ	Contributions		Activities	Activities		Total
Primary Government:												<u> </u> 	
Governmental Activities:													
Current:													
General Government	S	115,814,541	↔	53,840,460	8	407,805	8	ı	8	(61,566,276)	8		(61,566,276)
Financial Administration		12,120,208		8,109,129		7,543		ı		(4,003,536)	'		(4,003,536)
Health and Human Services		91,519,021		3,055,498		75,423,969		5,068,916		(7,970,638)	'		(7,970,638)
Culture and Recreation		14,238,359		1,522,967		80,800		4,948		(12,629,644)	'		(12,629,644)
Law Enforcement and Corrections		128,465,299		54,321,946		4,855,379		1,708,593		(67,579,381)	•		(67,579,381)
Legal and Judicial		32,123,928		6,471,109		738,190		ı		(24,914,629)	•		(24,914,629)
Transportation		81,487,052		10,952,444		ı		58,730,484		(11,804,124)	•		(11,804,124)
Interest and Fiscal Charges		16,328,138		•		•		271,335		(16,056,803)	'		(16,056,803)
Total Governmental Activities	s	492,096,546	S	138,273,553	S	81,513,686	\$	65,784,276		(206,525,031)		 	(206,525,031
Business-type activities:	e	029 500 63	6	5 007 722	9		9				(750 000 24)	(1)	750 800 363
Total business type activities	9 6	52,005,679	9 6	5,097,422	9 64	֧֓֞֝֟֝֓֓֓֓֓֓֓֓֓֓֓֓֓֓֟֝֓֓֓֓֓֓֓֡֓֡֓֡֓֓֡֓֡֓֡֓֡	9 64				(46,908,237)	(1)	(46,908,237)
Total Dusiness-type activities	9	32,003,019	9	2,097,422	9	, 	9	1		'	.7,006,7	 - -	(+0,200
	Gen	General Revenues:											
		Property Taxes								254,870,342	1		254,870,342

See accompanying notes to the financial statements.

Net Position - Beginning, as Restated Net Position - Ending

553,615,582 565,670,839

41,815,950 3,021,847

12,055,257 550,371,784

(38,794,103) 38,604,031

50,849,360

3,243,798

3,211,919

31,879 511,799,632 562,648,992

265,488,545

98,890

98,890

1,209,281 1,532,241 402,977

6,328,584

716,538

1,532,241

1,209,281

402,977

6,633,776

305,192

24,500

24,500

7,784,462 8,114,154

(7,784,462)

257,374,391

Total General Revenues and Transfers

Gain on Sale of Capital Assets

Miscellaneous

Transfers

Investment Earnings

Vehicle Weight Tax

Bingo Taxes

Mixed Beverage Taxes

Other Taxes

Change in Net Position

Net Position - Beginning

Prior Period Adjustment

716,538

Balance Sheet Governmental Funds September 30, 2020

	Road General and Bridge			г	Debt Service		
ASSETS:		General		and Bridge		Jebt Service	
Cash	\$	148,944,326	\$	13,438,194	\$	9,203,380	
Investments	Ψ	108,499,866	Ψ	14,045,552	Ψ	623,093	
Cash, Restricted for Retainage		-		-		-	
Receivables:							
Taxes (net)		5,670,965		827,732		1,124,864	
Accounts (net)		5,938,094		3,148		203,290	
Interest		294,188		-		-	
Due from Other Funds		35,179,743		-		4,641,236	
Due from Other Governments		11,016,656		-		-	
Prepaid Items		536,501		-		-	
TOTAL ASSETS	\$	316,080,339	\$	28,314,626	\$	15,795,863	
<u>LIABILITIES:</u>							
Accounts Payable	\$	30,700,352	\$	532,023	\$	-	
Retainage Payable		-		-		-	
Due to Other Funds		41,478,939		10,478,049		-	
Due to Other Governments		2,050		-		-	
Unearned Revenue		54,197,617		-		-	
Total liabilities		126,378,958		11,010,072		-	
DEFERRED INFLOWS OF RESOURCES:							
Unavailable Revenue: Property Taxes		5,544,249		842,238		1,079,340	
Unavailable Revenue: Grant Funds		-		-		-	
Total Deferred Inflows of Resources		5,544,249		842,238		1,079,340	
ENNID DALANCES							
FUND BALANCES: Nonspendable		536,501		_		_	
Restricted		2,312,003		_		14,716,523	
Committed		43,995,330		2,212,551		14,710,323	
Assigned		85,000,000		14,249,765		_	
Unassigned		52,313,298		17,279,703		<u>-</u>	
Total Fund Balances		184,157,132		16,462,316		14,716,523	
TOTAL LIABILITIES, DEFERRED INFLOWS		107,137,132	-	10,702,310		17,/10,323	
OF RESOURCES AND FUND BALANCES	\$	316,080,339	\$	28,314,626	\$	15,795,863	

EXHIBIT III

	Grants		ass Through Foll Projects		Road Bonds eries 2018B	Gove	Other Governmental Funds		Total rernmental Funds
\$	916,987	\$	-	\$	69,804,072	\$	33,053,699	\$	275,360,658
	692,280		-		-		20,550,782		144,411,573
	83,666				-		-		83,666
	-		-		-		-		7,623,561
	-		56,473,000		-		5		62,617,537
	-		-				-		294,188
	5,318,997		10,673,953		-		26,278,987		82,092,916
	107,476		-		-		-		11,124,132
	862,252		-		-		-		1,398,753
\$	7,981,658	\$	67,146,953	\$	69,804,072	\$	79,883,473	\$	585,006,984
ф	27.624	ф		Ф		Ф	51 225	ф	21 211 244
\$	27,634	\$	-	\$	-	\$	51,235	\$	31,311,244
	83,666		-		1 447 170		0 162 226		83,666
-	-		-		1,447,170		9,163,236		62,567,394
	-		56,473,000		-		-		2,050 110,670,617
	111,300		56,473,000		1,447,170		9,214,471		204,634,971
-	111,500		30,173,000		1,117,170		7,211,171		201,031,971
	-		-		_		-		7,465,827
	137,642		_		_		_		137,642
	137,642		-				-		7,603,469
	862,252		-		-		-		1,398,753
-	6,870,464		10,673,953		68,356,902		49,036,648		151,966,493
	-		-		-		21,805,273		68,013,154
	-		-		-		-		99,249,765
			<u> </u>				(172,919)		52,140,379
	7,732,716		10,673,953		68,356,902		70,669,002		372,768,544
\$	7,844,016	\$	67,146,953	\$	69,804,072	\$	79,883,473	\$	585,006,984



Reconciliation of the Balance Sheet of the Governmental Funds

to the Statement of Net Position September 30, 2020

Total fund balances - governmental funds (page 35)		\$	372,768,544
Amounts reported for governmental activities in			
the statement of net position are different because:			
Capital assets used in governmental activities are			
not financial resources and therefore, are not reported			
in the funds. These capital assets (net of accumulated			
depreciation) consist of:			
Land	\$ 130,761,009		
Buildings	129,506,478		
Improvements	6,105,943		
Equipment	50,456,603		
Infrastructure	548,679,823		
Construction in Progress	127,940,768	_	
Total Capital Assets, Net			993,450,624
Some of the County's assets are not available to pay for the			
current-period expenditures and, therefore are reported			
as unavailable revenue in the funds			7,603,469
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Internal Service Funds are used by management to charge th	e costs		2,800,202
of certain activities to individual funds. The assets and lia			, ,
internal service funds are included in governmental activit	ies in the		
statement of net position. This is net of assets and liablities			
excluding capital assets.			
Some liabilities are not due and payable in the current period and therefore are not reported in the funds.			
Those liabilities consist of:			
Accrued Interest payable	\$ (2,148,010)		
Bonds and capital leases payable, net	(564,250,869)		
OPEB Liability	(253,594,793)		
Deferred charge on refunding	9,510,224		
Deferred amounts for pensions and OPEB	35,965,430		
Net Pension Liability	(24,066,035)		
Compensated absences	(15,389,794)		
	(13,307,774)	_	
Total future period liabilities	(13,307,774)	<u> </u>	(813,973,847)

See accompanying notes to the financial statements.

Net position of governmental activities

\$ 562,648,992

MONTGOMERY COUNTY, TEXAS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds Year Ended September 30, 2020

			Road	
REVENUES:	General		and Bridge	Debt Service
Taxes	\$ 189,151,990	\$	28,202,424	\$ 37,518,917
Fees and Charges for Services	21,790,383		1,881,185	, , , , , , , , , , , , , , , , , , ,
Intergovernmental	4,046,392		253,930	403,638
Licenses and Permits	2,194,858		5,817,336	· -
Contract Reimbursements	24,072,265		881,828	-
Inmate Housing	-		-	-
Investment Earnings	3,006,735		237,667	193,732
Fines and Forfeitures	438,900		1,706,190	-
Commissions	99,476		-	-
Miscellaneous	1,273,622		361,643	-
TOTAL REVENUES	246,074,621		39,342,203	38,116,287
EXPENDITURES:				
Current:				
General Government	44,066,618		-	-
Financial Administration	11,105,581		-	-
Health and Human Services	10,406,092		1,364,369	-
Culture and Recreation	11,072,244		2,275,643	-
Law Enforcement and Corrections	96,752,138		40,310	-
Legal and Judicial	27,484,002		-	-
Transportation	889,242		34,614,569	-
Capital Projects	-		-	-
Debt Service:				
Principal Retirement	-		-	12,970,000
Interest and Fiscal Charges	_		-	23,975,029
TOTAL EXPENDITURES	201,775,917		38,294,891	36,945,029
Excess (Deficiency) Revenues				
Over Expenditures	44,298,704		1,047,312	1,171,258
•	77,270,707		1,047,312	 1,171,230
OTHER FINANCING SOURCES/(USES): Transfers In	726,613			927 256
			-	837,256
Transfers Out	(8,751,073)		-	-
Capital Lease Financing	1,665,337		-	-
TOTAL OTHER FINANCING				
SOURCES/(USES)	(6,359,123)			837,256
Net Change in Fund Balances	37,939,581		1,047,312	2,008,514
Fund Balances at Beginning of Year	 142,889,911	_	15,573,310	 12,708,009
e e				12,700,009
Prior Period Adjustment	3,327,640		(158,306)	
Fund Balances at Beginning of Year- as restated	 146,217,551		15,415,004	 12,708,009
FUND BALANCES AT END OF YEAR	\$ 184,157,132	\$	16,462,316	\$ 14,716,523

EXHIBIT IV

		Pass Through	Road Bonds	Other	Total
Grants		Toll Projects	Series 2018B	Governmental Funds	Governmental Funds
\$ -	9	-	\$ -	\$ -	\$ 254,873,331
7,83		-	-	4,114,165	27,793,565
87,886,23	34	-	-	648,889	93,239,083
- 0.00	\C	-	-	-	8,012,194
9,99	0	-	-	25,302,982	24,964,089 25,302,982
273,72	7	-	1,046,982	1,569,743	6,328,586
213,12	- /	_	1,040,762	1,084,209	3,229,299
_		_	_	1,004,207	99,476
1,130,02	22	_	_	745,767	3,511,054
89,307,81			 1,046,982	33,465,755	447,353,659
0,507,0			1,010,702	33,103,733	117,555,655
				2,785,422	46,852,040
7,54	13	-	-	2,763,422	11,113,124
79,773,00		-	-	-	91,543,464
62,01		_	_	_	13,409,897
6,670,26		-	_	29,139,349	132,602,060
228,21		_	_	574,151	28,286,368
989,83		-	-	-	36,493,642
-		-	15,972,783	37,887,863	53,860,646
-		-	-	-	12,970,000
		-	-		23,975,029
87,730,86	55	-	 15,972,783	70,386,785	451,106,270
1,576,94	16		 (14,925,801)	(36,921,030)	(3,752,611)
				240,000	1,803,869
(626,61	2)	_	_	(210,644)	(9,588,329)
(020,01	2)	-	-	(210,044)	
<u>-</u>		<u> </u>	 <u>-</u>	<u>-</u>	1,665,337
(626,6)	2)	-	-	29,356	(6,119,123)
950,33	34	-	(14,925,801)	(36,891,674)	(9,871,734)
5,895,93		10,673,953	83,282,703	111,584,581	382,608,399
886,45		- · · · · · · · · · · · · · · · · · · ·	-	(4,023,905)	31,879
6,782,38		10,673,953	83,282,703	107,560,676	382,640,278
\$ 7,732,71	6 \$	5 10,673,953	\$ 68,356,902	\$ 70,669,002	\$ 372,768,544



Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of the Governmental Funds

to the Statement of Activities

Year Ended September 30, 2020

Amounts reported for governmental activities in the statement of activities (page 33) are different because:

are different securities.		
Net change in fund balances - total governmental funds (page 39)		\$ (9,871,734)
Governmental funds report capital outlays as expenditures.		
However, in the statement of activities the cost of those assets is		
allocated over their estimated useful lives and reported as		
depreciation expense. This is the amount by which capital outlays		
exceeded depreciation in the current period.		16,605,287
The net effect of various miscellaneous transactions involving capital assets		57,824,873
Revenues in the statement of activities that do not provide		
current financial resources are not reported as revenues in the funds.		829,869
The issuance of long-term debt (e.g., bonds, leases) provides		
current financial resources to governmental funds, while the		
repayment of the principal of long-term debt consumes the current		
financial resources of governmental funds. Neither transaction,		
however, has any effect on net position. Also, governmental funds		
report the effect of issuance costs, premiums, discounts, and similar		
items when debt is first issued, whereas these amounts are deferred		
and amortized in the statement of activities. This amount is the net		
effect of these differences in the treatment of long-term debt and		
related items.		13,874,861
Internal Service Funds are used by management to charge the costs of certain activities to individual funds. The net revenues over		
expenditures of the internal service funds is reported with the		
governmental activities.		(9,311,046)
Some expenses reported in the statement of activities do not require the		
use of current financial resources and, therefore, are not reported as		
expenditures in governmental funds.		
The changes in these expenditures are as follows:		
Compensated absences	\$ (1,255,994)	
Bond interest owed but not yet paid	(431,483)	
Amortization of deferred amounts	2,751,116	
Net Pension Liability and Deferred Amounts Related to Pension	(1,778,621)	
OPEB Liability and Deferred Amounts Related to OPEB	(18,387,768)	
		(19,102,750)

See accompanying notes to the financial statements.

Change in net position of governmental activities

\$50,849,360

MONTGOMERY COUNTY, TEXAS Statement of Revenues, Expenditures, and Changes in Fund Balances Budget (GAAP Basis) and Actual General Fund Year Ended September 30, 2020

EXHIBIT V Page 1 of 3

		Gener	al Fund	
	Original Budget	Final Budget	Actual	Variance with Final Budget
REVENUES:				
Taxes	\$191,458,202	\$ 191,458,212	\$ 189,151,990	\$ (2,306,222)
Fees	21,227,372	21,799,331	21,790,383	(8,948)
Intergovernmental	3,895,000	4,964,409	4,046,392	(918,017)
Licenses and Permits	2,104,000	2,104,000	2,194,858	90,858
Contract Reimbursements	19,664,106	21,448,091	24,072,265	2,624,174
Investment Earnings	1,016,786	1,016,786	3,006,735	1,989,949
Fines and Forfeitures	740,000	740,000	438,900	(301,100)
Commissions	6,000	95,410	99,476	4,066
Miscellaneous	372,625	800,258	1,273,622	473,364
TOTAL REVENUES	240,484,091	244,426,497	246,074,621	1,648,124
EXPENDITURES: Current:				
General Government	43,950,692	44,108,418	44,066,618	41,800
Financial Administration	12,094,594	12,254,803	11,105,581	1,149,222
Health and Human Services	11,251,213	11,435,537	10,406,092	1,029,445
Culture and Recreation	10,958,471	11,712,274	11,072,244	640,030
Law Enforcement and Corrections	130,761,911	146,324,254	96,752,138	49,572,116
Legal and Judicial	28,539,633	29,541,790	27,484,002	2,057,788
Transportation	922,767	945,030	889,242	55,788
TOTAL EXPENDITURES	238,479,281	256,322,106	201,775,917	54,546,189
Excess (Deficiency) Revenues Over Expenditures	2,004,810	(11,895,609)	44,298,704	56,194,313
OTHER FINANCING SOURCES/ (USES):				
Transfers In	-	2,698,017	726,613	(1,971,404)
Transfers Out	-	(4,115,852)	(8,751,073)	(4,635,221)
Capital Lease Financing		5,550,755	1,665,337	(3,885,418)
TOTAL OTHER FINANCING SOURCES/(USES)		4,132,920	(6,359,123)	(10,492,043)
Net Change in Fund Balances	2,004,810	(7,762,689)	37,939,581	45,702,270
Fund Balances at Beginning of Year	142,889,911	142,889,911	142,889,911	-
Prior Period Adjustment	3,327,640	3,327,640	3,327,640	-
Fund Balances at Beginning of Year- as restated	146,217,551	146,217,551	146,217,551	-
FUND BALANCES AT END OF YEAR	\$148,222,361	\$ 138,454,862	\$ 184,157,132	\$ 45,702,270

MONTGOMERY COUNTY, TEXAS Statement of Revenues, Expenditures, and Changes in Fund Balances

Budget (GAAP Basis) and Actual Road and Bridge Fund Year Ended September 30, 2020

EXHIBIT V Page 2 of 3

	Road and Bridge Fund							
		Original Budget		Final Budget		Actual		ariance with inal Budget
<u>REVENUES:</u>	_		_				_	
Taxes	\$	28,586,370	\$	28,586,370	\$	28,202,424	\$	(383,946)
Fees and Charges for Services		-		1,176,331		1,881,185		704,854
Intergovernmental		135,000		135,000		253,930		118,930
Licenses and Permits		6,900,000		5,800,000		5,817,336		17,336
Contract Reimbursements				268,816		881,828		613,012
Investment Earnings		160,000		160,000		237,667		77,667
Fines and Forfeitures		1,900,000		1,900,000		1,706,190		(193,810)
Miscellaneous		-		338,972		361,643		22,671
TOTAL REVENUES		37,681,370		38,365,489		39,342,203		976,714
EXPENDITURES: Current: Health and Human Services		1,198,208		1,447,704		1,364,369		83,335
Culture and Recreation		2,301,017		2,736,249		2,275,643		460,606
Law Enforcement and Corrections		-		40,310		40,310		-
Transportation		34,182,145		41,552,200		34,614,569		6,937,631
TOTAL EXPENDITURES		37,681,370		45,776,463		38,294,891		7,481,572
Excess (Deficiency) Revenues Over Expenditures				(7,410,974)		1,047,312		8,458,286
OTHER FINANCING SOURCES/ (USES):				407.111				(407.111)
Transfers In		-		407,111		-		(407,111)
Transfers Out				(2,146,239)				2,146,239
TOTAL OTHER FINANCING SOURCES/(USES)				(1,739,128)		<u>-</u>		1,739,128
Net Change in Fund Balances		_		(9,150,102)		1,047,312		10,197,414
Fund Balances at Beginning of Year		15,573,310		15,573,310		15,573,310		-
Prior Period Adjustment		(158,306)		(158,306)		(158,306)		_
Fund Balances at Beginning of Year- as restated		15,415,004		15,415,004		15,415,004		-
FUND BALANCES AT END OF YEAR	\$	15,415,004	\$	6,264,902	\$	16,462,316	\$	10,197,414



MONTGOMERY COUNTY, TEXAS Statement of Revenues, Expenditures, and Changes in Fund Balances

Budget (GAAP Basis) and Actual **Grants Fund**

Year Ended September 30, 2020

EXHIBIT V Page 3 of 3

	Grants Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget
REVENUES:				
Fees	\$ -	\$ -	\$ 7,832	\$ 7,832
Intergovernmental	20,388,439	174,548,575	87,886,234	(86,662,341)
Contract Reimbursements	-	10,000	9,996	(4)
Investment Earnings	-	151,292	273,727	122,435
Miscellaneous			1,130,022	1,130,022
TOTAL REVENUES	20,388,439	174,709,867	89,307,811	(85,402,056)
EXPENDITURES: Current:				
Financial Administration	_	_	7,543	(7,543)
Health and Human Services	18,649,942	151,601,650	79,773,003	71,828,647
Culture and Recreation	-	58,221	62,010	(3,789)
Law Enforcement and Corrections	_	19,447,267	6,670,263	12,777,004
Legal and Judicial	_	480,892	228,215	252,677
Transportation	50,000	10,090,201	989,831	9,100,370
TOTAL EXPENDITURES	18,699,942	181,678,231	87,730,865	93,947,366
Excess (Deficiency) Revenues Over				
Expenditures	1,688,497	(6,968,364)	1,576,946	8,545,310
OTHER FINANCING SOURCES/ (USES):				
Transfers In	-	171,229	-	(171,229)
Transfers Out	-	(5,779)	(626,612)	(620,833)
TOTAL OTHER FINANCING				
SOURCES/(USES)		165,450	(626,612)	(792,062)
Net Change in Fund Balances	1,688,497	(6,802,914)	950,334	7,753,248
Fund Balances at Beginning of Year	5,895,932	5,895,932	5,895,932	-
Prior Period Adjustment	886,450	886,450	886,450	-
Fund Balances at Beginning of Year- as restated	6,782,382	6,782,382	6,782,382	-
FUND BALANCES AT END OF YEAR	\$ 8,470,879	\$ (20,532)	\$ 7,732,716	\$ 7,753,248

Statement of Net Position Proprietary Funds September 30, 2020

EXHIBIT VI

ASSETS:	Enterprise Fund Toll Road Authority	Internal Service Funds
Current Assets:	.	
Cash and cash equivalents	\$ 35,618,130	\$ 2,218,049
Prepaid Items	-	669,802
Investments	21,699,878	-
Accounts Receivable	803,887	-
Due from other funds		15,654,221
Total Current Assets	58,121,895	18,542,072
Capital Assets (net of accumulated depreciation):		
Buildings	-	737,548
Equipment	28,865	60,606
Infrastructure	75,369,005	-
Total Capital Assets	75,397,870	798,154
Total Assets	133,519,765	19,340,226
<u>LIABILITIES:</u>		
Current Liabilities:		
Accounts Payable	213,622	5,652,937
Accrued interest payable	182,667	-
Claims payable	-	10,088,933
Due to other funds	35,179,743	-
Total Current Liabilities	35,576,032	15,741,870
Noncurrent Liabilities:		
Due in More than One Year	94,921,886	-
Total Noncurrent Liabilities	94,921,886	
Total Liabilities	130,497,918	15,741,870
NET POSITION:		
Net investment in capital assets	3,651,930	798,154
Unrestricted	(630,083)	· ·
Total Net Position	\$ 3,021,847	\$ 3,598,356

Statement of Revenues, Expenses, and Changes in Net Position

Proprietary Funds Year Ended September 30, 2020

EXHIBIT VII

	Enterprise Fund	
	Toll Road	Internal Service
OPERATING REVENUES:	Authority	Funds
Fees and Charges for Service	\$ 5,097,422	\$ 44,718,963
Miscellaneous	-	3,000
Total Operating Revenues	5,097,422	44,721,963
OPERATING EXPENSES:		
Operations	808,473	53,621,890
Capital	-	119,833
Miscellaneous	-	261,219
Depreciation and Amortization	4,027,446	30,067
Total Operating Expenses	4,835,919	54,033,009
Operating Income (Loss)	261,503	(9,311,046)
NON-OPERATING REVENUES:		
Investment Earnings	305,192	-
Miscellaneous	24,500	-
Interest and fiscal charges	(4,115,781)	-
Loss of disposal of capital assets	(43,053,979)	
Total Non-Operating Revenues	(46,840,068)	
Loss before capital contributions and transfers	(46,578,565)	(9,311,046)
Transfer In	7,784,462	
Change in Net Position	(38,794,103)	(9,311,046)
Total net position - beginning	38,604,031	12,909,402
Prior Period Adjustment	3,211,919	
Total net position - beginning, as restated	41,815,950	12,909,402
Total net position - ending	\$ 3,021,847	\$ 3,598,356

Statement of Cash Flows Proprietary Funds Year Ended September 30, 2020

EXHIBIT VIII

	Er	nterprise Fund		
		Toll Road Authority	Int	ernal Service Funds
Cash flows from operating activities:		- I aminerity		T unus
Receipts from customers	\$	4,302,957	\$	44,718,963
Miscellaneous receipts		24,500		3,000
Payments to vendors		(5,614,962)		· -
Benefits Paid		-		(45,493,720)
Net cash used in operating activities		(1,287,505)		(771,757)
Cash flows from noncapital financing activities:				
Internal receips from other funds		1,410,508		=
Transfer to other funds		, , , <u>-</u>		21,255
Net cash provided by noncapital financing activities		1,410,508		21,255
Cash flows from capital and related financing activities:				
Capital contributions		_		-
Purchase of capital assets		(29,156,088)		-
Interest paid on capital debt		(4,383,999)		-
Transfers from primary government		7,784,462		-
Net cash used in capital financing activities		(25,755,625)		-
Cash flows from investing activities:				
Purchase of investments		31,844,576		-
Interest received		305,192		-
Net cash provided by investing activities		32,149,768		-
Net increase (decrease) in cash and cash equivalents		6,517,146		(750,502)
Cash and cash equivalents - beginning		29,100,984		2,968,551
Cash and cash equivalents - ending	\$	35,618,130	\$	2,218,049
Reconciliation of operating income (loss) to net cash used in operating activiti	es:			
Operating income (loss)	\$	261,503	\$	(9,311,046)
Adjustments to reconcile operating income (loss) to		,		(, , ,
net cash provided by operating activities:				
(Increase) decrease in due from other funds		-		(42,551)
Depreciation expense and amortization		4,027,446		30,067
(Increase) decrease in prepaid item		-		(99,365)
(Increase) decrease in accounts receivable		(794,465)		288,159
(Increase) dcrease in intergovernmental receivable		-		4,534,557
Increase (decrease) in accounts payable		(4,806,489)		3,662,553
Increase (decrease) in claims payable		· · · · · · · · · · · · · · · · · · ·		165,869
Miscellaneous Receipts		24,500		-
Total adjustments		(1,549,008)		8,539,289
Net cash used in operating activities	\$	(1,287,505)	\$	(771,757)

Statement of Assets and Liabilities Fiduciary Funds As of September 30, 2020

EXHIBIT IX

	Agency Funds		
ASSETS: Cash Accounts Receivable	\$	21,409,112 24,749	
TOTAL ASSETS	\$	21,433,861	
LIABILITIES: Due to Others	\$	21,433,861	
TOTAL LIABILITIES	\$	21,433,861	



Notes to the Financial Statements September 30, 2020

NOTE 1- SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The financial statements of Montgomery County, Texas have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to local government units in the United States of America. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following is a summary of the more significant policies.

A) REPORTING ENTITY:

Montgomery County, Texas (the County) was created in 1837. The County is a political subdivision of the State of Texas. The Commissioners' Court, composed of the County Judge and four Commissioners, governs the County. The following services are provided for the citizens: public safety, road and bridge construction and maintenance, health and social services, culture and recreation, public improvements, environmental protection, and administrative services.

Per GASB codification, the discussion that follows sets forth the guidelines for an entity's inclusion in the County's financial statements.

The definition of the reporting entity is based primarily on the notion of **financial accountability.** The elected officials governing Montgomery County are accountable to their constituents for their public policy decisions, regardless of whether those decisions are carried out directly through the operations of the County or by their appointees through the operations of a separate entity. Therefore, the County is not only financially accountable for the organizations that make up its legal entity, it is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body and either, it is able to impose its will on that organization or, there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the County.

Depending upon the significance of the County's financial and operational relationships with various separate entities, the organizations are classified as blended or discrete component units, related organizations, joint ventures, or jointly governed organizations, and the financial disclosure is treated accordingly.

<u>Blended Component Units</u> - Legally separate entities that either a) have substantially the same governing body as the governing body of the primary government or b) provide services entirely, or almost entirely, to the primary government must be reported in the financial statements of the primary government as blended component units.

Montgomery County Toll Road Authority:

The Montgomery County Toll Road Authority was created by the Commissioners' Court of the County in August 2006. The Toll Road Authority serves all citizens of the County and is governed by the members of Commissioners' Court and is funded by a combination of debt proceeds and toll revenue. The Toll Road Authority was incorporated under the provisions of Texas Transportation Code Act, Chapter 431 with the purpose to aid in the planning, design, improvement and financing of transportation projects throughout Montgomery County. The Authority is reported as an enterprise fund and does issue separate financial statements, which are available at on the County's website.

<u>Related Organizations</u> - Where the Commissioners' Court is responsible for appointing a majority of the members of a board of another organization, but the County's accountability does not extend beyond making such appointments, disclosure is made in the form of the relation between the County and such organization.

Notes to the Financial Statements September 30, 2020

Montgomery County Emergency Service Districts No. 1-14:

The emergency service districts are organized under the statutes of the State of Texas as political subdivisions of the State to provide protection from fire for life and property. Commissioners' Court appoints a five-member board for each district, and must approve the issuance of any long-term debt for each. Individual boards retain authority to levy taxes and approve or modify annual appropriation budgets. Inasmuch as each district is required by state law to have audited financial statements prepared, and because the exercise of authority by Commissioners' Court is of a compliant nature rather than substantive, these entities are not included in the County's financial statements.

Montgomery County Housing Authority:

The Montgomery County Housing Authority is organized as a public corporation pursuant to Chapter 392 of the Statutes of the State of Texas, Local Government Code. Its stated mission is the development, acquisition, leasing and administration of federally assisted housing programs under the direction of the U.S. Department of Housing and Urban Development. Commissioners' Court appoints a five-member board for the corporation, but may not remove a member at-will. There is also no financial interdependence between the corporation and the County. The corporation issues a separate financial report, which may be obtained from its offices at 521 N. Thompson Street, Conroe, Texas, 77301.

B) IMPLEMENTATION OF NEW STANDARD:

In the current year, the County implemented the following new standards:

GASB Statement No. 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements, will improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements.

C) <u>FINANCIAL STATEMENT PRESENTATION</u>, <u>MEASUREMENT FOCUS AND BASIS OF ACCOUNTING:</u>

Government-wide Statements

Government-wide financial statements consist of the Statement of Net Position and the Statement of Activities. These statements report information on all of the non-fiduciary activities of the primary government and its blended component unit. The effect of inter-fund transfers has been removed from these statements, but continues to be reflected on the fund statements. Governmental activities are supported mainly by taxes and intergovernmental revenues.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included in program revenues are reported as general revenues.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Major revenue types, which have been accrued, are district and county clerk fees, justice of the peace fines, revenue from investments, intergovernmental revenue and charges for services. Grants are recognized as revenue when all applicable eligibility requirements are met.

Notes to the Financial Statements September 30, 2020

Fund-level Statements

Separate fund financial statements are provided for governmental funds, proprietary funds and fiduciary funds even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements. Non-major funds are aggregated into a single column in the fund financial statements. Detailed statements for non-major funds are presented within the Combining and Individual Fund Statements and Schedules.

Governmental fund level financial statements are reported using current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Measurable and available revenues include revenues expected to be received within 60 days after the fiscal year ends. Property taxes levied prior to September 30 that were due October 1 have been assessed to finance the budget of the fiscal year ending September 30, 2020. Property taxes and interest earned as of September 30 and received within 60 days of year end are accrued as income in the current period. Expenditures generally are recorded when a liability is incurred; however, debt service expenditures, claims and judgments, and compensated absences are recorded only when payment is made.

Proprietary fund level financial statements include funds which are classified into enterprise and internal service funds. The County's internal service funds are used to accumulate and allocate costs internally among the various functions. Montgomery County's internal service funds predominantly benefit governmental rather than business-type functions; therefore they have been included within governmental activities in the government-wide financial statements. The County's enterprise fund is used to account for the costs of the Montgomery County Toll Road Authority.

Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. All assets and liabilities are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Net Position reports increases and decreases in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

Fiduciary fund level financial statements include fiduciary funds which are classified into trust and agency funds and use the accrual basis of accounting. The County has only agency funds which are used to account for assets held by the County as an agent for individuals, private organizations, and other governments. Agency funds do not involve a formal trust agreement. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Notes to the Financial Statements September 30, 2020

The County reports the following major governmental funds:

<u>The General Fund</u> is the general operating fund of the County and is always classified as a major fund. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Major revenue sources include property taxes, charges for services, and intergovernmental revenues. Primary expenditures are for general and financial administration, public safety, judicial operations, health and welfare, and capital acquisition.

<u>The Road and Bridge Special Revenue Fund</u> is used to account for rehabilitation, repair and maintenance of the County's roadways and bridges. The Road and Bridge Fund is financed by a designated part of the annual property tax levy, as well as certain statutory fees.

<u>Debt Service Fund</u> is used to account for the receipt and disbursement of funds to retire debt resulting from the issuance of general obligation bonds, certificates of obligation and lease revenue bonds. Financing is provided by a specific annual property tax levy and the investment interest earned thereon.

<u>Grants Fund</u> is used to account for the receipt and expenditure of federal, state, and local grant funds received by the County.

<u>Pass Through Toll Projects</u> is used to account for the specific road improvement projects associated with a Pass Through Toll Agreement between the County and Texas Department of Transportation.

Road Bonds Series 2018B is used to account the County's issuance of \$89,010,000 in bonds that are being used to finance road improvements throughout the County.

The County reports the following *nonmajor governmental funds*:

<u>Special Revenue Funds</u> are used to account for the proceeds of specific revenue sources (other than capital projects or debt service) that are restricted or committed to expenditures for specified purposes.

<u>Capital Project Funds</u> are used to account for debt proceeds to be used for the acquisition or construction of major capital assets and infrastructure. Existing projects include road construction, airport improvements, and various remodeling plans.

The County reports the following *proprietary funds*:

<u>The Enterprise Fund</u> is used to account for the cost of the Montgomery County Toll Road Authority.

<u>Internal Service Funds</u> are used to account for the costs of the County's medical plan, workers' compensation plan, and accident and liability plan.

The County reports the following fiduciary funds:

Agency Funds are used to account for assets held by the County as custodian for individuals and other governmental units, such as officials' fee accounts, inmate funds, cash bail bonds, and other similar arrangements.

Notes to the Financial Statements September 30, 2020

D) <u>ASSETS, LIABILITIES, DEFERRED OUTFLOWS/INFLOWS OF RESOURCES AND NET POSITION OR FUND BALANCES:</u>

1. Cash and Investments

Cash and cash equivalents include amounts in demand deposits as well as bank certificates with a maturity date within three months of the date acquired by the County.

Investments for the County, except for certain investment pools are reported at fair value. The investment pools operate in accordance with appropriate state laws and regulations and are reported at amortized cost or net asset value; i.e. fair value.

The County is authorized by the Public Funds Investment Act of 1987 to invest idle funds in a) obligations of the United States and its agencies or instrumentalities, b) obligations of the State of Texas, c) obligations of states, agencies, political subdivisions, and municipalities having a rating of not less than A, and d) fully collateralized direct repurchase agreements.

2. Receivables

Property taxes are recognized as revenues in the period for which they are levied, regardless of the lien date. Property taxes for the County are levied based on taxable value on the lien date of January 1 prior to September 30 of the same year. They become due October 1 of that same year and delinquent after January 31 of the following year. Accordingly, receivables for prior-year levies delinquent at year end are reflected on the government-wide statement based on the full accrual method of accounting and under the modified accrual method in the fund statements.

Accounts receivable from other governments include amounts due from grantors in regards to approved grants for specific programs and reimbursements for services performed by the County. Program grants are recorded as receivables and revenues at the time all eligibility requirements have been met and reimbursable costs are incurred.

3. Inter-fund Transactions

Outstanding balances of lending and borrowing type activities between funds are classified as "due from other funds" and "due to other funds," respectively, on the fund financial statements. Inter-fund activity has been eliminated for the government-wide statements.

4. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and recorded as prepaid items in both government-wide and fund financial statements. The County reports prepaid items using the consumption method.

In the fund financial statements, prepaid items are classified as non-spendable, which indicates they do not represent "available spendable resources" even though they are a component of current assets.

5. Capital Assets

Capital assets, which include land, buildings, improvements, equipment, intangibles (included in land and equipment), infrastructure, and construction in progress, are reported in the government-wide financial statements. By policy of the Commissioners' Court, acquisitions are capitalized when they cost at least \$5,000 and have a useful life in excess of five years. Buildings and building improvements require a cost of at least \$5,000 and a useful life in excess of 5 years. Land and construction in progress are not depreciated. The

Notes to the Financial Statements September 30, 2020

policy applied to infrastructure acquisitions requires a cost of at least \$10,000 and a useful life in excess of five years. Infrastructure assets include county-owned roads, drainage improvements, bridges, signals, and runways. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at their estimated acquisition value on the date of donation.

The costs of normal maintenance and repair that do not add to the value of the asset or materially extend the asset's life are expensed rather than capitalized.

Capital assets, including infrastructure, are depreciated using the straight-line method over the following estimated useful lives (in years):

<u>Assets</u>	<u>Years</u>
Buildings	5-50
Improvements	5-30
Equipment	5-15
Infrastructure	5-50

6. Payables

Amounts due to suppliers for trade purchases and amounts due to employees for salaries and benefits are presented on both the government-wide statements and the fund statements as accounts payable. Amounts due to various contractors for funds previously deducted from construction draws are presented as retainage payable. Both categories represent current liabilities.

7. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources until then. The County has the following items that qualify for reporting in this category.

- Deferred Charges on Refundings result from the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt.
- Pension contributions after measurement date recognized in the subsequent year.
- Difference in projected and actual earnings on pension assets amortized on a closed basis over a 5 year period.
- Changes in actual assumptions used to determine pension liability and expected and actual experiences amortized over the weighted average remaining service life of all participants in the respective qualified pension plan.
- Changes in actuarial assumptions and expected and actual experiences used to determine OPEB liability amortized over the weighted average remaining service life of all participants in the respective OPEB plan.

In addition to liabilities, the statement of financial position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. The separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources until that time. The County has the following items that qualify for reporting in this category.

• Difference in Expected and Actual Pension Experience – recognized over the estimated average remaining lives of all members determined as of the measurement date.

Notes to the Financial Statements September 30, 2020

• Unavailable Revenue – Property Taxes – recognized in the period the amount becomes available.

8. Unearned Revenue

The County records received but unearned grant revenues and other miscellaneous fee revenues in the fund financial statements as unearned revenues.

9. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts are amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are recognized in the reporting period in which they incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

10. Fund Balances

County Commissioners' Court established Fund Balance policies in accordance with GASB Statement No. 54 – Fund Balance Reporting and Governmental Fund Type Definitions. The County strives to maintain a minimum Unassigned Fund Balance in the general fund of 10 to 15 percent of the annual operating expenditures as presented in its annual financial report.

The County reports fund balances in five classifications:

Nonspendable – These balances represent amounts that are not spendable because of their form or are legally required to be maintained or intact, such as prepaid items.

Restricted - These balances represent that portion of fund balance that reflects resources that are subject to externally enforceable legal restrictions, typically imposed by parties outside of the government. Such parties may include creditors, grantors, contributors, or other governments. Fund balance on the debt service fund will be restricted for the payment of principal and interest on the debt service obligation.

Committed – This is the portion of fund balance that represents resources whose use is constrained by limitations that Commissioners' Court, the County's highest level of decision making authority, imposes on them. The Court will approve all commitments by quorum vote through the adoption of a court order. The limitations imposed by the court require the same formal action to be removed.

Assigned –Represents amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed. The governing body may delegate its authority to assign amounts to another official. The Commissioners' Court, when it is appropriate for fund balance to be assigned, delegates the authority to the County Auditor. Assignments may be necessary for items such as other post-employment benefits, claims and judgments or transfers to special revenue funds.

Unassigned – This represents the residual amount in the general fund which has not been committed, restricted or assigned for other purposes.

Notes to the Financial Statements September 30, 2020

For any expenditure incurred for purposes for which multiple fund balance categories can be used, the County will utilize funds in the following order on a first-in-first-out basis: restricted, committed, assigned, and unassigned.

11. Compensated Absences

A liability for unused vacation and compensatory time for all full-time regular employees is calculated and reported in the government-wide financial statements. For financial reporting purposes, the following criteria have been applied in considering the accrual of the liability associated with compensated absences: a) leave or compensation is attributable to services already rendered, and b) leave or compensation is not contingent on a specific event (such as illness).

GASB Interpretation No. 6 indicates that liabilities for compensated absences should only be recognized in the fund statements to the extent the liabilities have matured and are payable out of current available resources. Compensated absences are accrued in the government-wide statements.

Each full-time regular employee earns ten days of excused leave per year, and from ten to twenty-five days of vacation time may be earned per year. A maximum of sixty days for excused leave may be accrued, and for those employees hired prior to September 1987, the number of days of excused leave accrued at September 30, 1987, may be paid only upon retirement. A maximum of twenty-five days of vacation may be accrued, and is paid upon retirement, resignation, or discharge from the County. Compensatory time is earned in accordance with the provisions of the Fair Labor Standards Act, as it applies to government employees.

12. Arbitrage

The Tax Reform Act of 1986 established regulations for the rebate to the federal government of arbitrage earnings on local government bonds. Issuing governments must calculate any rebate due and remit the amount due at least every five years. There were no arbitrage rebate payments made during fiscal year 2020.

13. Net Position (restricted)

Net position represents the difference between assets, deferred outflows (inflows) of resources and liabilities. For the government-wide financial statements, restricted net position represent externally imposed restrictions by creditors, grantors, contributors or laws or regulations of other governments. They may also represent restrictions imposed by law through constitutional provisions or enabling legislation.

14. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCDRS's Fiduciary Net Position have been determined on the same basis as they are reported by TCDRS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

15. OPEB

The County's OPEB plan has been determined using the flow of economic resources measurement focus and the full accrual basis of accounting. This includes for purposes of measuring the OPEB liability, deferred outflows, OPEB expense. Benefit payments are

Notes to the Financial Statements September 30, 2020

recognized when due and payable in accordance with the benefit terms. There are no assets as this is a pay-as-you-go plan.

16. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

17. Program Revenues

Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as actual program revenues.

NOTE 2- RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS:

The governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between **net changes in fund balances** – **total governmental funds** and **changes in net position of governmental activities** as reported in the government-wide statement of activities. Several of the elements of that reconciliation are more fully explained below.

"Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this difference are as follows:

Capital outlay	\$ 73,369,451
Depreciation expense	(56,764,164)
Net adjustment to increase net changes in fund balances- total governmental funds to arrive at changes in net position of governmental activities	\$ 16,605,287

Notes to the Financial Statements September 30, 2020

"The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, seizures, and donations) is to increase net position." The details of this difference are as follows:

In the statement of activities, only the gain on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources.

Thus, the change in net position differs from the change in fund balance by the cost of the capital assets sold.	\$ (64,735)
The acquisition of capital assets by seizure and by donations increase net position in the statement of activities, but do not appear in the governmental funds	
because they are not financial resources.	 57,889,608
Net adjustment to increase net changes in fund balances-total governmental funds to arrive at changes in net position of governmental activities	\$ 57,824,873

"The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities."

The details of this difference are as follows:

Debt issued or incurred: Issuance of Capital Leases	\$ (1,665,337)
Principal repayments:	
General Obligation debt	11,200,000
Certificates of Obligation debt	1,770,000
Capital leases	2,570,198
Net adjustment to decrease net changes in fund balances-total governmental	\$ 13,874,861

"Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this difference are as follows:

Compensated absences	\$ (1,255,994)
Accrued interest	(431,483)
Amortization of charge on refunding bonds	(1,284,718)
Amortization of bond discounts	(7,434)
Amortization of bond premiums	4,043,268
Decrease of Net Pension Liability, net of related deferred inflow and outflow amounts	(1,778,621)
Increase of Other Post-Employment Benefits, net of related deferred inflow amounts	 (18,387,768)
Net adjustment to decrease net changes in fund balances- total governmental funds to arrive at changes in net position	
of governmental activities	\$ (19,102,750)

Notes to the Financial Statements September 30, 2020

NOTE 3- STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY:

A) BUDGETS AND BUDGETARY ACCOUNTING:

The budget law of the State of Texas provides that "the amounts budgeted for the current expenditures from the various funds of the County shall not exceed the balances in said funds plus the anticipated revenues for the current year for which the budget is made as estimated by the County Auditor." In addition, the law states that the Commissioners' Court "may, upon proper application, transfer an existing budget surplus during the year to a budget of like kind and fund, but no such transfer shall increase the total of the budget."

The budget is prepared by the Budget Office and adopted by the Commissioners' Court following departmental budget reviews and a public hearing. A copy of the budget must be filed with the Clerk of the County Court and made available to the public. The Commissioners' Court must provide for a public hearing on the budget on some date within ten calendar days after the filing of the budget and prior to its adoption.

The budget is legally adopted by an order of the Commissioners' Court on a basis consistent with generally accepted accounting principles. The legal level of control (as set forth by statute) is total resources as appropriated to each fund. Any expenditure that alters the total budgeted amounts of a fund must be approved by Commissioners' Court, and the budget amended. The annual budget is monitored and reported in the financial statements at the *function* level, as management believes that this provides for a more thorough disclosure of the County's operations.

For fiscal year 2020, formal budgets were adopted for the General Fund, the Special Revenue Funds, and the Debt Service Fund. Formal budgetary integration is not employed for Capital Project Funds, and legal budgets are not adopted, because budgetary control is achieved through legally binding construction contracts. All appropriations lapse at fiscal year-end with the exception of grant awards and certain ongoing projects.

The Commissioners' Court may approve expenditures as an amendment to the budget to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. Such expenditures would include the re-appropriation of approved but unexpended amounts for encumbrances, grants, and certain projects from the previous fiscal year.

The Commissioners' Court may also adopt a supplemental budget for the limited purpose of spending proceeds that become available for disbursement in a fiscal year, but are not included in the budget for that budget year. Included in this category are public or private grants or aid money, revenue from intergovernmental contracts, and proceeds from the issuance of debt.

NOTE 4- DEPOSITS AND INVESTMENTS:

A) DEPOSITS:

Custodial Credit Risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The County does not have a policy for custodial credit risk. As of September 30, 2020, the County's bank balance (collected funds) was \$290,118,843. At that same date, none of the County's bank balance was exposed to custodial credit risk since the County's deposits were insured and collateralized by securities pledged by the depository and held by third party agents of the County in the County's name.

As of September 30, 2020, the County's business-type activities bank balance (collected funds) was \$35,618,130. At that same date, none of the County's business-type activities bank balance was exposed to custodial credit risk since the deposits were insured and collateralized.

Notes to the Financial Statements September 30, 2020

B) **INVESTMENTS**:

The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. GASB Statement 72, *Fair Value Measurement and Application* provides a framework for measuring fair value which establishes a three-level fair value hierarchy that describes the inputs that are used to measure assets and liabilities.

Level 1 inputs are quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date.

Level 2 inputs are inputs – other than quoted prices included within Level 1 – that are observable for an asset or liability, either directly or indirectly.

Level 3 inputs are unobservable inputs for an asset or liability.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. If a price for an identical asset or liability is not observable, a government should measure fair value using another valuation technique that maximizes the use of relevant observable inputs and minimizes the use of unobservable inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

As of September 30, 2020, the County's governmental activities had the following investments:

Fair Value Measurements Using

	September 30, 2020	Significant Other Observable Inputs (Level 2)	Percent of Total Investments	Weighted Average Maturity (Days)	Credit Risk
Investments Measured at Cost					
Certificates of Deposit - Spirit of Texas B	10,032,053	-	6.95%	1	Not Rated
Certificates of Deposit - Guaranty Bank	4,741,102	-	3.28%	1	Not Rated
Certificates of Deposit - Veritex Bank	20,143,004	-	13.95%	1	Not Rated
Investments Measured at Amortized Cost	•				
TEXPOOL	667,673	-	0.46%	37	AAAm
TexSTAR	1,013,553	-	0.70%	45	AAAm
Investments Measured at Net Asset Va	alue (NAV), Fair Val	ue:			
TEXCLASS Pool	29,763,262	-	20.61%	55	AAAm
LOGIC	49,927,086	-	34.57%	52	AAAm
Investments Subject to Fair Value Level:					
U.S. Government Agency Securities	28,123,840	28,123,840	19.47%	304	AA+
Total Value	144,411,573	\$ 28,123,840	100.00%		
Portfolio Weighted Average Maturity				62	

Notes to the Financial Statements September 30, 2020

As of September 30, 2020, the Count's business-type activities had the following investments:

Fair Value Measurement

	Se	eptember 30, 2020	C	Significant Other Observable Inputs (Level 2)	Percent of Total Investments	Weighted Average Maturity (Days)	Credit Risk
Investments Measured at Amortized C	ost:						
Money Market Funds	\$	13,892,170	\$	-	64%	1	AAAm
Investments Subject to Fair Value Leve	el:						
U.S. Treasury Notes		5,994,812		5,994,812	28%	138	Not Rated
Investments Measured at Cost:							
Master Repurchase Agreements		1,812,896		-	8%	138	Not Rated
Total Value	\$	21,699,878	\$	5,994,812	100%		
Portfolio Weighted Average Maturity	y					50	

Investment Pools are measured at amortized cost or net asset value (NAV) and are exempt for fair value reporting. U.S. Government Agency Securities and U.S. Treasury Notes classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quotes prices.

Master Repurchase Agreements are measured at cost and are exempt for fair value reporting.

Money Market Funds are measured at amortized cost and are exempt for fair value reporting.

The TexPool and TexSTAR investment pools are external investment pools measured at amortized cost. In order to meet the criteria to be recorded at amortized cost, the investment pool must transact a stable net asset value per share and maintain certain maturity, quality, liquidity and diversification requirements within the investment pool. The investment pool transacts at a net asset value of \$1.00 per share, has weighted average maturities of 60 days or less and weighted average lives of 120 days or less, investments held are highly rated by nationally recognized statistical rating organizations, have no more than 5% of portfolio with one issuer (excluding U.S. government securities), and can meet reasonably forseeable redemptions. The investment pool's authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities markets, general banking moratorium or national state of emergency that affects the pool's liquidity.

The TexasCLASS and LOGIC investment pools are external investment pools measured at NAV. Texas CLASS and LOGIC's strategy is to seek preservation of principal, liquidity and current income through investment in a diversified portfolio of short-term marketable securities. The County has no unfunded commitments related to the investment pools. TexasCLASS and LOGIC have a redemption notice period of one day and may redeem daily. The investment pools' authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities markets, general banking moratorium or national or state emergency that affects the pools' liquidity.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or

Notes to the Financial Statements September 30, 2020

collateral securities that are in possession of an outside party. While the County does not have an investment policy for custodial credit risk, there is no need for such policy because of the nature of the County's investments. A third party institution is required to hold the insured, registered securities underlying the County's investments in a safekeeping account in the County's name.

Interest rate risk. In accordance with its written investment policy, the County manages its exposures to declines in fair value by limiting the maturity of its investments to less than one year at the time of purchase.

Credit risk. While state statutes allow for additional investments, the County's formal investment policy authorizes the County to only invest in the following:

- Obligations of the U.S. Treasury and Governmental Agencies,
- Time deposits,
- Negotiable Order of Withdrawal (NOW) Accounts,
- Investment Pools rated AAA or AAAm by at least 1 nationally recognized rating service,
- Certificates of Deposit, and
- Money Market mutual funds.
- Commercial Paper as defined in Texas Government Code, Section 2256.013

As stated above, Standard and Poor's has rated the investment pools and the mutual funds AAAm.

Concentration of credit risk. The County's investment policy does not have any provisions regarding the amount that may be invested in any one issuer. However, the Investment Committee regularly reviews that saturation for anything in excess of 25%.

NOTE 5- PROPERTY TAXES:

The County Tax Assessor-Collector bills and collects property taxes. Revenues are recognized in the Governmental Funds when levied to the extent that they result in current receivables. Property taxes are levied (assessed) and payable on October 1. They attach as an enforceable lien on property as of January 1 of the following year and become delinquent on February 1.

The County is permitted by the Texas State Constitution (Article VIII, Section 9) and statutes to levy taxes of up to \$0.80 per \$100 of assessed valuation for general governmental services and the payment of long-term debt. The combined current tax rate for the year end was \$0.4475 per \$100, which means that the County has a tax margin of \$0.3525 per \$100, and could raise up to \$205,716,182 in additional taxes from the present assessed valuation of \$58,359,200,490 before the limit is reached.

The thirty years' property taxes receivable at September 30, 2020, as reported by the Tax Assessor-Collector are presented as follows:

	Taxes	Less: Allowance	Net Taxes
	Receivable	for Uncollectables	Receivable
General Fund	\$ 5,786,699	\$ 115,734	\$5,670,965
Road & Bridge Fund	844,624	16,892	827,732
Debt Service Fund	1,147,820	22,956	1,124,864
Total Receivable	\$ 7,779,143	\$ 155,582	\$7,623,561

Approximately 65% of the outstanding balance of property taxes receivable is not anticipated to be collected in the next year.

Notes to the Financial Statements September 30, 2020

NOTE 6- DUE FROM OTHER GOVERNMENTS:

At September 30, 2020, the following amounts were recorded as due to the County:

	Federal	State	Total
General Fund	\$ 8,570,893	\$ 2,445,763	\$ 11,016,656
Grants	612	106,864	107,476
Total Due from Governments	\$ 8,571,505	\$ 2,552,627	\$ 11,124,132

Amounts due from other governments arise from funding received from federal and state grants, as well as interlocal agreements with local governments.

NOTE 7- CAPITAL ASSETS:

A) Governmental Activities:

Primary Government Governmental Activities	es	Beginning Balance	Additions (1)	Deletions And Transfers (1)	Ending Balance
Land Construction in Progress	(2)	\$ 123,331,887 688,308	\$ 7,429,122 ⁽²⁾ 35,343,260	\$ - 91,909,200	\$ 130,761,009 127,940,768
Total Capital Assets					
not being depreciated		124,020,195	42,772,382	91,909,200	258,701,777
Buildings Improvements	(3) (3)	216,846,031 25,002,717	261,217 357,708	2,099,565 1,004,052	219,207,313 26,364,477
Equipment	(2)(3)	119,138,063	18,285,681 (2)	(1,906,782)	135,516,962
Infrastructure		1,573,024,981	69,643,120	(95,012,817)	1,547,655,284
Total Capital Assets					
being depreciated		1,934,011,792	88,548,226	(93.815.982)	1,928,744,036
Less accumulated depreciation for:					
Buildings		(84,316,723)	(5,384,110)	-	(89,700,833)
Improvements		(19,101,718)	(1,156,816)	-	(20,258,534)
Equipment		(76,500,844)	(10,401,565)	1,842,047	(85,060,362)
Infrastructure		(959,123,720)	(39,851,741)	-	(998,975,461)
Total Depreciation		(1,139,043,005)	(56,794,232)	1,842,047	(1,193,995,190)
Total Capital Assets, net of Accumulated depreciation		\$ 918,988,982	\$ 74,526,376	\$ (64,735)	\$ 993,450,623

⁽¹⁾ Amounts representing transfers between categories are included in the columns for both additions and deletions.

⁽²⁾ As required by GASB 51, this schedule reports intangible assets of \$102,594,256 and \$13,738,820 in land and equipment respectively.

⁽³⁾ Internal service fund assets are included in these amounts.

Notes to the Financial Statements September 30, 2020

Depreciation Expense:

Depreciation expense was charged to the functions/programs of the primary government's governmental activities as follows:

Governmental activities:	
General Government	\$ 3,494,698
Financial Administration	8,296
Health and Welfare	856,829
Culture and Recreation	1,860,660
Public Safety	6,880,597
Legal and Judicial	1,035,704
Transportation	42,627,380
Capital assets held by the governments internal service funds are charged	
to the various functions based on their usage of the assets	30,068
Total depreciation expense-governmental activities	\$56,794,232

B) Business- type Activities:

Business-Type Activities	Beginning Balance	Additions (1)	Deletions (1)	Ending Balance
Construction in Progress	50,269,228	29,121,450	(79,390,678)	
Total Capital Assets	20.260.220	20 121 450	(70.200.(70)	
not being depreciated	20,269,228	29,121,450	(79,390,678)	
Equipment	_	34,638	-	34,638
Infrastructure	48,473,348		30,917,330	79,390,678
Total Capital Assets				
being depreciated	48,473,348	34,638	30,917,330	79,425,316
Less accumulated				
depreciation for:	-	(5.772)		(5.772)
Equipment	(5.410.2(0)	(5,773)	5 410 260	(5,773)
Infrastructure	(5,419,369)	(4,021,673)	5,419,369	(4,021,673)
Total Depreciation	(5,419,369)	(4,027,446)	5,419,369	(4,027,446)
Total Capital Assets, net of				
Accumulated depreciation	\$ 43,053,979	\$ 25,128,642	\$ (43,053,979)	\$ 75,397,870

Depreciation Expense:

Depreciation expense was charged to the functions/programs of the primary government's business-type activities as follows:

Business-type Activities:

Toll Road \$4,027,446

Total depreciation expense-business-type activities \$4,027,446

C) CONSTRUCTION COMMITMENTS:

The County has entered into contracts for the construction, renovation, and improvement of real property. As of September 30, 2020, the County had contracts for various projects in the amount of \$102,680,458 and have paid to date \$67,915,488.

Notes to the Financial Statements September 30, 2020

As of September 30, 2020, contracts entered into by the Montgomery County Toll Road Authority (business-type activities) for the SH 249 project amount to \$56,233,350 and have paid to date \$55,833,503.

D) **ENCUMBRANCES**:

Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. At year end the amount of encumbrances expected to be honored upon performance by the vendor in the next year were as follows:

General Fund	\$ 674,277
Road and Bridge Fund	4,596,743
Grants Fund	2,345,363
Other Non-Major Funds	 19,306,891
Total Encumbrances	\$ 26,923,274

NOTE 8- DISAGGREGATION OF PAYABLE BALANCES:

A) DUE TO OTHER GOVERNMENTS:

The County records certain amounts due to other governments as a result of operating contracts and overpayment of certain grant funds. At September 30, 2020, the following amounts were due to other governments:

Fund	State	Total
General	\$2,050	\$2,050

B) <u>UNEARNED REVENUES:</u>

The County reports unearned revenues in the governmental funds that consist of resources that have been received, but not yet earned.

At September 30, 2020, unearned revenues are presented below:

Fund	Description	Un	earned
General	CARES funding and prepaid leases	\$	54,197,617
Pass Through Toll Projects	TXDOT Pass Through Toll contract		56,473,000
Total		\$	110,670,617

NOTE 9- LONG-TERM DEBT:

General long-term debt consists of general obligation bonds, revenue bonds, certificates of obligation, the County's accrued liability for compensated absences and compensatory time, capital leases, workers' compensation and medical claims and judgments, net pension liability, other post-employment benefit liability, and arbitrage due the federal government. Principal and interest payments on the County's bonded debt, in general, are secured by ad valorem property taxes levied on all taxable property within the County. Payments are recorded in the Debt Service Fund.

Notes to the Financial Statements September 30, 2020

A) BONDED DEBT:

A summary of the outstanding governmental bonded debt, at September 30, 2020 is presented:

	Interest Rate (%)	Issue Date	Maturity Date	Bonds Outstanding
GENERAL OBLIGATION BONDS:				8
Refunding Bonds, Series 2012	2.00-5.00	2012	2026	\$ 18,830,000
Refunding Bonds, Series 2014A	5.00	2014	2025	57,865,000
Refunding Bonds, Series 2016	3.00-5.00	2016	2027	58,925,000
Road Bonds, Series 2016	2.00-5.00	2016	2027	52,405,000
Refunding Bonds, Series 2016A	3.00-5.00	2017	2030	46,220,000
Road Bonds, Series 2016A	4.00-5.00	2017	2042	70,660,000
Road Bonds, Series 2018	4.00-5.00	2018	2043	43,395,000
Refunding Bonds, Series 2018	4.00	2019	2030	26,965,000
Road Bonds, Series 2018B	3.50-5.00	2019	2040	88,510,000
TOTAL GENERAL OBLIGATION				
BONDS				\$ 463,775,000
CERTIFICATES OF OBLIGATION:				
Series 2010	3.00-5.40	2010	2039	\$ 23,395,000
Series 2012	2.00-5.00	2012	2032	10,965,000
Series 2012A	2.00-5.00	2012	2023	11,245,000
TOTAL CERTIFICATES OF				
OBLIGATION				\$ 45,605,000
TOTAL BONDED DEBT				\$ 509,380,000

All of the County's outstanding bonded debt is assigned a fixed rate of interest.

The Toll Road Project has been financed with senior lien revenue bonds. The proceeds from such bonds, including the interest earned, are being used to finance the construction and the related debt service.

The outstanding business-type bonded debt at September 30, 2020 is as follows:

	Interest Rate (%)	Issue Date	Maturity Date	Bonds Outstanding
SENIOR LIEN REVENUE BONDS: Series 2018 TOTAL SENIOR LIEN REVENUE BONDS	5.00	2018	2048	\$ 87,680,000 \$ 87,680,000
TOTAL BONDED DEBT				\$ 87,680,000

Notes to the Financial Statements September 30, 2020

B) CHANGES IN LONG-TERM DEBT:

The following schedule illustrates changes in the County's Governmental Long-Term Liabilities and Business-Type Liabilities for the year ended September 30, 2020. For each category, management has presented the portion that will be due within one year.

	Beginning		Provisions	Ending	Due Within
Governmental Activities:	Balance	Additions	(Reductions)	Balance	One Year
Bonds payable:					
General Obligation	\$ 474,975,000	\$ -	\$ (11,200,000)	\$463,775,000	\$ 17,360,000
Certificates of Obligation	47,375,000	-	(1,770,000)	45,605,000	810,000
Less deferred amounts:					
Issuance discounts	(85,491)	-	7,434	(78,057)	-
Issuance Premiums	48,318,152	=	(4,043,268)	44,274,884	<u> </u>
Total bonds payable	570,582,661	-	(17,005,834)	553,576,827	18,170,000
Capital leases	11,578,902	1,665,337	(2,570,198)	10,674,041	2,184,276
Property & Casualty Obligation	951,360	318,213	(848,867)	420,706	420,706
Workers' Comp Obligation	1,108,133	339,766	(746,126)	701,773	701,773
Medical Obligation	8,800,373	37,230,827	(37,064,746)	8,966,454	8,966,454
Total OPEB Liability	227,627,578	30,950,597	(4,983,382)	253,594,793	-
Net Pension Liability	64,534,130	61,578,007	(102,046,102)	24,066,035	-
Compensated absences	14,133,801	8,751,162	(7,495,169)	15,389,794	12,005,326
Total Long-term Liabilities	\$ 899,316,938	\$140,833,909	\$(172,760,424)	\$867,390,423	\$ 42,448,535

Internal Service Funds predominantly serve the governmental funds. Accordingly, long-term liabilities, including Workers' Compensation, Medical, and Property & Casualty, reported in those funds are included as part of the above totals for governmental activities. At year end, \$701,773 for Workers' Compensation obligation, \$8,966,454 for Medical obligation, and \$420,706 for Property & Casualty Obligation were included in the above amounts. Since medical claims are typically resolved within 60 days after occurrence, the entire claims liability is due within one year. It is estimated that \$701,773 of the Workers' Compensation Obligation and \$420,706 of the Property & Casualty Obligation are due within one year.

At year end, \$1,570,039 of special revenue funds compensated absences is included in the above amounts. The remaining balance of \$13,819,755 will be liquidated by the general fund. In prior years, compensated absences have been liquidated by the County's general fund and special revenue funds. The OPEB obligation will be liquidated by the general fund. In prior years, the OPEB obligation was liquidated by the general fund.

		Beginning				Provisions	Ending	Due	Within
Business-Type Activities:	Balance		A	Additions (Reductions)		Reductions)	Balance	On	e Year
Bonds payable:									
Senior Lien Revenue Bonds	\$	87,680,000	\$	-	\$	-	\$ 87,680,000	\$	-
Unamortized Premium		7,510,104		-		(278,152)	7,231,952		-
Total bonds payable		95,190,104		-		(268,218)	95,190,104		-
Total Long-term Liabilities	\$	95,190,104	\$	-	\$	(268,218)	\$ 95,190,104	\$	-

Notes to the Financial Statements September 30, 2020

C) ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY:

The following table lists the debt requirements, by debt type for governmental activities:

	General Obligation Bonds			Certificates	ligation		
Maturity		Principal		Interest	Principal		Interest
2021	\$	17,360,000	\$	21,221,713	\$ 810,000	\$	2,099,727
2022		20,255,000		20,286,338	1,665,000		2,051,686
2023		20,230,000		19,280,463	2,785,000		1,963,192
2024		21,275,000		18,255,538	2,880,000		1,848,444
2025		22,355,000		17,171,238	3,015,000		1,717,356
2026-2030		131,100,000		67,867,633	15,875,000		6,444,982
2031-2035		98,780,000		38,512,625	11,775,000		3,015,723
2036-2040		85,605,000		19,182,588	6,800,000		750,600
2041-2043		46,815,000		2,615,375	-		<u>-</u>
	\$	463,775,000	\$	224,393,511	\$ 45,605,000	\$	19,891,710

The following table lists the debt requirements, by debt type for business-type activities:

	 Revenue Bonds			
Maturity	Principal		Interest	
2021	\$ -	\$	4,384,000	
2022	-		4,384,000	
2023	500,000		4,384,000	
2024	1,000,000		4,359,000	
2025	1,500,000		4,309,000	
2026-2030	11,295,000		20,095,500	
2031-2035	14,415,000		16,974,750	
2036-2040	18,395,000		20,902,750	
2041-2045	23,480,000		1,737,500	
2046-2048	 17,095,000			
	\$ 87,680,000	\$	81,530,500	

D) PRIOR YEAR DEFEASANCE OF DEBT:

In prior years, the County defeased multiple debt issues by creating separate irrevocable trust funds. New debt was issued and the proceeds were used to purchase U.S. government securities that were placed in the trust funds. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until it is called or matures. For financial reporting purposes, the debt has been considered defeased and therefore removed from the government-wide financial statements.

As of September 30, 2020, defeased but outstanding debt from prior year refunding transactions consisted of the following:

Series	Amount		
Pass-Through Toll Refunding Bonds, Series 2012	\$ 15,880,000		
Limited Tax Refunding Bonds, Series 2014A	 1,800,000		
Total Defeased but Outstanding	\$ 17,680,000		

E) CONDUIT DEBT OBLIGATIONS:

Harris County Health Facilities Development Corporation and Harris County Cultural Education Facilities Finance Corporation issued bonds to provide financial assistance to private and public sector entities engaged in activities that are deemed to be in the public interest. These bonds are obligations of the issuing entities payable solely from the proceeds of the underlying financing

Notes to the Financial Statements September 30, 2020

agreements and, in the opinion of legal counsel, do not represent indebtedness or liability to the issuing entity, to Montgomery County, Texas, to the State of Texas, or to any political subdivision; therefore, they are not reported as liabilities in the County's financial statements.

Harris County Health Facilities Development Corporation— The corporation issues bonds if there is a public benefit or purpose that is necessary or convenient for health care, research, or education. Its activity is included in this disclosure because its bonds have been issued for the benefit of organizations located in Montgomery County. As of February 29, 2020, there were six (6) series of bonds outstanding with an aggregate principal payable of \$617,175,000. The bonds will be repaid from sources defined in the various underlying financing agreements between the corporation and the entities for whose benefit the bonds were issued.

Harris County Cultural Education Facilities Finance Corporation— The corporation issues bonds for the purpose of defraying expansion costs, for Space Center Houston projects, Houston Livestock Show and Rodeo projects, Baylor College of Medicine, Memorial Hermann Healthcare System, Methodist Hospital System, Texas Medical Center projects, and the Young Men's Christian Association (YMCA) of the Greater Houston Area and others. Its activity is included in this disclosure because its bonds have been issued for the benefit of organizations located in Montgomery County. As of February 29, 2020 there were forty-five (45) series of Bonds outstanding with an aggregate principal payable of \$4,119,940,273. The Bonds will be repaid from payments required to be made under loan agreements between the issuing entity and the aforementioned parties.

F) <u>CAPITAL LEASES:</u>

The County has entered into capital lease agreements for the lease/purchase/construction of certain heavy road equipment, vehicles, and buildings. The lease agreements are classified as capital leases because title passes to the County at the end of the lease term, and are included as leases payable in the Long-Term Debt portion of the government-wide statements. The assets are recorded in the County's government-wide financial statements at a cost of \$17,322,580, less accumulated depreciation of \$2,077,634. The present value of future minimum capital lease payments at September 30, 2020 and the funds from which they will be paid are as shown below:

	Year	General	Sp	ecial Revenue	
_	Ending	Fund		Funds	 Total
•	2021	\$ 2,318,851	\$	88,868	\$ 2,407,719
	2022	2,318,851		-	2,318,851
	2023	2,318,851		-	2,318,851
	2024	2,318,851		-	2,318,851
	2025	1,959,355		-	1,959,355
Total Minimum Lease Pay	ments	11,234,759		88,868	 11,323,627
Less: amount representing	interest	647,836		1,750	 649,586
Present value-minimum le	ase payments	\$ 10,586,923	\$	87,118	\$ 10,674,041

Notes to the Financial Statements September 30, 2020

NOTE 10- INTER-FUND RECEIVABLES, PAYABLES, AND TRANSFERS:

A) <u>DUE FROM/DUE TO OTHER FUNDS:</u>

Activity between funds that represents the current portion of lending/borrowing and inter-fund charges for goods and services arrangements outstanding at fiscal year-end are referred to as "due from/due to other funds." Inter-fund balances are expected to be repaid within one year from the date of the financial statements, and are routine in nature.

The composition of inter-fund balances as of September 30, 2020 was as follows:

	Receivables	Payables
General Fund	\$ 35,179,743	\$ 41,478,939
Road and Bridge Fund	-	10,478,049
Debt Service Fund	4,641,236	-
Grants Fund	5,318,997	-
Pass Through Toll Projects	10,673,953	-
Road Bonds Series 2018B Fund	-	1,447,170
Non-major Governmental Funds	26,278,987	9,163,236
Internal Service Funds	15,654,221	-
Enterprise Fund	-	35 179 743
Total	\$ 97,747,137	\$ 97,747,137

B) TRANSFERS:

Transfers are used to a) move revenues from the fund that the statute or budget requires to collect them to the fund that the statute or budget requires to expend them, b) move receipts from bond refundings and residual balances from capital project funds to the debt service fund to pay debt obligations, and c) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Inter-fund transfers for the year ended September 30, 2020 were:

	Transfers In	Transfers Out
General Fund	\$ 726,613	\$ 8,751,073
Debt Service Fund	837,256	-
Grants Fund	-	626,612
Non-major Governmental Funds	240,000	210,644
Enterprise Fund	7,784,460	
Total	\$ 9,588,329	\$ 9,588,329

Although inter-fund activity is reported in the fund financial statements, it has been eliminated in the government-wide financial statements.

Notes to the Financial Statements September 30, 2020

NOTE 11- FUND BALANCES:

The following table provides detail of the classification of fund balances as reported in the fund financial statements:

	General	Road & Bridge	Debt Service	Grants	Pass Through Toll Projects	Road Bonds Series 2018B	Other Governmental Funds
Non-Spendable:		_					
Prepaid	\$ 536,501	\$ -	\$ -	\$ 862,252	\$ -	\$ -	\$ -
Total Non Spendable	536,501			862,252			
Restricted for:							
Capital Projects	-	-	-	-	10,673,953	68,356,902	36,601,505
Debt Service	-	-	14,716,523	-	-	-	-
General Government	-	-	-	-	-	-	5,697,384
Health and Human Services	245,936	-	-	5,285,759	-	-	-
Culture and Recreation	123,605	-	-	-	-	-	-
Law Enforcement and Corrections	1,942,462	-	-	917,514	-	-	5,333,936
Legal and Judicial	-	-	-	17,917	-	-	1,403,823
Transportation	-			649,274			
Total Restricted	2,312,003		14,716,523	6,870,464	10,673,953	68,356,902	49,036,648
Committed for:							
Capital Projects	_	_	_	_	_	_	21,805,273
General Government	594,966	_	_	_	_	_	21,003,273
Financial Administration	9,063	_	_	_	_	_	_
Health and Human Services	139,352	441	_	_	_	_	_
Culture and Recreation	23,463	1,641	_	_	_	_	_
Law Enforcement and Corrections	43,180,358		_	_	_	_	_
Legal and Judicial	20,845	_	_	_	_	_	_
Transportation	27,283	2,210,469	_	_	_	_	_
Total Committed	43,995,330	2,212,551					21,805,273
	,,						
Assigned to:							
ОРЕВ	85,000,000	-	-	-	_	_	-
Transportation	=	14,249,765	-	-	-	-	-
Total Assigned	85,000,000	14,249,765		-	_	-	_
•							
Unassigned	52,313,298		-	-		-	(172,919)
Total Fund Balances	\$ 184,157,132	\$ 16,462,316	\$ 14,716,523	\$7,732,716	\$10,673,953	\$68,356,902	\$ 70,669,002

Notes to the Financial Statements September 30, 2020

NOTE 12- OPERATING LEASES:

The County is a party to several lease agreements. Significant terms are discussed below:

Office Space- The County leases 4,474 square feet of office space to the Conroe Symphony Orchestra for a period of sixty months. The term of this lease July 1, 2020 through June 30, 2025. The monthly rent of \$1,200 is recorded in the General Fund. In August 2020, Commissioners Court reduced their monthly rent to \$1.

The County leases 2,872 square feet of office space to the Montgomery County Housing Authority on a month-to-month basis. The monthly rent is \$425 and is recorded in the General Fund.

The County also leases office space at the East Montgomery County Community Development Building to Lakewood Family Practice and/or Dr. N. K. Karimjee, for a period of eighty-four months. The original term of this lease was through July 1, 2014 and was amended to renew through July 2021. The monthly rent of \$3,750 is recorded in the Community Development Fund. The building is recorded as a Capital Asset in the County's government-wide financial statements at a cost of \$2,660,776, less accumulated depreciation of \$846,083.

Additionally, the County leases office space at a low income medical clinic to the Magnolia Family Practice Clinic and/or Dr. N. K. Karimjee, for a period of 84 months ending on March 10, 2021. The monthly rent of \$2,500 and utilities of \$400 is recorded in the Community Development Fund.

Following is a schedule of lease payments on office space leases through the ending dates of the agreements:

Year Ending		
September 30,		
2021	\$ 82,861	
2022	54,300	
2023	19,500	
2024	19,500	
2025	15,900	
Total Future Lease Payments	\$ 192,061	

NOTE 13- RISK MANAGEMENT:

A) EMPLOYEE HEALTH BENEFITS:

Effective January 1989, the County established a partially self-funded trust plan which offers medical and life insurance coverage to employees and their dependents. The County maintains excess loss insurance, which limits annual claims paid from the plan to a maximum of \$300,000 per plan participant. This excess loss reinsurance policy includes a contract provision that eliminates a large claim run off liability. A third party administrator is employed by the plan to administer claims. A trustee has been engaged to receive employer and employee contributions and to disburse payments to the providers of the plan. Costs relating to the plan are recorded as expenditures in the internal service fund. In prior years these costs were recorded in the General Fund. Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated.

The plan is funded to discharge liabilities as they become due. Claims incurred and reported, but not paid at September 30, 2020, were \$918,984. Claims incurred but not reported (IBNR) at September 30, 2019, are estimated to be \$8,047,470. Estimates are not based on actuarial calculations, but rather on historical trends. Both amounts have been recorded as expenditures in the Self Insurance Medical Fund, an internal service fund, and a liability has been established.

Notes to the Financial Statements September 30, 2020

Changes in the health claims liability for the two fiscal years ended September 30, 2020 and September 30, 2019 are as follows:

	2020	2019
Unpaid claims, beginning of year	\$ 8,800,373	\$ 5,148,599
Incurred claims (includes IBNR)	37,230,827	39,753,264
Claim payments	(37,064,746)	(36,101,490)
Unpaid claims, end of year	\$ 8,966,454	\$ 8,800,373

During the year ended September 30, 2020, the plan received contributions in the amounts of \$30,614,201 and \$2,858,077 from the employer and employees, respectively. The contributions made by employees included contributions by qualified retirees and certain former employees covered by the provisions of the Consolidated Omnibus Budget Reconciliation Act of 1986 (COBRA). In addition to the claim payments made, the plan also expended \$1,313,294 in administrative costs, \$2,073,880 for reinsurance and insurance premiums, and \$1,904,086 for Wellness Center operations.

B) WORKERS' COMPENSATION AND EMPLOYER'S LIABILITY:

As of January 1, 2003, the County established a partially self-funded program to cover claims by employees arising from job related injuries. The program offers coverage at the statutorily required limits required by the State of Texas. A third party administrator has been engaged by the County to adjudicate claims, provide nurse case management, pre-certification and bill review. Excess loss insurance was purchased to limit the claims loss to the County to no more than \$600,000 per individual claim in 2020.

Costs associated with this program are recorded as expenditures in the Self Insurance Workers' Compensation Fund, which is an Internal Service Fund. Prior to fiscal year 2011, these costs were recorded in the General Fund. Liabilities are recorded when it is probable that a loss has occurred and when an amount can be reasonably estimated. During the year ended September 30, 2020, the County expended \$92,697 for administrative costs and \$174,843 for excess loss insurance premiums.

Changes in the Workers' Compensation liability for the two fiscal years ended September 30, 2020 and September 30, 2019 are detailed below:

	2020	2019
Unpaid claims, beginning of year	\$ 1,108,133	\$ 1,614,908
Current year claims and changes in estimates	339,766	334,438
(includes IBNR)		
Claim payments	(746,126)	(841,213)
Unpaid claims, end of year	\$ 701,773	\$1,108,133

C) PROPERTY, CASUALTY AND BOILER COVERAGE:

The County purchased reinsurance coverage for certain property including vehicle, equipment and contents coverage for the fiscal year. Self-Insured Retentions are maintained at the following levels:

•	Buildings and Contents	\$500,000
•	Boats and Vehicles with less than 6 wheels	\$ 10,000
•	Vehicles Heavy Equipment above 6 wheels	\$ 25,000
•	Boilers and HVAC systems	\$ 1,500
•	Pollution (Storage Tank) Liability	\$ 10,000

Notes to the Financial Statements September 30, 2020

Total insured values exceed \$350,000,000 for the first three coverages listed above and an additional \$100,000,000 for boilers and HVAC systems.

The County paid \$1,299,388 in premiums in fiscal year 2020, and recorded the expenditure in the Accident Liability Fund. Settled claims have not exceeded commercial coverage in any of the past three fiscal years.

During the fiscal year 2020, the County engaged in a third party to administer the Property and Casualty claims. Changes in the Property and Casualty liability for the fiscal ended September 30, 2020 is detailed below:

	2020
Unpaid claims, beginning of year	\$ 951,360
Current year claims and changes in estimates	318,213
(includes IBNR)	
Claim payments	(848,867)
Unpaid claims, end of year	\$ 420,706

D) GENERAL AND OTHER LIABILITY COVERAGES:

The County purchased reinsurance coverage for General Liability, Auto Liability, Public Officials' Liability, Law Enforcement Liability, Marine Liability, Crime Coverage, Employee Benefits Liability, Flood Damage (on specific properties) and Airport Operators' Liability. Self-Insured Retentions are maintained at the \$500,000 level per occurrence by the type of coverage with the exception of the Airport Operators' Liability, which has no deductible. The Public Officials' Liability and Employee Benefits Liability are written on a "claims-made basis". The County and District Clerks have a \$25,000 deductible on the Public Officials Liability. Coverage limits are set at \$1,000,000 per claim by type of coverage. The Airport Operators' Liability is set to \$10,000,000. The Pollution Liability (Storage Tank) limit is \$1,000,000 each incident/\$1,000,000 aggregate limit.

Effective December 1, 2003, the County began participating in an individual public entity risk pool, for the coverages listed in subsections B, C, and D above, to transfer certain risks associated with property, casualty, liability and workers' compensation. In addition to those coverages, the County purchased an additional aggregate reinsurance policy. The aggregate coverage loss fund is written on a claims-made basis and is capped at \$1,800,000 for the fiscal year. Note 16 describes the County's obligation under liability claims for 2020.

NOTE 14- EMPLOYEE RETIREMENT PLAN:

A) PLAN DESCRIPTION:

The County's nontraditional defined benefit pension plan, Texas County and District Retirement System (TCDRS), provides pensions for all of its full-time employees. The TCDRS Board of Trustees is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of 780 nontraditional defined benefit pension plans. TCDRS in the aggregate issues a comprehensive annual financial report on a calendar year basis. The Annual Report is available upon written request from the TCDRS Board of Trustees at P.O. Box 2034, Austin, TX, 78768.

B) BENEFITS PROVIDED:

TCDRS provides retirement, disability, and death benefits. The plan provisions are adopted by the governing body of the County, within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire with 8 or more years of service at age 60 and above, with 30 years of service regardless of age, or when the sum of their age and years of

Notes to the Financial Statements September 30, 2020

service equals 75 or more. Members are vested after 8 years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the County.

Benefit amounts are determined by the sum of the employee's contributions to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the Commissioners' Court of the County within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act. The plan is open to new entrants.

C) EMPLOYEES COVERED BY BENEFIT TERMS:

Inactive employees or beneficiaries currently receiving benefits	995
Inactive employees entitled to but not yet receiving benefits	1,734
Active employees	2,502

D) **CONTRIBUTIONS**:

Montgomery County has elected the annually determined contribution rate (Variable Rate) plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of employee members. Under the TCDRS Act, the contribution rate of the employer is actuarially determined annually. The County contributed using the actuarially determined rate of 12.27 percent and \$17,289,479 for the months of the calendar year 2019.

The deposit rate payable by the employee members for calendar year 2019 was 6.0 percent as adopted by the Commissioners' Court. The employee deposit rate and the employer contribution rate may be changed by the Commissioners' Court within the options available in the TCDRS Act.

E) ACTUARIAL ASSUMPTIONS:

The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Payroll growth	3.25%
Real rate of return	5.25%
Long-term investment return	8.00%

The actuarial assumptions that determined the total pension liability as of December 31, 2019 were based on the results of an actuarial experience study for the period January 1, 2013 through December 31, 2016. In addition, mortality rates were based on the following mortality tables:

Depositing members	90% of the RP-2014 Active Employee Mortality Table for males
	and 90% of the RP-2014 Active Employee Mortality Table for
	females, projected with 110% of the MP-2014 Ultimate scale
	after 2014.

Notes to the Financial Statements September 30, 2020

Service retirees, beneficiaries and non-depositing members	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Disabled retirees	130% of the Rp-2014 Disabled annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns, and reflecting expected volatility and correlation. The numbers shown are based on January 2019 information for a 10 year time horizon. The valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is set based on a 30-year time horizon.

			Long Term Expected
Asset Class		Target Allocation	Real Rate of Return
US Equities		14.50%	5.20%
Private Equity		20.00%	8.20%
Global Equities		2.50%	5.50%
International Equities —Developed		7.00%	5.20%
International Equities - Emerging		7.00%	5.70%
Investment - Grade Bonds		3.00%	-0.20%
Strategic Credit		12.00%	3.14%
Direct Lending		11.00%	7.16%
Distressed Debt		4.00%	6.90%
REIT Equities		3.00%	4.50%
Master Limited Partnerships		2.00%	8.40%
Private Real Estate Partnerships		6.00%	5.50%
Hedge Funds		8.00%	2.30%
-	Total	100.00%	_

The discount rate used to measure the total pension liability was 8.10%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employee is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable. Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected level of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the net pension liability

Notes to the Financial Statements September 30, 2020

and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 8.10% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 8.00%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

F) PLAN FIDUCIARY NET POSITION:

Detailed information about the pension plan's fiduciary net position is available in the separately issued TCDRS financial report.

Changes in the Net Pension Liability:

	Increase (Decrease)			
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a)-(b)	
Balances at December 31, 2018	\$528,243,954	\$463,709,823	\$64,534,130	
Changes for the year:				
Service cost	17,129,790	-	17,129,790	
Interest	43,262,383	-	43,262,383	
Effect of economic/demographic gains or losses	772,539	-	772,539	
Refund of contributions	(1,509,211)	(1,509,211)	-	
Benefit payments	(21,478,849)	(21,478,849)	-	
Administrative expense	-	(413,295)	413,295	
Member contributions	-	8,453,724	(8,453,724)	
Net investment income	-	76,147,612	(76,147,612)	
Employer contributions	-	17,288,148	(17,288,148)	
Other changes	-	156,618	(156,618)	
Net changes	\$ 38,176,652	\$78,644,747	(\$ 42,468,095)	
Balances at December 31, 2019	\$566,420,606	\$542,354,570	\$24,066,035	

The following presents the net pension liability of the County, calculated using the discount rate of 8.10%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (7.10%) or 1-percentage-point higher (9.10%) than the current rate.

	Current			
	1% Decrease (7.10%)	Discount Rate (8.10%)	1% Increase (9.10%)	
County's Net Pension Liability/(Asset)	\$103,151,477	\$24,066,035	(\$41,915,333)	

Notes to the Financial Statements September 30, 2020

G) PENSION EXPENSE AND DEFERRED OUTFLOWS/ (INFLOWS) OF RESOURCES RELATED TO PENSIONS:

For the fiscal year ended September 30, 2020, the County recognized pension expense of \$24,066,035. At September 30, 2020, the County reported deferred outflows of resources related to pensions from the following sources:

	Def	erred Outflows	De	eferred Inflows
	of Resources		of Resources	
Differences between expected and actual experience	\$	1,488,581	\$	632,689
Changes of assumptions		1,323,186		-
Net difference between projected and actual earnings		-		12,632,530
Contributions made subsequent to measurement date		13,809,347		
	\$	16,621,114	\$	13,265,219

The \$13,809,347 reported as deferred outflows of resources related to pensions from County contribution subsequent to the measurement date will be recognized as a reduction of net pension liability in the fiscal year ended September 30, 2020. Other amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30, 2020	
2021	\$ (2,294,409)
2022	(2,931,353)
2023	2,315,394
2024	 (7,543,084)
Total	\$ (10,453,452)

NOTE 15- OTHER POST-EMPLOYMENT BENEFITS (OPEB):

A) PLAN DESCRIPTION:

Effective January 1, 2000, Commissioners' Court adopted a plan to pay for health benefit coverage for qualified retirees under a single-employer defined benefit plan. To qualify for inclusion in the coverage, an individual must currently attain either 15 continuous years of full-time employment (for employees hired prior to October 1, 2009) or 25 continuous years of full-time employment (for employees hired after October 1, 2009) with the County and be eligible for a retirement annuity from the Texas County and District Retirement System. The employee can elect to waive health benefit coverage. The County is under no obligation to provide this benefit, and the decision to do so is made by the Commissioners' Court on a year-to-year basis.

Additionally, the County offers an employee-funded health benefit to those who do not meet the above criteria. The County is obligated to provide this benefit subject to requirements of Chapter 175 of the Texas Local Government Code. Contribution levels are determined by Commissioner's Court on a year-to-year basis. The benefit level is the same as that for a full time regular employee, as further disclosed in Note 13-A.

C) EMPLOYEES COVERED BY BENEFIT TERMS:

Inactive employees or beneficiaries currently receiving benefits	407
Inactive employees entitled to but not yet receiving benefits	-
Active employees	2,127

Notes to the Financial Statements September 30, 2020

D) TOTAL OPEB LIABILITY:

The County's total OPEB liability of \$253,594,793 was measured as of September 30, 2020, and was determined by an actuarial valuation as of that date.

The total OPEB liability in the September 30, 2020 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.50%
Salary Increases	3.25%
Discount Rate	2.41%

Mortality rates for active employees were based on the PubG.H-2010 Employee, Generational with MP-2020 for males or females, as appropriate.

Mortality rates for retirees were based on the PubG.H-2010 Healthy Annuitant Generational with MP-2020 for males or females, as appropriate.

Changes in the Total OPEB Liability

	Total OPEB Liability (a)
Balance at 9/30/2019	\$ 227,627,578
Changes for the year:	
Service Cost	11,266,295
Interest	6,505,155
Differences between expected and actual experience	(624,924)
Changes in Assumptions/Inputs	13,179,147
Change in Benefit Terms	-
Benefit payments	(4,358,458)
Administrative Expense	-
Net Changes	25,967,215
Balance at 9/30/2020	\$ 253,594,793

The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.41 percent) or 1-percentage-point higher (3.41 percent) than the current discount rate:

	Current				
Total OPEB Liability	1% Decrease (1.41%)	Discount Rate (2.41%)	1% Increase (3.41%)		
Total OPEB Liability	\$311,649,971	\$253,594,793	\$208,862,990		

Notes to the Financial Statements September 30, 2020

The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		Current	
		Healthcare	
	1% Decrease	Cost Rate	1% Increase
Total OPEB Liability	\$201,739,550	\$253,594,793	\$325,136,404

E) <u>OPEB EXPENSE AND DEFERRED OUTFLOWS OF RESOURCES AND DEFERRED INFLOWS OF RESOURCES RELATED TO OPEB:</u>

For the year ended September 30, 2020, the County recognized OPEB expense of \$22,746,228. At September 30, 2020, the County reported deferred outflows of resources related to pensions from the following sources:

	De	ferred Outflows	De	ferred Inflows
	(of Resources		of Resources
Differences between expected and actual experience	\$	144,820	\$	10,558,966
Changes of assumptions or other inputs		43,023,679		
	\$	43,168,499	\$	10,558,966

Other amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30,	
2021	\$ 4,974,778
2022	4,974,778
2023	4,974,778
2024	4,974,778
2025	4,974,778
Thereafter	 7,735,643
Total	\$ 32,609,533

NOTE 16- CONTINGENT LIABILITIES:

A) GENERAL LIABILITIES:

For fiscal year 2020, the County participated in a public entity risk pool, to which certain losses arising from liability claims were transferred. All are recorded in the Accident and Liability Fund, as part of the Internal Service Funds. Premiums for this coverage is as follows:

- BRIT Property \$739,342
- AFM (Excess Property) \$345,817
- Flood Damage \$18,777
- Additional Coverages \$243,337

In addition, the County expended \$848,867 for damages in connection with 229 claims, for which the deductible had not been satisfied.

Notes to the Financial Statements September 30, 2020

B) GRANTS:

The County receives various grant monies that are subject to audit and adjustment by the grantor agencies. Any disallowed expenditure will become a liability of the County. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

C) LITIGATION:

The County is a defendant in a number of lawsuits with claims for damages in excess of \$5,000,000. These claims result primarily from assertions by former employees that they were wrongfully discharged, allegations by jail inmates that their rights were violated while incarcerated in the County jail, and claims by individuals arising from property damages. The County paid \$3,326 for legal counsel to defend existing claims. These claims are accrued for in the Accident Liability Fund. The County intends to vigorously contest all the cases, and legal counsel is of the opinion that the County will prevail in all cases which may have a material effect on the financial position of the County. For additional information on the County's coverage amounts see Note 13-D.

NOTE 17- TAX ABATEMENTS:

The County enters into property tax abatement agreements with local businesses under the Texas Tax Code, Title 3. Subtitle B, Chapter 312. Texas Property Re-development and Tax Abatement Act (the Act). Under the Act, Counties may grant property tax abatements in accordance with guidelines set forth by the Commissioners' Court. The County may grant property tax abatements for economic projects under the program that are reasonably expected to increase taxable ad valorem tax value of at least \$1,000,000 and that must be expected to prevent the loss of jobs or retain, increase, or create jobs in the County. Abatements are obtained by application by the property owner to either the County Judge or the Tax Assessor-Collector.

A facility may be eligible if it is a: aviation facility, manufacturing facility, regional distribution center, research facility, office building or any other real property not excluded under Section III (c). Abatement may only be granted for the additional value of eligible property improvements made subsequent to and specified in an Abatement Agreement between the County and the property owner and lessee (if required), subject to such limitations as Commissioners' Court may require. New facilities and improvements to existing facilities may be eligible for purposes of modernization or expansion if they are in excess of 1,000,000. Additionally, they must create or retain permanent jobs in order to be eligible for consideration. Abatement may be extended to the value of buildings, structures, site improvements plus that office space, and related fixed personal property improvements necessary to the operation and administration of the facility. Abatement may also be extended to the taxable value of aircraft, but only in conjunction with other eligible property and/or improvements that creates new value in addition to that of the aircraft.

Abatements are granted effective with the January 1 valuation date immediately following the date of execution of the agreement.

For the fiscal year ended September 30, 2020, the County abated property taxes totaling \$1,981,217 under this program which includes twenty-three (23) entities.

Notes to the Financial Statements September 30, 2020

NOTE 18- NEW ACCOUNTING PRONOUNCEMENTS:

The Governmental Accounting Standards Board (GASB) has recently issued several new statements. A listing follows of those that apply to the County. These statements will be implemented in subsequent years, as required by the GASB.

GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans - and amendment of GASB Statements No. 14 and No. 84, and supersession of GASB Statement No. 32, will result in more consistent financial reporting of defined contribution pension plans, defined contribution OPEB plans, and other employee benefit plans, while mitigating the costs associated with reporting those plans. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 96, Subscription-Based Information Technology Arrangements, will improve financial reporting by establishing a definition for SBITAs and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2023.

GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*, will provide governments with sufficient time to apply the authoritative guidance addressed in the statement and will help to safeguard the reliability of their financial statements. The requirements of this statement will be effective for the County immediately.

GASB Statement No. 92, *Omnibus 2020*, will improve financial reporting by improving the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 91, *Conduit Debt Obligations*, will improve financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2023.

GASB Statement No. 90, Majority Equity Interests – an amendment of GASB Statements No. 14 and No. 61, will improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and improve the relevance of financial statement information for certain component units. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2021.

GASB Statement No. 89, Accounting for Interest Cost Incurred Before the End of a Construction Period, will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

GASB Statement No. 87, *Leases*, will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2022.

Notes to the Financial Statements September 30, 2020

GASB Statement No. 84, *Fiduciary Activities*, will enhance consistency and comparability by establishing specific criteria for identifying activities that should be reported as fiduciary activities and clarifying whether and how business-type activities should report their fiduciary activities. The requirements of this statement will be effective for the County for the fiscal year ending September 30, 2021.

NOTE 19- PRIOR PERIOD ADJUSTMENT:

Net Position at September 30, 2019 was restated for the inclusion of Alarms Permits. Current analysis by management determined that a prior period adjustment was necessary to remove this account from Agency Funds to Governmental Funds.

Net Position at September 30, 2019 was restated to correct the beginning balance of capital assets for business-type activities. This was a prior period adjustment of \$3,211,919.

Governmental Funds at September 30, 2019 was restated due to the implementation of the County's new ERP. During this implementation process, management reviewed the existing general ledger structure and determined that items accounted for in the Jury Fund should be more appropriately reclassified to the General Fund. Similarly, management created a new Grants Fund to account for the County's grants. Certain grants that were previously recorded in the General Fund and Road and Bridge Fund were moved to the Grants Fund.

Details of these adjustments are as follows:

						Other	
	G	overnmental		Road &		Governmental	Business-type
		Activities	General	Bridge	Grants	Funds	Activities
Beginning fund balance\net position, as previously reported	\$	511,767,753	\$142,889,911	\$15,573,310	\$5,895,932	\$ 111,584,581	\$ 38,604,031
From Jury Fund to General Fund		-	3,890,876	-	-	(3,890,876)	-
From Memorial Library Fund to General Fund		-	133,029	-	-	(133,029)	-
From General Fund to Grants Fund		-	(728,144)	-	728,144	-	-
From Agency Fund to General Fund		31,879	31,879	-	-	-	-
From Road & Bridge Fund to Grants Fund		-	-	(158,306)	158,306	-	-
From General Fund		-	-	-	-	-	-
From General Fund		-	-	-	-	-	-
To General Fund		-	-	-	-	-	-
Correction of Capital Assets							3,211,919
Beginning fund balance\net position, as restated	\$	511,799,632	\$146,217,551	\$15,415,004	\$6,782,382	\$ 107,560,676	\$ 41,815,950

NOTE 20- DEFICIT IN UNRESTRICTED NET POSITION AND FUND BALANCE:

Contract Elections Services Fund reported a deficit in unassigned fund balance of \$172,919. This is primarily because the County did not receive reimbursement for expenses during the period of availability.

Self Insurance Accident and Liability Fund reported a deficit in Net Position of \$2,860,316. This is due to a significantly large liability recognition for claims and judgements for fiscal year 2020. Management fully expects this deficit to be rectified during fiscal year 2021 as ongoing claims and judgements are resolved.

The statement of net position reported a deficit in unrestricted net position of \$116,805,889 mainly due to unfunded other-post employment benefits liability.

Notes to the Financial Statements September 30, 2020

NOTE 21- SUBSEQUENT EVENT:

On December 3, 2020, Commissioners Court issued Limited Tax Refunding Bonds, Series 2020 in the amount of 23,235,000. Proceeds from the Refunding Bonds will be used to refund and defease certain outstanding obligations.

In March 2020, the World Health Organization declared the novel coronavirus ("Covid-19") a global pandemic and recommended containment and mitigation measures worldwide. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected public education, workforces, economies, and financial markets globally, potentially leading to an economic downturn. It has also disrupted the normal operations of many businesses and organizations. It is not possible for management to predict the duration or magnitude of the adverse results of the outbreak and its disruptive effects on the County's operations and financial results at this time.

REQUIRED SUPPLEMENTARY INFORMATION

Required Supplementary Information

Schedule of Changes in the County's Net Pension Liability

		2015		2016		2017
Total Pension Liability						
Service Cost	\$	13,961,075	\$	14,877,252	\$	16,207,504
Interest	•	29,231,819	•	31,734,340	•	34,011,062
Effect of plan changes		-		(3,634,696)		419,483
Effect of economic/demographic gains or losses		1,603,366		(3,796,129)		40,860
Effect of assumptions changes or inputs		-		4,204,219		-
Benefit Payments, including refunds of employee contributions		(13,944,641)		(15,341,208)		(16,391,080)
Net change in total pension liability		30,851,619		28,043,778		34,287,829
Total pension liability - beginning		360,878,598		391,730,217		419,773,994
Total pension liability - ending	\$	391,730,217	\$	419,773,995	\$	454,061,823
					-	
Plan Fiduciary Net Position						
Contributions - employer	\$	12,941,853	\$	18,689,688	\$	15,909,431
Contributions - employee		6,328,534		6,694,227		7,100,748
Net Investment income		22,791,347		(5,580,229)		27,516,524
Benefit payments, including refunds of employee contributions		(13,944,641)		(15,341,208)		(16,391,080)
Administrative expenses		(272,575)		(266,281)		(299,286)
Other		200,508		(135,551)		344,834
Net change in plan fiduciary net position		28,045,026		4,060,646		34,181,171
Plan Fiduciary Net Position - beginning		339,456,166		367,501,192		371,561,838
Plan Fiduciary Net Position - ending	\$	367,501,192	\$	371,561,838	\$	405,743,009
County's net pension liability - ending	\$	24,229,025	\$	48,212,157	\$	48,318,814
Plan fiduciary net position as a percentage of the total pension liability		93.81%		88.51%		89.36%
Covered payroll	\$	105,475,573	\$	111,570,445	\$	118,329,101
County's net pension liability as a percentage of covered payroll		22.97%		43.21%		40.83%

The amounts presented for the fiscal year were determined as of the Plan's fiscal year end, December 31 of the prior year. This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, the County will present information for those years for which information is available.

 2018		2019	19 2020		
\$ 16,423,336	\$	16,637,887	\$	17,129,790	
37,357,960		40,324,746		43,262,383	
-		-		-	
1,078,188		-		772,539	
1,244,964		529,728		-	
(18,919,903)		(20,494,775)		(22,988,060)	
 37,184,545		36,997,586		38,176,652	
454,061,823		491,246,368		528,243,955	
\$ 491,246,368	\$	528,243,954	\$	566,420,607	
\$ 15,579,849	\$	16,149,204	\$	17,288,148	
7,638,026		7,896,955		8,453,724	
59,293,448		(8,699,150)		76,147,612	
(18,919,903)		(20,494,775)		(22,988,060)	
(311,951)		(372,454)		(413,295)	
54,609		152,956		156,618	
63,334,078		(5,367,264)		78,644,747	
405,743,008		469,077,086		463,709,825	
\$ 469,077,086	\$	463,709,822	\$	542,354,572	
\$ 22,169,282	\$	64,534,132	\$	24,066,035	
0 = 100/		.= =			
95.49%		87.78%		95.75%	
\$ 126,975,182	\$	131,615,924	\$	140,895,394	
				, ,	
17.46%		49.03%		17.08%	

Required Supplementary Information

Schedule of County Contributions

	2015	2016	2017
Actuarially determined contribution	\$ 11,834,359	\$ 12,194,650	\$ 12,105,067
Actual Employer Contribution	12,941,853	18,689,688	15,909,431
Contribution deficiency (excess)	\$ (1,107,494)	\$ (6,495,039)	\$ (3,804,363)
Covered payroll	\$ 105,475,573	\$ 111,570,445	\$ 126,429,336
Contributions as a percentage of covered payroll	12.30%	16.80%	12.60%

Notes to Schedule

Valuation Date:

Actuarially determined contribution rates are calculated as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry Age

Amortization method Level percentage of payroll, closed

Remaining amortization period 8.6 years (based on contribution rate calculated in 12/31/2019 valuation)

Asset valuation method 5 year smoothed market

Inflation 2.75%

Salary increases Varies by age and service. 4.9% average over career, including inflation Investment rate of return 8.00%, net of administrative and investment expense, including inflation

Depositing members

90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with 110% of the MP-2014

Ultimate scale after 2014.

Service retirees, beneficiaries and non-depositing members

130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of

the MP-2014 Ultimate scale after 2014

Disabled retirees

130% of the RP-2014 Disabled Anuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of

the MP-2014 Ultimate scale after 2014.

The amounts presented for the fiscal year were determined as of the County's fiscal year end, September 30. This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, the County will present information for those years for which information is available.

2018	2019	2020
\$ 13,751,412 \$	14,517,236 \$	15,230,792
15,579,849	16,149,204	17,288,148
\$ (1,828,437) \$	(1,631,968) \$	(2,057,356)
\$ 129,014,477 \$	136,590,609 \$	140,895,394
12.08%	11.82%	12.27%



Required Supplementary Information

Schedule of Changes in the County's Total OPEB Liability and Related Ratios

		2018		2019		2020
Total OPEB Liability						
Service Cost	\$	8,336,459	\$	8,607,394	\$	11,266,295
Interest	-	6,975,183	•	7,432,143	-	6,505,155
Changes of benefit terms		-		-		-
Differences between expected and actual experience		231,712		(13,337,971)		(624,924)
Changes in assumptions or other inputs		-		41,745,176		13,179,147
Benefit payments		(3,241,471)		(4,524,987)		(4,358,458)
Net change in total OPEB liability		12,301,883		39,921,755		25,967,215
Total OPEB liability - beginning		175,403,940		187,705,823		227,627,578
Total OPEB liability - ending	\$	187,705,823	\$	227,627,578	\$	253,594,793
Covered payroll	\$	116,286,612	\$	125,374,560	\$	125,886,503
Total OPEB liability as a percentage of covered-employee payroll Notes to Schedule:		161.40%		181.60%		201.40%
Changes in benefit terms:		None				
Changes of assumptions:						
•		2010		2.920/		
The following are the discounts rates used in each period:		2018		3.83%		
		2019		2.75%		
		2,020		2.41%		
The following are the mortality rates used in each period:		2018		I-2014 Employee ar erational with MP-2		althy Annuity,
		2010		G.H-2010 Employe		•
		2019		uitant, Genrational		
		2,020		G.H-2010 Employe uitant, Genrational		•
The following are the medical trend rates used in each period:		2018	6.5% first year, decreasing 0.5% per year an ultimate rate of 5.0% 6.5% first year, decreasing 0.25% per year			
		2019		ltimate rate of 4.5%	_	.2370 pci year 10
		2020		6 first year, decreas:		.25% per year to
		2020	u			

The amounts presented for the fiscal year were determined as of the Plan's fiscal year end, September 30. This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, the County will present information for those years for which information is available.



SUPPLEMENTARY INFORMATION



General Fund

Schedule of Assets, Liabilities, Deferred Inflows of Resources, and Fund Balance September 30, 2020

A-1

	General Fund	
ASSETS:		
Cash	\$	148,944,326
Investments		108,499,866
Receivables:		
Taxes (net)		5,670,965
Accounts (net)		5,938,094
Interest		294,188
Due from Other Funds		35,179,743
Due from Other Governments		11,016,656
Prepaid Items		536,501
TOTAL ASSETS	\$	316,080,339
LIABILITIES:		
Accounts Payable	\$	30,700,352
Due to Other Funds		41,478,939
Due to Other Governments		2,050
Unearned Revenue		54,197,617
Total liabilities		126,378,958
DEFERRED INFLOWS OF RESOURCES:		
Unavailable revenue: property taxes		5,544,249
Total deferred inflows of resources		5,544,249
Total deferred millows of resources		3,311,217
FUND BALANCES:		
Nonspendable		536,501
Restricted		2,312,003
Committed		43,995,330
Assigned		85,000,000
Unassigned		52,313,298
Total Fund Balances		184,157,132
TOTAL LIABILITIES, DEFERRED INFLOWS OF		
RESOURCES AND FUND BALANCES	\$	316,080,339

General Fund

Schedule of Revenues and Other Financing Sources

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

A-2

	Original	Final		Variance with
TAXES:	Budget	Budget	Actual	Final Budget
Ad Valorem Current	\$ 188,429,395	\$ 188,429,395	\$ 186,545,713	\$ (1,883,682)
Ad Valorem Delinquent	1,407,634	1,407,634	736,329	(671,305)
Penalty and Interest	1,396,173	1,396,173	1,577,640	181,467
Miscellaneous Taxes	225,000	225,010	292,308	67,298
Total Taxes	191,458,202	191,458,212	189,151,990	(2,306,222)
FEES AND CHARGES FOR SERVICE	S:			
General Government	3,439,050	9,913,050	6,961,757	(2,951,293)
Financial Administration	5,857,504	5,857,504	6,291,068	433,564
Health and Human Services	297,250	386,501	480,226	93,725
Culture and Recreation	1,375,000	815,000	429,622	(385,378)
Law Enforcement and Corrections	2,658,568	2,918,018	2,691,614	(226,404)
Legal and Judicial	7,600,000	1,224,258	4,282,128	3,057,870
Transportation	=	685,000	653,968	(31,032)
Total Fees	21,227,372	21,799,331	21,790,383	(8,948)
INTERGOVERNMENTAL:				
Federal Grants	-	295,347	90,682	(204,665)
State Grants	1,540,000	1,694,062	1,313,441	(380,621)
Other	2,355,000	2,975,000	2,642,269	(332,731)
Total Intergovernmental	3,895,000	4,964,409	4,046,392	(918,017)
LICENSES AND PERMITS:				
Beer Licenses	175,000	175,000	250,658	75,658
Health Permits	500,000	500,000	626,405	126,405
Recycle Center Permits	-	-	1,750	1,750
Animal Control Transport	4,000	4,000	4,185	185
Food Service Permits	575,000	575,000	612,785	37,785
Alarm Permits	850,000	850,000	699,075	(150,925)
Total Licenses and Permits	2,104,000	2,104,000	2,194,858	90,858
CONTRACT REIMBURSEMENTS	19,664,106	21,448,091	24,072,265	2,624,174
INVESTMENT EARNINGS	1,016,786	1,016,786	3,006,735	1,989,949
FINES AND FORFEITURES	740,000	740,000	438,900	(301,100)
COMMISSIONS	6,000	95,410	99,476	4,066
<u>MISCELLANEOUS</u>	372,625	800,258	1,273,622	473,364
TOTAL REVENUES	240,484,091	244,426,497	246,074,621	1,648,124
OTHER FINANCING SOURCES:				
Transfers In	<u>-</u>	2,698,017	726,613	(1,971,404)
Capital Lease Financing	_	5,550,755	1,665,337	(3,885,418)
TOTAL OTHER FINANCING		3,000,100	-,000,007	(5,555,110)
SOURCES	-	8,248,772	2,391,950	(5,856,822)
TOTAL REVENUES AND OTHER			·	
FINANCING SOURCES	\$ 240,484,091	\$ 252,675,269	\$ 248,466,571	\$ (4,208,698)
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General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual		iance with al Budget
GENERAL GOVERNMENT:	 Juager	 Buager		Tiotaai	 ar Buaget
County Judge:					
Salaries	\$ 372,621	\$ 379,586	\$	379,589	\$ (3)
Benefits	122,625	122,625		120,079	2,546
Operations	42,550	42,364		42,357	7
Total County Judge	537,796	544,575		542,025	2,550
Human Resources:					
Salaries	417,982	421,424		421,424	-
Benefits	156,741	156,741		154,513	2,228
Operations	59,579	59,579		50,815	8,764
Total Human Resources	634,302	637,744		626,752	10,992
Risk Management:					
Salaries	613,166	584,056		580,321	3,735
Benefits	232,184	226,965		216,453	10,512
Operations	100,967	112,138		94,563	17,575
Capital	22,000	 22,000		22,061	 (61)
Total Risk Management	 968,317	 945,159		913,398	 31,761
County Clerk:					
Salaries	1,675,999	1,669,661		1,653,606	16,055
Benefits	762,264	761,001		728,246	32,755
Operations	 59,310	 53,517		43,390	 10,127
Total County Clerk	 2,497,573	2,484,179		2,425,242	58,937
Elections:					
Salaries	954,680	908,116		976,649	(68,533)
Benefits	322,392	288,201		293,184	(4,983)
Operations	-	224,564		277,177	(52,613)
Capital	 194,379	 -		8,208	 (8,208)
Total Elections	1,471,451	 1,420,881		1,555,218	 (134,337)
Information Technology:					
Salaries	2,499,442	2,666,025		2,630,458	35,567
Benefits	889,970	950,268		908,167	42,101
Operations	5,583,538	6,435,642		6,418,918	16,724
Capital	 564,500	 2,873,371		2,870,069	 3,302
Total Information Technology	 9,537,450	 12,925,306		12,827,612	97,694

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual	Variance with Final Budget
GENERAL GOVERNMENT (cont'd)	Budget	Budget	Actual	rinai Budget
Building Custodial Services:				
Salaries	2,132,366	2,109,805	2,007,990	101,815
Benefits	884,278	879,784	794,169	85,615
Operations	398,610	369,333	358,601	10,732
Capital	23,065	37,395	30,958	6,437
Total Building Custodial Services	3,438,319	3,396,317	3,191,718	204,599
Building Maintenance and Construction:				
Salaries	2,630,592	2,630,592	2,618,774	11,818
Benefits	1,087,334	1,087,334	1,065,301	22,033
Operations	1,452,491	3,251,373	3,220,844	30,529
Capital	189,680	260,258	210,285	49,973
Total Building Maintenance				
and Construction	5,360,097	7,229,557	7,115,204	114,353
Commissioners Court:				
Operations	-	1,208,272	1,844,253	(635,981)
Total Commissioners Court		1,208,272	1,844,253	(635,981)
County-Wide:				
Salaries	250,000	3,287	-	3,287
Benefits	5,296,110	5,311,031	5,311,031	-
Operations	10,347,534	7,206,514	7,213,258	(6,744)
Capital	2,600,000			
Total County-Wide	18,493,644	12,520,832	12,524,289	(3,457)
Contingency:				
Salaries	160,787	-	-	-
Benefits	19,761	68,811	-	68,811
Operations	312,267	215,652		215,652
Total Contingency	492,815	284,463		284,463

General Fund

Schedule of Expenditures and Other Financing Uses Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual	Variance with Final Budget
GENERAL GOVERNMENT (cont'd)				
Permits:				
Salaries	347,318	340,353	337,781	2,572
Benefits	154,720	154,720	149,861	4,859
Operations	16,890	16,060	13,265	2,795
Total Permits	518,928	511,133	500,907	10,226
TOTAL GENERAL GOVERNMENT	43,950,692	44,108,418	44,066,618	41,800
FINANCIAL ADMINISTRATION:				
Court Collections:				
Salary	275,707	268,320	246,628	21,692
Benefits	128,399	126,928	108,822	18,106
Operations	86,660	86,291	46,703	39,588
Total Court Collections	490,766	481,539	402,153	79,386
County-Wide:				
Operations	2,390,174	2,531,019	1,888,432	642,587
Total Commissioners Court	2,390,174	2,531,019	1,888,432	642,587
Purchasing Agent:				
Salary	832,236	836,308	830,756	5,552
Benefits	312,735	313,547	303,325	10,222
Operations	28,917	29,355	25,786	3,569
Total Purchasing Agent	1,173,888	1,179,210	1,159,867	19,343
County Auditor:				
Salary	1,483,188	1,514,374	1,490,045	24,329
Benefits	589,357	602,714	563,264	39,450
Operations	72,520	69,089	52,020	17,069
Total County Auditor	2,145,065	2,186,177	2,105,329	80,848

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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				1 age 4 01 14
	Original	Final		Variance with
<u>.</u>	Budget	Budget	Actual	Final Budget
FINANCIAL ADMINISTRATION (cont'd)				
Budget Office:				
Salary	239,780	238,657	238,635	22
Benefits	84,311	84,311	80,358	3,953
Operations	11,800	11,738	3,966	7,772
Total Budget Office	335,891	334,706	322,959	11,747
County Treasurer:				
Salary	512,203	517,924	517,921	3
Benefits	200,005	200,068	196,979	3,089
Operations	23,520	20,122	19,466	656
Total County Treasurer	735,728	738,114	734,366	3,748
Tax Assessor/Collector:				
Salary	3,093,502	3,063,408	2,942,875	120,533
Benefits	1,436,312	1,430,317	1,300,062	130,255
Operations	293,268	310,313	249,538	60,775
Total Tax Assessor/Collector	4,823,082	4,804,038	4,492,475	311,563
TOTAL FINANCIAL ADMINISTRATION	12,094,594	12,254,803	11,105,581	1,149,222
HEALTH & HUMAN SERVICES:				
Veterans Services:				
Salary	222,567	222,567	213,546	9,021
Benefits	93,322	93,322	82,515	10,807
Operations	10,159	10,342	9,238	1,104
Total Veterans Services	326,048	326,231	305,299	20,932
Non-Departmental				
Operations	90,000	100,418	74,720	25,698
Total Commissioners Court	90,000	100,418	74,720	25,698

General Fund

Schedule of Expenditures and Other Financing Uses Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual	Variance with Final Budget
HEALTH & HUMAN SERVICES ((cont'd)			
Commissioners Court:				
Operations	816,290	221,525	228,546	(7,021)
Total Commissioners Court	816,290	221,525	228,546	(7,021)
Child Welfare:				
Salaries	-	13,711	8,195	5,516
Benefits	-	63,807	35,934	27,873
Operations	61,450			
Total Child Welfare	61,450	77,518	44,129	33,389
Environmental Health:				
Salary	1,520,291	1,458,473	1,430,240	28,233
Benefits	572,257	566,454	530,458	35,996
Operations	83,716	85,554	64,246	21,308
Total Environmental Health	2,176,264	2,110,481	2,024,944	85,537
Animal Services:				
Salary	2,570,234	2,562,522	2,424,953	137,569
Benefits	1,168,948	1,167,412	1,066,009	101,403
Operations	1118775	1,663,724	1,223,264	440,460
Capital Outlay	<u> </u>	215,892	215,892	
Total Animal Services	4,857,957	5,609,550	4,930,118	679,432
Forensic Services:				
Salary	1,119,449	1,148,177	1,140,761	7,416
Benefits	345,455	344,667	319,094	25,573
Operations	709,891	734,963	629,833	105,130
Total Forensic Services	2,174,795	2,227,807	2,089,688	138,119
MCCD:				
Operations	1,000	1,000	694	306
Total MCCD	1,000	1,000	694	306

General Fund

Schedule of Expenditures and Other Financing Uses Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual	Variance with Final Budget
HEALTH & HUMAN SERVICES (cont'd)	Budget	Buager	1100001	I mai Baaget
Extension Services:				
Salary	461,367	461,367	454,971	6,396
Benefits	226,612	226,612	194,092	32,520
Operations	59,430	73,028	58,891	14,137
Total Extension Services	747,409	761,007	707,954	53,053
TOTAL HEALTH & HUMAN SERVICES	11,251,213	11,435,537	10,406,092	1,029,445
CULTURE & RECREATION:				
Commissioners Court:				
Operations		150,000	150,000	
Total Commissioners Court		150,000	150,000	
Historical Commission:				
Operations	30,000	79,954	66,000	13,954
Total Historical Commission	30,000	79,954	66,000	13,954
Convention Center Complex:				
Salaries	496,565	490,207	438,128	52,079
Benefits	209,132	207,866	184,314	23,552
Operations	355,191	519,668	421,662	98,006
Total Convention Center Complex	1,060,888	1,217,741	1,044,104	173,637
Memorial Library:				
Salaries	5,925,063	5,903,791	5,758,829	144,962
Benefits	2,677,916	2,673,678	2,521,102	152,576
Operations	926,981	1,191,928	1,092,338	99,590
Capital	337,623	495,182	439,871	55,311
Total Memorial Library	9,867,583	10,264,579	9,812,140	452,439
TOTAL CULTURE & RECREATION	10,958,471	11,712,274	11,072,244	640,030

General Fund

$\underline{\textbf{Schedule of Expenditures and Other Financing Uses}}$

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LAW ENFORCEMENT & CORRECTION	<u>ONS:</u>			
Department of Public Safety:				
Salaries	81,508	81,508	82,139	(631)
Benefits	40,731	40,731	40,089	642
Operations	450	450	-	450
Total Department of Public Safety	122,689	122,689	122,228	461
Office of Homeland Security and Emergence	cy Management:			
Salaries	373,999	405,108	206,538	198,570
Benefits	135,732	165,319	70,433	94,886
Operations	25,156	1,368,566	1,022,077	346,489
Capital	-	5,124	5,124	-
Total Office of Homeland Security		,	,	
and Emergency Management	534,887	1,944,117	1,304,172	639,945
Fire Marshal Investigations:				
Salaries	599,974	628,975	316,885	312,090
Benefits	205,239	205,239	102,622	102,617
Operations	79,995	83,795	78,480	5,315
Capital	48,971	161,396	161,397	(1)
Total Fire Marshal Investigations	934,179	1,079,405	659,384	420,021
Fire Marshal Inspections:				
Salaries	610,353	621,351	621,352	(1)
Benefits	231,924	231,924	228,089	3,835
Operations	64,844	66,344	64,749	1,595
Capital	42,197	80,115	79,588	527
Total Fire Marshal Inspections	949,318	999,734	993,778	5,956
District Attorney:				
Salaries	8,487,936	8,561,735	8,531,709	30,026
Benefits	2,934,580	2,946,317	2,835,222	111,095
Operations	434,248	431,431	400,156	31,275
Capital	150,341	46,200	45,948	252
Total District Attorney	12,007,105	11,985,683	11,813,035	172,648
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General Fund

Schedule of Expenditures and Other Financing Uses Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LAW ENFORCEMENT & COR	RECTIONS (cont'd):			
Juvenile Services:				
Salaries	3,780,672	3,775,672	3,698,932	76,740
Benefits	1,671,566	1,671,566	1,597,242	74,324
Operations	189,211	377,047	333,255	43,792
Total Juvenile Services	5,641,449	5,824,285	5,629,429	194,856
Adult Services:				
Salaries	-	4,163,533	3,467,357	696,176
Benefits	-	907,022	686,084	220,938
Operations	7,127	18,227	4,502	13,725
Capital	14,000	2,750	2,750	-
Total Adult Services	21,127	5,091,532	4,160,693	930,839
Commissions:				
Operations	-	35,723	33,477	2,246
Capital	-	419	419	-
Total Commissions	-	36,142	33,896	2,246
LEOSE:				
Operations	-	5,450	5,450	-
Total LEOSE	-	5,450	5,450	-
Sheriff:				
Salaries	39,860,988	39,944,204	23,193,494	16,750,710
Benefits	15,483,835	15,034,005	8,735,314	6,298,691
Operations	6,187,706	7,182,475	6,451,588	730,887
Capital	923,598	7,430,539	3,208,387	4,222,152
Total Sheriff	62,456,127	69,591,223	41,588,783	28,002,440
Jail:				
Salaries	13,525,979	12,889,882	5,922,894	6,966,988
Benefits	6,025,288	5,488,364	2,539,157	2,949,207
Operations	7,119,254	7,365,093	7,074,093	291,000
Capital	-,,117,201	131,628	131,628	-
Total Jail	26,670,521	25,874,967	15,667,772	10,207,195
	20,0,0,021	==,0,>01	10,007,772	10,207,100

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LAW ENFORCEMENT & CORRECTIONS (cont'd):				
Constable Pct 1:				
Salaries	3,239,461	3,300,022	1,866,643	1,433,379
Benefits	1,191,724	1,224,712	662,913	561,799
Operations	319,143	367,102	360,972	6,130
Capital	54,283	536,719	512,156	24,563
Total Constable Pct 1	4,804,611	5,428,555	3,402,684	2,025,871
Constable Pct 2:				
Salaries	1,420,009	1,408,696	634,401	774,295
Benefits	515,126	512,873	226,398	286,475
Operations	123,346	128,163	113,397	14,766
Capital	23,414	202,686	201,280	1,406
Total Constable Pct 2	2,081,895	2,252,418	1,175,476	1,076,942
Constable Pct 3:				
Salaries	3,904,021	3,972,743	2,512,414	1,460,329
Benefits	1,473,407	1,495,458	924,075	571,383
Operations	473,549	511,102	477,609	33,493
Capital	54,105	506,059	502,676	3,383
Total Constable Pct 3	5,905,082	6,485,362	4,416,774	2,068,588
Constable Pct 4:				
Salaries	2,946,472	2,986,965	1,428,517	1,558,448
Benefits	1,087,566	1,109,140	516,988	592,152
Operations	292,575	323,404	313,288	10,116
Capital	52,996	299,830	292,943	6,887
Total Constable Pct 4	4,379,609	4,719,339	2,551,736	2,167,603
Constable Pct 5:				
Salaries	2,862,520	3,134,325	1,984,464	1,149,861
Benefits	1,104,808	1,184,203	740,158	444,045
Operations	236,126	215,180	157,669	57,511
Capital	49,858	349,645	344,557	5,088
Total Constable Pct 5	4,253,312	4,883,353	3,226,848	1,656,505
TOTAL LAW ENFORCEMENT & CORRECTIONS	130,761,911	146,324,254	96,752,138	49,572,116

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LEGAL & JUDICIAL:				
District Clerk:				
Salaries	2,462,246	2,453,113	2,407,987	45,126
Benefits	1,212,787	1,210,968	1,140,558	70,410
Operations	64,974	37,200	36,080	1,120
Total District Clerk	3,740,007	3,701,281	3,584,625	116,656
County Attorney:				
Salaries	2,536,641	2,549,388	2,495,822	53,566
Benefits	880,042	874,613	805,000	69,613
Operations	145,275	334,374	291,091	43,283
Capital		<u> </u>		
Total County Attorney	3,561,958	3,758,375	3,591,913	166,462
Alternate Dispute Resolution:				
Operations	150,000	173,258	171,175	2,083
Total Alternate Dispute Resolution	150,000	173,258	171,175	2,083
Court Operations:				
Salaries	50,000	48,275	42,807	5,468
Benefits	13,034	13,034	7,011	6,023
Operations	7,832,000	891,978	341,383	550,595
Total Court Operations	7,895,034	953,287	391,201	562,086
Indigent Defense:				
Operations		7,022,000	6,488,608	533,392
Total Indigent Defense	-	7,022,000	6,488,608	533,392
Office of Court Administration:				
Salaries	528,824	621,536	634,097	(12,561)
Benefits	191,668	230,967	203,498	27,469
Operations	15,271	27,476	24,859	2,617
Capital	10,000			2,017
Total Office of Court Administration	745,763	879,979	862,454	17,525
	,	0,7,7,7	002,.01	17,020

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original Budget	Final Budget	Actual	Variance with Final Budget
LEGAL & JUDICIAL (cont'd):				
County Court at Law 1:				
Salaries	393,229	396,058	396,059	(1)
Benefits	127,111	127,111	122,547	4,564
Operations	11,514	12,047	7,686	4,361
Total County Court at Law 1	531,854	535,216	526,292	8,924
County Court at Law 2:				
Salaries	681,063	682,729	682,729	_
Benefits	233,430	233,430	226,034	7,396
Operations	14,400	14,267	7,629	6,638
Total County Court at Law 2	928,893	930,426	916,392	14,034
County Court at Law 3:				
Salaries	628,287	631,279	631,279	_
Benefits	198,426	198,426	191,878	6,548
Operations	17,203	17,142	9,405	7,737
Total County Court at Law 3	843,916	846,847	832,562	14,285
County Court at Law 4:				
Salaries	398,680	401,582	401,582	_
Benefits	128,196	128,196	123,793	4,403
Operations	14,882	14,226	9,063	5,163
Total County Court at Law 4	541,758	544,004	534,438	9,566
County Court at Law 5:				
Salaries	383,393	386,220	386,221	(1)
Benefits	125,150	125,150	120,743	4,407
Operations	11,900	12,132	7,491	4,641
Total County Court at Law 5	520,443	523,502	514,455	9,047
10mi comity court at Lan 5	220,113	323,302	311,133	2,017

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LEGAL & JUDICIAL (cont'd):				
9th District Court:				
Salaries	237,098	238,767	238,767	-
Benefits	96,009	96,009	91,633	4,376
Operations	13,820	23,805	13,694	10,111
Total 9th District Court	346,927	358,581	344,094	14,487
221st District Court:				
Salaries	246,166	246,894	246,894	-
Benefits	97,815	97,815	93,397	4,418
Operations	12,034	12,112	9,597	2,515
Total 221st District Court	356,015	356,821	349,888	6,933
284th District Court:				
Salaries	544,152	522,228	517,558	4,670
Benefits	193,912	193,912	175,881	18,031
Operations	13,977	13,977	9,968	4,009
Total 284th District Court	752,041	730,117	703,407	26,710
359th District Court:				
Salaries	293,431	293,431	284,985	8,446
Benefits	107,231	107,231	100,960	6,271
Operations	14,426	16,450	12,469	3,981
Total 359th District Court	415,088	417,112	398,414	18,698
410th District Court:				
Salaries	352,576	377,576	373,201	4,375
Benefits	131,258	131,258	130,338	920
Operations	15,438	15,330	9,198	6,132
Total 410th District Court	499,272	524,164	512,737	11,427
418th District Court:				
Salaries	477,615	477,615	472,136	5,479
Benefits	168,411	168,411	158,961	9,450
Operations	17,960	15,432	12,604	2,828
Total 418th District Court	663,986	661,458	643,701	17,757

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

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	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LEGAL & JUDICIAL (cont'd):		_	_	
435th District Court:				
Salaries	248,490	248,490	231,372	17,118
Benefits	98,277	98,277	84,273	14,004
Operations	17,575	27,998	15,496	12,502
Total 435th District Court	364,342	374,765	331,141	43,624
457th District Court:				
Salaries	-	61,103	60,469	634
Benefits	-	23,589	16,304	7,285
Operations	<u> </u>	18,366	15,449	2,917
Total 457th District Court	-	103,058	92,222	10,836
Drug Court:				
Salaries	227,196	228,921	228,921	-
Benefits	94,247	94,247	92,879	1,368
Operations	692,633	687,549	484,379	203,170
Total Drug Court	1,014,076	1,010,717	806,179	204,538
Mental Health Court Services:				
Salaries	239,250	239,250	220,712	18,538
Benefits	108,891	108,891	100,314	8,577
Operations	12,000	12,000	10,733	1,267
Total Mental Health Court Services	360,141	360,141	331,759	28,382
Justice of the Peace 1:				
Salaries	622,895	632,012	632,012	_
Benefits	222,879	222,879	220,584	2,295
Operations	42,790	164,856	100,258	64,598
Total Justice of the Peace 1	888,564	1,019,747	952,854	66,893
Justice of the Peace 2				
Salaries	374,551	377,266	377,266	-
Benefits	148,088	148,088	145,957	2,131
Operations	30,545	188,111	151,708	36,403
Total Justice of the Peace 2	553,184	713,465	674,931	38,534

General Fund

Schedule of Expenditures and Other Financing Uses

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

A-3 Page 14 of 14

	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
LEGAL & JUDICIAL (cont'd):				
Justice of the Peace 3				
Salaries	907,852	884,546	879,934	4,612
Benefits	388,822	388,410	378,003	10,407
Operations	33,707	33,908	29,854	4,054
Capital	-	4,028	4,028	-
Total Justice of the Peace 3	1,330,381	1,310,892	1,291,819	19,073
Justice of the Peace 4				
Salaries	655,581	655,581	633,394	22,187
Benefits	289,584	289,584	263,156	26,428
Operations	36,103	150,723	122,065	28,658
Total Justice of the Peace 4	981,268	1,095,888	1,018,615	77,273
Justice of the Peace 5				
Salaries	381,710	386,863	386,863	-
Benefits	149,308	148,958	145,745	3,213
Operations	23,704	100,868	85,518	15,350
Total Justice of the Peace 5	554,722	636,689	618,126	18,563
TOTAL LEGAL & JUDICIAL	28,539,633	29,541,790	27,484,002	2,057,788
PUBLIC TRANSPORTATION:				
Airport				
Salaries	457,736	457,736	456,558	1,178
Benefits	177,177	177,177	172,032	5,145
Operations	287,854	310,117	260,652	49,465
TOTAL PUBLIC TRANSPORTATION	922,767	945,030	889,242	55,788
TOTAL EXPENDITURES				
GENERAL FUND	238,479,281	256,322,106	201,775,917	54,546,189
OTHER FINANCING USES:				
Transfers Out	-	4,115,852	8,751,073	(4,635,221)
TOTAL OTHER FINANCING USES		4,115,852	8,751,073	(4,635,221)
TOTAL EVIDENDES AND				
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$ 238,479,281	\$ 260,437,958	\$ 210,526,990	\$ 49,910,968

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

Nonmajor Governmental Funds <u>Combining Balance Sheet</u> <u>September 30, 2020</u>

B-1

	 Special Revenue	Capital Projects	Total
ASSETS:			
Cash	\$ 6,185,410	\$ 26,868,289	\$ 33,053,699
Investments	3,352,026	17,198,756	20,550,782
Receivables:			
Accounts (net)	5	-	5
Due from Other Funds	 4,473,714	 21,805,273	26,278,987
TOTAL ASSETS	\$ 14,011,155	\$ 65,872,318	\$ 79,883,473
FUND BALANCES: LIABILITIES: Accounts Payable Due to Other Funds	\$ 51,235 1,697,696	\$ - 7,465,540	\$ 51,235 9,163,236
Total Liabilities	1,748,931	7,465,540	9,214,471
FUND BALANCES: Restricted Committed Unassigned Total Fund Balances	 12,435,143 - (172,919) 12,262,224	36,601,505 21,805,273 - 58,406,778	 49,036,648 21,805,273 (172,919) 70,669,002
TOTAL LIABILITIES AND			
FUND BALANCES	\$ 14,011,155	\$ 65,872,318	\$ 79,883,473

Nonmajor Governmental Funds

<u>Combining Statement of Revenues, Expenditures, and Changes in Fund Balances</u> <u>Year Ended September 30, 2020</u>

B-2

		Special Revenue		Capital Projects		Totals
REVENUES:	\$	4 114 165	\$		\$	4 114 165
Fees and Charges for Services Intergovernmental	Ф	4,114,165 648,889	Ф	-	Ф	4,114,165 648,889
Inmate Housing		25,302,982		-		25,302,982
Investment Earnings		(279,819)		1,849,562		1,569,743
Fines and Forfeitures		1,084,209		-		1,084,209
Miscellaneous		6,635		739,132		745,767
TOTAL REVENUES		30,877,061		2,588,694		33,465,755
EXPENDITURES:						
Current:						
General Government		2,785,422		-		2,785,422
Law Enforcement and Corrections		29,139,349		-		29,139,349
Legal and Judicial		574,151		-		574,151
Capital Projects				37,887,863		37,887,863
TOTAL EXPENDITURES		32,498,922		37,887,863		70,386,785
Deficiency Revenues Over						
Expenditures		(1,621,861)		(35,299,169)		(36,921,030)
OTHER FINANCING SOURCES/(USES):						
Transfers In		240,000		-		240,000
Transfers Out		-		(210,644)		(210,644)
TOTAL OTHER FINANCING						
SOURCES/(USES)		240,000		(210,644)		29,356
Net Change in Fund Balances		(1,381,861)		(35,509,813)		(36,891,674)
Fund Balances at Beginning of Year		17,667,990		93,916,591		111,584,581
Prior Period Adjustment		(4,023,905)		-		(4,023,905)
Beginning Fund Balance as Restated		13,644,085		93,916,591		107,560,676
FUND BALANCES AT						
END OF YEAR	\$	12,262,224	\$	58,406,778	\$	70,669,002

NONMAJOR SPECIAL REVENUE FUNDS

Worthless Checks Fund 201 - to account for the operations of the County's returned check collection service provided by the County and District attorneys. Fees charged to offenders finance this fund.

Forfeitures Fund 202 - to account for funds received by prosecutors and law enforcement agencies from forfeitures and/or seizures. Chapter 59 of the Criminal Code of Procedure governs expenditure of these funds.

Jury Fund - to account for the operations of the courts.

Jail Commissary Fund 203 - to account for the proceeds from sale of personal items in the jail commissary. Expenditures are restricted to providing education and entertainment for inmates of the county jail.

Law Library Fund 204 - to account for the operations of a law library. Financing is provided by a fee assessed on each civil case filed in County and District Courts.

Memorial Library Fund - to account for the operations of a countywide library system.

Pre-Trial Diversion Fund 205 – to account for the receipt of fees assessed for pre-trial diversion through the Montgomery County District Attorney. Expenditures are restricted to those activities supporting the pre-trial diversion process.

Records Management and Preservation Fund 206- to account for the receipt and expenditure of fees assessed by county, district and probate courts as allowed by law. Fees may only be spent on records management or preservation projects.

Records Management County Fund 207 – to account for the receipt and expenditure of fees assessed by the county. Fees for this fund are authorized under Sections 51.317, 118.052, 118.0546, and 118.0645 of the Local Government Code and Article 102.005(d), of the Code of Criminal Procedure. Fees collected may only be spent on records management or preservation projects.

Records Management District Clerk Fund 208 – to account for the receipt and expenditure of fees assessed by the district. Fees may only be spent on records management or preservation projects.

District Clerk Record Preservation Fund 209 –This fund is utilized to account for the receipts and the disbursements relating to the District Clerk's records preservation program. Financing is received from fees assessed for recording documents in the District Clerk's Office.

Digital Preservation County and District Fund 210— to account for the fees collected for filing of civil cases in county and district courts and to be used for the preservation of court records.

Court Technology County and District Fund 211 – to account for the fees collected from defendants in criminal cases. Proceeds are used to cover the costs of continuing education and training for the judges and clerks on technological enhancements and for the purchase and maintenance of technological enhancements including computer systems, networks, hardware, and software, imaging systems, electronic kiosks, and docket management systems.

Court Guardianship Fund 212 – This fund was established pursuant to the provisions of the Local Government Code whereby the clerk of the court collects a fee on certain probate court actions involving guardianships and is to provide supplemental funding for court-appointed guardians ad litem and court-appointed attorneys ad litem and to fund local guardianship programs for indigent incapacitated individuals

Court Reporter Fund 213 – to account for court reporter fees to defray the cost of providing court-reporting services for the County.

Courthouse Security Fund 214 – to account for fees charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse.

Justice Court Building Security Fund 215 – This fund is used to account for revenues related to Court costs. Funds are used to cover costs of Justice of the Peace court security.

Justice Court Technology Fund 216 – to account for the receipts and disbursements of funds directly related to this program. Revenues in this account are a result of court costs for applicable cases. Proceeds are used for the purchase of technology equipment that will be utilized in the Justice Courts.

Juvenile Case Manager Fund 217 – to account for the receipt and disbursements of funds directly related to this program. Revenues result from court costs in certain juvenile justice court cases. Proceeds will be used to cover the cost of several Juvenile Case Manager positions, whose responsibilities will be to track and monitor juvenile case flow to ensure effective and efficient dispositions of these cases.

Vital Records Preservation Fund 218 – to account for fees collected for birth and death certificates. The funds are used for preservation of those records.

Contract Elections Services Fund 219 – to account for funds received for elections conducted by the County for other entities. Revenues in this account are the result of contracts between the County and other local governments.

Help America Vote Act (HAVA) Grant Fund 221 – to account for the rental of equipment acquired by the HAVA Grant. Disbursements from this fund are limited to acquiring additional equipment and maintenance of the original equipment purchased by the grant.

Joe Corley Pass Through Fund 222 – to account for reimbursements from United States Marshal Service (USM) and Immigration and Customs Enforcement (ICE) for the housing of federal inmates.

Nonmajor Special Revenue Funds Combining Balance Sheet

September 30, 2020

	Worthless Checks 201		F	Forfeitures 202		Jury	Jail Commissary 203	
ASSETS: Cash	¢	11.065	¢.	2 249 705	¢.		ø	1 272 071
Lasn Investments	\$	11,065	\$	2,248,795	\$	-	\$	1,373,961
Receivables:		-		-		-		-
Accounts (net)		5		_		_		_
Due from Other Funds		-		_		_		_
TOTAL ASSETS	\$	11,070	\$	2,248,795	\$	-	\$	1,373,961
LIABILITIES AND FUND BALA LIABILITIES: Accounts Payable Due to Other Funds Total Liabilities	\$	809 6,175 6,984	\$	2,535 82,335 84,870	\$	- - -	\$	4,115 126,284 130,399
FUND BALANCES:								
Restricted		4,086		2,163,925		-		1,243,562
Unassigned Total Fund Balances		4,086		2,163,925		<u>-</u>		1,243,562
TOTAL LIABILITIES AND FUND BALANCES	\$	11,070	\$	2,248,795	\$	-	\$	1,373,961

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Law Library 204	morial brary	re-Trial iversion 205	from fr		Memo Totals from Page 123		from		Totals	
\$ 807,906 -	\$ -	\$ -	\$ 3,277,755	\$	1,743,683 74,271	\$	6,185,410 3,352,026			
\$ - - 807,906	\$ - - -	\$ 51,670 51,670	\$ 2,987,511 6,265,266	\$	1,434,533 3,252,487	\$	5 4,473,714 14,011,155			
\$ 5,094 288,925 294,019	\$ - - -	\$ 959 - 959	\$ 23,270 4,118 27,388	\$	14,453 1,189,859 1,204,312	\$	51,235 1,697,696 1,748,931			
 513,887	- - -	 50,711	6,237,878	_	2,221,094 (172,919) 1,875,256		12,435,143 (172,919) 12,262,224			
\$ 807,906	\$ -	\$ 51,670	\$ 6,265,266	\$	3,079,568	\$	14,011,155			

Nonmajor Special Revenue Funds <u>Combining Balance Sheet</u> <u>September 30, 2020</u>

	Records Management and Preservation 206		Ma	Records Management County 207		Records Management District Clerk 208		District Clerk Records Preservation 209	
ASSETS:									
Cash	\$	=	\$	-	\$	-	\$	-	
Investments		2,886,989		=		136,930		83,237	
Receivables:									
Due from Other Funds		2,048,989		35,560				67,554	
TOTAL ASSETS	\$	4,935,978	\$	35,560	\$	136,930	\$	150,791	
LIABILITIES AND FUND BALANCE LIABILITIES: Accounts Payable Due to Other Funds Total Liabilities	\$	7,140 - 7,140	\$	16,130 - 16,130	\$	4,118 4,118	\$	- - -	
FUND BALANCES:									
Restricted		4,928,838		19,430		132,812		150,791	
Unassigned		-		-		-		-	
Total Fund Balances		4,928,838		19,430		132,812		150,791	
TOTAL LIABILITIES AND									
FUND BALANCES	\$	4,935,978	\$	35,560	\$	136,930	\$	150,791	

C-1 Page 2 of 3 Memo Totals to Page 119	Court Reporter Service 213		Court Guardianship 212		Court chnology ounty & District 211	C	Digital reservation County & District 210	P		
3,277,755	\$ -	\$	\$ - \$ - \$ 		- \$ - 170,599 -		\$ - \$ -		- 170,599	\$
2,987,511 6,265,266	\$ 374,855 374,855	\$	142,560 142,560	\$	34,121 34,121	\$	283,872 454,471	\$		
23,270 4,118 27,388	\$ - -	\$	- - -	\$	- - -	\$	- - -	5		
6,237,878	374,855		142,560		34,121		454,471 -			
6,237,878	 374,855		142,560		34,121		454,471			
6,265,266	\$ 374,855	\$	142,560	\$	34,121	\$	454,471	5		

Nonmajor Special Revenue Funds Combining Balance Sheet September 30, 2020

		ourthouse Security 214	I	tice Court Building Security 215	Justice Court Technology 216	
ASSETS: Cash	\$	_	\$	_	\$	_
Investments	Ψ	_	Ψ	_	Ψ	_
Receivables:						
Accounts		_		_		_
Due from Other Funds		127,271		239,072		725,880
TOTAL ASSETS	\$	127,271	\$	239,072	\$	725,880
LIABILITIES AND FUND BALANCES: LIABILITIES: Accounts Payable Due to Other Funds Total Liabilities	\$	- - -	\$	- - -	\$	- - -
FUND BALANCES:						
Restricted		127,271		239,072		725,880
Unassigned		-		-		-
Total Fund Balances		127,271		239,072		725,880
TOTAL LIABILITIES AND FUND BALANCES	\$	127,271	\$	239,072	\$	725,880

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_				~						1 age 3 01 3	
Juvenile Case Manager 217		Vital Records Preservation 218		Contract Elections Services 219		HAVA Grant 221		Joe Corley Pass Through 222		Memo Totals to Page 119	
\$	- -	\$	- -	\$ 949,418 74,271	\$	-	\$	794,265 -	\$	1,743,683 74,271	
	28,388		- 44,031	 - -		- 269,891		<u>-</u>		- 1,434,533	
\$	28,388	\$	44,031	\$ 1,023,689	\$	269,891	\$	794,265	\$	3,252,487	
\$	7,704 -	\$	-	\$ 6,749 1,189,859	\$	-	\$	- -	\$	14,453 1,189,859	
	7,704		-	1,196,608		-		-		1,204,312	
	20,684		44,031			269,891		794,265		2,221,094	
	20,064		44 ,031 -	(172,919)		209,891		794,203		(172,919)	
	20,684		44,031	 (172,919)		269,891		794,265		2,048,175	
\$	28,388	\$	44,031	\$ 1,023,689	\$	269,891	\$	794,265	\$	3,252,487	

Nonmajor Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Year Ended September 30, 2020

	W	orthless					Sheriff	
	(Checks	F	orfeitures	Jury	Commissary		
		201		202		203		
REVENUES:		_		_			_	
Fees and Charges for Services	\$	3,343	\$	-	\$ -	\$	1,908,264	
Intergovernmental		-		-	-		-	
Inmate Housing		-		-	-		-	
Investment Earnings		115		31,228	-		15,958	
Fines and Forfeitures		-		1,084,209	-		-	
Miscellaneous		-		-	-		-	
TOTAL REVENUES		3,458		1,115,437	-		1,924,222	
EXPENDITURES:								
Current:								
General Government		-		-	-		-	
Law Enforcement and Corrections		-		1,297,781	-		1,932,805	
Legal and Judicial		32,547		-	-		-	
TOTAL EXPENDITURES		32,547		1,297,781	-		1,932,805	
Excess (Deficiency) Revenues								
Over Expenditures		(29,089)		(182,344)	 		(8,583)	
OTHER FINANCING SOURCES								
Transfers In		20,000		-	-		-	
TOTAL OTHER FINANCING								
SOURCES		20,000		-			-	
Net Change in Fund Balances		(9,089)		(182,344)	-		(8,583)	
Fund Balances at Beginning of								
Year		13,175		2,346,269	3,890,876		1,252,145	
Prior Period Adjustment		-		-	(3,890,876)		-	
Beginning Fund Balance, as Restated		13,175		2,346,269	<u> </u>		1,252,145	
FUND BALANCES AT								
END OF YEAR	\$	4,086	\$	2,163,925	\$ -	\$	1,243,562	

Memorial Library	Law Library 204	Pre-Trial Diversion 205	Memo Totals from Page 127	Memo Totals from Page 129	C-2 Page 1 of 3
\$ -	\$ 315,034	\$ 26,293	\$ 1,299,692	\$ 561,539 648,889	\$ 4,114,165 648,889
-	-	-	-	25,302,982	25,302,982
	6,108	<u> </u>	(345,216)	11,988	(279,819)
-	0,100	-	(343,210)	11,900	1,084,209
_	6,537	_	_	98	6,635
	327,679	26,293	954,476	26,525,496	30,877,061
-	_	-	1,294,510	1,490,912	2,785,422
-	-	-	643,678	25,265,085	29,139,349
	309,463	26,093	206,048		574,151
_	309,463	26,093	2,144,236	26,755,997	32,498,922
	18,216	200	(1,189,760)	(230,501)	(1,621,861)
			110,000	110,000	240,000
			110,000	110,000	240,000
-	18,216	200	(1,079,760)	(120,501)	(1,381,861)
133,029	495,671	50,511	7,317,638	2,168,676	17,667,990
(133,029)	495,671	50,511	7,317,638	2,168,676	(4,023,905) 13,644,085
\$ -	\$ 513,887	\$ 50,711	\$ 6,237,878	\$ 2,048,175	\$ 12,262,224

Nonmajor Special Revenue Funds

<u>Combining Statement of Revenues, Expenditures, and Changes in Fund Balances</u> <u>Year Ended September 30, 2020</u>

		Records			F	Records		
	M	anagement	-	Records	Ma	nagement	District	
		and	M	anagement]	District	Clerk Records	
	Pı	reservation		County		Clerk	Preservation	
		206		207		208	209	
REVENUES:								
Fees and Charges for Services	\$	778,387	\$	114,654	\$	52,620	\$	86,294
Intergovernmental		-		-		-		-
Inmate Housing		_						-
Investment Earnings		(349,840)		-		1,620		985
Fines and Forfeitures		-		-		-		-
Miscellaneous								
TOTAL REVENUES		428,547		114,654		54,240		87,279
EXPENDITURES:								
Current:								
General Government		1,294,510		-		-		-
Law Enforcement and Corrections		-		643,678		-		-
Legal and Judicial		-				61,001		13,735
TOTAL EXPENDITURES		1,294,510		643,678		61,001		13,735
Excess (Deficiency) Revenues		(0.5.7.0.5.2)		(55 0.054)		/ - - -		
Over Expenditures		(865,963)		(529,024)		(6,761)		73,544
OTHER THIANGRIC COURCES								
OTHER FINANCING SOURCES				110 000				
Transfers In				110,000				
TOTAL OTHER FINANCING				110 000				
<u>SOURCES</u>				110,000				
Not Change in Fund Palanees		(865,963)		(419,024)		(6,761)		72 511
Net Change in Fund Balances Fund Balances at Beginning of		(803,903)		(419,024)		(0,701)		73,544
Year		5,794,801		438,454		139,573		77,247
Prior Period Adjustment	-	-		-		-		
Beginning Fund Balance, as Restated		5,794,801		438,454		139,573		77,247
				,		, -		
FUND BALANCES AT								
END OF YEAR	\$	4,928,838	\$	19,430	\$	132,812	\$	150,791

Pro Co	Digital eservation ounty & District 210	Court Technology County & District 211	Guar	Court dianship 212	Re	Court eporter ervice 213	C-2 Page 2 of 3 Memo Totals to Page 125			
\$	81,845	\$ 14,41	1 \$	30,080	\$	141,401	\$	1,299,692		
	-		-	-		=		-		
	2,019	-		-		-		(345,216)		
	2,019	-		- -		-		(343,210)		
	=	_				-		=		
	83,864	14,41	1	30,080		141,401		954,476		
	-	-		-		-		1,294,510		
	-	-	0	-		- 01.053		643,678		
	-	13,21 13,21		36,249 36,249		81,853 81,853		206,048 2,144,236		
		13,21	<u> </u>	30,249		01,033		2,144,230		
	83,864	1,20	1	(6,169)		59,548		(1,189,760)		
	-	_		_		_		110,000		
	-	_		-		-		110,000		
	83,864	1,20	1	(6,169)		59,548		(1,079,760)		
	370,607	32,92	0	148,729		315,307		7,317,638		
	370,607	32,92	0	148,729		315,307	-	7,317,638		
\$	454,471	\$ 34,12	1 \$	142,560	\$	374,855	\$	6,237,878		

Nonmajor Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Year Ended September 30, 2020

			Jı	ıstice Court]	luvenile
	C	ourthouse		Building	Ju	stice Court		Case
	;	Security		Security	T	echnology	I	Manager
		214		215		216		217
REVENUES:								
Fees and Charges for Services	\$	284,614	\$	61,267	\$	116,235	\$	75,955
Intergovernmental		-		-		-		-
Inmate Housing		-		=		=		=
Investment Earnings		-		-		-		-
Fines and Forfeitures		=		-		=		=
Miscellaneous		-						-
TOTAL REVENUES		284,614		61,267		116,235		75,955
EXPENDITURES:								
General Government		-		=		=		-
Law Enforcement and Corrections		340,115		23,095		83,586		309,572
Legal and Judicial		-		-		-		-
TOTAL EXPENDITURES		340,115		23,095		83,586		309,572
Excess (Deficiency) Revenues								
Over Expenditures		(55,501)		38,172		32,649		(233,617)
OTHER FINANCING SOURCES								
Transfers In		-				-		110,000
TOTAL OTHER FINANCING								
<u>SOURCES</u>								110,000
Net Change in Fund Balances		(55,501)		38,172		32,649		(123,617)
Fund Balances at Beginning of								
Year		182,772		200,900		693,231		144,301
Prior Period Adjustment		-		-		=		-
Beginning Fund Balance, as Restated		182,772		200,900		693,231		144,301
FUND BALANCES AT				***		 - 0.5 -		• • • • • •
END OF YEAR	\$	127,271	\$	239,072	\$	725,880	\$	20,684

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	Vital Records Elections Preservation Services 218 219			HAVA Grant 221		Joe Corley ass Through 222	Memo Totals to Page 125		
	210		219		221				rage 123
\$	23,468	\$	-	\$	_	\$	-	\$	561,539
	=		241,084		407,805		-		648,889
	-		-		-		25,302,982		25,302,982
	=		11,988		-		-		11,988
	-		-		-		-		-
-	22 469		252.072		98 407,903		25,302,982		98 26,525,496
	23,468		253,072		407,903		25,302,982		20,323,490
	11,430		1,071,619		407,863		-		1,490,912
	-		-		-		24,508,717		25,265,085
	-		-		-		-		-
	11,430		1,071,619		407,863		24,508,717		26,755,997
	12,038		(818,547)		40		794,265		(230,501)
			<u>-</u>		<u>-</u>		<u> </u>		110,000
	-		-						110,000
	12,038		(818,547)		40		794,265		(120,501)
	31,993		645,628		269,851		-		2,168,676
	-		-		-		-		-
	31,993		645,628		269,851		-		2,168,676
\$	44,031	\$	(172 010)	\$	269,891	¢	794,265	•	2,048,175
Ψ	77,031	Ψ	(172,919)	Ψ	207,071	\$	174,203	\$	4,040,173

201 -Worthless Checks Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

C-3

	Original		Final		Var	Variance with	
]	Budget	Budget	Actual	Fin	al Budget	
REVENUES:							
Fees and Charges for Services	\$	4,550	\$ 4,550	\$ 3,343	\$	(1,207)	
Investment Earnings		-	 -	115		115	
Total Revenues		4,550	 4,550	3,458		(1,092)	
EXPENDITURES:							
Legal and Judicial:							
Salary		21,591	21,783	22,169		(386)	
Benefits		10,139	10,139	10,378		(239)	
Operations		625	625	-		625	
Total Expenditures		32,355	32,547	32,547		-	
Excess (Deficiency) Revenues Over							
Expenditures		(27,805)	 (27,997)	 (29,089)		(1,092)	
OTHER FINANCING SOURCES:							
Transfers In	<u>-</u>	_	_	20,000		20,000	
TOTAL OTHER FINANCING				 20,000		20,000	
SOURCES		_	_	20,000		20,000	
Net Change in Fund Balance		(27,805)	(27,997)	(9,089)		18,908	
Fund Balance at Beginning of Year		13,175	 13,175	 13,175			
FUND BALANCE AT END OF YEAR	\$	(14,630)	\$ (14,822)	\$ 4,086	\$	18,908	

202 - Forfeitures Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

C-4

	Original Budget	Final Budget	Actual	Variance with Final Budget
REVENUES:				
Investment Earnings	\$ -	\$ 5,091	\$ 31,228	\$ 26,137
Fines and Forfeitures	917,043	1,084,209	1,084,209	-
Total Revenues	917,043	1,089,300	1,115,437	26,137
EXPENDITURES: Law Enforcement and Corrections: Salary	196,201	85,882	83,543	2,339
Benefits	63,392	34,055	30,970	3,085
Operations	657,450	1,452,254	769,361	682,893
Capital	-	470,497	413,907	56,590
Total Expenditures	917,043	2,042,688	1,297,781	744,907
Net Change in Fund Balance	-	(953,388)	(182,344)	771,044
Fund Balance at Beginning				
of Year	2,346,269	2,346,269	2,346,269	
FUND BALANCE AT END OF YEAR	\$ 2,346,269	\$ 1,392,881	\$ 2,163,925	\$ 771,044

Jury Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget (GAAP Basis) and Actual Year Ended September 30, 2020

C-5

	Origin	al	Final				Var	iance with
	Budget		Budge	t	Actual		Final Budget	
Fund Balance at Beginning								
of Year	3,890	,876	3,890,	876	3,8	890,876		-
Prior Period Adjustment*	(3,890	,876)	(3,890,	876)	(3,8	390,876)		
Fund Balance at Beginning								
of Year, restated		-		-		-		-
FUND BALANCE AT								
END OF YEAR	\$	- 5	\$		\$	-	\$	-

^{*} This activity has been transferred to the general fund.

203 - Jail Commissary Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget	Final Budget	Actual	Variance with Final Budget
REVENUES:				
Fees and Charges for Services	\$ 1,128,337	\$ 1,908,264	\$ 1,908,264	\$ -
Investment Earnings	-	15,598	15,958	360
Total Revenues	1,128,337	1,923,862	1,924,222	360
EXPENDITURES:				
Law Enforcement and Correction	ıs:			
Salary	160,147	160,147	111,487	48,660
Benefits	68,640	68,640	48,933	19,707
Operations	649,550	1,304,018	1,606,916	(302,898)
Capital	250,000	400,000	165,469	234,531
Total Expenditures	1,128,337	1,932,805	1,932,805	-
Net Change in Fund Balance	-	(8,943)	(8,583)	360
Fund Balance at Beginning				
of Year	1,252,145	1,252,145	1,252,145	
FUND BALANCE AT				
END OF YEAR	\$ 1,252,145	\$ 1,243,202	\$ 1,243,562	\$ 360

204 - Law Library Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget			Final Budget		Actual	Variance with Final Budget	
REVENUES:								
Fees and Charges for Services	\$	296,041	\$	303,972	\$	315,034	\$	11,062
Investment Earnings		-		6,000		6,108		108
Miscellaneous		-		-		6,537		6,537
Total Revenues		296,041		309,972		327,679		17,707
EXPENDITURES:								
Legal and Judicial:								
Salaries		132,221		138,645		138,645		-
Benefits		51,039		51,827		51,335		492
Operations		52,507		59,676		59,209		467
Capital		60,274		60,274		60,274		-
Total Expenditures		296,041		310,422		309,463		959
Net Change in Fund Balance		-		(450)		18,216		18,666
Fund Balance at Beginning		405 671		405 (71		405 671		
of Year		495,671		495,671		495,671		
FUND BALANCE AT END OF YEAR	\$	495,671	\$	495,221	\$	513,887	\$	18,666
END OF TEAK	Ψ	773,071	Ψ	793,441	Ψ	313,007	Ψ	10,000

Memorial Library Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	(Original		Final			Vari	iance with
		Budget		Budget		Actual	Final Budget	
F 151						_		
Fund Balance at Beginning								
of Year	\$	133,029	\$	133,029	\$	133,029	\$	-
Prior Period Adjustment*		(133,029)		(133,029)		(133,029)		-
Fund Balance at Beginning								
of Year, restated		-		-		-		-
FUND BALANCE AT								
END OF YEAR	\$	-	\$	-	\$		\$	

^{*}This activity has been transferred to the general fund.

205 - Pre-Trial Diversion Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget		Final Budget		Actual	Variance with Final Budget	
REVENUES:							
Fees and Charges for Services	\$ 38,863	\$	38,863	\$	26,293	\$	(12,570)
Total Revenues	38,863		38,863		26,293		(12,570)
EXPENDITURES:							
Legal and Judicial:							
Salary	28,063		28,063		19,675		8,388
Benefits	5,800		5,800		4,067		1,733
Operations	5,000		5,000		2,351		2,649
Total Expenditures	38,863		38,863		26,093		12,770
Net Change in Fund Balance	-		-		200		200
Fund Balance at Beginning							
of Year	 50,511		50,511		50,511		
FUND BALANCE AT							
END OF YEAR	\$ 50,511	\$	50,511	\$	50,711	\$	200

206 - Records Management and Preservation Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget	Final Budget	Actual	Variance with Final Budget		
REVENUES:						
Fees and Charges for Services	\$ 538,309	\$ 1,038,309	\$ 778,387	\$ (259,922)		
Investment Earnings		- 10,959	(349,840)	(360,799)		
Total Revenues	538,309		428,547	(620,721)		
EXPENDITURES:						
General Government:						
Salaries	298,576	5 298,576	213,105	85,471		
Employee Benefits	120,708	· ·	90,100	30,608		
Supplies	119,025	· ·	182,569	27,484		
Contract Services	-	3,026,376	808,736	2,217,640		
Total Expenditures	538,309		1,294,510	2,361,203		
Net Change in Fund Balance	-	(2,606,445)	(865,963)	1,740,482		
Fund Balance at Beginning						
of Year	5,794,80	5,794,801	5,794,801			
FUND BALANCE AT						
END OF YEAR	\$ 5,794,80	\$ 3,188,356	\$ 4,928,838	\$ 1,740,482		

207 - Records Management County Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

	(Original		Final		Variance with
		Budget		Budget	Actual	Final Budget
REVENUES:			Ф. 1 7 0.000 Ф. 114.6 7 4			
Fees and Charges for Services	\$	170,000	\$	170,000	\$ 114,654	\$ (55,346)
Total Revenues		170,000		170,000	114,654	(55,346)
EXPENDITURES:						
Law Enforcement and Corrections:						
Salary		420,266		452,026	429,077	22,949
Benefits		204,167		204,407	204,406	1
Operations		51,604		23,216	10,195	13,021
Capital		2,700		2,700	-	2,700
Total Expenditures		678,737		682,349	643,678	38,671
D (D (T :) D						
Excess (Deficiency) Revenues		(500 505)		(510.040)	(500.004)	(16.655)
Over Expenditures		(508,737)		(512,349)	 (529,024)	 (16,675)
OTHER FINANCING SOURCES	<u>:</u>					
Transfers In		-		250,000	110,000	(140,000)
TOTAL OTHER FINANCING						
SOURCES				250,000	 110,000	(140,000)
Net Change in Fund Balance		(508,737)		(262,349)	(419,024)	(156,675)
Fund Balance at Beginning						
of Year		438,454		438,454	 438,454	
FUND BALANCE AT						
END OF YEAR	\$	(70,283)	\$	176,105	\$ 19,430	\$ (156,675)

208 - Records Management District Clerk Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original			Final			Variance with	
		Budget		Budget	Actual		Final Budget	
REVENUES:								_
Fees and Charges for Services	\$	80,000	\$	80,000	\$	52,620	\$	(27,380)
Investment Earnings		-		-		1,620		1,620
Total Revenues		80,000		80,000		54,240		(25,760)
EXPENDITURES:								
Legal and Judicial:								
Operations		80,000		85,256		61,001		24,255
Total Expenditures		80,000		85,256		61,001		24,255
Net Change in Fund Balance		-		(5,256)		(6,761)		(1,505)
Fund Balance at Beginning								
of Year		139,573		139,573		139,573		
FUND BALANCE AT								
END OF YEAR	\$	139,573	\$	134,317	\$	132,812	\$	(1,505)

209 - District Clerk Records Preservation Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	C	riginal	Final				Va	riance with
	E	Budget	F	Budget		Actual	Fi	nal Budget
REVENUES:								
Fees and Charges for Services	\$	40,000	\$	40,000	\$	86,294	\$	46,294
Investment Earnings		-		-		985		985
Total Revenues		40,000		40,000		87,279		47,279
								_
EXPENDITURES:								
Legal and Judicial:								
Operations		40,000		37,633		13,735		23,898
Total Expenditures		40,000		37,633		13,735		23,898
Net Change in Fund Balance		-		2,367		73,544		71,177
Fund Balance at Beginning								
of Year		77,247		77,247		77,247		-
FUND BALANCE AT								
END OF YEAR	\$	77,247	\$	79,614	\$	150,791	\$	71,177

210 - Digital Preservation County and District Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original			Final			Variance with	
		Budget		Budget		Actual	Final Budget	
REVENUES:				_		·		
Fees and Charges for Services	\$	-	\$	-	\$	81,845	\$	81,845
Investment Earnings		-		-		2,019		2,019
Total Revenues		-		-		83,864		83,864
Net Change in Fund Balance		-		-		83,864		83,864
Fund Balance at Beginning								
of Year		370,607		370,607		370,607		-
FUND BALANCE AT END OF YEAR	\$	370,607	\$	370,607	\$	454,471	\$	83,864

211 - Court Technology County and District Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

	Original			Final			Variance with		
	E	Budget	F	Budget	1	Actual	Final Budget		
REVENUES:									
Fees and Charges for Services	\$	17,477	\$	19,014	\$	14,411	\$	(4,603)	
Total Revenues		17,477		19,014		14,411		(4,603)	
EXPENDITURES:									
Legal and Judicial:									
Operations		17,477		18,976		13,210		5,766	
Total Expenditures		17,477		18,976		13,210		5,766	
Net Change in Fund Balance		-		38		1,201		1,163	
Fund Balance at Beginning									
of Year		32,920		32,920		32,920			
FUND BALANCE AT									
END OF YEAR	\$	32,920	\$	32,958	\$	34,121	\$	1,163	

212 - Court Guardianship Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original			Final			Variance with		
		Budget		Budget		Actual	Final Budget		
REVENUES:									
Fees and Charges for Services	\$	30,000	\$	30,000	\$	30,080	\$	80	
Total Revenues		30,000		30,000		30,080		80	
EXPENDITURES:									
Legal and Judicial:									
Operations		30,000		36,249		36,249		-	
Total Expenditures		30,000		36,249		36,249		-	
Net Change in Fund Balance		-		(6,249)		(6,169)		80	
Fund Balance at Beginning									
of Year		148,726		148,729		148,729			
FUND BALANCE AT									
END OF YEAR	\$	148,726	\$	142,480	\$	142,560	\$	80	

213 - Court Reporter Service Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

		riginal	Final				Variance with	
	F	Budget		Budget		Actual	Fin	al Budget
REVENUES:								
Fees and Charges for Services	\$	40,000	\$	40,000	\$	141,401	\$	101,401
Total Revenues		40,000		40,000		141,401		101,401
EXPENDITURES:								
Legal and Judicial:								
Salary		-		31,154		_		31,154
Benefits		-		10,858		-		10,858
Operations		141,843		136,000		81,853		54,147
Total Expenditures		141,843		178,012		81,853		96,159
(Deficiency) Revenues								
Over Expenditures		(101,843)		(138,012)		59,548		197,560
Net Change in Fund Balance		(101,843)		(138,012)		59,548		197,560
		(,)		(,)		-,-		
Fund Balance at Beginning								
of Year		315,307		315,307		315,307		
FUND BALANCE AT END OF YEAR	\$	213,464	\$	177,295	\$	374,855	\$	197,560

214 - Courthouse Security Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	(Original	Final			Var	iance with
		Budget		Budget	Actual	Fin	al Budget
REVENUES:							
Fees and Charges for Services	\$	300,000	\$	300,000	\$ 284,614	\$	(15,386)
Total Revenues		300,000		300,000	284,614		(15,386)
EXPENDITURES:							
Law Enforcement and Corrections:							
Operations		370,000		370,000	340,115		29,885
Total Expenditures		370,000		370,000	340,115		29,885
(Deficiency) Revenues							
Over Expenditures		(70,000)		(70,000)	(55,501)		14,499
Net Change in Fund Balance		(70,000)		(70,000)	(55,501)		14,499
-							
Fund Balance at Beginning							
of Year		182,772		182,772	182,772		-
		<u> </u>			· · · · · · · · · · · · · · · · · · ·	-	
FUND BALANCE AT							
END OF YEAR	\$	112,772	\$	112,772	\$ 127,271	\$	14,499

215 - Justice Court Building Security Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Final Budget Budget		Actual		Variance with Final Budget		
REVENUES:							
Fees and Charges for Services	\$		\$ 	\$	61,267	\$	61,267
Total Revenues					61,267		61,267
EXPENDITURES:							
Law Enforcement and Corrections:							
Operations		-	4,016		4,016		-
Capital		_	33,366		19,079		14,287
Total Expenditures		-	37,382		23,095		14,287
Net Change in Fund Balance		-	-		61,267		61,267
C					,		,
Fund Balance at Beginning of Year		200,900	200,900		200,900		
FUND BALANCE AT END OF YEAR	\$	200,900	\$ 200,900	\$	262,167	\$	61,267

216 - Justice Court Technology Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original		Final		Variance with	
		Budget	Budget	Actual	Fina	al Budget
REVENUES:						
Fees and Charges for Services	\$	52,000	\$ 112,744	\$ 116,235	\$	3,491
Total Revenues		52,000	112,744	116,235		3,491
EXPENDITURES:						
Law Enforcement and Corrections:						
Operations		52,000	119,306	83,586		35,720
Total Expenditures		52,000	119,306	83,586		35,720
Net Change in Fund Balance		-	(6,562)	32,649		39,211
Fund Balance at Beginning						
of Year		693,231	693,231	693,231		-
FUND BALANCE AT						
END OF YEAR	\$	693,231	\$ 686,669	\$ 725,880	\$	39,211

217 - Juvenile Case Manager Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget		Final Budget	Actual	riance with
REVENUES:					 _
Fees and Charges for Services	\$	377,192	\$ 377,192	\$ 75,955	\$ (301,237)
Total Revenues		377,192	377,192	75,955	(301,237)
EXPENDITURES:					
Law Enforcement and Corrections:					
Salary		252,217	252,217	209,225	42,992
Benefits		123,725	123,725	100,347	23,378
Operations		1,250	1,250	_	1,250
Total Expenditures		377,192	377,192	309,572	67,620
Excess Revenues Over Expenditures		-	 -	(233,617)	(233,617)
OTHER FINANCING SOURCES	<u>:</u>				
Transfers In		-	-	110,000	110,000
TOTAL OTHER FINANCING USES		-	-	110,000	110,000
Net Change in Fund Balance		-	-	(123,617)	(123,617)
Fund Balance at Beginning of Year		144,301	144,301	144,301	_
FUND BALANCE AT END OF YEAR	\$	144,301	\$ 144,301	\$ 20,684	\$ (123,617)

218 - Vital Records Preservation Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

	Original Budget		Final Budget		Actual		Variance with Final Budget	
REVENUES:								
Fees and Charges for Services	\$	18,190	\$	18,190	\$	23,468	\$	5,278
Total Revenues		18,190		18,190		23,468		5,278
EXPENDITURES:								
General Government								
Operations		18,190		18,190		11,430		6,760
Total Expenditures		18,190		18,190		11,430		6,760
Net Change in Fund Balance		-		-		12,038		12,038
Fund Balance at Beginning								
of Year		31,993		31,993		31,993		
FUND BALANCE AT END OF YEAR	\$	31,993	\$	31,993	\$	44,031	\$	12,038

219 - Contract Elections Service Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget		Final Budget		Actual		riance with nal Budget
REVENUES:							
Intergovernmental	\$	-	\$	1,080,005	\$	241,084	\$ (838,921)
Investment Earnings		-		-		11,988	11,988
Total Revenues		-		1,080,005		253,072	(826,933)
EXPENDITURES:							
General Government:							
Salary		_		712,789		712,789	-
Benefits		-		118,554		118,554	-
Operations		-		235,568		235,568	-
Capital Outlay		-		4,708		4,708	-
Total Expenditures		-		1,071,619		1,071,619	-
Net Change in Fund Balance		-		8,386		(818,547)	(826,933)
Fund Balance at Beginning							
of Year		645,628		645,628		645,628	
FUND BALANCE AT							
END OF YEAR	\$	645,628	\$	654,014	\$	(172,919)	\$ (826,933)

221 - HAVA Grant Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

	Original Budget		Final Budget	Actual	Variance with Final Budget	
REVENUES:						
Intergovernmental	\$	-	\$ 612,735	\$ 407,805	\$	(204,930)
Miscellaneous				98		98
Total Revenues			 612,735	407,903		(204,832)
EXPENDITURES:						
General Government:						
Salary		-	302,066	216,028		86,038
Benefits		-	32,101	26,002		6,099
Operations		-	355,085	165,833		189,252
Total Expenditures		-	689,252	407,863		281,389
(Deficiency) Revenues						
Over Expenditures			 (76,517)	 40		76,557
OTHER FINANCING SOURCES	<u>:</u>					
Transfers In			76,518	-		(76,518)
TOTAL OTHER FINANCING			76.510			(5(.510)
USES			 76,518	 		(76,518)
Net Change in Fund Balance	\$	-	\$ 1	\$ 40	\$	-
Fund Balance at Beginning of Year		269,851	269,851	269,851		-
FUND BALANCE AT END OF YEAR	\$	269,851	\$ 269,852	\$ 269,891	\$	-

222 - Joe Corley Pass Through Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance

Budget (GAAP Basis) and Actual Year Ended September 30, 2020

	Original Budget			Final Budget		Actual		Variance with Final Budget	
REVENUES:						_			
Inmate Housing	\$	-	\$ 24,5	508,717	\$	25,302,982	\$	794,265	
Total Revenues		-	24,5	508,717		25,302,982		794,265	
EXPENDITURES: Law Enforcement and Corrections: Operations Total Expenditures		-		508,717 508,717		24,508,717 24,508,717		<u> </u>	
Total Expenditures			2 1,5	700,717		21,300,717			
Net Change in Fund Balance	\$	-	\$	-	\$	794,265	\$	-	
Fund Balance at Beginning of Year		-				-			
FUND BALANCE AT END OF YEAR	\$	-	\$	-	\$	794,265	\$		

NONMAJOR CAPITAL PROJECT FUNDS

Local Capital Projects 400 – to account for various county-wide projects, including Sheriff's office remodel and fleet operations as well as a Medical Examiner's office.

Revenue Toll Bonds Series 2010 401— to account for County's issuance of \$31,390,000 in bonds that are being used to finance improvements to four specific state-owned roads as well as direct connectors to two additional roads of the state highway system. The County has entered into a "pass-through toll agreement" with the State of Texas for improvements by the County to roads owned by the State.

Certificates of Obligation Series 2012 402— to account for the remodel of an existing building to house the future Montgomery County Forensic Center. Other projects include airport improvements as well as various building remodels.

Certificates of Obligation Series 2012A 333— to account for various road improvements to county owned roads and the construction and renovation of runway and taxiway improvements at the Lone Star Executive Airport. The County issued \$13,350,000 in certificates of obligation for these projects.

Road Bonds Series 2016 404— to account for the County's issuance of \$60,000,000 in bonds that are being used to finance road improvements throughout the County.

Road Bonds Series 2016A 405— to account for the County's issuance of \$73,725,000 in bonds that are being used to finance road improvements throughout the County.

Road Bonds Series 2018 406— to account for the County's issuance of \$45,670,000 in bonds that are being used to finance road improvements throughout the County.

Sheriff Projects 408— to account for a portion of funds generated by the sale of the Joe Corley Facility. The Commissioner's intent is to use the funds for improvements to the existing jail facility or to build a new facility.

Nonmajor Capital Project Funds Combining Balance Sheet September 30, 2020

		Local		Revenue		ertificates	Certificates	
		Capital		Toll Bonds		Obligation	Of Obligation	
	P	rojects	S	Series 2010	Se	eries 2012	Serie	s 2012A
		400		401		402	333	
ASSETS:								
Cash	\$	-	\$	2,421,629	\$	733,778	\$	-
Investments		-		2,990,929		-		-
Due from Other Funds		4,401,737		-		-		-
TOTAL ASSETS	\$	4,401,737	\$	5,412,558	\$	733,778	\$	-
<u>LIABILITIES:</u> Due to Other Funds	\$	_	\$	27,951	\$	252,439	\$	_
	Φ.		Φ.	25.051	Φ.	252 422	Ф	
Total Liabilities		-		27,951		252,439		-
FUND BALANCES: Restricted		_		5,384,607		481,339		_
Committed		4,401,737		-		-		_
Total Fund Balances		4,401,737		5,384,607		481,339		-
TOTAL LIABILITIES AND								
FUND BALANCES	\$	4,401,737	\$	5,412,558	\$	733,778	\$	-

	Road	Road	Road		
	Bonds	Bonds	Bonds	Sheriff	
	2016	2016A	2018	Projects	
	404	 405	 406	 408	Totals
\$	15,204	\$ 70,601	\$ 23,627,077	\$ -	\$ 26,868,289
	5,009,289	9,198,538	-	-	17,198,756
	-	-	-	17,403,536	21,805,273
\$	5,024,493	\$ 9,269,139	\$ 23,627,077	\$ 17,403,536	\$ 65,872,318
'		 _		 _	
\$	2,509,072	\$ 351,070	\$ 4,325,008	\$ 	\$ 7,465,540
	2,509,072	 351,070	4,325,008	_	 7,465,540
	2,515,421	8,918,069	19,302,069	-	36,601,505
	-	 	-	17,403,536	 21,805,273
	2,515,421	 8,918,069	 19,302,069	 17,403,536	 58,406,778
\$	5,024,493	\$ 9,269,139	\$ 23,627,077	\$ 17,403,536	\$ 65,872,318

Nonmajor Capital Project Funds

<u>Combining Statement of Revenues, Expenditures, and Changes in Fund Balances</u> <u>Year Ended September 30, 2020</u>

	Local Capital Projects 400	Revenue Toll Bonds Series 2010 401	Certificates of Obligation Series 2012 402	Certificates of Obligation Series 2012A 333
REVENUES:				
Investment Earnings	\$ 451,548	\$ 703,295	\$ 11,622	\$ 486
Miscellaneous	719,508			
TOTAL REVENUES	1,171,056	703,295	11,622	486
EXPENDITURES:				
Operations	1,345,360	-	498,509	-
Capital	11,901,928	49,500	334,535	-
TOTAL EXPENDITURES	13,247,288	49,500	833,044	-
Excess (Deficiency) Revenues Over Expenditures	(12,076,232)	653,795	(821,422)	486
OTHER FINANCING (USES): Transfers Out	-	_	_	(210,644)
TOTAL OTHER FINANCING (USES)	-	-	-	(210,644)
Net Change in Fund Balance	(12,076,232)	653,795	(821,422)	(210,158)
Fund Balances at Beginning of Year	16,477,969	4,730,812	1,302,761	210,158
FUND BALANCES AT END OF YEAR	\$ 4,401,737	\$ 5,384,607	\$ 481,339	\$ -

Road Bonds 2016 404	Road Bonds 2016A 405	Road Bonds 2018 406		Sheriff Projects 408			Totals
\$ 69,330	\$ 235,459	\$	377,822	\$	- 19,624	\$	1,849,562 739,132
69,330	235,459		377,822	_	19,624	_	2,588,694
212,922	69,458		3,333		-		2,129,582
3,135,008	10,259,654		9,700,235		377,421		35,758,281
3,347,930	10,329,112		9,703,568		377,421		37,887,863
(3,278,600)	(10,093,653)		(9,325,746)		(357,797)		(35,299,169)
 							(210,644)
-			_				(210,644)
(3,278,600)	(10,093,653)		(9,325,746)		(357,797)		(35,509,813)
 5,794,021	19,011,722		28,627,815		17,761,333		93,916,591
\$ 2,515,421	\$ 8,918,069	\$	19,302,069	\$	17,403,536	\$	58,406,778



DEBT SERVICE FUND

Montgomery County Debt Service Fund 300— to account for the receipt and disbursement of funds to retire debt resulting from the issuance of general obligation bonds and certificates of obligation. Financing is provided by a specific annual property tax levy, and the investment interest earned thereon.



Schedule of Revenues, Expenditures, and Changes in Fund Balance 300 - Debt Service Fund

Budget (GAAP Basis) and Actual

Year Ended September 30, 2020

E-1

	Original	Final		Variance with
	Budget	Budget	Actual	Final Budget
REVENUES:				
Taxes	\$ 33,572,609	\$ 33,572,609	\$ 37,518,917	\$ 3,946,308
Intergovernmental	397,714	397,714	403,638	5,924
Investment Earnings			193,732	(193,732)
Total Revenues	33,970,323	33,970,323	38,116,287	4,145,964
EXPENDITURES:				
Debt Service:				
Principal Retirement	12,970,000	33,071,947	12,970,000	20,101,947
Interest and Fiscal Charges	23,985,247	3,883,300	23,975,029	(20,091,729)
Total Expenditures	36,955,247	36,955,247	36,945,029	10,218
Excess (Deficiency) Revenues Over				
Expenditures	(2,984,924)	(2,984,924)	1,171,258	4,156,182
OTHER FINANCING				
SOURCES:				
Transfers In			837,256	837,256
TOTAL OTHER FINANCING			027.256	027.256
SOURCES			837,256	837,256
Net Change in Fund Balance	(2,984,924)	(2,984,924)	2,008,514	4,993,438
Fund Balance at Beginning				
of Year	12,708,009	12,708,009	12,708,009	
FUND BALANCE AT				
END OF YEAR	\$ 9,723,085	\$ 9,723,085	\$ 14,716,523	\$ 4,993,438



INTERNAL SERVICE FUNDS

Self-Insurance Medical Fund 500- to account for the health benefits provided to County employees, retirees, and their dependents. Contributions to the fund are made as charges to the department for all full-time employees and contributions from employees and retirees.

Self-Insurance Workers' Compensation Fund 501- to account for employer contributions set aside to cover claims from an on-the-job injury sustained by a County employee.

Self-Insurance Accident and Liability Fund 502 - to account for the receipt of insurance premiums from other funds as well as expenses for claims of the County's accident and liability program.



Combining Statement of Net Position

Internal Service Funds September 30, 2020

F-1

	Se	lf-Insurance Medical			Self-Insurance Accident and Liability 502		Total
A COPPEG		500		301	 302		Total
ASSETS:							
Current Assets:							
Cash and Cash Equivalents	\$	1,996,149	\$	136,688	\$ 85,212	\$	2,218,049
Due from other funds		9,370,352		5,415,945	867,924		15,654,221
Prepaid Items		-		87,421	582,381		669,802
Total Current Assets		11,366,501		5,640,054	1,535,517		18,542,072
Capital Assets (net of accumulated Buildings	dep	reciation): 737,548		_	_		737,548
Equipment		56,271		4,335			60,606
Total Capital Assets		793,819		4,335	 		798,154
Total Assets					 1 525 517		
		12,160,320		5,644,389	 1,535,517		19,340,226
LIABILITIES: Current Liabilities:							
Accounts Payable		1,677,810		_	3,975,127		5,652,937
Claims Payable		8,966,454		701,773	420,706		10,088,933
Total Current Liabilities		10,644,264		701,773	4,395,833		15,741,870
NET POSITION:							
Net Investment in Capital Assets		793,819		4,335	-		798,154
Unrestricted		722,237		4,938,281	(2,860,316)		2,800,202
Total Net Position	\$	1,516,056	\$	4,942,616	\$ (2,860,316)	\$	3,598,356

Combining Statement of Revenues, Expenses, and Changes in Net Position Internal Service Funds September 30, 2020

F-2

	Self-Insurance Medical 500		lf-Insurance Workers' ompensation 501	lf-Insurance ccident and Liability 502	Total
OPERATING REVENUES:					
Fees and Charges for Services	\$	40,883,382	\$ 1,668,247	\$ 2,167,334	\$ 44,718,963
Miscellaneous		3,000	-	-	3,000
Total Operating Revenues		40,886,382	1,668,247	2,167,334	44,721,963
OPERATING EXPENSES:					
Operations		46,940,475	588,295	6,093,120	53,621,890
Capital Outlay		8,236	-	111,597	119,833
Depreciation		25,732	4,335	-	30,067
Miscellaneous		974	_	 260,245	261,219
Total Operating Expenses		46,975,417	592,630	6,464,962	54,033,009
Operating Income/(Loss)		(6,089,035)	1,075,617	(4,297,628)	(9,311,046)
Change in Net Position		(6,089,035)	1,075,617	(4,297,628)	(9,311,046)
Total Net Position - beginning		7,605,091	3,866,999	1,437,312	12,909,402
Total Net Position - ending	\$	1,516,056	\$ 4,942,616	\$ (2,860,316)	\$ 3,598,356

Combining Statement of Cash Flows

Internal Service Funds September 30, 2020

F-3

Receipts from others 3,000 - - 3,000 Benefits paid (41,735,565) (1,676,033) (2,082,122) (45,493,720) Net cash used in operating activities (849,183) (7,786) 85,212 (771,757) Cash flows from noncapital financing activities: - 21,255 - 21,255 Net cash provided by financing activities - 21,255 - 21,255 Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502 Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551	Receipts from customers Receipts from others Benefits paid Net cash used in operating activities Cash flows from noncapital financing activities Transfers to other funds	3,000 (41,735,565) (849,183)	(1,676,033)	(2,082,122)	\$ 44,718,963 3,000 (45,493,720) (771,757)
Receipts from others 3,000 - - 3,000 Benefits paid (41,735,565) (1,676,033) (2,082,122) (45,493,720) Net cash used in operating activities (849,183) (7,786) 85,212 (771,757) Cash flows from noncapital financing activities: - 21,255 - 21,255 Net cash provided by financing activities - 21,255 - 21,255 Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502 Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$1,996,149 \$136,688 \$85,212 \$2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: (6,089,035) \$1,075,617 \$(4,297,628) \$(9,311,046)	Receipts from others Benefits paid Net cash used in operating activities Cash flows from noncapital financing activities Transfers to other funds	3,000 (41,735,565) (849,183)	(1,676,033)	(2,082,122)	3,000 (45,493,720)
Benefits paid (41,735,565) (1,676,033) (2,082,122) (45,493,720) Net cash used in operating activities (849,183) (7,786) 85,212 (771,757) Cash flows from noncapital financing activities: - 21,255 - 21,255 Net cash provided by financing activities - 21,255 - 21,255 Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502) Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: 0perating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Benefits paid Net cash used in operating activities Cash flows from noncapital financing activities Transfers to other funds	(41,735,565) (849,183)			(45,493,720)
Net cash used in operating activities (849,183) (7,786) 85,212 (771,757) Cash flows from noncapital financing activities: - 21,255 - 21,255 Net cash provided by financing activities - 21,255 - 21,255 Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502 Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Net cash used in operating activities Cash flows from noncapital financing activities Transfers to other funds	(849,183)			
Cash flows from noncapital financing activities: Transfers to other funds Net cash provided by financing activities Net decrease in cash and cash equivalents (849,183) Cash and cash equivalents - beginning 2,845,332 Cash and cash equivalents - ending \$1,996,149 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Cash flows from noncapital financing activities Transfers to other funds		(7,786)	85,212	(771,757)
Transfers to other funds - 21,255 - 21,255 Net cash provided by financing activities - 21,255 - 21,255 Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502 Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Transfers to other funds	:			
Net decrease in cash and cash equivalents (849,183) 13,469 85,212 (750,502) Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Not each provided by financing activities		21,255	-	21,255
Cash and cash equivalents - beginning 2,845,332 123,219 - 2,968,551 Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Net cash provided by infancing activities	-	21,255	-	21,255
Cash and cash equivalents - ending \$ 1,996,149 \$ 136,688 \$ 85,212 \$ 2,218,049 Reconciliation of operating income (loss) to net cash provided (used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Net decrease in cash and cash equivalents	(849,183)	13,469	85,212	(750,502)
Reconciliation of operating income (loss) to net cash provided (used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Cash and cash equivalents - beginning	2,845,332	123,219		2,968,551
(used) in operating activities: Operating income (loss) \$ (6,089,035) \$ 1,075,617 \$ (4,297,628) \$ (9,311,046)	Cash and cash equivalents - ending	\$ 1,996,149	\$ 136,688	\$ 85,212	\$ 2,218,049
	(used) in operating activities:	•	¢ 1.075.617	¢ (4.207.628)	\$ (0.211.046)
Adjustments to reconcile operating income (loss) to			\$ 1,073,017	\$ (4,297,028)	\$ (9,311,040)
net cash provided (used) by operating activities:					
			(665.876)	623 325	(42,551)
				023,323	30,067
		-		(98.423)	(99,365)
		256,569	-	,	288,159
(Increase) decrease in	· · · · · · · · · · · · · · · · · · ·			,	
		4,534,557	-	-	4,534,557
-			_	3,405,640	3,662,553
	, , ,		(420,920)		165,869
Total adjustments 5,239,852 (1,083,403) 4,382,840 8,539,289	Total adjustments	5,239,852	(1,083,403)	4,382,840	8,539,289
Net cash used in operating activities \$ (849,183) \$ (7,786) \$ 85,212 \$ (771,757)		\$ (849,183)	\$ (7,786)	\$ 85,212	\$ (771,757)



AGENCY FUND

County Officials Fund - to account for the collection of fees and court ordered payments collected by various elected county officials and distribution of those funds on their behalf.

Agency Funds

Combining Statement of Assets and Liabilities September 30, 2020

G-1

	County
	Officials
ASSETS:	 _
Cash	\$ 21,409,112
Accounts Receivable	24,749
TOTAL ASSETS	\$ 21,433,861
<u>LIABILITIES:</u>	
Due to Others	\$ 21,433,861
TOTAL LIABILITIES	\$ 21,433,861

Agency Funds

Combining Statement of Changes in Assets and Liabilities Year Ended September 30, 2020

G-2

		Balance October 1, 2019		Additions		Deductions	S	Balance eptember 30, 2020
COUNTY OFFICIALS: Assets: Cash Accounts Receivable	\$	22,565,058 20,360	\$	3,249,984,091 22,591	\$	3,251,140,037 18,202	\$	21,409,112 24,749
TOTAL ASSETS	\$	22,585,418	\$	3,250,006,682	\$	3,251,158,239	\$	21,433,861
Liabilities: Due to Others TOTAL LIABILITIES	\$	22,585,418 22,585,418	<u> </u>	3,250,006,682 3,250,006,682	<u> </u>	3,251,158,239 3,251,158,239	\$	21,433,861 21,433,861
	_	==,= ==,	_	-,;,500,00 -	_	-,,0,0,		==,:30,001



CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS



<u>Capital Assets Used in the Operation of Governmental Activities</u> <u>Schedule by Source</u>

September 30, 2020

•		

Т	T	1
- 1	1.	- 1

GOVERNMENTAL ACTIVITIES CAPITAL ASSETS:	
Land	\$ 130,761,009
Buildings	219,207,313
Improvements Other than Buildings	26,364,477
Equipment	135,516,962
Infrastructure	1,547,655,284
Construction in Progress	127,940,768
TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS	\$ 2,187,445,813
INVESTMENT IN GOVERNMENTAL FUNDS CAPITAL ASSETS BY SOURCE:	
General Fund	\$ 354,383,197
Special Revenue Funds	1,704,071,822
Capital Project Funds	127,940,767
Internal Service Funds	 1,050,027
TOTAL GOVERNMENTAL ACTIVITIES CAPITAL ASSETS	\$ 2,187,445,813

In prior years this schedule only included capital assets in the operation of Governmental Funds. For this report, Internal Service Funds assets are included in these figures.

Capital Assets Used in the Operation of Governmental Activities Schedule by Function and Activity September 30, 2020

H-2 Page 1 of 2

		Improvements Pag				
T	TD + 1	т 1	D '11'	Other than	F	T. C
Function and Activity	Total	Land	Buildings	Buildings	Equipment	Infrastructure
GENERAL GOVERNMENT:	1.060.026		051.064	2 20 4	116 160	
Risk Management	1,069,826	-	951,264	2,394	116,168	-
County Clerk	383,616	-	-	-	383,616	-
Civic Center	17,632,303	88,214	15,586,323	1,577,781	379,985	-
Building Maintenance	1,662,355	-	171,407	32,788	1,458,160	-
Custudial Services	607,905	30,715	174,371	6,155	396,664	-
Elections Administrator	4,096,363	3,000	582,570	70,469	3,440,324	-
Information Technology	22,747,632	-	86,901	1,061,451	21,599,280	-
County Buildings	98,660,017	-	97,971,814	651,713	-	36,490
County Land	6,614,985	6,495,072		119,913	-	
TOTAL GENERAL GOVT.	153,475,002	6,617,001	115,524,650	3,522,664	27,774,197	36,490
FINANCIAL ADMINISTRATION:	<u>1</u>					
County Auditor	20,945	-	-	-	20,945	-
County Treasurer	11,890	-	-	-	11,890	-
County Purchasing	61,169	-	-	-	61,169	
Tax Assessor/Collector	103,380	17,500	-	-	85,880	-
TOTAL FINANCIAL ADM.	197,384	17,500	-	=	179,884	
HEALTH AND WELFARE:						-
Public Health	8,942,549	159,705	7,085,297	231,249	1,466,298	-
Extension Agents	1,576,126	1,683	815,958	758,485	-	-
Recycling Stations	254,121	-	61,318	53,478	139,325	-
Mental Health Treatment	32,132,130	2,631,689	27,973,100	1,114,493	412,848	-
Community Development	11,598,328	563,626	10,614,528	-	420,174	-
TOTAL HEALTH/WELFARE.	54,503,254	3,356,703	46,550,201	2,157,705	2,438,645	
CULTURE AND RECREATION:						-
Memorial Library	25,235,786	3,637,627	16,764,357	50,694	4,783,108	-
Parks	29,263,939	9,310,958	4,390,386	15,562,595	_	
TOTAL CULTURE AND REC.	54,499,725	12,948,585	21,154,743	15,613,289	4,783,108	

Capital Assets Used in the Operation of Governmental Activities

Schedule of Changes by Function and Activity Year Ended September 30, 2020

H-3 Page 2 of 2

	Govtl Funds Capital Assets			Govtl Funds Capital Assets
F	October 1, 2019	۸ طائلا:	D-1-4:	September 30, 2020
Function and Activity PUBLIC SAFETY:	2019	Additions	Deletions	2020
Emergency Management	19,181,724	1,927,721	48,465	21,060,980
Fire Marshal	573,946	233,357	40,403	807,303
Constables	6,648,017	1,770,529	-	8,418,546
Sheriff	52,778,797	6,124,413	2,050,447	56,852,763
Jail	6,286,651	131,628	2,030,447	6,418,279
	479,039	39,465	-	518,504
District Attorney Forfeitures County Attorney Forfeitures	387,215	39,463 49,718	-	,
Juvenile Probation	· · · · · · · · · · · · · · · · · · ·	49,/18	-	436,933
	1,913,754	-	-	1,913,754
Adult Probation	13,151	10.27(.021	2 000 012	13,151
TOTAL PUBLIC SAFETY	88,262,294	10,276,831	2,098,912	96,440,213
LEGAL AND JUDICIAL:				
Courts	124,789	-	-	124,789
District Clerk	85,304	-	-	85,304
Justice of the Peace	3,083,783	-	-	3,083,783
Law Library	655,919	60,274	99,761	616,432
TOTAL LEGAL AND JUDICIAL	3,949,795	60,274	99,761	3,910,308
TRANSPORTATION:				
Engineer	49,958	-	-	49,958
Commissioners' Operations	1,658,445,126	79,632,349	82,561,770	1,655,515,705
Airport	52,513,295	80,705	11,680,502	40,913,498
TOTAL TRANSPORTATION	1,711,008,379	79,713,054	94,242,272	1,696,479,161
Construction In Progress	688,308	130,356,076	3,103,617	127,940,767
TOTAL GOVERNMENTAL				
FUNDS CAPITAL ASSETS	\$ 2,058,031,987	\$ 230,801,212	\$ 101,387,386	\$ 2,187,445,813

Capital Assets Used in the Operation of Governmental Activities

Schedule of Changes by Function and Activity Year Ended September 30, 2020

				H-3 Page 1 of 2
	Govtl Funds Capital Assets October 1,			Govtl Funds Capital Assets September 30,
Function and Activity	2019	Additions	Deletions	2020
GENERAL GOVERNMENT				
Risk Management	1,148,953	62,523	141,650	1,069,826
County Clerk	383,616	-	-	383,616
Civic Center	17,370,586	261,717	-	17,632,303
Building Maintenance	1,471,610	206,843	16,098	1,662,355
Custodial Services	580,965	26,940	-	607,905
Elections Administrator	4,100,086	15,985	19,708	4,096,363
Information Technology	17,765,033	4,982,599	-	22,747,632
County Buildings	96,560,452	2,099,565	-	98,660,017
County Land	6,614,985			6,614,985
TOTAL GENERAL GOVT.	145,996,286	7,656,172	177,456	153,475,002
FINANCIAL ADMINISTRATION:				
County Auditor	20,945	-	-	20,945
County Treasurer	11,890	-	-	11,890
County Purchasing	61,169	1,364,170	1,364,170	61,169
Tax Assessor/Collector	93,380	10,000		103,380
TOTAL FINANCIAL ADM.	187,384	1,374,170	1,364,170	197,384
HEALTH AND WELFARE:				
Public Health	8,726,121	216,428	-	8,942,549
Extension Agents	922,548	653,578	_	1,576,126
Recycling Stations	199,362	54,758	_	254,120
Mental Health Treatment	32,132,130	-	-	32,132,130
Community Development	11,598,328	-	-	11,598,328
TOTAL HEALTH & WELFARE	53,578,489	924,764	-	54,503,253
		-		
CULTURE AND RECREATION				
Memorial Library	25,097,113	439,871	301,198	25,235,786
Parks	29,263,939	<u>-</u>	<u>-</u>	29,263,939
TOTAL CULTURE/REC.	54,361,052	439,871	301,198	54,499,725

Capital Assets Used in the Operation of Governmental Activities

Schedule of Changes by Function and Activity Year Ended September 30, 2020

H-3 Page 2 of 2

	Govtl Funds Capital Assets October 1,			Govtl Funds Capital Assets September 30,
Function and Activity	2019	Additions	Deletions	2020
PUBLIC SAFETY:				
Emergency Management	19,181,724	1,927,721	48,465	21,060,980
Fire Marshal	573,946	233,357	=	807,303
Constables	6,648,017	1,770,529	=	8,418,546
Sheriff	52,778,797	6,124,413	2,050,447	56,852,763
Jail	6,286,651	131,628	-	6,418,279
District Attorney Forfeitures	479,039	39,465	-	518,504
County Attorney Forfeitures	387,215	49,718	-	436,933
Juvenile Probation	1,913,754	-	-	1,913,754
Adult Probation	13,151			13,151
TOTAL PUBLIC SAFETY	88,262,294	10,276,831	2,098,912	96,440,213
LEGAL AND JUDICIAL:				
Courts	124,789	-	-	124,789
District Clerk	85,304	-	=	85,304
Justice of the Peace	3,083,783	-	=	3,083,783
Law Library	655,919	60,274	99,761	616,432
TOTAL LEGAL AND JUDICIAL	3,949,795	60,274	99,761	3,910,308
TRANSPORTATION:				
Engineer	49,958	-	-	49,958
Commissioners' Operations	1,658,445,126	79,632,349	82,561,770	1,655,515,705
Airport	52,513,295	80,705	11,680,502	40,913,498
TOTAL TRANSPORTATION	1,711,008,379	79,713,054	94,242,272	1,696,479,161
Construction In Progress	688,308	130,356,076	3,103,617	127,940,767
TOTAL GOVERNMENTAL FUNDS CAPITAL ASSETS	\$ 2,058,031,987	\$ 230,801,212	\$ 101,387,386	\$ 2,187,445,813



STATISTICAL SECTION

(unaudited)

This part of Montgomery County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and additional supplementary information says about the County's overall financial health.

<u>Contents</u>	<u>Table</u>
Financial Trends - These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	I, II, III, IV
Revenue Capacity - These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax.	V, VI, VII, VIII
Debt Capacity - These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	IX, X, XI, XII, XIII
Economic and Demographic Indicators - These schedules offer economic and demographic indicators to help the reader understand the environment within which the County's financial activities take place.	XIV, XV
Operating Information - These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides.	XVI, XVII, XVIII

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. Schedules presenting government-wide information include information beginning in that year.

$\underline{\textbf{Net Position by Component}}$

Last Ten Fiscal Years

(accrual basis of accounting)

	2011	2012	2013	2014
Governmental activities				
Net investment in capital assets	\$ 380,478,332	\$ 319,059,222	\$ 364,555,659	\$ 266,597,783
Restricted	9,360,962	26,137,977	61,986,405	71,863,955
Unrestricted	(75,320,823)	(36,634,612)	(37,107,523)	59,772,088
Total Governmental activities net position	314,518,471	308,562,587	389,434,541	398,233,826
Business -type activities				
Net investment in capital assets	-	-	-	-
Restricted	-	-	-	-
Unrestricted	-	-	-	-
Total business-type activities net position				
Primary government				
Net investment in capital assets	380,478,332	319,059,222	364,555,659	266,597,783
Restricted	9,360,962	26,137,977	61,986,405	71,863,955
Unrestricted	(75,320,823)	(36,634,612)	(37,107,523)	59,772,088
Total primary government net position	\$ 314,518,471	\$ 308,562,587	\$ 389,434,541	\$ 398,233,826

Note: Accounting standards require that net position be reported in 3 components in the financial statements: Net Investment in Capital Assets; Restricted; and Unrestricted. Net position is considered restricted when (1) an external party, such as the state or federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted.

TABLE I

\$ 314,750,807 \$ 386,697,807 \$ 452,183,891 \$ 559,976,686 \$ 495,582,	352 \$ 573,671,416
54,197,228 63,131,106 73,859,730 72,875,709 47,671,	390 105,203,041
90,395,375 70,203,109 41,952,110 (135,469,650) (31,485,	989) (116,225,465)
459,343,410 520,032,022 567,995,731 497,382,745 511,767,	753 562,648,992
45,949,353 60,315,827 62,599,944 44,945,936 39,385,	042 3,602,271
(1,064,882) $(4,635,780)$ $(5,928,310)$ $2,992,728$ $(781,$	011) (580,424)
44,884,471 55,680,047 56,671,634 47,938,664 38,604,	031 3,021,847
360,700,160 447,013,634 514,783,835 604,922,622 534,967,	394 577,273,687
54,197,228 63,131,106 73,859,730 72,875,709 47,671,	
89,330,493 65,567,329 36,023,800 (132,476,922) (32,267,	000) (116,805,889)
\$ 504,227,881 \$ 575,712,069 \$ 624,667,365 \$ 545,321,409 \$ 550,371,	784 \$ 565,670,839

Changes in Net Position Last Ten Fiscal Years

(accrual basis of accounting)

	2011	2012	2013	2014
Expenses				
Governmental Activities:				
General Administration	\$ 56,850,436	\$ 54,732,939	\$ 49,084,269	\$ 52,627,252
Judicial	25,751,781	27,800,678	29,981,281	32,077,111
Legal	2,893,028	3,254,126	3,170,292	3,548,986
Elections	1,723,583	2,249,037	2,081,998	2,438,670
Financial Administration	6,111,643	6,334,740	6,748,425	6,813,820
Public Facilities	50,133,665	49,812,586	57,821,137	66,496,215
Public Safety	62,564,836	66,364,576	65,088,893	69,458,813
Health and Welfare	14,924,434	28,582,176	22,722,536	25,315,219
Culture and Recreation	9,061,639	9,607,386	10,121,267	10,285,291
Conservation	982,337	1,003,159	1,170,933	748,622
Public Transportation	80,597,409	65,221,658	76,521,763	89,687,467
Miscellaneous	659,499	-	-	-
Debt Service	24,566,713	23,989,607	29,179,720	17,797,503
General Government	-	-	-	-
Financial Administration	-	-	-	-
Health and Human Services	-	-	-	-
Culture and Recreation	-	-	-	-
Law Enforcement and Corrections	-	-	-	-
Legal and Judicial	-	-	-	-
Transportation	-	-	-	-
Interest and Fiscal Charges	-	-	-	-
Total Governmental Activities Expenses	336,821,003	338,952,668	353,692,514	377,294,969
Business-type activities:				
Toll Road	-	-	-	-
Total business-type activities expenses	-			
Total Expenses	336,821,003	338,952,668	353,692,514	377,294,969

TABLE II
Page 1 of 3

Page 1 of						
2020	 2019	2018	015 2016 2017			
-	\$ \$ 91,013,764	\$ 69,064,470	\$ 65,159,730	\$ 57,650,555	\$ 57,411,391	
-	40,484,282	37,498,575	37,787,341	34,705,287	32,772,811	
-	4,294,105	4,055,102	4,038,642	4,074,382	3,456,782	
-	2,158,108	2,418,834	2,142,405	2,431,498	2,025,750	
-	13,400,718	8,825,650	8,001,174	7,545,414	6,885,418	
-	86,664,558	74,896,281	71,243,441	72,057,612	63,860,067	
-	109,220,683	103,791,920	83,664,853	110,534,947	70,860,690	
-	30,341,024	30,287,821	30,656,288	27,909,010	25,349,849	
-	11,626,582	10,719,438	11,037,207	10,445,137	9,949,881	
	1,637,399	1,903,911	1,704,745	1,480,246	1,279,756	
	87,913,321	89,720,534	81,958,847	80,106,170	74,721,871	
	- 0.202.241	-	-	-	-	
	8,202,241	28,471,590	19,419,455	18,137,058	18,147,345	
115,814,541	-	-	-	-	-	
12,120,208	-	-	-	-	-	
91,519,021	-	-	-	-	-	
14,238,359	-	-	-	-	-	
128,465,299	-	=	-	-	-	
32,123,928	-	-	-	-	-	
81,487,052	-	-	-	-	-	
16,328,138						
492,096,546	 486,956,785	461,654,126	416,814,128	427,077,316	366,721,611	
50 005 656	0.112.100	5 880 884	1 207 110	1.506.053	4.550.655	
52,005,679	 8,113,188	5,773,776	1,307,118	1,506,873	4,572,677	
52,005,679	 8,113,188	5,773,776	1,307,118	1,506,873	4,572,677	
544,102,225	 495,069,973	467,427,902	418,121,246	428,584,189	371,294,288	

Changes in Net Position Last Ten Fiscal Years

(accrual basis of accounting)

•	2011	2012	2013	2014
Program Revenues	_	_		_
Governmental Activities:				
Fees, Fines, Forfeitures and Charges for Service	S			
General Administration	39,240,521	37,812,374	38,371,600	36,601,588
Judicial	8,713,071	2,973,713	7,504,357	8,945,991
Legal	503,400	499,509	484,413	484,963
Elections	177	453	182	317
Financial Administration	2,553,434	2,943,952	3,700,987	4,525,655
Public Facilities	19,812,950	23,655,878	30,568,848	34,120,105
Public Safety	17,542,034	17,403,723	14,140,176	15,900,947
Health and Welfare	10,628,153	16,718,253	16,494,475	17,947,526
Culture and Recreation	309,966	287,967	287,822	309,567
Conservation	-	-	228,653	216,727
Public Transportation	9,219,220	10,489,702	7,538,461	10,634,088
Operating Grants and Contributions	12,781,928	9,526,211	8,669,829	10,302,710
Capital Grants and Contributions	24,936,363	27,209,719	92,305,068	60,564,053
General Government	-	-	-	-
Financial Administration	-	-	-	-
Health and Human Services	-	-	-	-
Culture and Recreation	-	-	-	-
Law Enforcement and Corrections	-	-	-	-
Legal and Judicial	-	-	-	-
Transportation	-	-	-	-
Operating Grants and Contributions	-	-	-	-
Capital Grants and Contributions	-	-	-	-
Total Governmental Activities Program Revenues	146,241,217	149,521,454	220,294,871	200,554,237
Business-type activities:				
Toll Road	-	-	-	-
Total business-type activities revenues	-	-	-	-
Total Revenues	146,241,217	149,521,454	220,294,871	200,554,237
Net (Expense)/Revenue				
Governmental Activities	(190,579,786)	(189,431,214)	(133,397,643)	(176,740,732)
Business-type Activities	-	-	-	-
Net (Expense)	(190,579,786)	(189,431,214)	(133,397,643)	(176,740,732)

TABLE II
Page 2 of 3

2015	2016	2017	2018	2019	2020		
48,745,095	41,420,399	41,240,937	44,732,374	49,534,765	-		
13,933,298	14,825,718	9,131,103	9,628,757	10,449,839	-		
437,628	541,310	555,769	606,306	614,110	-		
198	144,118	7,327	204	111	=		
5,073,087	5,154,306	5,385,447	5,664,153	8,136,059	-		
28,945,676	34,745,935	32,057,716	32,319,163	41,586,131	-		
4,418,006	21,269,829	21,919,270	21,723,535	27,405,344	-		
17,606,018	16,628,893	16,300,319	17,565,029	18,136,433	-		
339,773	156,840	303,209	276,036	238,088	-		
169,779	172,656	143,524	186,637	164,125	=		
10,721,201	11,921,478	9,451,945	9,912,023	10,567,121	-		
9,562,198	13,138,023	14,153,836	18,248,825	11,580,740	-		
94,908,316	89,527,655	58,853,193	70,300,531	59,283,879	-		
-	_	-	_	-	53,840,460		
_	_	_	_	_	8,109,129		
_	_	_	_	_	3,055,498		
_	_	_	_	_	1,522,967		
_	-	-	-	_	54,321,946		
_	-	-	-	_	6,471,109		
_	_	_	-	_	10,952,444		
_	_	_	_	_	81,513,686		
_	_	_	_	_	65,784,276		
234,860,273	249,647,160	209,503,595	231,163,573	237,696,745	285,571,515		
49,795,550	12,302,449	2,298,705	5,172,109	9,255,106	5,097,422		
49,795,550	12,302,449	2,298,705	5,172,109	9,255,106	5,097,422		
284,655,823	261,949,609	211,802,300	236,335,682	246,951,851	290,668,937		
(131,861,338)	(177,430,156)	(207,310,533)	(230,490,553)	(249,260,040)	(206,525,031)		
45,222,873	10,795,576	991,587	(601,667)	1,141,918	(46,908,257)		
(86,638,465)	(166,634,580)	(206,318,946)	(231,092,220)	(248,118,122)	(253,433,288)		
() == =)	() -))	() -)	() =) -)	· / -/ -/	(,,)		

Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting)

	2011	2012	2013	2014
General Revenues and Other Changes in Ne	t Position			
Governmental Activities:				
Taxes				
Property Taxes	161,327,007	167,297,778	175,901,469	186,842,153
Other Taxes	1,785,343	1,674,934	1,970,594	2,456,460
Unrestricted Grants and Contributions	8,364,557	12,855,843	-	-
Investment Earnings	540,642	382,170	459,052	669,309
Miscellaneous	2,900,249	1,264,605	30,938,482	844,937
Transfers	<u>-</u>			
Total Governmental Activities	174,917,798	183,475,330	209,269,597	190,812,859
Business-type activities:				
Investment Earnings	-	-	-	-
Miscellaneous	-	-	-	-
Transfers	-	-	-	-
Total business-type activities		-		
Total Primary Government	174,917,798	183,475,330	209,269,597	190,812,859
Change in Net Position		_		
Governmental Activities	(15,661,988)	(5,955,884)	75,871,954	14,072,127
Business-type Activities	-	- -	-	-
Change in Net Position	\$ (15,661,988)	\$ (5,955,884)	\$ 75,871,954	\$ 14,072,127

TABLE II Page 3 of 3 2015 2016 2017 2018 2019 2020 203,539,676 229,719,148 248,120,144 235,309,431 248,026,503 254,870,342 3,228,697 2,804,782 2,757,791 2,788,410 3,095,156 3,243,389 529,535 2,179,522 3,977,715 7,144,114 11,880,106 6,328,584 539,171 387,973 716,538 589,453 371,322 521,360 338,402 8,301,324 (7,784,462)207,801,848 235,195,632 255,274,242 263,656,666 254,221,347 257,374,391 170,021 1,728,673 305,192 24,500 (338,402)(8,301,324)(12,205,224)7,784,462 (338,402)(8,131,303)(10,476,551)8,114,154 207,463,446 235,195,632 255,274,242 246,090,044 265,488,545 253,180,115 75,940,510 57,765,476 47,963,709 23,730,794 14,396,626 50,849,360 44,884,471 10,795,576 991,587 (9,334,633)(8,732,970)(38,794,103) 120,824,981 48,955,296 68,561,052 14,997,824 5,061,993 12,055,257

Governmental Fund Balances

Last Ten Fiscal Years

(modified accrual basis of accounting)

Fiscal Year

 $201\overline{1^{(1)}}$ 2014 2012 2013 General Fund \$ \$ \$ \$ Nonspendable Restricted 11,217 2,010,097 1,442,838 91,718 5,909,899 Committed 134,855 2,292,056 Assigned 19,571,942 32,806,254 36,450,842 44,517,198 Unassigned 30,241,977 39,722,291 29,647,002 35,336,437 Total General Fund 49,353,799 63,151,166 79,707,275 87,974,383 All Other Governmental Funds \$ \$ \$ \$ Nonspendable 172,593 363,698 2,654,365 1,533,898

\$

80,798,663

10,801,627

91,980,836

16,848

97,079,589

25,354,566

11,718,578

136,807,098

77,236,101

16,133,816

14,409,545

109,313,360

\$

76,922,025

7,421,107

84,535,465

19,740

Restricted

Committed

Total All Other

Governmental Funds

Assigned

Beginning in 2011, the County's fund balances are stated in accordance with the requirements of GASB Statement 54.

TABLE III

ear

	1 15041 1 041										
	2015		2016		2017		2018		2019		2020
•				•		•		•		•	
\$	-	\$	-	\$	-	\$	-	\$	-	\$	536,501
	3,425,360		3,119,811		2,855,149		2,121,503		5,684,101		2,312,003
	10,793,467		16,794,364		29,242,336		15,443,950		11,469,969		43,995,330
	42,441,944		50,680,646		59,173,918		75,082,330		80,000,000		85,000,000
	40,938,206		40,619,824		44,683,463		44,851,001		45,735,841		52,313,298
\$	97,598,977	\$	111,214,645	\$	135,954,866	\$	137,498,784	\$	142,889,911	\$	184,157,132
\$	192,207	\$	106,290	\$	813,310	\$	618,735	\$	566,167	\$	862,252
	74,035,446		133,836,974		164,046,153		149,293,950		185,555,764		149,654,490
	10,299,674		23,988,996		25,603,027		34,489,497		37,479,986		24,017,824
	23,422,966		9,731,586		8,956,249		12,119,931		16,116,571		14,249,765
\$	107,950,293	\$	167,663,846	\$	199,418,739	\$	196,522,113	\$	239,718,488	\$	188,784,331

MONTGOMERY COUNTY, TEXAS Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years

(modified accrual basis of accounting)

	 2011 2012				2013	2014	
Revenues		_					
Taxes	\$ 162,716,956	\$	169,042,135	\$	178,176,320	\$ 189,037,048	
Licenses and Permits	7,498,169		7,340,620		7,933,209	8,559,827	
Fees	16,404,832		17,013,807		19,145,966	18,355,114	
Fees and Charges for Services	-		-		-	-	
Intergovernmental	32,110,368		31,530,494		47,182,714	33,269,063	
Charges for Services	1,633,673		1,975,389		2,892,355	4,968,141	
Investment Earnings	540,616		382,173		459,053	669,336	
Contract Reimbursements	24,213,859		30,930,076		28,960,527	28,370,644	
Inmate Housing	18,958,951		22,670,575		29,373,490	32,383,821	
Fines and Forfeitures	3,662,448		4,247,571		4,392,610	4,792,027	
Commissions	-		-		-	-	
Miscellaneous	 5,055,183		4,354,033		5,557,556	 1,920,078	
Total Revenues	 272,795,055		289,486,873		324,073,800	 322,325,099	
Expenditures							
General Administration	26,145,340		24,829,831		22,145,663	26,136,632	
Judicial	25,547,447		26,939,088		28,623,495	30,585,284	
Legal Services	2,982,862		3,136,043		2,963,853	3,332,642	
Elections	1,344,669		2,156,915		1,887,236	2,512,216	
Financial Administration	5,983,660		5,997,385		6,237,056	6,346,867	
Public Facilities	42,038,981		46,681,717		55,409,376	63,531,573	
Public Safety	65,088,924		63,136,032		62,574,123	66,190,543	
Health and Welfare	23,540,364		27,684,389		22,365,117	23,979,722	
Culture and Recreation	8,480,049		8,621,870		8,800,215	8,967,110	
Conservation	960,483		910,093		1,074,697	1,065,899	
Public Transportation	33,746,483		25,354,154		34,898,188	42,400,671	
Miscellaneous	659,499		-		-	-	
General Government	-		-		-	-	
Financial Administration	-		-		-	-	
Health and Human Services	-		-		-	-	
Culture and Recreation	-		-		-	-	
Law Enforcement and Corrections	-		-		-	-	
Legal and Judicial	-		-		-	-	
Transportation	-		- 0.000.026		-	-	
Capital Projects	26,806,719		8,809,026		18,177,561	27,503,608	
Debt Service:	11 204 061		16.070.000		20 105 150	10.460.000	
Principal Retirement	11,304,861		16,970,899		20,185,150	19,460,000	
Interest and Fiscal Charges	23,757,714		23,245,469		23,025,209	17,618,628	
Issuance Costs	329,498		382,183		590,333	435,540	
Payment to Refunded Bonds Escrow Agent	 200 717 552		204.055.004		200 057 272	240.066.025	
Total Expenditures	 298,717,553		284,855,094		308,957,272	 340,066,935	
Excess/(Deficiency) Revenues over (under) Expenditures	(25,922,498)		4,631,779		15,116,528	(17,741,836)	
Other Financing Sources/(Uses)							
Transfers In	20,909,835		27,961,981		98,091,394	23,737,039	
Transfers Out	(20,909,835)		(27,961,981)		(98,091,394)	(23,737,039)	
Grant Funds Not Reimbursed	-		-			-	
Capital Lease Financing	1,197,802		830,702		218,758	949,101	
Issuance of General Obligation Debt	-		-		15.000.000	-	
Issuance of Refunding Bonds	-		30,885,000		15,880,000	101,760,000	
Payment to Refunded Bonds Escrow Agent	-		(35,739,475)		(60,594,395)	(118,083,208)	
Sale of Capital Asset	- 21 200 000		14005000		65,000,000	-	
Issuance of Other Bonds	31,390,000		14,925,000		13,350,000	- 12 000 212	
Discounts/Premiums on Debt Issuance	 4,238,443		5,709,732		4,353,152	13,889,313	
Total Other Financing Sources/(Uses)	 36,826,245	_	16,610,959		38,207,515	 (1,484,794)	
Net Change in Fund Balances	\$ 10,903,747	\$	21,242,738	\$	53,324,043	\$ (19,226,630)	
Debt Service as a percentage of noncapital expenditures	13.1% 192		14.8%		14.8%	11.9%	
	132						

	2015	2016	<u> </u>	2	017		2018		2019		2019
\$	206,377,981	\$ 231,99	4 520	\$ 248	3,079,254	\$	235,558,082	\$	251,359,371	\$	254,873,331
Ψ	8,175,139		9,910		0,095,653	Ψ	9,582,174	Ψ	9,705,450	Ψ	8,012,194
	18,446,593	20,61			9,492,864		20,621,186		21,304,523		0,012,174
	10,440,575	20,01	-	1,	-,472,004		20,021,100		21,304,323		27,793,565
	38,700,051	35,98	3 483	36	5,524,346		24,293,498		13,418,137		93,239,083
	4,088,981		5,271		5,983,326		5,232,263		6,524,779		93,239,003
	529,538		9,437		3,977,718		7,144,114		11,880,104		6,328,586
	36,963,546	30,18),249,586		31,308,893		39,108,799		24,964,089
	27,265,236	32,71			0,992,842		30,230,873		39,713,354		25,302,982
	4,458,853		0,461		1,110,711		3,969,571		5,186,820		3,229,299
	4,430,033	3,92	0,401	-	r,110,/11		3,909,371		3,180,820		99,476
	3,512,456	5.41	9,640		2,285,873		2,144,850		2,811,764		3,511,054
	348,518,374	378,75			0,792,173		370,085,504		401,013,101	_	447,353,659
_	340,310,374	370,73	3,073	30,	,,772,173	_	370,003,304		401,013,101	_	447,333,037
	29,982,617	24,48	1 407	24	,239,114		25,165,171		39,407,456		_
	32,286,937	33,44			5,387,322		35,505,352		37,587,719		_
	3,388,347		2,560		3,735,549		3,835,022		3,959,026		_
	1,888,438		1,412		,876,697		2,221,687		1,981,614		_
	6,806,814		7,579		7,218,354		8,188,900		12,455,185		_
	59,634,179	66,80			5,622,460		68,625,017		77,635,311		
					1,951,030						-
	72,849,381	81,41					100,770,822		106,708,303		-
	25,246,552	27,30			0,583,589		28,826,687		28,609,063		-
	9,182,400		2,186		0,606,214		9,620,128		10,102,334		-
	1,219,373		6,722		,887,050		1,740,210		1,878,707		-
	44,760,403	51,78	2,691	4(0,502,071		37,721,235		36,406,775		_
	-		-		-		-		-		46.052.040
	-		-		-		-		-		46,852,040
	-		-		-		-		-		11,113,124
	=		-		-		-		-		91,543,464
	-		-		-		-		-		13,409,897
	-		-		-		-		-		132,602,060
	-		-		-		-		-		28,286,368
	-		-				-		-		36,493,642
	-	20,24	6,230	32	2,157,497		58,521,214		53,225,077		53,860,646
	20,115,000	21,36	0.000	27	7,260,000		31,887,580		16,740,000		12,970,000
	18,941,447	18,74			9,787,766		20,165,827		24,015,802		23,975,029
	10,711,117	,	8,473	1,	429,966		194,194		434,383		23,773,027
	_		-	31	,789,234		-		7,305,270		_
	326,301,888	370,08	6 406		5,033,913		432,989,046		458,452,025		451,106,270
_											
	22,216,486	8,66	9,287	(26	5,241,740)		(62,903,542)		(57,438,924)		(3,752,611)
	25 524 525	20.05	0.026	4.	140 207		20.265.005		26 222 225		1 002 070
	25,524,507	29,35			3,440,387		38,365,985		26,322,995		1,803,869
	(25,611,105)	(29,35)		(18	3,003,397)		(28,076,427)		(26,296,028)		(9,588,329)
	-	`	6,862)		-		-		(106,864)		-
	622,106		5,566		758,256		255,949		12,515,094		1,665,337
	-	51,66			3,725,000		45,670,000		89,010,000		-
	-	60,40			7,775,000		-		26,965,000		-
		(73,33	1,090)	(5)	,269,830)		-		-		-
	-		-		-		-		-		-
	-		-		-		-		(28,245,645)		-
_		22,41			,311,438		5,335,327		5,873,492		- /2
_	535,508	61,73	6,798	82	2,736,854		61,550,834		106,038,044		(6,119,123)
\$	22,751,994	\$ 70,40	6,085	\$ 56	5,495,114	\$	(1,352,708)	\$	48,599,120	\$	(9,871,734)
	12.0%		11.6%		13.5%	93	13.7%		10.4%		8.2%



$\frac{MONTGOMERY\,COUNTY, TEXAS}{Taxable\,Assessed\,Value\,and\,Actual\,Value\,of\,Property} \stackrel{(1)\;(2)}{}$

Last Ten Fiscal Years

TABLE V

Fiscal Year	Residential Property	Commercial Property	Other Property	Personal Property ⁽³⁾	Less: Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate ⁽⁴⁾
2011	25,470,544	4,313,292	3,635,389	3,557,689	(3,114,294)	33,862,620	0.4838
2012	26,546,279	4,406,788	3,637,096	3,710,767	(3,199,844)	35,101,086	0.4838
2013	27,633,521	4,749,812	3,644,710	3,767,339	(3,089,011)	36,706,371	0.4838
2014	29,215,860	5,529,356	3,600,829	4,345,886	(3,324,961)	39,366,970	0.4838
2015	33,047,928	6,419,044	3,779,489	4,693,637	(4,285,836)	43,654,262	0.4767
2016	37,876,334	7,401,355	3,906,748	5,133,399	(5,002,526)	49,315,310	0.4767
2017	41,742,803	8,271,324	4,637,123	5,060,465	(5,308,718)	54,402,997	0.4667
2018	43,373,630	8,905,657	4,819,633	5,101,177	(11,351,814)	50,848,283	0.4667
2019	45,200,643	10,309,888	4,881,184	5,304,177	(11,458,596)	54,237,296	0.4667
2020	49,260,474	10,558,652	5,406,116	5,723,311	(12,589,352)	58,359,201	0.4475

Source: Montgomery Central Appraisal District

⁽¹⁾ Amounts expressed in thousands.

Property in the County is reassessed each year. Property is assessed at actual value; therefore, the assessed values are equal to actual value.

This includes the County's 20% exemption.

Tax rates are per \$100 of assessed value.

Property Tax Rates⁽¹⁾ - Direct and Overlapping Governments <u>Last Ten Fiscal Years</u>

	20	11	2012	2013	2014
MONTGOMERY COUNTY, TEXAS:					
General Fund	\$ 0	.3582	\$ 0.3629	\$ 0.3715	\$ 0.3657
Special Revenue Funds	0	.0458	0.0464	0.0464	0.0464
Debt Service Fund	0	.0798	 0.0745	 0.0659	 0.0717
Total Montgomery County, Texas	0	.4838	0.4838	0.4838	0.4838
OVERLAPPING GOVERNMENTS:					
Special Districts:					
Blaketree M.U.D. #1		-	-	-	-
Chateau Woods M.U.D.	0	.2223	0.2317	0.2486	0.2592
Clover Creek M.U.D.	1	.2500	1.2500	1.2500	1.2500
Conroe M.U.D #1	0	.6000	0.6000	0.6000	0.6000
Corinthian Point M.U.D.	0	.5738	0.5393	0.5393	0.5393
East Montgomery County M.U.D. #3	0	.9500	0.9500	0.9500	0.9500
East Montgomery County M.U.D. #4	N	o Tax	No Tax	No Tax	No Tax
East Montgomery County M.U.D. #6		=	-	-	-
East Montgomery County M.U.D. #7		=	-	-	-
East Montgomery County M.U.D. #7		-	-	-	-
East Plantation U.D.	0	.7090	0.7090	0.7090	0.7090
Far Hills U.D.	0	.4700	0.4820	0.4820	=
Grand Oaks M.U.D	1	.3500	1.3500	1.3500	1.3500
Harris County ID #17		-	=	=	=
Harris-Montgomery County Mgt Distr.		-	-	-	-
Harris County M.U.D #386		-	0.9900	0.9400	0.7200
Kings Manor M.U.D.	0	.8600	0.8600	0.8300	0.8100
Lake Conroe Hills M.U.D.	0	.5000	0.5000	0.5000	0.5000
Lazy River I.D.	0	.5599	0.5342	0.5627	0.5662
Hendricks - Defined Area		_	_	_	0.5000
Lone Star Community College	0	.1176	0.1210	0.1198	0.1160
Magnolia East M.U.D.		_	-	-	-
Montgomery County D.D. #6	0	.2641	0.2100	0.2100	0.2050
Montgomery County D.D. #10	0	.4470	0.4470	0.4500	0.4500
Montgomery County F.W.S.D. #6	0	.2941	0.2820	0.3385	0.3462
Montgomery County Hospital Dist		.7540	0.0745	0.0729	0.7270
Montgomery County M.U.D. #1		_	-	_	_
Montgomery County M.U.D. #6	0	.0950	0.0875	0.0800	0.0750
Montgomery County M.U.D. #7	0	.1750	0.1675	0.1675	0.1645
Montgomery County M.U.D. #8		.2494	0.2651	0.2651	0.2651
Montgomery County M.U.D. #9		.6000	0.6000	0.6000	0.6000
Montgomery County M.U.D. #15		.2400	1.2400	1.2400	1.2400
Montgomery County M.U.D. #16		.3000	1.3000	1.2600	1.2000
Montgomery County M.U.D. #18		.4400	0.4300	0.3800	0.3800
Montgomery County M.U.D. #19		.3243	0.3243	0.3243	0.3000
			–		

TABLE VIPage 1 of 4

					Page 1 of 4
2015	2016	2017	2018	2019	2020
\$ 0.3544	\$ 0.354	7 \$ 0.3419	\$ 0.3437	\$ 0.3423	\$ 0.3329
0.0464	0.048	6 0.0486	0.0486	0.0486	0.0486
0.0759	0.073	4 0.0762	0.0744	0.0758	0.0660
0.4767	0.476	7 0.4667	0.4667	0.4667	0.4475
-	1.350		1.3500	1.3500	1.3500
0.2616	0.249		0.2741	0.2950	0.3350
0.7800	1.250		1.2100	1.2100	1.2100
0.6000	0.600		0.6000	0.6000	0.6000
0.4791	0.435		0.3900	0.3650	0.3696
0.6700	0.950		1.2000	0.9000	0.9000
No Tax	1.250	0 1.2500	1.2500	1.2500	1.2500
-	_	-	-	1.3000	1.3000
-	_	-	-	1.3000	1.3000
-	_	-	-	-	1.3500
0.6700	0.630		0.5400	0.5400	0.5400
0.4740	0.650		0.6740	0.6740	0.6740
1.3200	1.320	0 1.0500	1.0200	1.0000	1.0000
-	-	-	-	1.2500	-
-	-	-	-	-	1.2500
0.5000	0.500		0.4650	0.4650	0.4900
0.7900	0.740		0.7000	0.7000	0.6800
0.4750	0.465		0.4550	0.4500	0.4500
0.5564	0.521		0.4829	0.4896	0.4725
0.9850	0.985		0.9850	0.9850	0.9850
0.1081	0.107	9 0.1078	0.1078	0.1078	0.1078
-	-	-	=	-	1.5000
0.1925	0.170		0.1600	0.1400	0.1400
0.4400	0.440		0.4400	0.4400	0.4400
0.3770	0.380		0.2977	0.3100	0.3089
0.0725	0.071		0.0664	0.0599	0.0589
-	-	0.0900	0.0800	0.0750	-
0.0750	0.075		0.0750	0.0700	0.0800
0.1645	0.164		0.1645	0.1250	0.1250
0.2651	0.265		0.3000	0.3000	0.3000
0.4555	0.418		0.4059	0.4059	0.4059
1.1970	1.037		0.8900	0.8700	0.8200
1.0300	0.930		0.8694	-	0.9600
0.3600	0.360		0.3300	0.3300	0.3300
0.2800	0.250		0.2000	0.1800	0.1800
1.2800	1.195	4 1.1500	1.1500	1.1250	1.1200

Property Tax Rates⁽¹⁾ - Direct and Overlapping Governments <u>Last Ten Fiscal Years</u>

	2011	2012	2013	2014
Special Districts (continued):		, ,		
Montgomery County M.U.D. #36	0.0550	0.0400	0.0350	0.0350
Montgomery County M.U.D. #39	0.4300	0.4200	0.4200	0.4150
Montgomery County M.U.D. #40	0.1700	0.1600	0.1500	0.1400
Montgomery County M.U.D. #42	1.2300	1.1800	1.1500	1.2500
Montgomery County M.U.D. #46	0.2750	0.2650	0.2550	0.2400
Montgomery County M.U.D. #47	0.2500	0.2450	0.2450	0.2450
Montgomery County M.U.D. #56	1.0000	1.0000	1.0000	1.0000
Montgomery County M.U.D. #60	0.2400	0.2375	0.2275	0.2175
Montgomery County M.U.D. #67	0.3200	0.3125	0.3125	0.3025
Montgomery County M.U.D. #83	1.2000	1.1300	1.0500	0.9800
Montgomery County M.U.D. #84	1.2500	1.2500	1.2500	1.2000
Montgomery County M.U.D. #88	1.3900	1.3900	1.3900	1.3900
Montgomery County M.U.D. #89	1.1800	1.1100	1.0900	1.0600
Montgomery County M.U.D. #90	0.6000	0.6000	0.6000	0.6000
Montgomery County M.U.D. #92	0.6000	0.6000	0.6000	0.6000
Montgomery County M.U.D. #94	1.1600	1.1300	1.1000	1.0100
Montgomery County M.U.D. #95	No Tax	1.3500	1.3500	1.3500
Montgomery County M.U.D. #96	NO Tax	1.5500	1.5500	1.5500
Montgomery County M.U.D. #98	1.2300	1.2250	1.2250	1.2250
Montgomery County M.U.D. #99		1.2230		
	1.0400	1.0400	1.0400	1.0400
Montgomery County M.U.D. #105	- No Tax	- No Tax	- N/A	-
Montgomery County M.U.D. #111	0.7000	0.7000	0.7000	0.7000
Montgomery County M.U.D. #107				
Montgomery County M.U.D. #112	1.1000	1.1000	1.1000	1.1000
Montgomery County M.U. D #113	1.1900	1.1900	0.7500	0.7100
Montgomery County M.U.D. #115	1.3500	1.3500	1.3500	1.3500
Montgomery County M.U.D. #119	1.4500	1.4500	1.4500	1.4500
Montgomery County M.U.D. #121	-	1.2500	-	-
.Montgomery County M.U.D. #123	-	1.2500	-	-
Montgomery County M.U.D. #126	-	-	-	-
Montgomery County M.U.D. #127	-	-	-	-
Montgomery County M.U.D. #128A	-	-	-	-
Montgomery County M.U.D. #132	-	-	-	-
Montgomery County M.U.D. #137	-	-	-	-
Montgomery County M.U.D. #138	-	-	-	-
Montgomery County M.U.D. #139	-	-	-	-
Montgomery County M.U.D. #141	-	-	-	-
Montgomery County M.U.D. #142	-	-	-	-
Montgomery County M.U.D. #145	-	-	-	-
Montgomery County M.U.D. #148	-	-	-	-
Montgomery County M.U.D. #149	-	-	-	-
Montgomery County M.U.D. #150	-	-	-	-
Montgomery County M.U.D. #151	-	-	-	-

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2015	2016	2017	2018	2019	2020
0.0550	_	0.0350	0.0350	0.0350	0.0350
0.4150	0.4000	0.3650	0.3550	0.3550	0.3550
0.1300	0.0900	-	-	-	-
1.2500	1.1700	1.1400	1.1100	1.0800	1.0700
0.2300	0.2250	0.2125	0.2125	0.2125	0.2097
0.2450	0.2450	0.2450	0.2450	0.2450	0.2450
0.9964	0.8600	0.8300	0.7300	0.7200	0.7200
0.1975	0.1850	0.1650	0.1650	0.1650	0.1650
0.2800	0.2575	0.2375	0.2175	0.1600	0.1600
0.9000	0.8200	0.7700	0.7500	0.7400	0.7400
1.0200	0.9500	0.9000	0.8800	0.8800	0.8000
1.3900	1.3900	1.3900	1.3800	1.3800	1.3800
1.0600	0.9500	0.8864	0.8828	0.8200	0.7950
0.6000	0.6000	0.6000	0.6000	0.6000	0.6000
0.6000	0.6000	0.6000	0.6000	0.6000	0.6000
0.9300	0.8400	0.7700	0.8000	0.8000	0.7850
1.3500	1.3000	1.3000	1.2500	1.2500	1.2200
-	_	1.4800	1.4800	1.4800	1.4800
1.2100	1.1650	1.1350	1.0400	1.0850	1.0700
1.0400	1.0400	1.0400	1.0400	1.0400	1.0400
-	-	1.3500	1.3500	1.3500	1.3500
-	-	-	-	-	1.3500
0.7000	0.7000	0.7000	0.6900	0.6800	0.6000
1.1000	1.0257	1.0207	1.0000	0.9800	0.9500
1.1200	1.0200	0.9200	0.9000	0.8900	0.8800
1.3500	1.3500	1.3500	1.3500	1.3200	1.3000
1.4500	1.3700	1.3700	1.3200	1.2900	1.2400
-	-	-	-	0.9900	0.9900
-	-	-	-	-	-
-	-	0.9000	0.9000	0.9000	0.9000
1.3500	1.3500	1.3500	1.3500	1.3500	1.3500
-	-	-	-	1.1000	1.1000
-	-	-	-	0.7000	0.7000
-	-	-	-	1.3500	1.3500
-	-	-	-	0.8800	0.8800
-	-	-	-	1.4500	1.4000
-	-	-	-	1.3500	1.3500
-	-	-	-	1.0000	1.0000
-	-	-	-	1.4500	1.3500
-	-	-	-	0.9000	0.9000
-	-	-	-	-	0.9000
-	-	-	-	-	1.3500
-	-	-	-	-	1.3500

Property Tax Rates⁽¹⁾ - Direct and Overlapping Governments <u>Last Ten Fiscal Years</u>

	2011	2012	2013	2014
Special Districts (continued):				
Montgomery County M.U.D. #164	-	-	-	-
Montgomery County M.U.D. #165	-	-	-	-
Montgomery County U.D. #2	0.5700	0.5700	0.5700	0.5700
Montgomery County U.D. #3	0.4554	0.4515	0.4515	0.4515
Montgomery County U.D. #4	0.4895	0.4895	0.4100	0.4100
Montgomery County W.C.I.D. #1	0.7750	0.8100	0.8100	0.8100
New Caney M.U.D.	0.7100	0.7100	0.7100	0.7100
New Caney M.U.D. Valley Ranch	-	-	-	-
Point Aquarius M.U.D.	0.7032	0.7032	0.7032	0.7032
Porter M.U.D.	0.5150	0.5150	0.5150	0.5150
Rayford Road M.U.D.	0.5920	0.6220	0.6100	0.6000
River Plantation M.U.D.	0.3101	0.3200	0.3200	0.3200
Roman Forest Cons. M.U.D.	0.2900	0.2700	0.2000	0.2200
Roman Forest P.U.D. #3	1.2500	1.2500	-	-
Roman Forest P.U.D. #4	1.1500	1.1500	1.1540	1.1540
South Montgomery County M.U.D.	0.2266	0.2266	0.2266	0.2258
Spring Creek U.D.	1.0000	1.0000	1.0000	1.0000
Stanley Lake M.U.D.	0.5200	0.5100	0.5000	0.5200
Texas National M.U.D.	1.0959	1.0959	1.0823	1.1330
Valley Ranch Medical Center MD	-	-	-	-
Valley Ranch Town Center MD	-	-	-	-
Valley Ranch M.U.D. #1	1.4000	1.4000	1.4000	1.4000
Wood Trace M.U.D. #1	0.7500	0.7500	0.7500	0.7500
Woodlands Metro-Center M.U.D.	0.1900	0.1750	0.1750	0.1650
Woodlands M.U.D. #1	-	-		-
Woodlands M.U.D. #2	0.1900	0.1700	0.1500	0.1300
Woodlands R.U.D. #1	0.4300	0.4266	0.4063	0.3600
Woodridge M.U.D.	-	-	-	1.5000
Emergency Service District #1	0.0974	0.9640	0.0964	0.0964
Emergency Service District #2	0.1000	0.1000	0.1000	0.1000
Emergency Service District #3	0.1000	0.0998	0.0990	0.0954
Emergency Service District #4	0.1000	0.0986	0.0961	0.1000
Emergency Service District #5	0.0935	0.1000	0.1000	0.1000
Emergency Service District #6	0.1000	0.1000	0.1000	0.1000
Emergency Service District #7	0.1000	0.1000	0.0998	0.0996
Emergency Service District #8	0.1000	0.1000	0.1000	0.0960
Emergency Service District #9	0.1000	0.0946	0.0917	0.0855
Emergency Service District #10	0.1000	0.0988	0.1000	0.1000
Emergency Service District #11	0.1000	0.1000	0.1000	0.1000
Emergency Service District #12	0.1000	0.0996	0.0996	0.1000
Emergency Service District #14	0.1000	0.1000	0.1000	0.0951
Total Special Districts	51.4491	54.6308	50.3262	51.4080

TABLE VI Page 3 of 4

_	2015	2016	2017	2018	2019	2020
	-	-	-	-	-	1.3500
	-	-	-	-	-	1.3500
	0.5700	0.5000	0.4900	0.4600	0.4600	0.4750
	0.0900	0.0900	0.0900	0.0900	0.0900	0.0899
	0.0800	0.0800	0.0775	0.0775	0.0700	0.0875
	0.8100	0.7600	0.7600	0.7820	0.7820	0.7476
	-	-	-	-	-	0.5300
	0.7800	0.7800	-	-	-	-
	0.6631	0.6000	0.5800	0.5600	0.5200	0.5000
	0.5150	0.4800	0.4800	0.4800	0.4640	0.4600
	0.5800	0.5500	0.5300	0.5100	0.5100	0.5000
_	0.3200	0.3200	0.3200	0.3200	0.3200	0.3200
	0.2100	0.2035	0.1850	0.1593	0.1546	0.1340
	-	-	1.2088	0.9500	0.9500	0.5600
	1.1657	1.1720	1.1748	1.1656	1.1749	1.1749
	0.2175	0.1733	0.1660	0.1600	0.1600	0.1600
	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
	0.5300	0.5300	0.5300	0.5300	0.5500	0.5500
	1.1330	1.1300	1.1330	1.1330	1.1330	1.1330
	-	-	-	-	0.3500	0.4000
	-	-	-	-	1.1500	0.9700
	1.4000	1.2000	1.1500	1.1500	1.0000	1.1000
_	1.5000	1.5000	1.3500	1.3500	1.3500	1.3500
	0.1650	0.1550	0.1250	0.1050	0.0900	0.0900
	-	-	-	-	-	0.0750
	0.1100	0.1000	-	-	-	-
	0.3800	0.3200	0.2600	0.2150	0.2000	0.2000
	1.3000	0.1000	1.2700	1.2700	1.2600	1.2600
	0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
	0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
	0.0955	0.1000	0.0981	0.1000	0.1000	0.1000
_	0.0917	0.0808	0.1000	0.1000	0.1000	0.0939
	0.1000	-	-	-	-	-
	0.1000	0.1000	0.1000	0.1000	0.1000	0.1000
	0.0967	0.1000	0.1000	0.1000	0.1000	0.1000
	0.0946	0.0926	0.0906	0.1000	0.1000	0.1000
	0.0814	0.1000	0.1000	0.0972	0.1000	0.1000
	0.0980	0.0970	0.1000	0.1000	0.1000	0.1000
	0.1000	-	-	-	-	-
	0.0983	0.1000	0.1000	0.1000	-	-
_	0.0885	0.1000	0.1000	0.1000	0.1000	0.1000
	53.9109	51.8583	54.3785	54.6195	69.2382	78.9531

<u>Property Tax Rates⁽¹⁾ - Direct and Overlapping Governments</u> <u>Last Ten Fiscal Years</u>

2011	2012	2013	2014
_	0.6850	0.7800	0.7800
0.4200	0.4200	0.4200	0.4200
0.4914	0.4814	0.4786	0.4786
0.4199	0.4155	0.4155	0.4155
0.5996	0.5996	0.5744	0.5244
0.6512	0.6698	0.6844	0.6741
0.3890	0.3779	0.3779	0.3818
0.4707	0.4721	0.4819	0.4819
0.3282	0.3237	0.3137	0.2664
0.2968	0.2797	0.2797	0.2720
0.5214	0.5044	0.5000	0.5429
0.5893	0.5669	0.5208	0.5363
0.3373	0.3514	0.3544	0.3496
0.3274	0.3250	0.3173	0.2940
0.5199	1.0000	0.5000	0.4971
-	-	0.9850	0.5750
-	-	-	0.5750
0.6388	0.6388	0.6388	0.6388
7.0009	8.1112	8.6224	8.7034
			1.3150
1.2950			1.2850
-			1.5200
			1.3995
			1.3400
			1.6700
			1.0400
			1.3155
			1.3600
			1.3900
12.0194	13.5095	13.4900	13.6350
\$70.9532	\$76.7352	\$72.9223	\$74.2302
	0.4914 0.4199 0.5996 0.6512 0.3890 0.4707 0.3282 0.2968 0.5214 0.5893 0.3373 0.3274 0.5199 0.6388 7.0009 1.3150 1.2950 - 1.3995 1.3400 1.5400 1.0400 1.3599 1.3600 1.3700 12.0194	- 0.6850 0.4200 0.4200 0.4914 0.4814 0.4199 0.4155 0.5996 0.5996 0.6512 0.6698 0.3890 0.3779 0.4707 0.4721 0.3282 0.3237 0.2968 0.2797 0.5214 0.5044 0.5893 0.5669 0.3373 0.3514 0.3274 0.3250 0.5199 1.0000	- 0.6850 0.7800 0.4200 0.4200 0.4200 0.4914 0.4814 0.4786 0.4199 0.4155 0.4155 0.5996 0.5996 0.5744 0.6512 0.6698 0.6844 0.3890 0.3779 0.3779 0.4707 0.4721 0.4819 0.3282 0.3237 0.3137 0.2968 0.2797 0.2797 0.5214 0.5044 0.5000 0.5893 0.5669 0.5208 0.3373 0.3514 0.3544 0.3274 0.3250 0.3173 0.5199 1.0000 0.5000 0.9850 0.6388 0.6388 0.6388 7.0009 8.1112 8.6224 1.3150 1.3150 1.3150 1.2950 1.2950 1.2900 - 1.5200 1.5200 1.3995 1.3995 1.3995 1.3400 1.3400 1.3400 1.5400 1.5400 1.5400 1.0400 1.0400 1.0400 1.3599 1.3300 1.3600 1.3600 1.3600 1.3155 1.3700 1.3700 1.3700 12.0194 13.5095 13.4900

⁽¹⁾ Per \$100 of assessed valuation.

NOTE: The County's property tax rate may only be changed in a public hearing.

Sources: Montgomery Central Appraisal District, Harris County Appraisal District, Liberty County Appraisal District, Tomball Independent School District.

TABLE VIPage 4 of 4

2015	2016	2017	2018	2019	2020
0.7800	0.7800	0.7700	0.7700	0.7700	0.77
0.4200	0.4200	0.4175	0.4175	0.4175	0.43
0.4629	0.4629	0.4629	0.4709	0.4675	0.46
0.4155	0.4155	0.4155	0.4155	0.4000	0.40
0.4822	0.4598	0.4509	0.4470	0.4807	0.49
0.6591	0.6743	0.6604	0.6852	0.6748	0.67
0.3818	0.3459	0.2606	0.2606	0.2850	0.28
0.4819	0.4945	0.4945	0.7385	0.7538	0.75
0.2404	0.2399	0.2295	0.2099	0.1799	0.17
0.2473	0.2473	0.2616	0.4103	0.4103	0.41
0.5353	0.5207	0.5000	0.4595	0.4595	0.45
0.6077	0.5961	0.5953	0.6351	0.6697	0.58
0.3597	0.3597	0.3785	0.3784	0.2306	0.22
0.2500	0.2300	0.2300	0.2300	0.2273	0.22
0.8125	0.6566	0.5782	0.5000	0.5000	0.36
0.6190	0.7110	-	0.7150	0.7150	0.70
0.6190	0.7110	-	0.7150	0.7071	0.70
0.6311	-	0.5864	0.5864	0.5883	0.56
9.0054	8.3252	7.2918	9.0448	8.9370	8.6
1.3150	1.3150	1.3800	1.4150	1.4150	1.34
1.2800	1.2800	1.2800	1.2800	1.2800	1.23
1.5200	1.5200	1.5200	1.5200	1.5200	1.4
1.3895	1.3795	1.3795	1.3795	1.3795	1.30
1.3400	1.3400	1.3700	1.3700	1.3700	1.30
1.6700	1.6700	1.6700	1.6700	1.6700	1.50
1.0400	1.0400	1.0400	1.0400	1.0600	0.99
1.3155	1.3155	1.6000	1.6000	1.1700	1.49
1.3600	1.3600	1.3400	1.3400	1.3400	1.29
1.3900	1.3900	1.3900	1.3900	1.3900	1.27
13.6200	13.6100	13.9695	14.0045	13.5945	13.22
		^= - · · · -	4= 0 :	404	
\$77.0130	\$74.2702	\$76.1065	\$78.1355	\$92.2264	\$101.3

<u>Principal Taxpayers</u> <u>Current Year and Nine Years Ago</u>

TABLE VII

2020 Taxpayer	Type of Business	2020 Assessed Valuation (1)	Percentage of Total Assessed Valuation (2)
Entergy Texas Inc.	Electric Utility	\$ 399,067,408	0.68 %
Wal-Mart Real Estate Business Trust	Retail	273,895,382	0.47
Mckesson Corporation	Medical	218,098,831	0.37
Anadarko Realty Co.	Oil & Gas Industrial	215,129,760	0.37
The Woodlands Mall Associates	Retail	200,749,641	0.34
IMI MSW LLC	Retail	140,069,430	0.24
Kingwood Medical Plaza Ltd	Medical	136,717,022	0.23
Woodlands Land Dev LP	Land Development	130,992,298	0.22
Ball Metal Container Corp	Manufacturing	106,904,274	0.18
The Geo Group	Real Estate	106,166,640	0.18
		\$ 1,927,790,686	3.28 %
			-
		2010 4 1	Percentage of
		2010 Assessed	Total Assessed
2011 Taxpayer	Type of Business	Valuation (1)	Valuation (3)
Wal Mart Real Estate Business Trust/			
Sams Club	Retail	249,899,476	0.78 %
Entergy, Texas Inc	Electric Utility	206,455,710	0.65
Woodlands Land Development LP	Land Development	200,599,980	0.63
Denbury Onshore LLC	Oil & Gas	176,376,860	0.55
Anadarko Realty Co	Oil & Gas	137,104,330	0.43
Conroe Regional Medical Center/			
Kingwood Medical Plaza	Medical	120,287,730	0.38
Hughes Christensen Company	Oil & Gas	86,057,850	0.27
Consolidated Communications of Texas	Communications	78,352,940	0.24
Canrig Drilling Tech Ltd	Oil & Gas	74,892,990	0.23
The Woodlands Mall Association	Retail	58,159,755	0.18
		\$ 1,388,187,621	4.34 %

⁽¹⁾ Source: Montgomery Central Appraisal District

⁽²⁾ Net Assessed Valuation - 2020 \$ 58,359,200,490

⁽³⁾ Net Assessed Valuation - 2011 \$ 31,993,150,379

Property Tax Levies and Collections (1) Last Ten Fiscal Years

TABLE VIII

	Colle	cted i	n first period			Co	ollections in	Total collec	tions
Fiscal Year	 Levy		Amount	Percentag	ge	S	ubsequent periods	 Amount	Percentage
2011	\$ 160,613,960	\$	159,432,595	99.3	%	\$	969,064	\$ 160,401,659	99.9 %
2012	166,764,811		164,636,997	98.7	%		1,852,080	166,489,077	99.8 %
2013	175,204,298		173,007,132	98.7	%		1,866,459	174,873,591	99.8 %
2014	186,703,380		184,735,498	98.9	%		1,607,946	186,343,444	99.8 %
2015	203,804,943		201,321,741	98.8	%		2,116,800	203,438,541	99.8 %
2016	229,000,765		226,359,011	98.8	%		2,098,457	228,457,468	99.8 %
2017	247,075,115		243,625,647	98.6	%		2,399,870	246,025,517	99.6 %
2018	235,828,214		232,005,266	98.4	%		740,543	232,745,809	98.7 %
2019	250,896,287		246,268,100	98.2	%		438,156	246,706,256	98.3 %
2020	256,035,175		253,326,012	98.9	%		-	253,326,012	98.9 %

Source: Montgomery County Tax Assessor-Collector

⁽¹⁾ Taxes levied in any year which are collected from October 1 through June 30 are shown as current collections. Such amounts include collections of the current levy after February 1, which is the date taxes become legally delinquent.

Ratios of Outstanding Debt by Type (1) MONTGOMERY COUNTY, TEXAS Last Ten Fiscal Years

TABLE IX

		Per	Capita (2)	\$ 1,142.62	1,071.90	956.79	913.29	837.81	885.17	876.80	1,076.89	1,146.26	1,085.24
				%	%	%	%	%	%	%	%	%	%
	Percent of	Personal	Income (2)	2.31	2.09	1.77	1.40	1.35	1.51	N/A	N/A	N/A	N/A
	Total	Primary	Government	\$ 528,057,094	515,903,862	470,394,258	459,313,727	434,779,991	475,831,615	493,821,138	614,834,393	677,351,667	659,162,820
e Activities	Net: Interest	Premiums	and Discounts	<u>₩</u>	ı	ı	ı	ı	ı	ı	7,778,322	7,510,104	7,231,952
Business-type Activities		Revenue	Bonds	↔	ı	ı	ı	ı	ı	ı	87,680,000	87,680,000	87,680,000
	Net: Interest	Premiums	and Discounts	\$ 15,233,295	10,236,430	12,589,534	28,256,466	26,085,333	43,468,294	46,503,251	47,447,713	48,232,661	44,196,827
	Capital	Leases	Obligation	\$ 15,336,959	13,671,491	11,209,724	9,942,261	7,694,658	5,893,321	3,777,887	13,953,358	11,578,902	10,674,041
Governmental Activities	Certificates	Jo	Obligation	\$ 99,190,000	101,120,000	109,930,000	74,555,000	71,000,000	58,535,000	50,750,000	49,090,000	47,375,000	45,605,000
Govern		Revenue	Bonds	\$ 128,266,840	122,140,941	75,075,000	67,995,000	60,585,000	52,825,000	16,420,000	ı	ı	1
	General	Obligation	Bonds	270,030,000	268,735,000	261,590,000	278,565,000	269,415,000	315,110,000	376,370,000	408,885,000	474,975,000	463,775,000
		al	ı,	1 8	7	8	4	S	9	7	∞	6	0
		Fiscal	Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020

Details regarding the County's outstanding debt can be found in the notes to the financial statements. E 6

Personal income for 2017 - 2020 is not available.

See Table XIV for personal income and population data.

Ξ Ratios of Net General Bonded Debt Outstanding MONTGOMERY COUNTY, TEXAS Last Ten Fiscal Years

TABLE X

	Per Capita ⁽³⁾	1.51 % \$ 1,109.44	1,043.50	933.99	893.52	822.98	874.21	870.09	1,052.45	1,126.66	1,067.66
Percentage	of Actual Value of Property (2)	1.51 %	1.43 %	1.25 %	1.14 %	% 86.0	0.95 %	% 06:0	1.18 %	1.23 %	1.11 %
	Total Primary Government	\$512,720,135	502,232,371	459,184,534	449,371,466	427,085,333	469,938,294	490,043,251	600,881,035	665,772,765	648,488,779
e Activities	Net: Interest Premiums and Disounts	•	ı	ı	ı	ı	ı	ı	7,778,322	7,510,104	7,231,952
Business-type Activities	Revenue Bonds	\$	ı	1	1	1	1	1	87,680,000	87,680,000	87,680,000
	Net: Interest Premiums and Discounts	\$ 15,233,295	10,236,430	12,589,534	28,256,466	26,085,333	43,468,294	46,503,251	47,447,713	48,232,661	44,196,827
al Activities	Certificates of Obligation	\$ 99,190,000	101,120,000	109,930,000	74,555,000	71,000,000	58,535,000	50,750,000	49,090,000	47,375,000	45,605,000
Governmental Activities	Revenue Bonds (4)	\$128,266,840	122,140,941	75,075,000	67,995,000	60,585,000	52,825,000	16,420,000	ı	ı	1
	General Obligation Bonds	\$270,030,000	268,735,000	261,590,000	278,565,000	269,415,000	315,110,000	376,370,000	408,885,000	474,975,000	463,775,000
I	Fiscal Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020

⁽¹⁾ Details regarding the County's outstanding debt can be found in the notes to the financial statements.

⁽²⁾ Taxable Assessed Valuation can be found in Table V.

⁽³⁾ Population data can be found in Table XIV. (4) The County began issuing revenue bonds in 2007.

<u>Legal Debt Margin ⁽¹⁾</u> <u>Last Ten Fiscal Years</u>

	20)11	2012	2013		2014
Assessed value (2)	\$ 33,8	862,620	\$ 35,101,086	\$ 36,706,371	\$	39,366,970
Debt limit (3)	8,4	465,655	8,775,272	9,176,593		9,841,743
Debt applicable to limit						
Total bonded debt	4	197,487	491,996	446,595		493,740
Less: Assets in Debt			 		•••••	
Service Funds available						
for payment of principal		(14,239)	 (15,950)	 (17,795)		(20,906)
Total debt applicable						
to limit		483,248	476,046	 428,800		472,834
Legal debt margin	\$ 7,9	982,407	\$ 8,299,226	\$ 8,747,794	\$	9,368,910
Total debt applicable						
to the limit as a percent of debt limit		5.71%	5.42%	4.67%		4.80%

⁽¹⁾ Amounts expressed in thousands.

⁽²⁾ Assessed valuation is equal to total valuation less personal property.

⁽³⁾ The County is authorized under Article III, Section 52 of the State Constitution to issue bonds payable from ad valorem taxes for the construction and maintenance of roads. There is no constitutional or statutory limit as to rates on bonds issued pursuant to such constitutional provision. However, the amount of bonds which may be issued is limited to 25% of the assessed valuation of real property in the County.

⁽⁴⁾ Beginning in 2014, total bonded debt includes total debt outstanding for both Montgomery County and Woodlands RUD #1.

TABLE XI

 2015	2016	2017	2018	2019	2020
\$ 43,654,262	\$ 49,315,310	\$ 54,402,996	\$ 50,848,283	\$ 54,237,296	\$ 58,359,200
10,913,566	12,328,828	13,600,749	12,712,071	13,559,324	14,589,800
 463,080	487,680	443,870	508,054	708,230	689,947 ⁽⁴
 (32,453)	(48,577)	(28,250)	(15,757)	(12,708)	(14,717)
 430,627	439,103	415,620	492,297	695,522	675,230
\$ 10,482,939	\$ 11,889,725	\$ 13,185,129	\$ 12,219,774	\$ 12,863,802	\$ 13,914,570

Direct and Overlapping Debt September 30, 2020

TABLE XII

	Οι	Debt utstanding	Percentage Applicable to Montgomery County (1)	ount Applicable Montgomery County
Montgomery County, Texas	\$ (648,488,779	100.00	\$ 648,488,779
TOTAL DIRECT DEBT	(648,488,779		648,488,779
OVERLAPPING GOVERNMENTS:				
Special Districts:				
Blaketree M.U.D.		11,270,000	100.00	11,270,000
Clovercreek M.U.D.		340,000	100.00	340,000
Corinthian Point M.U.D. #2		1,160,000	100.00	1,160,000
East Montgomery Co M.U.D #3		11,125,000	100.00	11,125,000
East Montgomery Co M.U.D #4		10,275,000	100.00	10,275,000
East Montgomery Co M.U.D #6		32,446,246	100.00	32,446,246
East Plantation U.D.		1,390,000	100.00	1,390,000
Far Hills U.D.		9,855,000	100.00	9,855,000
Grand Oaks M.U.D.		2,680,000	100.00	2,680,000
Kings Manor M.U.D.		12,080,000	70.30	8,492,240
Lazy River I.D.		215,000	100.00	215,000
Lone Star College System	:	544,355,000	27.26	148,391,173
Conroe M.U.D. #1		7,785,000	100.00	7,785,000
Conroe Municipal Mgt District #1		22,410,000	100.00	22,410,000
Montgomery Co. D.D. #10		13,775,000	100.00	13,775,000
Montgomery Co. M.U.D. #8		23,000,000	100.00	23,000,000
Montgomery Co. M.U.D. #9		26,560,000	100.00	26,560,000
Montgomery Co. M.U.D. #15		29,890,000	100.00	29,890,000
Montgomery Co. M.U.D. #16		2,230,000	100.00	2,230,000
Montgomery Co. M.U.D. #18		10,715,000	100.00	10,715,000
Montgomery Co. M.U.D. #24		5,025,000	100.00	5,025,000
Montgomery Co. M.U.D. #39		12,745,000	100.00	12,745,000
Montgomery Co. M.U.D. #42		6,340,000	100.00	6,340,000
Montgomery Co. M.U.D. #46		68,400,000	100.00	68,400,000
Montgomery Co. M.U.D. #47		18,960,000	100.00	18,960,000
Montgomery Co. M.U.D. #56		2,415,000	100.00	2,415,000
Montgomery Co. M.U.D. #60		11,705,000	100.00	11,705,000
Montgomery Co. M.U.D. #67		15,340,000	100.00	15,340,000
Montgomery Co. M.U.D. #83		13,800,000	100.00	13,800,000
Montgomery Co. M.U.D. #84		29,075,000	100.00	29,075,000
Montgomery Co. M.U.D. #88		19,485,000	100.00	19,485,000
Montgomery Co. M.U.D. #89		22,415,000	100.00	22,415,000
Montgomery Co. M.U.D. #90		6,965,000	100.00	6,965,000
Montgomery Co. M.U.D. #92		4,435,000	100.00	4,435,000

Direct and Overlapping Debt September 30, 2020

TABLE XII

_	Debt Outstanding	Percentage Applicable to Montgomery County (1)	Amount Applicable to Montgomery County
Special Districts:(Continued)			
Montgomery Co. M.U.D. #94	27,810,000	100.00	27,810,000
Montgomery Co. M.U.D. #95	32,225,000	100.00	32,225,000
Montgomery Co. M.U.D. #96	5,230,000	100.00	5,230,000
Montgomery Co. M.U.D. #98	15,645,000	100.00	15,645,000
Montgomery Co. M.U.D. #99	19,035,000	100.00	19,035,000
Montgomery Co. M.U.D. #105	29,990,000	100.00	29,990,000
Montgomery Co. M.U.D. #107	21,785,000	100.00	21,785,000
Montgomery Co. M.U.D. #112	44,180,000	100.00	44,180,000
Montgomery Co. M.U.D. #113	123,385,000	100.00	123,385,000
Montgomery Co. M.U.D. #115	45,925,000	100.00	45,925,000
Montgomery Co. M.U.D. #119	81,285,000	100.00	81,285,000
Montgomery Co. M.U.D. #126	13,690,000	100.00	13,690,000
Montgomery Co. M.U.D. #127	15,810,000	100.00	15,810,000
Montgomery Co. M.U.D. #132	5,990,000	100.00	5,990,000
Montgomery Co. M.U.D. #137	10,335,000	100.00	10,335,000
Montgomery Co. M.U.D. #138	12,895,000	100.00	12,895,000
Montgomery Co. M.U.D. #139	27,235,000	100.00	27,235,000
Montgomery Co. M.U.D. #141	4,565,000	100.00	4,565,000
Montgomery Co. M.U.D. #142	4,075,000	100.00	4,075,000
Montgomery Co. M.U.D. #148	4,500,000	100.00	4,500,000
Montgomery Co. U.D. #2	5,955,000	100.00	5,955,000
Montgomery Co. U.D. #3	3,690,000	100.00	3,690,000
Montgomery Co. U.D. #4	10,435,000	100.00	10,435,000
Montgomery Co. W.C.I.D. #1	16,695,000	100.00	16,695,000
New Caney M.U.D.	34,433,524	100.00	34,433,524
Point Aquarius M.U.D.	10,010,000	100.00	10,010,000
Porter M.U.D.	24,035,000	100.00	24,035,000
Porter M.U.D. Auburn Trails Def #1	5,315,000	100.00	5,315,000
Porter M.U.D. Auburn Trails Def #2	3,895,000	100.00	3,895,000
Porter M.U.D Hendricks Def	4,775,000	100.00	4,775,000
Rayford Road M.U.D.	13,875,000	100.00	13,875,000
River Plantation M.U.D.	-	100.00	-
Roman Forest Cons. M.U.D.	5,655,000	100.00	5,655,000
Roman Forest P.U.D. #4	-	100.00	-
Harris-Montgomery Co MUD	5,940,000	66.57	3,954,258
Harris-Montgomery Co MUD #386	151,845,000	8.27	12,557,582
Spring Creek U.D.	56,170,000	100.00	56,170,000
Stanley Lake M.U.D.	22,620,000	100.00	22,620,000
Southern Montgomery County MUD	9,265,000	100.00	9,265,000



<u>Direct and Overlapping Debt</u> <u>September 30, 2020</u>

TABLE XII

		Percentage	Amount Applicable
	Debt	Applicable to	to Montgomery
	Outstanding	Montgomery County (1)	County
Special Districts:(Continued)			
Texas National M.U.D.	4,525,000	100.00	4,525,000
Valley Ranch M.U.D. #1	23,060,000	100.00	23,060,000
Woodlands Metro-Center I.D.	11,315,000	100.00	11,315,000
Roman Forest P.U.D. #4	765,000	100.00	765,000
Wood Trace M.U.D. #1	21,490,000	100.00	21,490,000
Woodlands R.U.D. #1	41,905,000	98.91	41,448,236
The Woodlands Township	28,220,000	87.09	24,576,798
Valley Ranch Town Center	14,925,000	100.00	14,925,000
Woodridge M.U.D.	16,410,000	100.00	16,410,000
Total Special Districts	2,022,564,770	_	1,558,550,056
Cities:		-	
Cleveland	11,675,000	1.15	134,263
Conroe	327,340,000	100.00	327,340,000
Magnolia	20,679,333	100.00	20,679,333
Montgomery	7,960,000	100.00	7,960,000
Oak Ridge North	5,455,000	100.00	5,455,000
Panorama Village	2,950,000	100.00	2,950,000
Patton Village	3,591,000	100.00	3,591,000
Shenandoah	15,505,000	100.00	15,505,000
Roman Forest	3,260,000	100.00	3,260,000
Splendora	5,860,000	100.00	5,860,000
Willis	21,440,000	100.00	21,440,000
Woodbranch Village		100.00	-
Houston	3,423,995,000	0.35	11,983,983
Total Cities	3,849,710,333	_	426,158,578
School Districts			
Cleveland I.S.D.	243,104,989	1.48	3,597,954
Conroe I.S.D.	1,269,275,000	100.00	1,269,275,000
Magnolia I.S.D.	150,165,000	100.00	150,165,000
Montgomery I.S.D.	328,960,000	100.00	328,960,000
New Caney I.S.D.	504,345,000	98.38	496,174,611
Splendora I.S.D.	58,130,000	100.00	58,130,000
Tomball I.S.D.	587,705,000	6.96	40,904,268
Willis I.S.D.	141,038,989	98.59	139,050,339
Total School Districts	3,282,723,978	-	2,486,257,172
TOTAL OVERLAPPING DEBT	9,154,999,081	-	4,470,965,806
TOTAL DIRECT AND			
TOTAL DIRECT AND OVERLAPPING DEBT	\$ 9,803,487,860	<u>.</u>	\$ 5,119,454,585

⁽¹⁾ The percentage of overlapping debt applicable is computed by dividing the other entity's net taxable assessed property value by the net taxable assessed property value in all of Montgomery County

Pledged-Revenue Coverage Last Ten Fiscal Years

Lease Revenue Bonds (1)

	_	Less:	Net:			
	Lease	Operating	Available	Debt Se	rvice	
Year	Payments	Expenses	Revenue	Principal	Interest	Coverage
2011	18,334,041	15,808,119	2,525,922	1,569,861	1,873,619	0.73
2012	20,997,947	18,372,582	2,625,365	1,640,899	1,802,582	0.76
2013	19,053,761	17,818,794	1,234,967	1,715,150	1,728,330	0.36
2014	-	-	-	-	-	-
2015	-	-	-	-	-	-
2016	-	-	-	-	-	-
2017	-	-	-	-	-	-
2018	-	-	-	-	-	-
2019	-	-	-	-	-	-
2020	-	-	-	-	-	-

NOTE: Details regarding the County's outstanding debt can be found in the notes to the financial statements. Operating expenses do not include interest, depreciation or amortization expenses.

The revenue bonds were issued in 2007 to finance the construction of an 1,100 bed facility. The County began lease purchasing the facility from the Jail Financing Corporation in fiscal year 2010. The bonds were backed from the lease payments that the County will make to the Jail Financing Corporation. During fiscal year 2013, the detention facility was sold to the operator, GEO Corrections, and utilized the proceeds of the sale to defease the debt.

The County has pledged pass-through tolling revenue to repay the debt service on selected bond issues.

TABLE XIII

Pass -Through Toll Revenue Bonds (2)

TXDOT	Debt S		
Revenue	Principal	Interest	Coverage
7,883,095	-	1,077,755	7.31
19,235,365	4,485,000	2,733,321	2.66
25,969,528	6,785,000	3,589,583	2.55
29,275,155	7,080,000	3,356,300	2.83
35,248,559	7,410,000	3,025,850	3.38
42,260,009	7,760,000	2,678,400	4.03
49,268,909	36,405,000	10,696,550	1.03
18,285,240	16,420,000	873,900	1.00
-	-	_	

Demographic and Economic Statistics Last Ten Fiscal Years

TABLE XIV

Year	Population (1)	Personal Income (2)(3)	Per Capita Personal Income ⁽³⁾	School Enrollment ⁽⁴⁾	School Average Daily Attendance ⁽⁴⁾	Unemployment Rate (5)
2011	462,144	22,882,899	49,514	95,250	90,554	7.9 %
2012	481,298	24,638,680	51,192	96,912	91,276	5.7 %
2013	491,636	26,549,916	53,192	95,815	91,235	5.3 %
2014	502,920	32,773,154	65,166	98,887	92,983	4.7 %
2015	518,947	32,310,508	62,262	101,598	96,755	4.3 %
2016	537,559	31,553,145	58,697	120,488	114,955	4.3 %
2017	563,209	N/A	N/A	126,748	121,309	4.1 %
2018	570,934	N/A	N/A	132,903	125,757	3.8 %
2019	590,925	N/A	N/A	137,294	130,003	3.3 %
2020	607,391	N/A	N/A	142,313	134,755	8.2 %

⁽¹⁾ Source: U.S. Census Bureau

⁽²⁾ Amounts expressed in thousands.

Source: Texas Workforce Commission website
Information for fiscal years 2011 through 2016 from The Bureau of Economic Analysis website
Personal income information for 2017, 2018, 2019, and 2020 is not available.

Source: Superintendent's Annual Report: Includes the nine independent school districts located in the County.

Source: The Work Source website

http://www.wrksolutions.com/Documents/Employer/LMI/unemploymentrates/LAUSHISTORY.pdf

Principal Employers

Current Year and Nine Years Ago

TABLE XV

		Percentage of Total County
2020 Employer (1)	Employees	Employment (2)
Conroe Independent School District	7,951	3.04 %
Memorial Hermann - The Woodlands	2,650	1.01
Montgomery County, Texas	2,505	0.96
ExxonMobil	2,317	0.89
New Caney Independent School District	2,162	0.83
Occidental	2,020	0.77
Magnolia Independent School District	1,693	0.65
CHI St. Luke's The Woodlands Hospital	1,650	0.63
Houston Methodist The Woodlands Hospital	1,445	0.55
Alight Solutions	1,300	0.50
	25,693	9.82 %
		Percentage of Total County
2011 Employer ⁽³⁾	Employees	Employment (2)
Conroe Independent School District	5,797	2.70 %
Anadarko Petroleum	2,566	1.20
Montomgery County, Texas	2,019	0.94
Magnolia Independent School District	1,616	0.75
Aon Hewitt	1,500	0.70
New Caney Independent School District	1,404	0.65
Memorial Hermann - The Woodlands	1,400	0.65
Lone Star Community College	1,000	0.47
Willis Independent School District	857	0.40
Huntsman Company LLC	775	0.36
	18,934	8.82 %

⁽¹⁾ Source: http://socrates.cdr.state.tx.us/iSocrates/Employers/EmployerContacts2.asp
Information has been derived form the South Montgomery County Economic Development Partnership and the SOCRATES database listed above.

214,540 and 261,509 respectively

Source: http://www.wrksolutions.com

(3) http://ritter.tea.state.tx.us

http://www.edpartnership.net

 $^{^{(2)}}$ Total County Employment for 2011 and 2020:



County Employees by Function (1) <u>Last Ten Fiscal Years</u>

TABLE XVI

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Function							_			
General Administration	135	127	132	130	132	125	125	123	119	-
Judicial	269	278	289	291	297	296	304	301	284	-
Legal Services	30	32	32	33	32	33	34	34	34	-
Elections	11	11	11	11	12	15	15	13	15	-
Financial Administration	95	101	103	99	93	98	102	99	98	-
Public Facilities	388	405	404	398	415	416	420	433	371	-
Public Safety	628	655	662	679	714	742	762	777	1011	-
Health and Welfare	77	77	48	46	47	48	89	91	90	-
Culture and Recreation	161	161	161	162	163	140	141	140	120	-
Conservation	20	21	21	10	19	10	20	23	23	-
Public Transportation	205	213	226	230	232	249	259	258	213	-
General Government	-	-	-	-	-	-	-	-	-	233
Financial Administration	-	-	-	-	-	-	-	-	-	115
Health & Human Services	-	-	-	-	-	-	-	-	-	117
Culture & Recreation	-	-	-	-	-	-	-	-	-	174
Law Enforcement & Corr	-	-	-	-	-	-	-	-	-	1,297
Legal & Judicial	-	-	-	-	-	-	-	-	-	342
Transportation	-	-	-	-	-	-	-	-	-	227
	2,019	2,081	2,089	2,089	2,156	2,172	2,271	2,292	2,378	2,505

⁽¹⁾ Information derived from the annual salary schedules adopted by Montgomery County Commissioners' Court.

Operating Indicators by Function <u>Last Ten Fiscal Years</u>

	2011	2012	2013	2014
Function				
General Government				
Construction permits issued (1)	2,440	2,905	4,336	4,947
Estimated value of construction (1)(2)	575,758	1,054,912	1,344,371	2,019,423
Health inspections performed (3)	11,638	14,214	14,968	15,623
Birth certificates filed (4)	5,283	5,213	5,325	5,392
Death certificates filed (4)	2,214	2,235	2,384	2,638
Marriage license applications (4)	2,351	2,399	2,630	2,795
Registered voters (5)	244,080	260,253	265,424	274,536
Number of voting precincts (5)	85	86	86	89
Public Safety - Sheriff				
Total arrests (6)	20,802	22,057	22,758	24,679
Average number of inmates (6)	1,026	965	1,033	1,152
Calls for service (6)	286,719	312,405	333,548	346,749
Number of accidents investigated (6)	1,122	951	1,356	2,385
Miles patrolled (6)	2,717,733	3,867,763	5,906,651	5,747,155
Gallons of gas used (6)	409,337	444,854	465,391	468,806
Culture and Recreation - Libraries (tentati	ve)			
Number of items checked out (7)	2,008,110	1,963,074	1,996,503	2,018,491
Number of libraries (7)	7	7	7	7
Volumes in collection (7)	670,068	683,803	691,892	686,870
Number of library visits (7)	1,296,899	1,286,333	1,184,833	1,108,782
Library programs attendance (7)	127,694	101,789	118,959	124,738

⁽¹⁾ Source: Montgomery County Engineer.

Dollar values are in thousands.

⁽³⁾ Source: Montgomery County Health Department.

⁽⁴⁾ Source: Montgomery County Clerk.

Source: Montgomery County Elections Administrator.

⁶ Source: Montgomery County Sheriff's Department.

⁽⁷⁾ Source: Montgomery County Memorial Library System Annual Report.

TABLE XVII

r. 1	T 7
Fiscal	Year
isca	ı ı caı

Fiscal Year								
2015	2016	2017	2018	2019	2020			
4,754	4,052	4,381	5,549	5,057	6,857			
1,381,849	1,414,524	1,386,391	1,514,299	1,582,931	1,742,289			
17,274	16,552	16,197	16,719	15,406	13,599			
6,602	5,766	6,996	8,144	6,436	6,450			
2,820	2,874	3,643	4,437	3,167	3,716			
4,505	2,927	2,869	4,420	2,871	2,824			
289,000	308,597	315,946	330,768	339,779	364,581			
89	90	90	96	96	100			
22,523	21,483	22,473	18,855	22,402	18,481			
1,058	999	933	944	937	859			
317,501	411,796	355,936	610,315	672,825	411,121			
4,184	4,937	5,931	6,063	6,125	7,638			
5,876,771	4,063,212	4,232,396	3,952,673	4,279,456	4,732,334			
490,073	368,033	368,412	343,644	388,891	407,036			
2,055,189	2,066,886	2,192,792	2,547,829	2,820,839	1,973,871			
7	7	7	7	7	7			
665,009	694,536	711,777	717,314	703,658	677,853			
1,107,085	1,105,760	1,075,000	923,129	901,935	498,055			
130,780	134,163	169,467	150,020	169,079	102,934			
	4,754 1,381,849 17,274 6,602 2,820 4,505 289,000 89 22,523 1,058 317,501 4,184 5,876,771 490,073 2,055,189 7 665,009 1,107,085	4,754 4,052 1,381,849 1,414,524 17,274 16,552 6,602 5,766 2,820 2,874 4,505 2,927 289,000 308,597 89 90 22,523 21,483 1,058 999 317,501 411,796 4,184 4,937 5,876,771 4,063,212 490,073 368,033 2,055,189 2,066,886 7 7 665,009 694,536 1,107,085 1,105,760	2015 2016 2017 4,754 4,052 4,381 1,381,849 1,414,524 1,386,391 17,274 16,552 16,197 6,602 5,766 6,996 2,820 2,874 3,643 4,505 2,927 2,869 289,000 308,597 315,946 89 90 90 22,523 21,483 22,473 1,058 999 933 317,501 411,796 355,936 4,184 4,937 5,931 5,876,771 4,063,212 4,232,396 490,073 368,033 368,412 2,055,189 2,066,886 2,192,792 7 7 7 665,009 694,536 711,777 1,107,085 1,105,760 1,075,000	2015 2016 2017 2018 4,754 4,052 4,381 5,549 1,381,849 1,414,524 1,386,391 1,514,299 17,274 16,552 16,197 16,719 6,602 5,766 6,996 8,144 2,820 2,874 3,643 4,437 4,505 2,927 2,869 4,420 289,000 308,597 315,946 330,768 89 90 90 96 22,523 21,483 22,473 18,855 1,058 999 933 944 317,501 411,796 355,936 610,315 4,184 4,937 5,931 6,063 5,876,771 4,063,212 4,232,396 3,952,673 490,073 368,033 368,412 343,644 2,055,189 2,066,886 2,192,792 2,547,829 7 7 7 7 665,009 694,536 711,777 717,314 </td <td>2015 2016 2017 2018 2019 4,754 4,052 4,381 5,549 5,057 1,381,849 1,414,524 1,386,391 1,514,299 1,582,931 17,274 16,552 16,197 16,719 15,406 6,602 5,766 6,996 8,144 6,436 2,820 2,874 3,643 4,437 3,167 4,505 2,927 2,869 4,420 2,871 289,000 308,597 315,946 330,768 339,779 89 90 90 96 96 22,523 21,483 22,473 18,855 22,402 1,058 999 933 944 937 317,501 411,796 355,936 610,315 672,825 4,184 4,937 5,931 6,063 6,125 5,876,771 4,063,212 4,232,396 3,952,673 4,279,456 490,073 368,033 368,412 343,644 388,8</td>	2015 2016 2017 2018 2019 4,754 4,052 4,381 5,549 5,057 1,381,849 1,414,524 1,386,391 1,514,299 1,582,931 17,274 16,552 16,197 16,719 15,406 6,602 5,766 6,996 8,144 6,436 2,820 2,874 3,643 4,437 3,167 4,505 2,927 2,869 4,420 2,871 289,000 308,597 315,946 330,768 339,779 89 90 90 96 96 22,523 21,483 22,473 18,855 22,402 1,058 999 933 944 937 317,501 411,796 355,936 610,315 672,825 4,184 4,937 5,931 6,063 6,125 5,876,771 4,063,212 4,232,396 3,952,673 4,279,456 490,073 368,033 368,412 343,644 388,8			

<u>Capital Asset and Infrastructure Statistics by Function</u> <u>Last Ten Fiscal Years</u>

	2011	2012	2013	2014
Function				
General Government				
Office Buildings/Courthouses (1)	42	43	43	38
Public Safety - Sheriff				
Sheriff's Vehicles (2)	427	460	463	467
Academy Square Footage (1)	13,800	13,800	13,800	13,800
Public Transportation				
County Roads (miles) (3)	2,640	2,656	2,685	2,703
Bridges (3)	158	158	159	159
Public Facilities				
Park Acreage (4)	2,072	2,956	2,061	2,061
Convention Center Square Footage (5)	56,000	56,000	56,000	56,000
Community Centers (2)	18	17	17	17
Culture and Recreation				
Total Library Square Footage (6)	171,400	171,400	171,400	171,400

Montgomery County Risk Management Department. Includes the offices of the four County Commissioners.

²⁾ Montgomery County Auditor's Office Capital Assets Listing.

³⁾ Montgomery County Engineer.

⁴⁾ Montgomery County Parks Divisions in the Commissioners' offices.

Montgomery County Civic Center Complex;

⁶⁾ Montgomery County Memorial Library System Annual Report.

TABLE XVIII

	2015	2016	2017	2018	2019	2020
-						
	44	49	49	49	49	49
		-				
	505	512	555	649	(50	627
	505	512	555	648	650	627
	13,800	13,800	13,800	13,800	13,800	13,800
	2,704	2,751	2,771	2,811	2,843	2,878
	160	160	160	160	160	160
	• • • •	• • • •	• • • •	2 200	• • • •	2 200
	2,089	2,089	2,089	2,289	2,289	2,289
	56,000	56,000	56,000	56,000	56,000	56,000
	17	17	17	17	17	17
	171,400	173,800	173,800	173,800	173,800	173,800
	*	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	,	· · · · · · · · · · · · · · · · · · ·	,

