

Pasco County, FL

Fiscal Year 2023 Annual Budget

Our Vision

Pasco - Florida's Premier County

Our Mission

Serving Our Community to Create a Better Future

Our Values

Integrity

We are honest.
We do the right thing even when no one is watching.
We stand up for what is right.
We own mistakes and learn from them.

Service Excellence

We serve to make our community better.
We place our citizens' and customers' interests first.
We deliver at the highest standards.
We are always learning and improving.

Respect

We earn this.
We treat everyone with courtesy, consideration, and compassion.
We appreciate all regardless of position or title.
We resolve conflicts to help others and improve team unity.

Innovation

We are open to change.
We minimize complexity and simplify processes.
We embrace creativity and encourage participation.
We implement cost-effective solutions.

Table of Contents

Section 1 - Introduction and Overview

The vision from Pasco County's Leaders drives the strategic objectives, which empowers the organization to bring value to our citizens. In this section, find out more about the county, where we are headed, and why we are excited for the future!

[County Administrator's Transmittal Letter](#)

[Strategic and Business Planning](#)

[Environmental Scan](#)

[About Pasco County](#)

[Organization of Pasco County](#)

Section 2 - Financial Structure, Policy, and Process

This section displays how the county is organized to support the initiatives that positively impact the community. Find information here on financial policies, the general layout of financial data, and the processes

that keep everything running smoothly.

[Financial Strategy](#)

[Net Operating and Capital Funds](#)

[Financial Policies](#)

[Budget Cycle Calendar](#)

Section 3 - Financial Summaries

The summary information of the county's funds provides a quick consolidation of the important financial indicators powering our leader's present decisions. Take a look to learn how the county's funds work and dive into the numbers.

[Consolidated Financial Schedule](#)

[Fund Balance and Reserves](#)

[Grants](#)

Funds by Fund Type:

[Capital Funds & Capital Funds \(Continued\)](#)

[Debt Service Funds](#)

[Internal Service and Enterprise Funds](#)

[Special Revenue Funds & Special Revenue Funds \(Continued\)](#)

Major Funds:

[Board General Fund](#)

[Solid Waste System Fund](#)

[Water & Wastewater Fund](#)

[Building Inspections and Permitting Fund](#)

[County Transportation Trust Fund](#)

[Fire MSTU](#)

[Municipal Service Fund](#)

[Penny for Pasco Fund](#)

[Stormwater Management Fund](#)

Section 4 - Capital and Debt

This section captures valuable data on how the county prepares for the future by carefully handling some of our most sensitive and visible resources.

[Capital Improvement Plan](#)

[FY 2023-2027 CIP Project Summary](#)

[Impact of the Capital Improvement Plan](#)

[Debt Summary](#)

Section 5 - Departmental Information

The services Pasco County provides are varied and diverse--together, we all work toward making the county a great place to live. Learn more about our departments and their key performance indicators under this section.

Constitutional Officers

[Clerk & Comptroller](#)
[Property Appraiser](#)
[Sheriff](#)
[Supervisor of Elections](#)
[Tax Collector](#)

Development Services

[Development Services Administration](#)
[Building Construction Services](#)
[Code Compliance](#)
[Planning & Development](#)

Internal Services

[Internal Services Administration](#)
[Emergency Management](#)
[Emergency Services](#)
[Facilities Management](#)
[Fiscal Services](#)
[Fleet Management](#)
[Human Resources](#)
[Information Technology](#)
[Office of Management & Budget](#)
[Purchasing](#)

Judicial

[County Alcohol & Other Drug Abuse](#)
[Court Innovations](#)
[Court Technology - Administration](#)
[Court Technology - Criminal Justice Information Systems](#)
[Guardian ad Litem](#)
[Medical Examiner](#)
[Public Defender](#)
[State Attorney](#)
[Teen Diversion](#)

Legislative/Administrative

[Board of County Commissioners](#)
[County Administration](#)
[County Attorney](#)
[Organizational Performance Management](#)

Public Infrastructure

[Public Infrastructure Fiscal & Business Administration](#)
[Engineering Services](#)
[Public Works](#)
[Solid Waste & Resource Recovery](#)
[Street Lighting Assessments](#)
[Utilities Administration](#)
[Utilities Customer Information & Services](#)
[Utilities Engineering & Contract Management](#)
[Utilities Operations & Maintenance](#)

Public Safety

[Public Safety Administration](#)
[Corrections](#)
[Fire Rescue](#)

Public Services

[Public Services Administration](#)
[Animal Services](#)
[Community Development](#)
[Community Services](#)
[Cooperative Extension](#)
[Destination Management Organization](#)
[Library Services](#)
[Parks, Recreation, & Natural Resources](#)
[Public Transportation \(GoPasco\)](#)
[Support Services](#)

Section 6 - Appendix

To view the official adopted budget ordinance, as well as supplemental information to make understanding the budget document easier, view this section.

[Budget Ordinance](#)
[Abbreviations and Acronyms](#)
[Glossary of Terms](#)

Navigating Pasco County's Annual Budget

This interactive Annual Budget highlights the current realities; environment, financial health, and well-being; performance; and much more of Pasco County's local government operations. Here are some tips to ensure a pleasant viewing experience:

- **Underlined words contain links** - click on these words to explore more information on a given topic (the cursor will turn from an arrow to a hand).
- **The blue box at the bottom:** - Contained within the blue box on the bottom of every page are quick links for navigating to other parts of the Annual Budget.
- **New tabs** - When clicking on a link, a new tab will open. To get back to the previously viewed page, either use the link in the blue box at the bottom of the current page or navigate back to the appropriate tab in the browser.
- **Tables** - If you click on the "View Report" icon in the lower right-hand corner, you will be taken to a new tab where you can dive in to the details of the totals.
- **Charts and Graphs** - For all pie charts and bar or line graphs, you can hover over the graphic (you will see a hand icon for the mouse cursor) and click on to any part of the chart. You will be taken to a new tab where you can dive into the details.



Introduction and Overview

Vision For The Future & Lessons from the Past

The vision for Pasco County has been developed by our leaders with respect for the lessons learned from our history. For a suggestion for where to start, take a look at the County Administrator's Transmittal Letter to hear about where the County is headed, and check out the About Pasco County to discover where we've come from and what we are made of!

Introduction and Overview

- [County Administrator's Transmittal Letter](#)
- [Strategic and Business Planning](#)
- [Environmental Scan](#)
- [About Pasco County](#)
- [Organization of Pasco County](#)



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

County Administrator Transmittal Letter

September 20, 2022

Honorable Chairman and Members of the Pasco County Board of County Commissioners
37918 Meridian Avenue
Dade City, FL 33525

Dear Commissioners,

I am excited by the opportunity to join you in your continuous journey to improve the quality of life for all members of our community. I am equally humbled by the tremendous responsibility of maintaining the County's tradition of excellence fostered by the elected officials and staff who have come before us. It is because of their legacy, as well as our talented and dedicated team, that I have no doubt we will continue to achieve extraordinary results that make a significant impact on the lives of our friends and neighbors. To paraphrase Sir Isaac Newton, I believe we can achieve more because we are standing on the shoulders of giants who have come before us.

I am pleased to present the Fiscal Year 2023 Annual Operating and Capital Budget. I believe the annual operating and capital budget provides a realistic game plan to ensure we continue to provide the services upon which our customers depend including providing a reliable public safety network; maintaining a safe, efficient transportation system; and creating a sense of place by supporting our libraries, parks, and rural heritage as well as other quality of life features that are important to our community. In fact, I have a high degree of certainty the financial plan we have created is sustainable for the short and long-term because of our use of a five-year forecasting model. We have built this model to ensure the decisions we make today drive positive, worthwhile change.

The FY 2023 net budget totals just over \$2 billion which represents a \$276.5 million, or 15.9%, increase over the FY 2022 net budget of \$1.7 billion. Reserves experienced the largest increase at more than \$136 million, or 21.4%, over the reserves set aside in FY 2022. Capital investments increased by \$23 million, or 20.5%, over FY 2022 capital spending primarily due to additional investments in parks, libraries, and fire stations. Although debt service decreased in some areas due to refinancing, the debt service related to General Obligation (GO) Bonds is slightly higher as we finalized two additional GO Bonds (please refer to the "Debt Service" section of this Budget Book for more details). Finally, overall operating expenses increased by \$112 million, or 11.9%, over last year. A large measure of the reason for the increase was fully funding the Sheriff's request; fully funding the operation of fire stations 3 & 9 that are due to open in FY 2023; additional peak hour rescue units; and a wage increase for Board and Constitutional Officer's employees.

Records

Budget Type	FY 2022 Adopted Budget (\$)	FY 2023 Adopted Budget (\$)	Percentage Change
Operating	944,326,286.00	1,056,444,221.00	11.90%
Capital	113,148,601.00	136,321,938.00	20.50%
Debt Service	40,646,169.00	45,661,995.00	12.30%
Reserves	635,993,333.00	772,106,198.00	21.40%
Total	1,734,114,389.00	2,010,634,198.00	15.90%

The FY 2023 General Fund budget is balanced using an operating millage rate of 7.6076; a rate that has remained unchanged since FY 2016. Similarly, the proposed budget contains no change in the Fire Municipal Service Taxing Unit (MSTU) millage rate of 1.8036. More importantly, the General Fund is structurally balanced – in other words, revenues equal operating expenses without the use of reserves.

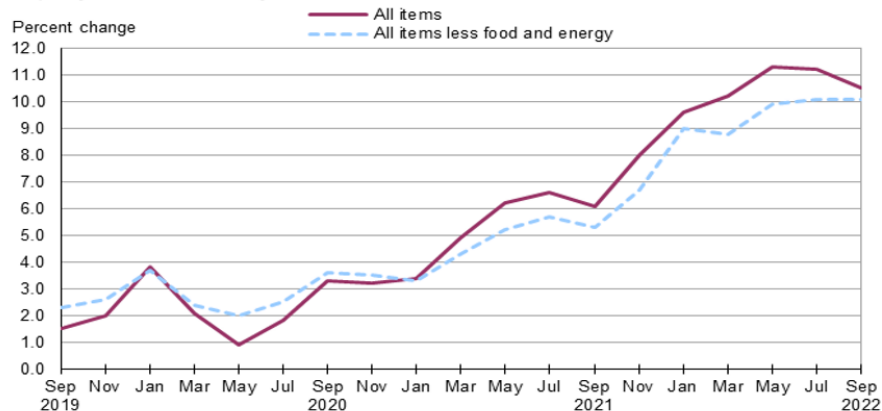
Budgetary Challenges

Economic Headwinds

Pasco County's economic health remained remarkably strong during the pandemic. There are, however, a number of economic headwinds that must be considered as we build the FY 2023 budget. The first consideration is inflation. The rate of inflation, driven primarily by energy and supply chain disruptions, is the highest it has been in 40 years. In fact, at 10.5% the rate of inflation for the Tampa-St. Petersburg-Clearwater MSA (of which Pasco County is included) is far higher than the national inflation rate of 8.2%. This upward price pressure on energy, raw materials, and finished goods has already had an impact and this price pressure will undoubtedly continue to impact all departments' operating and capital budgets. Bids on capital projects, for example, have been 25% higher than expected.

Inflation rose 10.5% over the past 12 months for a major impact on the FY 2023 budget:

Chart 1. Over-the-year percent change in CPI-U, Tampa-St. Petersburg-Clearwater, FL, September 2019–September 2022

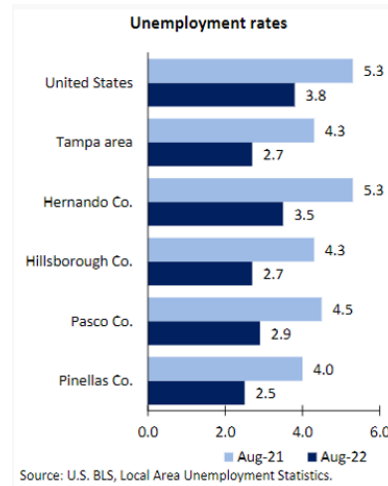


Source: U.S. Bureau of Labor Statistics.

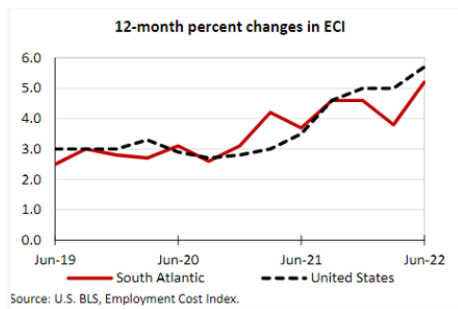
Source: U.S. Bureau of Labor Statistics; Consumer Price Index, Tampa –St Petersburg-Clearwater MSA

Unemployment rates at all time low

The second economic headwind to consider is the impact of historically low unemployment. As you can see in the chart to the right, Pasco County has an unemployment rate of 2.9% which is substantially below the unemployment rate at this same time last year. This persistent low unemployment leads to worker shortages which, in turn, leads to an increase in wages to lure workers to fill these open positions. To stay competitive with surrounding jurisdictions, the FY 2023 provides for an average salary increase of 7% for all employees.



Source: U.S. BLS, Local Area Unemployment Statistics.



Leading to higher labor costs

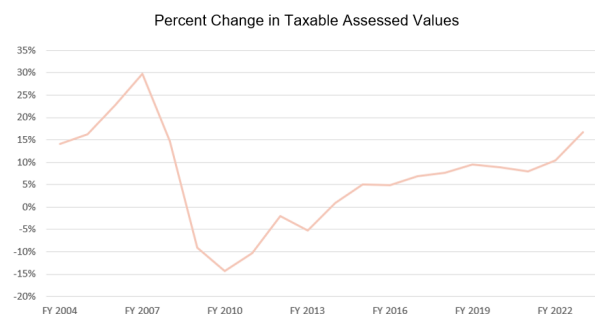
Finally, interest rates have been at historic lows for more than a decade. The Federal Reserve tries to keep inflation at around 2%. The Fed believes this target rate will achieve the proper balance between full employment and price stability. To combat the record high inflation rates the Federal Reserve raised the federal funds rate by 0.75% twice in the past year with the promise of a third hike. Just one 0.75% hike was the highest rate increase in three decades!

While these actions by the Federal Reserve provide comfort to the market that inflation is being addressed, if the Federal Reserve increases interest rates higher or faster than expected, this could cause investors to panic thereby causing volatility in the stock market. More importantly, increased federal funds rate means borrowing for the average citizen, as well as the County, costs more. This includes interest rates on home loans, car loans, credit cards, and more. As borrowing becomes more expensive, consumers, in turn, spend less which could lead to economic contraction.

Despite these economic headwinds, we believe the economy of Florida in general, as well as the Tampa Bay region will remain healthy in the near term as people continue to move to the area in high numbers.

Growth

Pasco County is one of the fastest growing counties in Florida. According to the U.S. Census Bureau, the population of Pasco County has increased 25.1% since the 2010 census. The growing population continues to fuel demand for housing and County services. According to the Property Appraiser's final tax roll, countywide taxable assessed values increased 16.7% over the 2022 taxable assessed values! New construction values increased by more than \$633 million over the prior year. In fact, the \$2.10 billion in new construction values were the highest ever recorded, exceeding the previous high of \$2 billion in 2008.



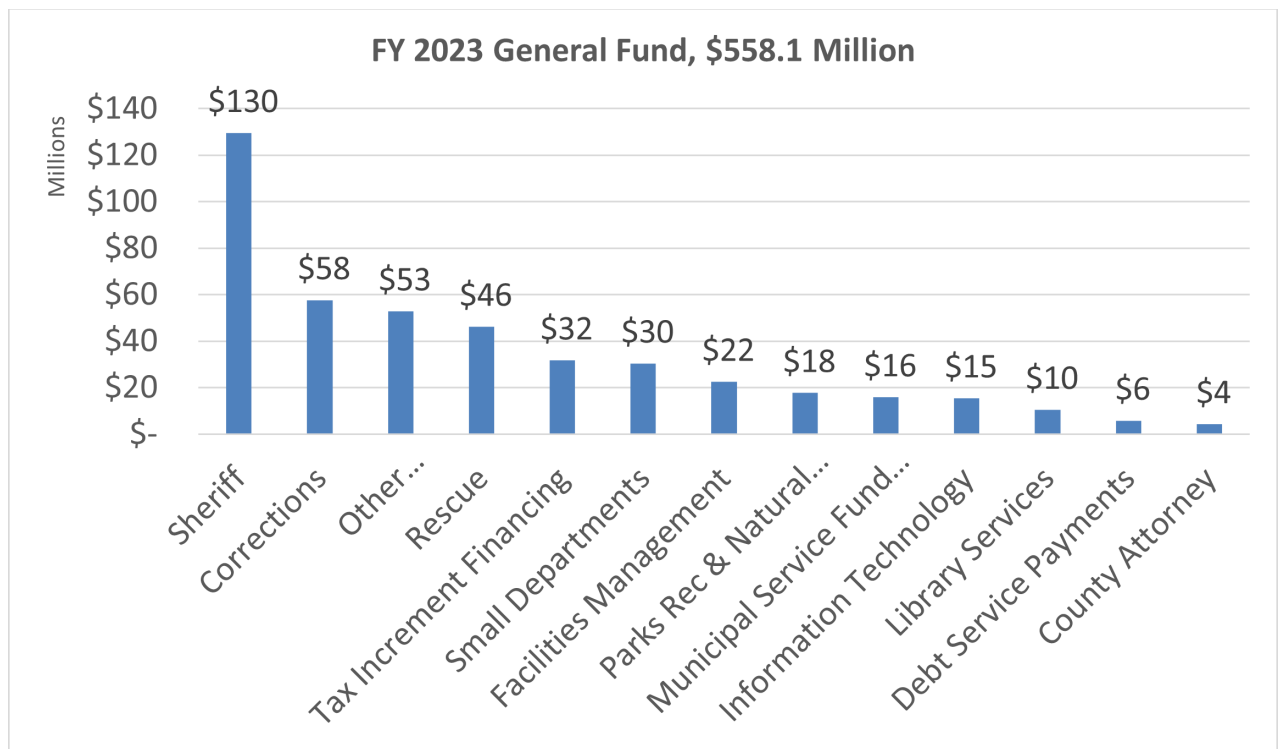
Detention Center Transition

In May 2022, the Pasco County Sheriff's Office informed the County it would no longer be able to manage the Detention Center on the County's behalf, therefore, operational management of the Detention Center was transferred to the Board of County Commissioners on October 1, 2022. The Detention Center has an annual budget of \$58 million with approximately 300 employees. The County's challenge will be to develop the core competency needed to operate this secure facility as well as identify opportunities to enhance services.

Financial Sustainability

The County is committed to financial integrity and long-term sustainability. Five years ago, the County began the process of reshaping the financial trajectory by implementing a plan to adequately fund the Commission's financial reserve goal. This has been achieved by continued discipline to make long-term financial decisions (please refer to the "Financial Strategy" section of this Book for more details), controlling the growth of expenditures, forecast modeling with various optimal and dismal scenarios, and adhering to financial policies (please refer to the "Financial Policies" section of this Book for more details). In addition, the County works diligently on business retention, attracting new businesses, and developing a retail strategy to diversify the tax base and increase the property values of our community. The resilience and prosperity of our local businesses is paramount to a sustainable future.

In February 2019 the Board committed to achieving the Government Finance Officers Association (GFOA) recommended best practice of a setting aside two months of budgeted operating expenditures (i.e., 16.7%) into a committed reserve (also known as an emergency reserve). The purpose of the emergency reserve is to accumulate the funds necessary to support county operations during a prolonged emergency. Despite the economic downturn, we have been able to stick to our plan to increase the General Fund Committed Reserve from the FY 2019 baseline level of 9.6% to 11.1% of budgeted expenditures in FY 2020, 12.5% in FY 2021, and then 16.7% of budgeted expenditures in FY 2022. This reserve level has been maintained in FY 2023. Due, in part, to the plan to increase the County's Committed Reserve, Moody's Investors Service assigned the County's General Obligation Bonds an "Aa2" placing these bonds in the "very low credit risk" category. Furthermore, Moody's has upgraded the special tax rating on the Half-Cent Sales Tax Refunding Bonds (Series 2013) from Aa3 to Aa2. Additionally, Fitch has given the General Obligation Bonds a "AA+ rating." These credit actions will result in saving the citizens of Pasco thousands of dollars per year in interest costs. Given the unprecedented growth in taxable assessed values as well as the uncertain future economic headwinds, we have adopted a two-pronged financial strategy. First, we intend to limit the amount of new, recurring expenses in FY 2023. Since we are not expecting the taxable assessed values to remain at these double-digit growth rates for an extended time, limiting recurring spending will prevent the County from severely restricting future programs or eliminating positions in the event of an economic downturn. Second, we plan to invest the additional revenue in one-time, capital projects which are easier to pull back if the economy worsens. In addition, these capital investments allow the County to close the gap on important projects that have been delayed due to funding shortfalls. These projects will greatly enhance the quality of life for our citizens.



Budget Initiative Highlights

The FY 2023 budget includes a spending plan that reflect Board values and achieves Board strategic priorities. (For more information about “Strategic Initiatives” check out [Strategic and Business Planning](#).) For example,

Create a Thriving Community

- Pursue the Stormwater Master Plan to guide investments and prioritization of future stormwater drainage projects.
- Set aside \$17 million over the next five year for culvert replacement.
- Complete targeted stormwater drainage projects in the following locations: Magnolia Valley; Lafitte Drive; Green Key Estates; Quail Hollow Pines; and Sea Pines neighborhoods.
- Install traffic signals at all intersections on Moon Lake Road and install a traffic signal at the Mitchell Road – County Road 54 intersection.

Enhance Quality of Life

- **Establish Peak Hour Rescue Units:** Each day, during peak hours, these two rescue trucks will be placed in service to respond to calls for service from within our community. Staffed by two paramedics, who work 12-hour shifts, these ambulances will be able to be strategically placed (based on daily needs) throughout the county to ensure a prompt response to requests for service from the citizens and visitors to Pasco County.
- **Fund Rescue 223 and 226:** Due to the explosive growth within central Pasco County and the Wesley Chapel area, the agency has determined the need to place an additional rescue truck at FS # 23 (Land O'Lakes) and FS # 26 (Wesley Chapel) to better position itself to respond to calls for service. These units will be staffed by a dual certified Firefighter/EMT and a Firefighter/Paramedic and will be the second rescue truck assigned to these zones as primary response units.
- Fund Stations 3 & 9 for a full fiscal year.
- Reduce the life cycle of ambulances, pumpers, and ladder trucks.



The following initiatives were also funded: marine unit training; Blue Card train-the-trainer; turnout gear cycling program; extractor maintenance and replacement; and Miekko Unit maintenance.

Stimulate Economic Growth

- Renovate the first floor of the Citizens Center to serve as the Building Construction Services customer service center.
- Hire additional field inspectors, plans examiners, and a floodplain technician to keep up with residential and commercial building growth.
- Continue with the Comprehensive Plan update.
- Capacity improvements at Prospect Road and Happy Hill intersection.

General Fund Capital

Spending on capital projects will also allow the County to get caught up on important infrastructure improvements, such as,

- Set aside \$1 million for ongoing maintenance and repairs to Parks and Recreation equipment. This investment will allow the County to ensure its Parks equipment remains in good working order.
- Additional funding to support existing projects due to inflationary pressures such as the Detention Center expansion, the Public Works administration facility; renovations of the Regency Park and Hudson libraries; the Land O'Lakes Facilities Management depot; and renovation of the Citizens Center.
- Various Parks and Recreation projects such as Pinehill Park improvements; drainage projects at Mitchell Park and Starkey Ranch District Park; the design work for Anderson Family Park; construction of hockey shelters; design and permitting for the Cotee River boat ramp; and field irrigation at Land O'Lakes Recreation Complex.

Constitutional Officer Budgets

Records

Constitutional Officer	FY 2022 Adopted (\$)	FY 2023 Adopted (\$)	Percentage Increase/Decrease	Amount Increase/Decrease (\$)	Fiscal Year
Clerk & Comptroller	5,330,999.00	6,734,965.00	26.30%	1,403,966.00	2023
Property Appraiser	6,303,888.00	6,466,061.00	2.57%	162,173.00	2023
Sheriff	110,979,330.00	127,837,766.00	15.20%	16,858,436.00	2023
Supervisor of Elections	5,177,836.00	5,404,656.00	4.40%	226,820.00	2023
Tax Collector	10,565,574.00	11,091,127.00	5.00%	525,553.00	2023

Clerk & Comptroller

A 26.3% overall increase to fund pay raises, as well as:

- Additional funding for the Criminal Justice Information System (CJIS) software suite.

Property Appraiser

A 2.6% overall increase to fund pay raises, as well as:

- Aerial Photos required for the 2023 Fiscal Year.
- Increase in fuel costs.
- Purchase of printers, docking stations, and batteries.

Sheriff's Office

In addition to the transfer of the Detention Center as of October 1, 2022, a 15.2% overall increase (\$36.2 million) for the Sheriff will fund:

- 10 additional deputies funded by PSO and 10 additional deputies funded by the County.
- A Civilian Patrol Unit to conduct non-law enforcement duties, such as directing traffic, to free up Deputies to focus on law enforcement duties.

Supervisor of Elections

4.4% overall increase to fund pay raises, as well as:

- The costs associated with the increase in the number of ballots required for general election.
- Increase in polling places due to redistricting.

Tax Collector

A 5.0% overall increase to fund 7% pay raises as well as:

- Increase in the County's Tax Roll.

Judicial Office Budgets

The County is responsible for partially funding the operation of the Sixth Judicial Circuit. The County directly funds 10 personnel. Significant changes to the Judicial budgets include,

- Additional funding for the Courtroom AV system refresh.
- 46 laptop replacements for the Public Defender and the implementation of the StacWeb software.

Entering the Year with Guarded Optimism

I began this letter paraphrasing Sir Isaac Newton by saying I believe we can achieve more because we are standing on the shoulders of giants who have come before us. One of those giants upon who's broad shoulders we stand is Dan Biles who has transitioned from County Administrator to an entirely different role in

the private sector. Dan's dedication to this organization, and to the people of Pasco County, is inspiring. He was instrumental in developing this budget. More importantly, under his leadership, the County has started the transition to an organization in pursuit of continuous improvement and fact-based decision making. On a personal note, I want to thank Dan for his mentoring, friendship, and unflagging willingness to share his vast wealth of knowledge with me.

I believe this budget allows us to not just "bounce back" from the disruptive nature of the pandemic and its aftermath but to "bounce forward" to become a stronger, healthier County. We will, however, enter the next fiscal year with a guarded sense of optimism and the belief the current trend in population growth will continue for at least the short-term. We will continue to monitor the local economy as well as the business climate to ensure we will continue to provide the highest level of service our residents have come to expect.

This County would not be poised to enter the next phase of our journey without the dedication and hard work of our employees. It is this 3,000 strong Team of professionals that I wish to thank for putting the people of Pasco County first! I am also grateful for the Board's active engagement and guidance throughout the budget development process.

In the following pages, you will find budget summary information and detailed revenue and expenditure data for a fully transparent and comprehensive view of the FY 2023 Annual Operating and Capital Budget.

Sincerely,

Michael Carballa
County Administrator



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

Strategic and Business Planning



Becoming Florida's Premier County

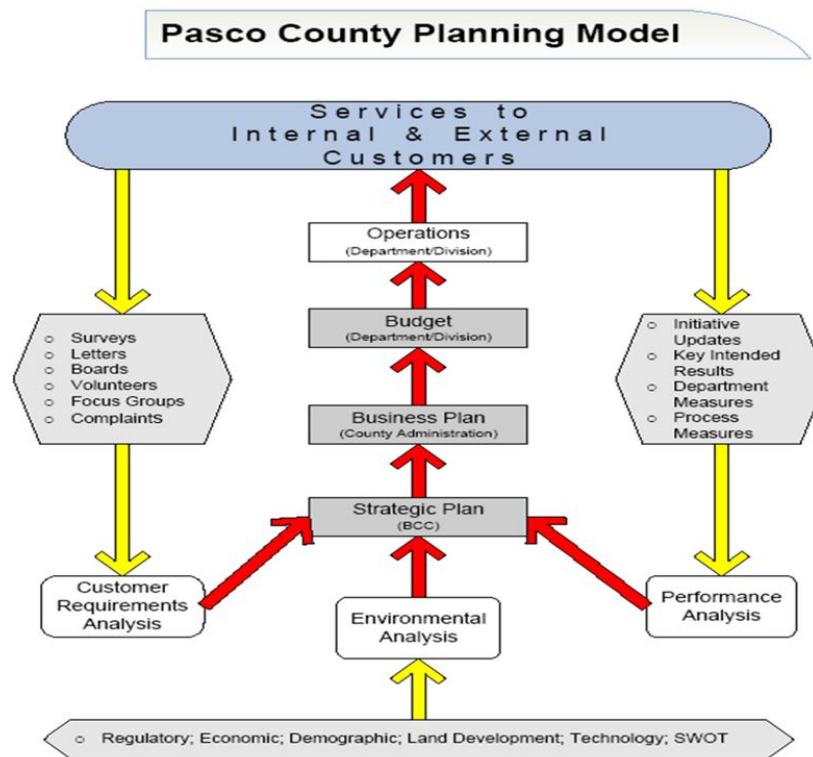
With a dedicated focus on customer service excellence, Pasco County is focused on the actions and activities for the upcoming fiscal year to achieve the Vision of becoming **Florida's Premier County**. Pasco County Board of County Commissioners adopted a new Strategic Plan for FY 2022-2025. Our new plan continues our focus to four areas where work needs to be completed: Create a Thriving Community, Enhance Quality of Life, Stimulate Economic Growth, and Improve Organizational Performance.

Click on the image to the left to navigate to Pasco County's Strategic Plan 2022-2025 for a more in-depth look at the strategies the County is using to work toward its vision of becoming Florida's Premier County.

Strategic Planning Process

Planning begins with an Environmental Scan to understand potential impacts of trends occurring locally within the community and also at the State and National level. Input from customers and Pasco County citizens and business community is collected through surveys, focus groups, SWOT analysis sessions and interactions.

These inputs are then distilled into common themes, identifying the County's Strategic Advantages and Challenges. In the FY 2022-2025 Strategic Plan, the Board of County Commissioners established the four focus areas to specifically address the County's challenges and to leverage and build upon the advantages.



Strategic Goal Development

The four focus areas of the Strategic Plan provide a high level overview of the County's commitment to achieving its vision of becoming Florida's Premier County for the next 4 years. Each focus area is supported by Strategic Goals developed by cross-functional teams and accomplished through comprehensive strategies, detailed action plans, and targeted initiatives.

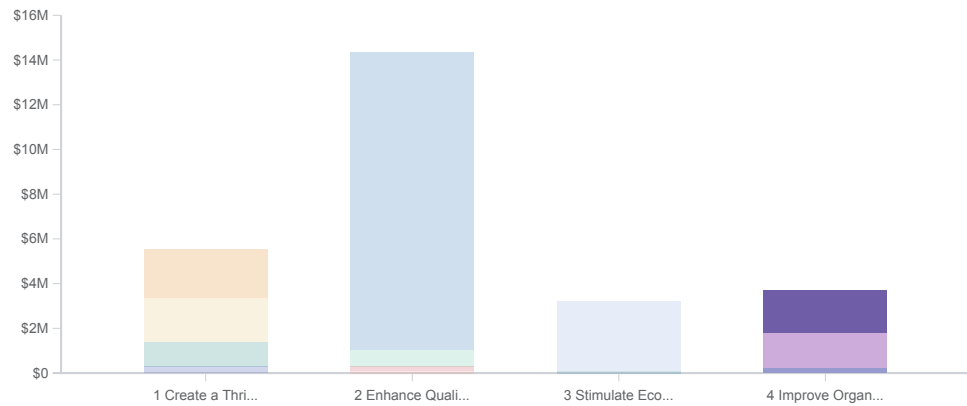
Sixteen cross-functional Goal Teams were established to then develop the Strategic Goals by reviewing the above-mentioned inputs and performance against the prior Strategic Plan Goals. Once the goals were developed, the teams developed strategies to achieve them and Key Performance Indicators to measure progress.

Annually during the Budget Process, Department Directors develop Business Plans for their work units to translate the high-level strategic strategies into operational action plans and activities. At this time, resource availability is examined and the need for new resources is identified. The Directors create Business Plan Initiatives aligning to the Strategic Goals, then request those additional resources needed to achieve the Strategic Goals. Below is a list of the Business Plan Initiatives adopted by the Board of County Commissioners for Fiscal Year 2023.

Business Plan Initiatives Aligned to Strategic Goals

FY 2023 Allocations

Data Updated Sep 22, 2022, 7:49 PM



\$3,717,215.92

Strategy in 4 Improve Organ...

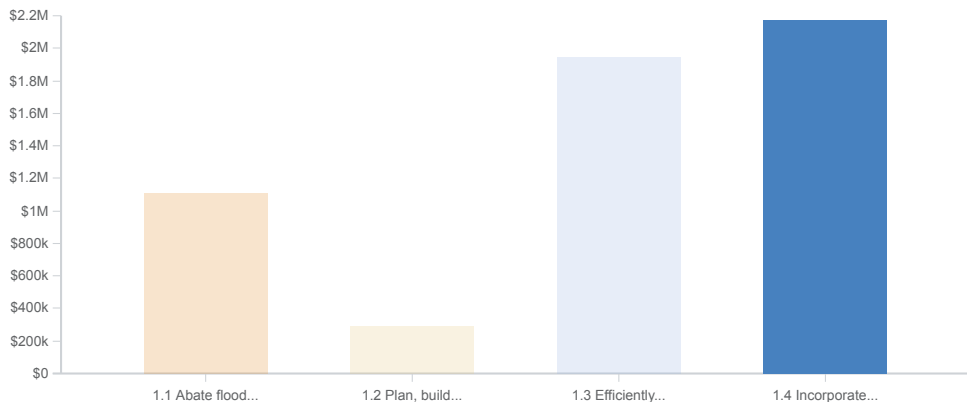
Goal	FY2023	FY2024
Amount		
1 Create a Thriving Community	\$5,527,879	\$3,387,309
4 Improve Organizational Performance	\$3,717,216	\$2,406,063
2 Enhance Quality of Life	\$14,308,361	\$10,323,212
3 Stimulate Economic Growth	\$3,189,581	\$2,547,889
AMOUNT	\$26,743,037	\$18,664,473

Create a Thriving Community

This Strategic Priority is one which proactively pursues opportunities with public and private partners for growth and redevelopment through integrated land use and long-range planning, while enhancing, managing, and maintaining current resources, services, and infrastructure.

Create a Thriving Community FY 2023 Allocations

Data Updated Sep 22, 2022, 7:49 PM



\$2,175,000.00

Strategy in 1.4 Incorporate...

Strategy	FY2023	FY2024
Amount		
1.2 Plan, build, operate and maintain a safe, resilient, and efficient multi-modal transportation and roadway infrastructure system.	\$294,273	\$40,000
1.1 Abate flood impacts on life and property.	\$1,112,099	\$270,854
1.3 Efficiently operate, maintain, and expand utilities systems to provide potable water, wastewater, reclaimed water, and solid waste services to our customers.	\$1,946,507	\$1,576,455
1.4 Incorporate sustainable practices into the development and redevelopment of Pasco communities in order to provide a diversity of land uses while prioritizing alternative modes of transportation and promoting great public spaces for everyone.	\$2,175,000	\$1,500,000

Strategy	FY2023	FY2024
AMOUNT	\$5,527,879	\$3,387,309

Goal 1.1: Abate flood impacts on life and property.

- Hire one Senior Contract Specialist.
- Purchase Stormwater Drainage Pipe condition Assessment Software.
- Purchase licenses and Training for Stormwater analysis software.
- Purchase pumps to remove water from flooding due to large volumes of rain water.
- Purchase a Menzi Muck walking excavator.

Goal 1.3: Efficiently operate, maintain, and expand utilities systems to provide potable water, wastewater, reclaimed water, and solid waste services to our customers.

- Hire 3 Engineers (Capital, Planning, and Private Development).
- Hire 1 Principal Engineer.
- Hire 2 Plant Operators.
- Hire 4 Special Equipment Operators.
- Hire 5 Customer Service Specialist III positions.
- Hire an East Transmission Special Projects Team.
- Hire a Project Coordinator II.
- Hire a Project Supervisor.
- Hire a Utility Worker III.
- Hire a Labor Supervisor III for Cross Connection.
- Hire an Inventory Data Entry position.
- Purchase a Hydroseeder to apply PosiShell as a daily cover for the solid waste landfill cells to reduce operating costs.

Goal 1.2: Plan, build, operate and maintain a safe, resilient, and efficient multi-modal transportation and roadway infrastructure system.

- Design improvements for all projects in the Public Works Pavement Management Plan.
- Measure, assess, analyze and gather data regarding striping and pavement markings with reflectometer testing.
- Rehabilitate sidewalk segments between employment and retail centers to meet ADA (American with Disabilities Act) requirements.

Goal 1.4: Incorporate sustainable practices into the development and redevelopment of Pasco communities in order to provide a diversity of land uses while prioritizing alternative modes of transportation and promoting great public spaces for everyone.

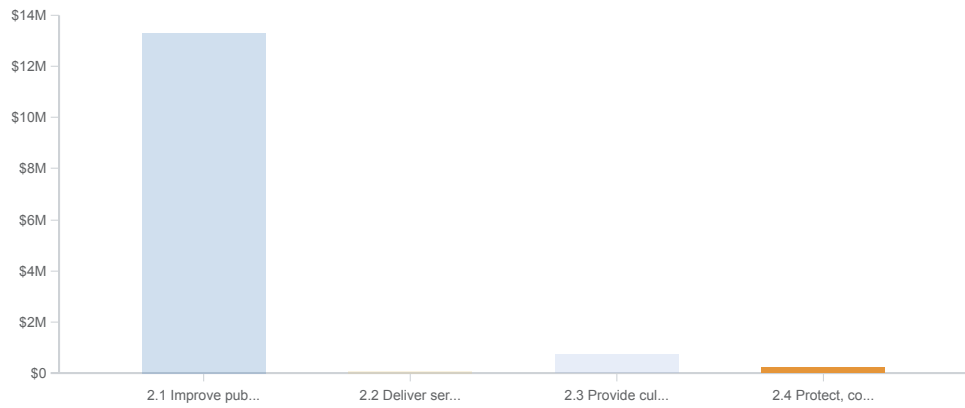
- Acquire professional services to maintain and improve medians and rights-of-way to improve appearance and to create environmentally friendly landscape to enhance the county's appearance.

Enhance Quality of Life

The objective of this Strategic Priority is to create a community people want to call home that provides and promotes safety and security; essential health and human services; social, cultural, and recreational opportunities; and preserves and protects natural resources.

Enhance Quality of FY 2023 Allocations

Data Updated Sep 22, 2022, 7:49 PM



\$185,000.00

Strategy in 2.4 Protect, co...

Strategy	FY2023	FY2024
Amount		
2.2 Deliver services creating impactful change that enhance self-sufficiency and quality of life	\$97,352	\$85,153
2.1 Improve public safety response and service delivery capabilities to meet resiliency in the community's growing and challenging needs.	\$13,296,963	\$9,416,915
2.4 Protect, conserve, manage, and restore the County's natural resources including land, water, and wildlife habitat.	\$185,000	\$185,000
2.3 Provide cultural, educational, recreational, and social opportunities in Pasco County to improve overall quality of life.	\$729,046	\$636,144
AMOUNT	\$14,308,361	\$10,323,212

Goal 2.1: Improve public safety response and service delivery capabilities to meet resiliency in the community's growing and challenging needs.

- Addition of Rescue Units: in Land O Lakes, Wesley Chapel and two units which will roam during peak hours to assist in high volume areas.
- Addition of 25 Fire Fighters to reduce the overtime requirements felt by the current staffing model.
- Increase in operational budget for: turnout gear, professional training, mobile back-up SIM cards, CPR mannequins, medical supplies and medications, and training equipment enhancements.
- Acquire Patient Satisfaction Survey software for EMS patients to gauge satisfaction with treatment of in-field services.
- Attend safety and training courses to operate a fireboat.
- Decrease the life-cycle of the fleet to ensure quicker replacement cycles and safer equipment being utilized.
- Maintain accreditation with the Commission on Accreditation for Ambulance Services (CAAS) by making any necessary adjustments as set forth in the standard updates in the upcoming fiscal year.
- Maintain adequate training and resources to maintain the Critical Incident Stress Management program.
- Replace medical supplies in the Mass Casualty Incident backpacks.

Goal 2.2: Deliver services creating impactful change that enhance self-sufficiency and quality of life.

- Hire an Animal Control Officer and reclassify a part-time Animal Control Specialist to a full-time Animal Control Officer to reduce the need for Officers to respond to after hour emergency call responses after working a full shift.

Goal 2.3: Provide cultural, educational, recreational, and social opportunities in Pasco County to improve overall quality of life

- Hire a Receptionist for Cooperative Extension's One-Stop Shop located in the Stallings Building.
- Hire a Community Gardens Program Assistant to expand into more communities across Pasco County.
- Perform a study to determine the appropriate fee structure for Library Impact Fees in the current environment.
- Provide cultural services through collaboration with local performers, artists and experts.
- Hire a Park Attendant II to service the Starkey Ranch District Park and Odessa Community Center.
- Hire a Recreation Leader to provide programming to the Starkey Ranch District Park and Community Centers.
- Purchase a portable volleyball system for the Est Area Recreation.
- Provide funding for an adaptive and inclusion Recreation Program in parks in the East portion of the county.
- Provide additional funding for increased operational expenses, such as but not limited to utilities, internet service, equipment, well maintenance, walking trail maintenance, beach water sampling, and landscaping.
- Hire a Park Attendant II to service Engle Park.
- Hire a Recreation Leader to assist in providing programming on the East of the county.
- Hire a Park Attendant I to service Burks Park.
- Hire a Park Ranger to service Sunwest Park.
- Hire a Park Ranger to service Jay B. Starkey Wilderness Park.
- Hire a Park Attendant II to service the Land O Lakes Recreation Complex.
- Hire a Park Attendant to service the Wesley Chapel District Park.
- Hire a Support Service team member to assist in hiring and onboarding new team members.

Goal 2.4: Protect, conserve, manage, and restore the County's natural resources including land, water, and wildlife habitat.

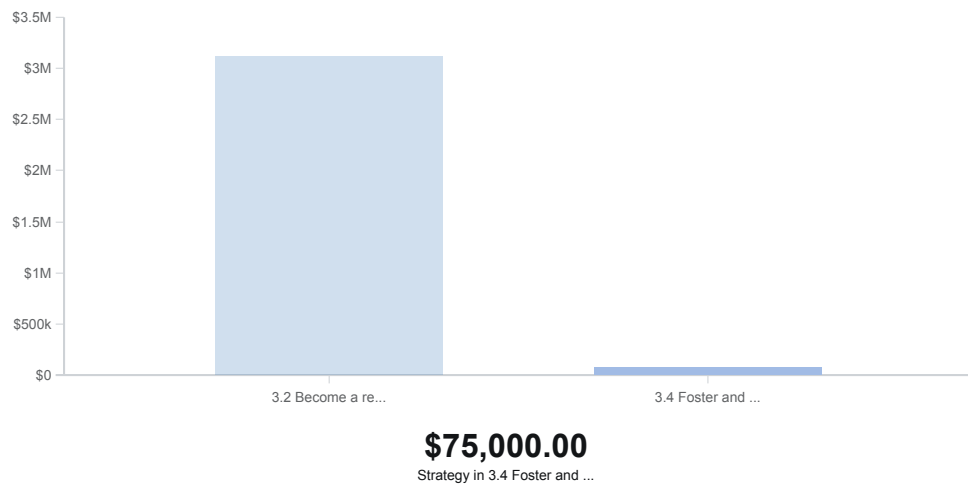
- Pollution source tracking-environmental monitoring at Robert J. Strickland Beach.

Stimulate Economic Growth

The Strategic Plan describes the objective of this Strategic Priority as one that supports a sustainable increase in community income and investment, economic diversification, and expands opportunities for all.

Stimulate Economic Growth FY 2023 Allocations

Data Updated Sep 22, 2022, 7:49 PM



SP Pillar 3 Stimulate Economic Growth

Strategy	FY2023	FY2024
Amount		
3.4 Foster and promote relationships through a collaborative environment that provides for positive economic and community outcomes.	\$75,000	\$0
3.2 Become a regional leader attracting, retaining and growing businesses to achieve a strong, stable, diversified business mix and tax and employment base.	\$3,114,581	\$2,547,889
AMOUNT	\$3,189,581	\$2,547,889

Goal 3.1: Employ sound financial management practices leading to sustainable fiscal decision-making.

No new funding has been allocated to achieving this goal. Current resource allocations are being leveraged to achieve this goal.

Goal 3.2: Become a regional leader attracting, retaining, and growing businesses to achieve a strong, stable, diversified business mix, and tax and employment base.

- Hire 10 Field Inspectors to address the influx of commercial projects coming into the County.
- Hire a Flood Plain Technician to meet the increased demand in Flood reviews related to permits.
- Purchase a floodplain management dashboard to assist with managing workloads and increased accuracy with work deliverables.
- Hire 5 Permit Technicians to assist with managing the increased workload due to growth within the County.
- Hire 2 Plans Examiner IV to support the increase in commercial activity throughout the County.
- Hire 2 Code Enforcement Officers to support the increased workload resulting from growth in the County.
- Increase the funding allocated toward Domestic and International Marketing for Pasco County's tourist attractions and activities.
- Increase the funding allocated toward sponsoring sports events within Pasco County.

Goal 3.3: Simplify and streamline review, inspections and permitting processes to facilitate commercial growth to make Pasco a great place to locate and operate a business.

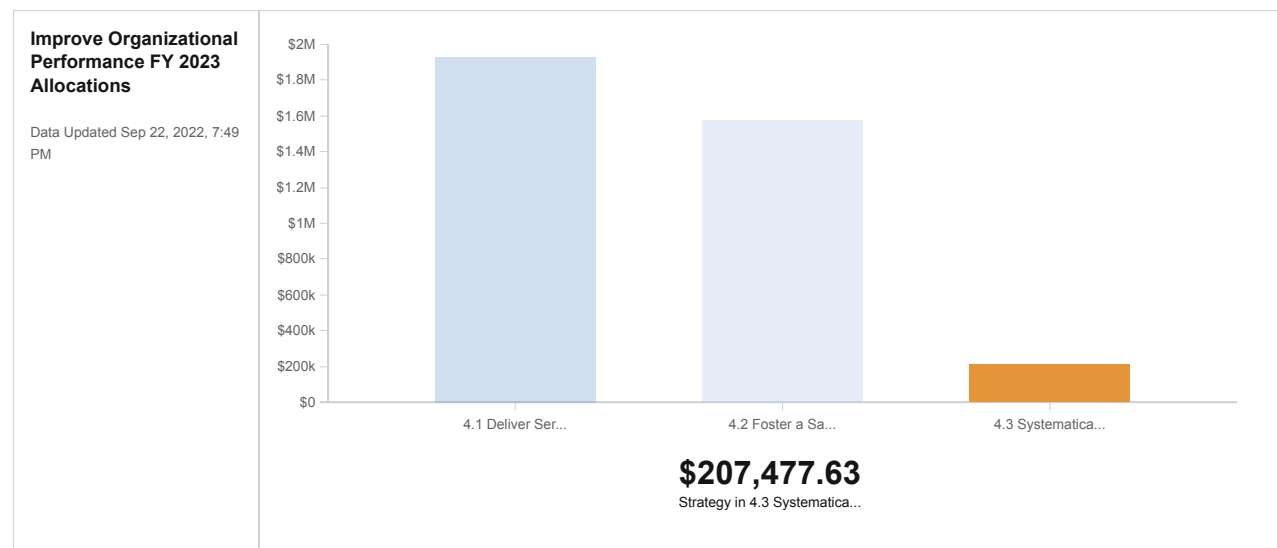
No new funding has been allocated to achieving this goal. Current resource allocations are being leveraged to achieve this goal.

Goal 3.4: Foster and promote relationships through a collaborative environment that provides for positive economic and community outcomes.

- Provide funding to develop a Destination Development Strategy Master Plan to guide the growth and investment with tourism industry partners.

Improve Organizational Performance

The objective of this Strategic Priority is to provide the processes, procedures, and necessary resources (physical, human, and financial) to efficiently and effectively deliver services in a culture of continual improvement.



Strategy	FY2023	FY2024
Amount		
4.2 Foster a Safe Organizational Culture that is characterized by open communication, high performance, and an engaged workforce.	\$1,578,157	\$760,348
4.1 Deliver Services that exceed customer expectations in a manner that builds trust, inspires confidence, and promotes accountability.	\$1,931,582	\$1,444,312
4.3 Systematically develop, evaluate, and improve organizational performance.	\$207,478	\$201,403
AMOUNT	\$3,717,216	\$2,406,063

Goal 4.1: Deliver Services that exceed customer expectations in a manner that builds trust, inspires confidence, and promotes accountability.

- Purchase software to assist in managing the various components of the Facilities Management department's workload.
- Purchase an additional module in the budgeting software platform leveraged by the County to improve effectiveness of and transparency in the budget cycle.
- Make a part-time Customer Service Specialist II a full-time position to meet the increased workload due to growth within the County.
- Stand up a team in the Facilities Management department to control access to County facilities in a manner that is more cost effective and efficient than contracting the work to a vendor.
- Hire a Technical Contract Representative to oversee contracts which provide 18 vital facilities, including but not limited to generators, elevators, and HVAC systems.
- Hire an Accountant I to service the Public Infrastructure Branch.
- Hire a Billing Coordinator to service the Public Infrastructure Branch.
- Provide additional funding to the Parks, Recreation, and Natural Resources department to maintain their assets, and hire a Project Manager to oversee the maintenance work.
- Add 2 Recreation Leaders and a vehicle to meet the increased demand for outdoor environmental education and recreation programs.

Goal 4.3: Systematically develop, evaluate, and improve organizational performance.

- Create a Performance and Measurement Team for the Utilities department to develop useful metrics to gauge current performance and to set reasonable targets for the future.

Goal 4.2: Foster a Safe Organizational Culture that is characterized by open communication, high performance, and an engaged workforce.

- Hire a Budget Analyst II to assist with the increased workload due to increased services related to growth in the County.
- Hire a Human Resources Risk Coordinator to manage the increase in risk-related claims and litigation.
- Hire a Program Manager to assist in onboarding for the Utilities department.
- Purchase more licenses for the permitting software to provide access to the increased workforce.
- Provide funding to renovate the workspace for the Planning and Development team.

Goal 4.4: Foster a transformational culture that promotes innovation.

No new funding has been allocated to achieving this goal. Current resource allocations are being leveraged to achieve this goal.



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

Environmental Scan

What is an Environmental Scan?

The Strategic Planning Process starts with an Environmental Scan. The Scan is an analysis of an organization's internal and external environments whose purpose is to inform the formulation of the Strategic Plan by detecting early signs of opportunities and threats that might influence current and future plans. The Board of County Commissioners (BCC) created the original 2022-2025 Strategic Plan based on many sources of information used to analyze the County's financial condition, operational performance, customer requirements, and the forces at work in our economic, demographic, and legislative environment. Careful attention to the Environmental Scan is indicative of the organizational commitment to data-driven decision-making. It completes the ultimate feedback loop, where organizational direction from the BCC is not set until market information, customer input, performance data, and all other inputs are considered.

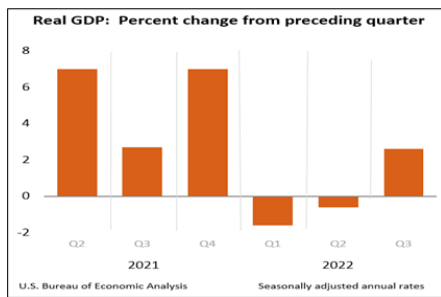
The Environmental Scan is updated each year to detect any new or emerging advantages or challenges that need to be addressed. The following information outlines the market conditions and trends used to guide the formation of the Fiscal Year (FY) 2023 Business Plan and Annual Budget.

Economic Outlook

The economic outlook provides the foundation upon which the BCC formulates its budget decisions. The County's expenses and revenues are dependent on the state of the economy. As the economy picks up, so do the County's revenues. If the economy stagnates, on the other hand, so does the County's revenue stream. If the economy takes off too quickly, there is danger of high inflation which causes the County's expenses to rise inordinately. A lethargic economy, on the other hand, could lead to deflation causing the County's assets to lose value and increase the cost of existing debt.

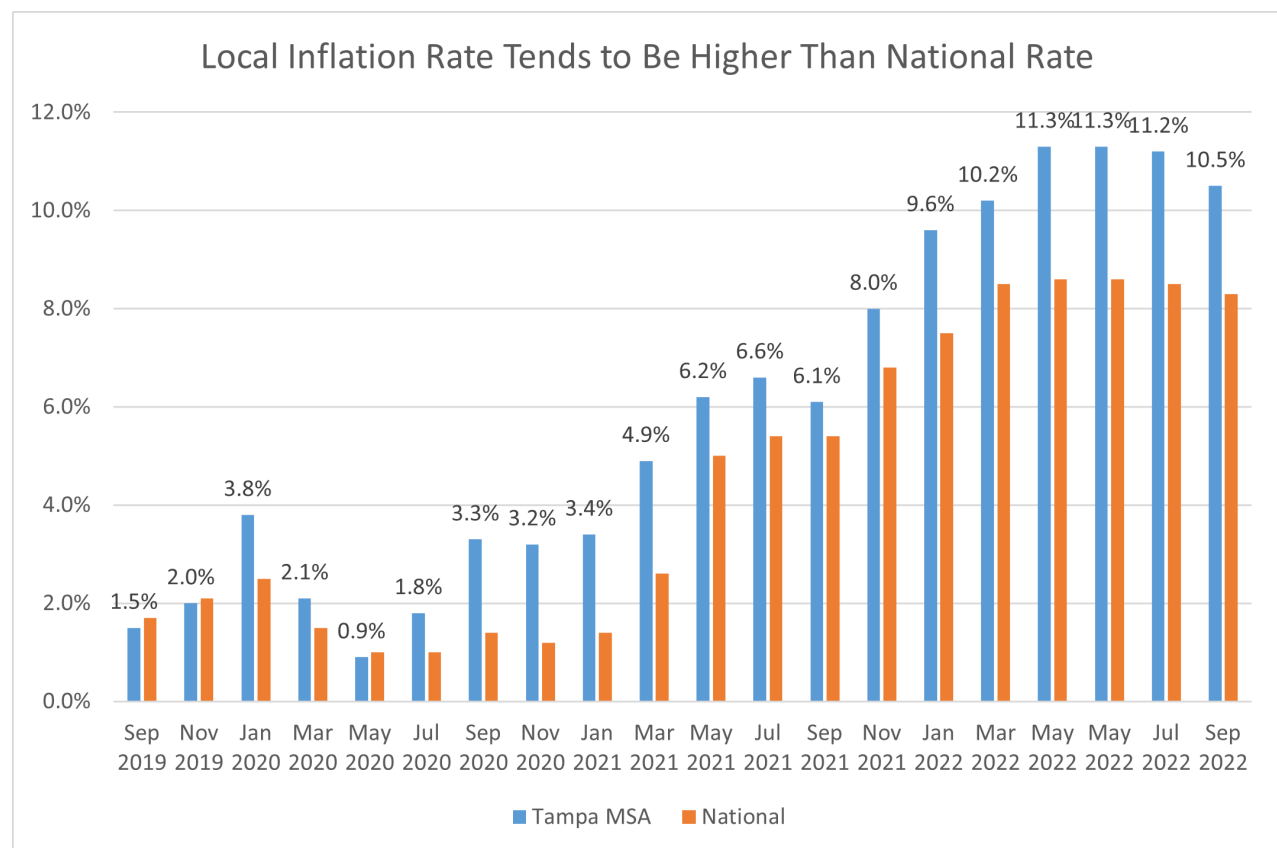
Gross Domestic Product (GDP) is the value of all goods and services produced in a country during a given time period. As such, GDP is generally used to measure the size and growth rate of a county's economy. GDP is the most commonly used indicator of a nation's economic health. As shown in the table to the right, the national GDP was about 3% per year between 2017 and 2019 then fell dramatically as a result of the pandemic in 2020.

Gross Domestic Product (GDP) 2017-2020			
Fiscal Year	Pasco	Florida	United States
2017	3.1%	3.6%	4.1%
2018	3.7%	3.3%	2.9%
2019	4.4%	3%	2.3%
2020	0.6%	-2.8%	-3.4%



Since the pandemic, the U.S. economy has seen highs and low as shown to the left. One economist described this as a “sugar high” fueled by the infusion of cash from the federal stimulus designed to combat the effects of the pandemic on the economy. As the stimulus money recedes, some economists are expecting a nasty hangover following the sugar high. While certain regions of the country will no doubt experience economic difficulties in the short term, we expect a slowdown, rather than a recession, in the Tampa Bay region as people and businesses continue to migrate to the region.

A mitigating factor that may cause a slowdown in the economy is inflation. The federal stimulus, mentioned above, worldwide supply chain disruptions, and the war in Ukraine have caused prices to increase sharply. As shown below, inflation appears to have peaked in the spring. While inflation is high in the U.S. by historic comparisons, inflation in other parts of the world is much higher than in this country.



Real Estate Trends

Housing demand in the regional market is expected to remain strong. The area’s extraordinary population growth is driving the demand while the historic low unemployment is making it difficult to hire the workers needed to build the housing stock fast enough to meet that demand. Therefore, expect an increase in home prices as well as rent over the forecast period. The FAA reports the state will need to add nearly 700,000 apartment units by the year 2030 just to keep up with demand; this does not even consider the replacement of aging apartment stock. The median rent price for a two bedroom apartment in 2022 in Pasco County is \$1,863; Hernando County \$1,550; Hillsborough \$2,012; and Pinellas \$1,916.

The median sale price for a single family home in Pasco County in August 2022 was \$311,047 an increase of 22% from August 2021. In Tampa Bay, the median listing in July was \$440,000, a 25.7% increase from last year. Active listings in the area were up 91% from the previous year, the sixth highest in the nation. Compared to the rest of Florida, the Tampa-St. Petersburg-Clearwater area is more expensive than 84% of the state.

BUILDING PERMITS					
Type of Permit	2022 Permits (Jan. - Sept.)	Permit Difference (2021 -2022 YTD)	2022 Tax Roll Impact (Jan. - Sept.)	Difference in Valuation (2021 -2022 YTD)	Average Review Time
New Single Family Residential	5,846	1,159	\$1,787,949,114	\$174,533,564	9.1 business days
New Commercial & Multi Family	544	18	\$911,191,544	\$524,263,886	-
Residential Other	38,102	11,184	\$468,274,033	\$200,727,576	-
Commercial Other	1,811	139	\$352,080,533	\$233,131,316	-
All Other	6,922	6,495	\$52,219,051	\$119,575,068	-

Property Values and Building Permits

The total taxable assessed values (TTAV) increased drastically in FY 2022 for a TTAV of \$40 Billion. In terms of value, the total tax roll impact of single-family homes for which permits were issued between January and September 2022 was approximately \$1.7 Billion. Permits consisting of tree removal, new HVAC systems, roofs, pools, and fences had a tax roll impact of over \$400 Million. Commercial and multi family homes had a tax roll impact of \$911 Million through September 2022. The average review time for a permit is currently taking approximately 9 days.

Demographics

The U.S. Census Bureau's Decennial Census provides actual counts of population and housing units every ten years, with the most recent one conducted in 2020. The 2020 Decennial Census remains the best source for reporting basic demographic data, such as population counts, age and race/ethnicity, along with housing unit counts, occupancy, and tenure.

There are two main sources for population estimates that are used between the Decennial Census. First, the University of Florida's Bureau of Economic and Business Research (BEBR) provides the official State and local population estimates. Second, the U.S. Census Bureau conducts the annual American Community Survey (ACS) to gather changes in the national changes in population. The ACS collects annual survey information continuously nearly every day of the year through a questionnaire mailed to a sample of households, and then aggregates the results over a specific time period. The ACS data is provided as 1-year, 3-year and 5-year estimates. The 5-year estimate is considered the most reliable socio-economic/demographic dataset.

A number of trends are worth monitoring as they may indicate the need for a new mix of services. Some trends include the rapidly growing population, decrease in the proportion of residents over the age of 65, the increase in proportion of school age residents, and the growing number of residents of Hispanic descent.

Pasco County is the 11th most populous county in the state of Florida. According to the 2021 BEBR, Pasco's population increased from 464,697 in 2010, to 575,891. The median household income is \$53,431 and the median family income is \$66,750.

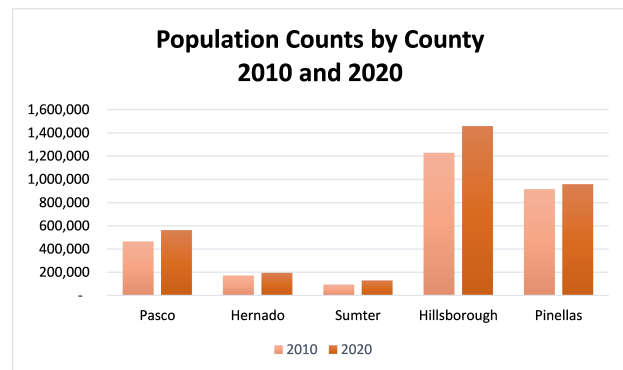
The population of Pasco County is 84.2% White, 15.9% Hispanic or Latino (of any race), and 5.8% Black or African American. Pasco County's median household income is \$53,431. The median salary for females living in Pasco County is \$42,292 and \$48,901 for males. For persons 25 and older, 89.9% possess a high school diploma and 24.6% hold at least a bachelor's degree or higher.

Pasco County residents largely commute by car, with an average commute time of 30.9 minutes with 11.7% of commuters saying they spend more than 60 minutes driving to work each day. The average vehicle

ownership rate in Pasco County is 2 cars per household.

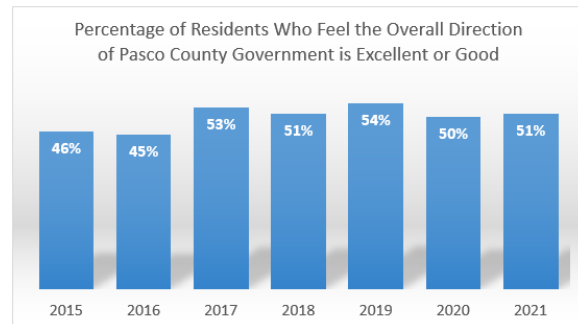
Compared to Other Counties

Pasco County has grown by 2.5% since the 2020 Census. This is slightly above the State population growth rate of 1.7% over the same time period. In terms of population growth, Pasco is currently the 13th fastest growing county in Florida. 29.1% of Pasco's population is over the age of 60, and 10.5% of those are low income.



2021 National Community Survey

Annual surveys such as the National Community Survey and Pasco "Open" Community Survey are completed by our residents to give them a platform to provide their feedback about Pasco County. The questions asked are aimed at gathering resident opinions that span a range of community issues.



The responses and insight received are used to inform planning discussions and decision making. The FY 2023 Business Plans and Adopted Budget provide the detailed strategies to fulfill our citizens' priorities. The ratings for the overall direction of the County are shown.

Overall, 78% of responding residents rated Pasco County as an Excellent or Good Place to Live, these results remained the same from last year. Of the responding residents, 70% believe the overall quality of life in Pasco County is excellent or good.

Feeling safe in the community is a high priority for residents and it is an aspect of community livability. 92% of respondents reported feeling safe in their neighborhoods and in Pasco County's downtown/commercial area during the day. Residents also noted that the overall feeling of safety was essential or very important for the community to focus on in the future.

While residents enjoy the county's parks and recreational opportunities, Pasco County's environment received lower scores than the benchmarked communities. The overall quality of the natural environment and cleanliness are among top areas where the county can grow and improve in the future.

Our ratings for overall governance have remained stable in most categories compared to prior years. The percentage of citizens who felt the county's customer service was excellent or good increased to 78% in 2021; the percent who felt public information services were excellent or good decreased by 4% from 2020 to 59% in 2021; and the percent who felt the county treats all residents fairly fell to 56% in 2021, which is a 7% change from 2020.

Technology

The Pasco County Information Technology Department (IT) effectively bridges public safety, public services, land management, public infrastructure, transportation, administration, and Court-related agencies with a

consistent and sustainable technology foundation.

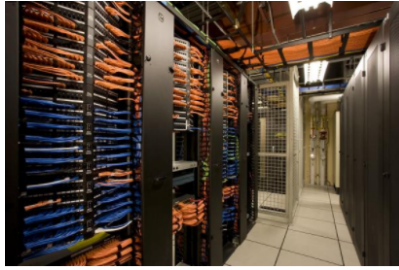
In the coming year, Pasco County will be challenged with anywhere devices related to security and transparency. Because of the growing use of public networks in the delivery of IT services, the security challenge of protecting our internal network from the unintended consequences of the public network is increasing both in scope and importance. The need to constantly improve the County's security perimeter for zero-day attacks is paramount. The increased use of video and social media in government settings for collaboration purposes will continue to increase as digital democracy initiatives develop and become common place.

The Department is constantly challenged with employee retention, due to competitive salaries, remote working benefits, and the ongoing need for current technology skill sets with neighboring counties and cities (Hillsborough, Pinellas, Polk, and Manatee Counties, and the City of Tampa). The gap has been closing due to planned regional pay scale studies combined with various small-scale increases.

The County's technology direction involves the combination of cloud computing, on-premises, Artificial Intelligence (AI) and Business Intelligence (BI) initiatives. By moving our office productivity suite into the cloud, it enables any place, anytime, anywhere connectivity. The Information Technology Department has invested in an AI solution that is "Best-in-Class", full stack observability solution that extends across our entire IT infrastructure. From application and infrastructure monitoring to digital experience and application security we are leveraging data-driven AI at its core to monitor our operations, predicate problems, automate resolution, and to help secure all of our on-premises and cloud platforms and technologies. This helps us to innovate faster, with higher quality and less risk, operate efficiently and proactively, and to drive better business outcomes for our employees and citizens.



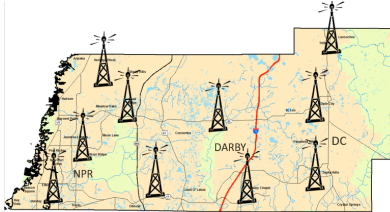
Cybersecurity



Cyber attacks on State and local governments are on the rise, typically due to two factors:

1. The attackers obtain publicity on governmental websites, and
2. State and local governmental agencies contain private data and potential access to state agency connections.

Regulatory and Compliance



As an emerging trend, the effort and resources required to maintain the following regulatory statutes need to be constantly addressed: The Freedom of Information Act, Public Records Law (F.S. 119), Personally Identifiable Information, Healthy Insurance Portability Act, Americans with Disabilities Act, and Payment Cardholder Industry Compliance.

Budget Constraints and Innovative Technology Initiatives



Due to competing budget priorities, inflation, and continuous environment changes; budget constraints will remain a challenge in keeping technology initiatives refreshed and innovative to address new service delivery models to citizens.

While the County transitions from legacy-based architecture and platforms to hybrid-cloud. This enables departmental agility and digital business transformation which allows for growth and service delivery excellence.

Emerging Issues

The following issues may affect our ability to provide the level and type of service our customers expect:

Community Redevelopment Areas (CRAs)

The County contributes nearly \$2 Million per year to the County's four CRAs (i.e., Port Richey, New Port Richey, Dade City, and Zephyrhills), yet the County has no voice in how those funds are expended. The County supports initiatives that more clearly define acceptable CRA expenditures; broader representation on CRA Boards; and allow the County a greater say in the oversight of CRA's within its jurisdiction.

Cybersecurity

Cyberattacks have become a serious problem for all sectors of the economy. These silent attacks injure not just the organization being targeted but hurts all consumers as well. For example, the May cyberattack on Colonial Pipeline forced the company to shut off gasoline supply to much of the east coast, resulting in severe shortages. Closer to home in Oldsmar, Florida, hackers accessed a water-treatment plant briefly raising the lye in drinking water to dangerous levels. Broward County Schools was targeted by the Conti ransomware gang that caused a shutdown of its computer system making it impossible to carry on teaching for a considerable time. As the United States emerges from the coronavirus lockdown, the U.S. Department of Homeland Security has made cybersecurity a national-security priority. As more businesses grow and evolve

to be increasingly reliant on digital infrastructure, they may be forced to pay ransoms; however, a recent state law prohibits local governments from paying ransomware.

Rising Healthcare Costs

At the height of the pandemic, employee health claims dropped sharply as people avoided seeking routine healthcare. Now as coronavirus vaccinations are widely available, visits for routine and preventive maintenance which trended significantly downward during the strictest lockdown periods of the pandemic have returned to normal with newly diagnosed cancers and other chronic diseases. According to a recent Kaiser Family Foundation (KFF) Employer Health Benefit Survey, sixty-seven percent of covered workers are in a plan that is self-funded. The claims for these employers, such as Pasco, in upcoming years could be significant as costs for care that was postponed or skipped may result in long-term health consequences.

Legislative Issues

In general, the County is concerned about legislation that will weaken its home rule authority or impose mandates without a corresponding funding source. The following issues reflect legislative challenges that require attention and clear direction to staff through the Strategic and Business Plans.

Home Rule

The County, in conjunction with its state and federal lobbyists, is constantly monitoring legislative challenges that could have an impact on the City's revenues, operating and capital budgets. Although certain legislative initiatives and actions present an incentive for the homeowners and residents, they can potentially shrink the County's tax base and other revenue streams. For instance, an additional homestead exemption for front line workers (teachers, health care workers, fire, police) will be voted on in November 2022. This Amendment has the potential to cost the County \$3 million per year in Ad Valorem revenue.

HB 2311 (LFIR 1268) - Ridge Road Extension Phase 2B - \$14,000,000

This is the final phase of a major east/west transportation project, connecting West Pasco to U.S. Hwy 41 (Land O' Lakes Boulevard) in Central Pasco. The new transportation corridor provides a critical hurricane evacuation route to the coastal evacuation areas, enhances mobility in West and Central Pasco County, and with the construction of the Moffitt Cancer Center in Central Pasco, it affords the connectivity needed for a rapidly growing and developing area.

HB 3159 (LFIR 1782) - Additional Boat Ramps and Parking - \$1,800,000

Pasco County seeks to add two boat ramps and 100 parking spaces at Anclote River Park in Holiday, including sufficient boat trailer parking, to bring the county boat ramp total from eight to 10. This will increase overall boating access in the county by 25%.

HB 3161 (LFIR 1283) - Green Key Drainage Improvements - \$2,000,000

The Green Key Estates neighborhood is in the Lower Coastal Watershed and its elevation ranges from approximately two to five feet. Due to the low elevation, the neighborhood experiences constant flooding, especially during high tides and storm surges. The proposed project will improve drainage and lower frequency of flooding in the neighborhood. Furthermore, the project will raise portions of the roadways to reduce tidal flooding. The project includes design, permitting, and construction.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

About Pasco County

The earliest known residents of Pasco County were the Timucuan, a Native American tribe estimated to have lived here in the early 1200's. Early settlers to Florida triggered the decline of the Timucuan with the introduction of various diseases brought to America wiping out the tribe. During the 1700's a large exodus of Creek Indians from Georgia and Alabama migrated to Florida with one tribe known as the Seminoles settling the region. Early history shows that the Seminoles had good relations with the French, fought with the British against American settlers (as part of the First Seminole War) and had constant conflict with the Spanish until the sale of Florida to the U.S. in 1819. The U.S. military fell into conflict with the natives in the Second Seminole War that included the destruction of Fort Dade, of which Dade City is named in honor of.

On March 3, 1845 Florida was recognized as a state offering a unique and challenging frontier to the south with harsh climate, mosquitos, and diseases as well as the Third Seminole War ending in 1858. When Civil War broke out in 1861, with Florida joining with the Confederacy, Pasco County was too far to be affected by the war with major engagements or political impacts of the conflict. Men from Pasco served on both sides of the conflict and the closest engagements was Bayport, in Hernando County with militia elements and The Battle of Tampa, a minor naval engagement and blockade by the Union navy.

Pasco County is centrally located on Florida's West Coast, about 30 miles north of Tampa and 50 miles west of Orlando. This unique location places Pasco County within both a nine-county region referred to as the "Nature Coast" as well as the four-county Tampa St. Petersburg-Clearwater Metropolitan Statistical Area. The County contains a total area of 868 square miles, of which approximately 747 square miles are land and the balance is water area. Pasco County's 575,891 permanent residents make it the 12th most populous county in Florida, with a 2021 population density of 781 residents per square land mile.

Pasco County was created by the Florida State Legislature on June 2, 1887, when Hernando County was divided into three parts, separating Citrus County to the north and Pasco County to the south. The County was named after Samuel Pasco in honor of his popular campaign for U.S. Senator when the original name proved to be unfavorable among members of the state legislature.

In recent decades, Pasco has seen tremendous growth, often called one of the fastest growing counties in Florida. Known for its citrus industry, retirement communities and enjoyable outdoor activities, Pasco attracts people annually from all over Florida – and beyond.

The 2021 census put the population in Pasco County at more than 575,000 residents. The county seat is Dade City and Pasco's largest city is New Port Richey. Government duties are conducted in both cities.

The Board of County Commissioners is Pasco County's governing body. It consists of five members – a chair, vice chair and three commissioners.



There are six incorporated municipalities within Pasco County, and according to the last census, they comprise of a total 2021 estimated population of 48,986. Zephyrhills is the largest city in the County with a population of 17,788. Dade City, the County seat, is the third largest city with a population of 7,541. The remaining four municipalities include Port Richey, San Antonio, St. Leo, and Zephyrhills. Approximately 526,905 residents live within unincorporated Pasco County. For comparison purposes, this total would make unincorporated Pasco County the 2nd largest city in the State of Florida and the 6th largest "municipal" jurisdiction.

Pasco County, Florida, encompasses 868 square miles of Florida's over 65 thousand square miles on the beautiful Gulf of Mexico. The County has 771 people per square mile, compared to 408 for Florida overall and more than 100 square miles of managed recreation facilities, including parks, preserves, artificial reefs, golf courses, and a network of hiking and biking trails. Pasco is part of the Tampa-St. Petersburg-Clearwater Metro Statistical Area and is in the Eastern time zone. The average temperature ranges from highs in July in the 90's to January lows just under 50 degrees. There are 244 sunny days per year to enjoy all that Pasco has to offer.

County and State Population		
Year	Pasco	Florida
1980	193,661	9,746,961
1990	281,131	12,938,071
2000	344,768	15,982,824
2010	464,697	18,801,332
2020	561,891	21,538,187
2021	575,891	21,898,945

City Populations	
City	Population
Dade City	7,541
New Port Richey	16,812
Port Richey	3,185
St. Leo	2,363
San Antonio	1,297
Zephyrhills	17,788

Source: Office of Economic and Demographic Research; Florida Legislature

Life in Pasco

According to the Florida Office of Economic and Demographic Research, 55.5% of the population in the County is 18 years and older, younger than Florida's 59.%. The Pasco unemployment rate is 4.4% vs. 4.6% for the State.

Cost of Living: 2021 Florida Price Level Index (FPLI)	
County	FPLI
Florida State Average	98.87
Hernando	92.46
Hillsborough	101.33
Manatee	99.49
Pasco	96.87
Pinellas	100.52
Sarasota	102.55

In 2020, the crime rate in the county was 1,589 per 100,000 population, lower than the 2,152 for the State for the same population. New commitments to prison in fiscal year 2020-2021 made up 432 of Florida's total of 18,149.

Per Capita Personal Income		
Year	Pasco	Florida
2000	\$ 22,804	\$ 29,466
2010	\$ 32,708	\$ 38,865
2020	\$ 45,461	\$ 55,675

The first table to the left based on data from economic analysis done by Florida Polytechnic University shows cost of living for the surrounding counties as well as the average for the State of Florida. Also shown, from the Florida Office of Economic and Demographic Research, are the per capita personal income figures for the county and state over the past twenty years. It is important to note that the percent of the population in poverty in 2020 for all ages was 11.4% in the county and 12.4% in the State. For those under age 18, the rates were 16.3% and 17.2% respectively. For families with children ages 5 to 17, the rates were 15.1% and 16.5%.

Average Annual Wage		
Industry	Pasco	Florida
All Industries	\$ 44,179	\$ 55,840
Natural Resource & mining	\$ 47,665	\$ 37,710
Construction	\$ 61,286	\$ 55,840
Manufacturing	\$ 38,317	\$ 66,738
Trade/Transportation/Utilities	\$ 75,759	\$ 49,342
Information	\$ 52,885	\$ 93,360
Financial Activities	\$ 52,554	\$ 84,295
Professional & Business Services	\$ 54,414	\$ 68,218
Education & Health Services	\$ 18,214	\$ 55,099
Leisure and Hospitality	\$ 32,472	\$ 27,694
Other Services	\$ 36,826	\$ 41,131
Government	\$ 48,841	\$ 58,821

Source: Office of Economic and Demographic Research; Florida Legislature

Employment Sector		
Industry	Pasco County	Florida
National resource and Mining	8.7%	0.8%
Construction	2.9%	6.7%
Manufacturing	22.8%	4.5%
Trade/Transportation/Utilities	0.7%	20.6%
Information	3.8%	1.5%
Financial Activities	10.8%	6.9%
Professional & Business Services	20.5%	16.1%
Education & Health Services	12.5%	15.3%
Leisure and Hospitality	3.1%	11.9%
Other Services	0.1%	3.0%
Government	13.4%	12.5%

Source: Office of Economic and Demographic Research; Florida Legislature

Percentage of Total County Employment		
Principal Employers	2012	2021
Pasco County School District	11.40%	5.79%
HCA Healthcare	0.00%	1.33%
Pasco County Government	2.14%	1.32%
State of Florida	1.37%	0.72%
Advent Health Dade City & Zephyrhills	0.00%	0.69%
Pasco County Sheriff	1.29%	0.63%
Morton Plant North Bay Hospital / Recovery Center	0.50%	0.62%
Florida Medical Clinic	0.94%	0.58%
Federal Government	0.81%	0.57%
Advent Health Wesley Chapel	0.00%	0.44%

Source: Pasco County Annual Comprehensive Financial Report, 2021

Taxes

Florida has no state income tax on personal income, but the corporate income tax is currently 5.5%. The state sales tax is 6% and counties have the option to assess an additional amount. In Pasco, the local option sales tax is 1% on top of the State tax. These funds are used for land acquisition, infrastructure improvements, public safety, and economic development, among other initiatives. Proceeds are shared among the County, the School Board, and incorporated municipalities within the County.

Percentage of Total Taxable Assessed Value		
Principal Taxpayers	2012	2021
Duke Energy Florida	1.23%	1.20%
Withlacoochee River Electric Cooperative	0.86%	0.76%
HCA Health Services of Florida	0.82%	0.35%
Frontier Florida LLC	0.67%	0.30%
Tampa Premium Outlets LLC	0.00%	0.23%
Pasco Ranch Inc	0.00%	0.22%
Florida Gas Transmission Company	0.33%	0.21%
Bright House Networks LLC	0.32%	0.21%
Tampa Electric Company	0.00%	0.20%
Publix Super Markets Inc	0.00%	0.19%

Source: Pasco County Economic Development



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

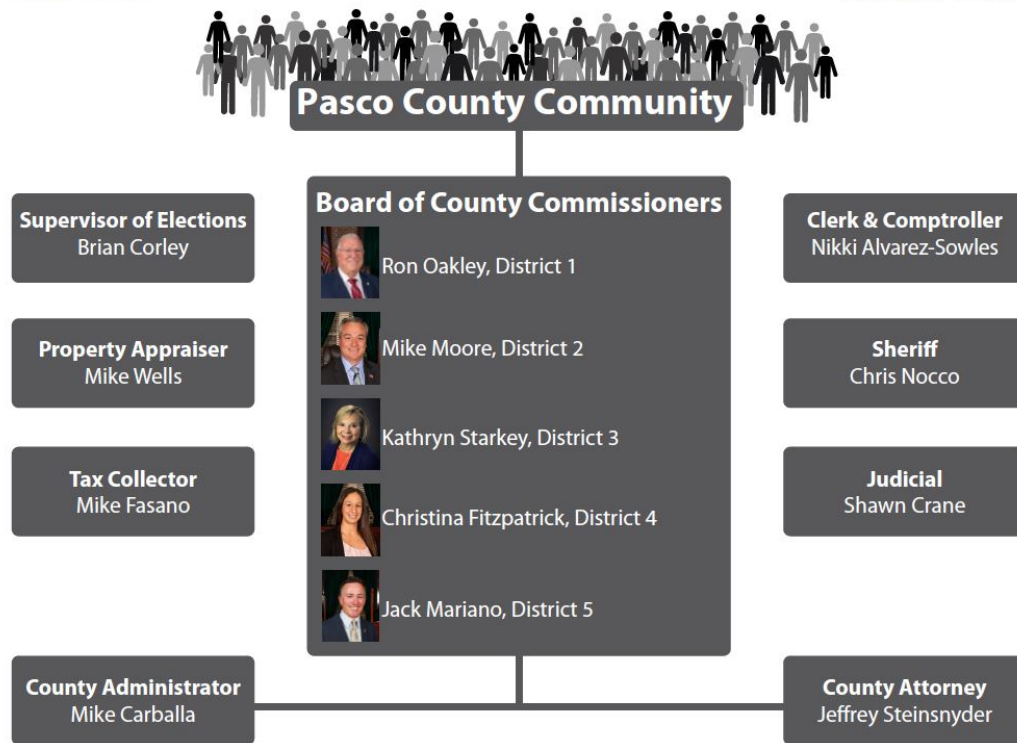
[Section Home](#)

Organization of Pasco County



Organizational Chart

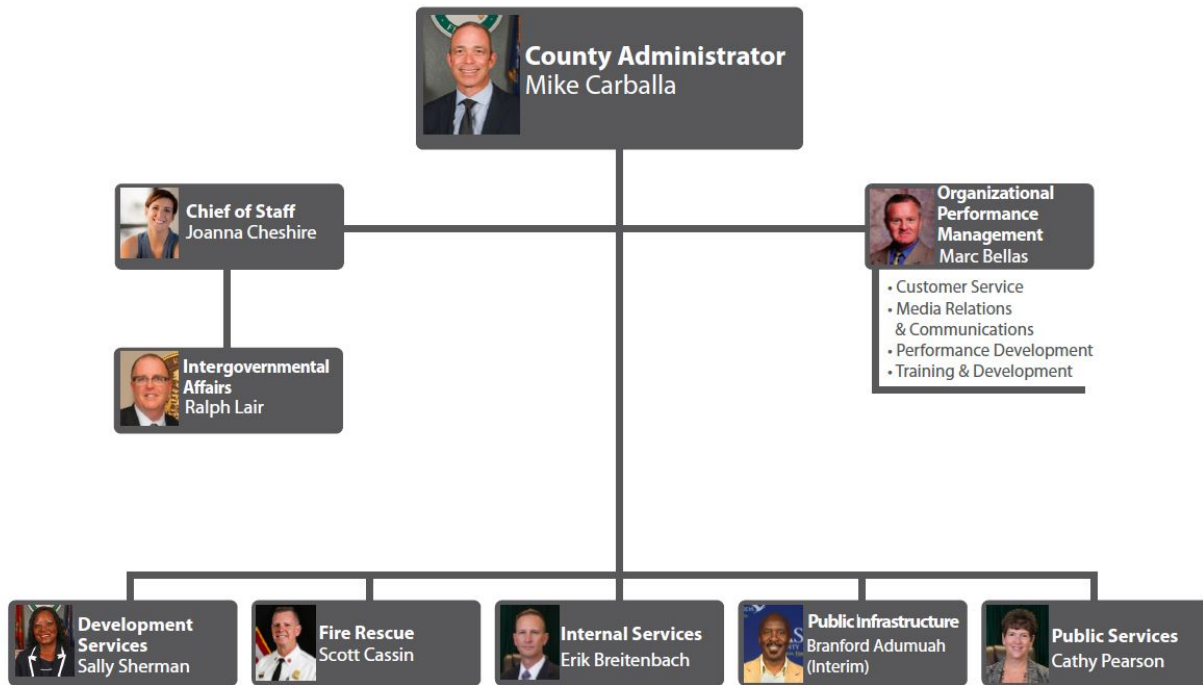
FISCAL YEAR 2023



PASC COUNTY FLORIDA Organizational Chart

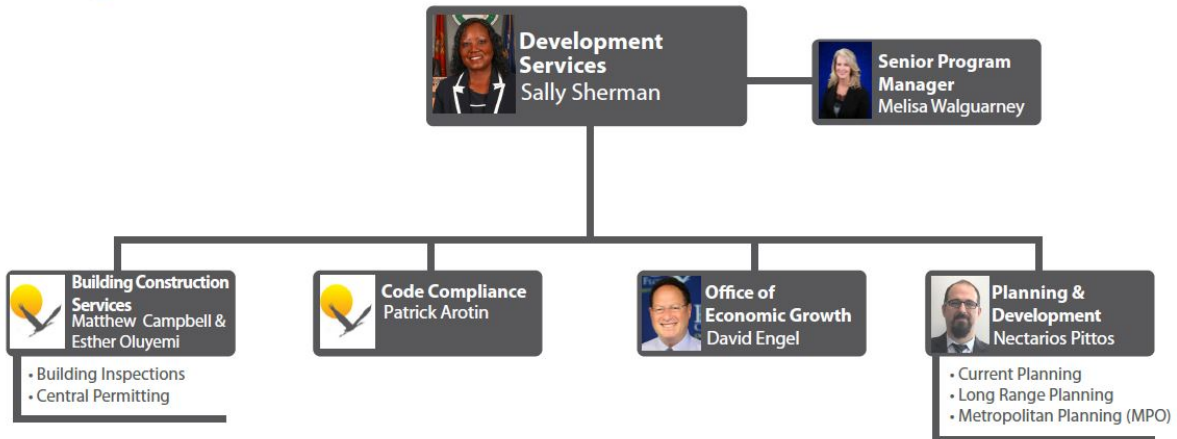
OPEN SPACES. VIBRANT PLACES.

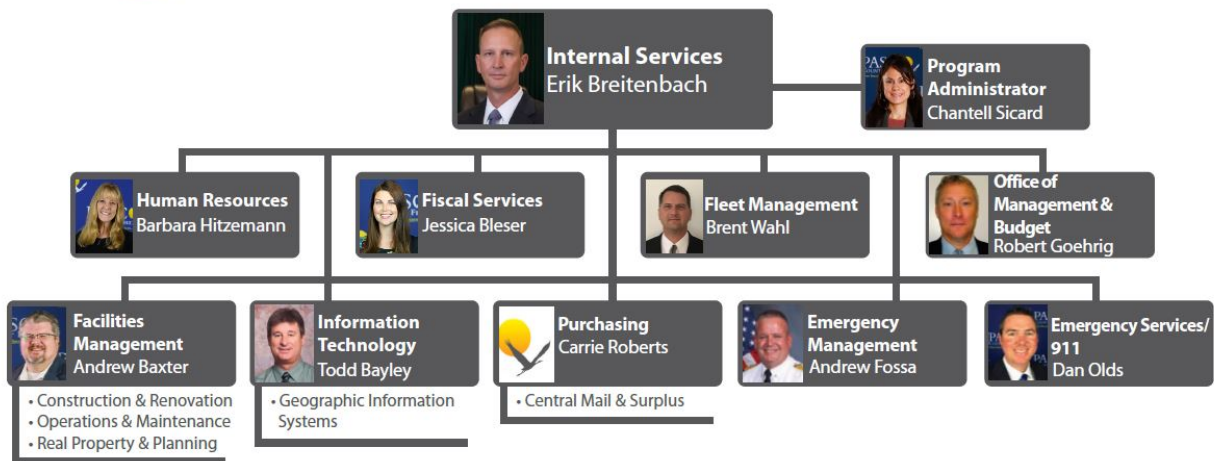
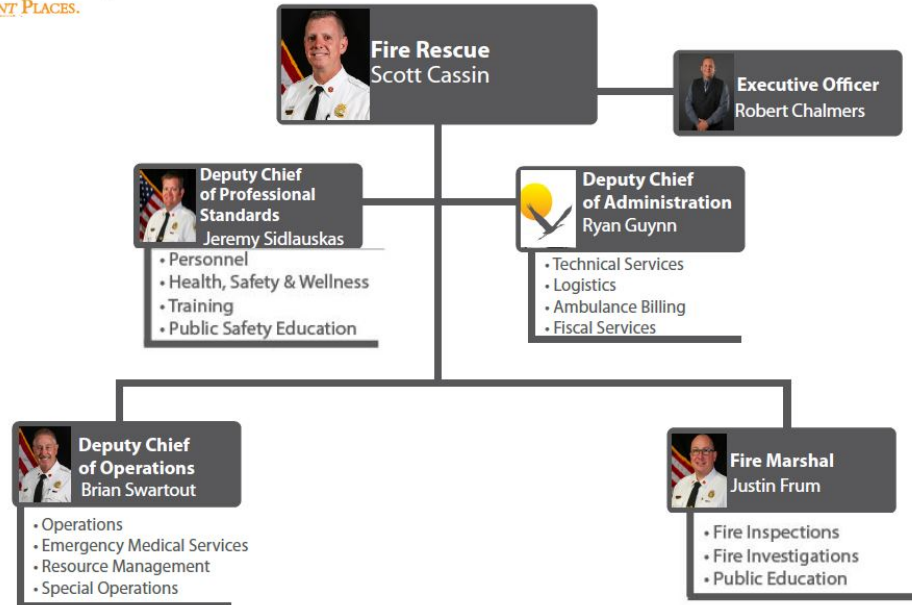
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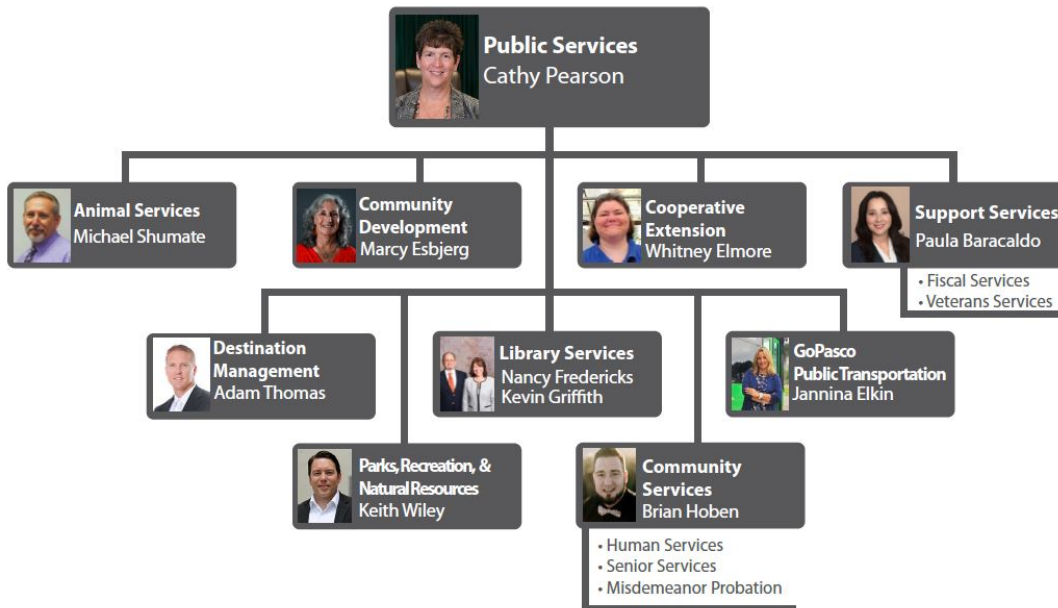
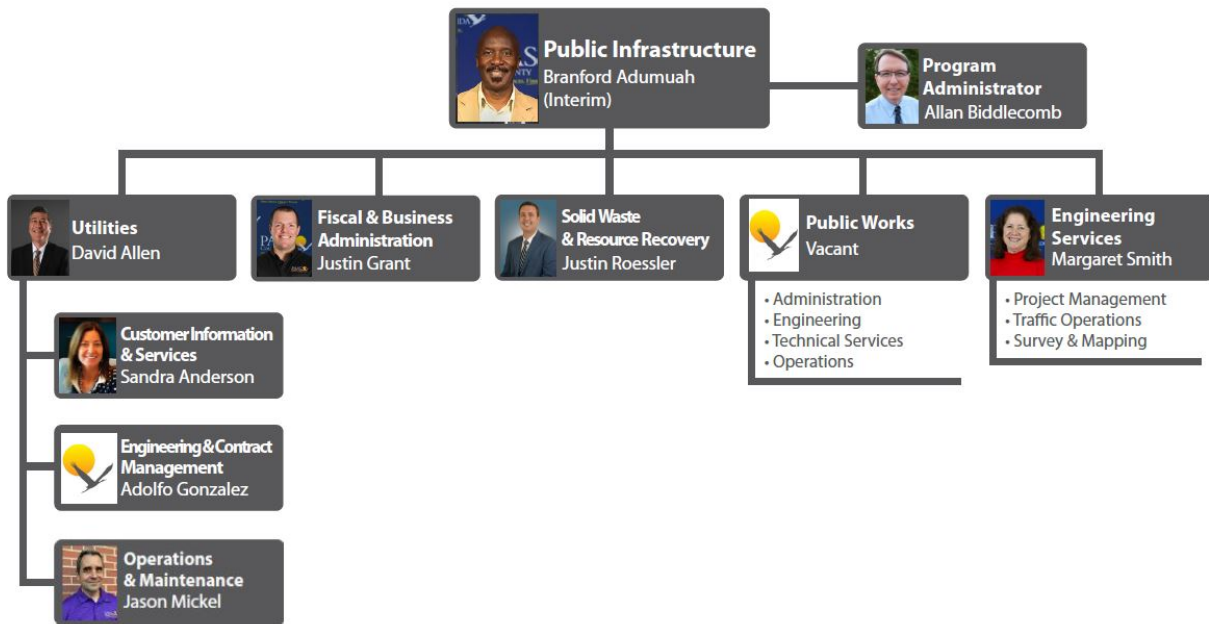


Development Services Branch

FISCAL YEAR 2023









Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Financial Structure, Policy, & Process

Long-Term Financial Sustainability & Resiliency

It is a goal of the County to maintain a sustainable and resilient financial position, now and in the future, to meet the goals and initiatives outlined in the Strategic Plan, to meet the needs of our citizens, and to propel us toward our vision of becoming Florida's Premier County.

The Budget Cycle gives legs to the County's Strategic Plan by aligning and allocating necessary resources to achieve the goals. The Financial Strategy illustrates the County's plan for maintaining a sustainable and resilient financial position. The Net Operating and Capital Funds Summary provides a high-level view of the County's financial structure. The Financial Policies outlines the fiscal guidelines adopted by the Board of County Commissioners for the County Departments adherence. The Budget Cycle Calendar illustrates the timeline for activities through the budget cycle and the active participants in developing the County's budget.

- [Financial Strategy](#)
- [Major Revenue Sources - Trends & Assumptions](#)
- [Multi-Year Financial Forecast](#)
- [Net Operating and Capital Funds Summary](#)
- [Financial Policies](#)
- [Budget Cycle Calendar](#)



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

Financial Strategy

Financial Strategy

A Financial Strategy is a multi-year financial planning framework designed to position the County for long-term financial sustainability and resiliency. It is a forecast of the projected financial position of the County and outlines strategies to meet future needs. The Financial Strategy assumes the continuation of current service levels and the impact of maintaining those service levels will have on future budgets. The strategy takes a realistic view of the current operating environment, establishes goals, and then maps a plan for achieving those financial goals.

We have been able to minimize the impact on the taxpayer while addressing our strategic goals by:

- Keeping the operating millage rate the same at 7.6076
- Maintaining the Fire MSTU millage rate the same at 1.8036
- Continuing the Stormwater Assessment at \$95 per Equivalent Residential Unit (ERU)
- Increasing the voter approved debt service millage from 0.2098 to 0.2807 as a result of adding two GO Bond debt issues
- Increasing the water (1.5%) and wastewater (3.5%) rates in accordance with the 2021 Water and Wastewater Rate Study
- Continuing with year five of seven of the Board of County Commissioner approved "7 for 7" plan increasing the Solid Waste Assessment by \$7 to accumulate the funds necessary to increase the capacity of the Waste-To-Energy (WTE) plant

Upcoming Challenges

Pasco County takes a long-term approach to strategic planning and financial management. Emphasis is given to anticipating emerging issues, using forecasting tools to quantify their impacts, and then implementing sound practices to mitigate or take advantage of these opportunities. The County's environmental scan revealed three potential threats for which we should be aware and prepared, as discussed in the [County Administrator's Transmittal Letter](#) earlier in this budget document. These threats include the following:

- Current Economic Environment - The current economic recovery includes low unemployment rates, increased wages, and an increase in travel and tourism. The significant amount of Federal stimulus dollars being pumped into the economy as part of the American Rescue Plan Act (ARPA); however, have some worried about the potential for inflation to rise in the near term. This could severely erode the County's purchasing power.
- State Restrictions - The State Legislature has attempted to place restrictions on the County's ability to raise revenues to pay for citizen services. Although the third homestead exemption failed at the ballot box last year, various bills are proposed every year seeking to restrict local government's ability to fund services our customers demand.
- Natural Disasters – Pasco County is prone to hurricanes, floods, and drought - all of which can be quite costly. Preparing, both physically and financially, for these potential eventualities is paramount.

Addressing Challenges

As discussed earlier, the County borrowed approximately \$180 million of the \$240 million General Obligation Bonds authorized by the voters. The process for borrowing those funds included a substantial review of the

County's financial health by the Fitch and Moody's Rating Agencies. These reviews proved invaluable in revealing the strengths and potential challenges of the County's financial health.



First, the reviews conducted by the Fitch and Moody's Rating Agencies emphasized four financial strengths the County can lean on to ensure it is sustainable for the foreseeable future. First, the rating agencies recognized the County's strong economic base. Previous rating agencies reports characterized Pasco County as primarily a bedroom community for commuters into Hillsborough and Pinellas. The County's investments in economic incentives, among other factors, have transformed the local economy from a bedroom community that caters to retirees to a vibrant economy anchored by construction, tourism, healthcare, and small manufacturing. This has led to low unemployment, increased income levels, and a more diverse economic base which provides resiliency during economic downturns.

Second, the growing local economy has resulted in increased revenues to support recurring revenues and capital needs. For example, an increase in the taxable assessed values of nine percent the last two years has allowed the County to create a structurally balanced budget. Third, the County has a low debt relative to overall budget and has reasonably affordable future capital needs. For example, debt service is just 2.4% of the total FY 2022 net budget.

Finally, the rating agencies were impressed with County's ability to maintain the reserve levels in the major funds, including the General Fund, at the Government Finance Officers Association recommendation of 16.7% of budgeted expenditures. This "rainy day fund" is set aside to support our first responders in the event of a hurricane or other emergency.

Status of FEMA Reimbursements, CARES and ARPA Funding

COVID-19

On March 13, 2020, President Trump declared a nationwide emergency pursuant of Sec. 501(b) of the Stafford Act. All 50 states, the District of Columbia, and 5 territories were approved for major disaster declaration to assist with additional needs identified under the nationwide emergency declaration for COVID-19. This declaration dates back to January 20, 2020, and continues to be in effect.

The COVID-19 pandemic has brought with it unforeseen costs associated with combating the virus to protect our citizens and employees, while continuing to provide services to the highest level possible under unusual

circumstances. At this time, Pasco County has an estimated \$3,913,659.92 in additional costs that include testing, cleaning, vaccine distribution, and protective measures that are all eligible for FEMA Reimbursement. Pasco County has received an obligation of \$1,534,323.49 in FEMA funding and is currently processing projects to finalize final costs.

As the COVID-19 pandemic continued to make severe impacts to local government to maintain safe operation and deal with the growing health crisis and unprecedented economic strain. Through appropriates made in Congress, State, Local and Tribal governments received funding to support the public health response and lay foundation for a strong and equitable economic recovery.

CARES

The Coronavirus Aid, Relief, and Economic Security (CARES) was passed on March 27, 2020 and ended on December 31st of 2021 allocating a sum of \$96,659,479.80 to Pasco County for recovery efforts and offset costs to protect life and safety of employees and the citizens we serve.

ARPA

On March 27, 2021, Pasco County received through the American Rescue Plan Act (ARPA) funding to the sum of \$107,579,711.00 to be used to recover lost revenues, enhance services and continue economic recovery.



General Obligation Bonds

One of the five areas the Government Finance Officers Association (GFOA) recommends local governments focus on to ensure financial resiliency and sustainability is investing in the renewal and replacement of vital infrastructure. In the November 2018 election, Pasco County voters approved four General Obligation (GO) Bond issues. These are projects in addition to the investments made through the Capital Improvement

Program (CIP). The four GO Bonds will allow for sorely needed investment in the Detention Center, Fire Stations, Parks and Recreation amenities, and Libraries.

Fire Station Infrastructure Plan

Prior to the 2007 recession, the County had planned to build a number of new fire stations to meet the needs of the growing population and commercial development within the County. During that recessionary period, those plans were put on hold as the revenue available to build and staff these stations dried up. Based on the rapid population growth and the location of that growth, the 2014 Facilities Master Plan recommended building ten new fire stations, renovating one existing station rated as very poor, renovating two existing stations in poor condition, and renovating six existing stations in fair condition. In fact, the Master Plan recommended building two new stations per year for five years. In a 2018 internal Fire Rescue Department Station Infrastructure Plan, Fire Rescue identified the need to build 17 stations (which included new construction plus reconstruction of existing stations) over the next 10 years to meet the needs of a growing population. To accomplish this goal in a manageable manner, Fire Rescue developed a four-year Station Infrastructure Plan that would build four new stations in underserved areas, rebuild five of the stations in the worst condition, and relocate the Fire Training Center to the central part of the County.

The cost to implement the four-year Station Infrastructure Plan, including the cost of rolling stock for the new stations, was estimated at \$67.9 million. Adding the estimated Bond closing costs brings the total GO Bond request to \$70,200,000. Since the voter-elected GO bonds in 2018, two tranches for the Fire Rescue projects have been issued totaling \$60,107,530. The two tranches that have been issued are:

- Series 2019B - \$19,107,530
- Series 2020A - \$41,000,000

Detention Center Expansion

The Pasco County Detention Center, built in the mid-1990's, has become overcrowded as the County's population has grown. In accordance with Judicial Administrative Order 2014-062, the County must release inmates or find alternative housing for inmates once the Detention Center population reaches 1,900. The actual daily population fluctuates between 1,800 and 1,850 inmates. Pasco County is spending nearly \$2.4 million per year to house inmates in Polk County. The November 2014 Facilities Master Plan estimated a 1,000-bed Detention Center expansion would cost approximately \$128 Million. Adding the Bond closing costs brings the total GO Bond request to \$132,150,000. Since the voter-elected GO bonds in 2018, two tranches for the Detention Center have been issued totaling \$130,896,159. The two tranches that have been issued are:

- Series 2019A - \$24,000,000
- Series 2021B - \$106,896,159

Parks Deferred Maintenance

The 2015 Parks and Recreation Master Plan identified \$14,100,000 in deferred maintenance projects. Deferred maintenance projects refer to maintenance items that have already been identified by the County but implementation has been deferred due to budget constraints. The Master Plan categorized these projects as high priority because they negatively impact the customer park experience. These deferred maintenance projects cover everything from boardwalk repairs to playground equipment replacement, to concession building replacement, to parking lot and trail improvements. The Parks Master Plan did not identify replacement of athletic lighting which was later identified as a glaring need. The cost to implement the Deferred Maintenance Plan was estimated at \$19.5 million. Adding the Bond closing costs brings the total GO Bond request to \$20,200,000. Since the voter-elected GO bonds in 2018, two tranches for the Parks and Recreation projects have been issued totaling \$20,074,093. The two tranches that have been issued are:

- Series 2019C - \$9,074,093
- Series 2022A - \$11,000,000

Library Modernization

Many of the County's existing Branch libraries were designed in the 1980's, or earlier. Although the technology revolution has changed the way our residents use libraries, the County's library space remains configured for traditional, pre-technology usage. The Library Department, therefore, has developed an Existing Branch Renovation Master Plan that will modernize its seven Branch libraries to maximize interior space utilization and enhance the customer experience. The Master Plan anticipates two phases to each Branch renovation project, with the first year being the design phase and the second year being the construction phase. The current Plan envisions conducting the design for two libraries per year with the construction to immediately follow the design phase. The cost to implement the Library Modernization Plan was estimated at \$18.0 million. Adding the Bond closing costs brings the total GO Bond request to \$18,600,000. Since the voter-elected GO bonds in 2018, two tranches for the Libraries projects have been issued totaling \$18,193,281. The two tranches that have been issued are:

- Series 2019D - \$8,855,000
- Series 2021A - \$9,338,281

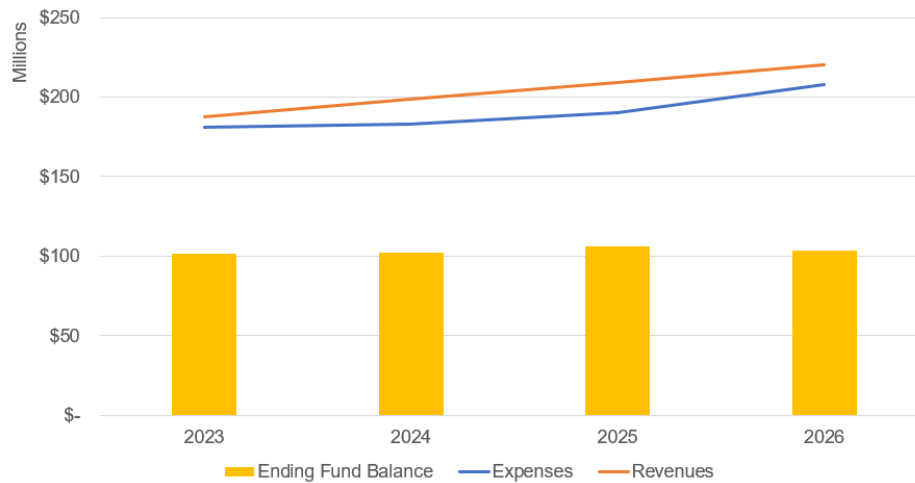
Water & Wastewater Unit Fund

The Water & Wastewater Unit Fund supports the services surrounding water, wastewater, and reclaimed water in Pasco County. Revenues are collected through service fees, which are tied to usage rates. Revenue sufficiency analyses are conducted yearly to assess the current maintenance needs, as well as future capital needs. Expanding customer growth and increased account usage present the need for capacity increases and technology updates to the potable water, reclaimed, and wastewater transmissions systems.

Current risks to the Water & Wastewater Unit Fund include aging infrastructure, increased population, increased infrastructure assets, and a shortage of maintenance equipment. These risks are mitigated by

aligning capital improvement plans (CIP) and renewal and replacement (R&R) to the asset management program. The fund's proactive approach will lead to continued increases in levels of service to customers while maintaining affordability.

As mentioned in the [Water & Wastewater Fund Summary](#), in FY 2023, Pasco County is projecting that annual customer growth will increase by approximately 6.8% for water services, 7% for wastewater services, and by about 10.9% for reclaimed water services. FY 2023 represents the second year of an updated four-year water and wastewater schedule of rates, fees, and charges, which increases water rates and wastewater/reclaimed rates annually by 1.5% and 3.5%, respectively.



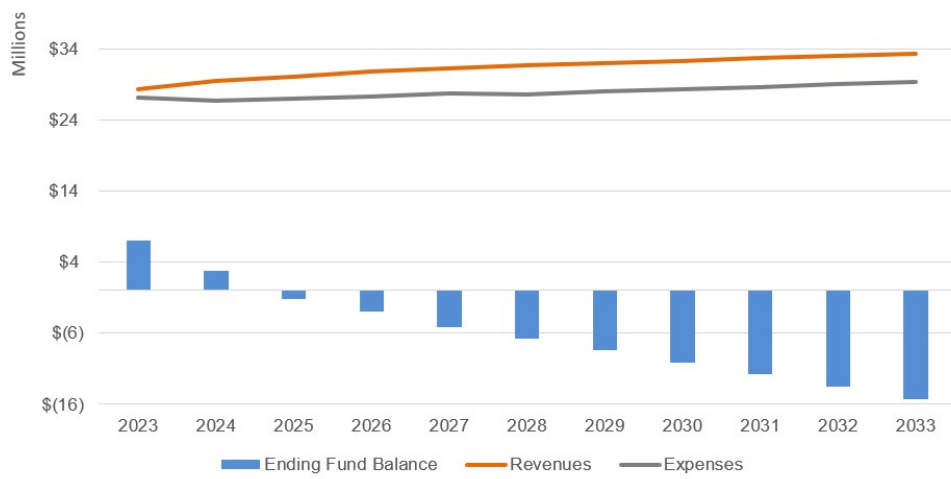
Stormwater Management Fund

The Stormwater Management fund supports the prevention of County flooding through the routine maintenance of swales, drainage ditches, retention ponds, catch basins, culverts, and other flood control infrastructure. As the County's natural watershed becomes congested by increased development, the need for water retention and drainage systems will grow.

Funding for projects is primarily via the Stormwater Utility fee (SUF) charged to each property in the County. In FY 2018, the SUF increased from \$57 per Equivalent Residential Unit (ERU) to \$95 per ERU. The additional funding is being used to fund engineering design and permitting of capital projects, and to increase the level of service for maintenance.

The County projects the Stormwater Management fund to grow over 5% in FY 2023 and an average of roughly 2.50% through FY 2027. This can be attributed to new development coming to the County.

The operational expenditure growth assumption for the next decade is 1.25%. The capital expenditures average roughly \$8M each year through FY 2027, projecting to cause the fund to go negative as early as FY 2025, which is heavily dependent on the completion and implementation of the Stormwater Master Plan. This plan is currently under development and will drive future capital efforts and impact both long and short-term projections.



Fiscal Year 2023 Adopted Budget

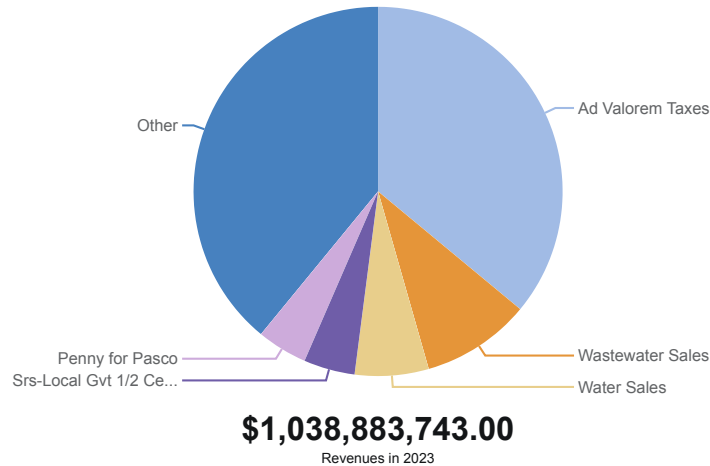
[Budget Home](#)

[Section Home](#)

Major Revenue Sources - Trends & Assumptions

Major Revenues by Revenue Type

Data Updated Oct 21, 2022, 10:51 AM



Major Revenue Sources - Trends and Assumptions

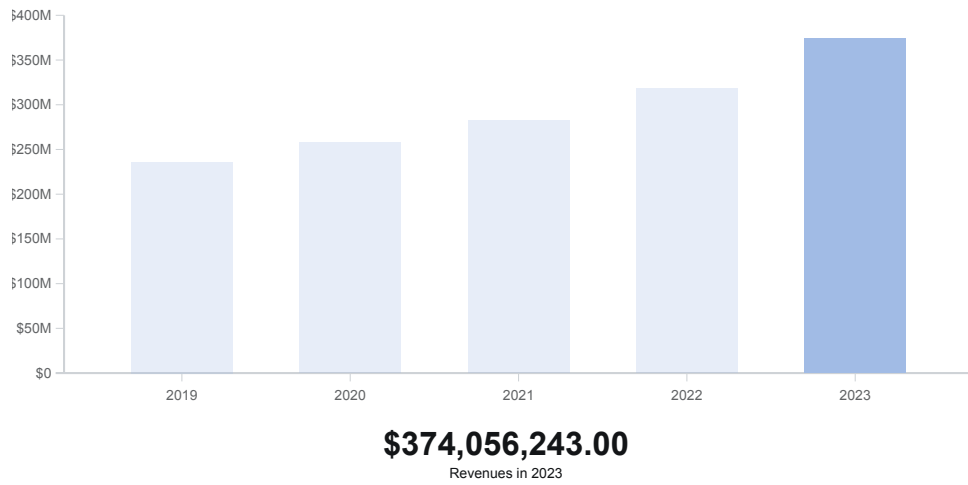
Listed below are the major revenue sources and the underlying assumptions and trends for each.

Ad Valorem (Property) Taxes

This is the largest source of revenue for the County at \$374.1 million, or 35.8% of the total budget. Ad valorem taxes result from the levy of taxes on real property and tangible personal property. Counties are authorized to levy up to 10 mills for countywide purposes on all taxable property within the county and an additional 10 mills in the unincorporated area for municipal purposes. The Ad Valorem Tax budget is derived from the Property Appraiser's certification of taxable values multiplied by the County's proposed millage rates for the General Fund operating millage, the Fire MSTU, and the eight General Obligation (GO) Bonds. These calculations are administered under Chapter 200, Florida Statutes.

Initial revenue projections are based on time series analysis. Consideration is also given to the consensus method provided by the State. These projections are utilized until the Property Appraiser's Office provides the initial taxable values on June 1 and then finalizes those values on July 1. The County's millage rate remained the same for the General Fund (7.6076) and the Fire MSTU Fund (1.8036); however, the combined millage rate for the GO Bonds increased by 0.0709 mills due primarily to the fact that the County issued a second tranche of the Parks GO Bond. The total millage rate that County taxpayers will pay in FY 23 is 9.6919 mills compared to 9.6210 mills in FY 22. This is an increase of 0.7%. This increase in millage in addition to the increase of over 10% in taxable values leads to the projected increase in revenue for FY 23.

Data Updated Dec 09, 2022,
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Wastewater and Water Sales

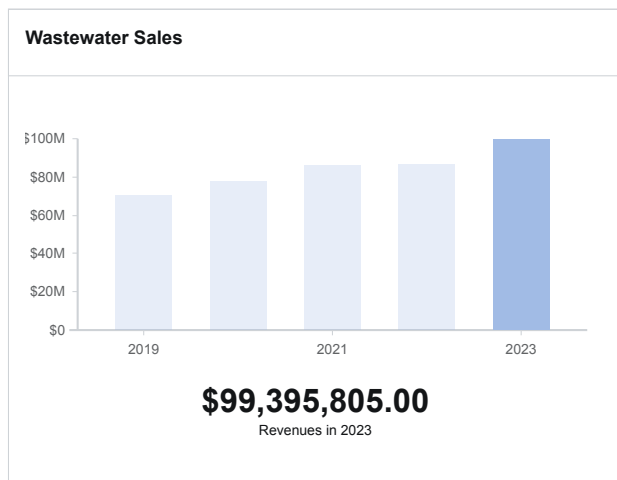
Pasco County Utilities was directed by the Board of County Commissioners to develop a 4-year rate adjustment study starting in FY 2018 to provide sufficient funding for operating and capital costs. Utilities utilized a consultant to accomplish this. On December 10, 2019, the Board adopted resolutions 20-048, Public Interest & Acquisition Resolution & Transition Agreement to initiate the acquisition of the Pasco Aqua system. On January 7, 2020, the board adopted resolution 20-053, increasing rates by 2.0% to support the acquisition and acquired the system effective July 1, 2020. A consultant utilizes the econometric forecasting method for the Utilities Department for their various revenue sources. The consultant accounted for these resolutions when developing their rate study for each fiscal year.

Since Water Sales and Wastewater Sales are all covered under the same fee study, this section will be inclusive of these revenues. The consultant recommends the Board of County Commissioners adopt a rate increase of 3.5% for reclaimed water sales in FY 2022 with an additional 2.0% increase to support the acquisition of the FGUA's Lindrick system. Each year thereafter, a 3.5% increase is recommended through FY 2030.

The consultant works with Utilities to obtain assumptions and policies in order to provide an accurate rate study. Some of the assumptions include:

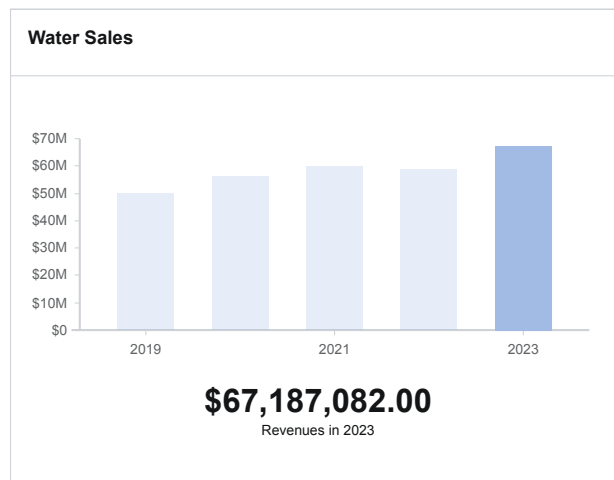
- Historical budgeted financials for operating reclaimed water systems
- Historical customer counts and volume data by class of customer
- Utility's multi-year CIP
- Utility's short and long-term debt service obligations
- Reserve requirements
- Historical weather activities (rainfall)
- Planned developments/customer growth
- Earnings on invested funds
- Operating costs trends

All this information was entered into the consultant's comprehensive financial planning model which produced a 10-year projection of the adequacy of revenues provided by the current rates of the Utility to meet its current and projected financial requirements.



The County owns and operates 6 wastewater treatment plants with a total capacity of 33 million gallons per day and a collection system of gravity sewers and force main sewers to collect and deliver wastewater to the treatment plant from approximately 99,000 service connections throughout the County.

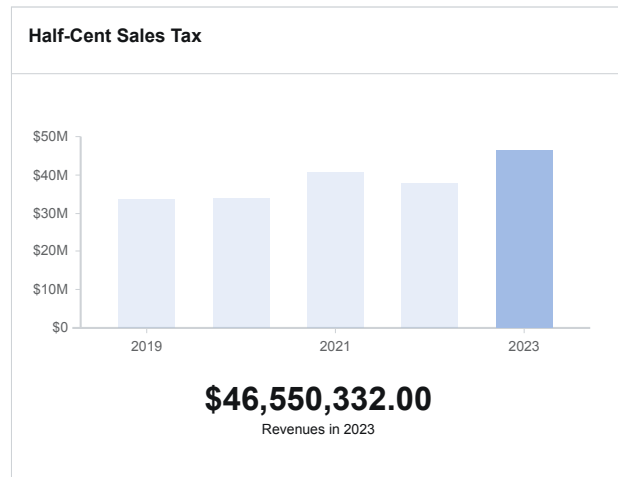
Wastewater sales are projected to increase by more than 15% in the next fiscal year due to increases in service connections and rates.



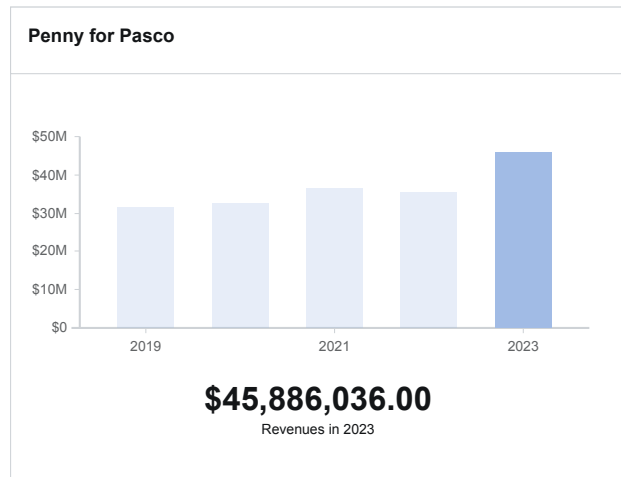
Utilities operates a water system consisting of groundwater supply wells, a potable water storage and a distribution system to serve more than 111,000 connections in the County. The County also purchases most of its water from Tampa Bay Water (TBW) through 4 interconnects. The amount of purchased water comes out to about 29 million gallons per day in FY 2019.

Similar to wastewater sales, water sales are projected to increase by almost 15% in the next fiscal year due to increases in service connections and rate.

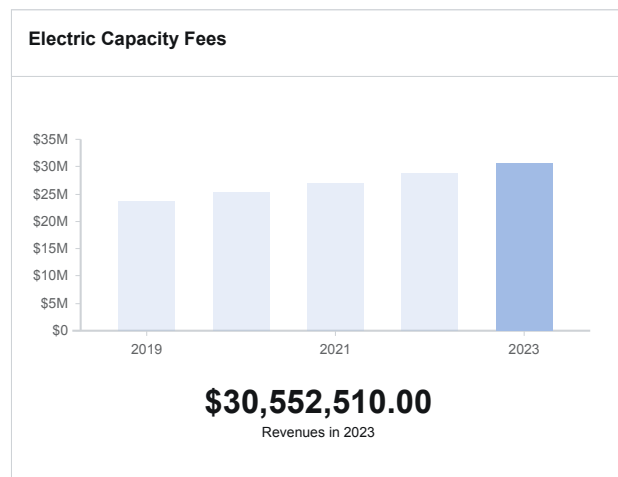
Sales Taxes



Authorized in 1982, the Local Government Half-Cent Sales Tax Program generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the State. Taxes are remitted by a sales tax dealer located within the county and are transferred into the State's Local Government Half-Cent Sales Tax Clearing Trust Fund to be earmarked for distribution to the governing body of that county and of each municipality within that county. The distribution amount is split by weighted population of the municipalities and the unincorporated areas within the County. Due to population growth and wage increases, the Half-Cent sales tax receipts have seen a steady increase in recent years.



The Penny for Pasco revenue source is a local discretionary sales surtax that applies to all transactions subject to the state tax imposed on sales, use, services, rentals, admissions, and other authorized transactions authorized pursuant to chapter. 212, Florida Statutes. The sales taxes are collected by the State and held in the Local Discretionary Surtax Trust Fund, then distributed by the Florida Department of Revenue based on the County's population relative to the State.

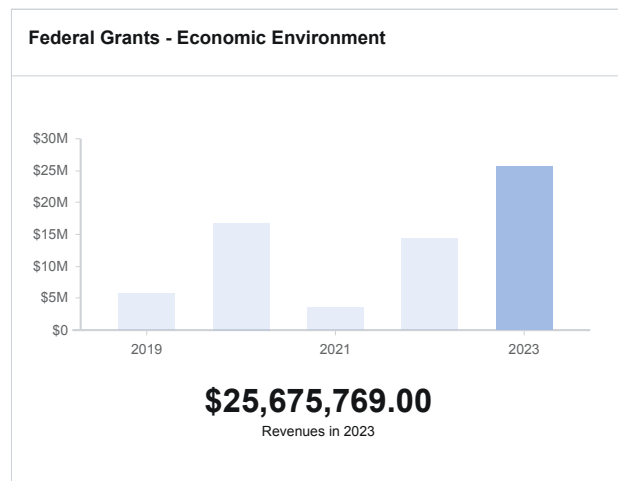
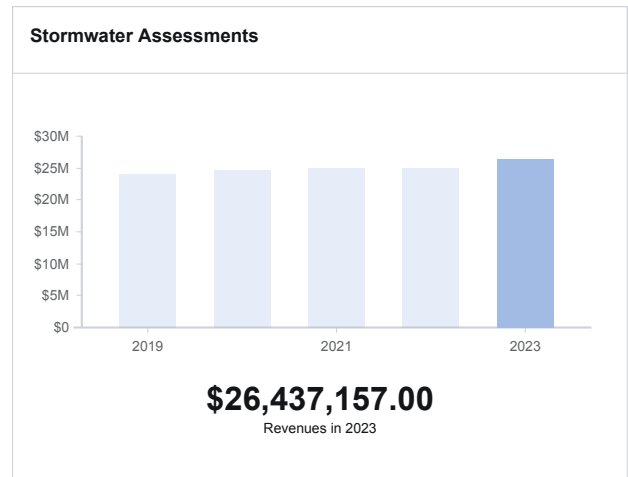


Electric Capacity Fees

Electric capacity payments are firm fixed payments provided to the County from Duke Energy for the guaranteed delivery of an agreed-upon amount of electricity. This electricity is generated from the Waste-to-Energy plant through the burning of garbage. The fee charged to Duke Energy increases by more than 6% per year as indicated in the current contract.

Stormwater Assessments

Similar to property taxes, stormwater assessments are collected through the Tax Collector's Office and are utilized to prevent flooding throughout the County. These assessments are charged to each property owner on an Equivalent Residential Unit (ERU) basis. The \$95 per ERU fee has remained in effect since FY 18. The revenue is projected based on time series analysis. Since the ERU fee will remain the same, the anticipated increase is due to an increase in the number of ERUs.



Federal Grants - Economic Environment

Pasco County receives grants for various services. Economic Environment grants relate primarily to the operations of the Community Development Department. These Federal grants are from Housing and Urban Development (HUD) and vary from year-to-year based on the Federal Government's allocations.

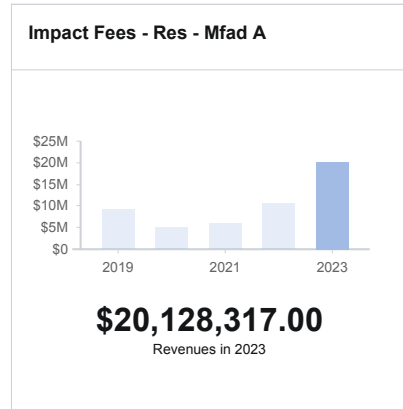
Solid Waste Assessments - Residential

The Solid Waste assessment covers the proper disposal of solid waste for the County's residents but does not cover the cost of collection of the solid waste as customers pay private haulers separately for collection and transport to the County's facilities. Residential parcels are billed a flat fee annually, which is included on property tax bills issued by the Pasco County Tax Collector. Parcels designated as commercial receive an annual bill each year generated by the Customer Service Section of the Public Infrastructure Branch, based on actual solid waste generation rates (where available) or by the square footage of the building, multiplied by a waste generation factor based upon the property use type.

The County is in year four of a seven-year plan to increase this fee in order to keep up with the demands. The fee increased to \$93.00 per equivalent residential unit for FY 23. The revenue projection includes the increase in fee as well as an increase in the number of customers.



Mobility Fees for Residential Construction in the Urban Service Area



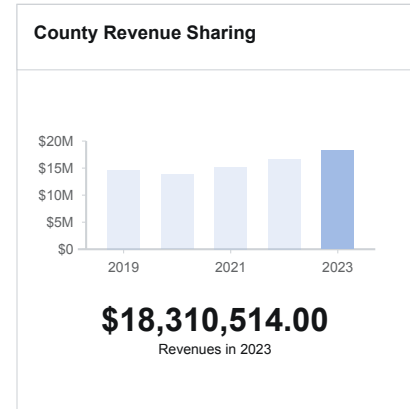
Mobility Impact Fees are fees assessed on new construction based on a fee study conducted every 3-5 years where the sole purpose of the revenue is to fund capacity-increasing transportation infrastructure. The revenue budget is based upon the anticipated amount of building permits by building type multiplied by the applicable fee associated with the building's intended use.

Ambulance Service Fee



Ambulance service revenue is one of the largest revenue sources in the General Fund. The revenue source is budgeted by using the number of trips anticipated, the gross and net charges per trip, and the anticipated collection rate.

County Revenue Sharing



The Florida Revenue Sharing program was first created in 1972 in an attempt to ensure a minimum level of revenue parity across Counties. This revenue is derived from 2.9% of cigarette tax collections and 2.081% of net sales and use tax collections. This revenue source is administered under Chapter 409.915, Florida Statutes which outlines the County's participation requirements to receive the funding from the State. The distribution method is based on the weighted population of the County compared to the State's population.

Total Major Revenue Sources

The total major revenue sources described above equal \$793.6 million, or 76% of the \$1.04 billion total budgeted revenues. These amounts are net of fund balance (cash carry-forward), internal service funds fees and charges (Fleet and Risk Management charges, etc.), school impact fees (as these are pass-through revenues distributed directly to the School District), and other internal revenues (indirect costs, interfund transfers, and chargebacks).



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Multi-Year Financial Forecast

Long-Range Operating Financial Plans

The Office of Management and Budget prepares multi-year financial models for the major funds as well as those funds that are important to the Board of County Commissioners (BCC). Major funds are defined as those whose revenues and expenses are at least 10% of the total budget. These three major funds comprise more than 61% of the County's total budget:

- General Fund
- Water and Wastewater Unit Fund
- Solid Waste Fund

The funds that are important to the BCC are:

- Municipal Service Fund
- Building Inspections and Permitting Fund
- Transportation Trust Fund
- Fire Municipal Service Taxing Unit (MSTU) Fund
- Stormwater Assessment Fund

Taking a long-term view of these funds allows the County to obtain a better understanding of the County's future financial opportunities and challenges. The financial models are dynamic and change constantly as OMB analyzes and adjusts assumptions. Overall, the models are tools to illustrate the impact of policy decisions and potential trends.

The County utilizes a set a budget principles to guide the preparation of the multi-year financial models, annual budget, and Capital Improvement Program. These budget principles include:

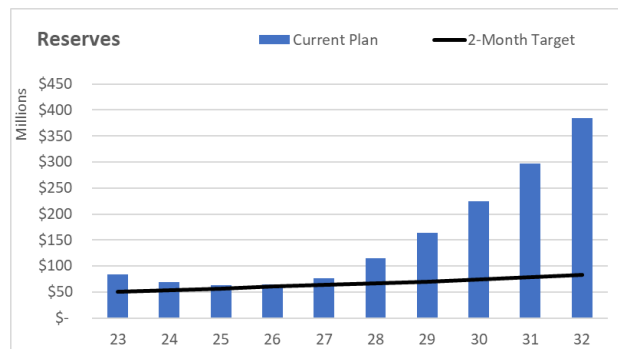
- Funding recurring operating expenditures with recurring revenue sources.
- Using one-time (non-recurring) revenues for non-recurring expenditures such as capital projects and capital expenditures.
- Maintaining sufficient reserve balances to address unforeseen events.
- Using a conservative approach to revenue estimation to avoid budget shortfalls.
- Following existing master plans for future growth as well as replacement and maintenance schedules to ensure adequate funding is available to fund them.

Financial Model Assumptions - General Fund										
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenue Assumptions										
Millage Rate	7.6076	7.6076	7.6076	7.6076	7.6076	7.6076	7.6076	7.6076	7.6076	7.6076
Total Property Value Adjust.	16.7%	12.5%	9.5%	8.6%	7.7%	7.4%	7.4%	7.4%	7.4%	7.4%
Half-Cent Sales Tax Adjustment	7.9%	6.5%	6.0%	6.0%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Revenues Adjustment	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Expenditure Assumptions										
Personnel Adjustment	9.0%	6.0%	5.5%	4.7%	4.4%	4.4%	4.4%	4.4%	4.4%	4.4%
Other Expenses Adjustment	5.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Sheriff Increase	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%

The assumptions for General Fund revenues focus on property taxes, which includes the millage rate and property values, and the half-cent sales tax as these are the major revenue sources. The forecast includes the assumption there will be no increase in the operating millage rate of 7.6076. Growth in property tax revenue, therefore, is expected to come from increased taxable assessed values of existing properties as well as new construction value. While the growth in Pasco's taxable assessed values has averaged over 10% per year for the last five years, the forecast assumes a slow cooling of the economy with assessed values gradually falling to 7.% per year by FY 2028. The half-cent sales tax revenue generates the largest amount of revenue for local governments among the state-shared revenues currently authorized. Revenues have increased significantly to match the pre-pandemic trends with an estimated increase of 7.9% for FY 2023. The State forecasts increases related to tourism, motor vehicles, business purchases, and household goods. Each county's share is based on a percentage of County population, so as Pasco County's population grows faster than the population of other counties, we are expecting this revenue to taper down to 6% by FY 2025 for three years and then resume an average of 5% per year starting in FY 2028.

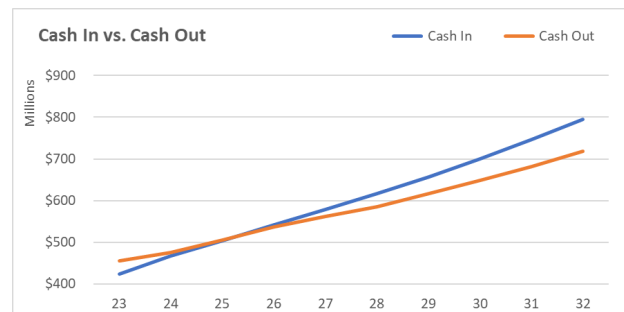
The expenditure assumptions focus on personnel as well as the allocation of property tax revenues to the Sheriff as those are the major expenditure drivers. The County conducted a compensation and classification study for FY 2023 to ensure employees pay is competitive with neighboring counties. This explains why the adjustment is 9% that year. Future year projections decrease until FY 2027 where they are somewhat connected to the change in property values. The County committed previously to provide the Sheriff's Office with a portion of the increase in property tax revenue to help sustain their operations due to population growth within the County. That commitment was originally at 50% prior to the detention center transition and is now agreed to remain at 40% for the next 10 years.

General Fund Reserves to Target

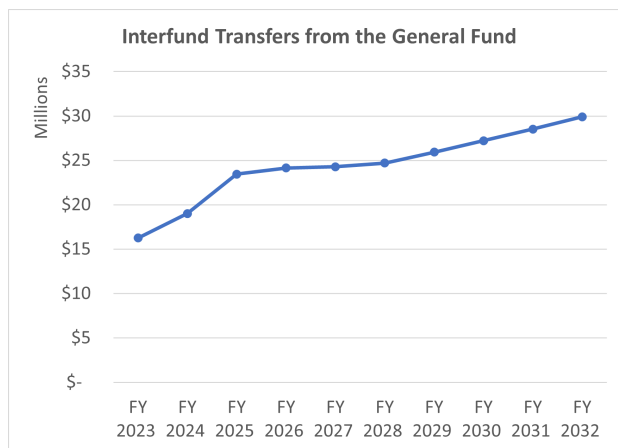


GFOA recommends maintaining a minimum of two-months of operating expenditures in reserves for unforeseen events. This graph illustrates that the assumptions utilized in the forecast allow for the target to be met and exceeded for the next ten years.

General Fund Cash in vs. Cash Out



This graph compares revenues to expenses while excluding fund balance and reserves to ensure that there is a sufficient cash flow to maintain an adequate reserve. The first few years are intentionally spending more than receiving in revenue as the County spends down revenue replacement funds received from ARPA in FY 22.



Municipal Service Fund

The Municipal Service Fund accounts for the various municipal services, including Planning & Development, Code Compliance, Animal Services, Emergency Services, Engineering Services, and Natural Resources Regulation that are provided in the unincorporated areas of the County.

It is a quasi-self-balancing fund where any shortfalls between expenses and revenues are filled by a subsidy from the General Fund. This strategy allows this fund the ability to always maintain the GFOA recommendation of two-months of operating expenditures in reserves while making any adjustments to the General Fund to keep the Municipal Service Fund stable.

The primary sources of revenue for this fund include fees for service for the Development Services Branch as well as the Communications Service Tax. The Development Services fees for service are projected to grow at 5% per year while the Communications Service Tax is a declining revenue.

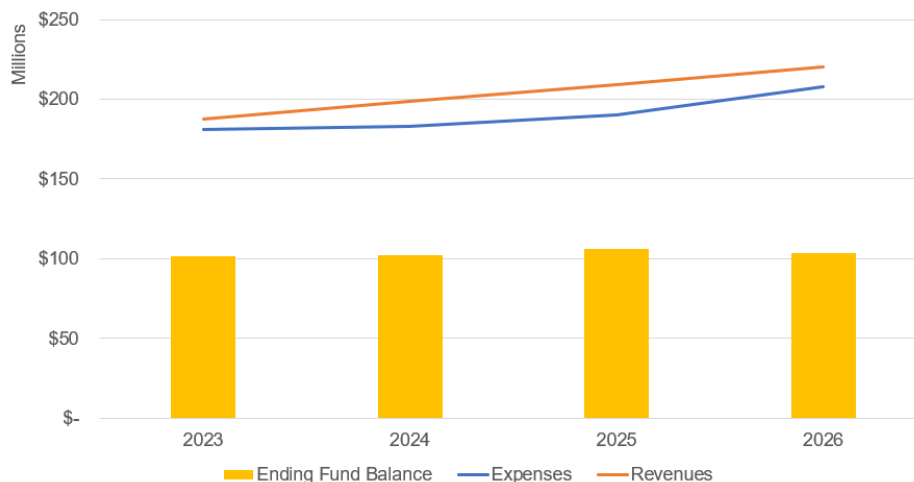
The expenditure assumptions follow the same assumptions as the General Fund where expenses are expected to increase over time. This, in-turn, leads to a greater dependence upon the General Fund to fill the gap as shown in the chart to the left. Ideally, this line should either be flat or declining over time.

Water & Wastewater Unit Fund

The Water & Wastewater Unit Fund supports the services surrounding water, wastewater, and reclaimed water in Pasco County. Revenues are collected through service fees, which are tied to usage rates. Revenue sufficiency analyses are conducted yearly to assess the current maintenance needs, as well as future capital needs. Expanding customer growth and increased account usage present the need for capacity increases and technology updates to the potable water, reclaimed, and wastewater transmissions systems.

Current risks to the Water & Wastewater Unit Fund include aging infrastructure, increased population, increased infrastructure assets, and a shortage of maintenance equipment. These risks are mitigated by aligning capital improvement plans (CIP) and renewal and replacement (R&R) to the asset management program. The fund's proactive approach will lead to continued increases in levels of service to customers while maintaining affordability.

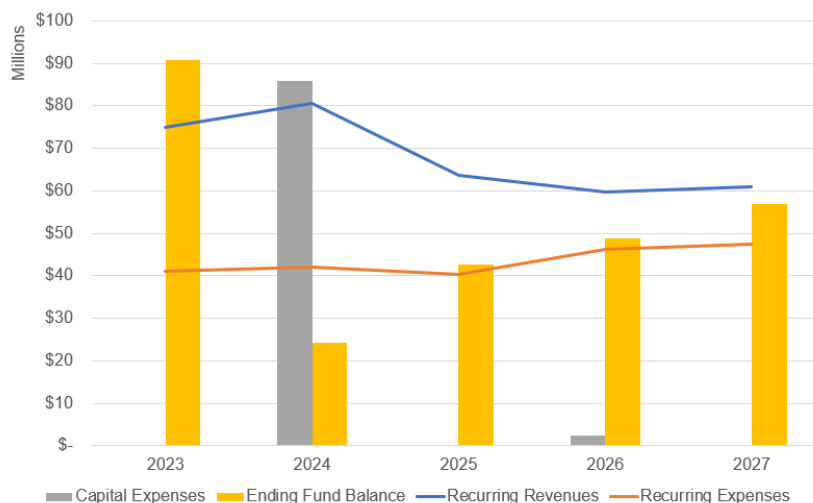
As mentioned in the [Water & Wastewater Fund Summary](#), in FY 2023, Pasco County is projecting that annual customer growth will increase by approximately 6.8% for water services, 7% for wastewater services, and by about 10.9% for reclaimed water services. FY 2023 represents the second year of an updated four-year water and wastewater schedule of rates, fees, and charges, which increases water rates and wastewater/reclaimed rates annually by 1.5% and 3.5%, respectively.



Solid Waste Fund

The Solid Waste Fund provides support for the operations, maintenance, and capital improvements needed to provide Pasco County's citizens, businesses, and future generations with efficient, cost-effective, and sustainable waste management. The Solid Waste and Resource Recovery Department conducts annual revenue sufficiency analyses to assess Pasco County's future recycling and waste disposal needs and ensure sufficient infrastructure investment is made to meet those needs.

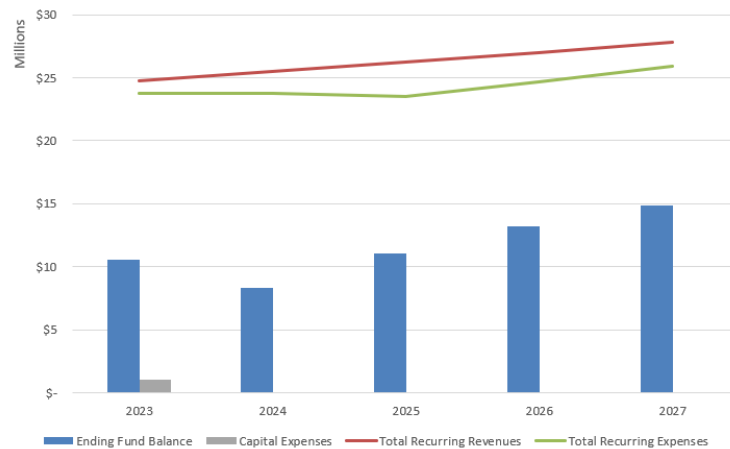
Current risks to the Solid Waste Fund include expanding customer growth as well as per-capita residential and commercial waste tonnages. This increased waste generation has resulted in a need to expand the County's Waste-to-Energy Facility to ensure the system has the capacity to process these growing waste volumes in an environmentally-sustainable and cost-effective manner which maximizes recycling and beneficial reuse while minimizing the land required for landfilling. The chart below shows the jump in FY 2024 with the planned expansion of the Waste to Energy plant.



Building Inspections and Permitting Fund

The Building Inspections and Permitting Fund is a Special Revenue Fund that is used to account for revenues and expenditures associated with the administration and enforcement of the Florida Building Code. The Fund is designed to be self-supporting meaning the fees for service must be sufficient to cover related expenditures. As such a Fee Study was recently completed to evaluate the cost of conducting the various aspects of the business and determining which, if any, fees require adjustment. The County Commission will be asked to consider adopting a revised fee structure in the upcoming fiscal year.

The assumptions for Building Inspections and Permitting Fund revenues focus on permitting. The forecast includes the assumption there will be no increase in the fee revenue (until voted on in the upcoming year), therefore, is expected to come from increased volume growth. While the growth in Pasco the last several years has been higher than average, the forecast assumes a slow cooling of the economy with more historical growth of 3%

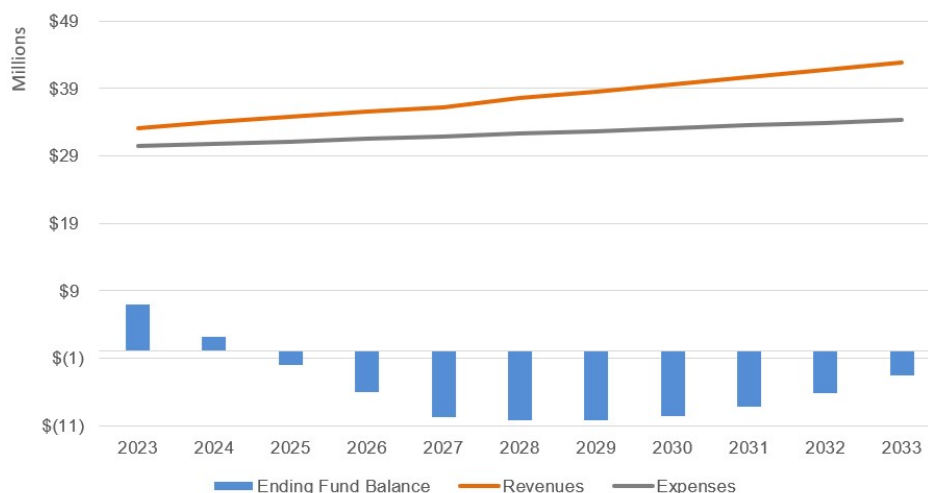


Transportation Trust Fund

The Transportation Trust Fund supports the paving, operation, maintenance, and traffic operations for existing County arterial and collector roads. In FY 2023 approximately 68% of this fund is supported by fuel tax revenues, while 25% is supported by tax increment financing funds.

The County projects gas taxes for this fund to steadily grow at 1% until FY 2028 then roughly 0.55% for the following out years. The portion of tax increment funds received in this fund are projected to grow at an average rate of just under 6% for the next decade. As the County has homes built on available land, taxable-assessed values will grow, as will the amount of tax increment financing funds allocated to the Transportation Trust fund.

The operational expenditure growth assumption for the next decade is 1.25%. The capital expenditure more than doubles in FY 2024 then is forced to slow based on funding constraints at roughly \$6M per year through FY 2027. Even with a reduced capital plan the fund is projected to go negative in FY 2025. This instance has prompted County leadership to continue to analyze and discuss future modifications that may be required for revenue sources, allocations and other associated components impacting the fund.



Financial Model Assumptions - Fire MSTU Fund										
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenue Assumptions										
Millage Rate	1.8036	1.8036	1.8036	1.8036	1.8036	1.8036	1.8036	1.8036	1.8036	1.8036
Total Property Value Adjust.	16.8%	10.1%	9.5%	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%
Fire Plan Review Adjustment	10.0%	10.0%	7.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Revenues Adjustment	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Expenditure Assumptions										
Personnel Adjustment	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Expenses Adjustment	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

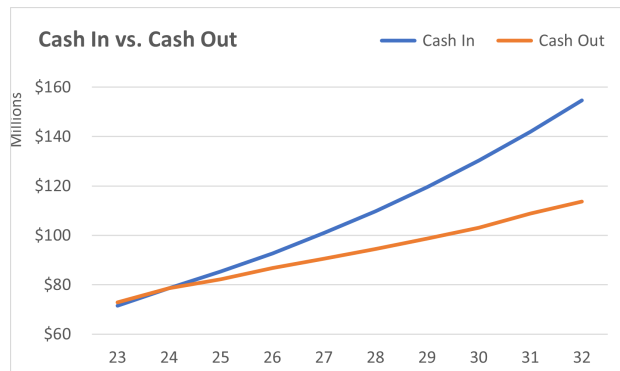
Fire Municipal Service Taxing Unit Fund

The Fire Municipal Service Taxing Unit (MSTU) Fund is a special revenue fund to provide fire prevention, suppression, and protection services to the citizens of Pasco County who do not reside within a municipality or are within a municipality where the County provides fire services in place of the municipality.

The revenue assumptions for this fund focus on property taxes, which includes the millage rate and property values, and the Fire Plan Review fee as these are the major revenue sources. The forecast includes the assumption there will be no increase in the operating millage rate of 1.8036. Growth in property tax revenue, therefore, is expected to come from increased taxable assessed values of existing properties as well as new construction value. Similar to the General Fund, the forecast assumes a slow cooling of the economy with assessed values gradually falling to 9.1% per year by FY 2026. The Fire Plan Review is forecast to grow at 10% for the next two years and then steady to 5% beginning in FY 2026.

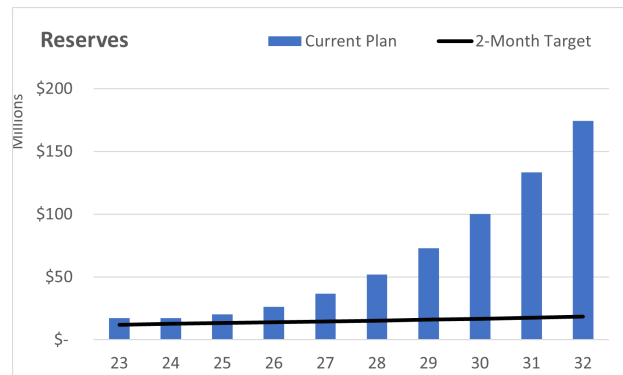
The expenditure assumptions focus on personnel and operating expenses and are forecasted to grow at 5% and 3% respectively for the next ten years.

Fire MSTU Fund Cash in vs. Cash Out



This graph compares revenues to expenses while excluding fund balance and reserves to ensure that there is a sufficient cash flow to maintain an adequate reserve. The first few years are closely matched together as revenues outpace expenses in the future. It should be noted; however, that while this fund can afford increased expenses, those increased expenses usually result in a similar increase to the General Fund because of the Rescue portion of the Fire Rescue Department. The General Fund does not have the same cash flow availability; therefore a limited amount of expenses are added in these assumptions.

Fire MSTU Fund Reserves to Target



GFOA recommends maintaining a minimum of two-months of operating expenditures in reserves for unforeseen events. This graph illustrates that the assumptions utilized in the forecast allow for the target to be met and exceeded for the next ten years.

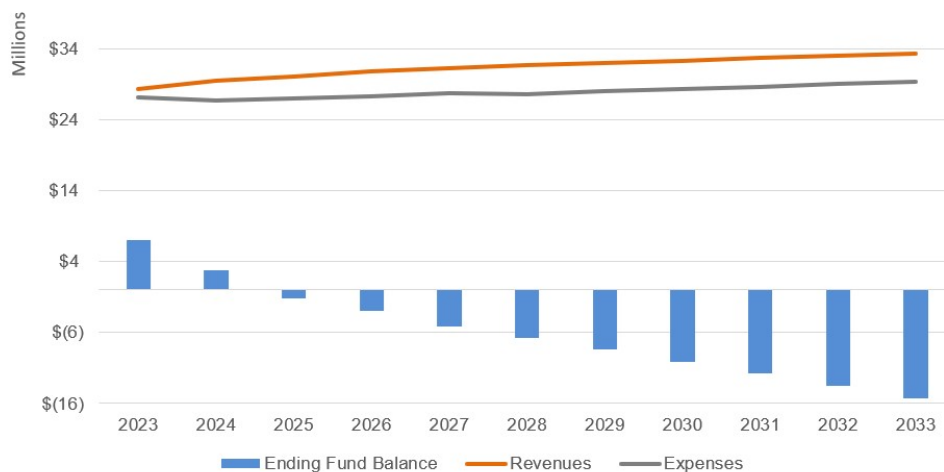
Stormwater Management Fund

The Stormwater Management fund supports the prevention of County flooding through the routine maintenance of swales, drainage ditches, retention ponds, catch basins, culverts, and other flood control infrastructure. As the County's natural watershed becomes congested by increased development, the need for water retention and drainage systems will grow.

Funding for projects is primarily via the Stormwater Utility fee (SUF) charged to each property in the County. In FY 2018, the SUF increased from \$57 per Equivalent Residential Unit (ERU) to \$95 per ERU. The additional funding is being used to fund engineering design and permitting of capital projects, and to increase the level of service for maintenance.

The County projects the Stormwater Management fund to grow over 5% in FY 2023 and an average of roughly 2.50% through FY 2027. This can be attributed to new development coming to the County.

The operational expenditure growth assumption for the next decade is 1.25% but will continue to be evaluated during the annual budget process to account for continued challenges from increased inflation. Capital expenditures average roughly \$8M each year through FY 2027 and do project to cause the fund to go negative as early as 2025, but are heavily dependent on the completion and implementation of the Stormwater Master Plan. This plan is currently under development and will drive future capital efforts and impact both long and short term projections.



Strategic Plan Context

The Financial Strategy and the Strategic Plan are complimentary in nature, as data and information flow between and inform each other. The Financial Strategy is an input into the Strategic Planning Process, which occurs during the Environmental Scan as Leadership is reviewing economic data and information. As Pasco leaders collaborate on determining the Strategic Goals and the annual activities to achieve the Strategic Plan, they develop related Business Plan Initiatives (BPIs) requiring additional resources. The costs associated with these BPIs are used in the forecasting models, and scenarios are run to ensure long-term financial sustainability and resiliency. The forecasting and scenarios assist County Leadership in prioritizing and ultimately funding or not funding the requested BPIs.

Use this [hyperlink](#) for a more detailed look at Pasco County's [Strategic and Business Planning](#).



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Net Operating and Capital Funds

Pasco County leverages fund accounting to track and manage financial resources to ensure appropriate utilization. Funds are created to segregate financial resources intended for a specific purpose. For example, Utilities uses two funds to segregate and manage water and wastewater related service fees and solid waste related service fees. Another example is the mobility fee. Mobility fee funds are assessed on new development, such as homes, churches, restaurants, and more, each with a corresponding fee to ensure residents and visitors alike can reach those destinations.

The charts and tables below explain and summarize the funds the County uses to manage its financial resources.

Fund Structure

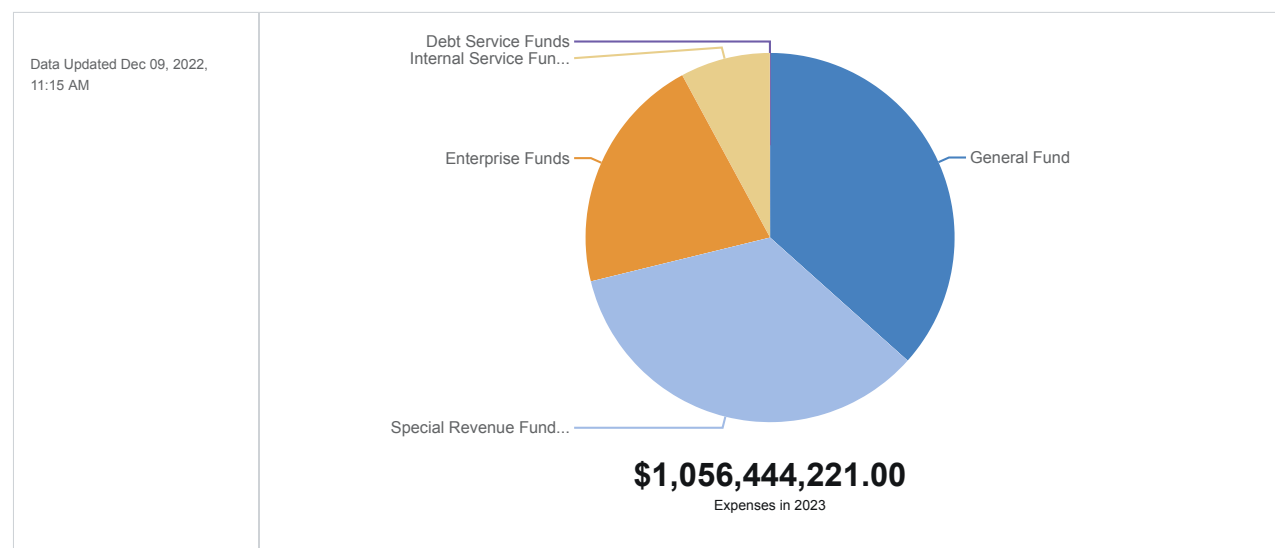
The structure and health of the County's funds help our leaders make important decisions. Funds are organized following guidance from the Florida Department of Financial Services, Division of Accounting & Auditing, The Bureau of Financial Reporting. Pasco County organizes its fund by category - Capital, Debt, Enterprise, Internal Service, and Special Revenue. Categories are defined in the table below.

Fund Type	Purpose	Number of Funds
General Fund	The County's basic operating fund. It can be used for any purpose.	1
Special Revenue Funds	Revenue earmarked or restricted by law for a particular purpose such as fire service, grants, trees, and emergency 911 services.	44
Debt Service Funds	Used to accumulate and pay the principal and interest on long-term debt.	19
Capital Project Funds	Used to account for the construction or acquisition of fixed assets such as facilities, equipment, and roads. Examples includes Penny for Pasco and Half-Cent Sales Tax Capital Fund.	46
Enterprise Funds	Revenue sources from services that are substantially supported by customer fees such as the water utility.	2
Internal Service Funds	Used for services provided to other Funds within the County such as fleet services, employee health insurance, and property insurance.	3



Net Operating Fund Budget

This graph and table depict the funds actively used to maintain the County's day-to-day operations. Types of cost may range from salaries, equipment, materials, books, training, and much more.



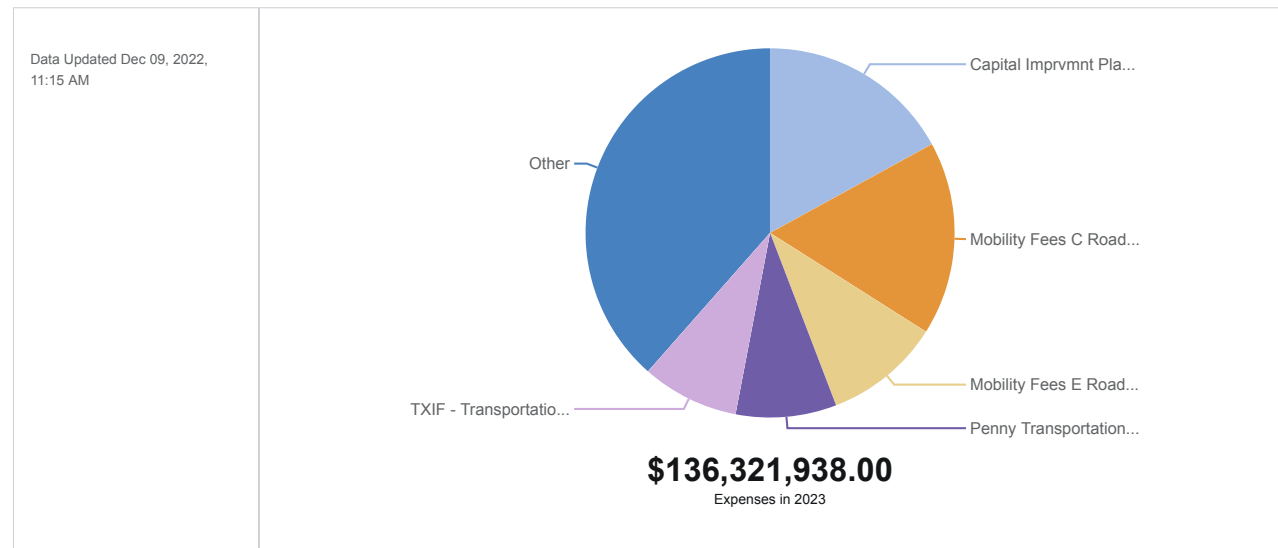
Net Operating Fund Budget

	FY 2023 Adopted
General Fund	\$386,781,419
Special Revenue Funds	\$365,183,638
Enterprise Funds	\$221,011,739
Internal Service Funds	\$83,223,522
Debt Service Funds	\$243,903
TOTAL	\$1,056,444,221

Net Capital Fund Budget

This graph and table depict the capital funds used to manage the County's capital improvement plan.

Some examples of projects within the capital plan are building new roads, road safety improvements, building park and recreation areas, improving library facilities, land, and other fixed assets.



Net Capital Fund Budget

	FY 2023 Adopted
Capital Imprvmnt Plan Projects	\$23,198,951
Mobility Fees C Road/SIS	\$23,135,179
Mobility Fees E Road/SIS	\$13,887,500
Penny Transportation Infrastr	\$12,032,006
TXIF - Transportation CIP	\$11,586,697
Penny Public Safety	\$10,744,765
Penny Environmental Lands	\$9,177,207
Stormwater Capital Projects	\$7,958,599
Fire Impact Fee FF&E	\$6,598,000
Penny JEO Trust Fund	\$5,687,625
Paving Special Assessment	\$3,206,365
Second Local Option Fuel Tax	\$2,789,114
Transportation Trust (R&B) CIP	\$2,263,483
Mobility Fees E Bike/Ped	\$1,388,568
Rescue Impact Fees FF&E	\$1,253,966
Library Impact Fee Facilites	\$696,451
Mobility Fees W Road/SIS	\$400,000
Mobility Fees C Bike/Ped	\$205,462
Mobility Fees W Bike/Ped	\$112,000
Solid Waste Capitl Imp Project	\$0
Water & WW Capital Imp Project	\$0
TOTAL	\$136,321,938

General Fund

This is the County's basic operating fund containing Ad Valorem taxes. These funds can be used for any purpose to support the County's mission. There is only one General fund.

Net General Fund Budget

	FY 2023 Adopted
Board General Fund	\$386,781,419
TOTAL	\$386,781,419

Special Revenue Funds

These revenues are earmarked or restricted by law for a particular purpose.

Some examples of work done in Special Revenue funds would be floodplain rehabilitation and abatement, maintenance of roads, medical care for a range of pets, and planting trees.

Net Special Revenue Fund Budget

	FY 2023 Adopted
Municipal Fire Service Unit	\$72,805,160
School Impact Fees	\$65,000,000
Grant - Cost Reimbursement	\$36,395,000
Municipal Service Fund	\$35,556,916
County Transportation Trust	\$31,936,612
Stormwater Management Fund	\$27,197,547
Bldg Inspections & Permitting	\$23,722,958
St Housing Init Partnership	\$14,341,783
Public Transportation Fund	\$12,892,377
Dept of Housing&Urban Develop	\$8,861,999
HOME Program	\$7,386,496
911 Emergency Services	\$7,376,538
Tourist Development Tax Fund	\$5,865,692
Street Lighting Assessment	\$4,540,693
Grants Fund	\$2,002,929
Tree Fund	\$1,813,230
HUD Housing & Recovery NSP II	\$1,645,977
HUD Housing & Recovery NSP III	\$1,536,518
Environmental Lands Management	\$744,723
Intergov Radio Communication	\$609,428
Affordable Housing	\$530,023
Multi-Modal Transportation	\$481,010
Federal Forfeiture	\$400,000
Law Enforcement Fund	\$260,000
Pasco Cnty Housing Fin Auth	\$233,335
Special Assessment Fund	\$216,716
FL Boating & Improvement	\$146,419
Rural Economic & Develop Admin	\$137,928
Teen Court	\$137,795
JUV939.185	\$95,976
VOPH Tax Increment Fund	\$80,000
Fox Ridge MSBU	\$75,350
Hurricane Mitigation Fees	\$40,900
Quail Hollow Village MSBU	\$33,100
Williamsburg West MSBU	\$31,600
Highlands MSBU	\$25,425
Alcohol & Other Drug Abuse	\$16,647
Magnolia Valley MSBU	\$3,773
Timber Oaks MSBU	\$2,540
Plantation Palms MSBU	\$2,525
TOTAL	\$365,183,638

Debt Service Funds

These funds track the County's debt obligations such as principal, interest, and other debt service costs.

Some examples of debt the County is managing would be projects such as Sunlake Boulevard, SR56 Extension, and the County's General Obligation bonds.

Net Debt Service Fund Budget

	FY 2023 Adopted
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	FY 2023 Adopted
Sheriff 2021B GO Debt Service	\$103,745
Public Safety GO Series 2020A	\$48,398
Sheriff GO Bond Debt Service	\$29,195
Pub Safety GO Bond Debt Srv	\$23,287
PRNR GO Bond Debt Service	\$10,949
Libraries GO Bond Debt Service	\$10,688
PRNR GO Debt 2022A	\$8,951
LIB2021A D	\$8,690
TOTAL	\$243,903

Enterprise Funds

These revenues are from services that are nearly fully supported by customer fees.

The County manages two enterprises, each one with an operating and capital fund. The water utility distributes water and vacates sewage from residential and commercial users. The other enterprise is how the County deals with its waste. This enterprise's vision is to view waste as a resource for recycling, beneficial reuse, and power generation.

Net Enterprise Fund Budget

	FY 2023 Adopted
Water & Wastewater Unit Fund	\$172,560,770
Solid Waste System Fund	\$48,450,969
TOTAL	\$221,011,739

Internal Service Funds

These funds are used to manage services provided to Departments within the County.

The employee health insurance, property insurance, and the fleet service department are managed within this fund type.

Net Internal Service Fund Budget

	FY 2023 Adopted
Health Insurance Fund	\$46,060,838
Equipment Service Fund	\$25,843,910
County Insurance Fund	\$11,318,774
TOTAL	\$83,223,522



FY 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Financial Policies

Financial policies and subsequent procedures and guidelines are the foundation of maintaining sound financial practices. OMB continues to lead the charge through research, documentation, publication, and as-needed refinement of the County's financial policies, procedures and guidelines. The intention of these policies and resulting processes is to adopt a structurally balanced budget in which revenues equal operating expenses without the use of reserves. You will see throughout this document the results of this approach.

The policies outlined below are adopted and enforced by the Board, followed by County employees, and audited by the Clerk and Comptroller.

The policies were developed by considering budget practices developed by the Government Finance Officers Association (GFOA) and National Advisory Council on State and Local Budgeting (NACSLB). It should be noted that the policies listed here reflect those adopted by the BCC. Other financial policies adopted by the Clerk and Comptroller in the capacity as Chief Financial Officer for the BCC, which do not require BCC approval, do not appear here.

The following establish the systems and standards for managing the County's financial resources:

- Florida Statute, Chapter 129 [County Annual Budget](#),
- Florida Statute, Chapter 200 [Determination of Millage](#), and
- Government Accounting Standards Board ([GASB](#)).

Basis of Accounting

The County follows the Generally Accepted Accounting Principles (GAAP) for accounting and financial reporting, which requires the use of modified accrual basis of accounting for governmental funds and the accrual basis of accounting for proprietary funds.

The General, Special Revenue, Debt Service, and Capital fund budgets are prepared on a modified accrual basis of accounting, except that encumbrances are treated as the equivalent of expenditures, as opposed to a reservation of fund balance. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the fiscal period. Expenditures are recorded when a liability is incurred, as under accrual accounting. Debt service expenditures as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, using the current financial resources measurement focus of accounting.

The budgets for the Proprietary Funds and Internal Service Funds are prepared on the full accrual basis of accounting. These funds include Water and Waster Water, Solid Waste, Health, General Insurance, and Equipment Services. Under the full accrual basis, revenues are recorded when earned (for example, water user fees are recognized as revenue when the bills are prepared) and expenses are reported when a liability is incurred, regardless of the timing of related cash flows, using the economic resources measurement focus of accounting.

There are some exceptions to the budgeting of Proprietary Funds using the full accrual basis of accounting. For example, while the accrual method does not recognize loan proceeds as revenue or principal payments on debt obligations as expenditures, loan proceeds are budgeted as revenue and principal payments on debt obligations are budgeted as expenditures. Also, capital expenditures are budgeted as expenses but these

must be capitalized under the accrual method of accounting. Finally, depreciation and amortization are not budgeted items.

Policies and Guidelines

The following policy statements guide the annual budget development and monitoring functions of the County. They correspond closely to explicit provisions found in the statutes and complement professional standards established by the GASB.

- **F.S., Section 129.01(2)(b):** The budget will be balanced by fund, that is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves.
- **F.S., Section 129.01(2)(b):** Budgeted reimbursements are considered anticipated receipts and as such will be budgeted at 95% of the estimated fiscal year total.
- **F.S., Section 129.01(2)(c)1:** Reserves for contingencies may be established for each fund during the annual budget development process, and when established, will be in compliance with Florida Statutes requiring that reserves for contingencies not exceed ten percent of the total budget.
- **F.S., Section 129.01(2)(d):** A reserve for re-appropriation will be provided in each fund as necessary to provide for the payment of vouchers which have been incurred in the year(s) prior to the fiscal year for which the budget is being prepared.
- **F.S., Section 129.06(2)(a):** Budget changes may be made through the budget amendment process.
- **F.S., Section 129.06(2)(d & e):** Fund revenue and expenditure totals may be increased or decreased by formal action of the BCC:
 - Following appropriate public notice and public hearing
 - In the event new revenue is received from an unanticipated source
 - In the County's enterprise or proprietary fund to increase receipts for a particular purpose
- **F.S., Section 129.06(3)(b):** Interfund transfers are fixed when the budget is adopted.
- **Capital Budget and CIP:** Pasco County will develop and implement a comprehensive Capital Budget and a five-year CIP. The first year of the CIP will represent the Capital Budget with the remaining five years representing the CIP. Capital project financing will be derived from various funding sources including, but not limited to, bonds, short-term loans and notes, fuel taxes, Federal and State grants, community investment tax (Local Government Infrastructure Surtax), enterprise revenue, impact fees and the levy of ad valorem taxes and non-ad valorem assessments as determined by the BCC. The CIP will comply with the Laws of Florida, (specifically F.S., 125.85(2); the Florida Administrative Code; GAAP, necessary to assure proper accounting and fiscal management techniques and any County Ordinance, Policy and Procedure, which relates to Capital Improvements and does not prohibit or restrict compliance with F.S., Section 218.33. Changes in the cost of a current year project, advancing projects into the current year or delaying them from the current year to a future year in the adopted CIP shall be handled pursuant to the budget amendment procedure contained in F.S., Section 129.06. Changes in the cost of a current year project that are less than 10% or less than \$100,000, whichever is least, of the project's all year's budget (including all funding sources), can be adjusted with the approval of the County Administrator under the Administrative Budget Amendment process.
- **Budget Submissions:** It is the policy of the Board of County Commissioners (BCC) that all government organizations funded in whole, or in part, by the BCC submit budget requests for the upcoming year in accordance with the budget instructions distributed annually by the County Administrator, as designated Budget Officer.
- **Recovery of Indirect Costs:** It is the policy of the BCC that for the calculation of the value of indirect services provided to a department (exclusive of any grant funded programs); the County uses the most current, "full-cost" cost allocation plan.
 - **Enterprise Operations:** Each County enterprise operating shall reimburse the General Fund for the Calculated Value of indirect services provided to the enterprise. These costs should be incorporated into service charges levied by the enterprise. The amount actually charged should be based on the amount derived during the budget process.

- **Internal Service Operations:** Each County shall reimburse the General Fund for the calculated value of indirect services provided to the internal service department. These costs should be incorporated into service charges levied by the internal service fund.
- **Other Funds:** As appropriate, other operating funds, such as the General Purpose MSTU Fund and the Transportation Trust Fund will reimburse the General Fund for the calculated value of indirect services provided to departments funded from those funds. OMB should determine where such charges are appropriate. These costs should be incorporated into the annual budget and should be covered by the revenues available to those funds.
- **Fleet Maintenance:** The Fleet Maintenance Department shall operate within an internal service fund. The internal service fund shall recover, over time, the full cost of providing fleet maintenance services to customers as well as the projected replacement cost for vehicles owned by Fleet Maintenance and rented to departments and agencies. The Department will develop a fleet replacement schedule and update that schedule annually. Within this internal service fund a fleet replacement reserve will be maintained. The purpose of which is to accumulate the funds necessary to replace County vehicles when they meet County standards for replacement. Fleet replacement standards shall be reviewed annually to ensure rental rates are set to recover sufficient funds to replace vehicles.
- **Debt Management:** It is the policy of the BCC: a) to periodically approve the issuance of Debt Obligations on behalf of the County to finance the construction, acquisition, and/or equipping infrastructure and other capital assets to meet its governmental obligations to its residents; b) to approve the issuance of Debt Obligations to refund outstanding debt when indicated by market conditions or management considerations; c) that such Debt Obligations are issued and administered in such a manner as to ensure and sustain the long-term financial integrity of the County, to achieve the highest possible credit ratings and to preserve and enhance the quality of life, safety, and welfare of its residents; d) that such Debt Obligations shall not be issued or debt proceeds used to finance current operating expenditures of County government except as provided for herein; and, e) to issue or guarantee, if necessary, Debt Obligations on behalf of independent authorities and agencies of the County to finance the construction, acquisition and/or equipping of infrastructure and capital assets which serve a public purpose and further the goals of County government. (The term "Debt Obligations" shall mean loans, bonds, notes, letters and lines of credit, or other securities issued by the County to fund a capital project providing a public benefit and secured by a pledge on a specific revenue source or a covenant to budget and appropriate specific revenues.)

The Budget Development and Adoption Process

Several steps have been taken to arrive at the point of adopting a structurally balanced budget in which revenues equal operating expenses without the use of reserves. Preparation, monitoring, and execution of the budget is a year-round process, explained below:

Formulation and Review of Department Requests

In January, the Office of Management and Budget (OMB) projects preliminary revenue estimates and establishes targets for departmental budget submission with direction and guidance from the County's Senior Leaders (the County Administrator and Assistant County Administrators). OMB hosts a Budget Kick-Off meeting to review the upcoming budget cycle expectations and processes. This meeting serves as the official start point of the budget cycle for the County.

In the time from Kick-Off to March, Directors are working with their teams and Budget Analyst to develop and fine tune their budget submissions. Budget submissions include Business Plan Initiatives (requests and business cases for additional resources above the established targets), operating budgets to keep the lights on, capital project and capital plan requests for the next 5 years, and estimating revenue projections. The Assistant County Administrator's review and approve these submissions before being presented to the Budget Director.

In April, Department Directors present their budget submission to the Budget Director for feedback, guidance, and approval.

Administrative Review and Proposal

In May, Department Directors present their budget submission to the County Administrator for feedback, guidance, and approval.

In June, the Board of County Commissioners host a workshop to prioritize which Business Plan Initiatives are needed to implement the Strategic Plan and to review and provide input on the 5-year Capital Improvement Plan.

The County Administrator's proposed budget is then presented in July to the Board of County Commissioners (BCC), and the tentative Millage rates are adopted.

County Commission Review and Adoption

During September, two Public Hearings are held to gather final citizen input and to adopt the budget and millage rates.

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Budget Schedule

The budget schedule and process is governed by Florida Statutes (F.S) 129 and 200. The proposed budget is submitted to the BCC no later than 35 days after certification of assessed values (or August 4, whichever is later) and includes the proposed tax rate based on the net assessed taxable value of all property in the County. The tax millage rate is derived by dividing the tax revenue by the net taxable value of property.

All dates are shown on the [Budget Cycle Calendar](#), but here is a high-level overview:

- **June 1** - Submission of budget request to the BCC by the Sheriff, Supervisor of Elections, and Clerk and Comptroller.
- **June 1** - Submission of budget request to the Florida Department of Revenue by the Property Appraiser.
- By **July 1** - Certification of the County's net taxable value of property by the Property Appraiser.
- **August 1** - Submission of budget request to the Florida Department of Revenue by the Tax Collector and a copy to the BCC.
- By **August 4** (or 35 days after certification, whichever is later) - Submission of proposed budget by the County Administrator to the BCC.
- **August 4 to September 20** - The BCC may hold work sessions on various sections of the County budget.
- By **August 4** (or 35 days after certification, whichever is later) - The BCC must notify the Property Appraiser of the proposed millage rate; rolled-back rate; and the date, time, and place of the first public hearing.
- By **August 24** - Property Appraiser mails TRIM (Truth In Millage) Notices, which are notices of proposed property taxes.
- Approximately **September 3 to 18** - The BCC holds the first of two public hearings to adopt the proposed budget.
- Approximately **September 18 to 21** - The BCC holds the final public hearing and adopts the budget (must be held within 15 days of the first proposed public hearing).
- **October 1** - Effective date of the Pasco County budget.

Guidelines for amending the budget after adoption are outlined below in the Budget Amendment Policy section.

Budget Amendment Policy

A Budget Amendment is used when budgeted totals are not changed but transferred from one account to another. Budget Amendments are used to transfer funds from one line item to another; one department to another; or from a reserves account to a department. Budget Resolutions allow for budgets to be created or increased/decreased outside of the normal budget cycle. Resolutions can be used to create/amend Life to Date Accounts, such as grants, or to recognize additional revenues in Year-to-Date Accounts.

All County departments are expected to have the requisite knowledge of their own budgets in order to determine if it is necessary to request a Budget Amendment/Resolution from OMB. OMB will advise departments and process requests in a timely manner based upon Goal Times established by OMB and County Administration. All departments will be responsible for supplying OMB with the required approvals and information in order for OMB to adhere to Goal Times.

The department will determine if the need for a Budget Amendment/Resolution exists and, if necessary, ask OMB staff to provide a budgetary solution. Once a solution has been determined by either the department or OMB staff, the department will provide OMB with the necessary information as outlined below:

- Proof of Assistant County Administrator notification.
- Detailed explanation why Amendment/Resolution is needed.

- For Amendments, the reason funds are not being used in current budgeted area.
- For Resolutions, proof of increase/decrease in revenues (projections, award letter, etc.).

Once OMB staff receives the above information it will be analyzed and confirmed. A Budget Amendment /Resolution will be generated and submitted for approval by an OMB Manager and/or Director.



FY 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Budget Cycle Calendar

JANUARY 2022	ACTIVITY	PARTICIPANTS
January 20, 2022	FY23 Budget Kick-Off Presentation (10-12); Targets Issued	County Administrator/OMB/ Constitutionals/Judicial All Departments
January 27, 2022	Key Performance Indicators (KPI) Discussion Meetings Begin	County Administrator/OMB/ All Departments
FEBRUARY 2022	ACTIVITY	PARTICIPANTS
February 3, 2022	Targets Locked	All Departments/OMB
February 11, 2022	Facilities/ISSR Budget Requests Due	All Departments/OMB
February 15, 2022	KPI Discussion Meetings End	County Administrator/OMB/ All Departments
February 22, 2022	BCC Meeting/NPR – Revenue Projections Discussion	BCC/County Administrator/OMB
MARCH 2022	ACTIVITY	PARTICIPANTS
March 7, 2022	Business Plans, BPI's, Operational, Capital, & Grant Budgets Due	All Departments/OMB
March 21, 2022	OMB Budget Meetings Begin	All Departments/OMB
March 21-28, 2022	Outside Agency Budget Meetings	Judicial Agencies/OMB
APRIL 2022	ACTIVITY	PARTICIPANTS
April 8, 2022	OMB Budget Meetings End	All Departments/OMB
April 11, 2022	CIP Committee Meeting (1-5)	All Departments/OMB
April 18, 2022	ACA BPI Rankings Due	All Departments/OMB
April 20-22, 2022	County Administrator/ACA 1-on-1 Meetings	County Administrator/ACAs/OMB
April 25, 2022	County Administrator Meetings Begin	County Administrator/ACAs/OMB/ All Departments

January 22

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February 22

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March 22

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April 22

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MAY 2022	ACTIVITY	PARTICIPANTS
May 2, 2022	Constitutionals Submit Tentative Budgets	Clerk of Court/Sheriff/ Supervisor of Elections/Tax Collector
May 11, 2022	County Administrator Budget Meetings End	County Administrator/OMB/ All Departments
May 12-23, 2022	County Commissioner 1-on-1 Briefings	County Administrator/IS ACA/OMB
May 24, 2022	BCC Budget Workshop	BCC/County Administrator/OMB

May 22

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JUNE 2022	ACTIVITY	PARTICIPANTS
June 1, 2022	Tentative Preliminary Taxable Values Received from Property Appraiser	Property Appraiser
	Property Appraiser Submits Tentative Budget	Property Appraiser
June 9, 2022	Final Budget Decisions/ BPI/CIP Rankings	County Administrator/OMB/ All Departments
June 21, 2022	BCC Meeting/NPR – Discuss Final BPI List	BCC/Citizens/ County Administrator/OMB/ All Departments

June 22

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JULY 2022	ACTIVITY	PARTICIPANTS
July 1, 2022	Certified Taxable Values Received from Property Appraiser	Property Appraiser
July 12, 2022	BCC Meeting/DC – Present Tentative Budget Set Tentative Millage Rates, and First Public Hearing Date	BCC/Citizens/ County Administrator/OMB/ All Departments

July 22

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31						

AUGUST 2022	ACTIVITY	PARTICIPANTS
August 4, 2021	Millage to Property Appraiser (eTRIM)	County Administrator/OMB/ Property Appraiser
August 25, 2021	Deadline for Property Appraiser to Mail TRIM Notices	Property Appraiser
SEPTEMBER 2022	ACTIVITY	PARTICIPANTS
September 6, 2022	BCC/DC - 1 st Public Hearing @ 5:15 to Adopt Tentative Millage Rates and Budgets	BCC/Citizens/ County Administrator/OMB/ All Departments
September 20, 2021	BCC/NPR – 2 nd Public Hearing @ 5:15 to Adopt Final Millage Rates and Budgets	BCC/Citizens/ County Administrator/OMB/ All Departments
OCTOBER 2022	ACTIVITY	PARTICIPANTS
October 1, 2022	Beginning of New Fiscal Year	All
	Effective Date of Adopted FY22 Budget	All
October 20, 2021	30-Day Deadline to Publish Adopted Budget Online	OMB
	30-Day Deadline to Submit TRIM Package to Department of Revenue	OMB

August						22
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Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Financial Summaries

The funds described on the Financial Summaries linked below are organized by category - Capital, Debt, Enterprise, Internal Service, and Special Revenue.

Click on the links to take a look and explore the county's funds.

Financial Summaries

These reports include tables showing revenues and expense totals for each fund within the category.

- [Consolidated Financial Schedule](#)
- [Fund Balance and Reserves](#)
- [Grants](#)
- [Capital Funds & Capital Funds \(Continued\)](#)
- [Debt Service Funds](#)
- [Internal Service and Enterprise Funds](#)
- [Special Revenue Funds & Special Revenue Funds \(Continued\)](#)



GFOA Major Funds

A major fund is defined by the GFOA as those funds whose revenues, expenditures/expenses, assets or liabilities are at least ten percent of the total for their fund category (governmental or proprietary) and five percent of the aggregate of all governmental and proprietary funds in total. The FY 2023 Budget has three funds that meet this definition:

- [Board General Fund](#)
- [Solid Waste System Fund](#)
- [Water & Wastewater Fund](#)

Pasco County Major Funds

The following links display other funds of particular interest for Pasco County citizens:

- [Building Inspections and Permitting Fund](#)
- [County Transportation Trust Fund](#)
- [Fire MSTU](#)
- [Municipal Service Fund](#)
- [Penny for Pasco Fund](#)
- [Stormwater Management Fund](#)





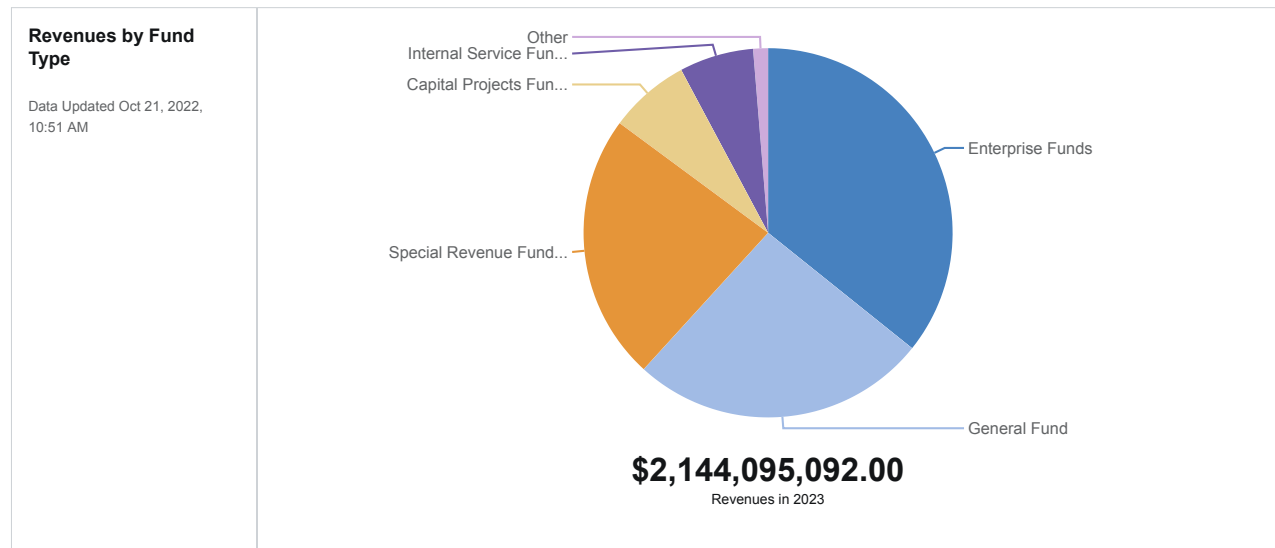
Fiscal Year 2023 Adopted Budget

[Budget Home](#)

Consolidated Financial Schedule

It is useful to view the County's consolidated financial schedule for an overview of the revenues and expenditures which comprise the adopted budget. The charts and tables below show the total amount of revenues categorized by Fund Type and expenses categorized by the Branch, Function, and Expense Type for different views of the same data.

Revenues



Revenue by Fund Type

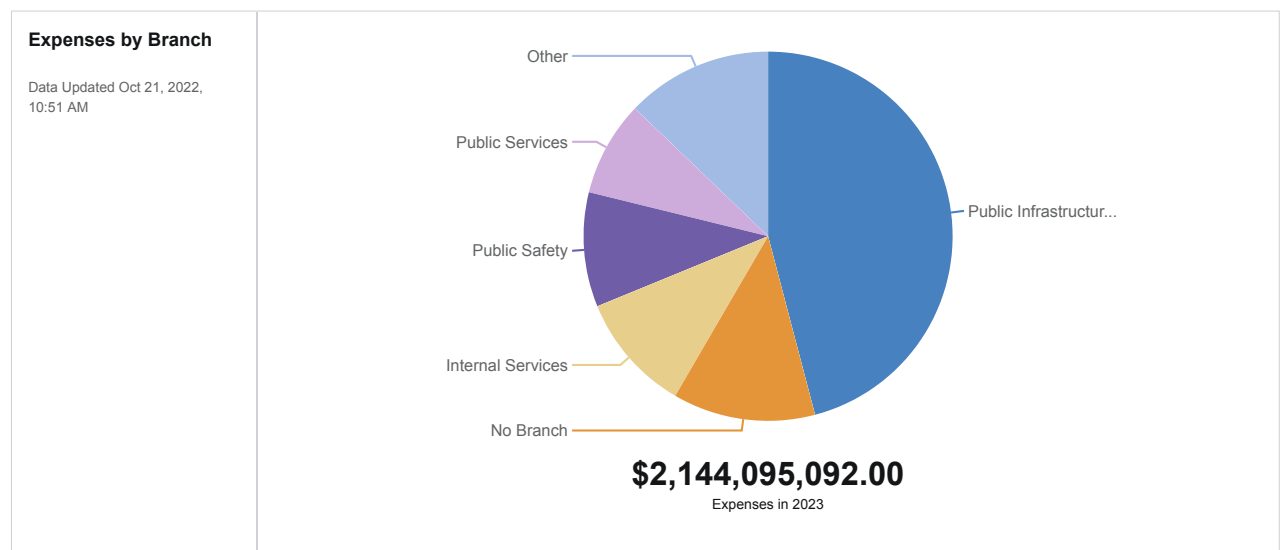
	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
General Fund			
Board General Fund	\$339,568,390	\$442,500,267	\$557,961,069
GENERAL FUND TOTAL	\$339,568,390	\$442,500,267	\$557,961,069
Enterprise Funds			
Water & Wastewater Unit Fund	\$255,339,758	\$170,940,896	\$448,725,505
Solid Waste System Fund	\$65,975,626	\$70,336,980	\$317,819,703
Water & WstWtr Rev Bnd Ser '14	\$2	\$0	\$0
ENTERPRISE FUNDS TOTAL	\$321,315,386	\$241,277,876	\$766,545,208
Special Revenue Funds			
Municipal Fire Service Unit	\$55,502,684	\$62,803,261	\$89,886,215
American Rescue Plan	\$53,798,856	\$107,597,711	\$0
School Impact Fees	\$44,807,241	\$35,726,679	\$65,000,000
Municipal Service Fund	\$32,647,932	\$34,383,779	\$47,801,604
Grant - Cost Reimbursement	\$38,934,816	\$31,670,134	\$36,395,000
County Transportation Trust	\$33,095,786	\$32,011,821	\$41,579,886
Stormwater Management Fund	\$36,844,052	\$26,721,664	\$42,109,089
Multi-Modal Transportation	\$23,885,278	\$28,050,328	\$34,450,732
Bldg Inspections & Permitting	\$22,663,639	\$22,311,608	\$33,242,216
Public Transportation Fund	\$8,762,615	\$11,220,377	\$12,892,377
St Housing Init Partnership	\$1,657,617	\$2,290,000	\$14,341,783
Ct Fac Improvement FS 939.185	\$717,874	\$766,131	\$15,525,302
Tourist Development Tax Fund	\$3,479,938	\$3,188,911	\$10,124,596

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
Dept of Housing&Urban Develop	\$2,112,489	\$5,303,203	\$8,861,999
Street Lighting Assessment	\$3,841,067	\$3,949,235	\$8,377,095
911 Emergency Services	\$3,655,984	\$3,533,036	\$8,589,120
Special Assessment Fund	\$2,879,224	\$3,241,925	\$4,593,163
HOME Program	\$1,218,808	\$1,954,397	\$7,386,496
Tree Fund	\$1,259,081	\$1,371,252	\$5,339,694
Grants Fund	\$2,470,379	\$0	\$2,002,929
HUD Housing & Recovery NSP III	\$158,261	\$996,401	\$1,536,518
HUD Housing & Recovery NSP II	-\$767,673	\$1,631,399	\$1,645,977
Fire Impact Fees	\$2,283,505	\$0	\$0
Intergov Radio Communication	\$222,791	\$174,088	\$1,390,840
Rescue Impact Fees	\$1,580,143	\$0	\$0
Federal Forfeiture	\$647,640	\$309,713	\$614,779
VOPH Tax Increment Fund	\$0	\$774,097	\$569,909
Law Enforcement Fund	\$369,573	\$116,839	\$770,647
Environmental Lands Management	\$10,281	\$56,898	\$937,097
Fox Ridge MSBU	-\$108	\$12,000	\$963,709
Timber Oaks MSBU	\$216,196	\$212,694	\$508,401
Hurricane Mitigation Fees	\$67,881	\$75,786	\$783,672
Library Impact Fees	\$894,623	\$0	\$0
Dept of Community Affairs	\$885,239	\$0	\$0
FL Boating & Improvement	\$222,135	\$138,239	\$425,305
Affordable Housing	-\$48	\$0	\$530,023
Teen Court	\$178,199	\$128,331	\$137,795
Highlands MSBU	\$154,610	\$42,778	\$174,594
Plantation Palms MSBU	\$124,075	\$122,453	\$125,367
Pasco Cnty Housing Fin Auth	\$79,437	\$2,500	\$233,335
JUV939.185	\$0	\$80,131	\$207,575
Magnolia Valley MSBU	\$98,297	\$52,627	\$117,533
Rural Economic & Develop Admin	\$8,708	\$5,551	\$137,928
Trilacoochee Redevelopemnt Fnd	\$32,241	\$43,196	\$75,676
Department of Transportation	\$116,819	\$0	\$0
Williamsburg West MSBU	\$23,599	\$23,382	\$46,934
Quail Hollow Village MSBU	\$20,278	\$18,126	\$44,664
West Pasco Habitat For Humanit	\$53,413	\$0	\$0
Alcohol & Other Drug Abuse	\$12,223	\$16,837	\$21,835
Project Arthur TIF	\$0	\$0	\$43,001
Dept of Environmental Protect	\$16,539	\$0	\$0
Park Impact Fees East	\$12,555	\$0	\$0
Transport Impact Fees West	\$3,928	\$0	\$3,928
Park Impact Fees West	\$5,172	\$0	\$0
Criminal Justice (FDLE)	\$0	\$0	\$0
Amer Recovery&Reinvestment Act	\$0	\$0	\$0
RESTORE Act	-\$1	\$0	\$0
US Environmental Protect Agncy	-\$1	\$0	\$0
US Department of Justice	-\$2	\$0	\$0
Office of State Courts Admin	-\$7	\$0	\$0
Park Development Fund	-\$14	\$0	\$0
US 19 Concurrency Fund	-\$18	\$0	\$0
Dept of Children & Families	-\$27	\$0	\$0
Local Option Gas Tax Fund	-\$71	\$0	\$0
Park Impact Fees Central	-\$531	\$0	\$0
Coronavirus Relief (Cares Act)	-\$471,560	\$0	\$0
SPECIAL REVENUE FUNDS TOTAL	\$381,493,662	\$423,129,518	\$500,546,338
Capital Projects Funds			
Sheriff 2021B GO Projects	\$106,854,749	\$0	\$0
Capital Imprvmnt Plan Projects	\$24,714,329	\$17,750,178	\$23,198,951
TXIF - Transportation CIP	\$16,965,105	\$16,864,480	\$16,895,290
Penny Transportation Infrastr	\$15,903,772	\$14,179,582	\$18,354,415
Pub Safety GO Bond Series 2020	\$41,020,418	\$0	\$0

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
Mobility Fees C Road/SIS	\$13,040,325	\$8,511,280	\$9,447,667
Second Local Option Fuel Tax	\$10,508,344	\$8,845,198	\$9,640,871
Mobility Fees E Road/SIS	\$9,167,574	\$7,284,753	\$10,152,789
Penny Environmental Lands	\$10,166,879	\$7,089,791	\$9,177,207
Penny Public Safety	\$7,943,341	\$7,215,381	\$9,177,207
Penny JEO Trust Fund	\$7,517,709	\$7,160,439	\$9,177,207
Stormwater Capital Projects	\$8,195,002	\$6,035,000	\$7,958,599
Transportation Trust (R&B) CIP	\$10,385,558	\$4,534,265	\$2,509,347
Mobility Fees W Road/SIS	\$9,837,718	\$3,570,060	\$2,528,003
Paving Special Assessment	\$4,575,954	\$2,803,336	\$3,312,079
LIB IMP202	\$9,338,487	\$0	\$0
Park Imp Fee C Other	\$4,640,091	\$1,223,861	\$2,783,009
Mobility Fees CC Road/SIS	\$1,027,576	\$3,009,688	\$4,024,946
Fire Impact Fee FF&E	\$320,967	\$1,940,661	\$4,159,255
Rescue Impact Fees FF&E	-\$999	\$1,296,712	\$1,848,091
Park Imp Fee W Other	\$1,140,390	\$1,076,730	\$854,883
Mobility Fees VOPH Road/SIS	\$1,352,889	\$420,795	\$635,447
Fire Impact Fee Land	\$1,561,202	\$237,378	\$293,737
Library Impact Fee Facilities	\$0	\$680,335	\$970,981
Park Imp Fee CC Other	\$418,733	\$461,066	\$583,971
Rescue Impact Fees Land	\$977,172	\$166,758	\$223,312
Capital Projects Fund	\$1,259,993	\$0	\$0
Park Imp Fee C Land	\$369,965	\$281,256	\$545,962
Park Imp Fee VOPH Other	\$348,531	\$337,738	\$348,629
Mobility Fees C Bike/Ped	\$398,824	\$313,044	\$259,195
Park Imp Fee C Fields & Courts	\$282,967	\$204,426	\$469,744
Park Imp Fee W Fields & Courts	\$292,631	\$179,073	\$409,616
Mobility Fees E Bike/Ped	\$272,574	\$261,340	\$280,092
Park Imp Fee E Other	\$281,362	\$152,352	\$257,570
FL Boating & Improvement CIP	\$450,246	\$200,000	\$0
Park Imp Fee W Land	\$233,015	\$221,748	\$192,874
Mobility Fees W Bike/Ped	\$146,249	\$206,249	\$69,321
Mobility Fees C Transit	\$192,275	\$123,018	\$0
Mobility Fees E Transit	\$161,275	\$111,812	\$0
Park Imp Fee VOPH Land	\$82,196	\$106,888	\$82,176
Park Imp Fee CC Flds & Crts	\$71,034	\$78,215	\$97,829
Park Imp Fee CC Land	\$67,345	\$76,840	\$92,898
Park Imp Fee C Water Access	\$67,195	\$48,442	\$110,975
Library Impact Fee Land	\$0	\$79,404	\$113,072
Park Imp Fee VOPH Flds & Crts	\$59,124	\$57,294	\$59,141
Mobility Fees W Transit	\$94,073	\$74,210	\$0
Mobility Fees CC Transit	\$101,587	\$58,632	\$0
Mobility Fees CC Bike/Ped	\$176	\$71,312	\$83,835
Park Imp Fee E Land	\$52,546	\$35,549	\$59,690
Park Imp Fee W Water Access	\$45,707	\$42,622	\$45,680
Park Imp Fee E Fields & Courts	\$47,398	\$25,845	\$43,396
GO Bond Capital Projects	\$105,369	\$0	\$0
Mobility Fees VOPH Bike/Ped	\$422	\$10,080	\$85,510
Mobility Fees VOPH Transit	\$76,044	\$7,675	\$0
Park Imp Fee CC Water Access	\$16,832	\$18,491	\$23,182
VOPH Transportation	\$57,250	\$0	\$0
Park Imp Fee VOPH Water Access	\$14,010	\$13,576	\$14,014
Park Imp Fee E Water Access	\$11,207	\$6,124	\$10,261
2020A Park Projects Capital	\$8,456	\$0	\$0
HUD Section 108 Note Cap Fund	\$4,521	\$0	\$0
Guar Entl Ref Rev '03 Cap Fund	\$0	\$0	\$0
H-C SI Tx Rev '03 Capital Fund	-\$284	\$0	\$0
Capital Improvement Fund	-\$851	\$0	\$0
Penny for Pasco	-\$3,872	\$0	\$0
CAPITAL PROJECTS FUNDS TOTAL	\$323,240,676	\$125,760,982	\$151,661,926

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
Internal Service Funds			
Health Insurance Fund	\$38,324,816	\$33,591,998	\$65,571,148
Equipment Service Fund	\$28,345,096	\$30,282,885	\$44,141,381
County Insurance Fund	\$8,789,035	\$7,828,669	\$29,707,965
INTERNAL SERVICE FUNDS TOTAL	\$75,458,948	\$71,703,552	\$139,420,494
Debt Service Funds			
SLOFT Refund Rev Bond Ser 2020	\$22,715,180	\$0	\$0
Debt Service Fund	\$18,457,071	\$0	\$0
Sheriff 2021B GO Debt Service	\$1,036,059	\$3,063,973	\$4,653,272
Penny for Pasco Public Safety	\$1,897,946	\$1,901,311	\$3,795,857
Sloft Refund	\$0	\$2,806,249	\$4,775,650
Half-Cent Ref Rev Bnd Ser '13A	\$1,076,853	\$2,673,360	\$1,626,625
Public Safety GO Series 2020A	\$1,782,033	\$586,151	\$2,165,797
Sheriff GO Bond Debt Service	\$1,151,159	\$1,288,867	\$1,345,954
Pub Safety GO Bond Debt Srv	\$949,188	\$1,002,452	\$1,073,614
HUD Section 108 Note Ser '06	\$1,106,865	\$1,112,419	\$494,084
2020A Park Projects Non-AV Rev	\$368,398	\$889,420	\$895,455
Guar Entl Ref Rev Bnd Ser '03B	\$89,147	\$989,797	\$991,615
Tour Dev Tax Bond Series 2021	\$54,594	\$442,794	\$1,500,113
Guar Entl Ref Rev Bnd Ser '13A	\$249,197	\$710,510	\$714,188
PRNR GO Bond Debt Service	\$474,626	\$446,274	\$509,002
Libraries GO Bond Debt Service	\$492,746	\$412,970	\$497,567
Half-Cent Rev Imp Bnd Ser '22C	\$0	\$0	\$1,348,860
LIB2021A D	\$231,781	\$418,285	\$390,959
Half-Cent Ref Rev Bnd Ser '22B	\$0	\$0	\$594,826
PRNR GO Debt 2022A	\$0	\$0	\$400,094
Half-Cent Ref Rev Bnd Ser '22A	\$0	\$0	\$186,525
Half-Cent Tx Rev Bnd Ser '03	\$0	\$0	\$0
Guar Entl Ref Rev Bnd Ser '03	-\$101	\$0	\$0
DEBT SERVICE FUNDS TOTAL	\$52,132,742	\$18,744,832	\$27,960,057
Other Funds			
Board Trust & Agency Fund	\$282	\$0	\$0
OTHER FUNDS TOTAL	\$282	\$0	\$0
TOTAL	\$1,493,210,085	\$1,323,117,027	\$2,144,095,092

Expenses



Expenses by Branch

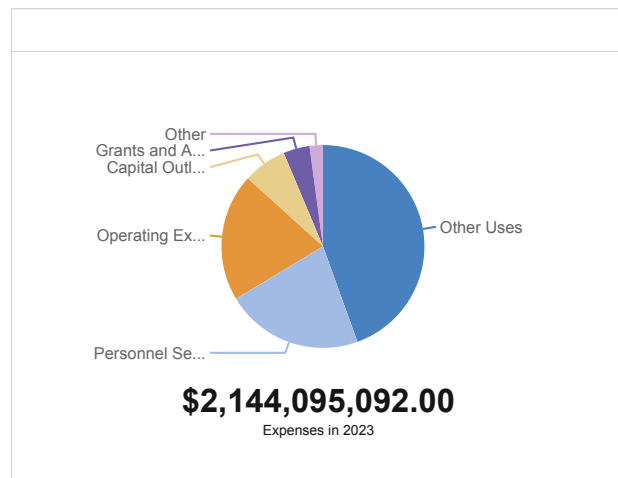
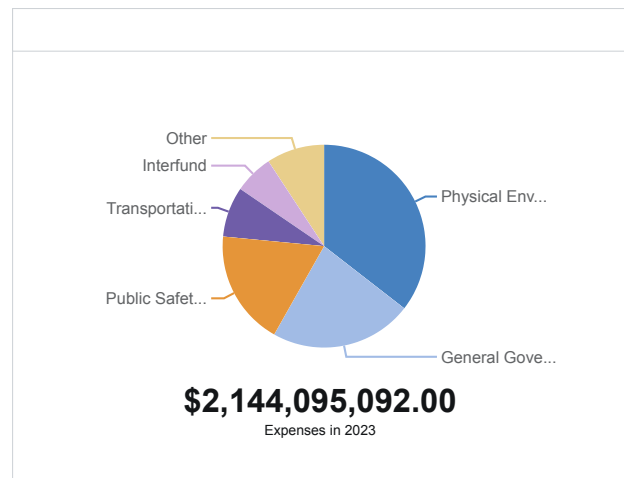
	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
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	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
Constitutional Officers			
Clerk & Comptroller	\$4,720,875	\$5,879,388	\$7,283,354
Property Appraiser	\$5,869,651	\$6,857,161	\$6,853,722
Sheriff	\$161,655,363	\$172,251,634	\$146,571,340
Supervisor of Elections	\$4,447,780	\$5,214,764	\$5,467,689
Tax Collector	\$9,454,674	\$10,030,438	\$11,238,438
CONSTITUTIONAL OFFICERS TOTAL	\$186,148,343	\$200,233,385	\$177,414,543
Development Services			
Building Construction Services	\$30,775,847	\$24,064,838	\$33,740,584
Code Compliance	\$2,737,311	\$3,482,171	\$3,832,742
Development Services Administration	\$8,003,954	\$9,934,049	\$15,173,622
Planning & Development	\$6,455,668	\$9,257,073	\$11,753,026
DEVELOPMENT SERVICES TOTAL	\$47,972,780	\$46,738,131	\$64,499,974
Internal Services			
Emergency Management	\$1,874,750	\$1,947,338	\$2,717,180
Emergency Services	\$11,811,188	\$11,477,506	\$17,027,797
Facilities Management	\$38,708,998	\$34,457,732	\$36,219,338
Fiscal Services	\$1,683,071	\$1,866,094	\$1,984,838
Fleet Management	\$29,559,063	\$55,958,000	\$48,491,381
Human Resources	\$42,760,073	\$46,604,116	\$96,505,006
Information Technology	\$11,584,354	\$14,575,703	\$16,446,731
Internal Services Administration	\$483,136	\$570,113	\$607,866
Office of Management & Budget	\$1,507,391	\$1,533,950	\$1,782,221
Purchasing	\$1,245,016	\$1,320,181	\$1,501,673
INTERNAL SERVICES TOTAL	\$141,217,038	\$170,310,732	\$223,284,031
Judicial			
County Alcohol & Other Drug Abuse	\$11,473	\$16,647	\$21,835
Court Innovations	\$1,334,300	\$684,972	\$1,116,400
Court Technology	\$467,954	\$687,546	\$3,040,629
Guardian ad Litem	\$31,408	\$37,299	\$36,869
Medical Examiner	\$2,065,335	\$1,800,000	\$1,800,000
No Department	\$0	\$0	\$15,525,302
Public Defender	\$238,679	\$502,787	\$603,293
State Attorney	\$34,305	\$310,348	\$305,978
Teen Diversion	\$190,280	\$436,463	\$398,373
JUDICIAL TOTAL	\$4,373,734	\$4,476,062	\$22,848,679
Legislative/Administrative			
Board of County Commissioners	\$1,747,879	\$1,873,656	\$1,948,939
County Administration	\$569,857	\$1,033,792	\$1,302,369
County Attorney	\$2,828,802	\$3,646,261	\$4,323,243
Organizational Performance Management	\$84,812,940	\$38,598,404	\$2,848,138
LEGISLATIVE/ADMINISTRATIVE TOTAL	\$89,959,479	\$45,152,112	\$10,422,689
No Branch			
General Government	\$44,576,829	\$113,291,683	\$172,226,452
No Department	\$72,286,514	\$79,057,909	\$95,563,476
NO BRANCH TOTAL	\$116,863,343	\$192,349,592	\$267,789,928
Public Infrastructure			
Engineering Services	\$165,628,589	\$100,457,156	\$117,474,264
Public Infrastructure Fiscal & Business Administration	\$40,030,131	\$52,097,695	\$591,086,166
Public Works	\$98,300,256	\$85,854,003	\$102,452,313
Solid Waste & Resource Recovery	\$44,710,772	\$46,536,176	\$41,269,604
Utilities Administration	\$0	\$0	\$732,795
Utilities Customer Information & Services	\$6,023,348	\$6,908,941	\$9,033,720
Utilities Engineering & Contract Management	\$36,283,905	\$71,061,011	\$8,157,822
Utilities Operations & Maintenance	\$82,202,797	\$96,122,698	\$113,965,220
PUBLIC INFRASTRUCTURE TOTAL	\$473,179,797	\$459,037,679	\$984,171,904
Public Safety			
Corrections	\$0	\$0	\$61,606,619
Fire Rescue	\$95,774,473	\$115,892,760	\$153,139,869
Public Safety Administration	\$0	\$0	\$332,970

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted
PUBLIC SAFETY TOTAL	\$95,774,473	\$115,892,760	\$215,079,458
Public Services			
Animal Services	\$4,571,558	\$5,362,340	\$6,711,159
Community Development	\$10,753,484	\$28,386,684	\$50,433,036
Community Services	\$27,314,687	\$13,879,262	\$16,453,961
Cooperative Extension	\$639,882	\$792,238	\$941,955
Destination Marketing Organization	\$4,527,590	\$4,911,721	\$11,249,681
Library Services	\$14,759,866	\$10,994,437	\$17,283,463
Parks, Recreation & Natural Resources	\$41,236,258	\$27,799,158	\$43,575,230
Public Services Administration	\$406,039	\$383,450	\$411,316
Public Transportation	\$16,820,400	\$28,311,938	\$29,748,167
Support Services	\$1,142,129	\$1,651,983	\$1,775,918
PUBLIC SERVICES TOTAL	\$122,171,893	\$122,473,212	\$178,583,886
TOTAL	\$1,277,660,879	\$1,356,663,665	\$2,144,095,092

Expenses by Function

For a different view of the expenses shown above, check out this pie chart which displays expenses by Function. You can see that costs associated with Physical Environment comprise 35.51% of the County's total expenses. This number includes not just the Water and Wastewater Utility services, but also Stormwater Management and Conservation and Resource Management of the County.



Expenses by Expense Type

This chart shows Expenses by Type, including Personnel Services, Operating Expenses, and Capital Outlay, among other types. The largest type is Other Uses; reserves are included here, as well as transfers between funds to support the County's services to our citizens. Click the chart to open a new tab and explore the individual accounts that comprise the total.

Summary of Changes - FY 2023 Proposed to Adopted Budget

The charts below show the changes between the tentative Proposed FY 2022 budget presented at the first Board meeting September 6, 2022 and the Adopted FY 2022 budget adopted September 20, 2022.

Revenue Changes

The key driver of the variance from proposed to adopted results from the following:

- Miscellaneous Revenues - Change in interest amounts and additional private source contributions for Roads Capital funding.
- Other Sources - Adjustments to Debt Proceeds.
- Permits, Fees, and Special Assessments - The proposed Oaks at Riverside MSBU was not approved.

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Updated On 11 Oct, 2022

Search in table Search Showing 9 rows

← Back ↻ Reset

Broken down by

Type { } Revenue x

Data

Records

Function ▾	FY 2023 Proposed (\$) ▾	FY 2023 Adopted (\$) ▾	Increase/Decrease Amount (\$) ▾
Ad Valorem Taxes	374,056,243.00	374,056,243.00	0.00
Charges for Services	388,512,183.00	388,512,183.00	0.00
Intergovernmental Revenue	125,437,412.00	125,437,412.00	0.00
Judgments, Fines, and Forfeits	683,192.00	683,192.00	0.00
Miscellaneous Revenues	63,256,889.00	63,582,858.00	325,969.00
Other Sources	3,500,121.00	3,510,121.00	10,000.00
Other Taxes	85,243,604.00	85,243,604.00	0.00
Permits, Fees, and Special Assessments	186,077,128.00	185,795,325.00	(281,803.00)
Physical Environment	67,500.00	67,500.00	0.00

Expenditure Changes

The key drivers in the variances for the various categories are:

- Culture/Recreation - The proposed Oaks at Riverside MSBU was not approved.
- General Government - The proposed Oaks at Riverside MSBU was not approved.
- Public Safety - Addition of the Public Safety Administration Department and adjustment in Fire Rescue for the Public Emergency Medical Transportation reimbursement.

Updated On 11 Oct, 2022

Search in table

Search

Showing 9 rows

← Back

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Broken down by

Type

{ } Expense x

Data

Records

Function ▾	FY 2023 Proposed (\$) ▾	FY 2023 Adopted (\$) ▾	Increase/Decrease Amount (\$) ▾
Court Related Expenditures	4,767,230.00	4,767,230.00	0.00
Culture/Recreation	42,735,131.00	42,654,131.00	(81,000.00)
Economic Environment	64,434,074.00	64,434,074.00	0.00
General Government	330,481,458.00	330,307,741.00	(173,717.00)
Human Services	21,059,131.00	21,059,131.00	0.00
Other Nonoperating	40,136,233.00	40,136,233.00	0.00
Physical Environment	230,054,895.00	230,054,895.00	0.00
Public Safety	382,819,618.00	382,836,773.00	17,155.00
Transportation	155,037,960.00	155,037,960.00	0.00

A Note About Appropriated Funds

Appropriated funds are those that do not have an adopted budget but could be budgeted at any point in the fiscal year. Examples of this would be multi-year grant funds with prior year budgets, but no new funds added in FY 2023. vs budgeted funds included in the amount the board adopted in the resolution. The list below shows appropriated funds for the FY 2023 annual budget.

Fund	Description	Fund	Description	Fund	Description
2103	Local Option Gas Tax Fund	2160	US 19 Concurrency Fund	2310	2020A Park Projects Capital
2105	West Pasco Law Library Fund	2163	Transport Impact Fees Central	2311	Mobility Fees West
2106	East Pasco Law Library Fund	2164	Oaks at Riverside MSBU	2312	Mobility Fees Central
2109	Drug Abuse Fund	2165	Transport Impact Fees East	2313	Mobility Fees East
2111	Coronavirus Relief (CARES Act)	2175	PRNR GO Bond	2314	VOPH Transportation
2112	Magnolia Valley MSBU	2176	Libraries GO Bond	2315	Connected Cities
2116	RESTORE Act	2180	Fire Impact Fees	2326	HUD Section 108 Note Cap Fund
2120	Department of Juvenile Justice	2181	Park Impact Fees West	2330	Guar Entl Ref Rev '03 Cap Fund
2121	Office of State Courts Admin	2182	Park Impact Fees Central	2331	H-C SI Tx Rev '03 Capital Fund
2122	Criminal Justice (FDLE)	2183	Park Impact Fees East	2340	GO Bond Capital Projects
2124	Amer Recovery&Reinvestment Act	2184	Rescue Impact Fees	2361	FL Boating & Improvement CIP
2125	HUD Housing & Recovery	2185	Library Impact Fees	2368	Village of Pasadena Hills Schl
2127	Dept of Community Affairs	2186	Inmate Welfare	2370	Mobility Fees W Transit
2128	Department of Transportation	2187	American Rescue Plan	2373	Mobility Fees C Transit
2131	US Dept of Health & Human Svc	2190	Grant - Advance	2376	Mobility Fees E Transit
2133	Parks Fund	2191	Grant - Fixed Rate	2382	Vlg of Pasadena Hills Pk Land
2134	Division of Library Services	2192	Grant - Fixed Price	2385	Mobility Fees VOPH Transit
2135	Library Cooperative Grant	2196	Municipal Svc Benefit Units	2388	Mobility Fees CC Transit
2137	FL Department of Elder Affairs	2199	Highlands MSBU	2390	Capital Projects Fund
2138	Department of Elder Affairs	2206	SLOFT Refund Rev Bond Ser 2020	2391	Mobility Fees W ROW Acq
2139	US Department of Justice	2225	Gas Tax Ref Rev Bonds Ser '02	2392	Mobility Fees C ROW Acq
2140	Transportation Services Fund	2230	Guar Entl Ref Rev Bnd Ser '03	2393	Mobility Fees E ROW Acq
2142	Title III-B Transportation	2231	Half-Cent Tx Rev Bnd Ser '03	2394	Mobility Fees VOPH ROW Acq
2143	Dept of Children & Families	2290	Debt Service Fund	2395	Mobility Fees CC ROW Acq
2144	Elderly Nutrition Fund	2300	Penny for Pasco	2404	Water&Wastewater Project Fund
2145	Dept of Homeland Security	2301	Capital Improvement Fund	2430	Water&WW Ref Rev Bnd Ser '06
2146	FL Offc Tour Trade & Econ Dev	2302	Sunlake Project Capital	2431	Water & WstWtr Rev Bnd Ser '09
2147	Dept of Environmental Protect	2304	Libraries Projects/Imp 2021A	2432	Water & WstWtr Rev Bnd Ser '14
2148	My Safe Florida Home Grant	2306	Sheriff 2021B GO Projects	2433	W/WW FGUA Aqua Revenue Bond 20
2149	US Environmental Protect Agency	2307	PRNR GO 2022A Projects/Imp	2451	Sld Waste Ref Rev Bnd Ser '08
2150	Park Development Fund	2308	Detention Center Half-Cent 22C	2454	Solid Waste Project Fund
2151	West Pasco Habitat for Humanit	2309	Fire-Rescue 2020A GO Projects	2455	Dept of Enviromental Land
2152	Education Fund				



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

Fund Balance and Reserves

Fund Balance Defined

Fund Balance is the difference between revenues and expenditures from previous years, i.e., unspent funds from the previous year. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance.

This is a non-recurring revenue source. State statute requires expected fund balances be budgeted.

Reserves Defined

Reserves represents the balance of funds resulting from prior year funds carried forward (or Fund Balance), added to current year revenues, less current year expenses. Another way to look at reserves is through the three categories of restricted, committed, or assigned Fund Balance for the current year.

The use of Reserves is restricted by external resource providers (such as grantors or creditors), commission designation, State statute, or local ordinance, all of which stipulate the purpose for which those reserves can be spent.

Major Changes in Fund Balance

Below are the major changes in Fund Balance for Fiscal Year 2023, grouped by fund name or type.

Major Funds

Data

Records

Funds	Funds Name	Beginning FY 2023 (\$)	Anticipated Ending FY 2023 (\$)	Increase/Decrease Amount (\$)	Increase/Decrease Percentage
2401	Water & Wastewater Unit Fund	236,202,489.00	261,816,223.00	25,613,734.00	10.84%
2450	Solid Waste System Fund	242,802,249.00	264,348,783.00	21,546,534.00	8.87%
2001	Board General Fund	133,998,241.00	101,680,904.00	(32,317,337.00)	-24.12%

General Fund

The anticipated decrease in General Fund reserves is estimated to be \$32.4 million, or 24.14%. The decrease is due to The American Rescue Plan Act (ARPA) that was a one time payment in FY 2022 for \$107.6 million to Pasco County, where the majority of that was applied to the General Fund. The County will use those funds in three primary areas to include Public Safety and County Operations, Health Expenditures and Revenue Replacement during FY 2023.

Water & Wastewater Unit Fund

The anticipated increase in the Water and Wastewater Fund reserves is estimated to be \$25.6 million, or 10.84%. The increase is to accommodate for growth and keep the same ratio of reserves to align with the

growth.

Solid Waste System Fund

The anticipated increase in the Solid Waste Fund reserves is estimated to be \$21.5 million, or 8.87%. This is due to the planned expansion of the Waste to Energy plant, the 7 for 7 plan, which is estimated at \$230 million for capital improvement.

Non-Major Funds

Data

Records

Fund Type	Beginning FY 2023 (\$)	Anticipated Ending FY 2023 (\$)	Increase/Decrease Amount (\$)	Increase/Decrease Percentage
Capital Projects Funds	2,335,073.00	7,396,284.00	5,061,211.00	216.75%
Debt Service Funds	2,534,067.00	1,927,111.00	(606,956.00)	-23.95%
Internal Service Funds	53,162,813.00	51,846,972.00	(1,315,841.00)	-2.48%
Special Revenue Funds	113,817,742.00	83,089,921.00	(30,727,821.00)	-27.00%

Capital Project Funds

The increase in the Capital Projects Funds (combined) is estimated to be \$5.06 million, or 216.7%. The majority of the increase is related to impact and mobility fees which will have an overall increase to the group that allow unspent capital project balances to be automatically carried forward from one fiscal year to the next.

Debt Service Funds

The decrease in the Debt Service Fund is estimated to be \$0.6 million, or 24%. Approximately \$500,000 of this amount is due to paying off the HUD Section 108 Series 2006 Bond and transferring the balance back to the funding source during Fiscal Year 2023

Internal Service Funds

The decrease in the Internal Service Funds (combined) is estimated to be \$1.3 million, or 2.5%. A large portion of the decrease is related to the County Insurance Fund used to insure all assets and risk.

Special Revenue Funds

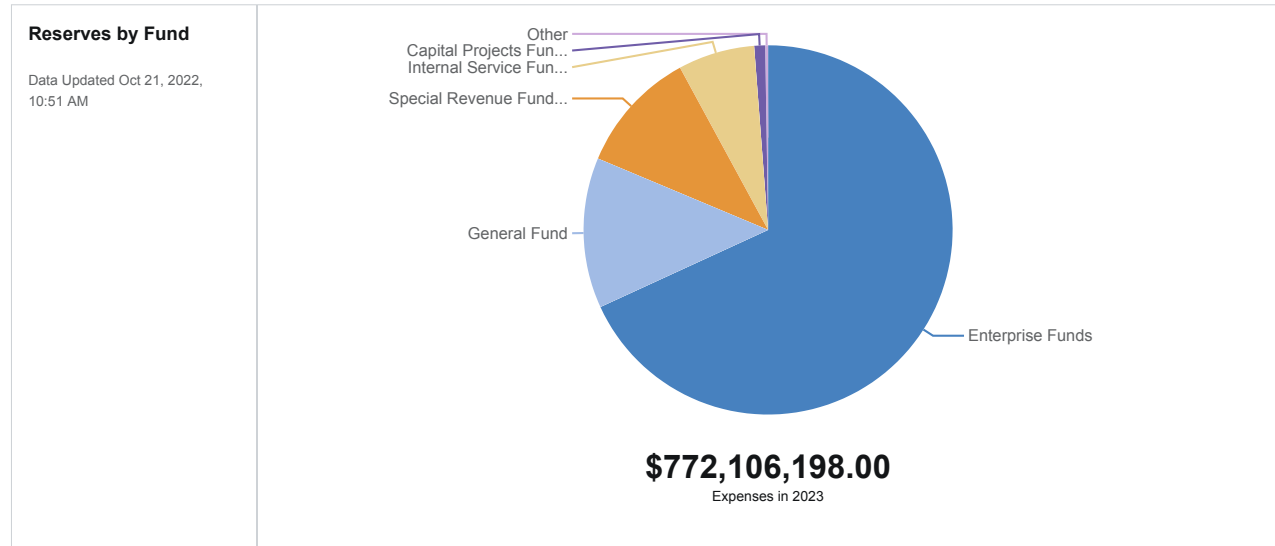
The decrease in the Special Revenue Funds (combined) is estimated to be \$30.7 million, or 27%. Approximately \$8.5 million of this amount is Road & Bridge and Stormwater Management related to capital improvement projects. \$1.35 million decrease is associated with the Municipal Fire Service Fund, and \$7.97 million (combined) are associated with our Community Development Funds for Home Program and Housing Partnership.

Reserves

The Board of County Commissioners (BCC) has given policy guidance to maintain 16.7% in the Reserves for all County Operating Funds, such as the General, Municipal Services, Fire Municipal Service Taxing Unit, and Transportation Trust Funds. This Reserve is known as the Committed Reserve and provides the County a “rainy day” fund for use in unforeseen, unbudgeted emergency situations.

A Countywide Reserve Policy, currently under development, describes these emergencies as well as the formal actions that must be taken to make these funds available. In addition, the Reserve Policy, once adopted by the BCC, will formalize their policy decision given to date. As the budget is developed, the restrictive nature of the fund as well as the County Reserve Policy must be considered.

The tables below show the Reserves set aside for each Fund in accordance with the County’s financial policy. A majority of the Reserves are being set aside for future capital projects. The remainder has been set aside for the “rainy day” fund as mentioned above.



General Fund Reserves by Branch

	FY 2023 Budget
No Branch	\$99,394,008
Judicial	\$2,286,896
TOTAL	\$101,680,904

Special Revenue Fund Reserves by Fund

	FY 2023 Budget
Municipal Fire Service Unit	\$17,081,055
Ct Fac Improvement FS 939.185	\$15,525,302
Bldg Inspections & Permitting	\$8,519,258
Stormwater Management Fund	\$6,952,943
County Transportation Trust	\$6,928,044
Municipal Service Fund	\$6,195,200
Multi-Modal Transportation	\$4,444,160
Street Lighting Assessment	\$3,836,402
Tree Fund	\$3,526,464
Tourist Development Tax Fund	\$3,136,946
911 Emergency Services	\$1,212,582
Special Assessment Fund	\$907,582
Fox Ridge MSBU	\$888,359
Intergov Radio Communication	\$781,412
Hurricane Mitigation Fees	\$742,772
Law Enforcement Fund	\$510,647
VOPH Tax Increment Fund	\$489,909
Timber Oaks MSBU	\$293,861
FL Boating & Improvement	\$278,886

	FY 2023 Budget
Federal Forfeiture	\$214,779
Environmental Lands Management	\$192,374
Highlands MSBU	\$149,169
JUV939.185	\$103,083
Trilacoochee Redevelopemnt Fnd	\$75,676
Project Arthur TIF	\$43,001
Magnolia Valley MSBU	\$23,420
Williamsburg West MSBU	\$15,334
Quail Hollow Village MSBU	\$11,564
Alcohol & Other Drug Abuse	\$5,188
Plantation Palms MSBU	\$4,549
TOTAL	\$83,089,921

Debt Service Reserves by Fund

	FY 2023 Budget
Penny for Pasco Public Safety	\$1,896,590
LIB2021A D	\$4,360
Tour Dev Tax Bond Series 2021	\$4,169
Public Safety GO Series 2020A	\$4,024
PRNR GO Bond Debt Service	\$3,953
Pub Safety GO Bond Debt Srv	\$3,577
Sheriff 2021B GO Debt Service	\$3,402
Libraries GO Bond Debt Service	\$3,304
PRNR GO Debt 2022A	\$2,348
Sheriff GO Bond Debt Service	\$1,384
TOTAL	\$1,927,111

Capital Project Reserves by Fund

	FY 2023 Budget
Penny Transportation Infrastr	\$6,322,409
TXIF - Transportation CIP	\$5,308,593
Mobility Fees CC Road/SIS	\$4,024,946
Penny JEO Trust Fund	\$3,489,582
Park Imp Fee C Other	\$2,409,023
Mobility Fees W Road/SIS	\$2,128,003
Second Local Option Fuel Tax	\$2,076,202
Mobility Fees VOPH Road/SIS	\$635,447
Rescue Impact Fees FF&E	\$594,125
Park Imp Fee CC Other	\$583,971
Park Imp Fee C Land	\$545,962
Park Imp Fee C Fields & Courts	\$469,744
Park Imp Fee W Other	\$369,603
Park Imp Fee VOPH Other	\$348,629
Fire Impact Fee Land	\$293,737
Library Impact Fee Facilites	\$274,530
Park Imp Fee E Other	\$257,570
Transportation Trust (R&B) CIP	\$245,864
Rescue Impact Fees Land	\$223,312
Park Imp Fee W Land	\$192,874
Library Impact Fee Land	\$113,072
Park Imp Fee C Water Access	\$110,975
Paving Special Assessment	\$105,714
Park Imp Fee CC Flds & Crts	\$97,829
Park Imp Fee CC Land	\$92,898
Mobility Fees VOPH Bike/Ped	\$85,510
Mobility Fees CC Bike/Ped	\$83,835
Park Imp Fee VOPH Land	\$82,176
Park Imp Fee E Land	\$59,690
Park Imp Fee VOPH Flds & Crts	\$59,141

	FY 2023 Budget
Mobility Fees C Bike/Ped	\$53,733
Park Imp Fee W Water Access	\$45,680
Park Imp Fee E Fields & Courts	\$43,396
Park Imp Fee CC Water Access	\$23,182
Park Imp Fee VOPH Water Access	\$14,014
Park Imp Fee E Water Access	\$10,261
Mobility Fees W Bike/Ped	-\$42,679
Mobility Fees E Bike/Ped	-\$1,108,476
Fire Impact Fee FF&E	-\$2,438,745
Penny Public Safety	-\$3,466,825
Mobility Fees E Road/SIS	-\$3,734,711
Mobility Fees C Road/SIS	-\$13,687,512
TOTAL	\$7,396,284

Enterprise Reserves by Fund

	FY 2023 Budget
Solid Waste System Fund	\$264,348,783
Water & Wastewater Unit Fund	\$261,816,223
TOTAL	\$526,165,006

Internal Service Reserves by Fund

	FY 2023 Budget
Health Insurance Fund	\$19,510,310
County Insurance Fund	\$18,389,191
Equipment Service Fund	\$13,947,471
TOTAL	\$51,846,972



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Grants

Using Grants to Support Operational and Capital Needs

Pasco County relies on several sources of grant funding from various Federal and State agencies to support the Strategic Plan, further core County functions, or provide for activities and assets that are in the best interest of the County and its residents. In addition to the grants awarded to multiple departments under the Board of County Commissioners (BCC), many of the Constitutional and Judicial offices benefit from grants to provide additional services. Some of the Constitutional and Judicial grants are awarded directly to their respective organization in addition to those grant funds that are awarded to the County on their behalf.

Pasco County uses grant funding to provide a long list of services for our community, such as:

- Provide Bus Transportation (PCPT) Services
- Enhance Public Safety Programs
- Drug Court
- Feed the Elderly
- Elderly Emergency Energy Assistance
- Build Road, Sidewalk and Bicycle Trails
- Provide Low-Income Housing
- Community Redevelopment
- Emergency Management Planning and Mitigation
- Construct Stormwater Improvements
- Enhance Park & Library Programs
- Promote Tourism



Grant Budgeting

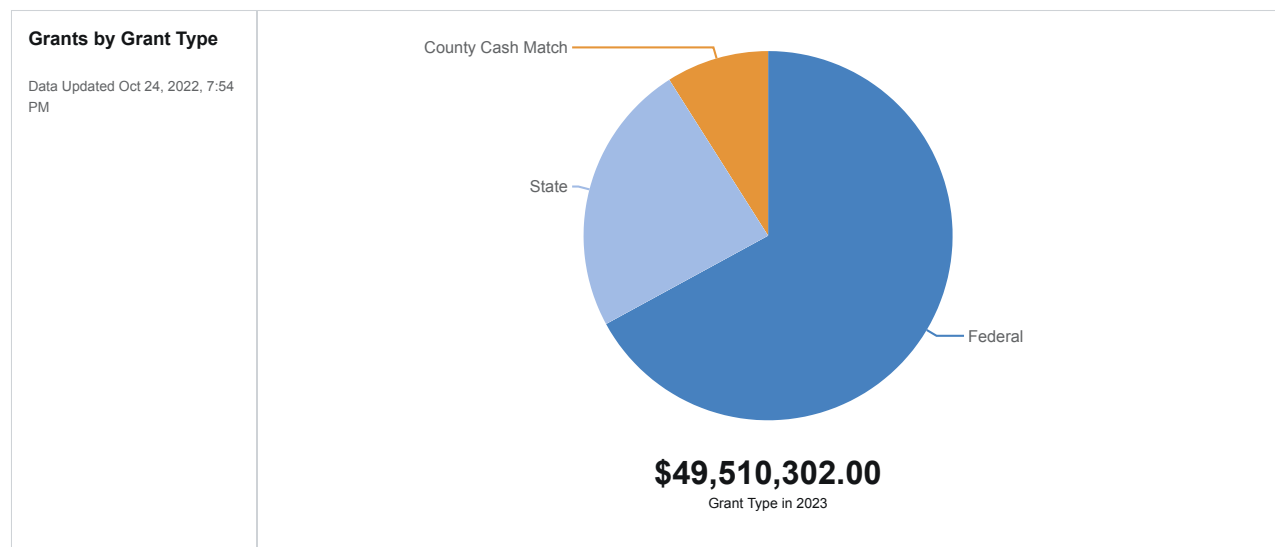
The grant funding that is reflected in Pasco County's Budget are for those grants that have already been awarded or are anticipated to be granted to Pasco County. Grant funding reflected in the budget does not include grants that are competitively evaluated for award and/or unanticipated funds received during the fiscal year. Examples of unanticipated funds are midyear grant awards, changes to formula funding allocations, or amendments to existing awards. Some grants will also generate additional revenue to allow the grant to continue services provided based on program income generated. This revenue is recognized as available funds after the program income has been generated.

Grant Oversight and Management

Grant management is monitored through internal compliance reviews, County external audits and funding agency audits/desk reviews to ensure that all funds are properly managed, and any concerns of internal controls are addressed and corrected to ensure the County meets all required Federal and State laws and regulations.

Small Investment Leverages a Large Return

Some grants awarded to Pasco County cover 100% of the cost of the program or services the department/agency wishes to deliver. Conversely, some grants have a matching requirement in cash match and/or in-kind services provided by the County in staff time for operation and oversight that is already programed into their budget. Matching cash requirements typically tend to vary from 50% to as little as 10% depending on the agency and program requirements. As outlined in the table, Pasco County is budgeting to receive approximately \$49,510,302 million in grant funding to provide programs and services to our citizens. The total of anticipated County Cash Match is only \$4,455,020. Said simply, for every 9.0 cents Pasco County spends on grants, it receives 91.0 cents. This equates to approximately 91.0% of free money for our community that is leveraged to provide services without having to put an additional tax burden on our residents and businesses.





Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023 Adopted Fund Summary

Capital Funds

Capital Projects Funds

Capital Funds are used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.

Capital Improvement Plan Projects - Fund 2305

This is the fund used to account for capital improvement plan projects utilizing noncapital funding sources, such as special revenue sources.

Fund 2305

	FY 2023 Budget
Revenues	\$23,198,951
Expenses	\$23,198,951
REVENUES LESS EXPENSES	\$0

Fire Impact Fee Facilities and Equipment - Fund 2333

Ordinance established on January 13, 2004, to impose impact fees on new residential construction to protect the health, safety, and general welfare of citizens by providing adequate public facilities. These fees are used to fund construction of new fire stations, renovate and build additions to existing fire stations and purchase equipment for these stations so levels of service can keep pace with the County's growth.

Fund 2333

	FY 2023 Budget
Revenues	\$4,159,255
Expenses	\$4,159,255
REVENUES LESS EXPENSES	\$0

Fire Impact Fee Land - Fund 2332

Ordinance established on January 13, 2004, to impose impact fees on new residential construction to protect the health, safety, and general welfare of citizens by providing adequate public facilities. These fees are used to purchase land to build or expand stations so levels of service can keep pace with the County's growth.

Fund 2332

	FY 2023 Budget
Revenues	\$293,737
Expenses	\$293,737
REVENUES LESS EXPENSES	\$0

Library Impact Fee Facilities - Fund 2338

Ordinance established on September 4, 2002, to impose an impact fee on new residential construction to finance new libraries. These funds are meant to finance newly constructed libraries. This is part of Pasco

Fund 2338

	FY 2023 Budget
Revenues	\$970,981
Expenses	\$970,981
REVENUES LESS EXPENSES	\$0

Library Impact Fee Land - Fund 2337

Ordinance established on September 4, 2002, to impose an impact fee on new residential construction to finance new libraries. These funds are meant to finance the land purchases for libraries. This is part of Pasco County's land development code section 1302.5.

Fund 2337

	FY 2023 Budget
Revenues	\$113,072
Expenses	\$113,072
REVENUES LESS EXPENSES	\$0

Mobility Fees - Central Bike and Pedestrian - Fund 2374

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for bicycle and pedestrian facilities within the Central zone.

Fund 2374

	FY 2023 Budget
Revenues	\$259,195
Expenses	\$259,195
REVENUES LESS EXPENSES	\$0

Mobility Fees - Central Road and Strategic Intermodal System - Fund 2372

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for roadway improvements within the Central zone.

Fund 2372

	FY 2023 Budget
Revenues	\$9,447,667
Expenses	\$9,447,667
REVENUES LESS EXPENSES	\$0

Mobility Fees - Connected Cities Bike and Pedestrian - Fund 2389

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for bicycle and pedestrian facilities within the Cconnected Cities.

Fund 2389

	FY 2023 Budget
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	FY 2023 Budget
Revenues	\$83,835
Expenses	\$83,835
REVENUES LESS EXPENSES	\$0

Mobility Fees - Connected Cities Road and Strategic Intermodal System - Fund 2387

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for roadway improvements within Connected Cities.

Fund 2387

	FY 2023 Budget
Revenues	\$4,024,946
Expenses	\$4,024,946
REVENUES LESS EXPENSES	\$0

Mobility Fees - East Bike and Pedestrian - Fund 2377

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for bicycle and pedestrian facilities within the East zone.

Fund 2377

	FY 2023 Budget
Revenues	\$280,092
Expenses	\$280,092
REVENUES LESS EXPENSES	\$0

Mobility Fees - East Road and Strategic Intermodal System - Fund 2375

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for roadway improvements within the East zone.

Fund 2375

	FY 2023 Budget
Revenues	\$10,152,789
Expenses	\$10,152,789
REVENUES LESS EXPENSES	\$0

Mobility Fees - Villages of Pasadena Hills Bike and Pedestrian - Fund 2386

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for bicycle and pedestrian facilities within the Villages of Pasadena Hills.

Fund 2386

	FY 2023 Budget
Revenues	\$85,510

	FY 2023 Budget
Expenses	\$85,510
REVENUES LESS EXPENSES	\$0

Mobility Fees - Villages of Pasadena Hills Road and Strategic Intermodal System - Fund 2384

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for roadway improvements within the Villages of Pasadena Hills.

Fund 2384

	FY 2023 Budget
Revenues	\$635,447
Expenses	\$635,447
REVENUES LESS EXPENSES	\$0

Mobility Fees - West Bike and Pedestrian - Fund 2371

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for bicycle and pedestrian facilities within the West zone.

Fund 2371

	FY 2023 Budget
Revenues	\$69,321
Expenses	\$69,321
REVENUES LESS EXPENSES	\$0

Mobility Fees - West Road and Strategic Intermodal System - Fund 2369

This fee is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development. This fund is to account for roadway improvements within the West zone.

Fund 2369

	FY 2023 Budget
Revenues	\$2,528,003
Expenses	\$2,528,003
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Central Fields and Courts - Fund 2346

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund the fields and courts on park sites in the Central zone. This is part of Pasco County's land development code section 1302.4.

Fund 2346

	FY 2023 Budget
Revenues	\$469,744
Expenses	\$469,744
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Central Land - Fund 2345

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to purchase land for park sites in the Central zone. This is part of Pasco County's land development code section 1302.4.

Fund 2345

	FY 2023 Budget
Revenues	\$545,962
Expenses	\$545,962
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Central Other - Fund 2348

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund other amenities not specified in the other components of the ordinance for park sites in the Central zone. This is part of Pasco County's land development code section 1302.4.

Fund 2348

	FY 2023 Budget
Revenues	\$2,783,009
Expenses	\$2,783,009
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Central Water Access - Fund 2347

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund water access points within park sites in the Central zone. This is part of Pasco County's land development code section 1302.4.

Fund 2347

	FY 2023 Budget
Revenues	\$110,975
Expenses	\$110,975
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Connected Cities Fields and Courts - Fund 2358

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund the fields and courts on park sites in Connected Cities. This is part of Pasco County's land development code section 1302.4.

Fund 2358

	FY 2023 Budget
Revenues	\$97,829
Expenses	\$97,829
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Connected Cities Land - Fund 2357

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to purchase land for park sites in Connected Cities. This is part of Pasco County's land development code section 1302.4.

Fund 2357

	FY 2023 Budget
Revenues	\$92,898
Expenses	\$92,898
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Connected Cities Other - Fund 2360

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund other amenities not specified in the other components of the ordinance for park sites in Connected Cities. This is part of Pasco County's land development code section 1302.4.

Fund 2360

	FY 2023 Budget
Revenues	\$583,971
Expenses	\$583,971
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Connected Cities Water Access - Fund 2359

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund water access points within park sites in Connected Cities. This is part of Pasco County's land development code section 1302.4.

Fund 2359

	FY 2023 Budget
Revenues	\$23,182
Expenses	\$23,182
REVENUES LESS EXPENSES	\$0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)
[Section Home](#)

FY 2023 Adopted Fund Summary

Capital Funds Continued

Capital Projects Funds

Capital Funds are used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.

Park Impact Fees - East Fields and Courts - Fund 2350

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund the fields and courts on park sites in the East zone. This is part of Pasco County's land development code section 1302.4.

Fund 2350

	FY 2023 Budget
Revenues	\$43,396
Expenses	\$43,396
REVENUES LESS EXPENSES	\$0

Park Impact Fees - East Land - Fund 2349

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to purchase land for park sites in the East zone. This is part of Pasco County's land development code section 1302.4.

Fund 2349

	FY 2023 Budget
Revenues	\$59,690
Expenses	\$59,690
REVENUES LESS EXPENSES	\$0

Park Impact Fees - East Other - Fund 2352

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund other amenities not specified in the other components of the ordinance for park sites in the East zone. This is part of Pasco County's land development code section 1302.4.

Fund 2352

	FY 2023 Budget
Revenues	\$257,570
Expenses	\$257,570
REVENUES LESS EXPENSES	\$0

Park Impact Fees - East Water Access - Fund 2351

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund water access points within park sites in the East zone. This is part of Pasco County's land development code section 1302.4.

Fund 2351

	FY 2023 Budget
Revenues	\$10,261
Expenses	\$10,261
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Villages of Pasadena Hills Fields and Courts - Fund 2354

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund the fields and courts on park sites in the Villages of Pasadena Hills. This is part of Pasco County's land development code section 1302.4.

Fund 2354

	FY 2023 Budget
Revenues	\$59,141
Expenses	\$59,141
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Villages of Pasadena Hills Land - Fund 2353

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to purchase land for park sites in the Villages of Pasadena Hills. This is part of Pasco County's land development code section 1302.4.

Fund 2353

	FY 2023 Budget
Revenues	\$82,176
Expenses	\$82,176
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Villages of Pasadena Hills Other - Fund 2356

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund other amenities not specified in the other components of the ordinance for park sites in the Villages of Pasadena Hills. This is part of Pasco County's land development code section 1302.4.

Fund 2356

	FY 2023 Budget
Revenues	\$348,629
Expenses	\$348,629
REVENUES LESS EXPENSES	\$0

Park Impact Fees - Villages of Pasadena Hills Water Access - Fund 2355

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund water access points within park sites in the Villages of Pasadena

Hills. This is part of Pasco County's land development code section 1302.4.

Fund 2355

	FY 2023 Budget
Revenues	\$14,014
Expenses	\$14,014
REVENUES LESS EXPENSES	\$0

Park Impact Fees - West Fields and Courts - Fund 2342

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund the fields and courts on park sites in the West zone. This is part of Pasco County's land development code section 1302.4.

Fund 2342

	FY 2023 Budget
Revenues	\$409,616
Expenses	\$409,616
REVENUES LESS EXPENSES	\$0

Park Impact Fees - West Land - Fund 2341

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to purchase land for park sites in the West zone. This is part of Pasco County's land development code section 1302.4.

Fund 2341

	FY 2023 Budget
Revenues	\$192,874
Expenses	\$192,874
REVENUES LESS EXPENSES	\$0

Park Impact Fees - West Other - Fund 2344

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund other amenities not specified in the other components of the ordinance for park sites in the West zone. This is part of Pasco County's land development code section 1302.4.

Fund 2344

	FY 2023 Budget
Revenues	\$854,883
Expenses	\$854,883
REVENUES LESS EXPENSES	\$0

Park Impact Fees -West Water Access - Fund 2343

The County collects Impact Fees to build, expand and purchase park sites and facilities to support growth in the county. These funds are used to fund water access points within park sites in the West zone. This is part of Pasco County's land development code section 1302.4.

Fund 2343

	FY 2023 Budget
Revenues	\$45,680

	FY 2023 Budget
Expenses	\$45,680
REVENUES LESS EXPENSES	\$0

Paving Assessment Capital - Fund 2322

Ordinance established on June 10, 1997, to impose special assessments pursuant to F.S. § 125.01(r) to account for the financing of residential improvements that include streets and roads, traffic calming devices and measures, water and sewage systems, water and sewage treatment plants, drainage, sidewalks and such other services or facilities as may be deemed essential.

Fund 2322

	FY 2023 Budget
Revenues	\$3,312,079
Expenses	\$3,312,079
REVENUES LESS EXPENSES	\$0

Penny for Pasco Environmental Lands - Fund 2318

A Local Option Sales Surtax was passed by Pasco County voters on March 9, 2004 and became effective on January 1, 2005 to December 31, 2014. The Penny was passed again on November 6, 2012, to remain in effect until December 31, 2024. Proceeds are divided amongst the Pasco County School Board, local municipalities and Pasco County Government. The proceeds of the sales surtax result in a 1/2 mill Countywide property tax reduction. Pasco County's proceeds of the Local Option Sales Surtax for environmental lands is 20%.

Fund 2318

	FY 2023 Budget
Revenues	\$9,177,207
Expenses	\$9,177,207
REVENUES LESS EXPENSES	\$0

Penny for Pasco Jobs and Economic Opportunity Trust - Fund 2316

The Jobs and Economic Opportunity Trust Fund (JEO Trust Fund) is used by the County to provide financial support for job creation, economic projects that improve the local economy, operational costs related to economic development, and repayment of loans borrowed to fund the previously mentioned items. 20% of Pasco County's portion of the Infrastructure Surtax is deposited into the JEO Trust Fund.

Fund 2316

	FY 2023 Budget
Revenues	\$9,177,207
Expenses	\$9,177,207
REVENUES LESS EXPENSES	\$0

Penny for Pasco Public Safety - Fund 2317

A Local Option Sales Surtax was passed by Pasco County voters on March 9, 2004 and became effective on January 1, 2005 to December 31, 2014. The Penny was passed again on November 6, 2012, to remain in effect until December 31, 2024. Proceeds are divided amongst the Pasco County School Board, local municipalities and Pasco County Government. The proceeds of the sales surtax result in a 1/2 mill Countywide property tax reduction. Pasco County's proceeds of the Local Option Sales Surtax for public safety improvements is 20%.

Fund 2317

	FY 2023 Budget
Revenues	\$9,177,207
Expenses	\$9,177,207
REVENUES LESS EXPENSES	\$0

Penny for Pasco Transportation Infrastructure - Fund 2319

A Local Option Sales Surtax was passed by Pasco County voters on March 9, 2004 and became effective on January 1, 2005 to December 31, 2014. The Penny was passed again on November 6, 2012, to remain in effect until December 31, 2024. Proceeds are divided amongst the Pasco County School Board, local municipalities and Pasco County Government. The proceeds of the sales surtax result in a 1/2 mill Countywide property tax reduction. Pasco County's proceeds of the Local Option Sales Surtax for transportation improvements is 50%.

Fund 2319

	FY 2023 Budget
Revenues	\$9,177,207
Expenses	\$9,177,207
REVENUES LESS EXPENSES	\$0

Rescue Impact Fee Facilities and Equipment - Fund 2335

Ordinance established on January 13, 2004, to impose impact fees on new residential construction to protect the health, safety and general welfare of citizens by providing adequate public facilities. These fees are used to fund construction of new stations, renovate and build additions to existing stations and to purchase equipment for these stations so that the levels of service can be maintained accordingly with the growth in the County.

Fund 2335

	FY 2023 Budget
Revenues	\$1,848,091
Expenses	\$1,848,091
REVENUES LESS EXPENSES	\$0

Rescue Impact Fee Land - Fund 2334

Ordinance established on January 13, 2004, to impose impact fees on new residential construction to protect the health, safety and general welfare of citizens by providing adequate public facilities. These fees are used to purchase land to build or expand stations so that the levels of service can be maintained accordingly with the growth in the County.

Fund 2334

	FY 2023 Budget
Revenues	\$223,312
Expenses	\$223,312
REVENUES LESS EXPENSES	\$0

Second Local Option Fuel Tax - Fund 2303

Reflects revenue received from the six cent gas tax funds and 80% of the two cent constitutional gas tax. The Local Option Gas Tax (LOGT) was first levied September 1, 1983, for two cents; a third and fourth cent levied September 1, 1984; and a fifth and sixth cent levied on September 1, 1986. This revenue is used to finance certain road improvements, road maintenance and construction, and road related drainage facilities. Local

governments may pledge the LOGT to secure the payment of bonds. In 1993, the Florida Legislature authorized an additional five cents of LOGT on motor fuel, which the Board of County Commissioners (BCC) has not adopted, and a new ninth cent of LOGT on motor fuel and special fuel. On January 1, 1994, special fuel became subject to the ninth cent per gallon in every County of the State. On June 18, 2002, the BCC adopted the levy of the remaining revenue from the ninth-cent gas tax. Effective January 1, 2003, the ninth-cent fuel tax provided for a maintenance crew to help maintain the County's rapidly growing road network.

Fund 2303

	FY 2023 Budget
Revenues	\$9,640,871
Expenses	\$9,640,871
REVENUES LESS EXPENSES	\$0

Stormwater Capital - Fund 2323

To account for the financing of capital projects for larger, more complex drainage improvement projects.

Fund 2323

	FY 2023 Budget
Revenues	\$7,958,599
Expenses	\$7,958,599
REVENUES LESS EXPENSES	\$0

TXIF - Multi-Modal Transportation Capital Improvement Program - Fund 2320

To account for the financing of capital projects for transportation capital improvements and transportation capital expenses.

Fund 2320

	FY 2023 Budget
Revenues	\$16,895,290
Expenses	\$16,895,290
REVENUES LESS EXPENSES	\$0

Transportation Trust Capital - Fund 2321

To account for the financing of capital projects for only for the large network roads classified as collector/arterial roads.

Fund 2321

	FY 2023 Budget
Revenues	\$2,509,347
Expenses	\$2,509,347
REVENUES LESS EXPENSES	\$0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023 Adopted Fund Summary

Debt Service Funds

Debt Service Funds

Debt service funds are used to account for financial resources that are restricted, committed, or assigned to expenditure for principal and interest. The following are a list of debt service funds used to account for various loans, bonds, and debt held by the County.

2020A Park Projects Non-AV Revenue - Fund 2205

To account for the payment of principal and interest on the Series 2020A Capital Improvement Non-Ad Valorem Revenue Bond \$7,920,000 Note for Starkey Ranch District Park and Sunwest Park. Amounts are payable from the Park Impact Fees Funds which are in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2205

	FY 2023 Budget
Revenues	\$895,455
Expenses	\$895,455
REVENUES LESS EXPENSES	\$0

Guaranteed Entitlement Revenue Bond Series '03B - Fund 2235

To account for the partial payment of principal and interest on the Guaranteed Entitlement Refunding Revenue Bonds, Series 2003 (other partial payment from 2233). Amounts are payable from the guaranteed entitlement portion of Revenue Sharing Trust Funds of the State of Florida and from various investments and deposits. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2235

	FY 2023 Budget
Revenues	\$991,615
Expenses	\$991,615
REVENUES LESS EXPENSES	\$0

Guaranteed Entitlement Interest & Sinking Series 2013 - Fund 2233

To account for the partial payment of principal and interest on the Guaranteed Entitlement Refunding Revenue Bonds, Series 2003 (other partial payment from B235). Amounts are payable from the guaranteed entitlement portion of Revenue Sharing Trust Funds of the State of Florida and from various investments and deposits. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2233

	FY 2023 Budget
Revenues	\$714,188
Expenses	\$714,188
REVENUES LESS EXPENSES	\$0

Half Cent Sales Tax Series 2013 - Fund 2234

To account for the payment of principal and interest on the Half-Cent Sales Tax Revenue Bonds, Series 2003. Amounts are payable from the proceeds of the one half cent sales tax distributed to the County by the State of Florida. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2234

	FY 2023 Budget
Revenues	\$1,626,625
Expenses	\$1,626,625
REVENUES LESS EXPENSES	\$0

Half-Cent Refund Revenue Bond Series 2022A - Fund 2211

To account for the payment of principal and interest on the Half-Cent Sales Tax Refunding Revenue Bond, Series 2022A. This \$5,847,000 bond, issued May 25, 2022, matures September 30, 2029. This bond refunded a portion of the Half-Cent Sales Tax Revenue Refunding Bonds, Series 2013A. The County has pledged a portion of its half-cent sales tax revenue that is distributed to the County by the State of Florida under Florida Statute (F.S. 218.23), to fund the debt service of this bond.

Fund 2211

	FY 2023 Budget
Revenues	\$186,525
Expenses	\$186,525
REVENUES LESS EXPENSES	\$0

Half-Cent Refund Revenue Bond Series 2022B - Fund 2212

To account for the payment of principal and interest on the Half-Cent Sales Tax Refunding Revenue Bond, Series 2022B. This \$15,839,000 bond, issued May 25, 2022, matures September 30, 2034. This bond refunded a portion of the Half-Cent Sales Tax Revenue Refunding Bonds, Series 2013A. The County has pledged a portion of its half-cent sales tax revenue that is distributed to the County by the State of Florida under Florida Statute (F.S. 218.23), to fund the debt service of this bond.

Fund 2212

	FY 2023 Budget
Revenues	\$594,826
Expenses	\$594,826
REVENUES LESS EXPENSES	\$0

Half-Cent Revenue Improvement Bond Series 2022C - Fund 2213

To account for the payment of principal and interest on the Half-Cent Sales Tax Revenue Improvement Bond, Series 2022C. This \$34,805,000 bond, issued June 23, 2022, matures October 1, 2042. This bond's proceeds are being used to support the Detention Center Expansion project. The County has pledged a portion of its half-cent sales tax revenue that is distributed to the County by the State of Florida under Florida Statute (F.S. 218.23), to fund the debt service of this bond.

Fund 2213

	FY 2023 Budget
Revenues	\$1,348,860
Expenses	\$1,348,860
REVENUES LESS EXPENSES	\$0

Section 108 Housing & Urban Development Debt Service - Fund 2226

To account for the payment of principal and interest on the Section 108, Housing and Urban Development (HUD) \$13,000,000 Note for neighborhood revitalization projects. The County has pledged future Community Development Block Grant (CDBG) grants and other non-ad valorem funds as security for the Guaranteed Loan Funds in the HUD Contract.

Fund 2226

	FY 2023 Budget
Revenues	\$494,084
Expenses	\$494,084
REVENUES LESS EXPENSES	\$0

Penny for Pasco Public Safety Bond - Fund 2236

To account for the payment of principal and interest on the anticipated Public Safety Bond. Amounts are payable from the proceeds of the Public Safety portion of the Penny for Pasco. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2236

	FY 2023 Budget
Revenues	\$3,795,857
Expenses	\$3,795,857
REVENUES LESS EXPENSES	\$0

Second Local Option Fuel Tax Revenue Bond, Series 2021 - Fund 2208

To account for the payment of principal and interest on the Series 2021A Capital Improvement Non-Ad Valorem Revenue Bond \$22,225,000 Note for extension of State Road 56 from Meadow Pointe Boulevard to US Highway 301/State Road 41. Amounts are payable from Second Local Option Fuel Tax which are in accordance with Section 336.025(1)(b), as currently imposed by Ordinance No. 14-22, adopted September 9, 2014, as amended and codified at Sections 102-162 through -165, Pasco County Code of Ordinances.

Fund 2208

	FY 2023 Budget
Revenues	\$4,775,650
Expenses	\$4,775,650
REVENUES LESS EXPENSES	\$0

Tourist Development Tax Bond Series 2021 - Fund 2209

To account for the payment of principal and interest on the Series 2021 Bond for the purpose of financing and/or reimbursing design, permitting, acquisition, construction, reconstruction, and equipping of various capital projects. Amounts are payable from three (3) cents of the increased Tourist Development Tax and other non-ad valorem sources.

Fund 2209

	FY 2023 Budget
Revenues	\$1,500,113
Expenses	\$1,500,113
REVENUES LESS EXPENSES	\$0

General Obligation Bond Debt Service Funds

The following are a list of debt service funds used to account for the voter backed General Obligation Bonds held by the County.

Libraries General Obligation Bond Debt Service - Fund 2243

To account for the payment of principal and interest on the General Obligation Bond for Libraries. Amounts are payable from the dedicated Libraries Bond 2019D property tax millage of 0.0123. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2243

	FY 2023 Budget
Revenues	\$497,567
Expenses	\$497,567
REVENUES LESS EXPENSES	\$0

Libraries Projects 2021A Debt - Fund 2204

To account for the payment of principal and interest on the General Obligation Bond for Libraries. Amounts are payable from the dedicated Libraries Bond 2021A property tax millage of 0.0100. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2204

	FY 2023 Budget
Revenues	\$1,348,860
Expenses	\$1,348,860
REVENUES LESS EXPENSES	\$0

Parks, Recreation & Natural Resources General Obligation Bond Debt Service - Fund 2242

To account for the payment of principal and interest on the General Obligation Bond for Parks & Natural Resources. Amounts are payable from the dedicated Parks Bond 2019C property tax millage of 0.0126. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2242

	FY 2023 Budget
Revenues	\$509,002
Expenses	\$509,002
REVENUES LESS EXPENSES	\$0

Parks, Recreation & Natural Resources General Obligation Bond Debt Service 2022A - Fund 2210

To account for the payment of principal and interest on the General Obligation Bond for Parks & Natural Resources. Amounts are payable from the dedicated Parks Bond 2022A property tax millage of 0.0103. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2210

	FY 2023 Budget
Revenues	\$400,094

	FY 2023 Budget
Expenses	\$400,094
REVENUES LESS EXPENSES	\$0

Public Safety General Obligation Bond Debt Service Fund - 2241

To account for the payment of principal and interest on the General Obligation Bond for Fire Rescue. Amounts are payable from the dedicated Fire Rescue Bond 2019B property tax millage of 0.0268. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2241

	FY 2023 Budget
Revenues	\$3,795,857
Expenses	\$3,795,857
REVENUES LESS EXPENSES	\$0

Public Safety Series 2020A Debt - Fund 2207

To account for the payment of principal and interest on the General Obligation Bond for Fire Rescue. Amounts are payable from the dedicated Fire Rescue Bond 2020A property tax millage of 0.0557. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2207

	FY 2023 Budget
Revenues	\$2,165,797
Expenses	\$2,165,797
REVENUES LESS EXPENSES	\$0

Sheriff General Obligation Bond Debt Service - Fund 2240

To account for the payment of principal and interest on the General Obligation Bond for the Sheriff's Jail. Amounts are payable from the dedicated Jail Bond 2019A property tax millage of 0.0336. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2240

	FY 2023 Budget
Revenues	\$1,345,954
Expenses	\$1,345,954
REVENUES LESS EXPENSES	\$0

Sheriff General Obligation Bond 2021B Debt - Fund 2245

To account for the payment of principal and interest on the General Obligation Bond for the Sheriff's Jail. Amounts are payable from the dedicated Jail Bond 2021B property tax millage of 0.1194. This fund is in accordance with Chapter 2, Article IV of the County Ordinances (§ 2 170).

Fund 2245

	FY 2023 Budget
Revenues	\$4,653,272
Expenses	\$4,653,272
REVENUES LESS EXPENSES	\$0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023 Adopted Fund Summary

Internal Service and Enterprise Funds

Internal Service Funds

Internal Service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis.

County Insurance - Fund 2504

To account for respective insurance services provide to the County through policies and the workers' compensation self-insurance program. These services are provided to all County departments, and the Constitutional Officers.

Fund 2504

	FY 2023 Budget
Revenues	\$29,707,965
Expenses	\$29,707,965
REVENUES LESS EXPENSES	\$0

Equipment Service - Fund 2501

To account for the services provided to County departments regarding the various components of the fleet, for both motorized and stationary types of equipment. Services include the purchase, maintenance and disposal of various pieces of equipment. The purchase and dispensing of fuel to the users is also provided, including generators located at different locations throughout the County.

Fund 2501

	2022 - 23 Actual
Revenues	\$44,141,381
Expenses	\$44,141,381
REVENUES LESS EXPENSES	\$0

Health Insurance - Fund 2505

To account for the Employee Health Self Insurance to supplement the Group Health Insurance costs. This fund was established in FY 2014 to collect "premiums" from each BCC department for their employee coverage, BCC employees who cover dependents, participating COBRA and retirees, the Property Appraiser, the Tax Collector and Supervisor of Collections. The State of Florida suggests a minimum funding balance of 60 days of projected claim cost in reserves.

Fund 2505

	FY 2023 Budget
Revenues	\$65,571,148
Expenses	\$65,571,148
REVENUES LESS EXPENSES	\$0

Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) or providing good or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Solid Waste System - Fund 2450

To account for the financing of respective services to the general public where all or most of the costs involved are paid in the form of charges to users of such services.

Fund 2450

	FY 2023 Budget
Revenues	\$317,819,703
Expenses	\$317,819,703
REVENUES LESS EXPENSES	\$0

Solid Waste Capital Improvement Projects - Fund 2459

To account for the construction costs of renovations, additions or new construction on solid waste system projects. Financing is provided through operating transfers from the Solid Waste System Fund, federal and state grants, the sale of bonds and interest revenue earned. This fund is in accordance with Chapter 90 of the County Code of Ordinances.

Revenues are not receipted for within this fund. All of the revenues associated with the projects within this fund are receipted for within the Solid Waste System Enterprise Fund.

Fund 2459

	FY 2023 Budget
Expenses	\$41,000,000
REVENUES LESS EXPENSES	-\$41,000,000

Water and Wastewater - Fund 2401

To account for the financing of water, wastewater and reclaimed water services to the general public where all or most of the costs involved are paid in the form of charges to users of such services. This fund is in accordance with Chapter 110 of the County Code of Ordinances.

Fund 2401

	FY 2023 Budget
Revenues	\$448,725,505
Expenses	\$448,725,505
REVENUES LESS EXPENSES	\$0

Water & Wastewater Capital Improvement Projects - Fund 2409

To account for the construction costs of renovations, additions or new construction on water, wastewater and reclaimed water services projects. Financing is provided through operating transfers from the Water and Wastewater Fund, federal and state grants, the sale of bonds and interest revenue earned. This fund is in accordance with Chapter 110 of the County Code of Ordinances.

Revenues are not receipted for within this fund. All of the revenues associated with the projects within this fund are receipted for within the Water and Wastewater Enterprise Fund.

Fund 2409

	FY 2023 Budget
Expenses	\$122,092,773
REVENUES LESS EXPENSES	-\$122,092,773



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023 Adopted Fund Summary

Special Revenue Funds

Special Revenue Funds

To account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

911 Emergency Services - Fund 2156

To account for the maintenance of an enhanced emergency communications system that links ambulance, law enforcement, and fire dispatching service for the County and all cities within the County.

Fund 2156

	FY 2023 Budget
Revenues	\$8,589,120
Expenses	\$8,589,120
REVENUES LESS EXPENSES	\$0

Affordable Housing - Fund 2154

To account for funds related to Development Orders for affordable housing.

Fund 2154

	FY 2023 Budget
Revenues	\$530,023
Expenses	\$530,023
REVENUES LESS EXPENSES	\$0

Alcohol & Other Drug Abuse - Fund 2171

To account for additional court costs assessed against any person found guilty of a misdemeanor involving illegal use of alcohol or drugs. The additional money is to be allocated to local drug and alcohol abuse treatment programs. This fund is in accordance with Section 938.23, Florida Statutes.

Fund 2171

	FY 2023 Budget
Revenues	\$21,835
Expenses	\$21,835
REVENUES LESS EXPENSES	\$0

Building Inspections and Permitting - Fund 2104

To account for the administration of the Florida Building Code, pursuant to Section 553.79, Florida Statutes, and in accordance with Chapter 18, Article III (§ 18 - 40) of the County Code of Ordinances.

Fund 2104

	FY 2023 Budget
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	FY 2023 Budget
Revenues	\$33,242,216
Expenses	\$33,242,216
REVENUES LESS EXPENSES	\$0

County Transportation Trust - Fund 2107

To account for the maintenance of County roads, to include traffic signs and signals.

Fund 2107

	FY 2023 Budget
Revenues	\$41,579,886
Expenses	\$41,579,886
REVENUES LESS EXPENSES	\$0

Court Facilities Improvement - Fund 2170

To account for additional court costs assessed to any person pleading guilty or nolo contendere to, or found guilty of, any felony, misdemeanor or criminal traffic offense under the laws of the State, so long as the person has the ability to pay and will not be prevented from making restitution or other compensation to victims or from paying child support. Pursuant to Florida Statutes 939.18, a court may assess up to \$150 in additional court costs which may be used for the construction of courthouses and court related buildings and for maintenance or repair of court facilities, exclusive of janitorial or custodial services. This was modified in the 2004 legislative session to include a surcharge of up to \$15 for any infraction or violation if passed by ordinance. The Board of County Commissioners passed this ordinance on June 8, 2004.

Fund 2170

	FY 2023 Budget
Revenues	\$15,525,302
Expenses	\$15,525,302
REVENUES LESS EXPENSES	\$0

Department of Housing & Urban Development - Fund 2126

Reflects Federal revenue received from the U.S. Department of Housing and Urban Development (HUD). Pasco County is an entitlement community in the Community Development Block Grant (CDBG) Program. The primary CDBG objectives are to provide affordable housing, create suitable living environments, and expand economic opportunities. Allocation priorities for CDBG are based upon a competitive application process. Community Development Division staff and County Administration review all applications before a proposed list is submitted to the Pasco County BCC for approval. In reviewing the applications, the priorities listed in the consolidated plan are weighed and a final proposed list is recommended. The list of projects approved by the BCC is submitted to the U.S. Department of HUD for review, approval, and funding.

Fund 2126

	FY 2023 Budget
Revenues	\$8,861,999
Expenses	\$8,861,999
REVENUES LESS EXPENSES	\$0

Environmental Lands Management - Fund 2153

To account for contribution funding to be used for the Land Preserve Management (CSFA #52002).

Fund 2153

	FY 2023 Budget
Revenues	\$937,097
Expenses	\$937,097
REVENUES LESS EXPENSES	\$0

Federal Forfeiture - Fund 2117

To account for funding received from the Department of Justice's Asset Forfeiture Program, as governed under the Civil Asset Forfeiture Reform Act US Code 981(e)(2), in which the Attorney General is authorized by federal law to share federally forfeited property with participating state and local law enforcement agencies. The Asset Forfeiture Program is a nationwide law enforcement initiative removing the tools of crime from criminal organizations, deterring crime and depriving wrongdoers of their criminal proceeds, and recovering property that may be used to compensate victims.

Fund 2117

	FY 2023 Budget
Revenues	\$614,779
Expenses	\$614,779
REVENUES LESS EXPENSES	\$0

Florida Boating Improvement - Fund 2159

To account for the improvement of boating facilities to include docks, channel markers, restrooms, sidewalks, and those items which improve facilities for boating or boaters.

Fund 2159

	FY 2023 Budget
Revenues	\$425,305
Expenses	\$425,305
REVENUES LESS EXPENSES	\$0

Fox Ridge MSBU - Fund 2194

To account for non-ad valorem assessments based on an equivalent residential unit (ERU) of impervious service area. Funds are used to identify, design and construct drainage projects and maintain various drainage components. This fund is in accordance with Section 125.01(q r), Florida Statutes and County Ordinances (§ 14 18).

Fund 2194

	FY 2023 Budget
Revenues	\$963,709
Expenses	\$963,709
REVENUES LESS EXPENSES	\$0

Grant - Fund 2189

To account for various grants not otherwise displayed separately. Grant budgets are appropriated once received by the granting agencies. The funding listed below is what the county anticipates to receive in both Federal and State grant funding from annually recurring grant allocations.

Fund 2189

	FY 2023 Adopted Budget
Revenues	\$36,395,000
Expenses	\$36,395,000

	FY 2023 Adopted Budget
REVENUES LESS EXPENSES	\$0

HOME Program HUD - Fund 2129

To account for the expansion and supply of decent, safe, sanitary, and affordable housing for low income residents of Pasco County.

Fund 2129

	FY 2023 Budget
Revenues	\$7,386,496
Expenses	\$7,386,496
REVENUES LESS EXPENSES	\$0

HUD Housing and Recovering NSP II - Fund 2123

To account for a second addition of Neighborhood Stabilization Program grant funds to combat the effects of home foreclosures.

Fund 2123

	FY 2023 Budget
Revenues	\$1,645,977
Expenses	\$1,645,977
REVENUES LESS EXPENSES	\$0

HUD Housing and Recovering NSP III - Fund 2130

To account for the third addition of Neighborhood Stabalization Program grant funds to combat the effects of home foreclosures.

Fund 2130

	FY 2023 Budget
Revenues	\$1,536,518
Expenses	\$1,536,518
REVENUES LESS EXPENSES	\$0

Highlands MSBU - Fund 2169

To account for non-ad valorem assessments based on an equivalent residential unit (ERU) of impervious service area. Funds are used for street and road improvements. This fund is in accordance with Section 125.01(q r), Florida Statutes and County Ordinances (§ 16 04).

Fund 2169

	FY 2023 Budget
Revenues	\$174,594
Expenses	\$174,594
REVENUES LESS EXPENSES	\$0

Hurricane Mitigation Fee - Fund 2188

To account for hurricane shelter retrofitting and traffic management services in Pasco County.

Fund 2188

	FY 2023 Budget
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	FY 2023 Budget
Revenues	\$783,672
Expenses	\$783,672
REVENUES LESS EXPENSES	\$0

Intergovernmental Radio Communication - Fund 2115

To account for money received from the moving violation surcharge for use in providing a radio communications system that allows access to or increases the capability of public entities for intergovernmental communications in accordance with Section 318.21, Florida Statutes. An amount of \$12.50 from each moving traffic violation must be used by the County to fund an Intergovernmental Radio Communication Program approved by the Department of Management Services.

Fund 2115

	FY 2023 Budget
Revenues	\$1,390,840
Expenses	\$1,390,840
REVENUES LESS EXPENSES	\$0

Juvenile Program Statute 939.185 - Fund 2173

To account for funding received from the Juvenile Arbitration Program, as governed by Florida Statute 939.185. The program receives 25% of the \$65 fee imposed when a person pleads guilty or nolo contendere to, or is found guilty of any misdemeanor, delinquent act, or criminal traffic offense. Any unspent program funds at the end of the fiscal year will be transferred to the Court Innovations program.

Fund 2173

	FY 2023 Budget
Revenues	\$207,575
Expenses	\$207,575
REVENUES LESS EXPENSES	\$0

Law Enforcement - Fund 2108

To account for the proceeds from the sale of forfeited property to be expended for law enforcement purposes, such as protracted or complex investigations, additional technical equipment or expertise, or matching funds to obtain other Federal grants or other law enforcement purposes, which the Board of County Commissioners deems appropriate in accordance with Section 932.7055, Florida Statutes.

Fund 2108

	FY 2023 Budget
Revenues	\$770,647
Expenses	\$770,647
REVENUES LESS EXPENSES	\$0

Magnolia Valley MSBU - Fund 2198

To account for non-ad valorem assessments based on an equivalent residential unit (ERU) of impervious service area. Funds are used to identify, design and construct drainage projects and maintain various drainage components. This fund is in accordance with Section 125.01(q r), Florida Statutes and County Ordinances (§ 16 14).

Fund 2198

	FY 2023 Budget
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	FY 2023 Budget
Revenues	\$117,533
Expenses	\$117,533
REVENUES LESS EXPENSES	\$0

Multi-Modal Transportation - Fund 2178

Accounts for the finance or refinance of transportation capital improvements, transportation capital expenses, and transportation operation and maintenance expenses. This fund receives 30% of tax increment revenues from the General Fund to pay for these expenses.

Fund 2178

	FY 2023 Budget
Revenues	\$34,450,732
Expenses	\$34,450,732
REVENUES LESS EXPENSES	\$0

Municipal Fire Service Unit - Fund 2119

To account for fire prevention and suppression services provided to properties within the municipal fire service area of the County (Ordinance § 79 - 28 and 01 - 012).

Fund 2119

	FY 2023 Budget
Revenues	\$89,886,215
Expenses	\$89,886,215
REVENUES LESS EXPENSES	\$0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023 Adopted Fund Summary

Special Revenue Funds Continued

Special Revenue Funds

To account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Municipal Service Fund - Fund 2102

To account for various municipal services, including Planning and Development, Code Enforcement, Animal Services, and Engineering Services, that are provided in the unincorporated areas of the County.

Fund 2102

	FY 2023 Budget
Revenues	\$47,801,604
Expenses	\$47,801,604
REVENUES LESS EXPENSES	\$0

Pasco Housing Authority - Fund 2158

To account for any and all fees earned by the authority, which may only be used for low and moderate income housing activities.

Fund 2158

	FY 2023 Budget
Revenues	\$233,335
Expenses	\$233,335
REVENUES LESS EXPENSES	\$0

Plantation Palms MSBU - Fund 2174

To account for non-ad valorem assessments based on an equivalent residential unit (ERU) of impervious service area. Funds are used to identify, design and construct drainage projects and maintain various drainage components. This fund is in accordance with Section 125.01(q r), Florida Statutes and County Ordinances (§ 18 43).

Fund 2174

	FY 2023 Budget
Revenues	\$125,367
Expenses	\$125,367
REVENUES LESS EXPENSES	\$0

Project Arthur Tax Increment Financing - Fund 2177

To account for the tax increment financing revenues in the Project Arthur area. The tax increment revenue is earmarked for transportation capital improvements, reduction of any indebtedness for Project Arthur transportation capital improvements, Project Arthur transportation operation and maintenance expenses, or

other public facilities or programs that benefit Project Arthur. This fund's revenues are a subset of, and not in addition to, the Multi-Modal Tax Increment Fund.

Fund 2177

	FY 2023 Budget
Revenues	\$43,001
Expenses	\$43,001
REVENUES LESS EXPENSES	\$0

Public Transportation - Fund 2141

To account for the provision of para-transit services and the undertaking of a non-urbanized area public transportation project consisting of operating assistance for the transportation system; to account for operating requirements related to an urban transportation demand response and the purchase of equipment; and to account for the completion of a locally adopted Transit Development program.

Fund 2141

	FY 2023 Budget
Revenues	\$12,892,377
Expenses	\$12,892,377
REVENUES LESS EXPENSES	\$0

Quail Hollow Village MSBU - Fund 2118

To account for special assessments levied to finance services provided for the common area of the unit, created at the request of the residents. This fund is in accordance with Chapter 98 of the County Code of Ordinances (§ 03 41) adopted in December of 2003.

Fund 2118

	FY 2023 Budget
Revenues	\$44,664
Expenses	\$44,664
REVENUES LESS EXPENSES	\$0

Rural Economic and Development Administration - Fund 2136

To account for the Federal grant funds for housing rehabilitation. These funds may only be used in the unincorporated area of the County east of Interstate 75.

Fund 2136

	FY 2023 Budget
Revenues	\$137,928
Expenses	\$137,928
REVENUES LESS EXPENSES	\$0

School Impact Fees - Fund 2168

To account for impact fees charged to new construction activity. These fees assist in providing for additional schools to accommodate growth in the County.

Fund 2168

	FY 2023 Budget
Revenues	\$65,000,000
Expenses	\$65,000,000

	FY 2023 Budget
REVENUES LESS EXPENSES	\$0

Special Assessment - Fund 2114

To account for revenues received from paving assessments. Ordinance No. 85 06 was adopted May 7, 1985, and revised in February 1989, November 1990, June 1997, April 1999, and last revised by Ordinance No. 02 17. Ordinance No. 02 17 was adopted July 30, 2002, and is the document governing paving assessments. Local roads, primarily for access to abutting property of limited continuity and not for through traffic, are assessed 100% to the benefited property owners. The assessments may be paid in full upon substantial completion or in equal specified periods, together with interest for resurfacing, rehabilitation, or reconstruction, respectively. In prior years, a portion of the LOGT revenues were budgeted to supplement the receipts from the repayment of assessments for paving of residential streets. This has created a self sustaining revolving fund with receipts from previously completed projects funding initial costs for current projects.

Fund 2114

	FY 2023 Budget
Revenues	\$4,593,163
Expenses	\$4,593,163
REVENUES LESS EXPENSES	\$0

State Housing Initiative Partnership - Fund 2157

To account for providing owner rehabilitation and low and moderate income down payment assistance for affordable housing. This fund is in accordance with Section 420.907, apart VII, Florida Statutes.

Fund 2157

	FY 2023 Budget
Revenues	\$14,341,783
Expenses	\$14,341,783
REVENUES LESS EXPENSES	\$0

Stormwater Management - Fund 2193

Funded from a non ad valorem assessment, based upon an equivalent residential unit (ERU) of impervious surface area. The capital portion of the assessment is used to engineer and construct Stormwater Capital projects. In addition, funding is received through the Southwest Florida Water Management District's (SWFWMD) Cooperative Funding Program. Within the SWFWMD's 16 County jurisdictional areas there are 8 basin boards. The boundaries are delineated along watersheds rather than political lines. Each of the basins has ad valorem taxing authority up to .5 mills. A major portion of the monies that are generated each year are dedicated to assisting local governments cooperatively fund water resource related projects that help implement the SWFWMD's mission, goals and strategic objectives. The Cooperative Funding Program has historically been a 50/50 cost share on projects approved by the basins.

Fund 2193

	FY 2023 Budget
Revenues	\$42,109,089
Expenses	\$42,109,089
REVENUES LESS EXPENSES	\$0

Street Lighting Assessment - Fund 2701

To account for special assessments levied to finance street lighting services deemed to benefit the properties against which the assessments are levied. This fund is in accordance with Chapter 94, Article II of the County

Fund 2701

	FY 2023 Budget
Revenues	\$8,377,095
Expenses	\$8,377,095
REVENUES LESS EXPENSES	\$0

Teen Court - Fund 2172

To account for additional court costs assessed to any person pleading guilty or nolo contendere to, or convicted of, regardless of adjudication, a violation of a State criminal statute or a County ordinance, or who pays a fine or civil penalty for any violation of Chapter 316, Florida Statutes. Any person whose adjudication is withheld pursuant to the provisions of Section 313.14(9) or (10), Florida Statutes, shall also be assessed such cost. Pursuant to Section 938.19, Florida Statutes, the Circuit and County court shall assess a sum of \$3 in additional court costs, which may be used to provide services to an array of youth referred from law enforcement agencies, the State Attorney, the Sheriff, County Schools, and the court system. This was modified in the 2004 Legislative session to include a surcharge of up to \$15 for any infraction or violation if passed by ordinance. The BCC passed this ordinance on June 8, 2004.

Fund 2172

	FY 2023 Budget
Revenues	\$137,795
Expenses	\$137,795
REVENUES LESS EXPENSES	\$0

Timber Oaks MSBU - Fund 2197

To account for non-ad valorem assessments based on an equivalent residential unit (ERU) of impervious service area. Funds are used to alleviate flooding, help design and construct drainage projects and maintain various drainage components. This fund is in accordance with Section 125.01(q r), Florida Statutes and County Ordinances (§ 15 03).

Fund 2197

	FY 2023 Budget
Revenues	\$508,401
Expenses	\$508,401
REVENUES LESS EXPENSES	\$0

Tourist Development Tax - Fund 2113

To account for the collection and use of a four percent Tourist Development Tax imposed pursuant to County ordinance and in accordance with Section 125.0104, Florida Statutes.

Fund 2113

	FY 2023 Budget
Revenues	\$10,124,596
Expenses	\$10,124,596
REVENUES LESS EXPENSES	\$0

Tree - Fund 2195

Reflects revenues collected from the unlawful removal, topping or irreversible damage of trees as per County ordinance and is used to purchase, plant and maintain native trees on land within Pasco County.

Fund 2195

	FY 2023 Budget
Revenues	\$5,339,694
Expenses	\$5,339,694
REVENUES LESS EXPENSES	\$0

Trilacoochee Redevelopment - Fund 2179

To account for the Tax Increment Financing revenues in the Lacoochee/Trilby Redevelopment Area established by Pasco County Code of Ordinances No. 13 22, and requires the tax increment revenues from the Lacoochee/Trilby Redevelopment District to be earmarked for essential infrastructure for the District, including transportation, building, utility, and park infrastructure. This fund is in accordance with Chapter 2, Article VI of the County Code of Ordinances (§13 22).

Fund 2179

	FY 2023 Budget
Revenues	\$75,676
Expenses	\$75,676
REVENUES LESS EXPENSES	\$0

Villages of Pasadena Hills Tax Increment - Fund 2162

To account for for the tax increment financing revenues in the Village of Pasadena Hills (VOPH) area established by Chapter 2, Article VI of the Pasco County Code of Ordinances Section 2-334. The ordinance requires the tax increment revenue to be earmarked for transportation capital improvements, reduction of any indebtedness for VOPH transportation capital improvements, VOPH transportation operation and maintenance expenses, or other public facilities or programs that benefit VOPH. This fund's revenues are a subset of, and not in addition to, the Multi-Modal Tax Increment Fund.

Fund 2162

	FY 2023 Budget
Revenues	\$569,909
Expenses	\$569,909
REVENUES LESS EXPENSES	\$0

Williamsburg West MSTU - Fund 2155

To account for the services provided within the confines of the service unit.

Fund 2155

	FY 2023 Budget
Revenues	\$46,934
Expenses	\$46,934
REVENUES LESS EXPENSES	\$0

**Fiscal Year 2023 Adopted Budget**
[Budget Home](#)
[Section Home](#)

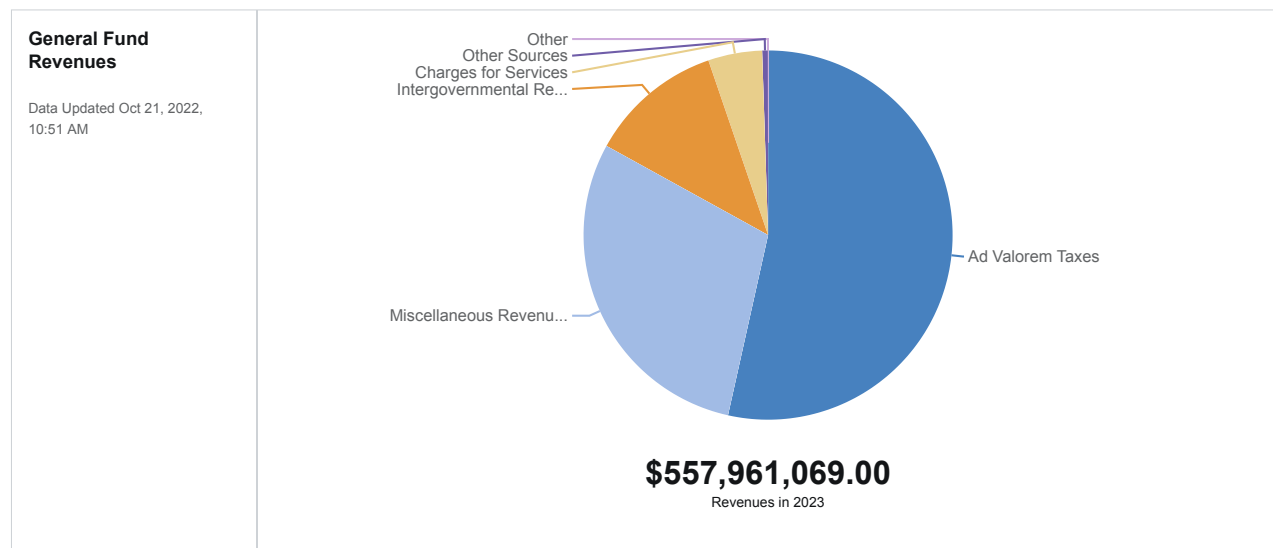
Board General Fund

The Board General Fund, or General Fund, is the main operating fund for the County and provides for a broad spectrum of services, such as Law Enforcement, Emergency Medical Services, Emergency Management, Parks and Recreation, Libraries, Veteran's Services, Elderly Nutrition Programs, Information Technology, and Facilities Management.

The General Fund Budget is \$557,961,069 in FY 2023.

Revenues

Major revenue sources for the FY 2023 General Fund Budget include:



General Fund Revenues

	FY 2023 Budget
Ad Valorem Taxes	\$298,445,506
Miscellaneous Revenues	\$164,768,506
Intergovernmental Revenue	\$65,476,230
Charges for Services	\$26,398,069
Other Sources	\$2,767,670
Judgements, Fines, and Forfeits	\$90,572
Transfers In	\$8,516
Permits, Fees, and Special Assessments	\$6,000
TOTAL	\$557,961,069

Ad Valorem Taxes

Ad Valorem taxes represent a levy on the assessed value of real and personal property. The adopted millage rate for FY 2023 is 7.6076, which is the same as the millage for the previous six years. The primary revenue source for the General Fund is the Ad Valorem tax which makes up 53.5% of total revenues. The property tax

revenue increased \$42,146,091 from FY 2022 as a result of increased property values, not an increase in the Ad Valorem millage rate.

The Ad Valorem revenue generated by the FY 2023 millage rate is based on the July 1, 2022, assessed value provided by the Pasco County Property Appraiser's Office. Tax Year 2023 gross taxable property value increased \$5.8 Billion at July 1. Houses of worship, schools, and State and Federal property are exempt from paying ad valorem taxes.

Intergovernmental Revenue

The State and County share the proceeds from a number of revenue sources. These include half-cent sales tax and State-shared revenue (the County receives a portion of cigarette tax, sales tax, and use taxes).

Charges for Service

Charges for Service are a broad category of revenues that are generally related to a fee for service or a user fee. For example, ambulance fees, park fees, and library fees are all considered proprietary fees and are included.

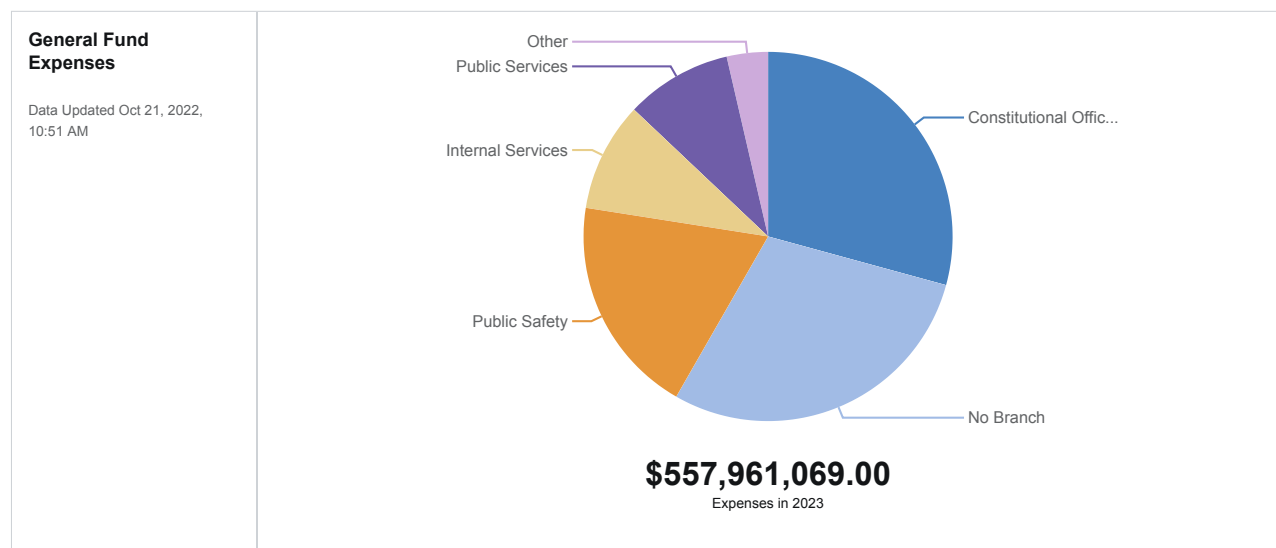
Miscellaneous Revenues

Miscellaneous Revenues include interest income, Interfund transfers, Indirect costs, permits, fees, special assessments, and fines. Indirect costs are costs charged by one fund to another for services which cannot be charged directly to a particular project or function, such as Administration, Personnel, Facilities Management, and Purchasing.

Another source of Miscellaneous Revenue is Fund Balance. Fund Balance is the difference between revenues and expenditures from previous years. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance. This is a non-recurring revenue source. State statute requires expected fund balances be budgeted.

Expenditures

Overall, the General Fund Budget increased \$66,837,372 from the FY 2022 Adopted Budget.



General Fund Expenses

	FY 2023 Budget
Constitutional Officers	\$163,175,511
No Branch	\$162,073,181
Public Safety	\$107,065,881
Internal Services	\$53,413,818
Public Services	\$52,071,870
Legislative/Administrative	\$9,516,726
Judicial	\$6,531,172
Public Infrastructure	\$3,500,000
Development Services	\$612,910
TOTAL	\$557,961,069

Constitutional Officers

The Constitutional Officers, such as the Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk and Comptroller have expenditures in this category.

General Government (No Branch)

General Government expenditures comprise the operating expenses of multiple branches and departments. Some of Public Services and Public Safety Administrations' expenses are funded here. The Constitutional Officers may also have expenditures in this category. This also includes the County's General Fund Reserves.

Internal Services Branch

Most of the Internal Services expenditures are housed here, such as Information Technology, Facilities Management, Human Resources, Purchasing, the Office of Management and Budget, and Fiscal Services. Organizational Performance Management's costs associated with Administration, Customer Service, and Training and Development are captured here.

Public Services Branch

Expenditures of the Public Services Branch span a variety of categories, including Culture and Recreation, Human Services, Physical Environment, and Economic Environment. These combine to meet the health, social, and leisure needs of Pasco County residents.

Legislative/Administrative Branch

The Legislative and Administrative Branch, including County Administration, the County Attorney, Strategic Policy, and the Board of County Commissioners, are funded in the General Fund.

Judicial Branch

The State has mandated that the County provide a portion of the Sixth Judicial Circuit Court's operating budget.

Public Infrastructure Branch

Some Public infrastructure expenditures are funded from the General fund, such as Stormwater, Road and Bridge and Engineering Services.



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

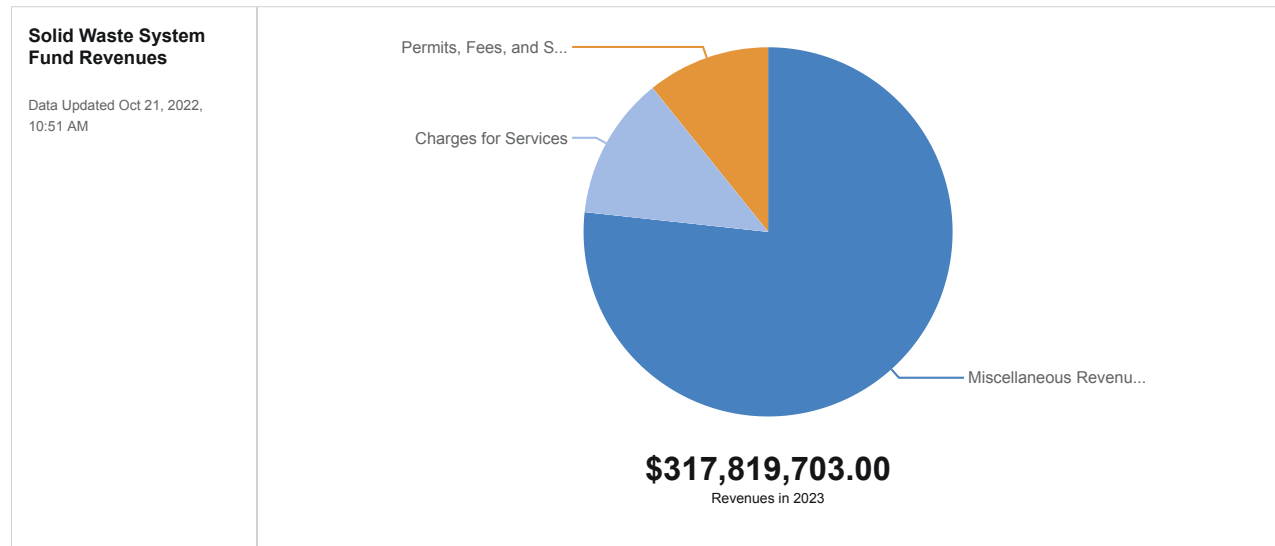
Solid Waste System Fund

The Solid Waste System Fund provides for the safe and environmentally sound integration of solid waste services. These services emphasize public awareness and communication to enable the citizens to make educated choices concerning proper management of their solid waste. In support of that mission, Solid Waste operates a landfill and waste-to-energy plant, as well as hazardous waste collection, recycling, and education programs.

The Solid Waste System Fund is an enterprise fund that must be supported through the fees it charges for services.

Revenues

Major revenue sources for the Solid Waste System Fund include Miscellaneous Revenues, Charges for Services, and Permits, Fees, and Special Assessments.



Solid Waste System Fund Revenues

	FY 2023 Budget
Miscellaneous Revenues	\$243,802,617
Charges for Services	\$39,768,776
Permits, Fees, and Special Assessments	\$34,248,310
TOTAL	\$317,819,703

Miscellaneous Revenues

Miscellaneous Revenues are comprised primarily of Prior Year Balance Brought Forward or Fund Balance, the difference between revenues and expenditures from previous years. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance. This is a non-recurring revenue source. State statute requires expected fund balances be budgeted.

Charges for Service

Electric Capacity and Electric Generation Fees are a combined 86.8% and make up the majority of service charges that produce revenue in the Fund. Smaller revenues include 9.4% Commercial Landfill Fees, and Residential Landfill Fees and Waste to Energy Metal Recovery Fees, 1.8% and 1.5% respectively.

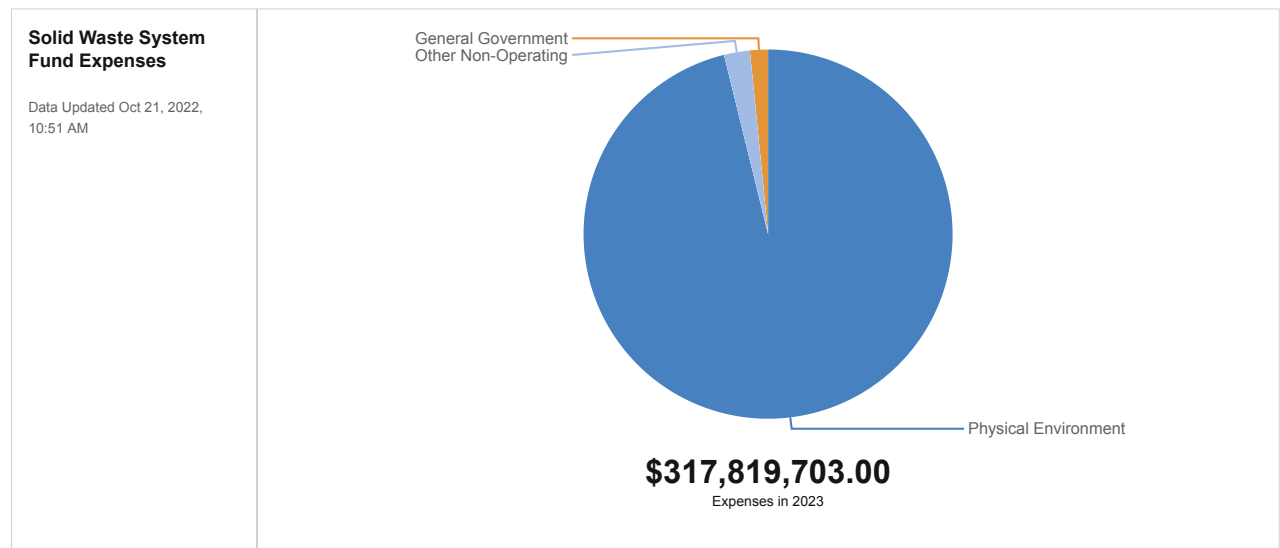
Permits, Fees and Special Assessments

The Solid Waste System assesses all residential and commercial users a fee to cover the cost of trash collection.

Through a contracted operator, the County burns over 340,000 tons of trash annually to generate electricity. The Waste-to-Energy plant produces revenue by selling this electricity to residential and commercial entities. In addition, ferrous and non-ferrous materials are recovered from the ash and sold as scrap metal.

Expenditures

The major expenditures for the Solid Waste System Fund include those related to Physical Environment:



Solid Waste System Fund Expenses

	FY 2023 Budget
Physical Environment	\$305,618,387
Other Non-Operating	\$7,181,365
General Government	\$5,019,951
TOTAL	\$317,819,703

Physical Environment

86.5% of the funds are dedicated to restricted reserves and reserve contingencies. The remaining portion of these funds are operating expenses for the divisions and programs of the Solid Waste & Resource Recovery Department, including Waste to Energy (WTE), Disposal/Landfill, Recycling & Education, Environmental Compliance, and Solid Waste Assessments.

Other Non-Operating Expenditures

97.5% of the Other Non-Operating expenses in the Fund primarily relate to the cost of depreciation of equipment, as well as costs associated with Landfill closures. .

General Government

The function of General Government is comprised 100% of Debt Service costs, including principal and interest payments.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Water and Wastewater Fund

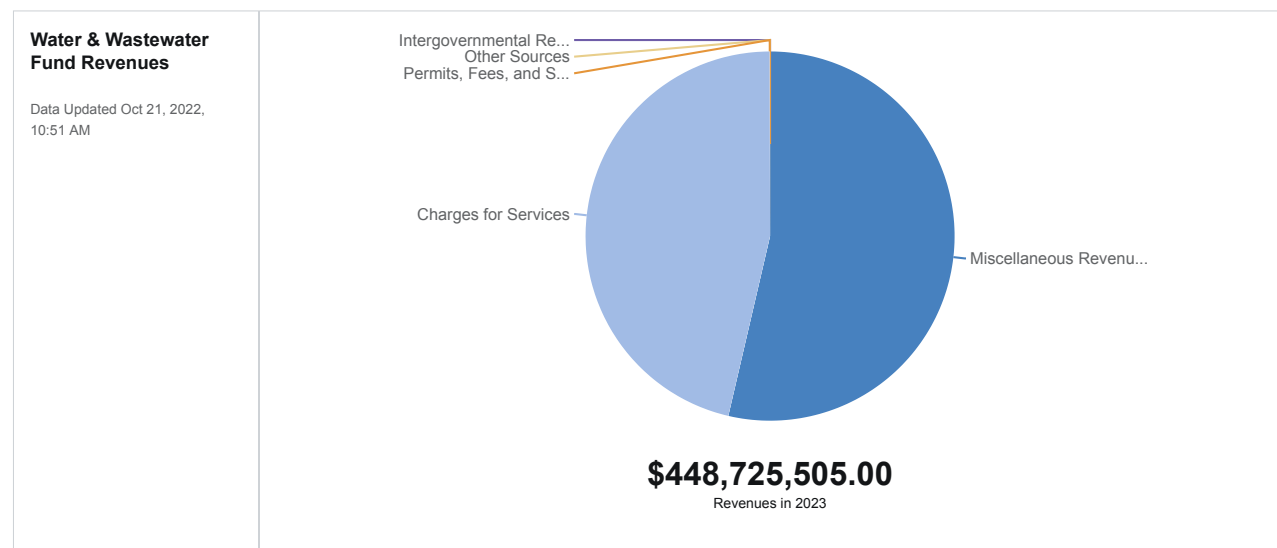
The purpose of the Water and Wastewater Fund is to provide clean water, safely dispose of wastewater, and provide reclaimed water to reduce water consumption. As an enterprise fund, the Water and Wastewater Fund must be self-supporting through user fees charged for services.

Revenues

The FY 2023 approved budget assumes \$448 Million in revenue to the Water and Wastewater Fund. Of this, 46.3% derives from operating revenue, which is primarily revenue from the sale of water, wastewater, and reclaimed water.

In FY 2023, Pasco County is projecting that annual customer growth will increase by approximately 6.8% for water services, 7% for wastewater services, and by about 10.9% for reclaimed water services. Also, FY 2023 represents the second year of an updated four-year water and wastewater schedule of rates, fees, and charges, which increases water rates and wastewater/reclaimed rates annually by 1.5% and 3.5%, respectively.

Major revenue sources for the FY 2023 Water and Wastewater Fund budget include:



Water & Wastewater Fund Revenues

	FY 2023 Budget
Miscellaneous Revenues	\$240,679,339
Charges for Services	\$207,840,942
Permits, Fees, and Special Assessments	\$176,846
Other Sources	\$16,378
Intergovernmental Revenue	\$12,000
TOTAL	\$448,725,505

Miscellaneous Revenues

98.1% of the amount of Miscellaneous Revenues in the Fund are Prior Year Balance Brought Forward, or Fund Balance. This is a non-recurring revenue source comprised of the difference between revenues and expenditures from previous years.

Charges for Service

Service Charges for Wastewater are 54.5% of this funding, followed by 43.8% for Water Utilities.

Permits, Fees and Special Assessments

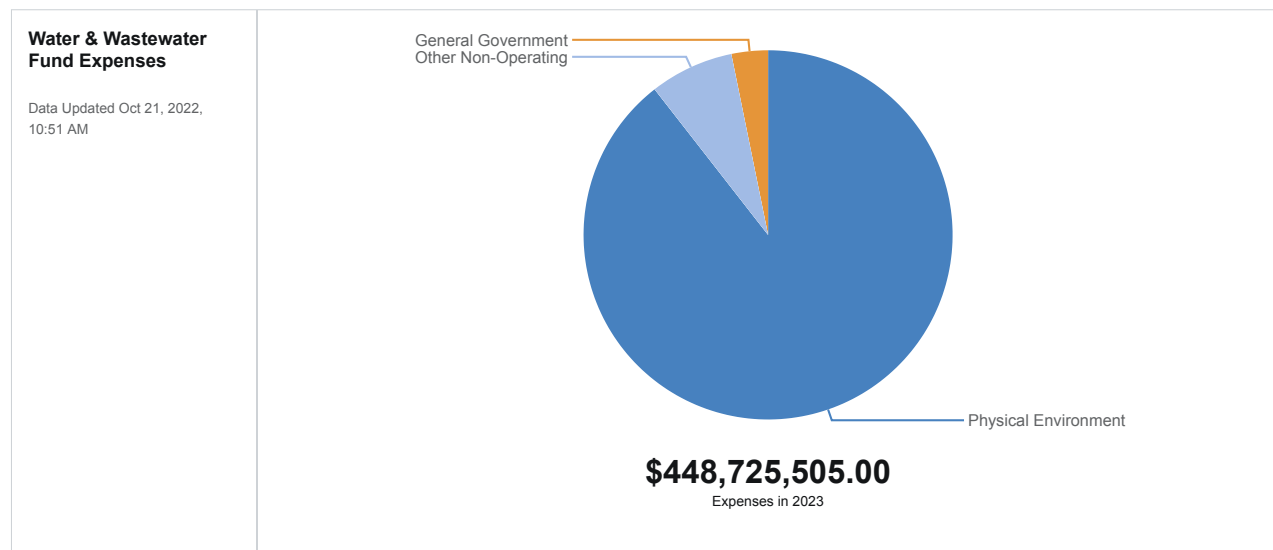
Water and Wastewater System Construction Permits are a combined 38.8% of the Permits, Fees, and Special Assessments in the Fund. The other 61.2% are Biosolid Host Fees.

Other Sources

58.1% of the revenue in the Water and Wastewater Fund is Retained Earnings. This is the amount reserved after revenue is collected and expenditures are subtracted to reinvest in the core business functions or pay debt services for the fund. This is a non-recurring revenue source. State statute requires expected fund balances be budgeted. The Comprehensive Annual Financial Report for FY 2022 will be utilized to calculate Retained Earnings upon its completion.

Expenditures

The major expenditures for the Water and Wastewater Fund include:



Water & Wastewater Fund Expenses

	FY 2023 Budget
Physical Environment	\$401,422,125
Other Non-Operating	\$32,954,868
General Government	\$14,348,512
TOTAL	\$448,725,505

Physical Environment

Reserves are the portion of Fund Balance that is legally segregated for specific purposes. The Board of County Commissioners has adopted a financial policy that the Water and Wastewater Fund reserve an amount equal to 16.7% of budgeted expenditures. This is known as the Committed Reserve. These funds are set aside so that in case of an emergency, the County can continue to conduct operations. The remaining Reserve will be set aside for one-time capital improvements, thereby alleviating the need to borrow money for these system projects and saving users the interest costs. Fund level reserves make up 65% of the amount of this category in this Fund.

The remaining amount is comprised of operating expenses for the Utilities Operations & Maintenance, Customer Information & Services, and Engineering & Contract Management Departments, as well as Public Infrastructure Fiscal & Business Administration.

Other Non-Operating

The primary expense in this category is Depreciation at 97.6%. This is dedicated to expenses associated with the reduction in value of the Water & Wastewater System assets over time through normal usage.

General Government

Debt Services is 100% of these expenses in the Fund within this category.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

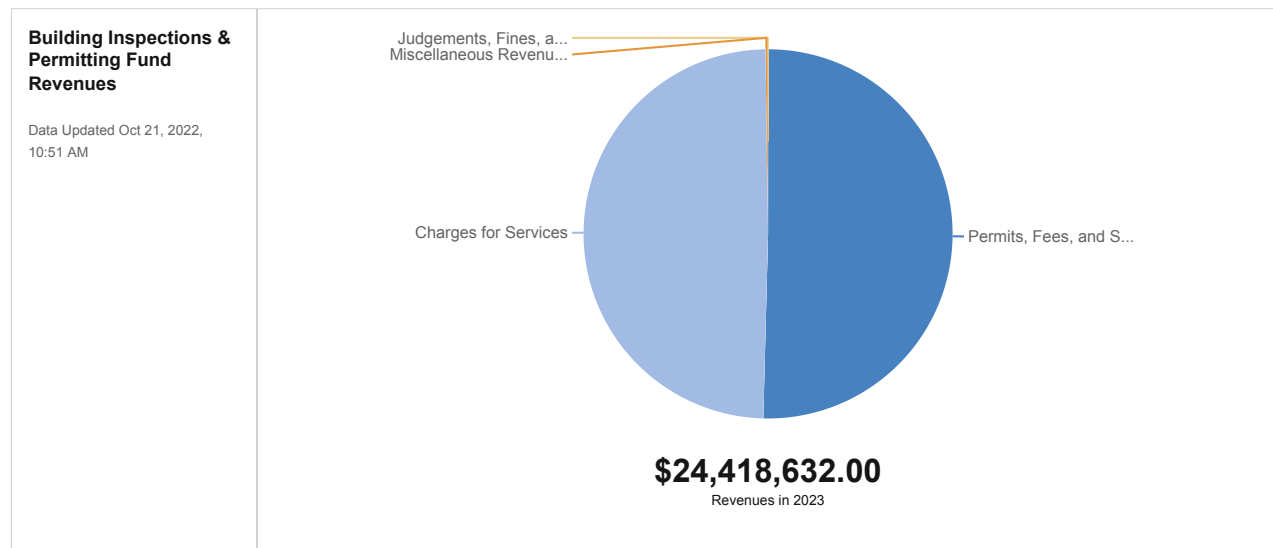
[Section Home](#)

Building Inspections and Permitting Fund

The primary function of the Building Inspections and Permitting Fund is to protect the health and safety of the public by ensuring compliance with the Florida Building Code. In addition, Building Inspections and Permitting are involved in administering the Pasco County Comprehensive Plan and Land Development Code, including ensuring compliance with the flood damage prevention ordinance.

Revenues

Major Revenues for the Building Inspections and Permitting Fund include:



Building Inspections & Permitting Fund Revenues

	FY 2023 Budget
Permits, Fees, and Special Assessments	
Building Permit Fees	\$12,185,092
Other Permits/Fees/Spcl Assmts	\$125,405
PERMITS, FEES, AND SPECIAL ASSESSMENTS TOTAL	\$12,310,497
Charges for Services	
Other Charges For Services	\$4,906,228
Other Gen Govt Charges/Fees	\$4,801,423
Service Charge-Protective Insp	\$1,911,715
Administrative Service Fees	\$430,817
Service Charge - Consvr/Resrc	\$1,944
CHARGES FOR SERVICES TOTAL	\$12,052,127
Miscellaneous Revenues	
Licenses	\$43,888
MISCELLANEOUS REVENUES TOTAL	\$43,888
Judgements, Fines, and Forfeits	
Fines - Local Ordinance Violat	\$12,120
JUDGEMENTS, FINES, AND FORFEITS TOTAL	\$12,120
TOTAL	\$24,418,632

Charges for Service

Charges for Services include all revenues stemming from charges for operating services. Inspection fees, plans review, and various permits make up Charges for Services revenues. Unlicensed contractor fees are also accounted for in this area.

Permits, Fees & Special Assessments

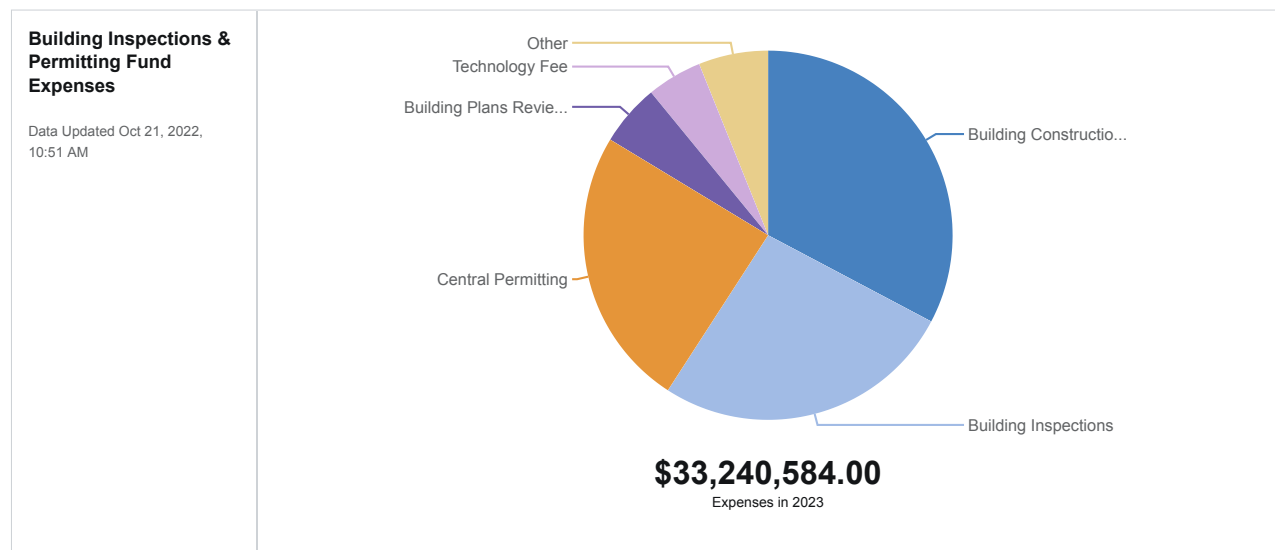
The Building Inspections and Permitting Fund relies on various permits, fees, and assessments for revenue.

Miscellaneous Revenues

Other Revenues include Other Taxes, Judgments, Fines & Forfeits, and Miscellaneous Revenues.

Expenditures

Major Expenditures in the Building Inspections and Permitting Fund include:



Building Inspections & Permitting Fund Expenses

	FY 2023 Budget
Building Construction Services	\$10,882,372
Building Inspections	\$8,775,715
Central Permitting	\$8,150,850
Building Plans Review	\$1,798,205
Technology Fee	\$1,606,424
Minimum Standards	\$1,026,940
HRE (High Return Enforcement)	\$694,676
Unlicensed Contractor	\$305,402
TOTAL	\$33,240,584

Building Constructions Services

The Building Construction Services Department encompasses several groups including; Central Permitting, Building Inspections, Building Plan Review, Minimum Standards, Unlicensed Contractor, Technology Fee, and HRE.

Purpose of Operations

Simplify and streamline processes throughout the permit lifecycle. Permit intake, management, review, issuance, and inspection will be digitally transformed, and paper processes eliminated with the full implementation of our upgraded and improved permitting software system. This implementation will include best practices in the permitting workflow, electronic plan submittal and review, and robust training of team members and customers on all relevant business processes, procedures, software systems, and the underlying local, state, and federal requirements.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

County Transportation Trust Fund

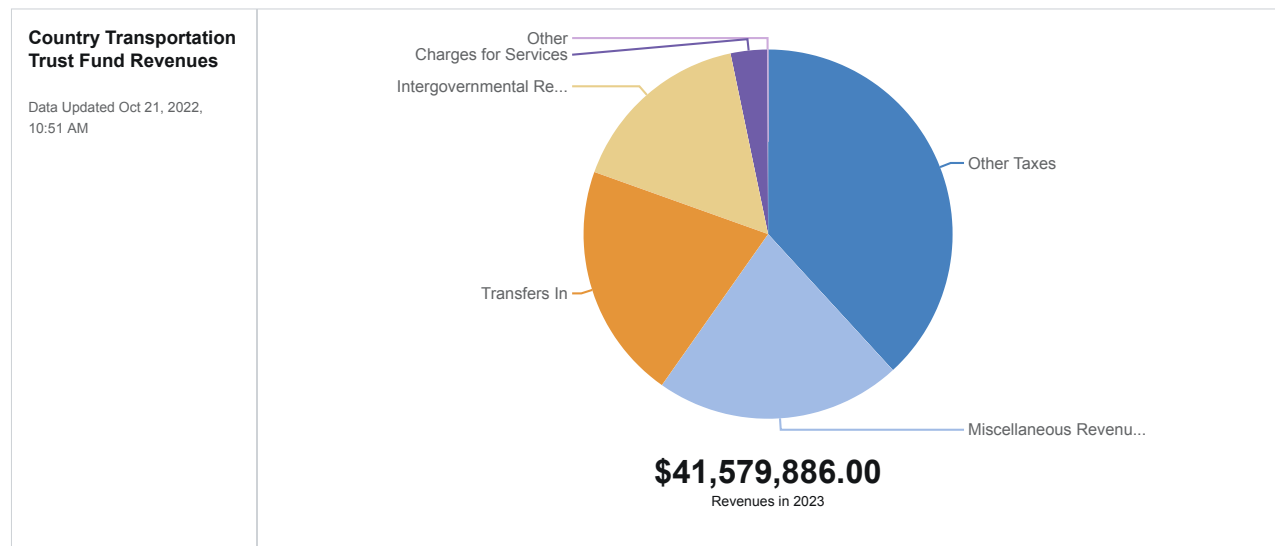
The purpose of the County Transportation Trust Fund is to account for the maintenance of County Roads and traffic devices. The County Transportation Trust Fund budget is \$41,579,886 in FY 2023. This represents an increase of \$1,765,345 or 4.4%, above the FY 2022 Adopted Budget.

Revenues

Major Revenues for the FY 2023 County Transportation Trust Fund include:

Fuel Taxes

The majority of revenues in the County Transportation Trust Fund are fuel taxes. The County receives first local option fuel tax, and ninth-cent fuel tax to repair and maintain the County roadways. These fuel tax revenues are anticipated to be \$980,341 more than the FY 2022 Adopted Budget.



Country Transportation Trust Fund Revenues

	FY 2023 Budget
Other Taxes	\$15,875,097
Miscellaneous Revenues	\$8,973,632
Transfers In	\$8,606,978
Intergovernmental Revenue	\$6,763,759
Charges for Services	\$1,325,250
Other Sources	\$35,170
TOTAL	\$41,579,886

Miscellaneous Revenues

Miscellaneous revenue decreased by \$234,084 over last fiscal year. This revenue includes sale of scrap material, chargebacks to other departments, investment income, and traffic signal/lighting inspections.

Transfers In

Transfers In includes the County Transportation Trust Fund Subsidy, as well as loan repayments from the Magnolia Valley Municipal Service Benefit Unit (MSBU). The budget increased by \$95,676 from FY 2022 due to a realignment in TIF allocations.

Intergovernmental Revenues

Intergovernmental Revenue remained similar between FY 2023 and FY 2022, increasing by \$41,197. This includes multiple funding sources such as the Constitutional Fuel Tax, Special Fuel Tax, and County Fuel Tax.

Charges for Service

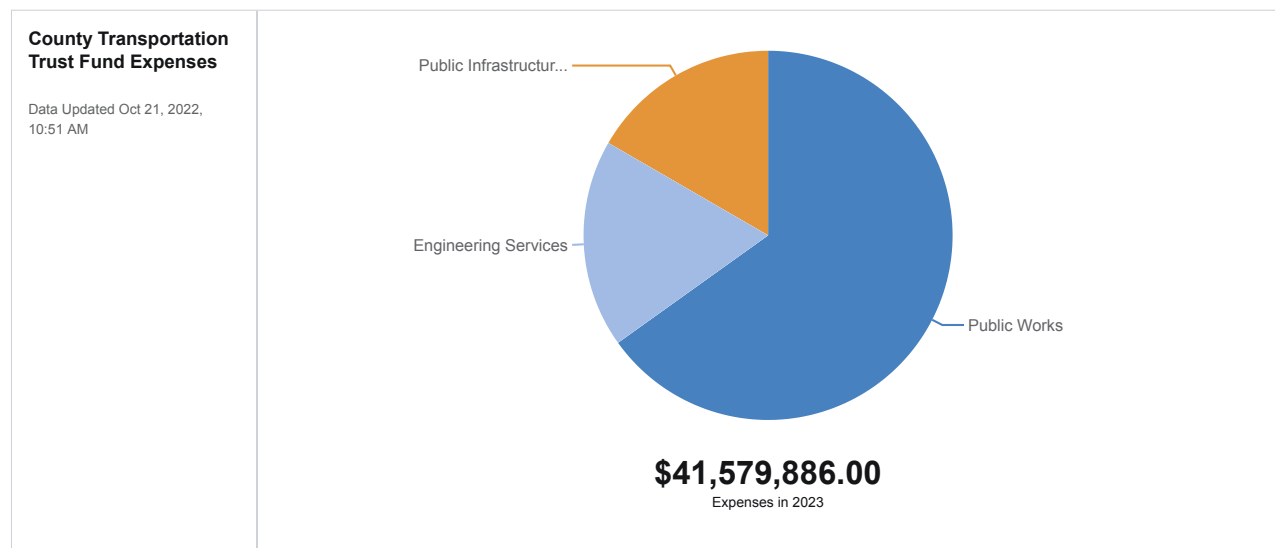
The Florida Department of Transportation reimburses the County for the repair and maintenance of traffic signals and streetlights on State roads. This revenue is expected to increase by \$137,623 from FY 2022.

Fund Balance

Fund Balance is the difference between revenues and expenditures from previous years. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance. This is a non-recurring revenue source. State statute requires expected fund balances be budgeted.

Expenditures

Major Expenditures in the FY 2023 County Transportation Trust Fund include:



Public Works

This main responsibility for this fund is for the maintenance and repair of County roadways, pavement marking, and traffic devices to include signals and street signs. This budget also includes all necessary expenditures for machinery and equipment for the Road & Bridge and Traffic Operations divisions.

Paving and re-paving of County roadways, as well as the repair and installation of new guardrails, are included in the Transfers Out to the Transportation Trust CIP, General, Paving Assessment, and Capital Funds.

Engineering Services

This includes Traffic Operations for Pasco County; where design, build, operation and maintenance of the County's traffic systems.

Public Infrastructure Fiscal and Business Administration

Public Infrastructure Fiscal and Business Administration manages the reserve portion of Fund Balance that is legally segregated for specific purposes. The Board of County Commissioners has adopted a financial policy that the Road and Bridge Fund must sustain a reserve an amount equal to 16.7% of budgeted operating expenditures. This is known as the Restricted Reserves. These funds are set aside so that in case of an emergency, the County can continue to conduct operations.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

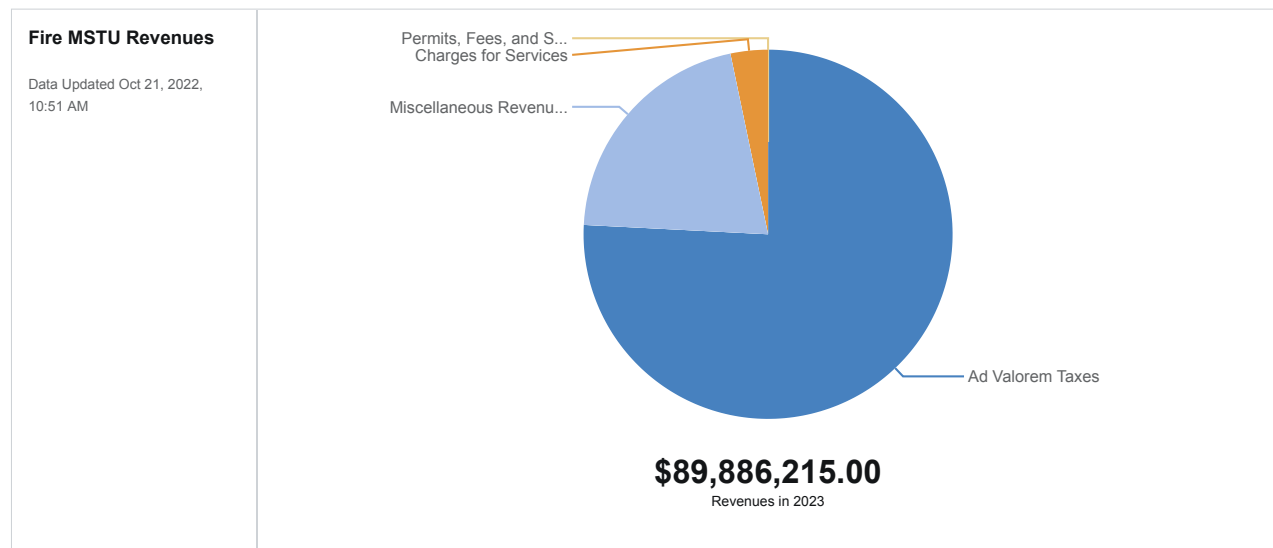
Fire Municipal Service Taxing Unit Fund

The Fire Municipal Service Taxing Unit (MSTU) Fund is a special revenue fund to provide fire prevention, suppression, and protection services to the citizens of Pasco County who do not reside within a municipality. The Fire Rescue Department is funded by an ad valorem tax. The Emergency Medical Service (EMS) portion of the Fire Rescue Department is funded via the General Fund. Similarly, half of Fire Rescue Administration is funded via the Municipal Service Fund. Although funded from different sources, the Administration, EMS, Fire Suppression, Fire Prevention, and Fire Training Programs within the Fire Rescue Department operate as a cohesive and interdependent unit to provide Fire Rescue services to residents and visitors of the County.

The Fire MSTU Fund budget is \$89,886,215 in FY 2023. This represents an increase of \$2,049,352 or 2.3% over the FY 2022 Adopted Budget. This main reason for this increase is due to the staffing adjustments within the Fire Rescue Department.

Revenues

Major revenue sources for the FY 2023 Fire MSTU Fund budget include:



Fire MSTU Revenues

	FY 2023 Budget
Ad Valorem Taxes	
Ad Valorem Taxes	\$68,142,708
AD VALOREM TAXES TOTAL	\$68,142,708
Miscellaneous Revenues	
Other Miscellaneous Revenues	\$18,723,511
Contrib/Donations Private Srcs	\$53,560
Interest	\$18,434
MISCELLANEOUS REVENUES TOTAL	\$18,795,505
Charges for Services	
Service Charge - Fire Protect	\$2,308,949
Service Charge-Protective Insp	\$610,773
Administrative Service Fees	\$24,435

	FY 2023 Budget
Other Crt Collection Trns Bocc	\$2,880
CHARGES FOR SERVICES TOTAL	\$2,947,037
Permits, Fees, and Special Assessments	
Other Permits/Fees/Spcl Assmts	\$965
PERMITS, FEES, AND SPECIAL ASSESSMENTS TOTAL	\$965
TOTAL	\$89,886,215

Ad Valorem Taxes

Ad valorem taxes represent a levy on the assessed value of real and personal property. The adopted millage rate for FY 2023 is 1.8036. The primary revenue source for the Fire MSTU Fund is the ad valorem tax, which makes up 75% of total revenues. The property tax revenue increased \$9,673,153 or 16.7% from FY 2022 due to increase in property values and new construction within Pasco County, not an increase in the ad valorem millage rate.

The ad valorem revenue generated by the FY 2023 millage rate is based on the July 1, 2022, assessed value provided by the Pasco County Property Appraiser's Office. Tax Year 2022 gross taxable property value increased 16.8% to \$39,478,182,869 on July 1st. Houses of worship, schools, and property owners that reside in a municipality that provides fire service are exempt from this property tax.

Miscellaneous Revenues

Fund balance is the main source of the Fire MSTU's miscellaneous revenues. Fund balance is the difference between revenues and expenditures from previous years. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance. This is a non-recurring revenue source. State statute requires expected fund balances be budgeted. Budgeted Fund Balance decreased by \$6,481,357 over the FY 2022 Adopted Budget.

Charges for Services, Permits, Fees and Special Assessments

The Fire Rescue Department depends on a number of smaller revenue sources, including a user fee for the review of building plans. The main source of the Fire MSTU's charges for services are fire plan reviews. The Fire Rescue Department's Fire Prevention Division reviews building plans to ensure new construction adheres with current fire codes and conducts inspections of new construction to ensure those structures are built in accordance with those plans. Builders are charged a plan review fee to offset the cost of those inspections. Other Revenue Sources increased \$2,034,945 from the FY 2022 Adopted Budget primarily as a result of an increased number of fire plan reviews.

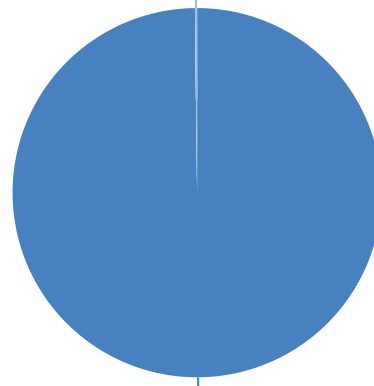
Expenditures

Overall, the Fire MSTU Fund budget increased \$2,049,352, or 2.3%, over the FY 2022 Adopted Budget. Note: Half of Fire Rescue Administration is funded in the Municipal Services Fund and EMS is funded in the General Fund.

Fire MSTU Expenses

Data Updated Oct 21, 2022,
10:51 AM

Public Safety Admini...



Fire Rescue

\$89,886,215.00

Expenses in 2023

Fire MSTU Expenses

	FY 2023 Budget
Fire Rescue	
Fire Suppression	\$66,721,286
Fire Rescue	\$17,081,055
Community Risk Reduction	\$3,025,949
Fire Rescue Admin	\$1,692,982
Fire Training	\$1,199,958
FIRE RESCUE TOTAL	\$89,721,230
Public Safety Administration	
Public Safety Administration	\$164,985
PUBLIC SAFETY ADMINISTRATION TOTAL	\$164,985
TOTAL	\$89,886,215

Fire Rescue and Public Safety Administration

Specific divisions within Fire Rescue and Public Safety Administration are funded in the Fire MSTU Fund, including Fire Suppression, Fire Training, Fire Prevention, and 50% of Fire Rescue Administration. The Fire Suppression Division responds to all fire calls and emergency situations. The Public Safety Branch Administration also is funded in the MSTU fund.

Reserves

Reserves are the portion of fund balance that is legally segregated for specific purposes. The Board of County Commissioners has adopted a financial policy that the Fire MSTU Fund reserves an amount equal to two months of operating expenses, i.e., 16.7% of budgeted expenditures. This is known as the Committed Reserve. These funds are set aside so that in case of an emergency, the Department will be able to continue to conduct operations. The Fire MSTU Fund has a projected fiscal year-end fund balance of \$17,081,055. That amount is designated as the Committed Reserve.



FY 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

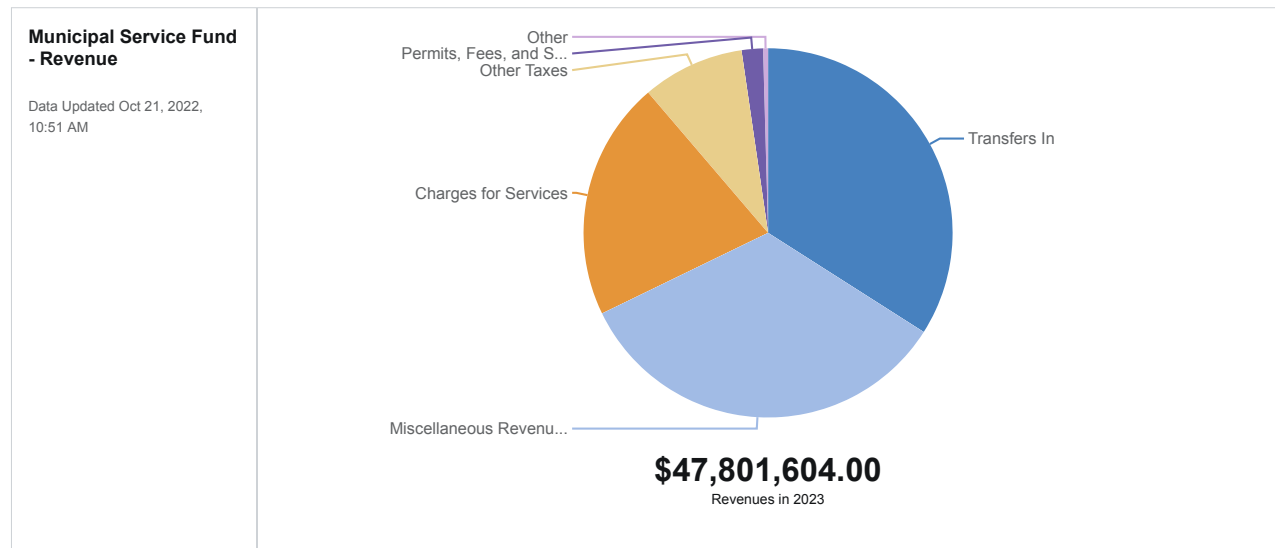
Municipal Service Fund

The purpose of the Municipal Service Fund is to account for the various municipal services, including Planning & Development, Code Enforcement, Animal Services, Emergency Services, Engineering Services, and Natural Resources Regulation that are provided in the unincorporated areas of the County.

The Municipal Service Fund budget is \$47,801,604 in FY 2023.

Revenues

Major revenues for the Municipal Service Fund include:



Municipal Service Fund - Revenue

	FY 2023 Budget
Transfers In	\$16,263,889
Miscellaneous Revenues	\$16,150,444
Charges for Services	\$10,004,531
Other Taxes	\$4,279,639
Permits, Fees, and Special Assessments	\$894,426
Intergovernmental Revenue	\$208,175
Judgements, Fines, and Forfeits	\$500
TOTAL	\$47,801,604

Transfers In

The Municipal Service Fund and the General Fund share the proceeds from a number of revenue sources. These include half-cent sales tax and State-shared revenue (the County receives a portion of cigarette tax, sales tax, and use taxes).

Other Taxes

The County charges a 1.86% tax on devices for communications, such as telephones and fax machines. The proceeds from the Communications Services Tax are used to fund the County's 911 Emergency Communications Center. This revenue has increased \$35,304 from the FY 2022 Adopted Budget.

Miscellaneous Revenues

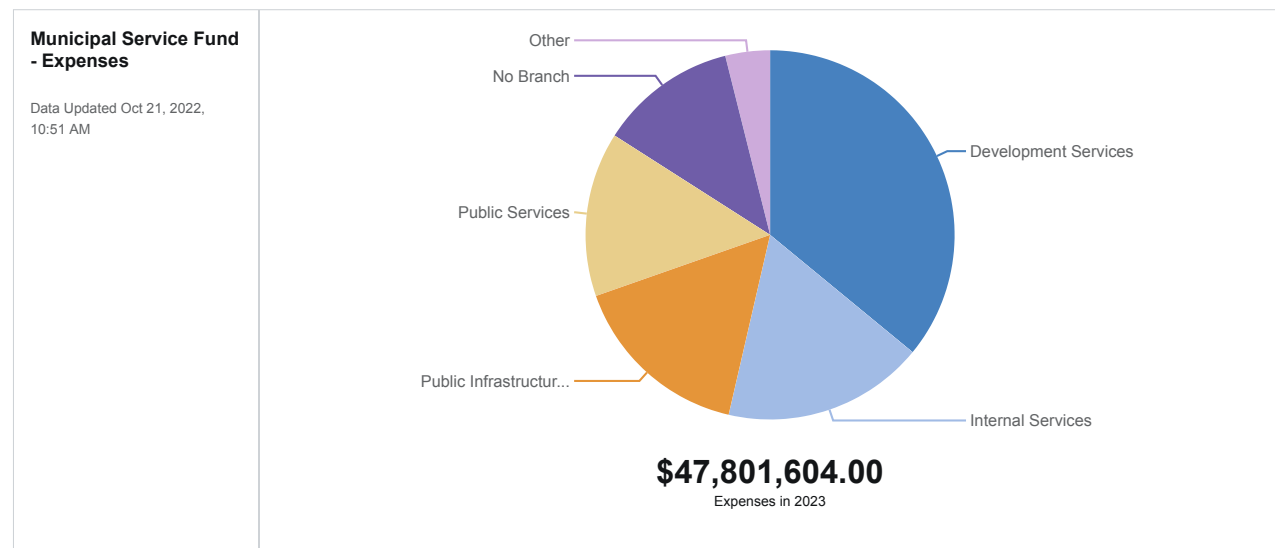
The County charges a fee for services for which the benefit of the service accrues to an individual rather than the community. For example, these fees include animal service fees and other fees. This revenue source has decreased by \$1,205,083 from the FY 2022 Adopted Budget. This revenue source includes Fund Balance, which is the majority of the decrease. Fund Balance Revenues account for 20% of total revenues for FY 2023 with a balance at \$9,559,584.

Charges for Service

This revenue source includes proceeds from fees of services provided by both the Development and Public Services Branches, such as commercial and residential site inspections, as well as animal adoptions. These increased by \$1,915,611 over the FY 2022 Adopted Budget.

Expenditures

Major expenses in the Municipal Service Fund include:



Municipal Service Fund - Expenses

	FY 2023 Budget
Development Services	\$17,187,649
Internal Services	\$8,438,677
Public Infrastructure	\$7,658,084
Public Services	\$6,888,495
No Branch	\$5,758,788
Public Safety	\$963,948

	FY 2023 Budget
Legislative/Administrative	\$905,963
TOTAL	\$47,801,604

Development Services

Development Services' divisions and programs funded within the Municipal Service Fund include Code Enforcement, Current and Long-Range Planning, Administration, and the Metropolitan Planning Organization.

Internal Services

The Internal Services portion of the Municipal Service Fund consists of a portion of the 911 Emergency Services.

Public Infrastructure

Public Infrastructure includes Engineering Services which is funded with this fund, such as Survey, Real Estate, Administration, Engineering Inspections, and Project Management.

Public Services

As part of the Public Services Branch, the Animal Services Department is also financed through the Municipal Service Fund. There is an increase of \$706,357 in expenditures over FY 2022.

Other Expenditures include expenses related to the Natural Resources Regulation Program within the Parks, Recreation, and Natural Resources Department.

Public Safety

The Public Safety portion of the Municipal Service Fund consists of half of Fire Rescue Administration and the portion of Emergency Services expenditures that are not in the 911 Emergency Services Fund.

Legislative/Administrative

Other Expenditures include expenses related to the Office of Performance Management, Media Relations and Communication.

Reserves

Reserves are the portion of fund balance that is legally segregated for specific purposes. The Board of County Commissioners has adopted a financial policy that the Municipal Service Fund reserves an amount equal to 16.7% of budgeted expenditures. This is known as the Committed Reserve. These funds are set aside so that in case of an emergency, the County can continue to conduct operations. The Municipal Service Fund has a projected fiscal year-end fund balance of \$6,195,200.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Penny for Pasco Fund

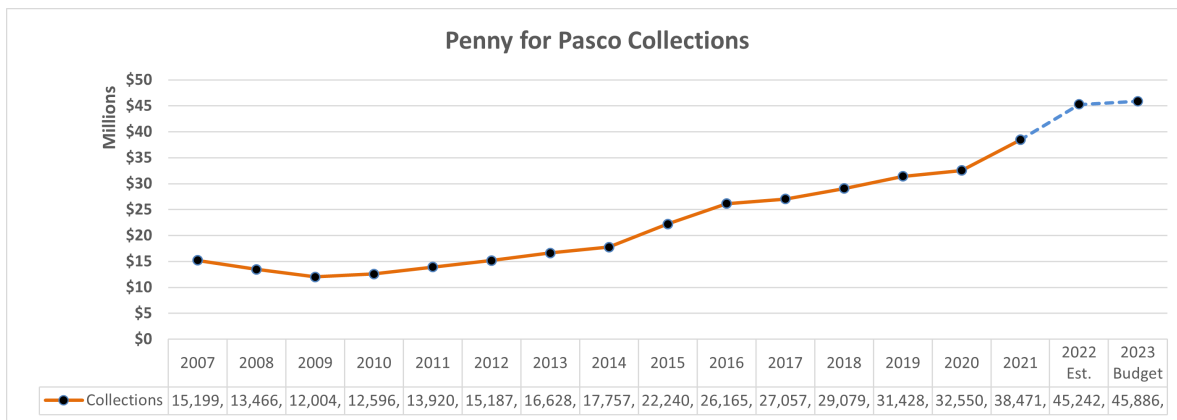
The Penny for Pasco Fund is a 1% sales tax on goods and services purchased in Pasco County. The proceeds are used to address the County's capital infrastructure needs. The original Penny was passed by the Pasco County voters on March 9, 2004, and again on November 6, 2012. The original Penny was in effect from January 1, 2005, to December 31, 2014. The renewal of the Penny is in effect from January 1, 2015, through December 31, 2024.

The surtax proceeds are distributed between the County (45%), District School Board of Pasco County (45%), and the Municipalities (10%). The Municipalities totaling 10% consist of:

- The City of New Port Richey - 3.74%
- The City of Zephyrhills - 3.34%
- The City of Dade City - 1.62%
- The City of Port Richey - .67%
- The City of San Antonio - .34%
- Town of St. Leo - .29%

Revenues

Penny for Pasco revenue collections fluctuate from year to year and reflect the state of the economy based on proceeds from the sales tax. Collections dipped in the years 2007 through 2009 but have been recovering until the COVID-19 pandemic in March of 2020. The effects of the pandemic were forecasted to decrease revenues near 2017 levels through 2021 and begin recovery in 2022, but despite the lockdowns, sales tax proceeds shifted to online which continued the upward trend in 2020 and 2021. Due to the strong performance of the Penny for Pasco proceeds in 2020 and 2021, we expect to see a continuation of the upward trend in 2023.



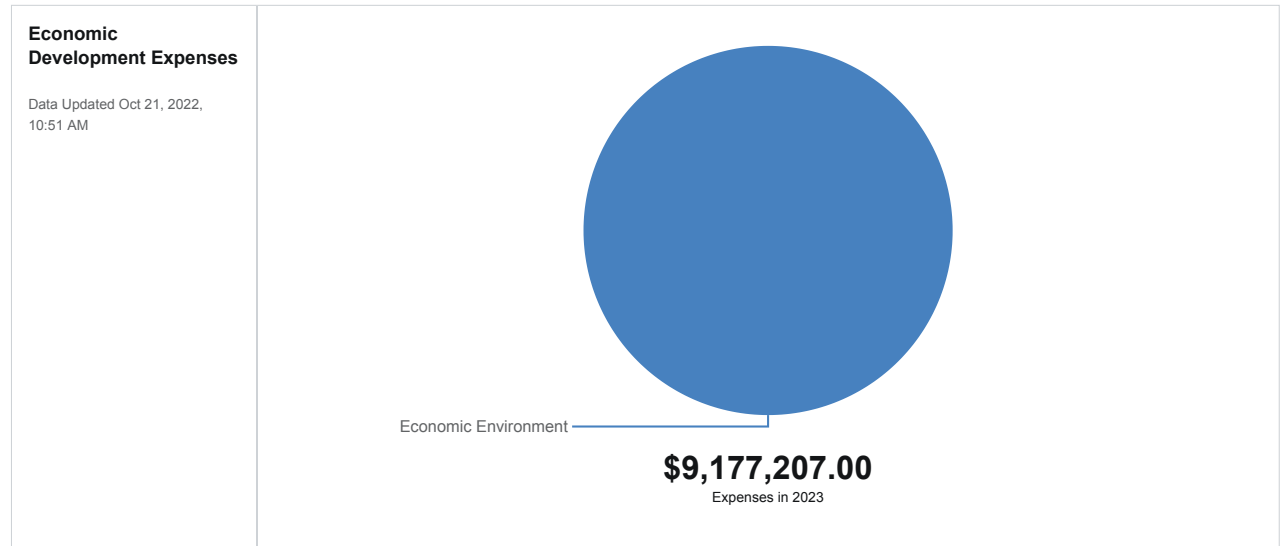
Expenditures

The County's 45% share of the surtax proceeds are allocated as follows:

Economic Development

20% is dedicated to establishing and funding the Jobs and Economic Development Trust Fund for the purpose of improving the local economy through incentivizing economic development. In FY 2023, the Jobs and

Economics Opportunities Trust Fund will make funding available for economic development projects proposed by the Board of County Commissioners through an application and review process.

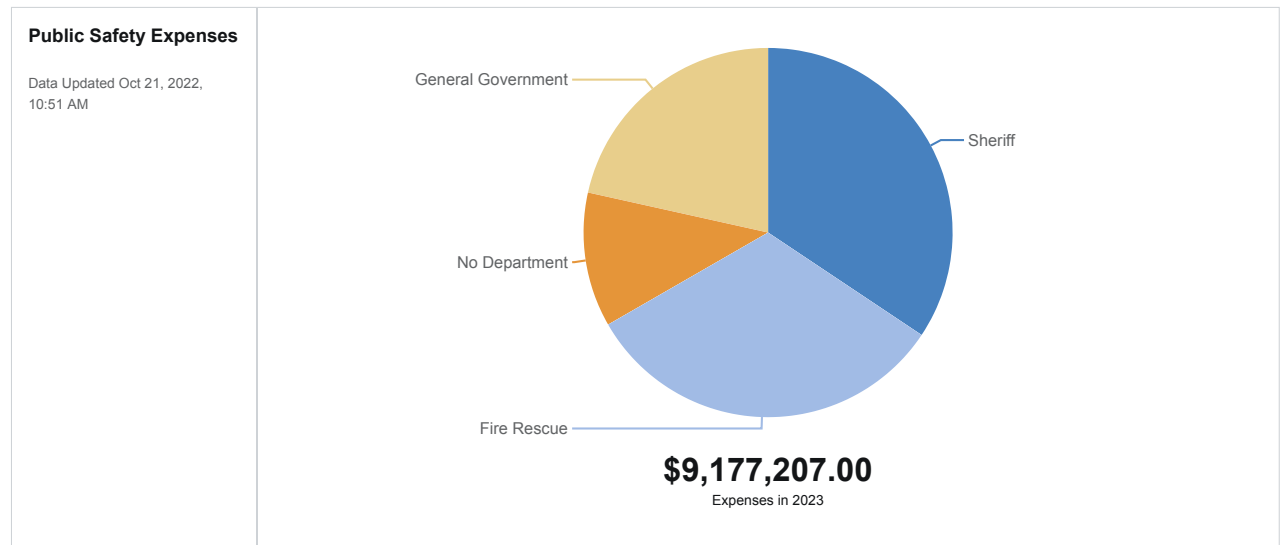


Economic Development

	FY 2023 Budget
Economic Environment	\$9,177,207
TOTAL	\$9,177,207

Public Safety

20% is allocated to public safety infrastructure. Proceeds for public safety are shared 50/50 between the Pasco County Fire Rescue and Sheriff's Office. In FY 2023, proceeds will be used on vehicles for the Sheriff's Office, and various equipment such as Stretchers and Fire Hoses for the Fire Rescue Department.



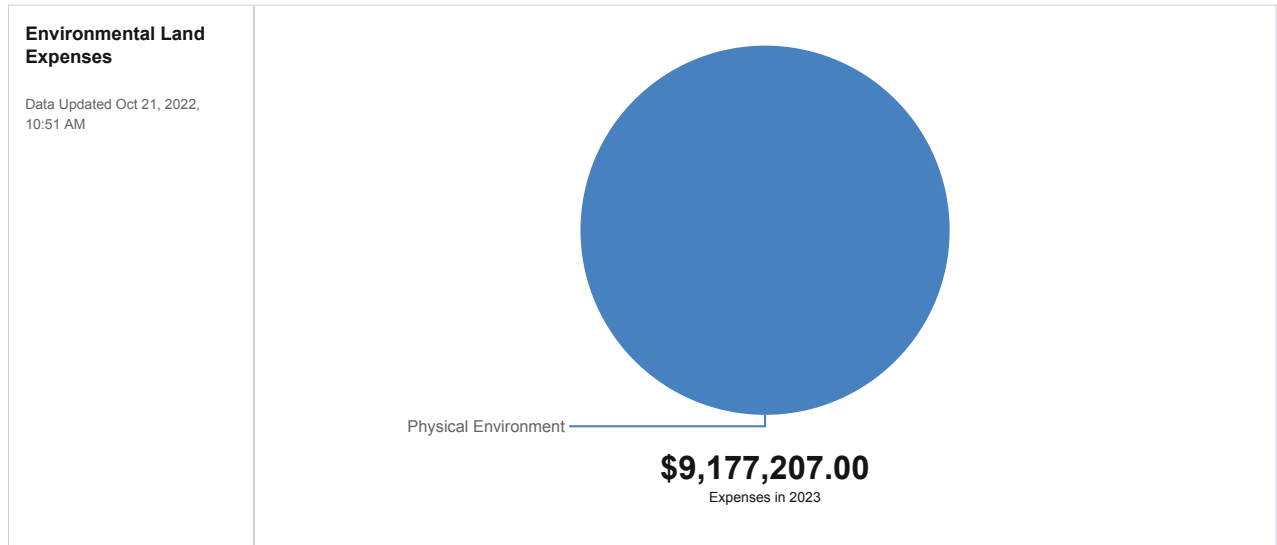
Public Safety

	FY 2023 Budget
Sheriff	\$5,536,099
Fire Rescue	\$5,208,666
No Department	\$1,899,267
General Government	-\$3,466,825

	FY 2023 Budget
TOTAL	\$9,177,207

Environmental Land Acquisition

20% is used for the acquisition of environmentally sensitive lands for conservation purposes and/or to protect the County's natural resources, including less than fee simple land acquisitions, conservation easements, purchase of development rights, etc. For FY23, \$9.2 million has been set aside for land acquisition projects throughout the County.



Environmental Land

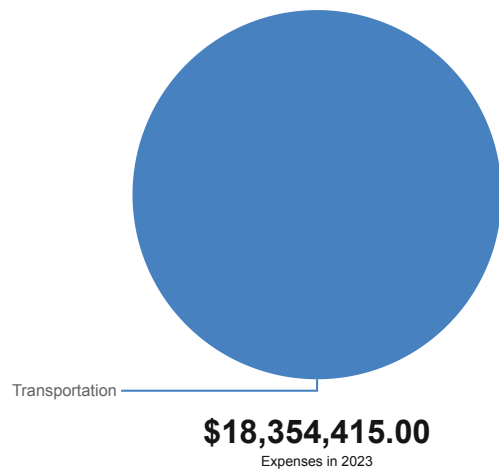
	FY 2023 Budget
Physical Environment	\$9,177,207
TOTAL	\$9,177,207

Transportation

40% of the proceeds will be used for transportation infrastructure that includes any fixed capital expenditure associated with the following: construction, reconstruction, or improvement of roads and transportation facilities; land acquisition, land improvement, design, permitting, and engineering costs; and public transportation vehicles. Many important transportation projects will be funded in part or entirely by the Penny in the Capital Improvement Plan for FYs 2023-2027. These include various sidewalk, safety, and intersection improvements including, but not limited to the Bi-County Bike Trail and Transit buses. \$18.4 million has been budgeted in FY23 for capital expenditures for Transportation.

Transportation Expenses

Data Updated Oct 21, 2022,
10:51 AM



Transportation

	FY 2023 Budget
Transportation	\$18,354,415
TOTAL	\$18,354,415



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

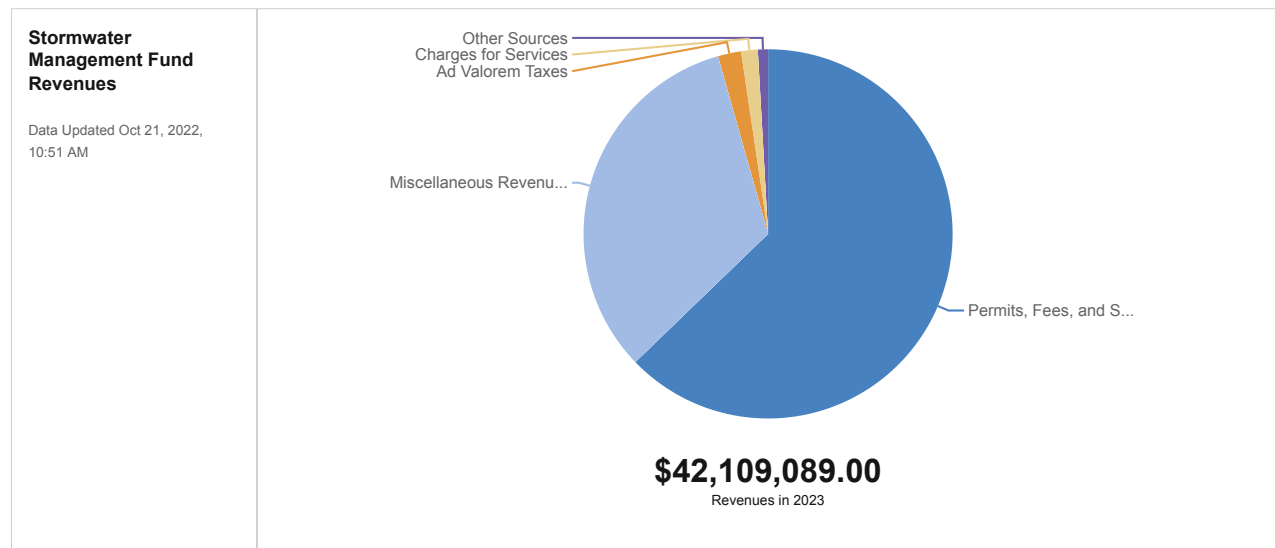
[Section Home](#)

Stormwater Management Fund

The Stormwater Management Fund, a special revenue fund, is funded from non-ad valorem assessments. The Stormwater Assessment is a flat fee for commercial and residential units to assist in maintaining the County's watershed. The FY 2023 Stormwater Management Fund budget is \$42,109,089. This represents an increase of \$7,044,675 or 20.1% above the FY 2022 Adopted Budget.

Revenues

Major revenue sources for the FY 2023 Stormwater Management Fund budget include:



Stormwater Management Fund Revenues

	FY 2023 Budget
Permits, Fees, and Special Assessments	\$26,437,157
Miscellaneous Revenues	\$13,825,207
Ad Valorem Taxes	\$857,799
Charges for Services	\$613,463
Other Sources	\$375,463
TOTAL	\$42,109,089

Stormwater Special Assessments

The single largest source of revenue for the Stormwater Management Fund is from the non-ad valorem assessments. The assessment is based on an equivalent residential unit (ERU) of impervious surface area. A single-family home is considered one ERU. All residential and commercial properties pay this special assessment of \$95 per ERU. Permits, Fees, and Special Assessments increased \$1,442,480 from FY 2022.

Miscellaneous Revenues

Miscellaneous Revenue includes loan repayments from the Highlands Municipal Service Benefit Unit (MSBU), Plantation Palms MSBU, Timber Oaks MSBU, charges for services, investment income, and local grants.

Other Sources and Taxes

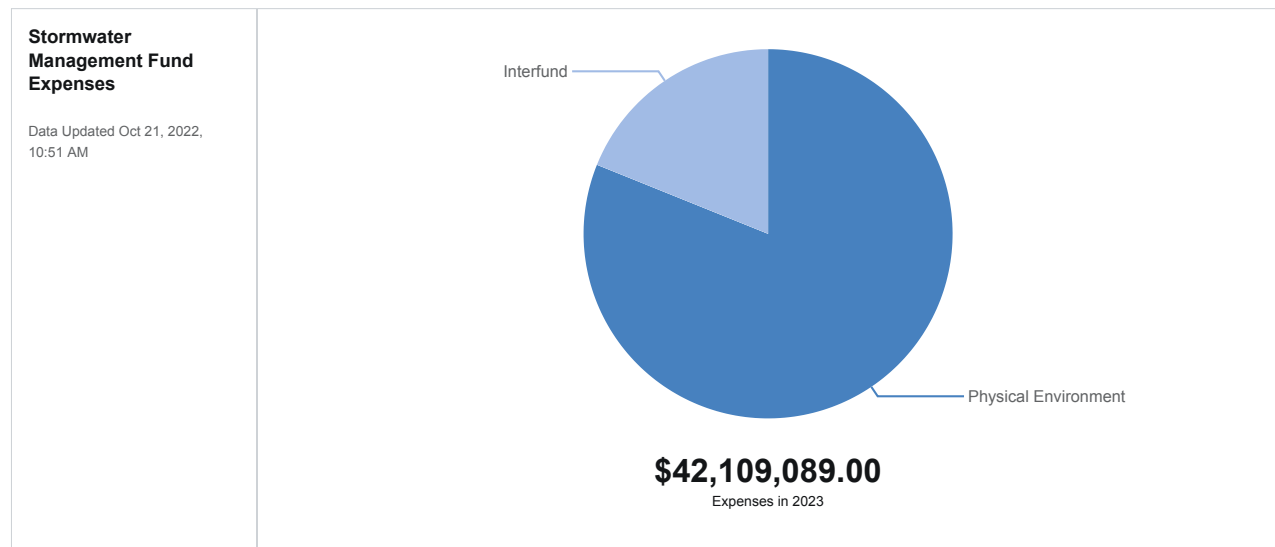
This includes funding sources such as principal payments and tax delinquencies.

Fund Balance

Fund Balance is the difference between revenues and expenditures from previous years. For example, while personnel costs are budgeted under the assumption that positions will be filled the entire year, retirements and other personnel moves occur leaving unspent funds which then accrue to Fund Balance. This is a non-recurring revenue source which is appropriate to spend on one-time expenditures. State statute requires expected fund balances be budgeted.

Expenditures

Major Expenditures for the FY 2023 Stormwater Management Budget include:



Stormwater Management Fund Expenses

	FY 2023 Budget
Physical Environment	\$34,150,490
Interfund	\$7,958,599
TOTAL	\$42,109,089

Operating

The single largest expenditure within the Stormwater Management Fund is the ongoing operations of the system. The Operating Budget is utilized to ensure the drainage system is functioning correctly. This includes culvert cleaning, drainage system maintenance, and pump repair.

Interfund Transfers

Interfund Transfers include capital projects and improvements. The remainder lies in the purchase of large equipment and capital improvements to the drainage system as funds are transferred to the General Fund.

Reserves

Reserves are the portion of Fund Balance that is legally segregated for specific purposes. The Board of County Commissioners has adopted a financial policy that the Stormewater Fund must sustain a reserve an amount equal to 16.7% of budgeted operating expenditures. This is known as the Restricted Reserves. These funds are set aside so that in case of an emergency, the County can continue to conduct operations.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

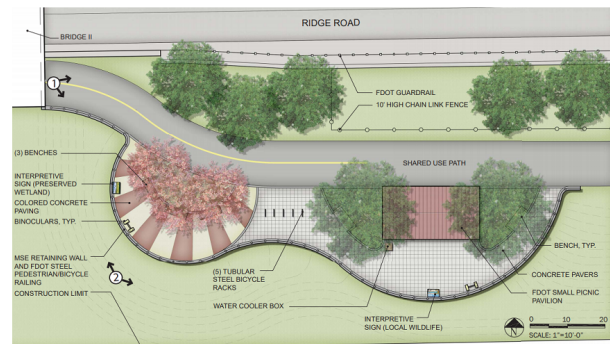
Capital and Debt

Planning for the Future

Like all other growing counties, Pasco is faced with the challenge of providing an ever-increasing number of services and facilities, while being sensitive to the reality of limited financial resources. This is even more relevant in the current economy as Pasco's population has continued growing, but there is uncertainty in the future of current funding sources. The construction and improvement of streets and roads, recreation facilities, public safety facilities, and services must not only keep pace with the growing population but should also match the level of quality Pasco's citizens have come to expect and appreciate. It is essential that the County have a comprehensive approach not only in planning for future assets, but also for maintaining and replacing its current inventory. A long-range plan for funding these expenditures is vital, as decisions about investments in these assets affect the availability and quality of most government services.

In order to plan for the future, County leaders must listen to what our citizens needs and wishes are to make the best decisions for the future based on data we have today. Review this section to see what may be coming to your neighborhood.

- [Capital Improvement Plan](#)
- [FY 2023-2027 CIP Project Summary](#)
- [Impact of the Capital Improvement Plan](#)
- [Debt Summary](#)



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

Capital Improvement Plan

What is a Capital Improvement?

In the private sector, clear criteria usually exist for determining which capital investments to make and when to make them. Most often, the decision rests on the best way to maximize profits. The return for a capital investment by government, however, is often a social benefit which, while real, is often difficult to measure since it cannot be captured in revenue streams.

Pasco's capital assets are the physical foundation of our service delivery. Some examples our residents notice daily include the variety of County-owned and maintained facilities, ranging from recreational assets like Parks and Athletic Complexes, to public buildings like Courthouses, Government Centers, Fire Rescue Stations, and the Judicial Centers. Other items that we use every day and may not realize are capital improvements include roads, water, and wastewater systems, as well as the public transportation system, and the vehicles and equipment needed to maintain all the systems.

Decisions made regarding the Capital Improvement Plan (CIP) are very important because capital improvement projects are generally large and expensive, and the assets they create will likely be required for decades of public use. Capital projects generally take multiple years to complete, require special funding sources, and are included in the Capital Budget which is separate from the County's Operating Budget.

Capital Planning

Capital Improvement planning is the tool that allows Pasco's decision makers to assess how, when, and where future improvements are to be made. The document itself is a snapshot into the next five years – existing and future capital needs and the funding needed to make them a reality. The most current year is proposed as part of the annual budget. The remaining four years represent estimates of future expenditures. The CIP is derived from a variety of sources – the County's Strategic Plan, Business Plan, Utility Master Plan, Comprehensive Plan, Facilities Master Plan, Parks Open Space Master Plan, Long Range Transportation Plan, Libraries Strategic Plan, as well as recommendations from citizens, the Board of County Commissioners (BCC) and departments. As such, the CIP is a dynamic document that proposes the design/permitting, land acquisition, construction, enhancement, or replacement of public infrastructure to serve Pasco County citizens.

Development of the CIP allows the County to clearly assess its needs, ensuring the projects that are proposed are the ones that will best serve the needs of the community, while still balancing the community's ability to pay for the projects. Finally, the CIP promotes financial stability through long term planning of resources and needs. The impact of capital funding on the operating budget is clearly visible and can be forecasted several years ahead.

By prioritizing projects according to criteria founded in the County's mission and plans, the CIP process also creates a more understandable and defensible investment decision-making process, improves linkages between capital investments and the County's long-term vision and goals, and builds citizen confidence by making a more effective use of County resources. In addition, the availability of funding is driven primarily by State law and County ordinances governing the funding sources. The limitations of those funds are further described in the Description of Funding Sources section.

Definition

Capital Projects are defined as one-time activities, which are non-recurring in nature that provide for the acquisition, improvement, development, construction, or extension of the useful life of the County's capital assets. Capital assets include, but are not limited to, land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit.



To qualify for inclusion in the Capital Budget, the project must have a total cost of at least \$50,000, an anticipated useful life of at least five years, and meet one of the following criteria:

- It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. This provision includes planning, engineering, architectural, and feasibility studies, as well as office and other equipment necessary to complete the project.
- It is a major maintenance or rehabilitation project that meets the criteria of extending the useful life of an existing facility or facilities.

The Capital Improvement Plan Process

- The CIP is a complex process. This process includes identifying, prioritizing, and finding funding for needed projects; developing and approving the annual CIP Budget and implementing multiyear capital improvement projects.
- Many County departments and organizations are involved in the CIP. Asset-owning departments identify, prioritize, and—working with the County Administrator, the BCC, and appropriate County departments—find funding sources for needed capital improvement projects. The Office of Management and Budget (OMB) reviews project funding requests, confirms the availability of funds, and with departments, develops the CIP budget.
- The projects are then vetted by a scoring committee that evaluates each project, using a scoring matrix that allows for the prioritization of projects. The matrix allows for an objective and consistent evaluation and scoring process. The submitted projects, more often than not, exceed the anticipated available funding for the five-year CIP.
- The CIP may be constrained by limited available funding and funding sources that have specific restrictions on how they can be used. The County's infrastructure needs significantly exceed available resources, so the County has competing priorities for limited funds. The CIP is funded from various sources which often have restrictions on how they can be used, for example, based on the type of project or a specific community or geographic location. As a result, there is relatively little discretionary funding available and some Departments, such as Public Infrastructure which is supported through water and wastewater rates, have significantly more available funds than others.
- The annual CIP Budget process is the County's mechanism for getting projects approved and implemented.
- The goal of the CIP is to identify projects that will be funded in the Capital Budget. The ranking of CIP projects may be used to influence funding for the annual Capital Budget. The inclusion of a project in the CIP

does not mean it will be completed, funded, or purchased. It is a tool used to identify the best use of County funds with the monies available.

CIP Process

Development of the County's CIP is an interactive process that takes approximately six to eight months to complete, from the initial stages of project identification to budget approval. All County departments and Constitutional Officers with capital needs submit project requests. These requests are reviewed for accuracy and availability of funding by OMB. Determining the availability of funds includes an analysis of fund balance and historical and current revenue trends. The Capital Project Team then reviews the proposed list for overlap, conflict, and priorities as appropriate. It is at this time that difficult choices must be made to decide which projects will be included in the proposed CIP and in what year(s) they can be funded.

The proposed plan is presented to County Administration and then to the BCC at the same time as the operating budget. After work sessions and public hearings are conducted and appropriate changes and adjustments are made, the CIP is adopted in conjunction with the County's annual budget. The first year of the CIP is the County's Capital Budget. Upon adoption of the CIP, funds are appropriated for those projects identified in the first year of the plan and remain appropriated until the project is complete.

The CIP consists of 134 projects with \$299 million programmed in FY 2023. View project costs and funding sources for all projects Countywide below. To view projects by Branch and Department, visit [FY 2023-2027 CIP Project Summary](#).

Countywide Project Expense Totals

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
General Government						
Wte Expansion	\$41,000,000	\$153,700,000	\$38,500,000	\$0	\$0	\$0
Shady Hills WWTP Expansion	\$0	\$0	\$3,500,000	\$65,000,000	\$0	\$0
Southeast Wwtp	\$31,500,000	\$31,500,000	\$0	\$0	\$0	\$0
Land O Lakes WWTP Expansion	\$15,000,000	\$36,000,000	\$0	\$0	\$0	\$0
Wastewater Collection Improvements	\$6,139,948	\$6,760,438	\$7,385,145	\$7,532,848	\$8,135,476	\$0
Magnolia Valley Park Site	\$0	\$0	\$0	\$0	\$0	\$25,000,000
No Project Designated	\$10,332,372	\$4,762,055	\$4,312,617	\$3,640,075	\$500,000	\$0
Wastewater Plant R&R	\$3,610,642	\$4,140,765	\$4,671,942	\$4,765,381	\$5,146,611	\$0
Morris Bridge Road Widening	\$0	\$0	\$2,600,000	\$3,300,000	\$16,000,000	\$0
Residential Water Meter Repl	\$3,609,617	\$3,898,386	\$4,210,257	\$4,547,078	\$4,910,844	\$0
Wastewater Pump Sta R&R	\$3,500,000	\$3,780,000	\$4,082,400	\$4,408,992	\$4,761,711	\$0
Elamp Land Acqcu Major Project	\$9,177,207	\$8,227,889	\$2,159,821	\$0	\$0	\$0
Force Main Replacement	\$2,885,897	\$3,384,404	\$3,884,608	\$4,001,147	\$4,321,239	\$0
Culverts	\$4,000,000	\$500,000	\$4,000,000	\$4,000,000	\$4,500,000	\$0
Shady Hills Headworks	\$16,000,000	\$0	\$0	\$0	\$0	\$0
Lindrick Utility Master Plan	\$0	\$3,206,285	\$2,936,243	\$3,479,922	\$3,513,651	\$0
Facilities Master Plan	\$3,500,000	\$2,575,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0
Utility Reloc Projects	\$0	\$2,500,000	\$2,500,000	\$2,500,000	\$3,000,000	\$0
NW Service Area Water Treatment Tank	\$0	\$0	\$0	\$8,000,000	\$0	\$0
Hudson Lib Renovation	\$360,000	\$3,300,000	\$3,660,000	\$0	\$0	\$0
Embassy Hills Wwtp Impr	\$7,000,000	\$0	\$0	\$0	\$0	\$0
Water Distrib Main Extensions	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$2,100,000	\$0
Animal Shelter Expansion	\$200,000	\$370,000	\$2,700,000	\$3,000,000	\$0	\$0
Wesley Force Main	\$6,000,000	\$0	\$0	\$0	\$0	\$0
Detention Ctr Expansion Go Bond	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0
McKendree Road Force Main	\$4,000,000	\$2,000,000	\$0	\$0	\$0	\$0
Alternative Reclaimed Supplies	\$0	\$0	\$0	\$1,000,000	\$5,000,000	\$0
Village of Pasadena Hills WTP	\$5,000,000	\$0	\$0	\$0	\$0	\$0
Scada & Comm-System Imprvmts	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0
SE WWTP Storage/Reclaim Water Main	\$500,000	\$4,000,000	\$0	\$0	\$0	\$0

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Cotee River Boat Ramp	\$200,000	\$500,000	\$1,500,000	\$2,000,000	\$0	\$0
Anclote River Park Improvements	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
West Side Facility	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0
Fleet Softwind Maintenance	\$4,000,000	\$0	\$0	\$0	\$0	\$0
Wesley Center WWTP Expansion	\$0	\$0	\$0	\$0	\$4,000,000	\$0
Fgua Aqua Utility System	\$1,795,745	\$1,838,027	\$298,513	\$0	\$0	\$0
New Meters	\$770,000	\$770,000	\$770,000	\$770,000	\$770,000	\$0
Water Plant R&R	\$651,633	\$715,690	\$778,160	\$801,505	\$865,625	\$0
Stormwater Rd Related Drainage	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$0
Magnolia Valley Storage	\$200,000	\$2,531,563	\$1,000,000	\$0	\$0	\$0
Fire Station 5	\$158,128	\$3,308,475	\$0	\$0	\$0	\$0
NC Tnsfer Force Main US41 FM	\$3,200,000	\$0	\$0	\$0	\$0	\$0
Water Main Replacement	\$573,762	\$593,844	\$611,658	\$630,008	\$680,409	\$0
Neighborhood Forcemain Impr	\$573,762	\$593,843	\$614,628	\$614,628	\$663,798	\$0
Denton Ave & East Rd Intersctn	\$400,000	\$2,636,096	\$0	\$0	\$0	\$0
Southeast WTP Storage Tank	\$3,000,000	\$0	\$0	\$0	\$0	\$0
Transit Vehicles	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0
Sod &/or Lvl/Spring Ath Fields	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$1,500,000
Sea Pines	\$500,000	\$1,625,000	\$500,000	\$0	\$0	\$0
Citizen Center	\$2,500,000	\$0	\$0	\$0	\$0	\$0
Hudson Advanced Treatment	\$0	\$0	\$0	\$0	\$2,500,000	\$0
Fire Station 44	\$2,370,000	\$0	\$0	\$0	\$0	\$0
Fire Rescue Station 45	\$2,370,000	\$0	\$0	\$0	\$0	\$0
Water Valve R&R Program	\$444,257	\$456,306	\$466,995	\$481,005	\$519,485	\$0
SE Master Pump Station & Force	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Port Richey Alt Outfall	\$0	\$2,000,000	\$0	\$0	\$0	\$0
Boyette & Lol Reservoir R&R Prog	\$377,179	\$386,881	\$395,487	\$403,397	\$435,669	\$0
Lafitte Dr Drainage	\$200,000	\$1,700,000	\$0	\$0	\$0	\$0
Sea Pines (Local)	\$400,000	\$1,500,000	\$0	\$0	\$0	\$0
Hudson/Fivay Wildwood Flood Abate	\$533,599	\$1,283,944	\$0	\$0	\$0	\$0
Master Generators Project	\$336,795	\$336,795	\$336,795	\$336,795	\$363,739	\$0
Mitchell Park Drnge/Irr Design	\$600,000	\$1,050,000	\$0	\$0	\$0	\$0
Anderson Family Park	\$500,000	\$1,100,000	\$0	\$0	\$0	\$0
Liner Inspection/Spot Repair	\$300,000	\$300,000	\$300,000	\$300,000	\$324,000	\$0
Regency Lib Renovation	\$1,500,000	\$0	\$0	\$0	\$0	\$0
In-Line Booster Station	\$0	\$0	\$1,500,000	\$0	\$0	\$0
Pinehill Park Improvements	\$910,000	\$250,000	\$0	\$0	\$235,000	\$0
Boyette Road MUP Vandine-WCDP	\$1,388,568	\$0	\$0	\$0	\$0	\$0
PDD Renovations to Ste 230	\$670,551	\$500,000	\$0	\$0	\$0	\$0
Recl Pump Sta Rehab Program	\$210,872	\$214,752	\$218,195	\$224,741	\$242,720	\$0
CR54 from Magnolia to Oakley	\$1,090,853	\$0	\$0	\$0	\$0	\$0
Recl Water Valve Rehab & Repl	\$210,000	\$210,000	\$210,000	\$216,300	\$233,604	\$0
Double Hammock Creek Watershed	\$80,000	\$80,000	\$175,000	\$370,000	\$370,000	\$0
C-Barn Fuel Tanks	\$350,000	\$350,000	\$0	\$350,000	\$0	\$0
Large Recl Meter Replacement	\$200,000	\$200,000	\$200,000	\$200,000	\$216,000	\$0
Quail Hollow Pines	\$200,000	\$750,000	\$0	\$0	\$0	\$0
Griffin Park	\$0	\$400,000	\$500,000	\$0	\$0	\$0
Fire Rescue Station 40	\$830,000	\$0	\$0	\$0	\$0	\$0
Little Rd & Denton Ave Intersc	\$827,208	\$0	\$0	\$0	\$0	\$0
Green Key Est Drainage Improvements	\$455,000	\$361,000	\$0	\$0	\$0	\$0
School Road Multiuse Path	\$175,000	\$304,337	\$0	\$326,946	\$0	\$0
New Generators	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$0
Wastewater Valve Repl Pro	\$152,664	\$154,507	\$156,415	\$161,107	\$173,996	\$0
Tax Collector WPGC Office Reno	\$780,000	\$0	\$0	\$0	\$0	\$0
Lrg Com Water Meter Changeout	\$150,000	\$150,000	\$150,000	\$150,000	\$162,000	\$0
Starkey Ranch Library	\$696,451	\$0	\$0	\$0	\$0	\$0
Aurora Pond	\$170,000	\$300,000	\$150,000	\$0	\$0	\$0
Drainage at SRDP	\$565,000	\$0	\$0	\$0	\$0	\$0
Central Facilities Office	\$500,000	\$0	\$0	\$0	\$0	\$0
Repetitive Loss Land Acq	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Cross Bar Capital	\$0	\$250,000	\$0	\$0	\$250,000	\$0
Ballantrae Blvd Sidewalk	\$166,433	\$0	\$275,776	\$0	\$0	\$0
Major Env Lab Equipment	\$150,000	\$0	\$0	\$0	\$200,000	\$0
Fire Rescue Station 42	\$330,000	\$0	\$0	\$0	\$0	\$0
Galen Wilson Admin Expansion	\$0	\$0	\$330,000	\$0	\$0	\$0
Seven Springs @Notre Dame Sgnl	\$300,000	\$0	\$0	\$0	\$0	\$0
Rock Sink Channel	\$200,000	\$0	\$0	\$0	\$0	\$0
Hockey Shelters	\$200,000	\$0	\$0	\$0	\$0	\$0
Lakewood Villas	\$170,000	\$0	\$0	\$0	\$0	\$0
Orange Drive Paving	\$125,000	\$0	\$0	\$0	\$0	\$0
LOLRC Irrigation Replacement	\$120,000	\$0	\$0	\$0	\$0	\$0
Land O Lakes Kitchen	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400
Splash Pad Shade VMP	\$50,000	\$0	\$0	\$0	\$0	\$0
GENERAL GOVERNMENT TOTAL	\$224,612,543	\$314,724,682	\$112,959,055	\$132,930,275	\$79,163,977	\$26,518,400
Road Improvements						
Moon Lk Rd(Decubellis-Sr 52)	\$0	\$0	\$0	\$0	\$0	\$63,439,693
Overpass Rd (Boyette to US301)	\$1,517,500	\$0	\$0	\$0	\$5,200,000	\$42,413,984
Old Pasco Rd Wdn Pd&E	\$870,000	\$0	\$15,700,000	\$7,500,000	\$22,065,068	\$0
Ridge Rd Ext (N.Suncst/Us41)	\$14,897,679	\$24,197,679	\$6,397,679	\$0	\$0	\$0
Cr 54(Sr 54/56 Int-Magnolia)	\$19,943,990	\$8,450,682	\$0	\$0	\$0	\$0
Roads Program Maintenance	\$2,263,483	\$6,007,000	\$5,900,000	\$5,987,000	\$5,910,000	\$0
Paving Assessment Projects	\$3,206,365	\$3,900,000	\$4,017,000	\$4,134,000	\$4,251,000	\$0
Decubellis Road Phase Iii	\$132,727	\$0	\$8,684,802	\$8,684,801	\$0	\$0
Starkey Blvd	\$100,000	\$0	\$0	\$0	\$9,139,138	\$8,215,178
Decubellis Road Phase Ii	\$0	\$400,000	\$16,427,691	\$0	\$0	\$0
CR579 (Prospect/Happy Hill) Roadway Improvements	\$0	\$0	\$0	\$1,095,000	\$0	\$13,818,492
Old Pasco Widening 1.2 Miles	\$6,420,000	\$5,700,000	\$0	\$0	\$0	\$0
Tower Rd Rte Study/Pond Siting	\$4,957,500	\$4,907,500	\$0	\$0	\$0	\$0
Pithlachascotee Bridge 140050	\$1,525,206	\$1,525,206	\$0	\$0	\$0	\$0
Resurfacing Restoration Rehab	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Ridge Road Ext. SR589 Interchange	\$180,000	\$0	\$0	\$0	\$0	\$0
Cr54 Widening Phase 2	\$100,000	\$0	\$0	\$0	\$0	\$0
Sunlake Blvd (Rre To Sr 52)	\$100,000	\$0	\$0	\$0	\$0	\$0
Old Pasco/Quail Hollow Blvd	\$15,328	\$0	\$0	\$0	\$0	\$0
Morningside Dr Extension	\$10,000	\$0	\$0	\$0	\$0	\$0
ROAD IMPROVEMENTS TOTAL	\$57,239,778	\$55,088,067	\$57,127,172	\$27,400,801	\$46,565,206	\$127,887,347
Sidewalks & Multi-Use Paths						
Bi-Cty Trail (Orange Belt)	\$0	\$13,213,747	\$13,507,514	\$0	\$0	\$0
Trinity Blvd Trail Seg 1	\$0	\$7,754,732	\$0	\$0	\$0	\$0
US41 to Cypress Creek Preserve Trail Seg 4	\$0	\$400,000	\$5,014,000	\$0	\$0	\$0
Withla Bike/Ped Trail Ext	\$5,379,798	\$0	\$0	\$0	\$0	\$0
Heart Pine to SR589 Trail	\$4,880,000	\$0	\$0	\$0	\$0	\$0
Mitchell Blvd Sidewalk	\$410,000	\$0	\$3,902,664	\$0	\$0	\$0
Jasmine Blvd MU Path	\$0	\$1,290,000	\$0	\$1,095,491	\$0	\$0
Leonard Road Sidewalk	\$0	\$315,000	\$0	\$1,439,712	\$0	\$0
Old County Rd 54 Sidewalk	\$1,550,303	\$0	\$0	\$0	\$0	\$0
Ranch Road Sidewalk	\$112,000	\$0	\$870,373	\$0	\$0	\$0
Fort King Road (17th Street) Sidewalk	\$0	\$326,846	\$332,348	\$0	\$0	\$0
ADA Sidewalks	\$250,000	\$0	\$0	\$0	\$0	\$0
Fivay Road Bike Ped Trail	\$100,000	\$0	\$0	\$0	\$0	\$0
Darlington Sidewlk US 19 to SR	\$50,000	\$0	\$0	\$0	\$0	\$0
Grand Blvd Sidewalk PH II	\$44,823	\$0	\$0	\$0	\$0	\$0
Hays Road Sidewalk	-\$34,966	\$0	\$0	\$0	\$0	\$0
SIDEWALKS & MULTI-USE PATHS TOTAL	\$12,741,958	\$23,300,325	\$23,626,899	\$2,535,203	\$0	\$0
Intersection Improvements	\$4,525,000	\$4,515,512	\$0	\$13,200,000	\$0	\$0
TOTAL	\$299,119,279	\$397,628,586	\$193,713,126	\$176,066,279	\$125,729,183	\$154,405,747

Countywide Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
TXIF - Transportation CIP	\$16,895,290	\$31,247,518	\$24,900,925	\$23,946,652	\$31,953,172	\$0
Mobility Fees C Road/SIS	\$9,447,667	\$21,092,810	\$15,055,642	\$23,678,212	\$33,304,331	\$0
Capital Imprvmnt Plan Projects	\$23,198,951	\$17,613,400	\$16,258,400	\$9,718,400	\$6,618,400	\$18,400
Second Local Option Fuel Tax	\$9,640,871	\$12,364,832	\$15,953,375	\$12,541,056	\$17,909,560	\$0
Mobility Fees E Road/SIS	\$10,152,789	\$10,457,373	\$10,771,094	\$10,555,672	\$10,344,559	\$0
Penny Transportation Infrastr	\$18,354,415	\$19,503,137	\$5,168,331	\$0	\$0	\$0
Stormwater Capital Projects	\$7,958,599	\$13,881,507	\$7,175,000	\$5,220,000	\$5,720,000	\$0
Penny Public Safety	\$9,177,207	\$8,018,254	\$8,510,782	\$9,083,522	\$0	\$0
Transportation Trust (R&B) CIP	\$2,509,347	\$6,007,000	\$5,900,000	\$5,987,000	\$5,910,000	\$0
Mobility Fees CC Road/SIS	\$4,024,946	\$4,145,696	\$4,270,067	\$4,184,665	\$4,100,972	\$0
Paving Special Assessment	\$3,312,079	\$3,900,000	\$4,017,000	\$4,134,000	\$4,251,000	\$0
Penny Environmental Lands	\$9,177,207	\$8,227,889	\$2,159,821	\$0	\$0	\$0
Fire Impact Fee FF&E	\$4,159,255	\$2,438,153	\$2,584,442	\$2,739,509	\$2,903,880	\$0
Mobility Fees C Bike/Ped	\$259,195	\$3,239,726	\$3,229,706	\$3,499,186	\$3,433,731	\$0
Mobility Fees W Road/SIS	\$2,528,003	\$2,599,797	\$2,677,791	\$2,624,234	\$2,571,750	\$0
Park Imp Fee C Other	\$2,783,009	\$1,182,753	\$1,170,925	\$1,159,216	\$1,193,992	\$4,522,095
Rescue Impact Fees FF&E	\$1,848,091	\$3,308,475	\$1,731,657	\$1,783,607	\$1,837,115	\$0
Penny JEO Trust Fund	\$9,177,207	\$0	\$0	\$0	\$0	\$0
Library Impact Fee Facilities	\$970,981	\$728,775	\$743,350	\$758,217	\$780,964	\$3,187,576
Park Imp Fee W Other	\$854,883	\$1,142,302	\$1,176,572	\$1,211,869	\$1,248,225	\$0
Mobility Fees E Bike/Ped	\$280,092	\$947,866	\$1,004,170	\$1,295,377	\$1,580,760	\$0
Park Imp Fee CC Other	\$583,971	\$489,145	\$503,820	\$518,934	\$534,502	\$2,236,158
Park Imp Fee VOPH Other	\$348,629	\$358,306	\$369,056	\$380,127	\$391,530	\$1,638,020
Mobility Fees VOPH Road/SIS	\$635,447	\$654,509	\$674,145	\$660,661	\$647,449	\$0
Park Imp Fee C Land	\$545,962	\$275,659	\$272,902	\$270,173	\$278,278	\$1,053,944
Park Imp Fee W Land	\$192,874	\$235,253	\$242,311	\$249,580	\$257,067	\$1,075,473
Park Imp Fee W Fields & Courts	\$409,616	\$189,979	\$195,678	\$201,548	\$207,595	\$868,500
Park Imp Fee C Fields & Courts	\$469,744	\$200,358	\$198,354	\$196,370	\$202,261	\$766,040
Park Imp Fee E Other	\$257,570	\$161,631	\$166,480	\$171,474	\$176,618	\$738,905
Fire Impact Fee Land	\$293,737	\$311,361	\$330,043	\$349,846	\$370,837	\$0
Mobility Fees W Bike/Ped	\$69,321	\$539,664	\$613,206	\$110,710	\$181,340	\$0
Rescue Impact Fees Land	\$223,312	\$230,011	\$236,912	\$244,019	\$251,340	\$0
Park Imp Fee VOPH Land	\$82,176	\$113,397	\$116,799	\$120,303	\$123,912	\$518,403
Library Impact Fee Land	\$113,072	\$85,058	\$86,759	\$88,494	\$91,149	\$372,034
Park Imp Fee CC Flds & Crts	\$97,829	\$82,978	\$85,467	\$88,031	\$90,672	\$379,339
Park Imp Fee CC Land	\$92,898	\$81,519	\$83,965	\$86,484	\$89,078	\$372,671
Park Imp Fee VOPH Flds & Crts	\$59,141	\$60,783	\$62,606	\$64,484	\$66,418	\$277,872
Park Imp Fee C Water Access	\$110,975	\$47,478	\$47,004	\$46,534	\$47,929	\$181,527
Park Imp Fee W Water Access	\$45,680	\$45,218	\$46,574	\$47,972	\$49,410	\$206,716
Mobility Fees VOPH Bike/Ped	\$85,510	\$88,075	\$90,718	\$88,903	\$87,125	\$0
Mobility Fees CC Bike/Ped	\$83,835	\$86,350	\$88,941	\$87,162	\$85,419	\$0
Park Imp Fee E Land	\$59,690	\$37,714	\$38,845	\$40,011	\$41,211	\$172,412
Park Imp Fee E Fields & Courts	\$43,396	\$27,419	\$28,241	\$29,089	\$29,961	\$125,347
Park Imp Fee CC Water Access	\$23,182	\$19,617	\$20,205	\$20,812	\$21,436	\$89,680
Park Imp Fee VOPH Water Access	\$14,014	\$14,403	\$14,835	\$15,280	\$15,738	\$65,845
Park Imp Fee E Water Access	\$10,261	\$6,497	\$6,692	\$6,893	\$7,099	\$29,702
CAPITAL PROJECTS FUNDS TOTAL	\$151,661,926	\$176,489,645	\$139,079,608	\$128,304,288	\$140,007,785	\$18,896,659
Special Revenue Funds						
Grant - Cost Reimbursement	\$7,598,424	\$5,487,703	\$9,647,918	\$1,437,112	\$0	\$0
SPECIAL REVENUE FUNDS TOTAL	\$7,598,424	\$5,487,703	\$9,647,918	\$1,437,112	\$0	\$0
TOTAL	\$159,260,350	\$181,977,348	\$148,727,526	\$129,741,400	\$140,007,785	\$18,896,659



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

FY 2023-2027 CIP Project Summary

The Capital Improvement Plan (CIP) information below is categorized by County Branch and Department.

Development Services

Development Services Project Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
General Government	\$670,551	\$500,000	\$0	\$0	\$0	\$0
TOTAL	\$670,551	\$500,000	\$0	\$0	\$0	\$0

Development Services Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
Penny JEO Trust Fund	\$9,177,207	\$0	\$0	\$0	\$0	\$0
Capital Imprvmnt Plan Projects	\$1,670,551	\$500,000	\$0	\$0	\$0	\$0
CAPITAL PROJECTS FUNDS TOTAL	\$10,847,758	\$500,000	\$0	\$0	\$0	\$0
TOTAL	\$10,847,758	\$500,000	\$0	\$0	\$0	\$0

Internal Services

Internal Services Project Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Facilities Management						
Facilities Management	\$7,280,000	\$2,575,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0
FACILITIES MANAGEMENT TOTAL	\$7,280,000	\$2,575,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0
Fleet Management						
Fleet Management Admin	\$4,350,000	\$350,000	\$0	\$350,000	\$0	\$0
FLEET MANAGEMENT TOTAL	\$4,350,000	\$350,000	\$0	\$350,000	\$0	\$0
TOTAL	\$11,630,000	\$2,925,000	\$2,000,000	\$2,350,000	\$2,000,000	\$0

Internal Services Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
Capital Imprvmnt Plan Projects	\$10,630,000	\$2,925,000	\$2,350,000	\$2,350,000	\$2,350,000	\$0
CAPITAL PROJECTS FUNDS TOTAL	\$10,630,000	\$2,925,000	\$2,350,000	\$2,350,000	\$2,350,000	\$0
TOTAL	\$10,630,000	\$2,925,000	\$2,350,000	\$2,350,000	\$2,350,000	\$0

Sheriff's Office

Sheriff Capital Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
General Government						
No Project Designated	\$5,536,099	\$2,959,822	\$3,048,617	\$3,140,075	\$0	\$0
GENERAL GOVERNMENT TOTAL	\$5,536,099	\$2,959,822	\$3,048,617	\$3,140,075	\$0	\$0
TOTAL	\$5,536,099	\$2,959,822	\$3,048,617	\$3,140,075	\$0	\$0

Public Infrastructure

Public Infrastructure Project Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Utilities Engineering & Contract Management						
UT Wastewater Impact Fees	\$77,700,000	\$69,500,000	\$3,500,000	\$65,000,000	\$6,500,000	\$0
UT Renewal and Replacement	\$32,722,773	\$31,320,923	\$31,907,441	\$33,254,854	\$35,670,577	\$0
UT Capital Improvements	\$2,070,000	\$4,420,000	\$4,420,000	\$20,420,000	\$5,170,000	\$0
UT Water Impact Fees	\$9,600,000	\$5,100,000	\$2,600,000	\$2,100,000	\$7,100,000	\$0
UTILITIES ENGINEERING & CONTRACT MANAGEMENT TOTAL	\$122,092,773	\$110,340,923	\$42,427,441	\$120,774,854	\$54,440,577	\$0
Engineering Services						
ES Transportation Improvements	\$73,384,950	\$75,937,337	\$73,712,847	\$28,641,950	\$52,404,206	\$127,887,347
ENGINEERING SERVICES TOTAL	\$73,384,950	\$75,937,337	\$73,712,847	\$28,641,950	\$52,404,206	\$127,887,347
Solid Waste & Resource Recovery						
Solid Waste Capital	\$41,000,000	\$153,700,000	\$38,500,000	\$0	\$0	\$0
SOLID WASTE & RESOURCE RECOVERY TOTAL	\$41,000,000	\$153,700,000	\$38,500,000	\$0	\$0	\$0
Public Works						
Public Works Capital	\$15,428,447	\$25,788,507	\$17,092,000	\$15,341,000	\$15,881,000	\$0
PUBLIC WORKS TOTAL	\$15,428,447	\$25,788,507	\$17,092,000	\$15,341,000	\$15,881,000	\$0
TOTAL	\$251,906,170	\$365,766,767	\$171,732,288	\$164,757,804	\$122,725,783	\$127,887,347

Public Infrastructure Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
TXIF - Transportation CIP	\$16,895,290	\$31,247,518	\$24,900,925	\$23,946,652	\$31,953,172	\$0
Mobility Fees C Road/SIS	\$9,447,667	\$21,092,810	\$15,055,642	\$23,678,212	\$33,304,331	\$0
Second Local Option Fuel Tax	\$9,640,871	\$12,364,832	\$15,953,375	\$12,541,056	\$17,909,560	\$0
Mobility Fees E Road/SIS	\$10,152,789	\$10,457,373	\$10,771,094	\$10,555,672	\$10,344,559	\$0
Stormwater Capital Projects	\$7,958,599	\$13,881,507	\$7,175,000	\$5,220,000	\$5,720,000	\$0
Transportation Trust (R&B) CIP	\$2,509,347	\$6,007,000	\$5,900,000	\$5,987,000	\$5,910,000	\$0
Mobility Fees CC Road/SIS	\$4,024,946	\$4,145,696	\$4,270,067	\$4,184,665	\$4,100,972	\$0
Paving Special Assessment	\$3,312,079	\$3,900,000	\$4,017,000	\$4,134,000	\$4,251,000	\$0
Mobility Fees C Bike/Ped	\$259,195	\$3,239,726	\$3,229,706	\$3,499,186	\$3,433,731	\$0
Mobility Fees W Road/SIS	\$2,528,003	\$2,599,797	\$2,677,791	\$2,624,234	\$2,571,750	\$0
Capital Imprvmnt Plan Projects	\$3,250,000	\$3,250,000	\$1,500,000	\$2,000,000	\$2,500,000	\$0
Mobility Fees E Bike/Ped	\$280,092	\$947,866	\$1,004,170	\$1,295,377	\$1,580,760	\$0
Mobility Fees VOPH Road/SIS	\$635,447	\$654,509	\$674,145	\$660,661	\$647,449	\$0
Mobility Fees W Bike/Ped	\$69,321	\$539,664	\$613,206	\$110,710	\$181,340	\$0
Mobility Fees VOPH Bike/Ped	\$85,510	\$88,075	\$90,718	\$88,903	\$87,125	\$0
Mobility Fees CC Bike/Ped	\$83,835	\$86,350	\$88,941	\$87,162	\$85,419	\$0
CAPITAL PROJECTS FUNDS TOTAL	\$71,132,991	\$114,502,723	\$97,921,780	\$100,613,490	\$124,581,168	\$0
Special Revenue Funds						
Grant - Cost Reimbursement	\$7,598,424	\$5,487,703	\$9,647,918	\$1,437,112	\$0	\$0
SPECIAL REVENUE FUNDS TOTAL	\$7,598,424	\$5,487,703	\$9,647,918	\$1,437,112	\$0	\$0
TOTAL	\$78,731,415	\$119,990,426	\$107,569,698	\$102,050,602	\$124,581,168	\$0

Public Safety

Public Safety Project Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Fire Rescue						
Fire Suppression	\$7,801,166	\$1,788,347	\$1,264,000	\$500,000	\$500,000	\$0
Rescue	\$3,053,235	\$3,322,361	\$0	\$0	\$0	\$0
FIRE RESCUE TOTAL	\$10,854,401	\$5,110,708	\$1,264,000	\$500,000	\$500,000	\$0
Corrections						
Corrections Operations	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0
CORRECTIONS TOTAL	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0
TOTAL	\$12,854,401	\$7,110,708	\$3,264,000	\$500,000	\$500,000	\$0

Public Safety Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
Fire Impact Fee FF&E	\$4,159,255	\$2,438,153	\$2,584,442	\$2,739,509	\$2,903,880	\$0
Rescue Impact Fees FF&E	\$1,848,091	\$3,308,475	\$1,731,657	\$1,783,607	\$1,837,115	\$0
Capital Imprvmnt Plan Projects	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0
Fire Impact Fee Land	\$293,737	\$311,361	\$330,043	\$349,846	\$370,837	\$0
Rescue Impact Fees Land	\$223,312	\$230,011	\$236,912	\$244,019	\$251,340	\$0
CAPITAL PROJECTS FUNDS TOTAL	\$8,524,395	\$8,288,000	\$6,883,054	\$5,116,981	\$5,363,172	\$0
TOTAL	\$8,524,395	\$8,288,000	\$6,883,054	\$5,116,981	\$5,363,172	\$0

Public Services

Public Services Project Expenses

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Parks, Recreation & Natural Resources						
PRNR - Active Parks	\$2,945,000	\$4,350,000	\$3,800,000	\$2,300,000	\$485,000	\$26,500,000
PRNR - ELAMP	\$9,302,207	\$8,227,889	\$2,159,821	\$0	\$0	\$0
PARKS, RECREATION & NATURAL RESOURCES TOTAL	\$12,247,207	\$12,577,889	\$5,959,821	\$2,300,000	\$485,000	\$26,500,000
Library Services						
Library Services	\$3,056,451	\$4,400,000	\$3,660,000	\$0	\$0	\$0
LIBRARY SERVICES TOTAL	\$3,056,451	\$4,400,000	\$3,660,000	\$0	\$0	\$0
Animal Services						
Animal Services	\$200,000	\$370,000	\$2,700,000	\$3,000,000	\$0	\$0
ANIMAL SERVICES TOTAL	\$200,000	\$370,000	\$2,700,000	\$3,000,000	\$0	\$0
Public Transportation						
Public Transportation	\$1,000,000	\$1,000,000	\$1,330,000	\$0	\$0	\$0
PUBLIC TRANSPORTATION TOTAL	\$1,000,000	\$1,000,000	\$1,330,000	\$0	\$0	\$0
Community Services						
Senior Services	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400
COMMUNITY SERVICES TOTAL	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400	\$18,400
TOTAL	\$16,522,058	\$18,366,289	\$13,668,221	\$5,318,400	\$503,400	\$26,518,400

Public Services Project Funding Sources

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Capital Projects Funds						
Capital Imprvmnt Plan Projects	\$5,648,400	\$8,938,400	\$10,408,400	\$5,368,400	\$1,768,400	\$18,400
Penny Environmental Lands	\$9,177,207	\$8,227,889	\$2,159,821	\$0	\$0	\$0
Park Imp Fee C Other	\$2,783,009	\$1,182,753	\$1,170,925	\$1,159,216	\$1,193,992	\$4,522,095
Library Impact Fee Facilities	\$970,981	\$728,775	\$743,350	\$758,217	\$780,964	\$3,187,576
Park Imp Fee W Other	\$854,883	\$1,142,302	\$1,176,572	\$1,211,869	\$1,248,225	\$0
Park Imp Fee CC Other	\$583,971	\$489,145	\$503,820	\$518,934	\$534,502	\$2,236,158
Park Imp Fee VOPH Other	\$348,629	\$358,306	\$369,056	\$380,127	\$391,530	\$1,638,020
Park Imp Fee C Land	\$545,962	\$275,659	\$272,902	\$270,173	\$278,278	\$1,053,944
Park Imp Fee W Land	\$192,874	\$235,253	\$242,311	\$249,580	\$257,067	\$1,075,473

	FY 2023 Adopted	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed	Future Funding
Park Imp Fee W Fields & Courts	\$409,616	\$189,979	\$195,678	\$201,548	\$207,595	\$868,500
Park Imp Fee C Fields & Courts	\$469,744	\$200,358	\$198,354	\$196,370	\$202,261	\$766,040
Park Imp Fee E Other	\$257,570	\$161,631	\$166,480	\$171,474	\$176,618	\$738,905
Park Imp Fee VOPH Land	\$82,176	\$113,397	\$116,799	\$120,303	\$123,912	\$518,403
Library Impact Fee Land	\$113,072	\$85,058	\$86,759	\$88,494	\$91,149	\$372,034
Park Imp Fee CC Flds & Crts	\$97,829	\$82,978	\$85,467	\$88,031	\$90,672	\$379,339
Park Imp Fee CC Land	\$92,898	\$81,519	\$83,965	\$86,484	\$89,078	\$372,671
Park Imp Fee VOPH Flds & Crts	\$59,141	\$60,783	\$62,606	\$64,484	\$66,418	\$277,872
Park Imp Fee C Water Access	\$110,975	\$47,478	\$47,004	\$46,534	\$47,929	\$181,527
Park Imp Fee W Water Access	\$45,680	\$45,218	\$46,574	\$47,972	\$49,410	\$206,716
Park Imp Fee E Land	\$59,690	\$37,714	\$38,845	\$40,011	\$41,211	\$172,412
Park Imp Fee E Fields & Courts	\$43,396	\$27,419	\$28,241	\$29,089	\$29,961	\$125,347
Park Imp Fee CC Water Access	\$23,182	\$19,617	\$20,205	\$20,812	\$21,436	\$89,680
Park Imp Fee VOPH Water Access	\$14,014	\$14,403	\$14,835	\$15,280	\$15,738	\$65,845
Park Imp Fee E Water Access	\$10,261	\$6,497	\$6,692	\$6,893	\$7,099	\$29,702
CAPITAL PROJECTS FUNDS TOTAL	\$22,995,160	\$22,752,531	\$18,245,661	\$11,140,295	\$7,713,445	\$18,896,659
TOTAL	\$22,995,160	\$22,752,531	\$18,245,661	\$11,140,295	\$7,713,445	\$18,896,659

Non-Recurring Capital Expenses

In addition to the project expenses listed above, there are non-recurring capital expenses approved for FY 2023. Some of these expenses may also be captured in capital projects.

Expense Type	FY 2023 Adopted
Electronic Resources in Libraries	81,728
Fleet Machinery & Equipment	32,085,350
Furniture, Fixtures & Equipment	75,000
IT Capital Purchase Hardware/Software	1,284,011
Library Books	735,000
Other Equipment	6,392,944
Total	40,654,033



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Impact of the CIP on Operating Budget

Operating Expenses

Most capital projects will impact the County's operating budget by increasing expenditures. Sometimes, those increases can be offset by anticipated savings in other expense accounts or new revenues generated by that project. Many projects have a negligible impact, an unknown impact, or the impact to the operating budget falls outside of the five-year capital plan. When possible, the County considers these impacts in the capital project approval process.

An example to consider is construction of a new library. The new library will require personnel and related materials and supplies to operate once completed. The operating expenditures identified in the table below include personnel costs and annual building and equipment maintenance.

Another example is the addition of a pump station and force main. There will be expenses each year to continue to maintain the equipment and to ensure smooth functioning for our citizens.

The table below shows the projected operating expenses associated with many of the County's current approved capital projects:

Countywide CIP Operating Impacts

Data

Records

Project - subproject Name	Account Name	FY 2023 Adopted (\$)	FY 2024 Proposed (\$)	FY 2025 Proposed (\$)	FY 2026 Proposed (\$)	FY 2027 Proposed (\$)
Anderson Family Park	Other Services	0.00	25,000.00	25,000.00	25,000.00	
Animal Shelter Expansion	Life And Health Insura...	0.00	0.00	44,000.00	44,000.00	
Animal Shelter Expansion	Regular Salaries & Wa...	0.00	0.00	262,574.00	262,574.00	
Animal Shelter Expansion	FICA	0.00	0.00	23,004.00	23,004.00	
Animal Shelter Expansion	Retirement Contributi...	0.00	0.00	22,235.00	22,235.00	
Animal Shelter Expansion	Operating Supplies	0.00	0.00	65,100.00	65,100.00	
Animal Shelter Expansion	Apparel And Other Clo...	0.00	0.00	1,740.00	1,740.00	
Animal Shelter Expansion	Medical Operating Sup...	0.00	0.00	86,400.00	86,400.00	
Animal Shelter Expansion	Training	0.00	0.00	1,743.00	1,743.00	
Green Key Estates Drainage Improve...	Other Services	0.00	0.00	5,000.00	5,000.00	
In-Line Booster Station	Other Services	0.00	0.00	50,000.00	50,000.00	
Jay B. Starkey Wilderness Park Cabi...	Utilities - Electric	2,800.00	2,800.00	2,800.00	2,800.00	
Lafitte Drive	Other Services	0.00	0.00	0.00	7,000.00	
Magnolia Valley Storage and Wetland...	Other Services	0.00	0.00	0.00	5,000.00	
NW Service Area Water Treatment T...	Other Services	0.00	0.00	0.00	250,000.00	
Port Richey Northern Outfall	Other Services	0.00	0.00	6,000.00	6,000.00	
Sea Pines Neighborhood Flood Abate...	Other Services	0.00	0.00	0.00	2,500.00	

SE Master Pump Station & Force Main	Other Services	0.00	25,000.00	25,000.00	25,000.00
Stormwater Road-Related Drainage I...	Other Services	2,000.00	2,000.00	2,000.00	2,000.00
Village of Pasadena Hills WTP	Other Services	0.00	45,000.00	45,000.00	45,000.00
Wesley Chapel (Seven Oaks) Library	Fleet Machinery & Equ...	0.00	35,000.00	0.00	0.00
Wesley Chapel (Seven Oaks) Library	Library Books	0.00	36,750.00	73,500.00	73,500.00
Wesley Chapel (Seven Oaks) Library	Uncapitalized Equipm...	0.00	525.00	1,050.00	1,050.00
Wesley Chapel (Seven Oaks) Library	Regular Salaries & Wa...	0.00	336,589.50	673,179.00	673,179.00
Wesley Chapel (Seven Oaks) Library	FICA	0.00	26,927.00	53,854.00	53,854.00
Wesley Chapel (Seven Oaks) Library	Retirement Contributi...	0.00	26,927.00	53,854.00	53,854.00
Wesley Chapel (Seven Oaks) Library	Life And Health Insura...	0.00	220,000.00	220,000.00	220,000.00
Wesley Chapel (Seven Oaks) Library	Other Services	0.00	27,145.50	54,281.00	54,281.00
Wesley Chapel (Seven Oaks) Library	Travel & Per Diem	0.00	6,602.00	13,204.00	13,204.00
Wesley Chapel (Seven Oaks) Library	Communications	0.00	11,857.50	23,715.00	23,715.00
Wesley Chapel (Seven Oaks) Library	Freight And Postage S...	0.00	157.50	315.00	315.00
Wesley Chapel (Seven Oaks) Library	Utilities - Electric	0.00	46,639.50	93,279.00	93,279.00
Wesley Chapel (Seven Oaks) Library	Utilities - Water/Waste...	0.00	7,773.50	15,547.00	15,547.00
Wesley Chapel (Seven Oaks) Library	Utilities - Waste Disposal	0.00	497.50	995.00	995.00
Wesley Chapel (Seven Oaks) Library	Rentals And Leases	0.00	2,730.00	5,460.00	5,460.00
Wesley Chapel (Seven Oaks) Library	Maintenance - Compu...	0.00	3,150.00	3,150.00	3,150.00
Wesley Chapel (Seven Oaks) Library	Printing And Binding	0.00	971.50	1,943.00	1,943.00
Wesley Chapel (Seven Oaks) Library	Replacement - County...	0.00	0.00	4,725.00	4,725.00
Wesley Chapel (Seven Oaks) Library	Office Supplies	0.00	3,806.50	7,613.00	7,613.00
Wesley Chapel (Seven Oaks) Library	Operating Supplies	0.00	5,434.00	10,868.00	10,868.00
Wesley Chapel (Seven Oaks) Library	Gas Oil Lubricants	0.00	262.50	525.00	525.00
Wesley Chapel (Seven Oaks) Library	Training	0.00	2,625.00	5,250.00	5,250.00
WTE Expansion	Other Services	0.00	0.00	0.00	0.00



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Debt Summary

Debt Service Funds

Pasco County utilizes ten debt service funds to account for the repayment of long-term financing utilized by the County, including but not limited to franchise revenue bonds, capital revenue bonds, and bank loans. Pasco County voters approved four General Obligation Bonds in the November 2018 general election. We have borrowed nearly \$232 million since June 2019.

The FY 2023 debt service expenses are budgeted at \$25,294,959 or just 2.04 percent of FY 2023 net budgeted expenditures. Debt service expenses are \$5,388,508, or 27.1%, more than FY 2022 budgeted debt service. The general debt service for non-enterprise, non-general obligation debt service funds is budgeted at \$14,528,955 which is \$2,996,807 more than the FY 2022 non-enterprise, non-general obligation debt service. This increase in debt service is driven primarily by the addition of debt service for the issuances of the Half-Cent Sales Tax Bonds, series 2022A, 2022B, and 2022C.

Tommytown Debt Service Fund

This bond, issued in February 1, 2007, had an original maturity date of August 1, 2026. During Fiscal Year 2022, this bond has been defeased by paying off the remaining principal of the loan to save the County \$718,000 in interest. The \$13,000,000 Variable Fixed Rate Note from the U.S. Department of Housing and Urban Development was used for the Tommytown Neighborhood revitalization project.

Guaranteed Entitlement Refunding Revenue Bonds, Series 2013A Fund

This \$9,985,000 bond, issued July 10, 2013, matures October 1, 2033. The FY 2023 debt service totals \$709,188 for principal and interest. This bond partially refunded the Guaranteed Entitlement Revenue Refunding Bonds Series 2003, originally issued in 1989 to fund new voting machines; new Tax Collector building on U.S. 19; purchase land for the park expansion and the Land O' Lakes Community Center expansion; purchase a facility for the Health Department and Community Development Division; and provide funding for the Geiger Pond Stormwater drainage project. The guaranteed first and second entitlements of State Revenue Sharing revenues are pledged to support this debt issue.

Guaranteed Entitlement Refunding Revenue Bonds, Series 2013B Fund

This is the second of two issues used to refund the Guaranteed Entitlement Revenue Refunding Bonds Series 2003 that was originally issued in 1989. The Guaranteed Entitlement Refunding Revenue Bonds Series 2013A Series was the other portion of the refunding effort. The \$15,310,000 bank loan, issued December 1, 2013, matures October 1, 2033. Debt service for FY23 totals \$986,615 for principal and interest. To take advantage of lower interest rates, the bond was refunded with a bank loan rather than a bond issue. The guaranteed first and second entitlements of State Revenue Sharing revenues are pledged to support this debt issue. As explained above, capital projects were completed with the prior bond which this issue is refunding; no additional capital projects were funded with this loan.

Half Cent Sales Tax Series 2013A Fund

This \$33,785,000 bond, issued July 10, 2013, matures October 1, 2033. Debt service totals \$1,621,625 for principal and interest for FY23. This bond refunded the Half-Cent Sales Tax Revenue Bonds, Series 2003 issued to fund the expansion of two Sheriff's office facilities; the New Port Richey Judicial Center; and the expansion, renovation, or construction of various parks, libraries, animal service facilities, data centers, and fire stations. The Series 2013A bond issue was refunded in FY22 with the Half-Cent Sales Tax Refunding Revenue Bonds, Series 2022A and 2022B. There are \$3,241,125 remaining for Principal and Interest payments due by December 1, 2023 to pay off the bond. Capital projects were completed with the prior bond which this issue is refunding; no additional capital projects were funded with this loan.

Half-Cent Sales Tax Revenue Refunding Bond, Series 2022A Fund

This \$5,847,000 bond, issued May 25, 2022, matures October 1, 2028. This bond refunded a portion of the Series 2013A bond to save \$750,512 in interest payments by September 30, 2029. The debt service payments total \$181,525 for Fiscal Year 2023.

Half-Cent Sales Tax Revenue Refunding Bond, Series 2022B Fund

This \$15,839,000 bond, issued May 25, 2022, matures October 1, 2028. This bond refunded a portion of the Series 2013A bond to save \$1,253,737 in interest payments by September 30, 2034. The debt service payments total \$589,826 for Fiscal Year 2023.

Half-Cent Sales Tax Revenue Refunding Bond, Series 2022C Fund

This \$34,805,000 bond, issued June 23, 2022, matures October 1, 2042. This bond is being used to support the design, construction, reconstruction, renovation, expansion, improving and equipping the County jail facility located in Land O' Lakes. The total cost of the project is expected to be \$197,000,000 with funding from the Half-Cent Sales Tax Revenue Refunding Bond, Series 2022C as well as the GO Bond issuances, Series 2019A and 2021B. The debt service payments are interest only in the amount of \$1,343,860 for Fiscal Year 2023.

Tourist Development Tax Revenue Bond Series 2021 Fund

This \$16,970,000 bond, issued August 26, 2021, matures on October 1, 2035. This bond refunded A \$20,105,000 bank loan that was issued on September 1, 2017. The funds are used to build the Wiregrass Sports Complex (\$15 million) and Gulf access infrastructure such as boat ramps (\$5 million). Since the Wiregrass Sports Complex will be operated by a third party for a profit, this will be a taxable loan. The County Commission increased the Tourist Development Tax from 4% to 5% in FY 2022 to enable it to service this new debt. The refunding will save \$1,732,383 in interest payments by October 1, 2035. The debt service payments total \$1,490,944 for Fiscal Year 2023.

Park Capital Improvement Non-Ad Valorem Revenue Bond Fund

This \$7,920,000 revenue bond, issued May 21, 2020, matures October 1, 2029. This 'bond' is actually a private placement loan with an interest rate of 1.1%. Debt service totals \$890,455 for principal and interest for Fiscal Year 2023. The outstanding balance at year-end will be \$5,995,000. A portion of the requested funding (\$5,200,000) will be used to complete the original design at SRDP. This includes the construction of six additional multi-purpose sports fields, one concession/restroom building, and completing the remainder of the parking lot. The remaining funds (\$2,665,000) will be used at SunWest Park to build-out the remainder of the Park to include a multi-use trail; one concession/restroom/shower facility; two pavilions; paving of the north parking lot; erecting an observation tower; installing an additional knee wall/parking staircase; and purchasing cabana style lounge chairs and umbrellas. The County has pledged legally available non-ad valorem revenue in a Covenant to Budget and Appropriate (CB&A) to service the debt.

Penny for Pasco Public Safety Bond Fund

A \$15,080,000 bank loan was secured on April 20, 2016 to fund the upgrade to the critical public safety radio communication technology and infrastructure including conversion to a digital system and constructing radio transmission towers. The loan fully matures October 1, 2024. The FY 2023 debt service is \$1,899,267, and the outstanding balance at year-end will be \$3,740,000. The County has pledged the 20 percent public safety allocation of the 45 percent of the County's Penny for Pasco sales tax allocation as the primary security for the repayment of this loan.

Water and Sewer Fund

The water and wastewater system is a capital-intensive system requiring periodic upgrades to accommodate modernization, growth, and regulations. The total FY 2023 debt service for this fund totals \$14,894,577, for principal and interest, which is a 0.7% increase from FY 2022. The County has three outstanding bonds for which it is currently paying principal and interest.

May 2014

The County issued \$54,290,000 (Series 2014A) to advance refund a portion of the Series 2006 Bonds and \$50,620,000 (Series 2014B) to issue new bonds for capital improvements. The amount of Series 2006 Bonds that were advanced refunded totaled \$56,525,000 and the balance of the bonds, in the amount of \$5,900,000, remained as Series 2006 bond debt. The advanced refunding was expected to generate \$3.5 million of net present value savings. The \$50 million in new revenue bonds for capital improvements (i.e., Series 2014B) includes the Embassy Hills and Wesley Center Regional Waste Water Treatment Plant expansion projects. Revenues from user fees are pledged toward this debt service.

October 2019

The County issued \$121 million Water and Sewer Refunding Revenue Bond, Series 2019, to refund the following outstanding issues:

- Water and Sewer Refunding Revenue Bonds, Series 2006
- Water and Sewer Revenue Bonds, Series 2009A
- Taxable Water and Sewer Revenue Bonds, Series 2009B (Build America Bonds)

The net present value savings of this refunding is expected to exceed \$25,000,000 over the life of the issue. Revenues from user fees are pledged toward this debt service.

June 2020

The County agreed to borrow \$29,300,000 in a private placement (BB&T Bank) to finance the acquisition of the commercial Pasco Aqua Utility System (i.e., Aqua System) which will be incorporated into the County's existing combined water and sewer system. The term of the Series 2020 loan is 20 years with an initial interest rate of 2.48%. The acquisition price will include the amount required to defease Aqua System's Utility Revenue Bonds, Series 2013A issued by the Florida Governmental Utility Authority ("FGUA"), and to fund the cost of capital improvements and replacement and renewal projects to bring the Aqua System facilities up to County standards. Revenues from user fees, including revenue from the Aqua System itself, are pledged toward this debt service.

Solid Waste System Fund

The Series 2015 Bonds were issued July 22, 2015 for the purpose of refunding the Series 2011 Solid Waste Disposal and Resource Recovery Bonds. The Series 2015 Bonds mature October 1, 2024. The FY 2023 debt

service on this \$18,170,000 bond issue totals \$4,854,037 for principal and interest. The net present value of \$3,211,000 savings will be realized over the life of the bond

Bond Ratings

The County has secured the following ratings for its bond issues from the three Wall Street Rating Agencies.

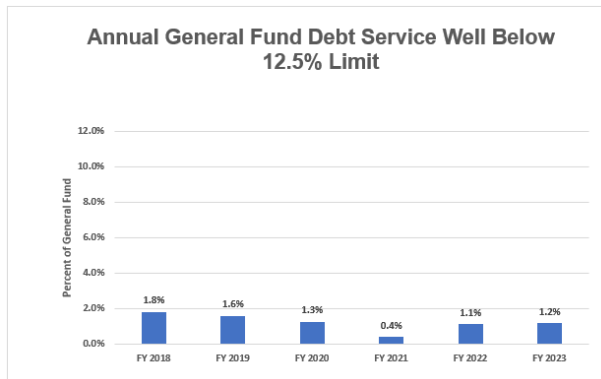
Debt Issues (2)	Standard and Poor's	Fitch	Moody's
Governmental Activities:			
\$9,985,000 Guaranteed Entitlement Refunding Revenue Bonds, Series 2013A	-	AA	Aa2
\$33,785,000 Half-cent Sales Tax Refunding Revenue Bonds, Series 2013A	-	AA	Aa2
\$15,310,000 Guaranteed Entitlement Refunding Revenue Bonds, Series 2013B	-	AA	Aa2
\$20,105,000 Tourist Development Tax Revenue Bonds, Series 2017	-	-	-
\$22,200,000 Second Local Option Fuel Tax Refunding Revenue Bond, Series 2020	-	-	-
\$7,920,000 Capital Improvement Non-Ad Valorem Revenue Bond, Series 2020	-	-	-
\$13,000,000 Note, HUD Section 108, 2006	-	-	-
\$15,080,000 Note, Public Safety, Series 2016	-	-	-
\$19,675,000 General Obligation Bonds Jail Projects, Series 2019A	-	AA	Aa2
\$15,690,000 General Obligation Bonds Fire-Rescue Projects, Series 2019B	-	AA	Aa2
\$8,020,000 General Obligation Bonds Parks And Recreation Projects, Series 2019C	-	AA	Aa2
\$7,960,000 General Obligation Bonds Libraries Projects, Series 2019D	-	AA	Aa2
Business-Type Activities:			
\$71,160,000 Water and Sewer Refunding Revenue Bonds, Series 2006	AA+	AA	-
\$31,715,000 Water and Sewer Revenue Bonds, Series 2009A (1)	AA+	AA	-
\$15,655,000 Water and Sewer Revenue Bonds, Series 2009B (1)	AA+	AA	-
\$54,290,000 Water and Sewer Refunding Revenue Bonds, Series 2014A	AA+	AA	Aa2
\$50,620,000 Water and Sewer Improvement Revenue Bonds, Series 2014B	AA+	AA	Aa2
\$18,795,000 Water and Sewer Refunding Revenue Bond, Series 2019	AA+	AA	Aa2
\$26,210,000 Water and Sewer Revenue Bonds, Series 2020	AA+	AA	Aa2
\$39,150,000 Solid Waste Disposal and Resource Recovery System Refunding Revenue Bonds, Series 2011 (AMT)	-	-	Aa3
\$18,170,000 Solid Waste and Resource Recovery Systems Refunding Revenue Bond, Series 2015	-	-	Aa3

Debt Management

Pasco County is not subject to a legally imposed debt limit but makes careful use of debt to finance major capital projects, such as new buildings, renovations, infrastructure improvements, and major equipment purchases, per the self-imposed policies detailed below.

The County finances major capital equipment and facilities based on their expected economic lives. It is not prudent to spend operating cash on assets that have lives greater than five years. This is because long lived capital items are paid for gradually over their useful lives by an annual depreciation charge to the current accounting period. In addition, the recent refinanced loans and bonds have low interest rates that make debt financing economical and wise compared to cash financing.

The State of Florida has not imposed a legal debt limit on local governments. The County, however, follows two self-imposed guidelines and policies in relation to debt management as illustrated below.



Annual General Fund Debt Service expense is limited to 12.5% of the total General Fund Budget.

The General Fund expenditures for Fiscal Year 2023 are budgeted at \$456,280,165. The General Fund annual debt service includes the revenue transfer for the Guaranteed Entitlement 2013A and 2013B Loans, and the Half-Cent Sales Tax bonds, series 2013A, 2022A, 2022B, and 2022C debt service, all of which total \$5,456,799, or 1.2%, well below the self-imposed limit of 12.5%.

General Obligation Debt outstanding shall not exceed 5% of the County's taxable assessed value.

General obligation (GO) bonds allow counties to borrow money to pay for capital improvements and projects that benefit the entire community. Repayment of GO bonds is guaranteed by the "full faith and credit" of the local government and the ability to raise taxes to pay the debt service via a separate voter approved debt levy.

In November 2018 voters approved four General Obligation Bonds authorizing the County to borrow up to \$240 million. The proceeds from the four bonds will be used to expand the Detention Center; build four new stations in underserved areas, rebuild five of the stations in the worst condition, and re-locate the Fire Training Center to the central part of the County; invest in park amenities; and modernize seven branch libraries. These are the first general obligation bonds the County has procured since 1988.

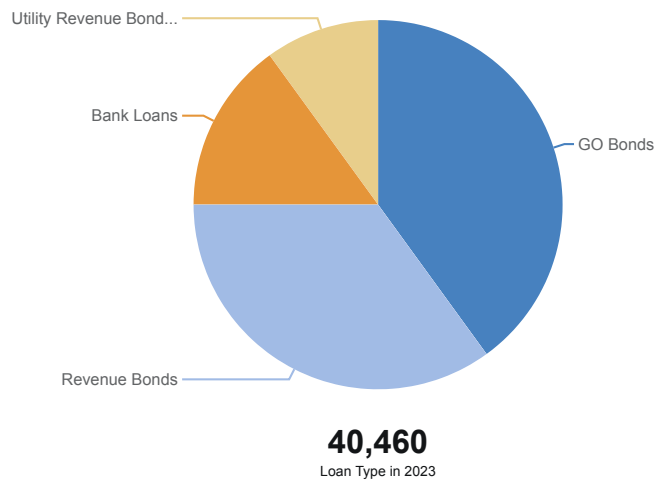
Since June 2019 the County borrowed \$231.5 million which will allow it to complete the projects stated above. With the County's taxable assessed value approaching \$41 billion, the borrowed funds installments puts the GO Bond debt at 0.57% of taxable assessed values.

Debt Service Budget Summary	FY 2022 Adopted Budget	FY 2023 Adopted Budget	\$ Change from FY 2022 Budget	% Change from FY 2022 Budget
Revenues				
Ad Valorem (Debt Service Millage)	8,490,631	10,903,529	2,412,898	28.42%
Community Development Block Grant	1,112,419	494,084	(618,335)	-55.58%
State Shared Revenue (General Fund)	1,700,830	1,702,100	1,270	0.07%
Half-Cent Sales Tax (General Fund)	2,674,125	3,754,699	1,080,574	40.41%
Penny for Pasco	1,901,311	1,899,267	(2,044)	-0.11%
Tourist Development Tax	332,095	1,121,958	789,863	237.84%
Park Impact Fee Fund	1,005,118	1,268,882	263,764	26.24%
Local Option Fuel Tax Fund	2,806,249	4,775,555	1,969,306	70.18%
Water and Sewer Fund User Fees	14,794,455	14,894,577	100,122	0.68%
Solid Waste System Revenue	4,855,771	4,854,037	(1,734)	-0.04%
Total Revenues	39,673,003	45,668,687	5,995,684	15.11%
Expenditures				
-Tommytown Debt Service	1,112,419	494,084	(618,335)	-55.58%
-Guaranteed Entitlement Refunding Revenue Bond Series 2013A	710,510	714,188	3,678	0.52%
-Guaranteed Entitlement Refunding Revenue Bond Series 2013B	990,320	991,615	1,295	0.13%
-Half-Cent Sales Tax Series 2013	2,674,125	1,626,625	(1,047,500)	-39.17%
-Half-Cent Sales Tax Series 2022A	-	186,525	186,525	N/A
-Half-Cent Sales Tax Series 2022B	-	594,826	594,826	N/A
-Half-Cent Sales Tax Series 2022C	-	1,348,860	1,348,860	N/A
-Park Capital Improvement Bond Series 2020A	894,420	895,455	1,035	0.12%
-Penny for Pasco Public Safety Bond 2016	1,901,311	1,899,267	(2,044)	-0.11%
-Tourist Development Loan Series 2017	-	-	-	0.00%
-Tourist Development Loan Series 2021	442,794	1,495,944	1,053,150	237.84%
-Second Local Option Fuel Tax Loan Series 2020	-	-	-	0.00%
-Second Local Option Fuel Tax Loan Series 2021	2,806,249	4,775,650	1,969,401	70.18%
-Water and Sewer Refunding Revenue Bond Series 2006*	-	-	-	0.00%
-Water and Sewer Refunding Revenue Bond Series 2009A & 2009B*	-	-	-	0.00%
-Water and Sewer Refunding Revenue Bond Series 2014A & 2014B	6,240,700	6,240,700	-	0.00%
-Water and Sewer Refunding Revenue Bond Series 2019	6,827,475	6,925,125	97,650	1.43%
-FGUA 2020 Bank Loan	1,726,280	1,728,752	2,472	0.14%
-Solid Waste Disposal and Resource Recovery Bonds Series 2011	-	-	-	N/A
-Solid Waste Refunding Bond Series 2015	4,855,771	4,854,037	(1,734)	-0.04%
Total Revenue Bonds & Loans	31,182,374	34,771,653	3,589,279	11.51%
-General Obligation Bond 2019A - Detention Center	1,334,090	1,344,570	10,480	0.79%
-General Obligation Bond 2019B - Fire Rescue	1,067,209	1,070,037	2,828	0.26%
-General Obligation Bond 2019C - Park Improvements	498,806	505,049	6,243	1.25%
-General Obligation Bond 2019D - Library Renovations	487,946	494,263	6,317	1.29%
-General Obligation Bond 2020A - Fire Rescue	1,620,863	2,161,773	540,910	33.37%
-General Obligation Bond 2021A - Library Renovations	417,910	386,599	(31,311)	-7.49%
-General Obligation Bond 2021B - Detention Center	3,063,807	4,649,870	1,586,063	51.77%
-General Obligation Bond 2022A - Park Improvements	-	397,746	397,746	N/A
Total General Obligation Bonds	8,490,631	11,009,907	2,519,276	29.67%
Total Expenditures	39,673,005	45,781,560	6,108,555	15.40%
*The Series 2006, 2009A, & 2009B Bonds were refunded by the Series 2019 Bond.				

Principal and Interest Payments for all County Debt through Maturity

2023 Debt Principal and Interest

Data Updated Oct 14, 2022, 6:25 PM



The above pie charts depicts the sum total of principal and interest payments by loan type to be paid through maturity of each loan. The below table breaks out the principal and interest by loan through the maturity of the debt.

Updated On 14 Oct, 2022

 Showing 20 rows

Broken down by

Loan Type

Data

Records

Fund Number ▾	Loan Type ▾	Loan Name ▾	Remaining Principal as of 9/30/22 (\$) ▾	Remaining Interest as of 9/30/22 (\$) ▾
2401	Utility Revenue Bonds	Water and Wastewater	229,475,000.00	94,577,001.40
2245	GO Bonds	2021B	82,340,000.00	74,081,000.00
2208	Revenue Bonds	2021 SLOGT	73,375,000.00	4,814,467.00
2213	Revenue Bonds	2022C Half-Cent Sales ...	34,805,000.00	28,882,234.72
2207	GO Bonds	2020A	32,125,000.00	28,607,875.00
2240	GO Bonds	2019A	19,285,000.00	15,788,875.00
2209	Bank Loans	2021 TDT	16,808,750.00	2,775,509.90
2212	Revenue Bonds	2022B Half-Cent Sales ...	15,839,000.00	4,141,637.67
2241	GO Bonds	2019B	15,375,000.00	12,597,625.00
2450	Utility Revenue Bonds	Solid Waste	13,775,000.00	635,589.50
2235	Revenue Bonds	2013B Revenue Bond	10,120,000.00	1,539,040.50
2210	GO Bonds	2022A	9,940,000.00	9,347,544.44
2204	GO Bonds	2021A	9,230,000.00	3,398,278.32
2242	GO Bonds	2019C	7,840,000.00	5,278,375.00
2243	GO Bonds	2019D	7,765,000.00	5,036,875.00
2205	Bank Loans	2020 Park Capital	6,815,000.00	304,067.50
2233	Revenue Bonds	2013A Revenue Bond	6,740,000.00	4,169,537.00
2211	Revenue Bonds	2022A Half-Cent Sales ...	5,847,000.00	775,112.94
2236	Bank Loans	2017 Public Safety	5,570,000.00	125,140.80
2234	Revenue Bonds	2013A Half-Cent Sales ...	3,085,000.00	156,125.00



Fiscal Year 2023 Adopted Budget

[Budget Home](#)[Section Home](#)

Departmental Information

Service Excellence

In Pasco County, we strive to provide excellent public services that meet the needs of our citizens and enhance the quality of life for our residents and visitors. It is the goal of every County employee to provide our customers with the highest caliber of service in all areas of County government. Each branch is listed below with its departments. Take a moment to look at the core services performed by each department, as well as their individual budgets, goals and objectives, and position summaries.

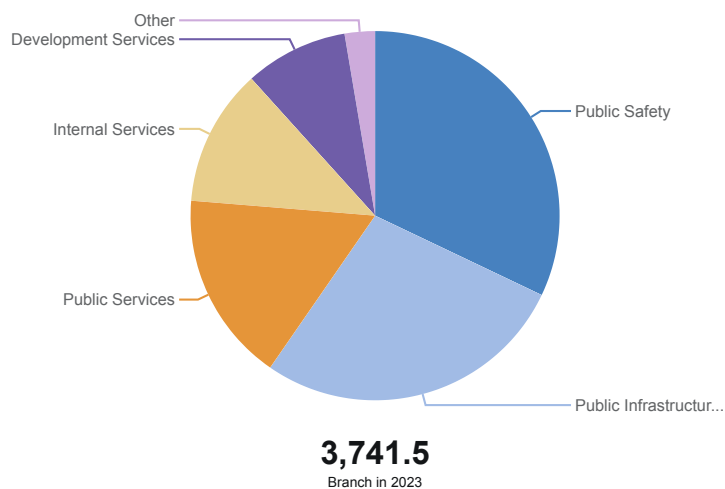
Department Directory by Branch

- **Constitutional Officers**
 - Clerk & Comptroller
 - Property Appraiser
 - Sheriff
 - Supervisor of Elections
 - Tax Collector
- **Development Services**
 - Development Services Administration
 - Building Construction Services
 - Code Compliance
 - Planning & Development
- **Internal Services**
 - Internal Services Administration
 - Emergency Management
 - Emergency Services
 - Facilities Management
 - Fiscal Services
 - Fleet Management
 - Human Resources
 - Information Technology
 - Office of Management & Budget
 - Purchasing
- **Judicial**
 - County Alcohol & Other Drug Abuse
 - Court Innovations
 - Court Technology - Administration
 - Court Technology - Criminal Justice Information Systems
 - Guardian ad Litem
 - Medical Examiner
 - Public Defender
 - State Attorney
 - Teen Diversion
- **Legislative/Administrative**
 - Board of County Commissioners
 - County Administration
 - County Attorney
 - Organizational Performance Management
- **Public Infrastructure**
 - Public Infrastructure Fiscal & Business Administration
 - Engineering Services
 - Public Works
 - Solid Waste & Resource Recovery
 - Street Lighting Assessments
 - Utilities Administration
 - Utilities Customer Information & Services
 - Utilities Engineering & Contract Management
 - Utilities Operations & Maintenance
- **Public Safety**
 - Public Safety Administration
 - Corrections
 - Fire Rescue
- **Public Services**
 - Public Services Administration
 - Animal Services
 - Community Development
 - Community Services
 - Cooperative Extension
 - Destination Management Organization
 - Library Services
 - Parks, Recreation, & Natural Resources
 - Public Transportation (GoPasco)
 - Support Services

Countywide Position Summary

Countywide Position Summary

Data Updated Sep 30, 2022, 2:28 PM



Download ▾ Help ▾ Share ▾

Updated On 7 Oct, 2022

Search in table

Search

Showing 8 rows

← Back

↺ Reset

Broken down by

Branch

≤ 07/01/2023 x

≥ 07/01/2023 x

Data

Records

Branch ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Development Services	290	314	338
Internal Services	420.5	440.5	449.5
Judicial	14	14	16
Legislative Administrative	77	81	83.5
Public Infrastructure	905.7	963.5	1031
Public Safety	686	761	1200
Public Services	557	575.5	623.5
Total	2950.2	3149.5	3741.5

Additional Positions in FY 2023

Positions added to the FY 2022 position summary are listed below by branch and department. New position requests are considered during the budget cycle and approved based on available funding and to execute the County's Strategic Plan.

Please note, the Public Safety branch is new for FY 2023. With the acquisition of management of the Pasco County Detention Center and the creation of the Corrections department, the addition of a Public Safety Administration department with a dedicated Assistant County Administrator was deemed appropriate. Fire Rescue, previously a stand-alone department, was moved under the leadership of this new branch. New positions to support the Detention Center operations have been added in multiple departments within the

Internal Services branch. A listing of the 383 Corrections positions may be found with the departmental information.

Development Services

Building Construction Services

- 10 Field Inspector II
- 1 Floodplain Technician I
- 5 Permit Technician
- 2 Plans Examiner IV

Development Services Administration

- 2 Code Enforcement Officer
- .5 One Stop Shop Receptionist

Internal Services

Facilities Management

- 1 Fabrication Specialist II
- 1 Facilities Operations Supervisor
- 1 Locksmith
- 2 SCADA Technical Specialist
- 1 Technical Contract Representative

Human Resources

- 1 Benefits Coordinator I
- 1 Human Resources Business Partner
- 1 Human Resources Employment Coordinator I
- 1 Risk Management Coordinator

Information Technology

- 1 IT Technician II - Technical Support

Office of Management & Budget

- 1 Budget Analyst II

Legislative Administrative

County Attorney

- 2 Assistant County Attorney
- 1 Director of Operations
- 1 Senior Assistant County Attorney

Organizational Performance Management

- 1 Customer Service Specialist II

Public Safety

Public Safety Administration

- 1 Assistant County Administrator
- Executive Assistant

Fire Rescue

- 55 Firefighter/Paramedic

Public Infrastructure

Public Infrastructure Fiscal & Business Administration

- 1 Accountant I
- 1 Billing Coordinator

Public Works

- 1 Senior Contract Specialist

Solid Waste & Resource Recovery

- 1 Special Equipment Operator

Utilities Administration

- 1 Program Manager
- 1 Utilities Performance Measurement Analyst
- 1 Utilities Performance Measurement Technical Specialist
- 1 Utilities Performance Measurement Technician

Utilities Customer Information & Services

- 5 Customer Service Specialist III
- 1 Project Coordinator II
- 1 Project Supervisor

Utilities Engineering & Contract Management

- 3 Engineer I
- 1 Principal Engineer

Utilities Operations & Maintenance

- 1 Inventory Data Entry Specialist
- 1 Labor Supervisor III
- 1 Lead Utility Worker
- 2 Plant Operator A
- 3 Special Equipment Operator
- 2 Utility Worker III

Public Services

Animal Services

- 1.50 Animal Control Officer

Cooperative Extension

- .5 One Stop Shop Receptionist
- 1 Program Assistant

Parks, Recreation & Natural Resources

- 4 Park Attendant I
- 2 Park Attendant II
- 2 Park Ranger
- 1 Human Resources Support Specialist
- 1 Project Manager
- 4 Recreation Leader

Constitutional Officers

Total position counts for the Constitutional Officers denote positions funded in part by the Board of County Commissioners based on hours worked. Any additions, eliminations, or reclassifications are under the purview of the individual Officers; titles for these positions are unknown to the BCC.

Constitutional Officers	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Clerk & Comptroller	339.00	322.00	319.00	320.00	325.00
Property Appraiser	62.00	60.00	56.00	62.00	62.00
Sheriff	1,215.00	1,214.00	1,232.00	1,308.00	1,052.00
Supervisor of Elections	22.00	21.00	25.00	25.00	25.00
Tax Collector	203.00	204.00	205.00	217.00	222.00
Total	1,841.00	1,821.00	1,837.00	1,932.00	1,686.00



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

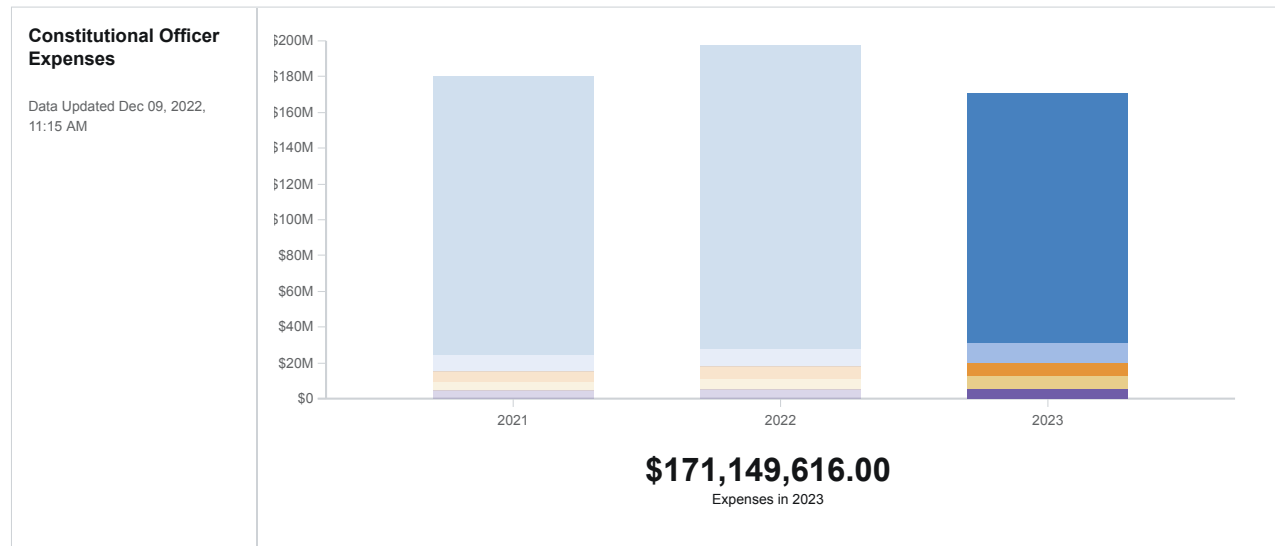
Constitutional Officers

Branch Description

The Constitutional Officers were established by the Florida Constitution and are independently elected officials. The Board of County Commissioners is the legislative and policy-making body of County government and makes budget decisions about appropriation of County funds to Constitutional Officers. Pasco County's Constitutional Officers include:

- [Clerk & Comptroller](#)
- [Property Appraiser](#)
- [Sheriff](#)
- [Supervisor of Elections](#)
- [Tax Collector](#)

Budget Summary



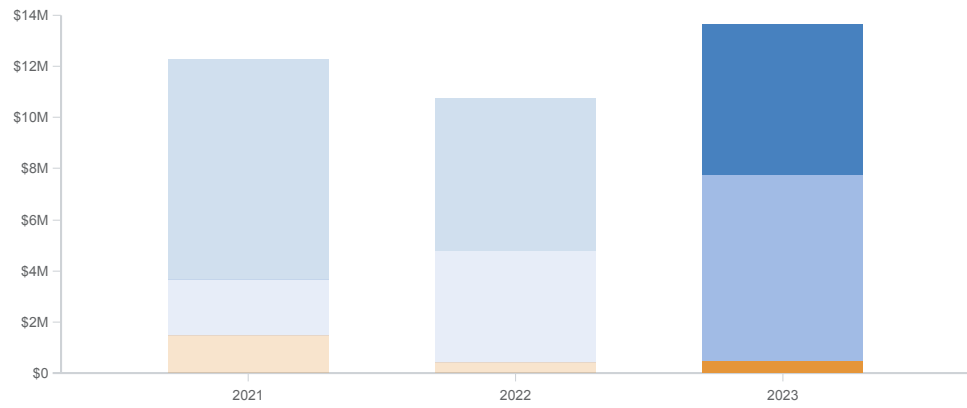
Constitutional Officer Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Sheriff	\$155,889,978	\$169,657,394	\$140,306,413
Tax Collector	\$9,454,674	\$10,030,438	\$11,238,438
Property Appraiser	\$5,869,651	\$6,857,161	\$6,853,722
Clerk & Comptroller	\$4,720,875	\$5,879,388	\$7,283,354
Supervisor of Elections	\$4,447,780	\$5,214,764	\$5,467,689
TOTAL	\$180,382,958	\$197,639,145	\$171,149,616

Funding Sources

Constitutional Officers Revenue

Data Updated Dec 09, 2022,
11:15 AM



\$13,681,791.00

Revenues in 2023

Constitutional Officers Revenue

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$8,632,850	\$5,954,719	\$5,954,719
Debt Service Funds	\$2,187,218	\$4,352,840	\$7,292,001
Special Revenue Funds	\$1,462,180	\$424,733	\$435,071
TOTAL	\$12,282,249	\$10,732,292	\$13,681,791



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Clerk & Comptroller

The Clerk & Comptroller, as an elected Constitutional Officer, serves as the Clerk of the Circuit Court, Clerk of the County Court, and Clerk to the Board of County Commissioners (BCC). The primary duties of the office are outlined in Chapters 28 and 218, Florida Statutes, including recording all instruments as required by law. This includes any instruments relating to the ownership, transfer, or claims against real or personal property; judgments entered by any court of this state; certificates of military discharge or separation; notices of liens for taxes; petitions for proceedings under the Bankruptcy Act of the United States, and dissolutions of marriage. Effective July 1, 2004, because of the Article V revision, the County is no longer responsible for funding the Clerk of the County Court or the Clerk of the Circuit Court.



This budget reflects only the functions of the Clerk of the BCC. The Clerk & Comptroller's Office is funded by both an appropriation from the BCC and fees generated from services provided to the public by the office. The Clerk & Comptroller expenses that are provided for by the BCC budget are broken into two items - BCC's fees and costs and Clerk's service fees. The BCC's fees and costs consist of bank fees, checking printing costs, etc., and the Clerk's service fees includes the Clerk's monthly charges, which consists of analysis fees and mobility fees.

The Clerk & Comptroller returns excess fees (including unexpended BCC appropriations) at the end of each fiscal year. Additional information regarding goals and programs can be obtained from the Office of the Clerk & Comptroller (www.pascoclerk.com).

Core Services

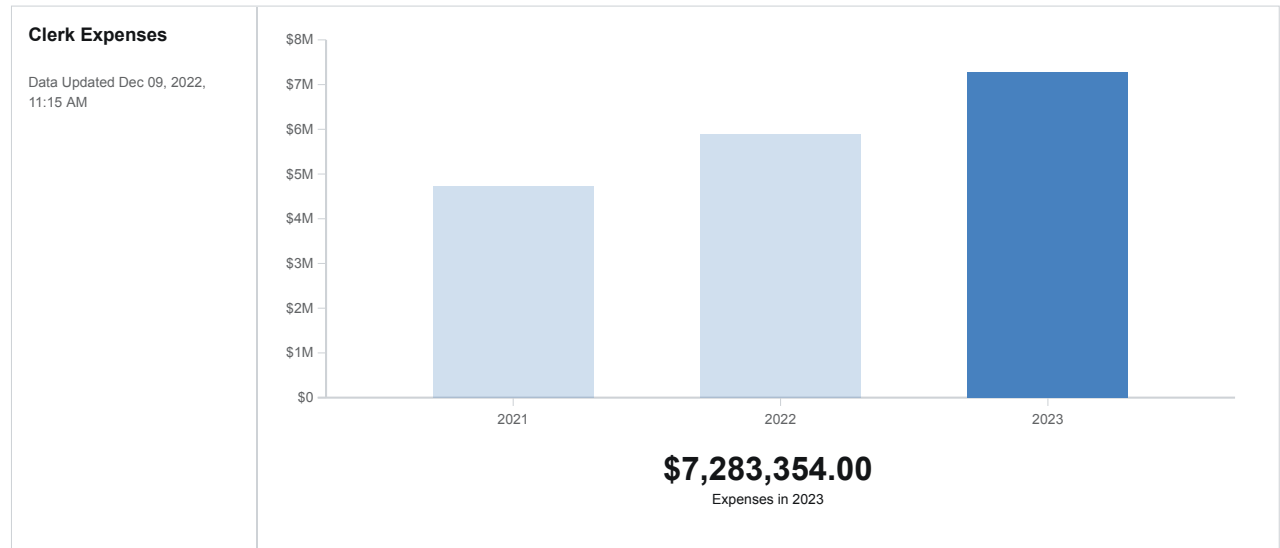
Clerk of the Court

Clerk of the Court services include - jury management, providing clerks for all courtroom attendance in juvenile and County court proceedings, maintaining records for case management, file control, evidence inventory and control, and court docketing. Fines and fees are recorded, collected, accounted for, and disbursed for traffic, misdemeanors, and restitution. Disbursements are made to the State, County, and municipalities.

Clerk of the Board of County Commissioners

Clerk of the BCC services fully funded by the BCC include - maintaining records, contracts, ordinances and minutes of all BCC meetings, workshops, committees, and commissions. Financial services include: preparation of annual financial statements, as well as processing of payroll for all BCC employees, pre-audit of all vendor checks and travel reimbursement, maintenance of all inventory records for fixed assets, participation in issuance of all County bonds, monitoring all data processing systems for disbursements through life cycle to ensure adequate audit and security controls, and investment of all BCC funds for the purpose of maximizing interest revenues.

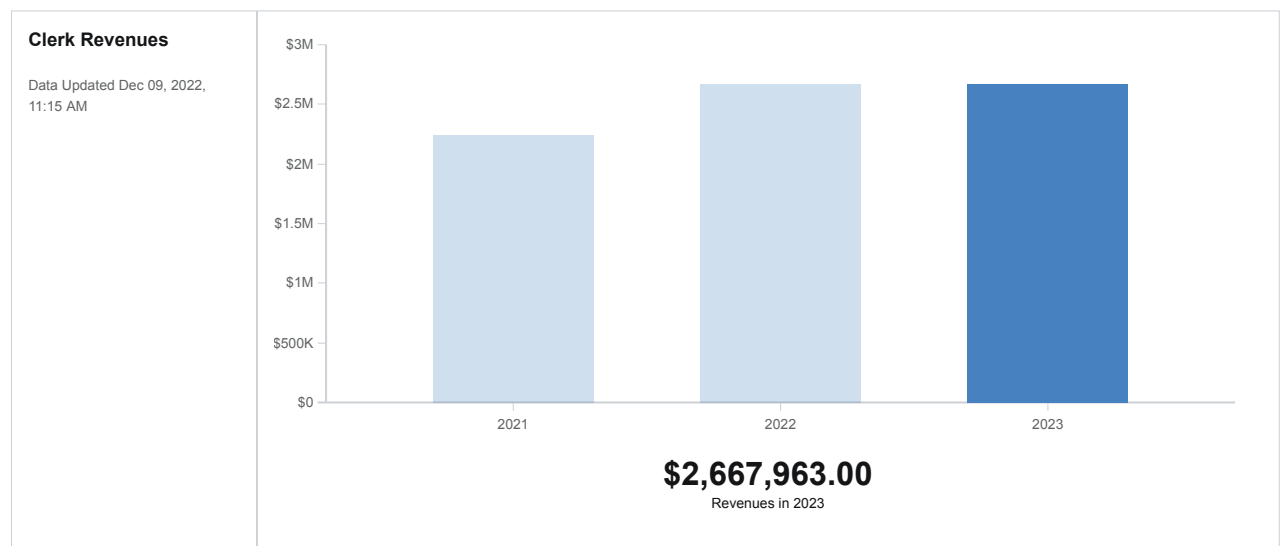
Budget Summary



Clerk Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$4,720,875	\$5,879,388	\$7,283,354
TOTAL	\$4,720,875	\$5,879,388	\$7,283,354

Funding Sources



Clerk Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,243,126	\$2,667,963	\$2,667,963
TOTAL	\$2,243,126	\$2,667,963	\$2,667,963



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Property Appraiser

The Property Appraiser, an elected official, is responsible for determining the value of property in the County for taxing purposes and processing and reviewing applications for exemptions.

The primary mission of the Pasco County Property Appraiser's Office is to fairly and equitably discover, list, and value all real estate and tangible personal property in Pasco County for the purpose of creating the annual ad valorem tax roll in accordance with applicable Florida Statute and the Florida Department of Revenue Substantive Regulations. Part of that mission involves providing prompt and courteous quality service, as well as, compiling accurate information to ensure fair, unbiased appraisals for assessment purposes, while making government more accessible to property owners through technology.



Core Services

The Property Appraiser's Budget is overseen by the Florida Department of Revenue and is billed to the Board of County Commissioners (BCC), Mosquito Control, and the Southwest Florida Management District as services rendered. The portioned share that is billed to the Board of County Commissioners is based on the portion of the total ad valorem taxes levied by respective taxing authorities. The BCC funds approximately 97 percent of the Property Appraisers Budget, having the discretion to review and comment only; those funds are provided for postage, including Notices of Proposed Property Taxes (TRIM), and requests for reimbursements.

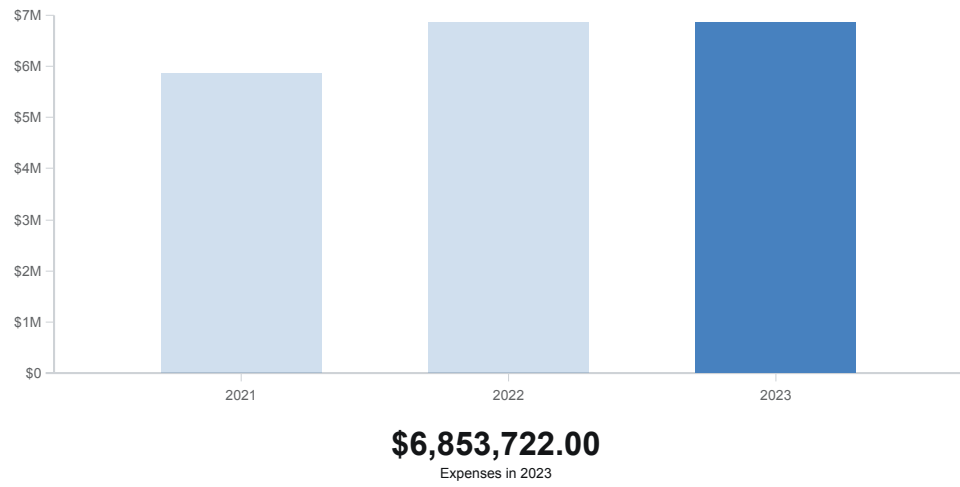
When the Property Appraiser's total revenue exceeds expenses, the surplus, termed "excess fees," is returned to the BCC and other taxing authorities on a pro-rata basis at the end of each fiscal year.

Additional information regarding exemptions and values can be obtained from the Office of the Property Appraiser (www.pascopa.com).

Budget Summary

Property Appraiser Expenses

Data Updated Dec 09, 2022, 11:15 AM



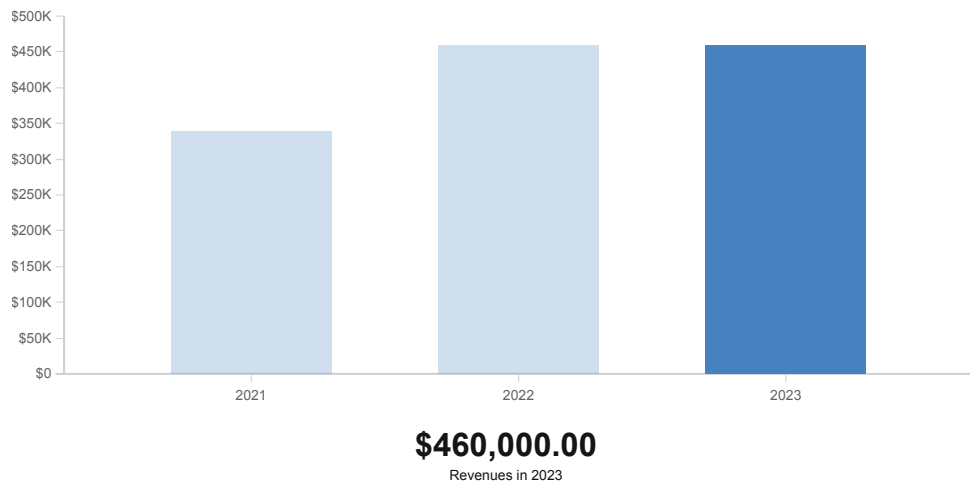
Property Appraiser Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$5,869,651	\$6,857,161	\$6,853,722
TOTAL	\$5,869,651	\$6,857,161	\$6,853,722

Funding Sources

Property Appraiser Revenues

Data Updated Dec 09, 2022, 11:15 AM



Property Appraiser Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$339,362	\$460,000	\$460,000
TOTAL	\$339,362	\$460,000	\$460,000



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Sheriff



The Sheriff, an independent, constitutional elected official, is responsible for the law enforcement and judicial bailiff within the County. The Sheriff's Office protects, serves, and defends the community while preserving the rights and dignity of all.

The Law enforcement Trust Fund was budgeted for the first time in FY1992. The money in this fund is generated by the proceeds of sale of forfeited goods and actual cash confiscated by the Sheriff. The proceeds of this fund may be expended only in accordance with the provisions of Chapter 932, Florida Statutes.

The Federal Forfeiture Fund was first budgeted in FY2020. These funds are used to reimburse the Pasco County Sheriff's Office for the match portion of the COPS grant. These funds are generated through the Department of Justice's Asset Sharing Program in which the Pasco Sheriff's Office receives a portion of forfeited goods and cash.

The Pasco County Board of County Commissioners assumed the responsibility of the operations and maintenance of the Detention Center starting in FY 2023.

Core Services

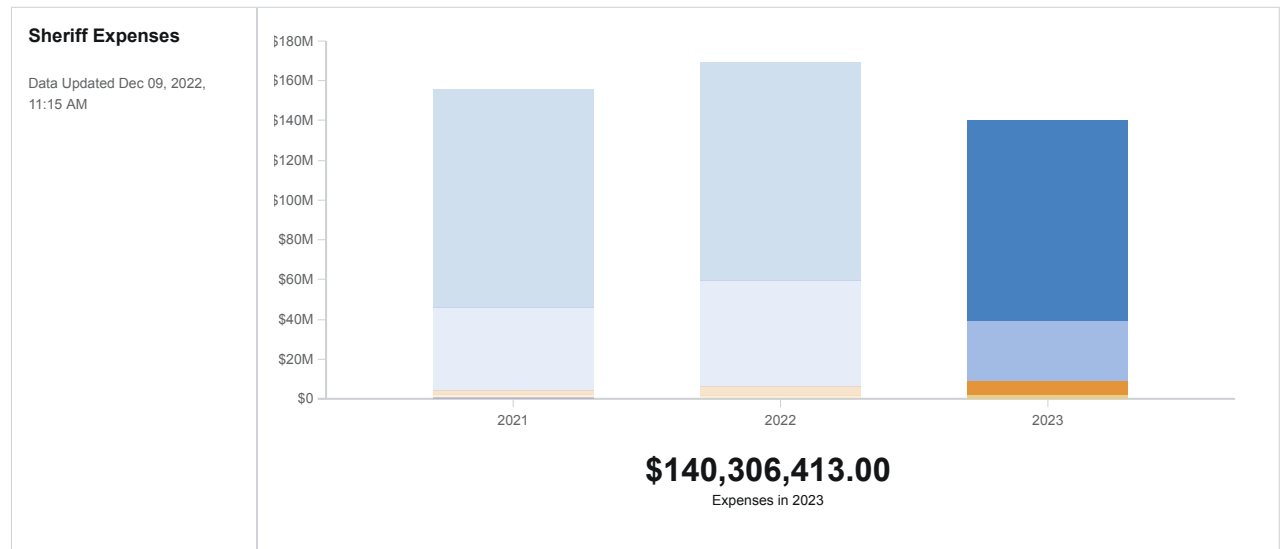
The Pasco County Sheriff's Office organizes its budget request into two services: law enforcement and judicial bailiff. The Sheriff's budget request is approximately 95 percent law enforcement and 5 percent judicial bailiff.

The Sheriff's expenses that are provided for by the Board of County Commissioners budget are broken into two items: contracts of law enforcement, and payments to other governments. The contracts of law enforcement include contracts with San Antonio and St. Leo. The payments to other governments consist of payments for school crossing guards.

The Sheriff's Office receives competitive grants for various activities. Since the grants are not guaranteed, the grants are not budgeted in advance. In the upcoming year, the actual expenses will be represented, if a grant is awarded to the Sheriff's Office. Additional information regarding goals and programs can be obtained from the Office of the Sheriff (www.pascosheriff.com).



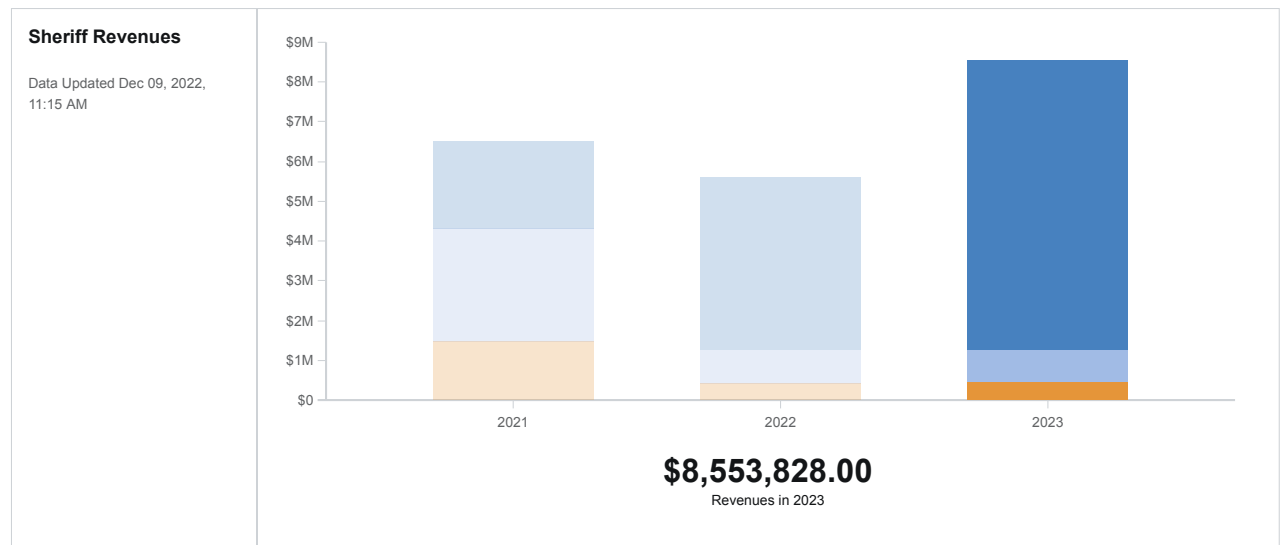
Budget Summary



Sheriff Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$110,091,006	\$110,091,006	\$100,910,679
Operating Expenditures	\$41,398,704	\$53,485,065	\$30,690,694
Debt Service	\$2,072,333	\$4,325,323	\$7,210,360
Capital Outlay	\$1,746,000	\$1,746,000	\$1,484,680
Grants and Aids	\$581,915	\$10,000	\$10,000
Other Uses	\$20	\$0	\$0
TOTAL	\$155,889,978	\$169,657,394	\$140,306,413

Funding Sources



Sheriff Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Debt Service Funds	\$2,187,218	\$4,352,840	\$7,292,001
General Fund	\$2,857,543	\$826,756	\$826,756
Special Revenue Funds	\$1,462,180	\$424,733	\$435,071
TOTAL	\$6,506,942	\$5,604,329	\$8,553,828



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Supervisor of Elections



PASCO COUNTY

BRIAN E. CORLEY, SUPERVISOR OF ELECTIONS

The Supervisor of Elections, an elected official, is responsible for ensuring that all district, County, State, and federal elections are conducted in accordance with appropriate laws. The Supervisor of Elections also has the responsibility for qualifying candidates for public office and all campaign reporting pertaining thereto. All public financial disclosures must be filed with the Supervisor of Elections on a yearly basis.

Providing accessible and convenient voter registration sites and polling places for all Pasco County residents is the responsibility of the Supervisor of Elections. The Supervisor of Elections also assists each of the six municipal governments in conducting their yearly elections. It is their intent to provide quality elections services to include transparent yet secure elections with timely and accurate results. Additionally, they strive to maintain accurate voter registration statistics and ensure voters are informed through our voter outreach initiatives and to remain apprised of and ensure compliance to Florida election laws.

The Supervisor of Elections is responsible for maintaining a voter registration roll of 405,329 registered voters in 120 voting precincts. The Supervisor of Elections also selects and trains over 2,000 poll workers for duty on Election Day.

Core Services

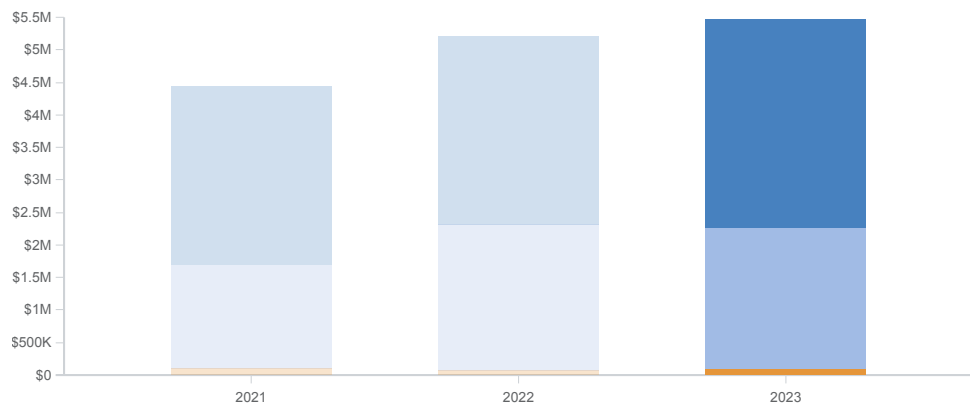
When the Supervisor of Elections' total revenue exceeds expenses, the surplus, termed "excess fees," is returned to the Board of County Commissioners and other taxing authorities on a pro-rata basis at the end of each fiscal year.

Additional information regarding goals and programs can be obtained from the Office of the Supervisor of Elections (www.pascovotes.com).

Budget Summary

SOE Expenses

Data Updated Dec 09, 2022,
11:15 AM



\$5,467,689.00

Expenses in 2023

SOE Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$2,745,963	\$2,889,285	\$3,205,396
Operating Expenditures	\$1,601,817	\$2,261,283	\$2,187,893
Capital Outlay	\$100,000	\$64,196	\$74,400
TOTAL	\$4,447,780	\$5,214,764	\$5,467,689



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Tax Collector



The Tax Collector, an elected official, is responsible for providing the public with an experience that includes excellent customer service delivered by courteous, knowledgeable, respectful, and professional staff. The Tax Collector collects, invests and distributes monies for various state, regional, and local governmental agencies and taxing authorities. The Tax Collector has become the sole provider for driver licenses in Pasco County.

Core Services

Florida Statute 192.091(2) indicates that the Tax Collector shall be entitled to receive, upon the amount of all real and tangible personal property taxes and special assessments collected and remitted the following commissions:

- Ten percent on the first \$100,000;
- Five percent on the next \$100,000;
- Three percent of the balance up to the amount of taxes collected and remitted on an assessed valuation of \$50 million; and
- Two percent on the balance.

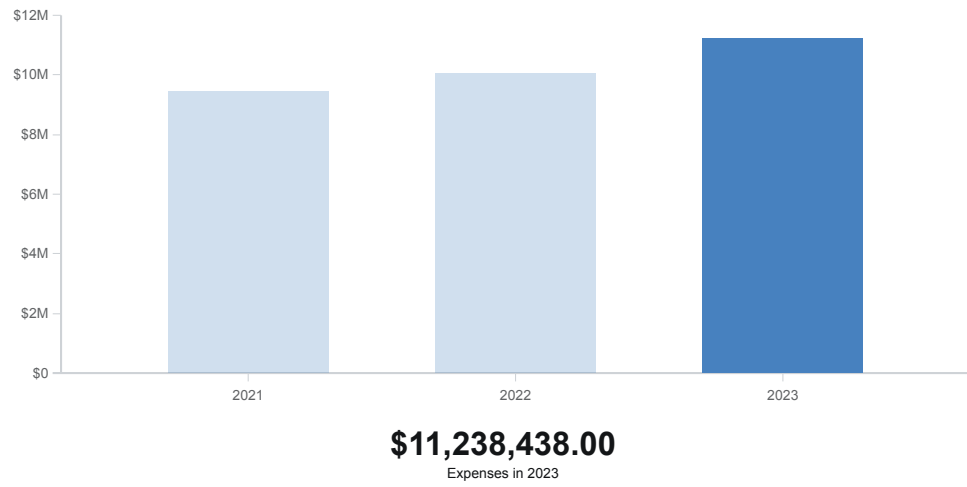
The Board of County Commissioners (BCC) is also required to pay the postage for mailing tax notices and the costs for title searches associated with County tax deed applications. The budgeted figures represent required County expenses and vary from year to year, depending upon the dollar amount of taxes levied by the BCC and the School Board. They do not represent the Tax Collector's budget.

The Tax Collector, an elected official, is the only Constitutional Officer whose budget is funded totally by fees and commissions, with no direct ad valorem tax levy. Other Tax Collector revenue sources include: motor vehicle and boat registrations, issuance of drivers' and hunting/fishing licenses, and commissions from other taxing authorities. The Tax Collector submits his budget to the Florida Department of Revenue on August 1st. When the Tax Collector's total revenue exceeds expenses, the surplus, termed "excess fees," is returned to the BCC and other taxing authorities on a pro-rata basis at the end of the fiscal year. Additional Information regarding goals and programs can be obtained from the Office of the Tax Collector (www.pascotaxes.com).

Budget Summary

Tax Collector Expenses

Data Updated Dec 09, 2022,
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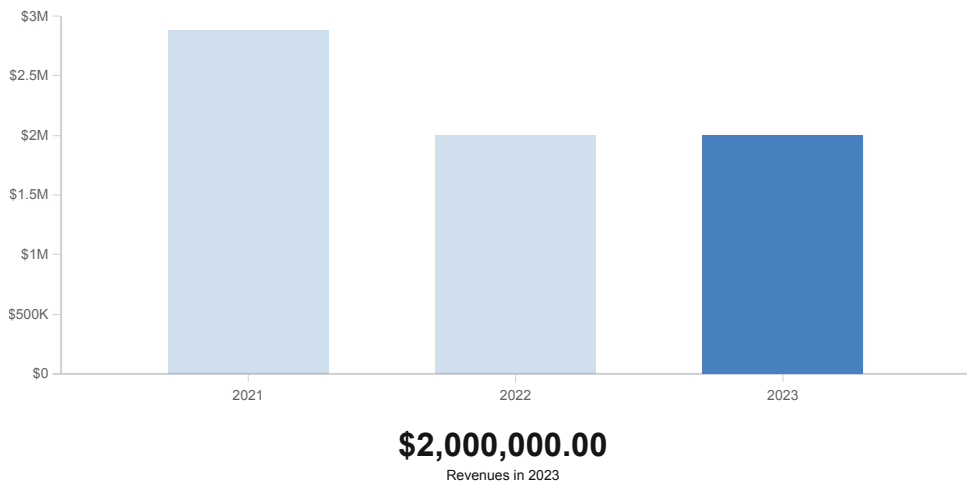
Tax Collector Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$9,454,674	\$10,030,438	\$11,238,438
TOTAL	\$9,454,674	\$10,030,438	\$11,238,438

Funding Sources

Tax Collector Revenues

Data Updated Dec 09, 2022,
11:15 AM



Tax Collector Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,881,919	\$2,000,000	\$2,000,000
TOTAL	\$2,881,919	\$2,000,000	\$2,000,000



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

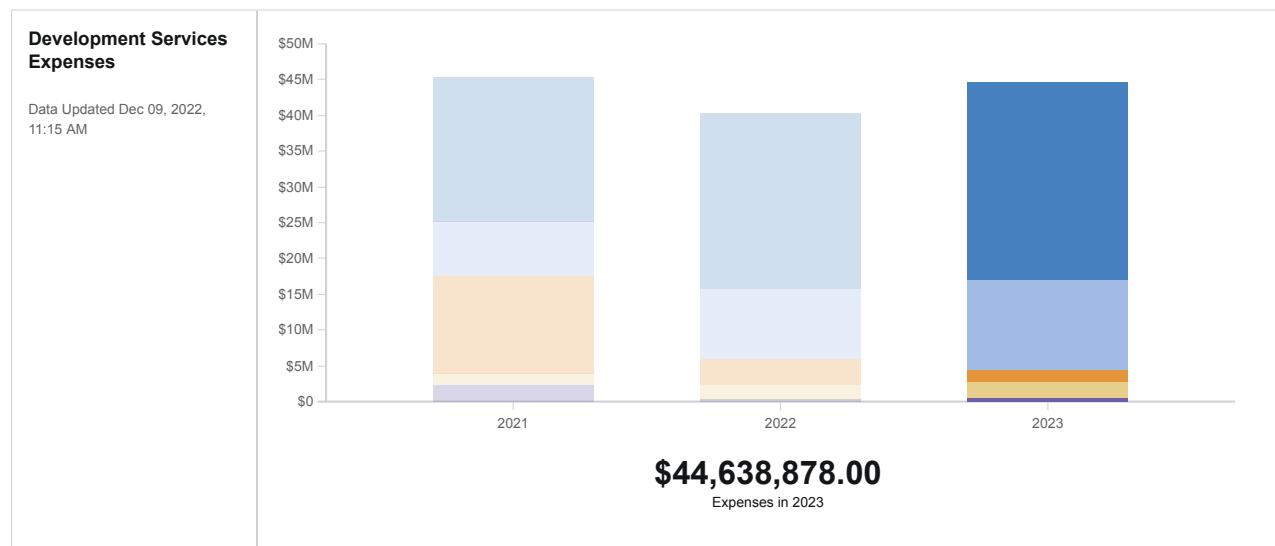
Development Services

Development Services business units provide planning, design, and enforcement services necessary to provide appropriate infrastructure for current and future populations and to regulate land use. Specific functions include Building Construction Services which protects the quality of life in Pasco County by enforcing building and land use ordinances, floodplain regulations, issuing building permits, inspecting structures under construction, and reviewing proposals for large-scale development. Development Services includes the Planning and Development Department, which guides the County's current and future physical growth long term and existing development regulations. The Code Compliance Department works within the community to ensure the safety of the County through voluntary compliance and community involvement.

The Development Services Branch includes the following Departments, Divisions, and Programs:

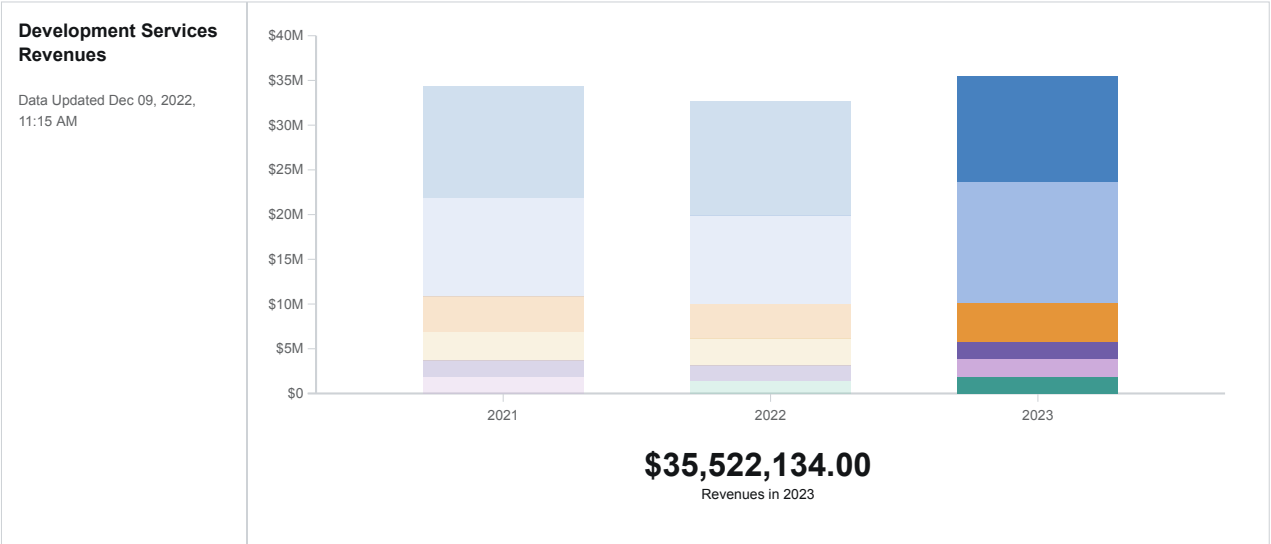
- Development Services Administration
 - Metropolitan Planning Organization
 - Office of Economic Growth
- Building Construction Services
 - Building Plan Review
 - Unlicensed Contractor
 - Central Permitting
 - Building Inspections
 - Minimum Standards
 - HRE (High Return Enforcement)
- Code Compliance
- Planning and Development
 - Planning and Development Administration
 - Current Planning
 - Long Range Planning

Budget Summary



Development Services Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$20,266,320	\$24,478,611	\$27,668,818
Operating Expenditures	\$7,595,468	\$9,751,048	\$12,538,247
Other Uses	\$13,681,324	\$3,694,845	\$1,670,551
Grants and Aids	\$1,548,956	\$1,966,205	\$2,349,760
Capital Outlay	\$2,308,188	\$309,500	\$411,500
TOTAL	\$45,400,256	\$40,200,209	\$44,638,876

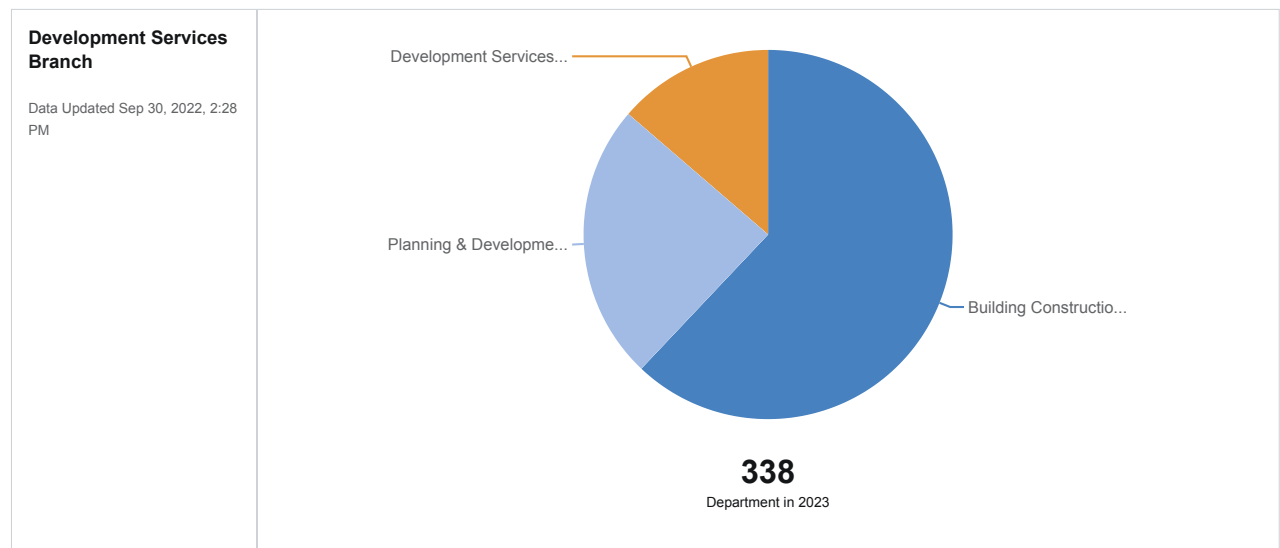


Development Services Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Building Permit Fees	\$12,516,540	\$12,818,790	\$11,902,700
Central Permit Plan Review Fee	\$3,905,760	\$3,798,000	\$4,479,705
Chargebacks	\$3,079,757	\$3,087,434	\$1,420,089
Site Review Fee	\$1,876,881	\$1,750,000	\$1,808,263
Class III Development Fees	\$1,899,560	\$1,359,000	\$1,950,000
Class II Development Fees	\$1,338,304	\$1,330,324	\$1,765,000
Technology Fee Dev Services	\$1,235,139	\$1,140,000	\$1,425,760
Fed Grant - Other Transprt	\$896,227	\$662,223	\$1,769,106
Private Provider Fee	\$1,128,100	\$300,000	\$1,892,460
Development Review Fees	\$1,125,045	\$808,198	\$1,300,991
Building Reinspection Fee	\$1,202,854	\$1,367,939	\$19,255
Con City Smart Gigabit Fee	\$595,780	\$443,000	\$803,815
Admin Fee For Mobility Fee	\$626,888	\$487,854	\$704,460
Dbpr 10% Training Surcharge	\$47,375	\$43,000	\$1,567,400
Reimb Indirect Costs	\$563,010	\$514,175	\$514,175
Con City Addl Dev Review Fee	\$695,104	\$300,000	\$100,000
State Grant - Other Transprt	\$944,372	\$0	\$0
Building Permit \$5 Surcharge	\$278,285	\$251,000	\$282,392
Traffic Impact Study Fees	\$247,640	\$197,000	\$284,234
Foreclosure Registry Fees	\$147,025	\$423,350	\$125,000
Debt Proceeds	\$0	\$266,667	\$315,440
Demolition-County	\$183,191	\$185,000	\$185,000
Growth Management Fees	\$193,402	\$150,000	\$150,000
Certifications Ipas	\$118,571	\$124,103	\$100,000
Community Development District	\$67,375	\$97,270	\$97,270
Right of Way Use Permit	\$77,646	\$69,464	\$76,260
Tree Permits (Cen.Per.)	\$72,940	\$70,668	\$66,668
Con City Inn Ent. Fund Fee	\$59,695	\$50,000	\$80,492
Fed Grant - Mass Transit	\$0	\$160,049	\$0
Licenses - Contractors	\$59,265	\$52,000	\$40,000

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Violation Of Local Ordinances	\$63,455	\$70,000	\$12,120
Mining Permits	\$33,743	\$35,000	\$48,730
Building Fees Miscellaneous	\$39,445	\$29,900	\$36,445
Dock Permit Site Review Fee	\$29,640	\$26,020	\$39,435
Dock Permit Site Inspect Fee	\$26,280	\$22,000	\$22,000
Mining Permits Renewal/Inspect	\$12,000	\$41,870	\$12,000
State Grant - Mass Transit	\$13,516	\$20,006	\$31,175
Copies Planning & Development	\$15,328	\$11,466	\$27,000
Tower Review Fees	\$13,502	\$16,150	\$16,150
Interest-Investment	\$0	\$36,410	\$0
Fill Permit Fee Ord 05 05	\$11,840	\$11,600	\$11,600
I/T-2102 Municipal Service	\$8,558	\$20,006	\$0
Pain Mgmt Clinic Permits	\$9,000	\$9,485	\$9,000
On Street Parking Permit	\$6,810	\$6,000	\$8,830
Dri Abandonment	\$7,000	\$5,000	\$5,000
Licenses Bingo	\$2,700	\$4,165	\$3,888
Dig Billboard OP Permit Fee	\$10,000	\$0	\$0
Other Dev Fee Appeal/Nonconfrm	\$2,717	\$4,259	\$2,700
Dig Billboard Agmt Pursuant	\$2,500	\$2,500	\$2,500
FLood Elevation Determin Fees	\$1,700	\$2,601	\$1,944
Short Term Rentals	\$2,050	\$1,625	\$1,625
Mobile Food License	\$300	\$2,500	\$2,200
Dig Billboard Permit Renewal	\$4,000	\$0	\$0
Class I Development Fees	\$0	\$3,000	\$0
Dig Billboard Site Review Fee	\$500	\$1,100	\$1,100
Copies Of Docs/Maps/Etc Nontax	\$757	\$245	\$757
Cannabis Annual Renewal Fee	\$0	\$1,090	\$0
Zoning Permit Fee	\$150	\$0	\$0
Doggie Dine In Permit Fee	\$50	\$0	\$0
BCS Discount Coupon	-\$1,164,340	\$0	\$0
TOTAL	\$34,334,933	\$32,690,506	\$35,522,134

Position Summary



Data

Records

Department	Position	FY 2021	FY 2022	FY 2023
Building Construction Services	Accountant II	2	1.5	2
Building Construction Services	Accounting Clerk II	1	1	1.5
Building Construction Services	Accounting Clerk III	1	1	1.5
Building Construction Services	Administrative Assistant	1	1	2.25
Building Construction Services	Administrative Director	1	0	0

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)

Development Services Administration

Department Description

The primary mission of Development Services Administration is to support the County's mission of "Servicing our community to create a better future". This is the main focus when looking at the services the Branch provides through the Office of Economic Growth, Planning and Development, Building Construction Services, Code Compliance and the Metropolitan Planning Organization. In addition, Administration also, encompasses branch-wide support by way of Fiscal and Accela Software workflow system services that provides vital assistance to the Development Services' departments. This collaborative approach is key when striving to provide a high-standard level of service, with a minimal increase in the cost of services, as directed by the Board of County Commissioners (BCC).

Core Services

The Development Services Branch is comprised of a broad range of development regulatory services to both the citizens and the development community. The services provided are in areas of responsibility mandated by federal, state, and local codes and ordinances. The entire Development Services Branch support activities include management oversight, fiscal services, workforce development, performance oversight, and document processing and software workflow system support. When looking at the services the Branch provides, there are three (3) departments; Planning and Development, Building Construction Services, and Code Compliance. The remaining services are provided through four (4) divisions, the Office of Economic Growth, Metropolitan Planning Organization, Fiscal, and the Accela Software Workflow System teams.

Office of Economic Growth

This Division is responsible for the implementation of Pasco's Economic Development Plan and the administration of the Jobs and Economic Opportunities Trust Fund (Penny for Pasco). The team is charged with encouraging growth in the economy through the aggressive implementation strategies for Pasco County outlined in the adopted Economic Development Plan to achieve the greatest return on County investment. Strategic management of these funds and programs will facilitate private investment, increase property values, build a strong, positive public perception, and create higher level employment opportunities for Pasco's residents.

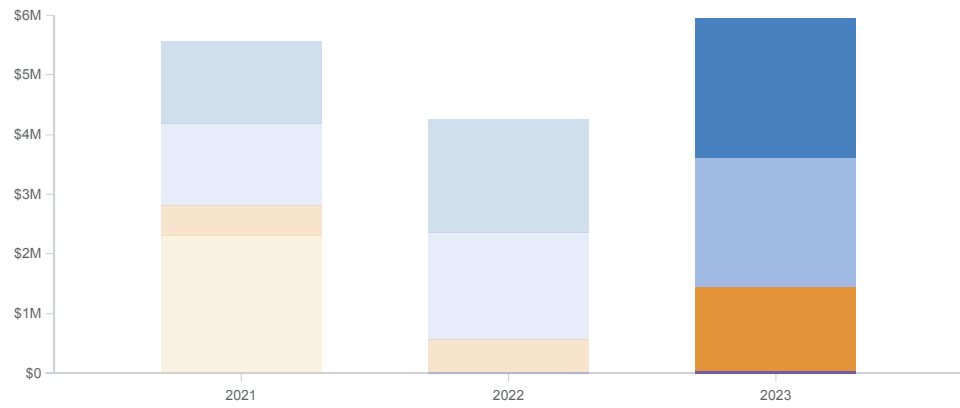
Metropolitan Planning Organization

The Pasco County Metropolitan Planning Organization (MPO) division is the lead transportation planning agency in Pasco County which serves unincorporated areas and the following municipalities in Pasco: Zephyrhills, San Antonio, St. Leo, New Port Richey, Port Richey and Dade City. The MPO primary goal is to optimize Federal and State transportation resources to meet the transportation needs of Pasco County. According to federal and state laws, the Pasco County MPO is responsible for establishing a continuing, cooperative and comprehensive transportation planning process for Pasco County. The MPO is a Federally mandated transportation policy making body of representatives from local governments and transportation authorities. Key responsibilities are the creation of the twenty-year Long Range Transportation Plan (LRTP), the five year Unified Planning Work Program (UPWP), and the five-year Transportation Improvement program.

Budget Summary

Development Services Administration Expenses

Data Updated Dec 09, 2022, 11:15 AM



\$5,953,414.00

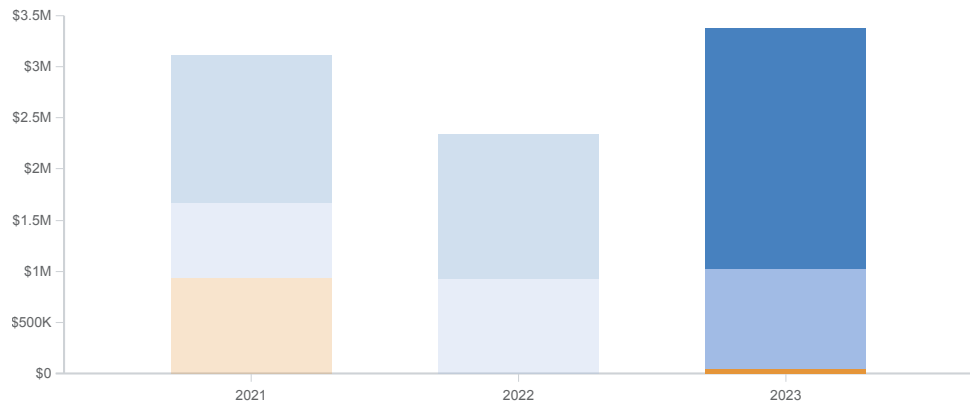
Expenses in 2023

Development Services Administration Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$1,377,366	\$1,901,612	\$2,347,573
Grants and Aids	\$1,378,694	\$1,790,759	\$2,169,060
Operating Expenditures	\$494,735	\$537,846	\$1,393,780
Capital Outlay	\$2,310,366	\$0	\$0
Other Uses	\$0	\$20,006	\$43,001
TOTAL	\$5,561,160	\$4,250,223	\$5,953,414

Development Services Administration Revenues

Data Updated Dec 09, 2022, 11:15 AM



\$3,376,227.00

Revenues in 2023

Development Services Administration Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Metropolitan Planning Org(MPO)	\$1,446,708	\$1,417,137	\$2,358,811
Development Services Admin	\$732,072	\$924,890	\$974,415
Office of Economic Growth	\$935,449	\$0	\$43,001
TOTAL	\$3,114,229	\$2,342,027	\$3,376,227

Office of Economic Growth

The Office of Economic Growth is responsible for working with existing and prospective new businesses to encourage a growing diversified local tax base, stimulate new high paying job creation and to ensure economic equity throughout the entire County. Business support ranges from small locally owned businesses through large corporate target industries. To support the local labor force, the Office funded programs offer advanced job skills training in order that our local labor force to meet the growing demand from the advanced manufacturing and life sciences. Lastly, the Office of Economic Growth has recently originated a Countywide Brownfields Program and Harbors Market Area Redevelopment Assistance.

COMMERCIAL LANDSCAPING GRANT PROGRAM		
GRANT FUNDS STATUS YTD	NUMBERS	PERCENT
Does not meet Minimum Eligibility		
Requirements	10	12.66%
Inquiry Stage - Positive Prospect	18	22.78%
Inquiry Stage - Unsure	3	3.80%
Partial Application Packet		
Received/Waiting for Documents	8	10.13%
Full Application Packet		
Received/Under Review	0	0.00%
Approved/Submitted/Waiting for		
Payout	0	0.00%
Received 1st Payout	4	5.06%
Received 2nd Payout	13	16.46%
No Longer Interested	23	29.11%
Total Inquiries	79	100.00%
West Market Inquiries	60	
% of West Market Inquiries to Total		75.95%

COMMERCIAL LOAN GRANT PROGRAM		
GRANT FUNDS STATUS YTD	NUMBERS	PERCENT
Does not meet Eligibility		
Requirements	1	11.11%
Inquiry Stage - Positive Prospect	6	66.67%
Inquiry Stage - Unsure	1	11.11%
Partial Application Packet		
Received/Waiting for Documents	0	0.00%
Full Application Packet		
Received/Under Review	0	0.00%
Received 1st Payout	0	0.00%
Received 2nd Payout	0	0.00%
No Longer Interested	1	11.11%
Total Inquiries	9	100.00%
West Market Inquiries	5	
% of West Market Inquiries to Total		55.56%

Metropolitan Planning Organization

The Goal of the MPO is to plan the future transportation network of Pasco County and to meet all state and federal requirements related to the MPO planning efforts.

Current Level of Performance	Minimum	Target	Current Performance Number (LOS)
Updates to FDOT – Monthly Meetings	10 per year	12 per year	12 per year
Joint Certifications w/FDOT	1 per year	1 per year	1 per year
Quarterly Billings to FDOT	90 days	90 days	90 days
MPO Board Meetings	6 per year	6 per year	6 per year

Fiscal

The goal of Fiscal for Development Services Branch is to support the financial, purchasing, audit, budget, and project supports for the Development Services Branch. Fiscal is responsible for providing accurate, timely, and transparent financial information for all users. The team continues to develop a support structure to provide daily support of our various business modules and manage business requirements between the BCC and Clerk's Office to ensure application is operating efficiently and effectively.

Name of Indicator	Purpose for Measuring	Goal/Target/Comparison	Current Performance	Alignment to Strategic Plan Goal
Invoice Processing Time	Timeliness and Customer Service	<12 days	9.27	3.1 - Employ sound financial management practices leading to sustainable fiscal decision-making
Invoice Exception Rate	Keeps team informed of Fiscal matters	<10%	6.46%	3.1 - Employ sound financial management practices leading to sustainable fiscal decision-making
Cycle Time for Employee Expense	Timeliness and Customer Service	<14 days	TBA	4.1 - Deliver services that exceed customer expectations in a manner that builds trust, inspires confidence, and promotes accountability.
P-card Processing Time	Timeliness and Customer Service	<4 days	1.60	3.1 - Employ sound financial management practices leading to sustainable fiscal decision-making

- Invoice Processing Time from receiving complete and accurate invoice, enter and release in Munis for approval on BCC side is < 12 days.
- Cycle Time for Employee Expense Reimbursements from entry to branch approval is <14 days
- PCard Processing Time from import date to released status is < 4 days Enter purchase orders and release into workflow within 3 business days from NTE contract approval or receiving a complete and accurate quote for budgeted items.

Position Summary

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Updated On 30 Sep, 2022

Showing 39 rows

Broken down by
Department × ×

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant II	2	1	1
Accounting Clerk II	1	0.5	0.5
Accounting Clerk III	1	0.5	0.5
Administrative Assistant	0	0	0.25
Administrative Secretary II	1	1	1
Assistant County Administrator	1	0.5	0.5
Assistant Fiscal Services Director	1	0.5	0.5
Branch Communications Coordinator	0	0.25	0.25



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Building Construction Services

Department Description

The Building Construction Services Department provides a multitude of services to our citizens, builders, and contractors enabling the County to maintain high standards of building integrity by assisting the construction industry to ensure building projects are constructed safely and in compliance with State, local, Federal codes, and regulations helping create a vibrant, and safely built community. The Department is also responsible for administering the County's Flood Prevention Ordinances and supports efforts to ensure contractors are properly licensed and to discourage the use of unlicensed contractors through prosecution and education of our citizens.

Core Services

Central Permitting

Process and issue all Commercial, Residential, Multifamily, and Industrial permits. Review Residential Site Plans for compliance with the LDC. Calculate, process, and collect all building fees. Provide customers with flood information.

Building Inspections

Perform building inspections on residential and nonresidential properties, per the Florida Building Code and local Pasco County Ordinances. Direct customers to the appropriate divisions within Development Services. Schedule inspections, then issue certificates of Occupancy when Residential or Commercial structures are completed and deemed safe for dwelling. Provide assistance on damage assessment to the Emergency Operations Center.

Building Plan Review

Review and provide building construction documents for compliance with Florida building, plumbing, mechanical, accessibility, energy efficiency, National Electric, and fire codes. Maintain FEMA flood standards, and other State and local ordinances.

Minimum Standards

Customer Service assigns complaints to minimum standards and unlicensed contractor inspectors, who respond to all structure complaints, whether it is minimum housing or new construction, both residential and nonresidential. Provide all documentation to County Attorneys regarding minimum standards cases, including documentation such as pictures, citations, and owner information. Impose fines on failure to meet minimum housing ordinances and blight ordinances.

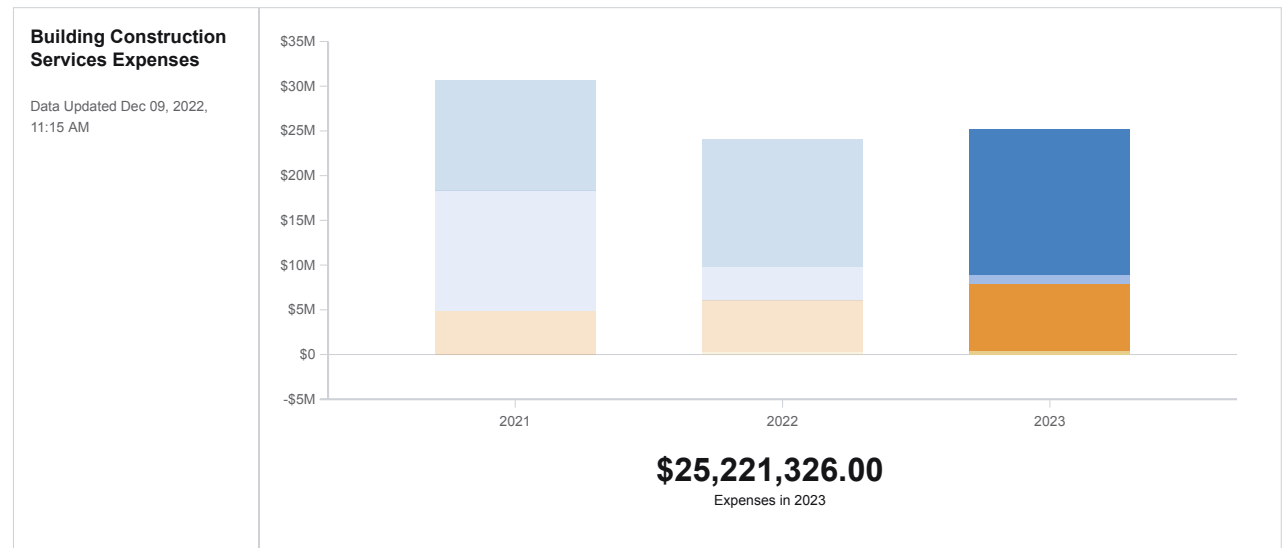
Unlicensed Contractor

Respond to complaints on work done by unlicensed contractors. Prepare the proper paperwork for court hearings and citations and work with the Sheriff's office on making arrests.

High Return Enforcement (HRE)

High Return Enforcement (HRE) is a subprogram of Building Construction Services that focuses on the securing of and demolition of structures determined to be unsafe or unhealthy to the point that they are blighted, slum, unsafe, uninhabitable, damaged, or destroyed.

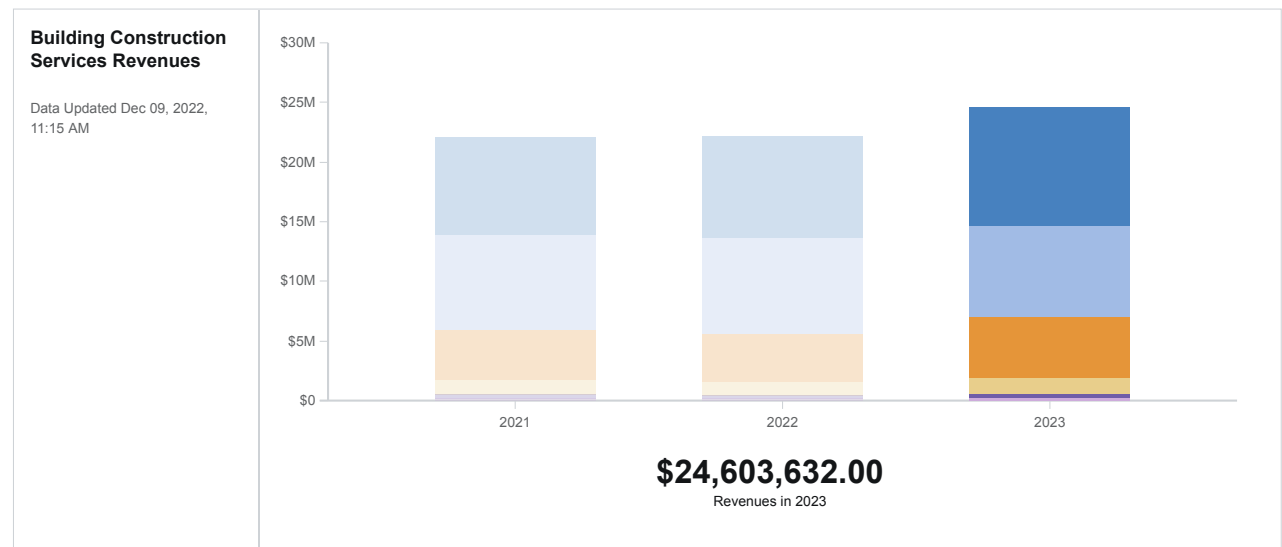
Budget Summary



Building Construction Services Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$12,363,083	\$14,350,001	\$16,329,193
Other Uses	\$13,551,061	\$3,659,576	\$1,000,000
Operating Expenditures	\$4,836,688	\$5,815,761	\$7,552,133
Capital Outlay	-\$200	\$239,500	\$340,000
TOTAL	\$30,750,632	\$24,064,838	\$25,221,326

Funding Sources



Building Construction Services Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Central Permitting	\$8,233,846	\$8,617,850	\$9,931,605
Building Inspections	\$7,932,799	\$8,032,284	\$7,654,390
Building Plans Review	\$4,187,785	\$3,948,000	\$5,094,835
Technology Fee	\$1,235,139	\$1,140,000	\$1,425,760
Unlicensed Contractor	\$278,258	\$251,000	\$282,392
Minimum Standards	\$183,191	\$185,000	\$185,000

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Building Construction Services	\$25,270	\$19,397	\$29,650
TOTAL	\$22,076,288	\$22,193,531	\$24,603,632

Goals and Objectives

Public Safety

Ensure safe buildings and protect neighborhoods by inspecting buildings, docks, and seawalls and investigating complaints of construction without permits and/or by unlicensed actors.

By adopting the National Flood Insurance Program (NFIP) in 1981, Pasco County pledged to protect the lives and property of its residents and mitigate the level of risk associated with natural hazards. Participation in the NFIP and the Community Rating System (CRS) contribute directly to Goal 1.1 by incentivizing the county to promote mitigation practices, disseminate lifesaving information and educate the public on how to protect themselves. Another crucial feature of the program is that it saves money for our citizens through discounted insurance rates. Our CRS score determines the discount rate.

Business Friendly Operations

Simplify and streamline processes throughout the permit lifecycle. Permit intake, management, review, issuance, and inspection will be digitally transformed, and paper processes eliminated with the full implementation of our upgraded and improved permitting software system. This implementation will include best practices in the permitting workflow, electronic plan submittal and review, and robust training of team members and customers on all relevant business processes, procedures, software systems, and the underlying local, state, and federal requirements.

Customer Service

Ensure that citizens in most need of specific services can receive them effectively and efficiently. To make the largest impact, we provide the best service to the citizens in greatest need. While all citizens will say their need is important, determining what tasks will have the most impact is, in part, the role of the Building Construction Services department because of their daily direct contact with citizens including face-to-face and online interactions.

Central Permitting

BUILDING PERMITS					
Type of Permit	2022 Permits (July)	Permit Difference (2021 -2022 YTD)	2022 Tax Roll Impact July	Difference in Valuation (2021 -2022 YTD)	Average Review Time
New Single Family Residential	656	160	\$200,072,866	\$17,634,234	9.1 business days
New Commercial & Multi Family	37	12	\$56,473,191	\$46,684,842	-
Residential Other	4,243	1,177	\$48,920,948	\$15,347,860	-
Commercial Other	227	7	\$23,142,742	\$7,936,432	-
All Other	371	1,029	\$4,423,784	\$16,700,027	-

Building Inspections

BUILDING INSPECTIONS					
Type of Inspections	2022 Inspections (July)	Inspections Difference (2021 -2022 YTD)	Virtual Inspections (July 2022)	Virtual Inspections Difference (2021 -2022 YTD)	Rollovers (July 2022)
All Inspections	23,911	890	333	131	83

Position Summary

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Updated On 30 Sep, 2022

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Department × ×

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant II	2	1.5	2
Accounting Clerk II	1	1	1.5
Accounting Clerk III	1	1	1.5
Administrative Assistant	1	1	2.25
Administrative Director	1	0	0
Administrative Secretary	0	1	0
Administrative Secretary II	3	3	3
Arborist	1	1	1
Assistant County Administrator	0	0.5	0.5
Assistant Fiscal Services Director	0	0.5	0.5
BCS Administration Director	0	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Code Compliance

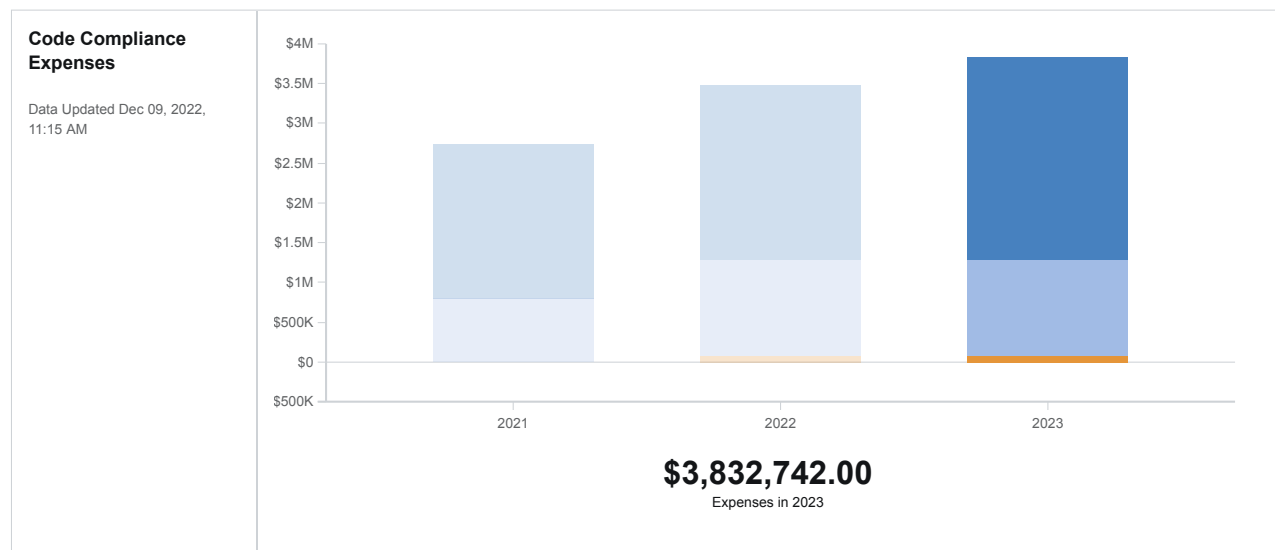
Department Description

The Code Compliance Department's mission promotes a vibrant community by ensuring code compliance and supportive neighborhood enhancement efforts. We proactively and reactively address county ordinance violations, support interdepartmental outreach efforts, and build strong relationships with Pasco County's citizens and businesses. Our department fulfills this mission through community involvement and voluntary compliance. In the event we are unable to achieve compliance through voluntary means, our department utilizes the court citation system to assist in curing egregious ordinance violations.

Core Services

This Department provides education, information, and services to the public regarding code compliance. The team is committed to protecting the health, safety, and welfare of our community. Code Compliance investigates and responds to service requests alleging violations of the Land Development Code and portions of the Code of Ordinances. A primary goal is to achieve voluntary compliance through education whenever possible. The standards set by our codes are intended to protect the community and minimizes the conditions that can contribute to the dilapidation of neighborhoods and property values.

Budget Summary

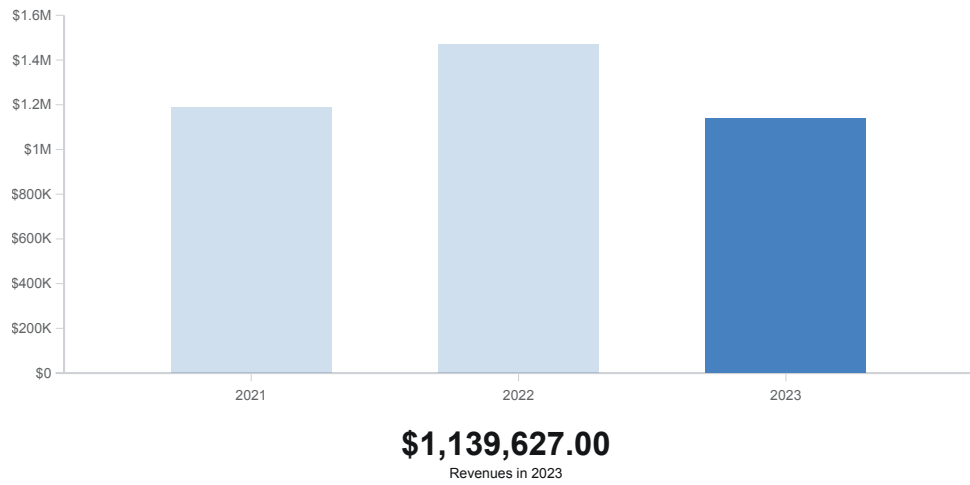


Code Compliance Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$1,945,362	\$2,198,634	\$2,555,543
Operating Expenditures	\$793,927	\$1,213,537	\$1,205,699
Capital Outlay	-\$1,978	\$70,000	\$71,500
TOTAL	\$2,737,311	\$3,482,171	\$3,832,742

Code Compliance Revenues

Data Updated Dec 09, 2022,
11:15 AM



Code Compliance Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Code Compliance	\$1,183,975	\$1,468,100	\$1,139,627
TOTAL	\$1,183,975	\$1,468,100	\$1,139,627

Goals and Objectives

Code Compliance enforces many of the County's codes, which contribute to Pasco's quality of life and property values. Our team also attends neighborhood meetings and works with other agencies to educate our community about the importance of properly maintaining properties or reporting issues that need to be addressed. The goal of the Code Compliance Department is to achieve voluntary compliance in the correction of county ordinance violations. Our department strives to accomplish voluntary compliance through cooperation and education of Pasco County's citizens and businesses.

CODE ENFORCEMENT			
Type of Request		2021 (Jan. - July)	2022 (Jan. - July)
Citizen Calls for Service	Citizen Request	6,176	4,356
	Erroneous Request	893	726
	Compliance Percentage	95.4%	83.3%
Proactive Calls for Service	Calls for Service	2,312	3,590
	Sweeps Conducted	226	338
	Compliance Percentage	99.7%	98.9%

Performance Measurement	FY20 Average	FY21 Average	FY22 Average	Target	Minimum Acceptable Threshold
Tree Permit Response (In Days)	2.09	2.53	2.51	3.00	5.00
Sign Permit Response (In Days)	2.09	2.36	2.85	3.00	5.00
Voluntary Compliance Percentage	94%	98%	95%	75%	65%
Time to Address Complaints (In Days)	4.79	4.08	4.33	< 7.0	< 10.0
Total Calls for Service (Proactive and Zone)	17,276	14,402	12,458	N/A	N/A
Average Calls per Officer	823	686	566	N/A	N/A

Position Summary

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Updated On 12 Nov, 2021

Showing 40 rows

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Position

Data

Position ▾	FY 2020 ▾	FY 2021 ▾	FY 2022 ▾
Zoning Administrator	0	0	1
Transportation Planning Manager	1	1	0
Transportation Planner II	2	0	4
Traffic Consultant	0	0	1
Technical Specialist II	3	4	4
Surveyor/Mapper	0	0	1
Senior Project Supervisor	1	1	0
Senior Planner (Transit)	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Planning & Development

Department Description

The Planning and Development Department helps build strong communities, creating vibrant places to live, work, and play by preparing and maintaining the Comprehensive Plan (CP) and Land Development Code (LDC), administering County development review programs, providing information to all interested parties about County development requirements, completing special studies and plans, and fulfilling the County's obligations to insure access to Federal and State transportation funding and resources.

Core Services

Planning and Development Business Administration

Develops and implements land-use policy through plans and development review and provides administrative and fiscal support to enable the County to effectively carry out program activities. This includes special projects and analysis and drafting new LDC Amendments, zoning determination letters, intake of development applications, and customer service for zoning and land use questions.

Current Planning

Reviews development projects for conformance with ordinances, the CP, and LDC by:

- Conducting Pre-Application meetings advising applicants of procedural requirements, fees, time frames, and other general development-related questions
- Providing technical assistance to design professionals regarding development proposals
- Processing plan/concurrency extensions
- Reviewing mining permits and amendments
- Reviewing building permits for conformance with overall master grading and drainage plans
- Reviewing landscaping plans in association with re-development
- Assisting Pasco County Economic Development Council and the County's Office of Economic Growth with development-related issues to help stimulate economic opportunities

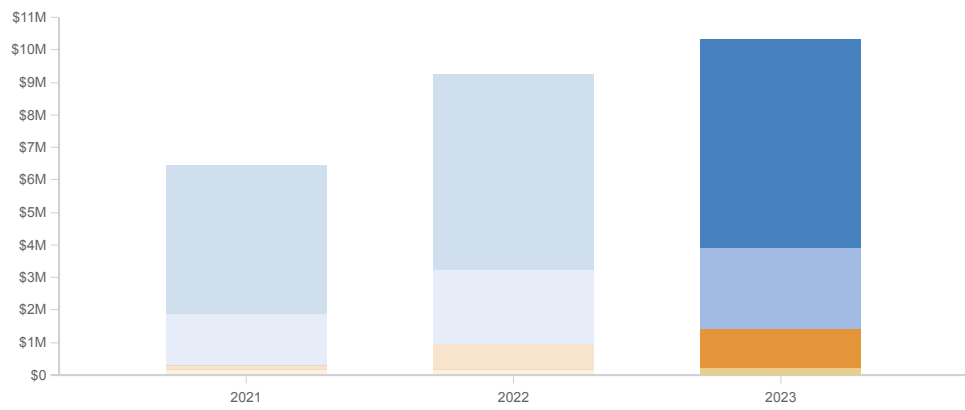
Long-Range Planning

Implements the County's future vision for land use, transportation, housing, economic development, urban design, and environment by managing and implementing the CP and associated policies, market area plans, neighborhood plans, and corridor plans (working in partnership with Pasco County Citizens, Residents, Business Owners, and other County agencies).

Budget Summary

Planning & Development Expenses

Data Updated Dec 09, 2022,
11:15 AM



\$10,324,306.00

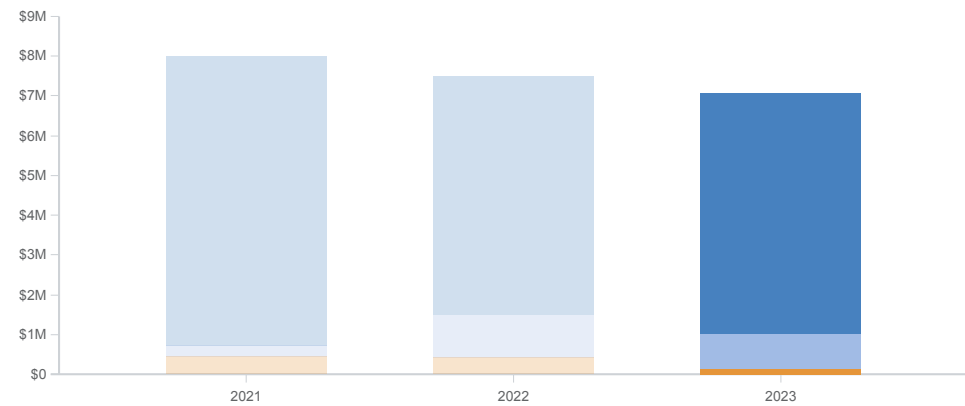
Expenses in 2023

Planning & Development Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$4,580,510	\$6,028,363	\$6,436,509
Operating Expenditures	\$1,574,633	\$2,263,904	\$2,466,635
Other Uses	\$130,263	\$789,360	\$1,240,460
Grants and Aids	\$170,262	\$175,446	\$180,700
TOTAL	\$6,455,668	\$9,257,073	\$10,324,304

Planning & Development Revenues

Data Updated Dec 09, 2022,
11:15 AM



\$7,066,282.00

Revenues in 2023

Planning & Development Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Current Planning	\$7,261,023	\$6,013,871	\$6,074,004
Long Range Planning	\$305,624	\$1,056,267	\$864,079
Planning and Development	\$436,974	\$424,409	\$128,199
TOTAL	\$8,003,621	\$7,494,547	\$7,066,282

Goals and Objectives

Planning & Development maintains overall goals for the department focused on levels of service provided to the citizens. Some of these goals were impacted in FY 2021 by the COVID-19 pandemic. The performance measures were developed understanding that a primary concern of PDD customers is the time sensitive delivery of work product.

Program Measures	Target	Actual (averages)
KPI 1: Application Completeness	15 days or less	2022 - 5 days 2021 - 7 days 2020 - 14 days
KPI 2: Comprehensive Plan Amendments	6 months	2022 - 7 months 2021 - 9 months 2020 - 7.5 months
KPI 3: Zoning Actions (Non MPUD)	110 days	2022 - Rezoning 67 days Conditional Use 64 days 2021 - Rezoning 58 days Conditional Use 64 days 2020 - Rezoning 59 days Conditional Use 60 days
KPI 4: PSP and Non-Public Hearing Items	120 days	2022 - 154 days 2021 - 137 days 2020 - 131 days
KPI 5: MPUD Review	180 days	2022 - 149 days

Process Measures

The Planning and Development Department uses the following Key Performance Indicators to ensure the process of planning for the future is done in a timely manner:

KPI 1 Application Completeness - Review application completeness within 15 days or less, which is 50% less time than the State requirement of 30 days.

KPI 2 Comprehensive Plan Amendment - Review amendments in 6 months, or 25% less time than current practice of 8 months.

KPI 3 Zoning Cases - Review cases in less than 110 days, 60% less time than the State requirement of 180 days.

KPI 4 Preliminary Site Plans and Non-Public Hearing Items - Review cases in 120 days to 100% on par with State requirement.

KPI 5 MPUD Review - Review cases in 180 days to be 100% on par with State requirement.

KPI 6 Fiscal Responsibility - MPO - 90% of invoicing will be submitted 90 days after the quarter has ended.

KPI 7 Project Completion - MPO - 100% of scheduled plans and programs will be completed yearly.

**The 120 day target was mandated by the State midyear July 3, 2019 resulting in a skewing of some data reported as projects begun before the date followed old timelines allowing 180 days between review intervals.*

Level of Service

Level of Service	Target	Current Performance Numbers (LOS)
Current Planning		
Response time to elected officials	Less than 8 business hours	Less than 8 business hours
Project Comment Issuance	28 calendar days	2022 – 47 calendar days 2021 – 27 calendar days 2020 – 27 calendar days
Max projects per Employee (Dev Review)	30	2022 – 68 2021 – 49 2020 - 33
Max projects per Employee (Transportation Team)	75	2022 – 98 2021 – 97 2020 - 109
Max Projects per Employee (Tech Team)	30	2022 – 96 2021 – 87 2020 - 59
Average Zoning Project per Employee (MPUD)	10	2022 – 25 2021 – 23 2020 - 11
Average Zoning Project per Employee (Other Zoning Review)	15	2022 – 40 2021 – 20 2020 - 31
Long Range Planning		
Project Comment Issuance	21 calendar days	2022 – 21 calendar days 2021 – 21 calendar days 2020 – 21 calendar days
Projects per employee	5	2022 – 9 2021 – 10 2020 - 7

Position Summary

Data

Records

Position	FY 2021	FY 2022	FY 2023
Accountant I	0	1	1
Accountant II	0	1	1
Accountant III	1	0	0
Administrative Assistant	1	2	1
Administrative Secretary	2	2	2
Administrative Secretary II	0	0	1
Agenda Coordinator	1	0	0
Assistant Planner	2	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Internal Services

Branch Description

It is the mission of the Internal Services Branch to be a trusted partner and provider of choice to all our customers. The goal of the Internal Services Branch is to provide high quality, cost-effective business solutions to Pasco County departments and partnering agencies whose missions are to serve the public. The Branch includes the following Departments:

- [Internal Services Administration](#)
- [Emergency Management](#)
- [Emergency Services](#)
- [Facilities Management](#)
- [Fiscal Services](#)
- [Fleet Management](#)
- [Human Resources](#)
- [Information Technology](#)
- [Office of Management & Budget](#)
- [Purchasing](#)

Budget Summary



Internal Services Branch Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Human Resources	\$42,760,073	\$46,604,116	\$58,605,505
Fleet Management	\$27,546,878	\$50,333,178	\$48,443,910
Facilities Management	\$22,476,026	\$27,007,732	\$28,939,338
Information Technology	\$11,577,554	\$14,575,703	\$16,446,731
Emergency Services	\$11,811,188	\$11,477,506	\$15,815,215
Emergency Management	\$1,874,750	\$1,947,338	\$1,986,795
Fiscal Services	\$1,683,071	\$1,866,094	\$1,984,838

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Office of Management & Budget	\$1,507,391	\$1,533,950	\$1,782,221
Purchasing	\$1,245,016	\$1,320,181	\$1,501,673
Internal Services Administration	\$483,136	\$570,113	\$607,866
TOTAL	\$122,965,082	\$157,235,910	\$176,114,092

Funding Sources



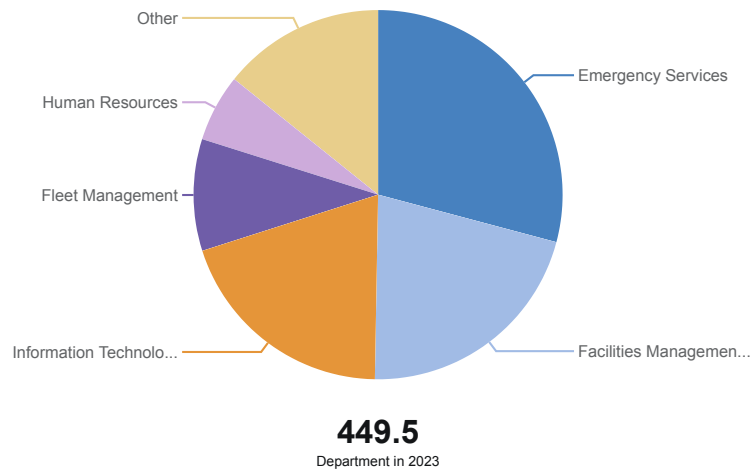
Internal Services Branch Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Human Resources	\$47,792,085	\$42,019,070	\$54,418,895
Fleet Management	\$28,346,084	\$30,282,885	\$32,437,189
Information Technology	\$9,712,289	\$8,419,126	\$8,472,777
Emergency Services	\$4,765,175	\$3,627,302	\$6,777,182
Facilities Management	\$2,521,660	\$5,169,809	\$4,473,824
Emergency Management	\$2,433,069	\$629,018	\$632,521
Purchasing	\$439,204	\$1,107,803	\$1,107,803
Fiscal Services	\$399,501	\$1,060,256	\$920,256
Office of Management & Budget	\$603,004	\$820,953	\$820,953
Internal Services Administration	\$93,342	\$171,314	\$171,314
TOTAL	\$97,105,412	\$93,307,536	\$110,232,714

Position Summary

Internal Services Branch

Data Updated Sep 30, 2022, 2:28 PM



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Updated On 30 Sep, 2022

Q Search in table

Search

Showing 200 rows

← Back

↺ Reset

Broken down by

Department

= Internal Services x

Data

Records

Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Emergency Management	Administrative Assistant	1	1	1
Emergency Management	Assistant Emergency Management Director	1	1	1
Emergency Management	Emergency Management Coordinator I	2	3	2
Emergency Management	Emergency Management Coordinator II	9	8	9
Emergency Management	Emergency Management Coordinator III	2	2	2
Emergency Management	Emergency Management Director	1	1	1
Emergency Services	911 Data Technician	1	1	1
Emergency Services	Accountant II	1	1	1
Emergency Services	Administrative Assistant	1	1	1
Emergency Services	Communications Operations Manager	1	0	0
Emergency Services	Deputy Operations Manager	1	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Internal Services Administration

Department Description

The primary mission of the Internal Services Administration Department is to provide support throughout the Branch so departments can focus on delivering first-rate services to all County departments/divisions. The Internal Services Administration promotes operational best practices and efficient government operations through effective management, coordination, and document processing services for the following departments: Emergency Management, Emergency Services, Facilities Management, Fiscal Services, Fleet Management, Human Resources, Information Technology, the Office of Management and Budget, and Purchasing.

Core Services

Internal Services includes the administrative and support activities that allow the Internal Services departments/divisions to effectively carry out program-related functions and associated activities. Program activities include, but are not limited to, management oversight, inter-agency/department coordination, workforce development, and performance oversight.

Budget Summary



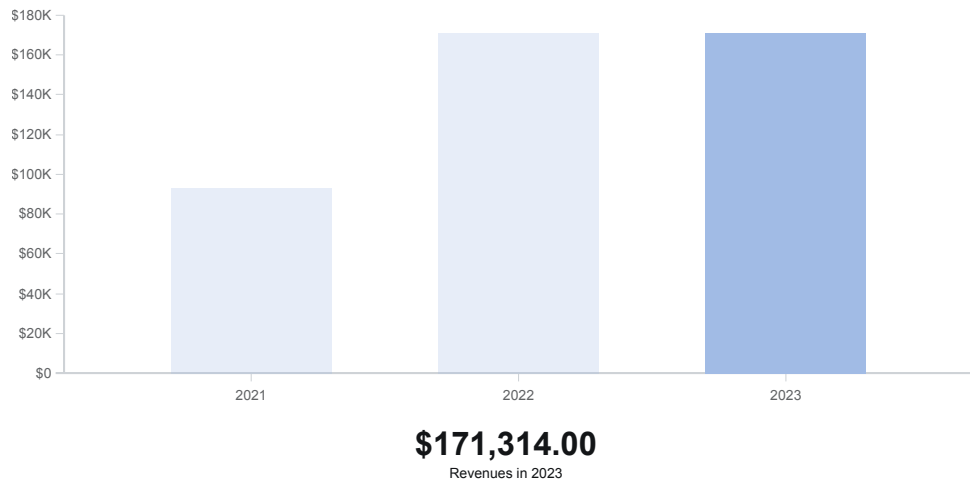
Internal Services Administration Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$416,926	\$437,769	\$475,522
Operating Expenditures	\$66,210	\$132,344	\$132,344
TOTAL	\$483,136	\$570,113	\$607,866

Funding Sources

Internal Services Administration Revenues

Data Updated Dec 09, 2022, 11:15 AM



Internal Services Administration Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$93,342	\$171,314	\$171,314
TOTAL	\$93,342	\$171,314	\$171,314

Position Summary

Download ▾ Help ▾ Share ▾

Updated On 30 Sep, 2022

Q Search in table Search Showing 3 rows

← Back ↺ Reset

Broken down by

Position = Internal Services × = Internal Services Administration ×

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Assistant County Administrator	1	1	1
Executive Assistant	1	1	1
Program Administrator	1	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Emergency Management

Department Description

The Emergency Management Department's mission is to develop an integrated, comprehensive Emergency Management Program to serve our whole community. The Department conducts extensive planning, operation readiness, mitigation, and training and exercise activities. Through a cooperative effort, the Department ensures the County's readiness to respond to and recover from emergencies.

Core Services

Emergency Management Preparedness

Emergency Management is responsible for identifying Pasco County's vulnerability to hazards and helping the community cope and recover from disasters. The Department accomplishes this through emergency preparedness activities, such as identification of areas at great risk; developing plans that will guide us through a disaster; educating the public; reducing risk to houses, neighborhoods, and businesses; and training responders and citizens in the skills needed to act in the face of a crisis.

Emergency Management Operation

The Department also focuses its efforts on emergency operations for those times when events require multiagency coordination and collaboration. The Emergency Operations Center (EOC) facility can host over 100 personnel during activations. The Emergency Management Operations team ensures the EOC and Emergency Management team is ready to activate at a moment's notice.

Emergency Management Mitigation

The Department is responsible for the coordination and collaboration of mitigation planning throughout the County and municipalities, through the maintenance of the Local Mitigation Strategy (LMS) plan and its Working Group. Compliance of the LMS, in accordance with the Federal Emergency Management Agency (FEMA), allows Pasco County to remain eligible for federal grant opportunities that work to address the vulnerabilities and reduce effects of the identified hazards. Proper Mitigation planning and implementation is the key to long term solutions that help reduce physical, financial, emotional, and stress related impacts for the whole community.

Emergency Management Recovery

Emergency Management plans and coordinates individual assistance and public assistance activities by purchasing resources through grants, creating and managing stakeholder groups, and developing plans needed for recovery activities such as Disaster Recovery Centers.



Budget Summary



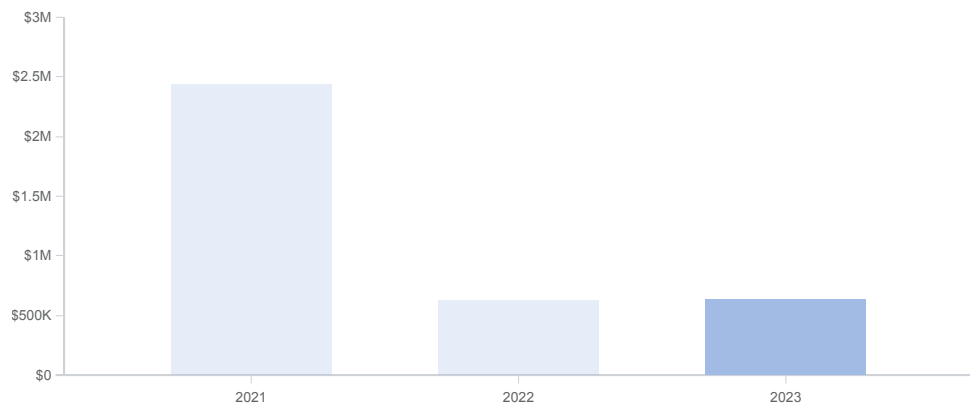
Emergency Management Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$1,232,549	\$1,628,550	\$1,415,945
Operating Expenditures	\$399,332	\$318,788	\$570,850
Capital Outlay	\$242,869	\$0	\$0
TOTAL	\$1,874,750	\$1,947,338	\$1,986,795

Funding Sources

Emergency Management Revenues

Data Updated Dec 09, 2022,
11:15 AM



\$632,521.00

Revenues in 2023

Emergency Management Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$1,500,697	\$314,951	\$318,454
General Fund	\$932,372	\$314,067	\$314,067
TOTAL	\$2,433,069	\$629,018	\$632,521

GOALS & OBJECTIVES

The Emergency Management Department strives to meet the following levels of service:

- Create, update, and/or review 15 plans per month
 - Achieve EMAP accreditation by September 2023
- Conduct at least 3 trainings or exercises per month.
 - * 95% satisfaction or higher achieved in end of course survey
- Review Comprehensive Emergency Management Plans (CEMP) for Healthcare Facilities within 30 days of submission (F.S.S. allows for 60 days).
- Submit at least 30 grant applications annually for Countywide, EM, and homeowner projects.
 - * 20% grant contracts received annually
- Contact at least 150 Special Needs registered citizens per month.
- Conduct at least 24 preparedness speaking engagements annually.
 - * 90% satisfaction or higher achieved on public education surveys
- Produce 50,000 disaster guides to distribute to County buildings, events, and through mail to households in the High Hazard Vulnerability Zone.

Volume of Work

The Emergency Management Department currently has the following volume of work scheduled for March – September 2021:

- 139 plans to be created, updated, or reviewed.
- 119 trainings including Pasco U, online FEMA courses, virtual classroom courses, and virtual conferences.
- 76 or more CEMP reviews to be conducted (based on last year's numbers).
- 70 grant meetings and monitoring/management activities to be completed.
- 2,167 Special Needs residents to be contacted.
- 42 public education events.
- Produce 50,000 2022 Disaster guides and 5,000 in Spanish, distribute them to County and Federal buildings, and mail 30% to residents in the HVZ.
- 3 Public Assistance reimbursement contracts were finalized.
- 146 MPUDs reviewed.
- Professional development activities including participating in the State All-Hazard Incident Management Team, Florida Emergency Management Preparedness Association certification, State of Florida Advance Professional Development Series certification, FEMA professional Development Series certification, and Leadership Development Program participation to be completed.

Key Performance Indicators	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	TOTAL
Number plans created, updated, or reviewed	15	13	10	10	15	17	15	15	8	6	8	7	139
Number of trainings and/or exercises EM staff participated in (virtual/in-house)	16	7	6	8	13	10	6	11	13	6	9	14	119
Number of ALF/NH CEMPs reviewed	12	3	6	9	3	7	4	5	5	8	9	5	76
Total number of activations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total number of grant applications submitted	0	0	11	18	12	6	9	2	4	3	2	3	70
Total Number of Grant Contracts Presented to the Board for Approval	3	0	0	1	0	0	0	0	0	0	0	1	5
Number of MPUD and DRIs reviewed	9	12	9	7	15	13	16	10	10	16	17	12	146
Number of SPNS registrants contacted	80	110	119	38	604	128	92	388	159	110	183	156	2167
Number of public outreach events	1	4	1	2	1	2	4	3	4	7	7	6	42

Position Summary

Data**Records**

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Assistant Emergency Management Director	1	1	1
Emergency Management Coordinator I	2	3	2
Emergency Management Coordinator II	9	8	9
Emergency Management Coordinator III	2	2	2
Emergency Management Director	1	1	1

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Office of Emergency Services

Department Description

The Emergency Services Department's mission is to provide a single point of contact for the notification of emergencies; the receipt of emergency assistance requests; and for the control of coordinated dispatch for law enforcement, fire, and emergency medical services.

Core Services

The purpose of the Emergency Management is to assist, support, and coordinate the agencies tasked with responding to public safety emergencies in Pasco County. They are the first critical point of contact in the efforts to minimize or reduce injury, loss of life, harm to the environment, and property damage due to emergency and non-emergency incidents. The functions that facilitate these core services include:

- Emergency 911, Text to 9-1-1, non-emergency, and after hours Board of County Commissioner (BCC) operations call taking
- Emergency, non-emergency, and after hours BCC operations dispatching
- Coordination of emergencies entering or leaving our County
- Real-time monitoring and notification to internal and external stakeholders of crimes in progress, life threatening calls, and other serious hazards or risks

Budget Summary



Emergency Services Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$7,608,746	\$8,616,053	\$9,582,863
Operating Expenditures	\$3,123,218	\$1,798,578	\$2,303,415
Other Uses	\$1,000,000	\$1,000,000	\$3,928,937
Capital Outlay	\$79,224	\$62,875	\$0
TOTAL	\$11,811,188	\$11,477,506	\$15,815,215

Funding Sources



Emergency Services Revenues

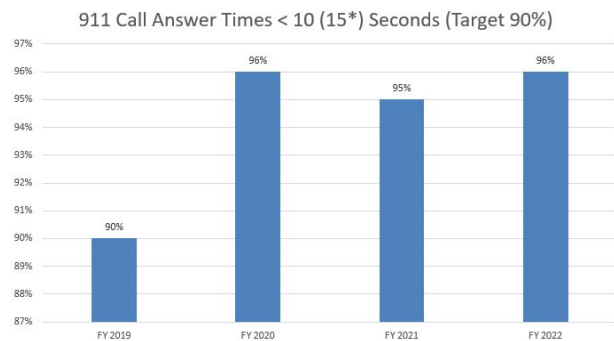
	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$4,765,175	\$3,627,302	\$6,777,182
TOTAL	\$4,765,175	\$3,627,302	\$6,777,182

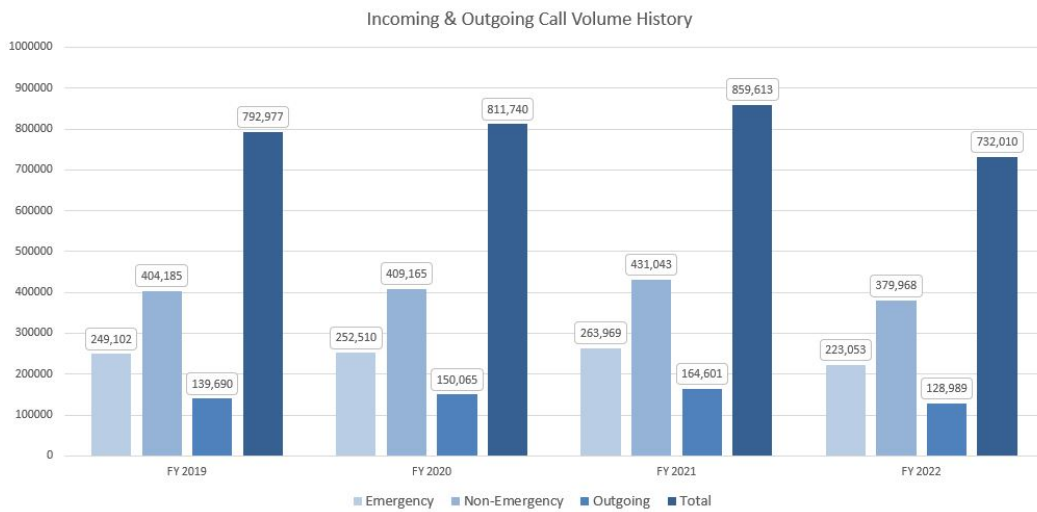
Goals and Objectives

The volume of work for the department is not a performance indicator, but it is able to be utilized in calculating resource requirements and identifying needs.

911 Call Answer Times

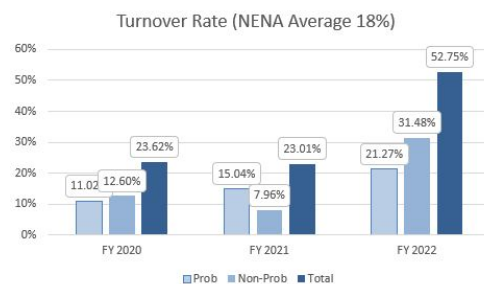
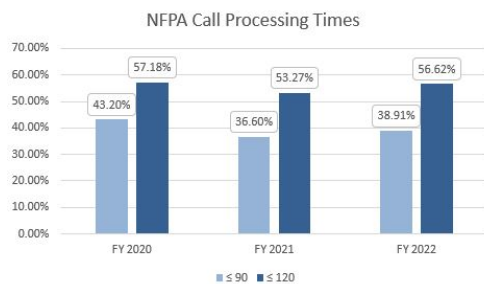
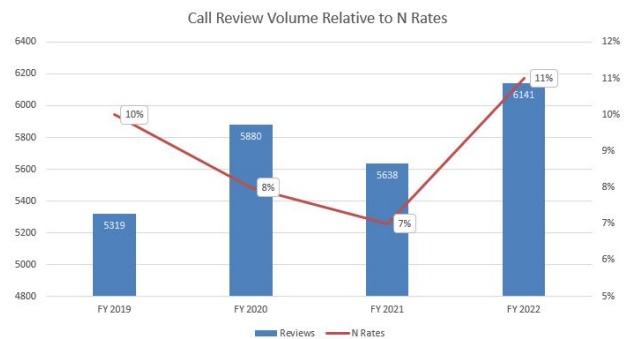
The department measures its performance utilizing two national industry standards. We measure and monitor how quickly we answer 911 calls weekly. The national standard is to answer all 911 calls within 10 seconds 90% of the time.





Non-Compliant Call Rates

The second measurement is how well we adhere to the call taking protocols daily. The national standard is to have a non-compliance rate (N Rates) of 10% or less.



Position Summary

Updated On 30 Sep, 2022

Q Search in table

Search

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Position

= Internal Services x

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Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
911 Data Technician	1	1	1
Accountant II	1	1	1
Administrative Assistant	1	1	1
Communications Operations Manager	1	0	0
Deputy Operations Manager	1	0	0
ECO Relief	0	1	0
Emergency Communications Compliance Specialist	2	3	3
Emergency Communications Compliance Supervisor	1	0	0
Emergency Communications Officer I	62	60	52
Emergency Communications Officer II	30	38	40
Emergency Communications Officer Trainee	0	0	7
Emergency Communications Operations Manager	0	1	1

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Facilities Management

Department Description

The mission of the Facilities Management Department is to "Serve as a Foundation for Success" by providing a wide range of services for County building and properties that impact the teams who work in them as well as citizens who visit them. The Department operates through an integrated work management system that is referred to as the Facilities Life Cycle.

The Cycle begins with planning for future space needs and requirements and then works to identify or acquire land, rights of way, or programs for those requirements. Then the Department works with County departments, Constitutional offices, and professional firms to design and engineer buildings that meet the customers' requirements. When a design has been established, Facilities works to procure the best delivery method to build the structure as designed using in-house project managers to act as owners' representatives. After construction is completed, Facilities operates and maintains the buildings for their expected lifetimes. This includes ensuring that retrofits and renovations are planned and completed as appropriate. At the end of a Facilities Life Cycle, Facilities manages the demolition, decommission, and/or sale of properties and assets while beginning the planning of the replacement which allows for the continuation of the Facilities Life Cycle.

Core Services

Real Property

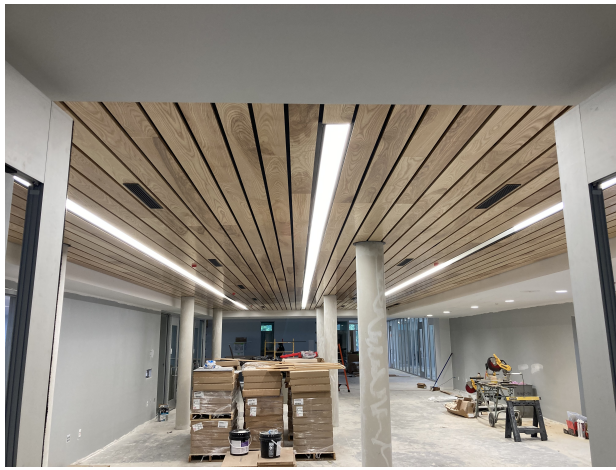
This team is responsible for real property purchases, acquisitions, easements, vacations, conveyances, dispositions, and leasing services. The team provides technical support services for parcel boundaries and acreage, review of legal descriptions and maps, and review and assessment of existing title matters, along with providing citizen assistance with real property questions.

Construction & Renovation

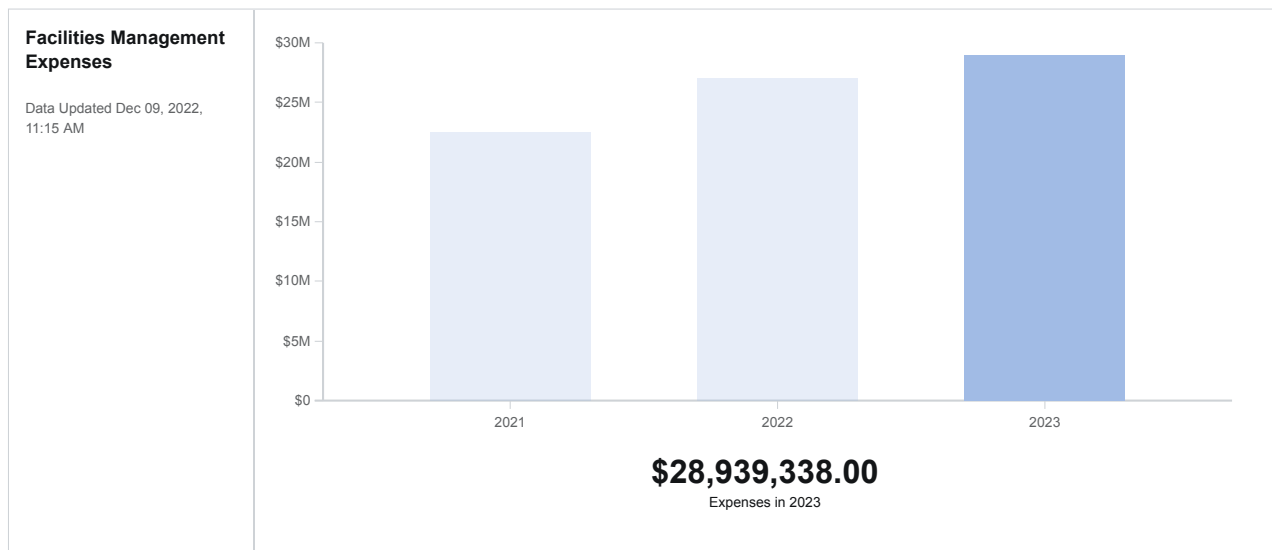
This team oversees capital and non-capital projects for the construction, renovation, expansion, and equipment replacements of future and existing County buildings. They work with stakeholders, architects, engineers, and contractors to manage all aspects of projects from initiation through closeout. Construction & Renovation is also responsible for the formulation and maintenance of the Facilities Master Plan and asset tracking and forecasting.

Operations & Maintenance

This team focuses on the preventative maintenance and repair work to include electrical, plumbing, carpentry, HVAC/R, custodial, grounds maintenance, and other required operational building services. The team schedules and tracks these services using its Computerized Maintenance Management Software (CMMS) and Building Automation Software (BAS) systems. The team provides 24/7 emergency response to support building operations. In addition, the team coordinates and provides contracted services, access control, building and equipment asset management, and energy management for various departments throughout the County.



Budget Summary



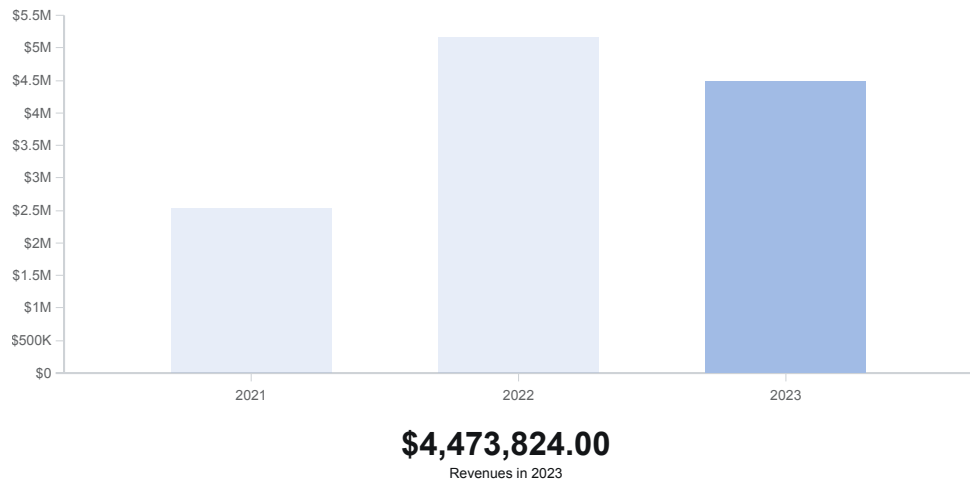
Facilities Management Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$11,546,532	\$12,694,956	\$14,769,292
Personnel Services	\$5,535,147	\$6,577,776	\$6,875,946
Other Uses	\$5,500,000	\$6,950,000	\$6,280,000
Capital Outlay	-\$105,653	\$785,000	\$1,014,100
TOTAL	\$22,476,026	\$27,007,732	\$28,939,338

Funding Sources

Facilities Management Revenues

Data Updated Dec 09, 2022,
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Facilities Management Revenues

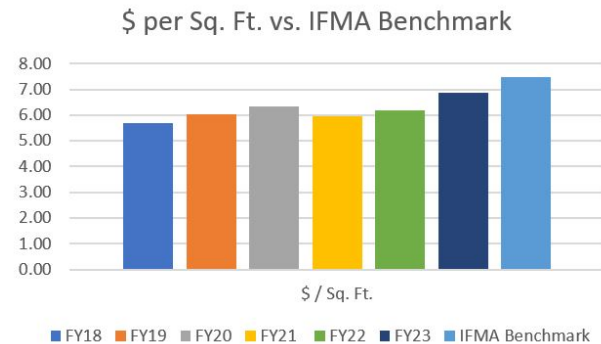
	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,521,660	\$5,169,809	\$4,473,824
TOTAL	\$2,521,660	\$5,169,809	\$4,473,824

Goals and Objectives

Facilities Management gauges itself against two main benchmarks from the International Facilities Management Association (IFMA).

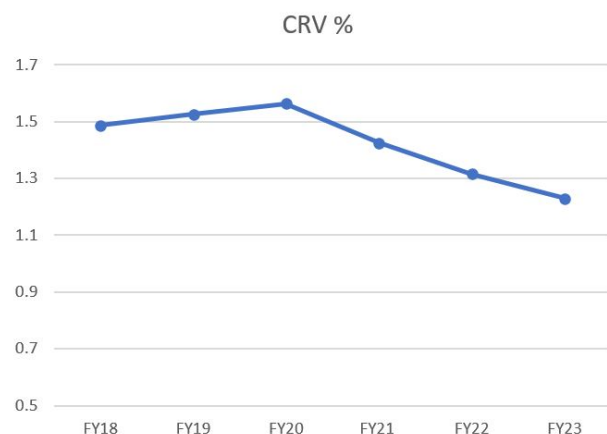
Cost per Square Foot

The average National costs indicate local governments budget \$7.49 per square-foot for facilities operations. Pasco County has, on average over the past 5 years, budgeted \$6.04 per square-foot, and for FY 23 the department is budgeting \$6.88 per square-foot.



Current Replacement Value

Current Replacement Value (CRV) is a calculation that divides the Facilities Operations budget by the total replacement value of the facilities maintained. IFMA recommends a CRV Score of between 2 – 4%. Pasco County has, on average over the past 5 years, had a CRV Score of 1.46%. In the FY23 budget, the department calculates it will have a CRV Score of 1.23%. One major factor that contributed to the CRV score declining, was the significant increase in construction material cost over the past year.



Position Summary

Download ▾ Help ▾ Share ▾

Updated On 30 Sep, 2022

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Broken down by

Position

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Administrative Secretary	1	1	1
Administrative Secretary II	1	1	1
Assistant Facilities Director	1	1	1
Assistant Facilities Operations & Maintenance Manager	0	1	1
Building Automation Systems Coordinator	0	1	0
Chief Project Manager	1	1	1
Construction Specialist I	1	2	2
Construction Specialist II	4	2	2
Contracts/Specifications Coordinator	1	1	1
Custodian	5	5	5
Fabrication Specialist II	0	0	1
Facilities Maintenance Supervisor	3	3	3



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Fiscal Services

Department Description

The primary mission of the Fiscal Services Department is to promote the financial integrity and operational efficiency for County departments through exceptional fiscal support and shared services, including purchasing card administration, assisting with internal and external audits, and creating and implementing standard operating procedures.

Core Services

Fiscal Services has two core programs within which the following service activities are provided to customer departments:

Accounting

Responsible for the daily fiscal operations that include accounts payable, accounts receivable, budget preparation and entry, budget amendments, capital projects tracking, cash receipting, collections, general ledger maintenance, project tracking, purchasing card administration and all financial reporting needs. The primary focus for the accounting program is to provide accurate and timely reporting with excellent customer service.

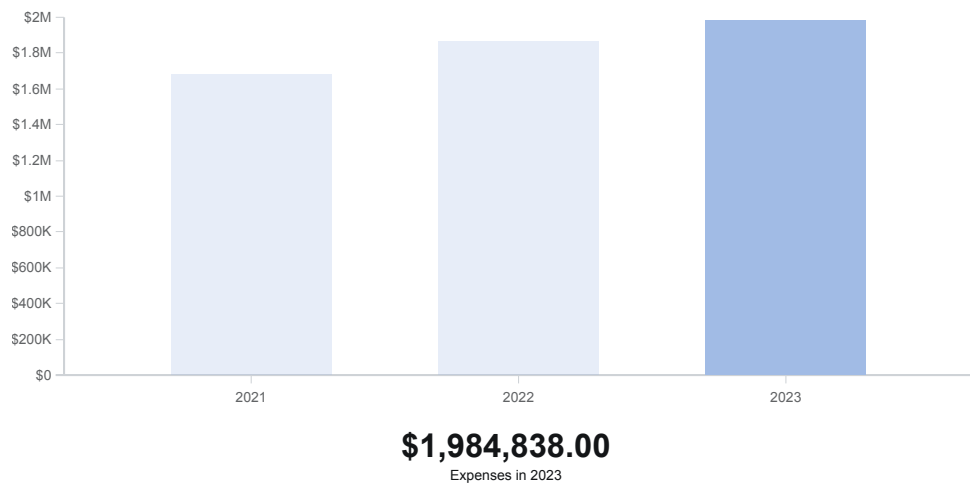
Business Systems

Responsible for providing help desk support, training, application security, report writing, documentation, testing, implementing new modules and future upgrades, and continuous application process improvement. The primary focus of the business systems program is to provide a reliable and efficient ERP system with excellent customer service. Business Systems currently supports 3,832 end users made up of Board and Clerk & Comptroller team members, and the number of end users continues to grow. As end users learn the functionality and capabilities of the system the demand for custom reports and additional support and training demand has increased. The team supports, creates, and maintains Security Roles for both the Board of County Commissioners (BCC) and Clerk's Office, which includes 1,300+ roles which are data, functional, and approval roles. The team also creates new business rules as needed while maintaining 3,400+ existing workflow business rules.

Budget Summary

Internal Services Fiscal Expenses

Data Updated Dec 09, 2022, 11:15 AM



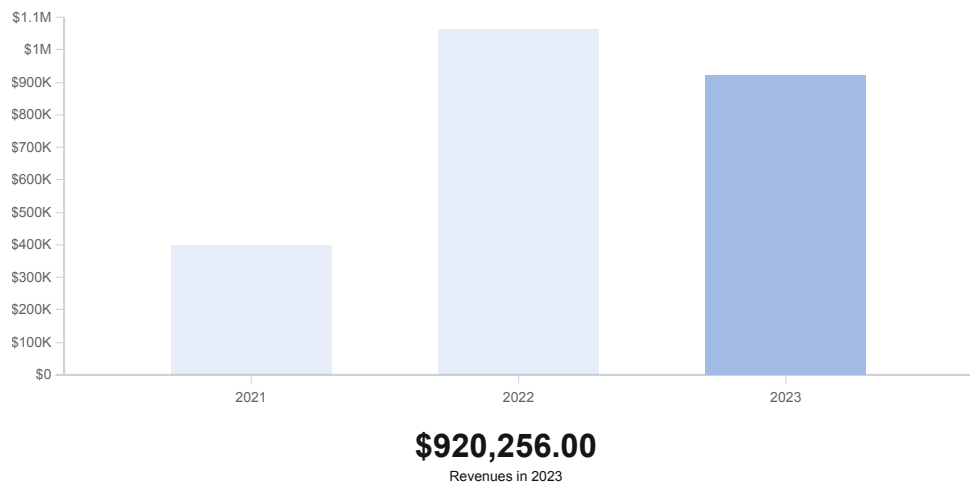
Internal Services Fiscal Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$1,077,327	\$1,252,722	\$1,350,456
Operating Expenditures	\$605,744	\$613,372	\$634,382
TOTAL	\$1,683,071	\$1,866,094	\$1,984,838

Funding Sources

Internal Services Fiscal Revenues

Data Updated Dec 09, 2022, 11:15 AM



Internal Services Fiscal Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$399,501	\$1,060,256	\$920,256
TOTAL	\$399,501	\$1,060,256	\$920,256

Goals and Objectives

The goal of the Fiscal Services Department is to develop and implement strategic plans to enhance, safeguard, and use the financial resources of Pasco County. The Department provides accurate, timely, and transparent financial information for all users. The team continues to develop a support structure to provide

daily support of our various business modules and manage business requirements between the BCC and Clerk's Office to ensure the Enterprise Resource Planning application is operating efficiently and effectively.

Key Performance Indicators (Countywide)	FY 19 Actual	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actuals as of 07/31/22
Invoice Processing Time - From receiving a complete and accurate invoice, getting department approval, entering, releasing into the system for workflow, and approving at all levels on BCC side, in days	9	3.16	8.38	<12	8.55
Invoice Exception Rate - Percentage of invoices rejected (at any level)	5.84%	3.01%	9.53%	< 10%	4.74%
Cycle Time for Employee Expense Reimbursements - From entry to paycheck, in days	n/a	8.57	6.26	< 14	5.42
Pcard Processing Time - From import date to released status, in days	5.32	2.05	1.61	< 4	1.7

Key Performance Indicators (Internal Fiscal)	FY 19 Actual	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actuals as of 07/31/22
Invoice Processing Time - From receiving a complete and accurate invoice, getting department approval, entering, releasing into the system for workflow, and approving at all levels on BCC side, in days	4.00	2.81	8.15	< 12	6.97
Invoice Exception Rate - Percentage of invoices rejected (at any level)	-	-	8.21%	< 10%	5.44%
Pcard Processing Time - From import date to released status, in days	3.59	1.68	1.09	< 4	1.02
Customer-Centric Rating – For Overall Service, Scale of 1-10	4.57	4.86	4.52	4.60	4.55

Key Performance Indicators- Business Systems	FY19 Actual	FY20 YTD Actuals	FY21 Target	FY21 Actuals as of 06/30/21
Customer-centric rating (scale 1-5)	4.10	4.20	4.25	4.96
Timeliness of completion for Level 1 Support (functional and day-to-day end user issues) tickets, in days	1.59	1.54	< 2.00	1.56
Timeliness of completion for Level 2 Support (technical and require coordination with the vendor) tickets, in days	4.11	4.89	< 5.00	4.76

Position Summary

Updated On 30 Sep, 2022

 Search Showing 17 rows

[< Back](#) [➔ Reset](#)

Broken down by

Position

= Internal Services x

= Fiscal Services x

Data[Records](#)

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	1	1	1
Accountant II	2	2	2
Accounting Clerk III	4	4	4
Assistant Fiscal Services Director	1	1	1
ERP Manager	1	1	1
Fiscal Services Director	1	1	1
Functional Analyst I	2	0	0
Functional Analyst II	1	0	0
Functional Analyst III	1	0	0
Functional Support Analyst I	0	0	1
Functional Support Analyst II	0	0	3

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Fleet Management

Department Description

The primary mission of the Fleet Management Department is to provide County officials and employees with safe, reliable, cost-effective, and mission-appropriate vehicles, equipment, and services in support of their duties for our citizens. Fleet's objective is to minimize vehicle and equipment downtime and increase overall productivity, moving towards a more sustainable life-cycle rotation for the entire County's motorized fleet.

Fleet Management manages and maintains all County vehicles and equipment from cradle to grave except for approximately 80 vehicles purchased with Federal/State grant funds by various Pasco County Departments that includes nearly all of Pasco County Public Transit (PCPT) vehicles. This includes specification, acquisition (with Purchasing Department support), maintenance, information management, data analysis, and disposal. Fleet provides the ancillary vehicle activities of fuel and fuel support and an on-demand motor pool. The Department operates as an internal services fund (ISF) and utilizes revenue generated from rates (fees) charged to customers for goods and services.

Core Services

Administration

Provides oversight, policy, and strategic direction for department operations. Serves as the focal point for customer information regarding management of customer fleets, billing and budgeting data, and Countywide fleet management expertise. Oversees the County's fleet management information system that manages the shops, parts room, and Motor Pool and oversees the EJ Ward fuel management system.

Maintenance

The largest operations group in terms of staffing, this program is responsible for the maintenance oversight of the more than 2,000 vehicles assigned to the Board of County Commissioners. This includes all maintenance activities as well as technician training/sustainability requirements. This branch operates out of two maintenance facilities (east & west sides). Maintenance also includes repair parts and identifies, researches, acquires, and issues approximately \$2.4 million of repair parts annually. This operation is run by a third party contracted vendor.

Operations

Begins vehicle life process by working with customers to verify specifications on new vehicles. Coordinates with the Purchasing Department to ensure all assets are bid, requisitioned, assigned, and disposed of upon return.

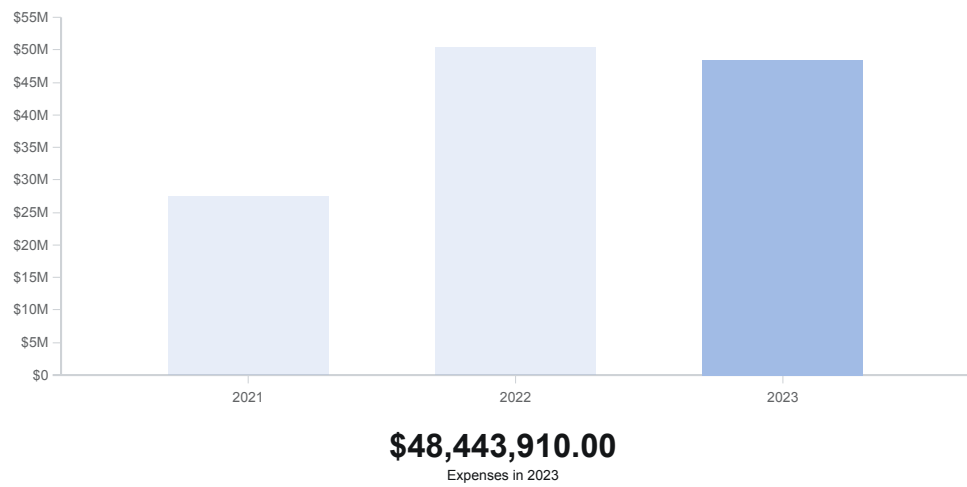
Fuel Acquisition & Storage

Provides 2.1 million gallons of operational and emergency fuel from seven permanent underground tanks and limited daily support from two mobile service trucks. Service includes mobile fueling of field equipment and generators as well as fuel maintenance when required. The fuel section also oversees a fuel credit card program for fuel acquisition from non-county sites.

Budget Summary

Fleet Management Expenses

Data Updated Dec 09, 2022, 11:15 AM



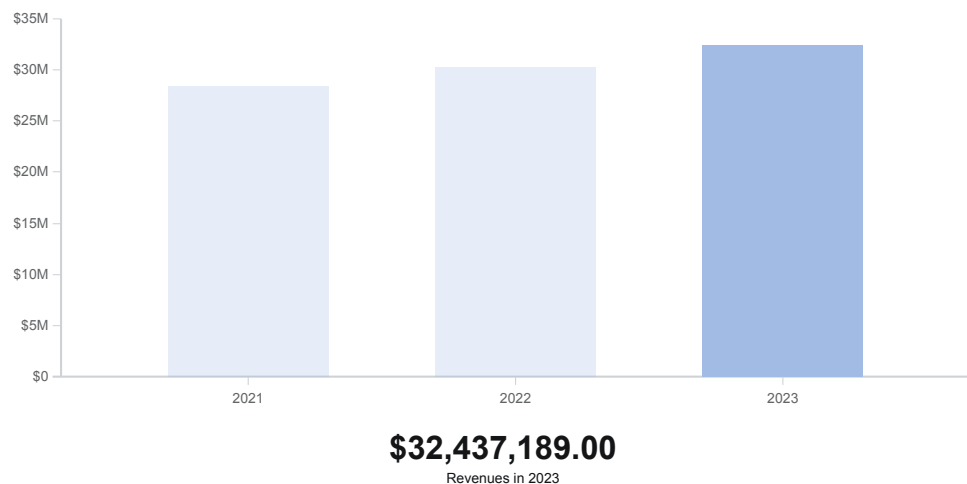
Fleet Management Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Capital Outlay	\$7,249,619	\$22,040,968	\$18,600,000
Operating Expenditures	\$9,937,915	\$12,141,349	\$14,342,857
Other Uses	\$7,713,817	\$12,830,503	\$11,955,329
Personnel Services	\$2,644,928	\$3,219,630	\$3,444,996
Grants and Aids	\$600	\$100,728	\$100,728
TOTAL	\$27,546,878	\$50,333,178	\$48,443,910

Funding Sources

Fleet Management Revenues

Data Updated Dec 09, 2022, 11:15 AM



Fleet Management Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Internal Service Funds	\$28,346,084	\$30,282,885	\$32,437,189
TOTAL	\$28,346,084	\$30,282,885	\$32,437,189

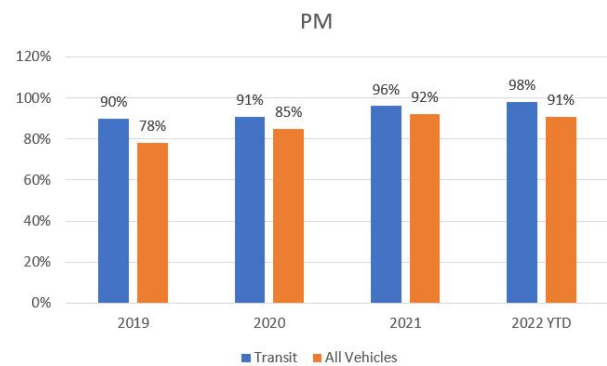
Goals and Objectives

The goals and objectives of Fleet Management are to serve as a foundation for success and be a customer-oriented, data-driven, and proactive service provider for all its customers.



Preventative Maintenance

Preventative maintenance is completed on schedule for vehicles and equipment. Compliance is tracked with a goal of 80% for PCPT vehicles and 90% for all vehicles and equipment combined.



Position Summary

Updated On 30 Sep, 2022

 Search Showing 18 rows

Broken down by

Position

= Internal Services x

= Fleet Management x

Data**Records**

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Administrative Services Manager	1	1	1
Automotive Technician	25	0	0
Business Analyst	0	1	1
Customer Service Specialist III	1	1	1
Fleet Acquisition Specialist	2	2	2
Fleet Maintenance Manager	0	1	1
Fleet Management Director	1	1	1
Fleet Supervisor	3	3	3
Fleet Technician	0	14	13
Fleet Technician Assistant	0	4	5

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Human Resources

Department Description

The Mission of the Human Resources Department is to ensure that our departments have the best and the brightest employees, that our employees feel happy and satisfied at work, while promoting employee satisfaction, morale, and overall wellbeing. Our primary goal is to support our County by attracting, retaining, and growing an outstanding workforce.

Core Services

Personnel

The Personnel functions in the Human Resources Department include recruitment, hiring, retention, labor relations, and aiding as needed to employees under the Board of County Commissioners.

Americans with Disabilities Act (ADA)

The Americans with Disabilities Act (ADA) Compliance Committee consists of members of various County departments, members of the disabled community, and a Sheriff's Office designee. The Committee responds to grievances from the public concerning ADA compliance involving County facilities and programs and addresses any other compliance issues. Of the funds collected, two-thirds are provided by disabled parking fines which are used for these County-related expenses. The types of expenditures previously approved by the Committee include sidewalks in parks, renovated restrooms, ADA ramps, electric doors, and print magnifiers in libraries.

Workers' Compensation

Workers' Compensation is a program which provides wage replacement and medical benefits to employees injured during employment. Together with our third-party administrator, it is the goal of workers' compensation to return the injured employee quickly and economically to the status of "productive" worker. The Workers' Compensation Program is self-insured, and we strive to keep costs down and injuries to a minimum.

Risk Management & Administration

The Risk Management Program manages all liability claims (auto and general) and is self-insured for most types of coverage. Risk Management also maintains the insurance policies for buildings and vehicles valued over \$100,000. They assist as needed to employees and citizens and works to process all claims timely and efficiently. Recovery files are maintained in order to seek reimbursement from at-fault parties when possible.

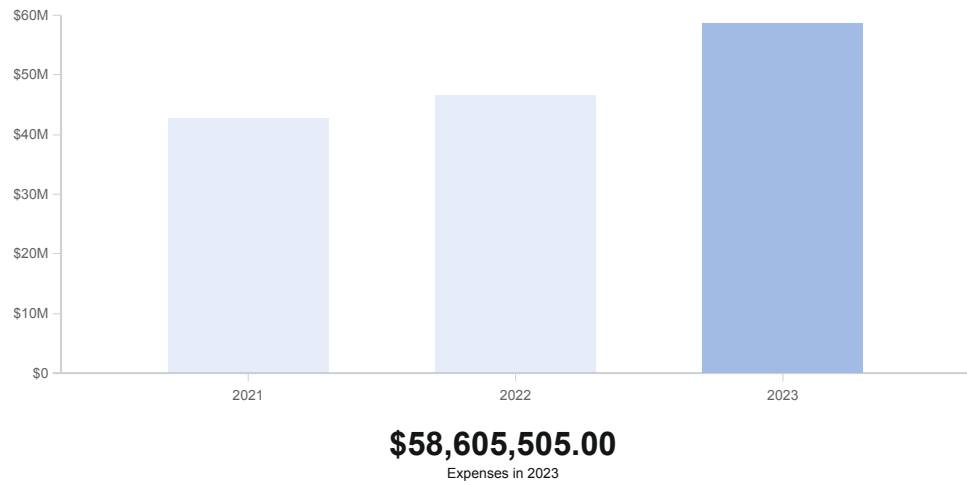
Benefits

Human Resources is responsible for the administration of the self-insured health fund and three Employee Wellness Centers. Employees continue to have the option to do open enrollment completely electronically or to utilize the assistance of HR team members. This option is extremely efficient for our employees, while still maintaining the personal service our employees desire when it comes to open enrollment questions or concerns. Except for the Sheriff, all the Constitutional Officers participate in our Self-Insured Health Insurance Program.

Budget Summary

Human Resources Expenses

Data Updated Dec 09, 2022, 11:15 AM



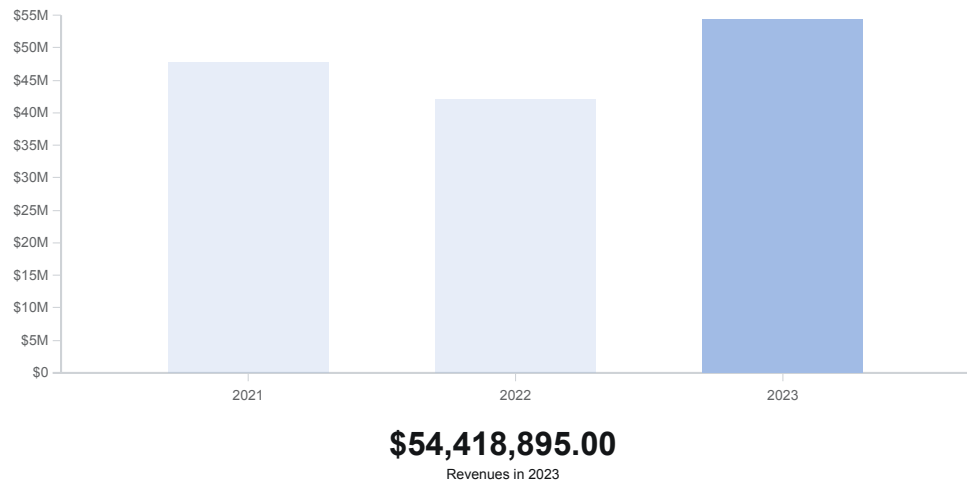
Human Resources Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$35,723,504	\$38,733,437	\$50,268,887
Operating Expenditures	\$7,036,569	\$7,870,679	\$8,336,618
TOTAL	\$42,760,073	\$46,604,116	\$58,605,505

Funding Sources

Human Resources Revenues

Data Updated Dec 09, 2022, 11:15 AM



Human Resources Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Internal Service Funds	\$47,110,830	\$41,203,833	\$53,603,658
General Fund	\$681,255	\$815,237	\$815,237
TOTAL	\$47,792,085	\$42,019,070	\$54,418,895

Goals and Objectives

The goals and objectives of the Human Resource Department are to decrease costs, improve employee morale, and implement innovative methods to recruit the best in the industry and ensure that employees stay satisfied and focused on achieving the County's strategic priorities.

Wellness Center

Goal: Reduce the number of no shows and increase employee utilization.

Performance Indicator	FY 2019	FY 2020	FY 2021	FY 2022 YTD
Scheduled Appointments	9,803	9,481	10,842	10,110
Appointments Kept	7,819	7,879	8,521	7,806
No Shows	560	683	429	610
Employee Usage	38.8%	40.2%	38.22%	30.4%

Action Plan:

- Call or text employees 1-2 days prior to appointment; require a response.
- Ensure employees arrive for their appointments on time to avoid impacting the wait time for subsequent appointments.
- Further educate employees on the services offered as well as the cost-saving benefit to the employee and County.

Workers' Compensation

Goal: Reduce lost hours due to injury on the job.

Action Plan:

- Promote a zero-injury safety culture.
- Handle claims promptly and efficiently, to return employee back to productive worker status in the shortest time span possible.

Performance Indicator	Monthly Target	FY 2019	FY 2020	FY 2021 BCC Only
Average Days of Loss Time per Injury	2.98	.98	1.25	4.77

Turnover

Goal: Reduce negative turnover and increase average tenure.

Action Plan:

- Create a culture that celebrates and rewards excellence to retain talent and encourage innovation.
- Educate departments on best hiring practices, to reduce probationary discharges.
- Resolve conflict through open/respectful dialogue and maintaining a climate of dignity and respect.

Performance Indicator	Target	FY 2019	FY 2020	FY 2021	FY 2022 YTD
Overall Turnover	12%	12%	12%	15%	15%
Negative Turnover	10%	11%	11%	14%	14%
Retirees (% of total terminations)	30%	11%	10%	10%	14%
Resignations (% of total terminations)	60%	75%	66%	75%	55%
Discharges (% of total discharges)	10%	14%	24%	15%	31%

Position Summary

Updated On 30 Sep, 2022

 Search Showing 23 rows

[< Back](#) [➔ Reset](#)

Broken down by

Position

= Internal Services x

= Human Resources x

Data[Records](#)

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Benefits Coordinator	3	3	3
Benefits Coordinator I	0	0	1
Employee Wellness Coordinator	1	0	0
HR Assistant	0	0	1
Human Resources Analyst	2	1	2
Human Resources Assistant	2	2	0
Human Resources Business Partner	0	0	1
Human Resources Director	1	1	1
Human Resources Employment Coordinator I	2	1	2
Human Resources Employment Coordinator II	2	4	3

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Information Technology

Department Description

The Information Technology Department (IT) provides County Departments, Constitutional Offices, and the Judicial Courts System the effective delivery of IT services to support the business needs of the County. The Department is a vital part of the organization, providing faster and more efficient ways for employees to complete their duties and for citizens to access the County's services.

Core Services

The IT Department manages the following services:

Operations

Operations is focused on the day to day business needs of the County and is comprised of the following teams:

Infrastructure Support - Installs, configures, and administrates all County servers and operating systems, virtual and physical.

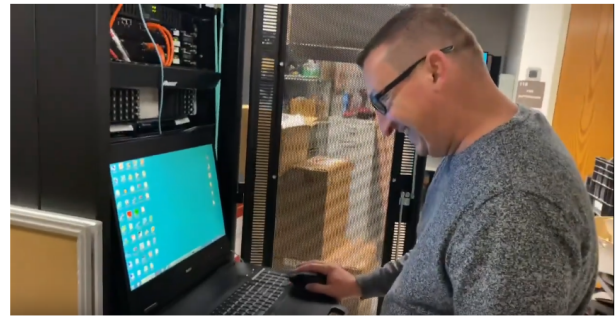
Network Support - Provides all enterprise network connectivity (wired and wireless) architecture, configuration, and support.

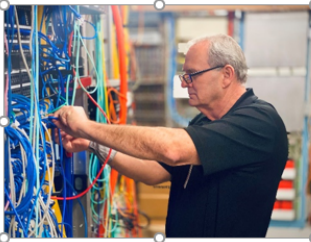
Telecommunications Support - Provides all enterprise telephony architecture, configuration, and support.

Public Safety Support - Supports 911 Emergency Communications, Fire Rescue, and County Radio Communications.

Service Desk Support - Provides help desk support functions for the enterprise, including low-level training, reporting, and monitoring.

Desktop Support - Provides all desktop, mobile computing, and peripheral support.





Business Applications

Business Applications is focused on application and technology product life cycles and is comprised of the following teams:

Product Management - Provides the structure and support to implement, manage, and upgrade organizational technology initiatives that align with the County's strategic plan and objectives.

Production Support Applications - Supports up to 156 applications across the enterprise, assisting users with application issues, training, and troubleshooting.

Programming - Responsible for all development, modifications, support, and design of custom County applications and interfaces.

Database - Manages the Microsoft Structured Query Language (SQL) Server software environment used to store Pasco County's Intellectual Property (all County-owned data).

Consolidated Justice Information Systems (CJIS) - Statutorily mandated by the State to provide technical support for all court-related agencies within the County's jurisdiction, including the State Attorney, the Public Defender, Misdemeanor Probation, Court Administration, and the Office of the Clerk of Court and Comptroller. This budget is shown in the Judicial portion of this document but is managed by the Chief Information Officer.

Geospatial Information Systems (GIS) - Establishes foundational geographic information to support community policy decision making by providing a computer-based database management system that links spatial features with their corresponding attributes. The GIS team also administrates and supplies county addressing.

Business Unit Support - Public Infrastructure, Development Services, and Public Safety (Fire/Rescue) are dedicated support teams for higher demanding service branches and consist of operation and business application support personnel.

Enterprise Document Management - Perform organization records retention, public records

requests, public records searches, and document governance and standards including ADA.

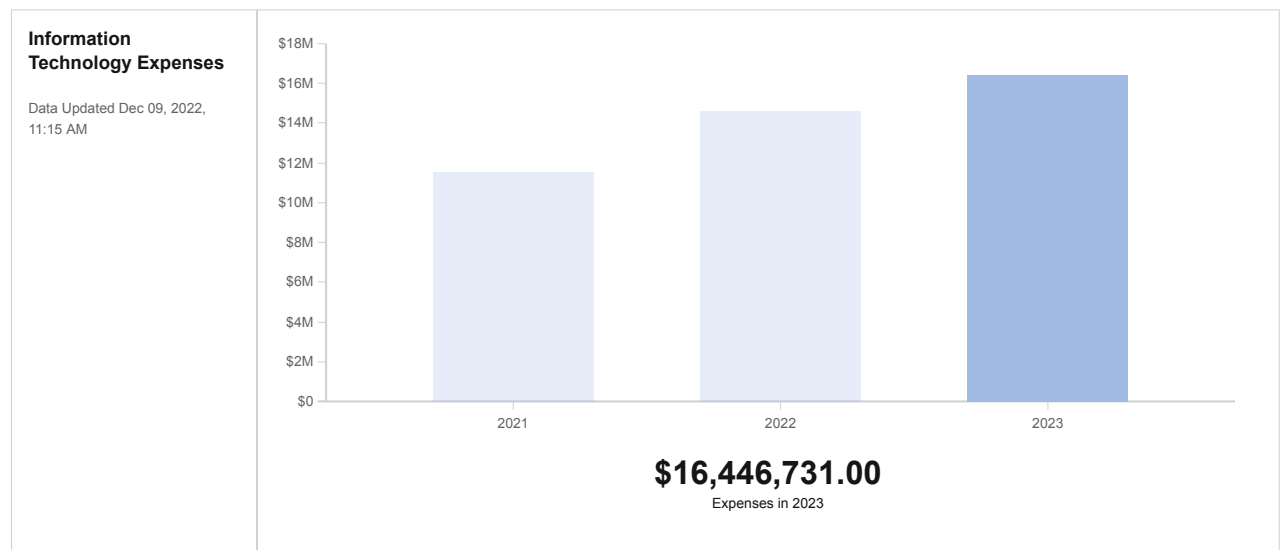
Security Team

This Team provides enterprise-wide security governance, audits, and compliance. In addition, this team provides enterprise security application support and integration, including cyber security training and administration.

Administrative Support Team

This Team provides for enterprise technology planning and visioning, departmental fiscal and budgeting needs, personnel on-boarding and separations, contract maintenance renewals, communications administration and billing, technical and administrative procurement, and payroll administration.

Budget Summary



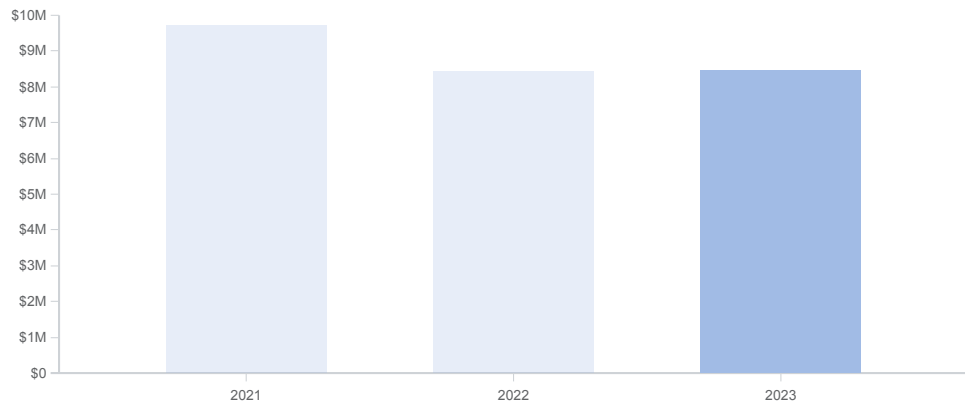
Information Technology Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$7,584,104	\$7,778,839	\$8,917,480
Operating Expenditures	\$4,548,279	\$6,353,612	\$6,464,240
Capital Outlay	-\$554,829	\$443,252	\$1,065,011
TOTAL	\$11,577,554	\$14,575,703	\$16,446,731

Funding Sources

Information Technology Revenues

Data Updated Dec 09, 2022,
11:15 AM



\$8,472,777.00

Revenues in 2023

Information Technology Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$9,489,057	\$8,272,777	\$8,272,777
Special Revenue Funds	\$223,232	\$146,349	\$200,000
TOTAL	\$9,712,289	\$8,419,126	\$8,472,777

Goals and Objectives

The goals and objectives of Information Technology represent a culture of service that delivers quality products in a timely and efficient manner.

Department Performance Measures

Category	Goal	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Incidents (Repairs)	97%	97%	93%	97%	87%	86%
Service Requests (Add/Moves/Changes)	97%	97%	98%	99%	96%	97%
System Availability	99%	99%	99%	97%	96%	98%
Customer Satisfaction	90%	93%	93%	94%	94%	93%

These are separated into three additional categories:

- Incidents (Repairs)
- Service Requests (Adds, Moves, and Changes)
- System Availability

Position Summary

Information Technology lists the following positions and includes those team members assigned to the Court Technology - Criminal Justice Information System program.

Updated On 30 Sep, 2022

 Search Showing 47 rows

[< Back](#) [➔ Reset](#)

Broken down by

Position

= Internal Services x

= Information Technology x

Data[Records](#)

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Administrative Services Coordinator	1	1	1
Administrative Specialist	1	1	1
Assistant Chief Information Officer	1	1	1
Business Systems Analyst I	0	1	0
Business Systems Analyst II	1	1	0
Chief Information Officer	1	1	1
Database Administrator I	0	0	1
Database Administrator II	0	1	1
Database Analyst I	1	0	0
Database Analyst II	1	0	0
Desktop Support Manager	1	1	0
Document Compliance Coordinator	1	0	0

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Office of Management & Budget

Government Finance Officers Association (GFOA) Budget Awards

The Pasco County Office of Management & Budget has received the GFOA Distinguished Budget Award* every year since 2017. This award is the highest form of recognition in governmental budgeting.

"This award is a significant achievement for Pasco County. One of the things that attracted me to Pasco County is its record of excellence in governing, and this award confirms this organization's commitment to providing our neighbors with the best possible service." Pasco County Administrator Dan Biles

*GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

See <https://www.gfoa.org/budget-award> for more details.

Department Description

The primary mission of the Office of Management and Budget (OMB) is to provide management and policy analytical support to the Board, County leadership, and departments, as well as monitor the County's fiscal condition and provide financial strategies to ensure solvency.

Core Services

Annual Budget Planning and Development

Facilitate all activities related to the development, preparation, review, and monitoring of the County's operating and capital budgets. Support the Strategic Planning and Business Planning Processes by conducting financial and economic analysis. Monitor the County's financial condition and provide financial strategies as needed to ensure financial solvency. Provide data for the annual CAFR and SEFA. Conduct financial, economic, and policy analysis. Ensure continuous compliance with Governmental Accounting Standards Board (GASB). Manage the Truth in Millage (TRIM) process.

Capital Improvement Planning

Coordinate development and implementation of annual proposed and adopted five-year Capital Improvement Plans (CIP). Facilitate and analyze CIP impacts/needs in all Development Orders and Agreements, and County regulations (including mobility and/or impact fees). Oversee debt management. Respond to Rating Agency inquiries.

Grant Management

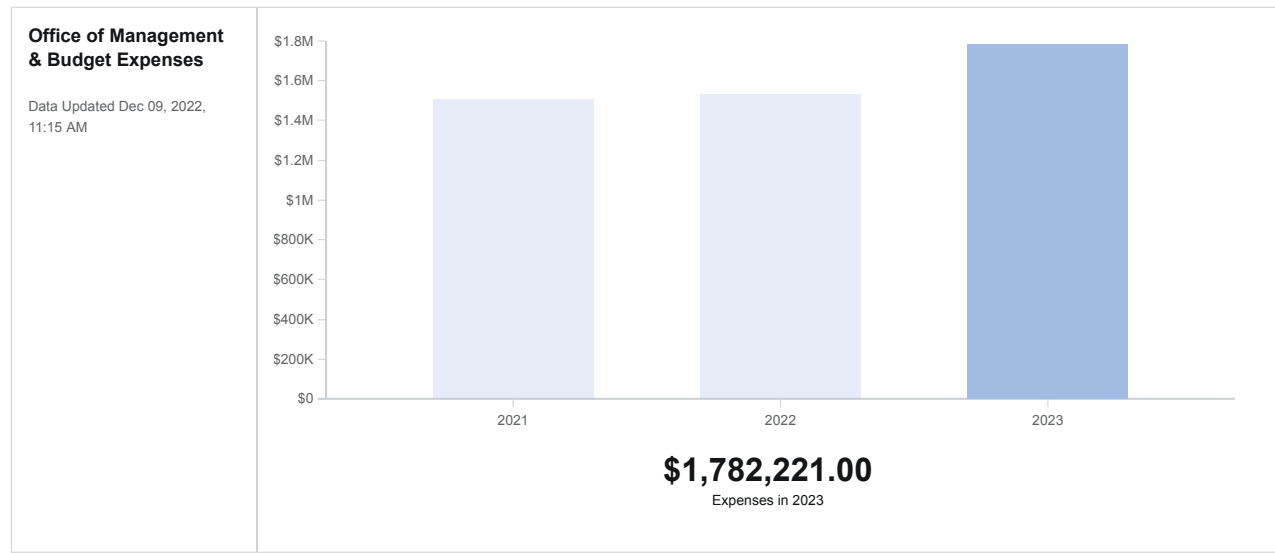
Research/identify grant opportunities and coordinate applications, as well as assist with grant financial and performance audits ensuring compliance with governmental accounting standards as well as compliance with Federal, State, and local guidelines. Provide guidance and support with management of grant compliance requirements and questions supporting Purchasing, County Attorney, IT, and managing Departments for grants. Assist with preparation of the SEFA. Liaison with Federal and State agencies as well as the County

Fiscal Consultant to coordinate communication and ensure all documentation requirements are provided. Coordinate with Federal and State agencies with Departments to manage grant funds and resolve issues related to grant compliance. Coordinate with the Departments to ensure funding is in place to meet their strategic goals and identify additional funding sources.

Manage Emergency Operations Center (EOC) Finance Section

In connection with the Internal Services Fiscal Services Team, provide incident-specific finance support services, including tracking costs, analyzing cost data, creating estimates, and monitoring multiple sources of funds. Lead effort to recoup disaster-related expenses from Federal and State agencies.

Budget Summary



Office of Management & Budget Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$1,283,878	\$1,302,515	\$1,497,017
Operating Expenditures	\$223,513	\$231,435	\$285,204
TOTAL	\$1,507,391	\$1,533,950	\$1,782,221

Funding Sources



	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$603,004	\$820,953	\$820,953
TOTAL	\$603,004	\$820,953	\$820,953

Goals and Objectives

The goals and objectives of the OMB are to support departmental employees' ability to serve their customers in a safe, efficient, and effective manner by ensuring a financially sustainable environment.

Customer Satisfaction

Customer Satisfaction is measured through and Internals Services Branch Survey. It is scored on a five-point scale where 1 is very dissatisfied and 5 is very satisfied.



Pasco County Bond Ratings

The Bond Rating goal is to maintain or exceed an AA or equivalent, bond rating from 2 of the 3 rating agencies.

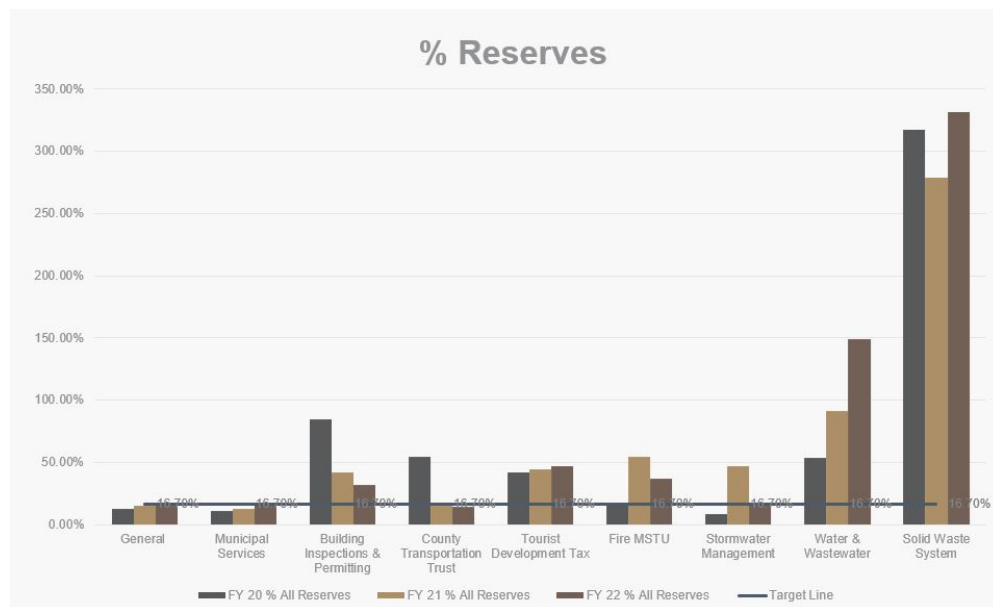
Debt Issue	Fitch	Moody's	Standard & Poor's
Governmental Activities:			
Series 2013A Guaranteed Entitlement Refunding Revenue Bonds	AA	A1	
Series 2013B Guaranteed Entitlement Refunding Revenue Bonds	AA	A1	
Series 2013A Half-Cent Sales Tax Refunding Revenue Bonds	AA	Aa2	
Series 2019A-2019D General Obligation Bonds	AA	Aa2	
Series 2020A General Obligation Bond	AA	Aa2	
Series 2021A & 2021B General Obligation Bonds	AA	AA2	
Series 2022A General Obligation Bond	AA	Aa2	AA+

Regulatory Measures

Name of Measure	Requirement Addressed	Target	Link to Strategic Plan KPI	Actions to Improve
Budget Adoption	Statute 129 – Adopt Balanced Budget by 9/30	100%	Goal 3.1 KPI – Bond Rating	N/A
Truth in Millage (TRIM)	Statute 200.065 – Compliance with Truth in Millage Process	100%	N/A	N/A
Reserve %	GFOA – Recommended 16.7% operating	100% of Major Funds	Goal 3.1 KPI – Bond Rating	N/A – continue to monitor the General Fund to sustain reserves

Budget Adoption Dates					
	FY 20	FY 21	FY 22	Target	Performance
2 nd Public Hearing	9/18	9/21	9/22	By 9/30	100%
Balanced Budget Adoption					
	FY 20	FY 21	FY 22		
Revenues	\$1,659,853,957	\$1,497,282,341	\$1,921,219,325		
Expenses	\$1,659,853,957	\$1,497,282,341	\$1,921,219,325		
Compliance with TRIM					
	FY20	FY21	FY22	Target	
0 Violations	0 Violations	0 Violations	0 Violations	0 Violations	

Regulatory Measure - Internal Policy



Position Summary

Data

Records

Position	FY 2021	FY 2022	FY 2023
Administrative Assistant	1	1	1
Assistant Budget Director	1	1	1
Budget Analyst I	1	0	0
Budget Analyst II	6	7	7
Budget Director	1	1	1
Budget Manager	2	2	2
Budget Specialist	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Purchasing

Department Description

The primary mission of the Purchasing Department is to procure goods and services in a transparent, fair, and ethical manner to ensure that all procurement activity is conducted in compliance with the Purchasing Ordinance, applicable state and federal laws and regulations, and approved purchasing policies and procedures as outlined in the Purchasing Manual.

Central Mail and Surplus is a division of the Purchasing Department whose primary purpose is to provide excellent customer service to all County departments by providing reliable mail services and surplus pick-up in a cost effective and efficient manner.

Core Services

Purchasing

Ensure that all purchases are conducted in compliance with the Purchasing Ordinance, applicable State and Federal laws and regulations, and approved policies and procedures; and that public funds are expended in a fair and equitable manner. Purchasing is committed to meeting the County's operational needs in a manner that inspires public confidence, eliminates the appearance and opportunity for favoritism, and sustains favorable business relationships. The Department is responsible for the review and oversight of the various procurement methods that are used within the County. These include Request for Quotes (RFQ'S) for smaller volume purchases between \$5,000 and \$50,000 and Invitation to Bid (IFB), Request for Statement of Qualifications (RSQ), or Request for Proposals (RFP) for larger purchases greater than \$50,000.

Central Mail & Surplus

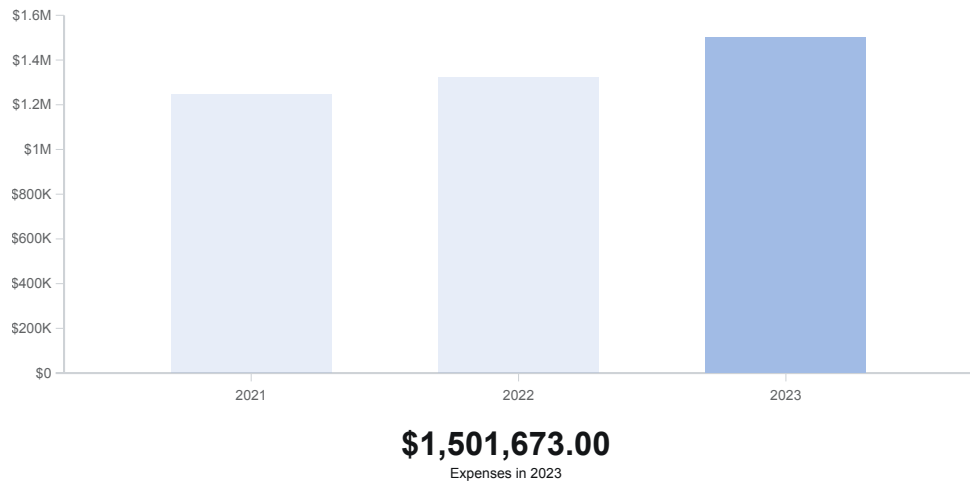
Provide courier service to deliver interdepartmental mail, U.S. Postal mail, and library materials to all County departments. The Division operates a full-service mail room which allows the County to take advantage of reduced costs by sending mail at discounted rates with reduced agency equipment costs for various postage meters across the County. The Division also coordinates the pick-up, processing, and disposition of surplus materials for all County departments and some Constitutional offices.



Budget Summary

Purchasing Expenses

Data Updated Dec 09, 2022,
11:15 AM



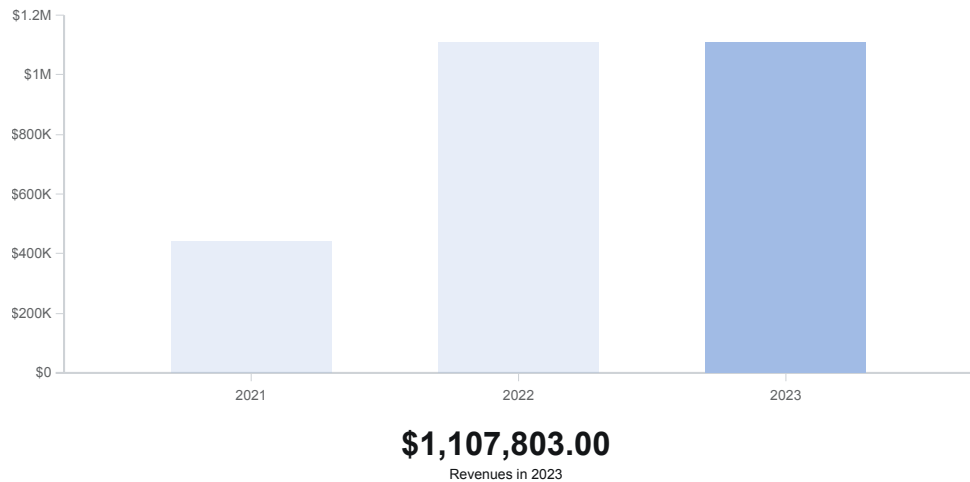
Purchasing Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$1,047,000	\$1,095,455	\$1,224,692
Operating Expenditures	\$198,016	\$224,726	\$276,981
TOTAL	\$1,245,016	\$1,320,181	\$1,501,673

Funding Sources

Purchasing Revenues

Data Updated Dec 09, 2022,
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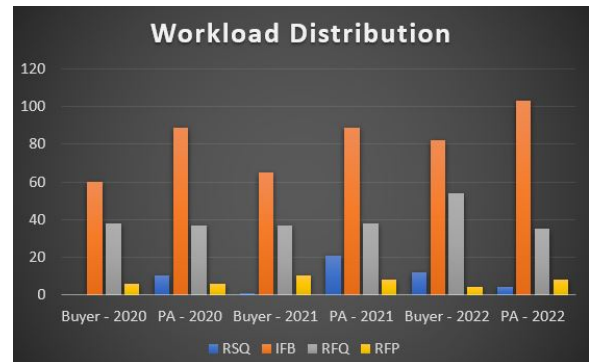
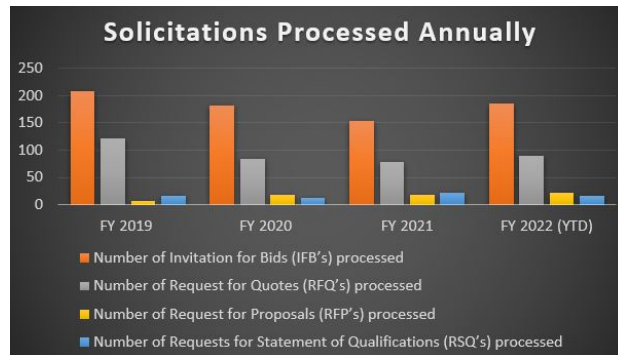
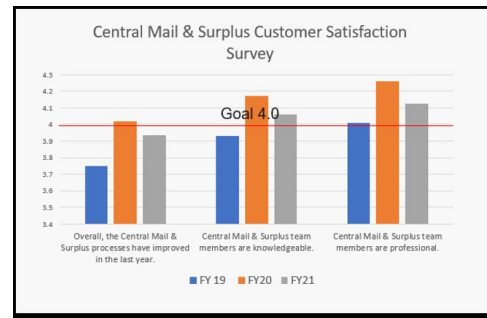


Purchasing Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$439,204	\$1,107,803	\$1,107,803
TOTAL	\$439,204	\$1,107,803	\$1,107,803

Goals and Objectives

The Department's goals are to efficiently assist our internal customers (County Departments) with their purchasing needs by providing cost effective, competitive procurement of goods and services to allow them to better serve the citizens of Pasco County, while adhering to all purchasing policies and procedures in accordance with local, state, and federal laws. In order to ensure Purchasing is consistently providing the highest level of service to our customers, tracking of the below data is required.



Position Summary

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Updated On 30 Sep, 2022

Search in table Search Showing 11 rows

← Back ↺ Reset

Broken down by

Position = Internal Services x = Purchasing x

Data

Records

Position	FY 2021	FY 2022	FY 2023
Administrative Assistant	1	1	1
Buyer	4	4	4
Central Mail Surplus Supervisor	0	1	1
Courier	3	3	3
Inventory Specialist	0.5	1	1
Mailroom Operator	0.5	0	0
Purchasing Agent	3	3	3
Purchasing Director	1	1	1
Senior Buyer	1	1	1
Senior Purchasing Agent	1	1	1
Warehouse Supervisor	1	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Judicial Branch

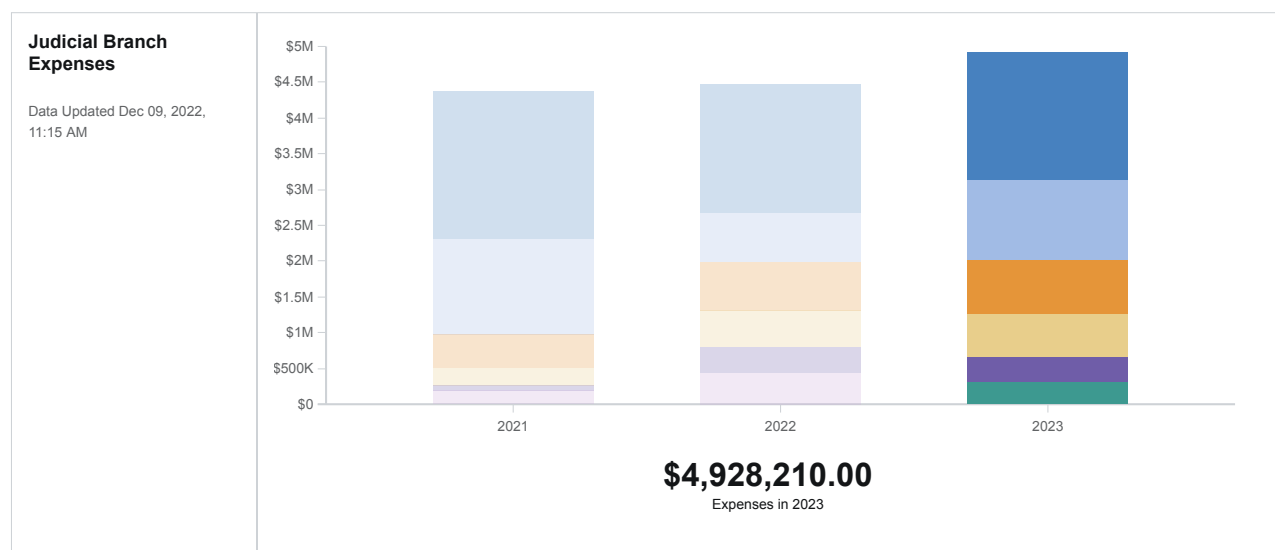
Branch Description

Judicial functions include the operation of services related to the County and Circuit Courts. Appropriations made by the Board of County Commissioners are funded using ad valorem taxes and other revenue sources. The full budget of each department's operations is funded in part by the State of Florida. Article V of the State Constitution underwent a major revision that became effective on July 1, 2004. This change essentially placed the court system under control of the State. Pasco and Pinellas Counties are located with the Sixth Judicial Circuit, and, along with the State of Florida, provide funding to this Circuit.

The Judicial Branch includes the following Departments and Programs:

- [County Alcohol & Other Drug Abuse](#)
- [Court Innovations](#)
- [Court Technology - Administration](#)
- [Court Technology - Criminal Justice Information Systems](#)
- [Guardian ad Litem](#)
- [Medical Examiner](#)
- [Public Defender](#)
- [State Attorney](#)
- [Teen Diversion](#)

Budget Summary

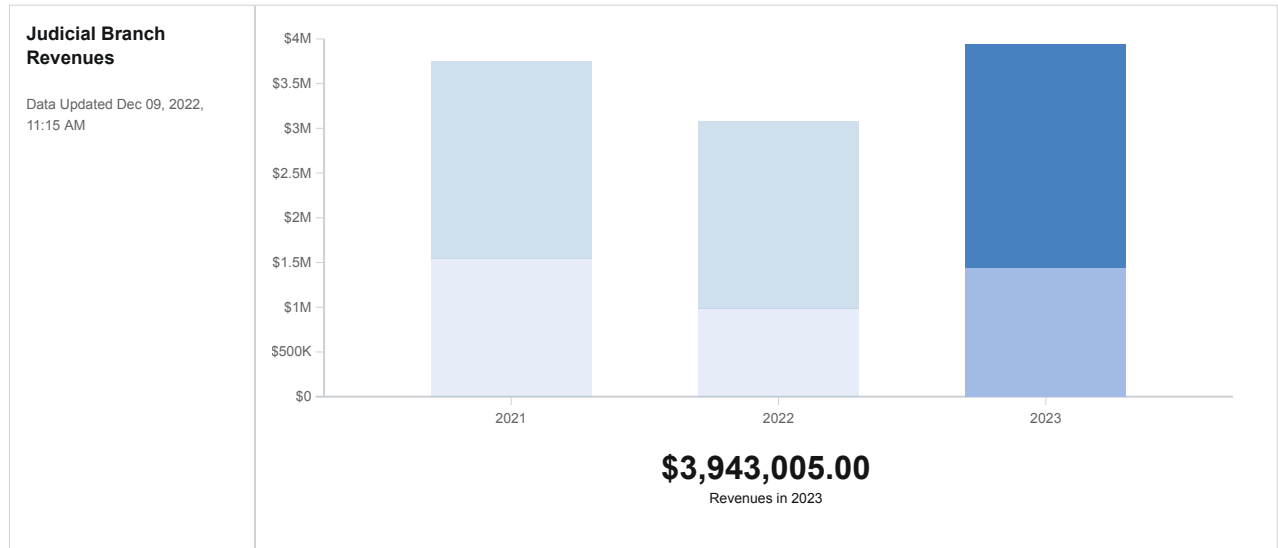


Judicial Branch Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Medical Examiner	\$2,065,335	\$1,800,000	\$1,800,000
Court Innovations	\$1,334,300	\$684,972	\$1,116,400
Court Technology	\$467,954	\$687,546	\$753,733
Public Defender	\$238,679	\$502,787	\$603,293

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Teen Diversion	\$190,280	\$436,463	\$295,290
State Attorney	\$34,305	\$310,348	\$305,978
Guardian ad Litem	\$31,408	\$37,299	\$36,869
County Alcohol & Other Drug Abuse	\$11,473	\$16,647	\$16,647
TOTAL	\$4,373,734	\$4,476,062	\$4,928,210

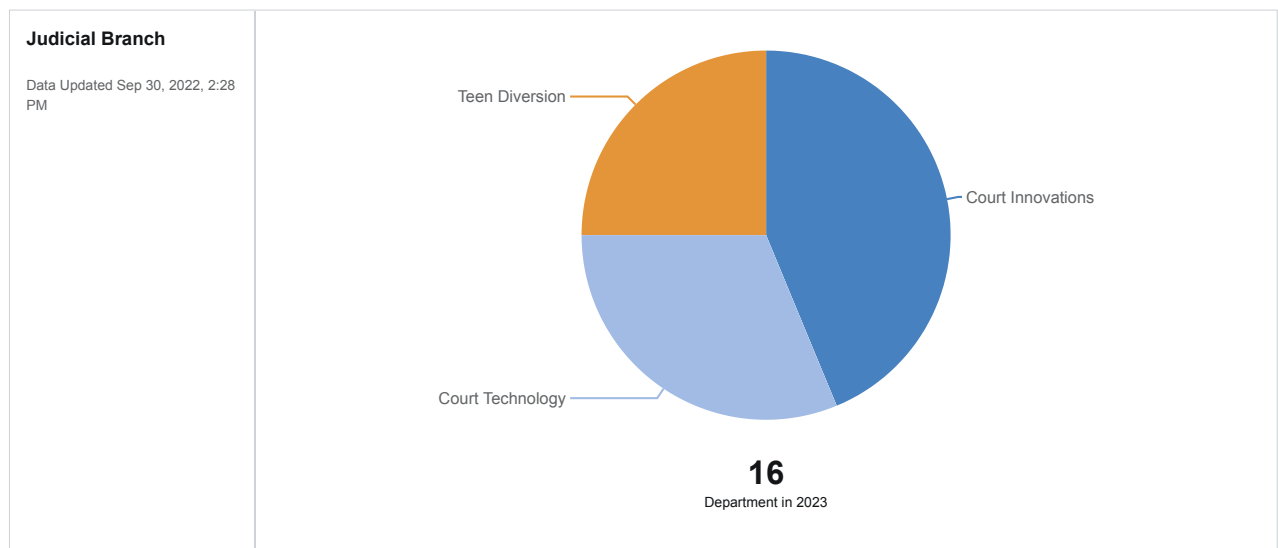
Funding Sources



Judicial Branch Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,203,754	\$2,094,382	\$2,501,695
Special Revenue Funds	\$1,549,983	\$991,430	\$1,441,310
TOTAL	\$3,753,737	\$3,085,812	\$3,943,005

Position Summary



Updated On 30 Sep, 2022

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Search

Showing 18 rows

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Department

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Data

Records

Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Court Innovations	Administrative Assistant I	1	1	1
Court Innovations	Court Investigator	1	1	1
Court Innovations	Court Program Specialist I	1	1	0
Court Innovations	Court Program Specialist II	0	0	3
Court Innovations	Program Assistant	0	0	1
Court Innovations	Senior Secretary - Court	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

County Alcohol and Other Drug Abuse

Department Description

The County Alcohol and Other Drug Abuse expenses reflect the money used to fund alcohol and other drug abuse treatment and education programs. These funds have been budgeted to fund programs under the supervision of Court Administration.

Budget Summary



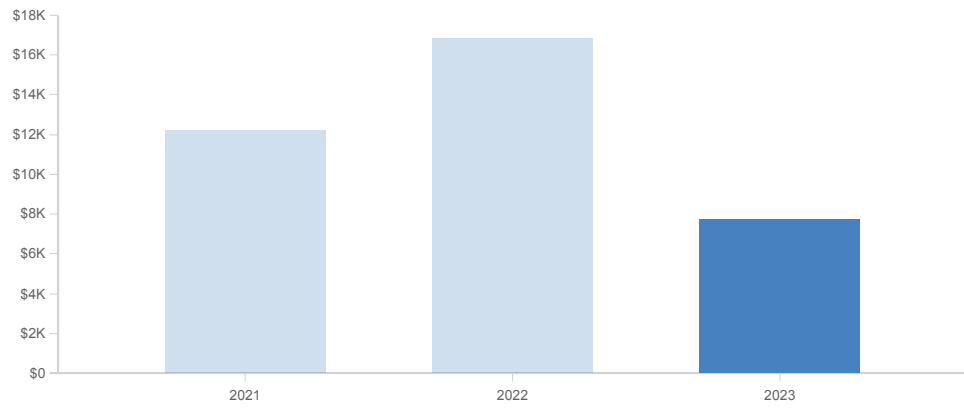
County Alcohol & Other Drug Abuse Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$11,473	\$16,647	\$16,647
TOTAL	\$11,473	\$16,647	\$16,647

Funding Sources

County Alcohol & Other Drug Abuse Revenues

Data Updated Dec 09, 2022,
11:15 AM



\$7,741.00

Revenues in 2023

County Alcohol & Other Drug Abuse Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$12,216	\$16,837	\$7,741
TOTAL	\$12,216	\$16,837	\$7,741



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Court Innovations

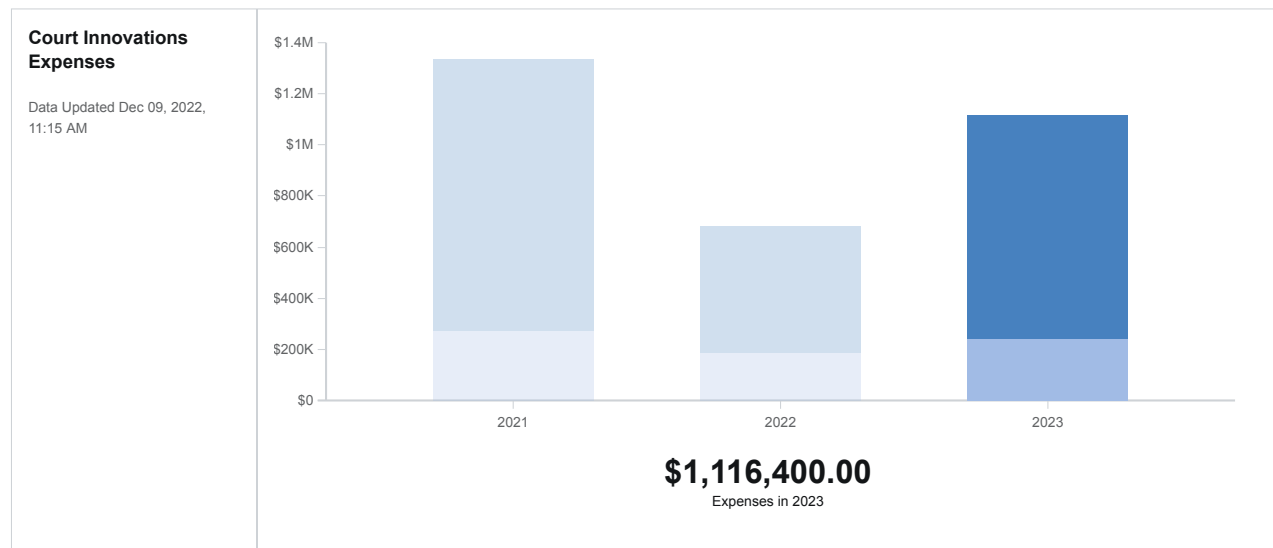
Department Description

Effective July 1, 2004, Florida Statute 939.185 granted the counties authority to impose a surcharge on court costs of an amount up to \$65 when a person pleads guilty or nolo contendere to, or is found guilty of, or adjudicated delinquent for, any felony, misdemeanor, delinquent act, or criminal traffic offense under the laws of Florida. Twenty-five percent of the amount collected shall be allocated to fund innovations, as determined by the Chief Judge of the Circuit.

Core Services

The Chief Judge of the Circuit, in conjunction with the State Attorney, the Public Defender, and the Criminal Conflict and Civil Regional Counsel, shall identify all local requirements within the Circuit or within each county in the Circuit and shall identify the reasonable and necessary salaries, costs, and expenses to meet these local requirements.

Budget Summary



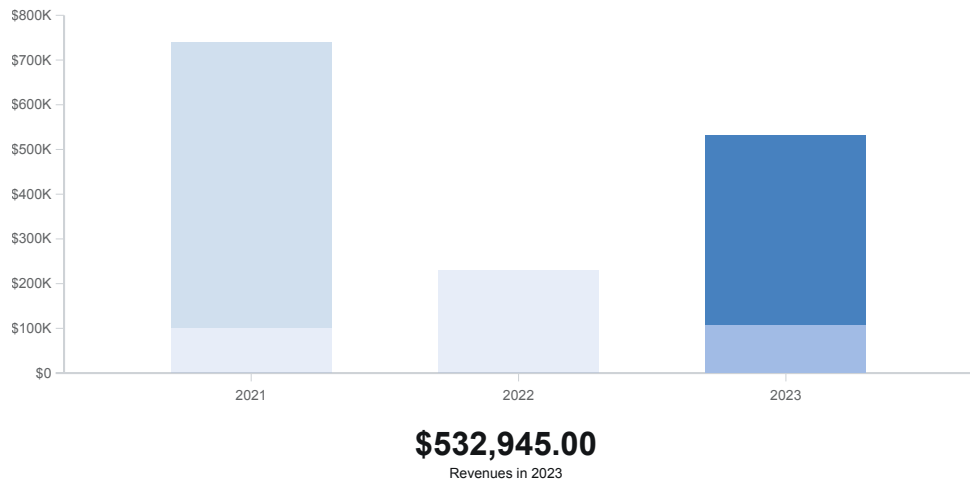
Court Innovations Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$1,062,913	\$496,047	\$877,006
Personnel Services	\$271,386	\$188,925	\$239,394
TOTAL	\$1,334,300	\$684,972	\$1,116,400

Funding Sources

Court Innovations Revenues

Data Updated Dec 09, 2022, 11:15 AM



Court Innovations Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$638,560	\$0	\$425,000
General Fund	\$100,894	\$231,359	\$107,945
TOTAL	\$739,454	\$231,359	\$532,945

Position Summary

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Department

Data

Branch	Department	Position	FY 2021	FY 2022	FY 2023
Judicial	Court Innovations	Administrative Assistant I	1	1	1
Judicial	Court Innovations	Court Investigator	1	1	1
Judicial	Court Innovations	Court Program Specialist I	1	1	0
Judicial	Court Innovations	Court Program Specialist II	0	0	3
Judicial	Court Innovations	Program Assistant	0	0	1
Judicial	Court Innovations	Senior Secretary - Court	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Court Technology - Administration

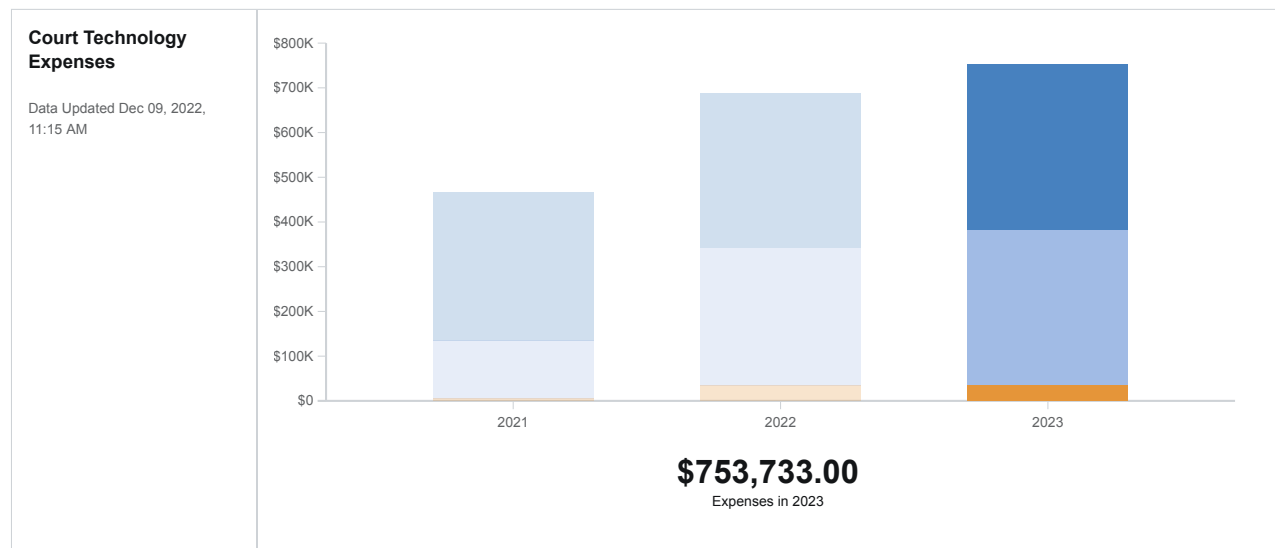
Department Description

Court Technology Administration reflects the technological costs for the court system that are not directly attributable to a specific court, judge, program, the State Attorney, or the Public Defender. The legislature increased the fees on documents that are recorded by the Clerk of the Court by \$4 per page. The counties receive \$2 of that amount to fund court-related technology.

Core Services

The Court Technology staff plan, design, install, and maintain courtroom audio, video, computer, and data management systems, including video advisory systems, evidence viewing equipment, and Court recording systems. The office provides broad based technology expertise to the Circuit in multiple areas, including broadcast engineering, use of computerized graphics, case management systems, office support software, electronic research, statistical reporting, web design, legal databases, digital signage, remote interpreting, and document management software.

Budget Summary



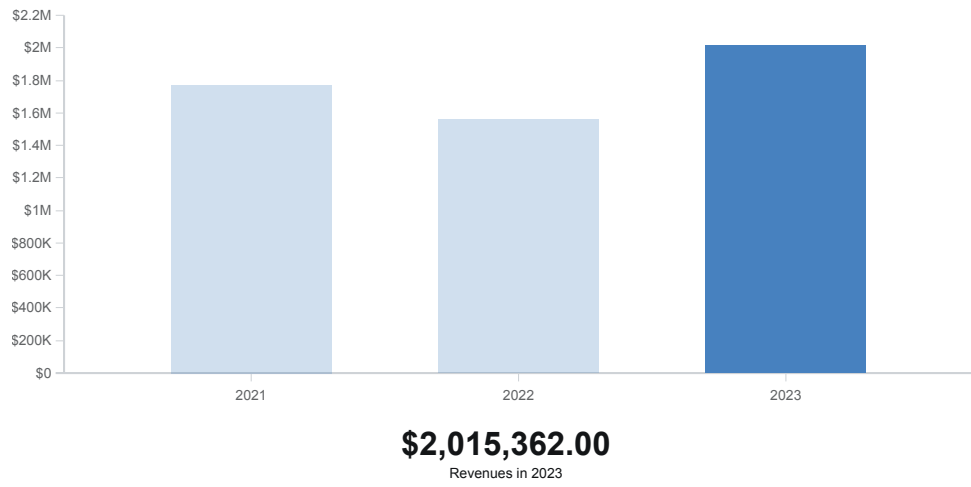
Court Technology Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$332,482	\$346,451	\$372,018
Operating Expenditures	\$129,998	\$305,095	\$345,715
Capital Outlay	\$5,474	\$36,000	\$36,000
TOTAL	\$467,954	\$687,546	\$753,733

Funding Sources

Court Technology Revenues

Data Updated Dec 09, 2022, 11:15 AM



Court Technology Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$1,774,450	\$1,561,283	\$2,015,362
TOTAL	\$1,774,450	\$1,561,283	\$2,015,362

Position Summary

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Updated On 30 Sep, 2022

Showing 7 rows

Broken down by

Department

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Court Technologist II	3	3	3
Court Technologist III	1	1	2
Database Administrator II	0	1	0
Database Analyst	1	0	0
Senior Programmer/Analyst	2	1	0
Technical Support Manager	1	1	0
Technical Support Manager - Program	0	1	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

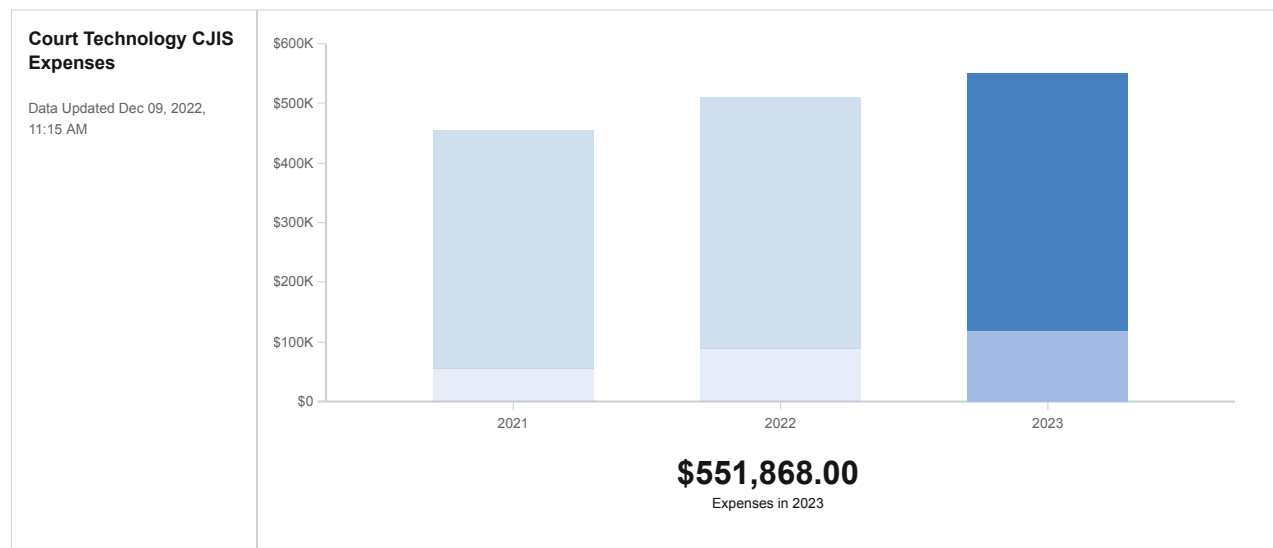
[Branch Home](#)

Court Technology - Criminal Justice Information System

Department Description

Judicial functions include the operation of services related to the County and Circuit Courts. This includes costs associated with Judges, State Attorney, Public Defender, Medical Examiner, CJIS, Guardian Ad Litem, the Criminal Conflict Civil Regional Counsel, and the two Law Libraries. Appropriations made by the Board of County Commissioners are funded using ad valorem taxes and other revenue sources. The full budget of each function's operations are funded in part by the State of Florida, Article V of the State Constitution which underwent a major revision that became effective on July 1, 2004. This change essentially placed the court system under control of the State.

Budget Summary



Court Technology CJIS Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$400,473	\$422,320	\$433,466
Operating Expenditures	\$55,025	\$89,213	\$118,402
TOTAL	\$455,498	\$511,533	\$551,868

Goals and Objectives

The Criminal Justice Information System Program tracks and measures three different Levels of Service:

- Incidents – program repairs (Target 97% and Actual 86%)
- Service Requests – adds, moves, and changes (Target Level 97% and Actual 97%)
- Customer Service Satisfaction (Target Level 90% and Actual 93%)

Position Summary

Positions for the Criminal Justice Information System program are included on the Information Technology page.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Guardian ad Litem

Department Description

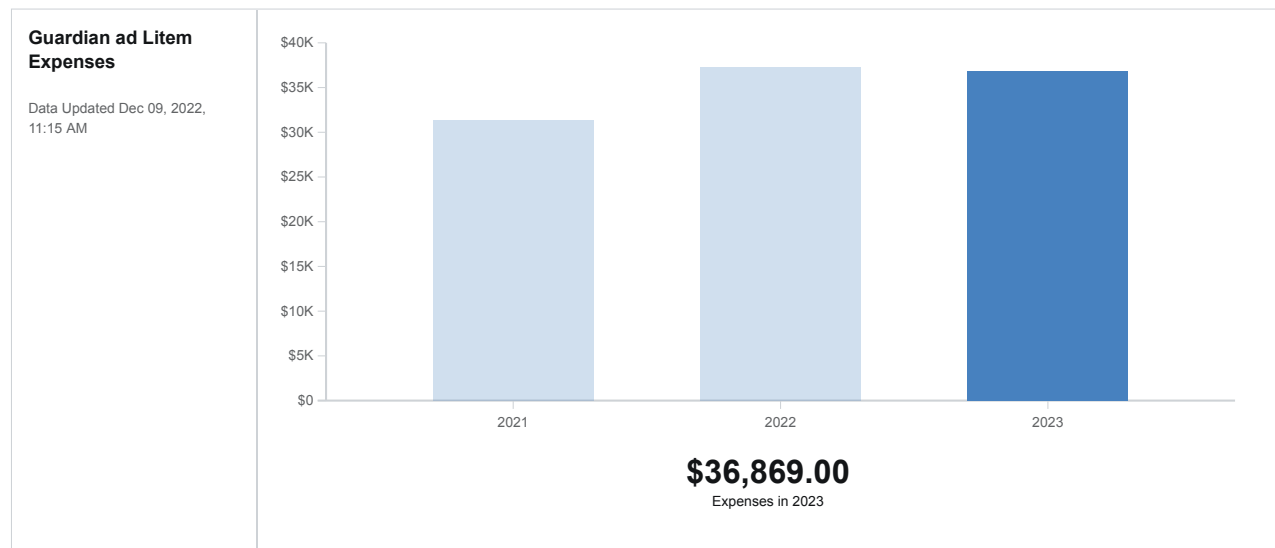
The Guardian ad Litem (GAL) program is designed to "afford to children, who have been abused, abandoned, or neglected, a 'Voice in Court.'" The revisions to Article V of the Constitution of the State of Florida impose on counties certain funding obligations for some operating expenses for the GAL Programs.

The Legislature, in response to revisions to Article V of the Constitution of the State of Florida, increased the fees for recording documents with the various clerk's offices by \$4 per page. The counties receive \$2 of this amount for technological services to the court system

Core Services

The GAL is a partnership of community advocates (volunteer and professional staff) who the court appoints to represent the best interests of abused, abandoned, and neglected children. The primary duties of the GAL consist of collecting information about the child and the child's family, advising the court on the child's best interests, and ensuring that court orders are carried out. According to the Constitution of the State of Florida, Article V, the County is mandated to fund the information technology needs for GAL. This financial data can be found on the Court Technology - Administration page.

Budget Summary



Guardian ad Litem Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$31,408	\$37,299	\$36,869
TOTAL	\$31,408	\$37,299	\$36,869



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Medical Examiner

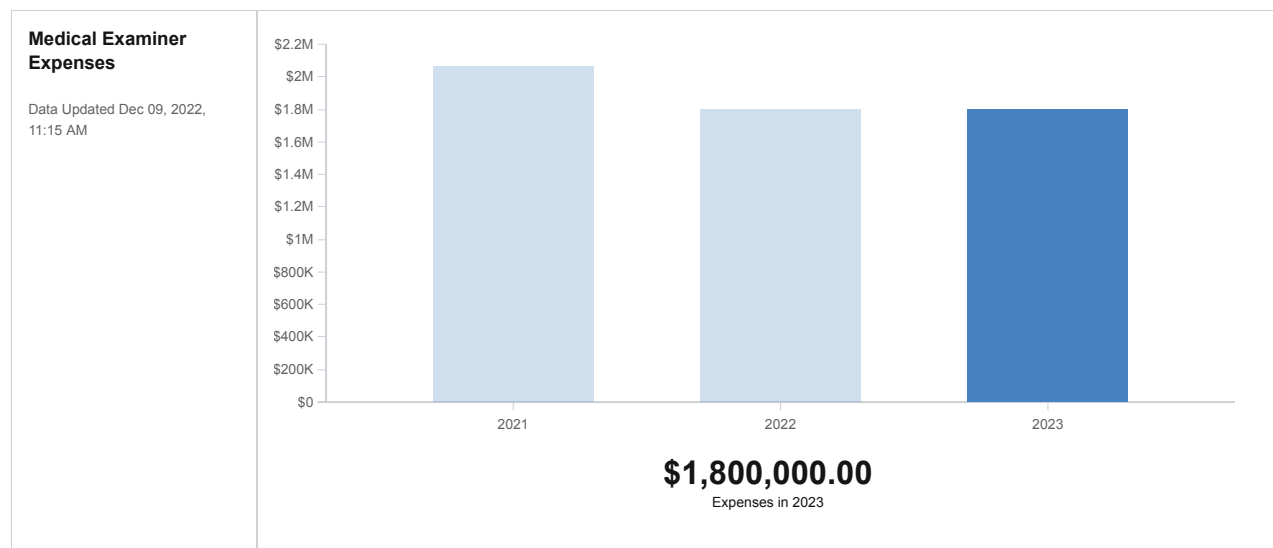
Department Description

The Medical Examiner determines the cause and manner of death and makes such examinations, investigations, and autopsies as deemed necessary or as shall be requested by the State Attorney, as specified in Section 406.11, Florida Statutes. Funds are provided for cadaver transport and commissions, fees, and costs.

Core Services

The Medical Examiner is a forensic pathology physician, appointed by the Governor, to investigate violent, suspicious, or unnatural deaths. The Medical Examiner's primary responsibility is determining the cause and manner of death in such cases. The Medical Examiner is independent of every law enforcement agency, hospital, or local government and provides forensic services under annual contract.

Budget Summary

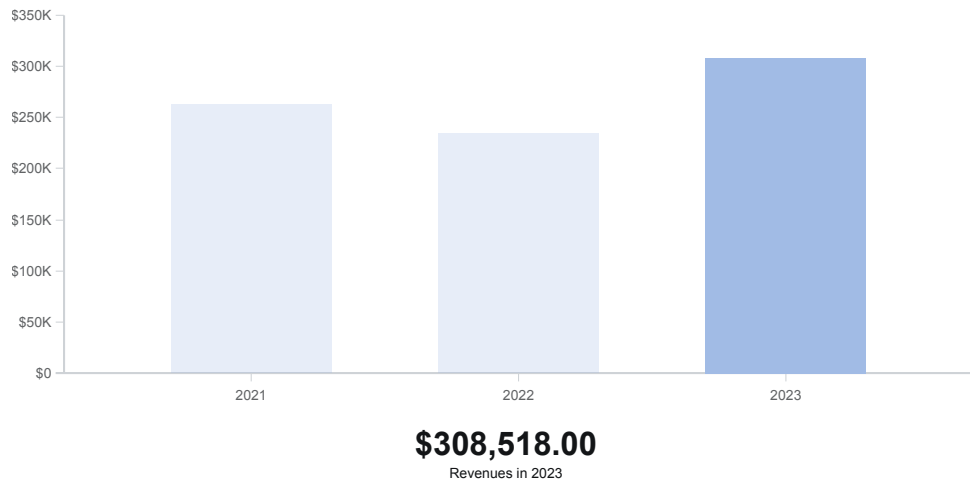


Medical Examiner Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$2,065,335	\$1,800,000	\$1,800,000
TOTAL	\$2,065,335	\$1,800,000	\$1,800,000

Medical Examiner Revenues

Data Updated Dec 09, 2022,
11:15 AM



Medical Examiner Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$262,850	\$234,080	\$308,518
TOTAL	\$262,850	\$234,080	\$308,518



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Public Defender

Department Description

The Public Defender represents, without additional compensation, any person who is determined by the Court to be indigent, as provided in Section 27.52, Florida Statutes, and who is charged with a felony or criminal misdemeanor, or as a delinquent child, pursuant to a petition filed before a circuit court, Baker Act, and any other person the Court may designate. Funds are provided for costs of communications, office supplies, and uncapitalized equipment. Most costs associated with the Public Defender have been assumed by the State, effective July 1, 2004. The expenses in this budget are for technology needs for the Public Defender's Office.

The legislature increased the fees of documents that are recorded by the Clerk of the Court by \$4 per page. The counties receive \$2 of that amount to fund court-related technology and court technology needs for the State trial courts, State Attorney, Public Defender, and Criminal Conflict and Civil Regional Council in that county.

Core Services

Public Defenders are lawyers who practice only criminal law. The Public Defender is responsible for protecting the constitutional and statutory rights of all citizens through the effective criminal legal representation of Court-appointed clients. According to the Constitution of the State of Florida, Article V, the County is mandated to fund the information technology needs for the Public Defender. This financial data can be found on the Court Technology - Administration page.

Budget Summary



Public Defender Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$238,679	\$492,687	\$603,193
Capital Outlay	\$0	\$10,000	\$0
Grants and Aids	\$0	\$100	\$100

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
TOTAL	\$238,679	\$502,787	\$603,293



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

State Attorney

Department Description

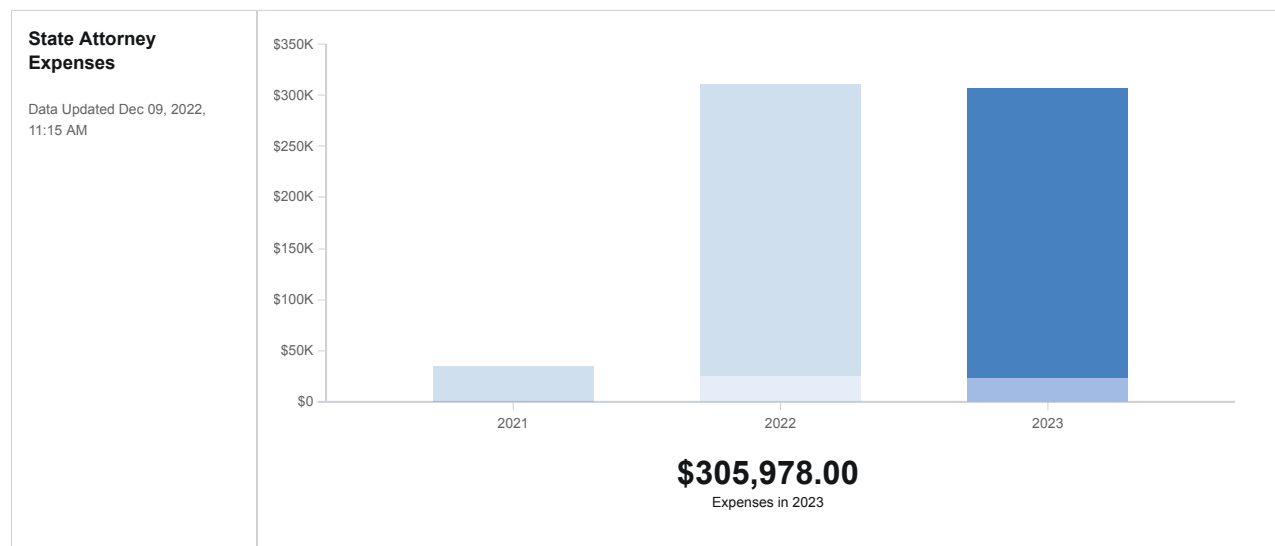
The State Attorney appears in the Circuit and County Courts within this judicial circuit and prosecutes or defends on behalf of the State all suits in which the State is a party, except as provided in Chapter 39, Florida Statutes. Most costs associated with the State Attorney have been assumed by the State, effective July 1, 2004. The expenses in this budget are for technology needs for the State Attorney's Office.

The legislature increased the fees of documents that are recorded by the Clerk of the Court by \$4 per page. The counties receive \$2 of that amount to fund court-related technology and court technology needs for the State trial courts, State Attorney, Public Defender, and Criminal Conflict and Civil Regional Counsel in that county.

Core Services

The State Attorney represents the State of Florida in the court system within the Sixth Judicial Circuit. The State Attorney's primary duty is to prosecute or defend criminal or civil case lawsuits, motions, and applications, in which that state is involved. In addition, the State Attorney is responsible for providing advice to law enforcement agencies within the judicial circuit. According to the Constitution of the State of Florida, Article V, the County is mandated to fund the information technology needs for the State Attorney. This financial data can be found on the Court Technology - Administration page.

Budget Summary



State Attorney Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$34,305	\$285,348	\$282,978
Capital Outlay	\$0	\$25,000	\$23,000
TOTAL	\$34,305	\$310,348	\$305,978



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Teen Diversion

Department Description

The Teen Diversion Program's goal is to divert selected teens to a juvenile court alternative. The programs are in place to provide second chances for juveniles who are not violent offenders and have no prior criminal record.

Core Services

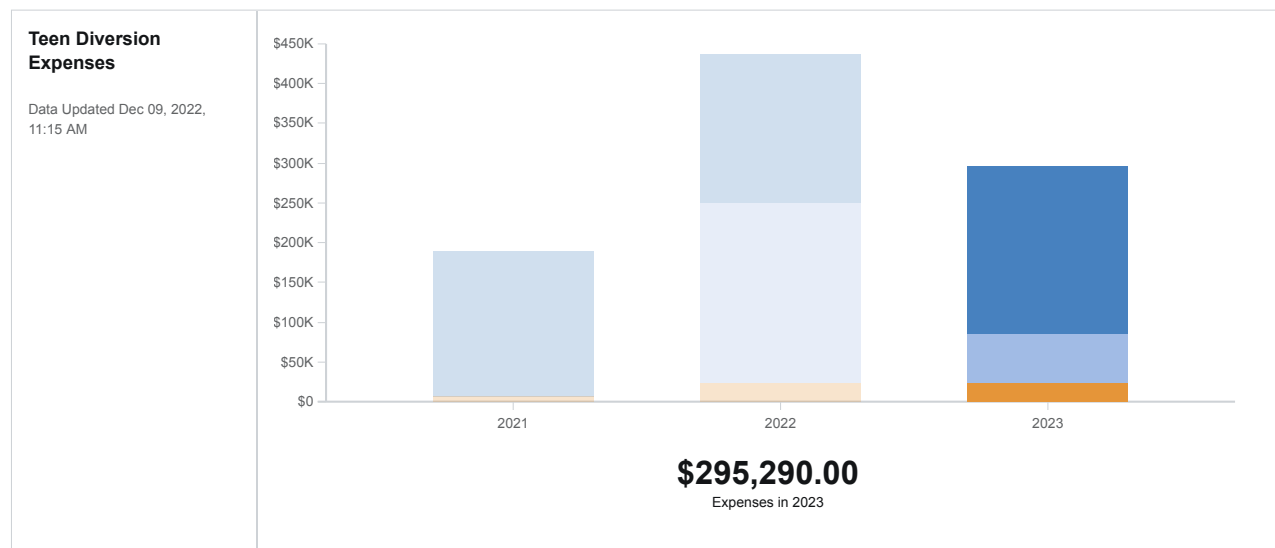
Teen Court

The Teen Court Program's purpose is to prevent patterns of criminal behavior in minors, age 17 and younger. It is run by non-offending high school students that volunteer their services. This provides the opportunity for the volunteers to learn about legal processes, the court system, and career opportunities. Effective July 1, 2004, Florida Statute 939.185 granted the counties authority to impose a surcharge on court costs of an amount up to \$65 when a person pleads guilty or nolo contendere to, or is found guilty of, or adjudicated delinquent for, any felony, misdemeanor, delinquent act, or criminal traffic offense under the laws of Florida. twenty five percent of this surcharge gets allocated to the Teen Court Program.

Juvenile Arbitration

The Juvenile Arbitration Program decreases the number of juvenile court cases by diverting select first time teen offenders from formal court proceedings. Approval from the appropriate court authorities is required for select teens to participate in the program. Teens that participate and successfully complete their sanctions are dismissed of their charges.

Budget Summary

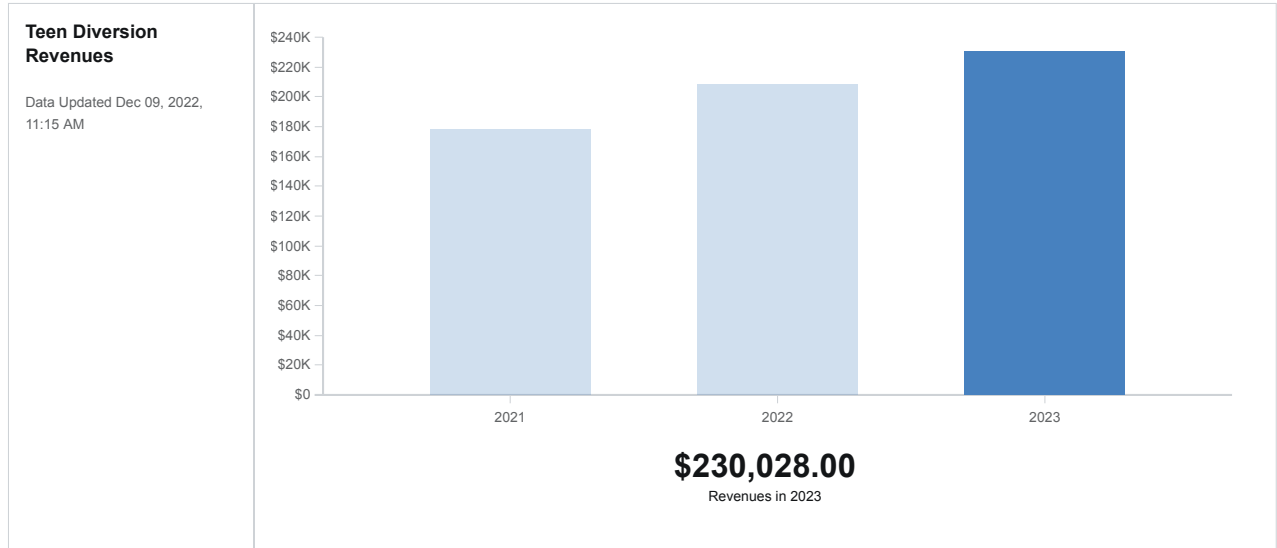


Teen Diversion Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$183,264	\$186,727	\$209,694
Other Uses	\$0	\$225,659	\$61,519

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$7,016	\$24,077	\$24,077
TOTAL	\$190,280	\$436,463	\$295,290

Funding Sources



Teen Diversion Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$178,218	\$208,462	\$230,028
TOTAL	\$178,218	\$208,462	\$230,028

Position Summary

Data

Records

Branch	Department	Position	FY 2021	FY 2022	FY 2023
Judicial	Teen Diversion	Court Program Specialist I	0	0	1
Judicial	Teen Diversion	Court Program Specialist II	2	2	2
Judicial	Teen Diversion	Program Coordinator	0	0	1
Judicial	Teen Diversion	Senior Court Program Specialist	0	1	0
Judicial	Teen Diversion	Senior Program Specialist	1	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Legislative Administrative

Branch Description

The Legislative/Administrative functions of County Government establish County policy and provide management and support services to departments and divisions. The five Board of County Commissioners are elected countywide. The Commissioners then appoint the County Administrator and County Attorney.

The Legislative/Administrative Branch includes the following Departments:

- [Board of County Commissioners](#)
- [County Administration](#)
- [County Attorney](#)
- [Organizational Performance Management](#)
 - Performance Development
 - Customer Service
 - Media Relations and Communications
 - Training and Development

Budget Summary

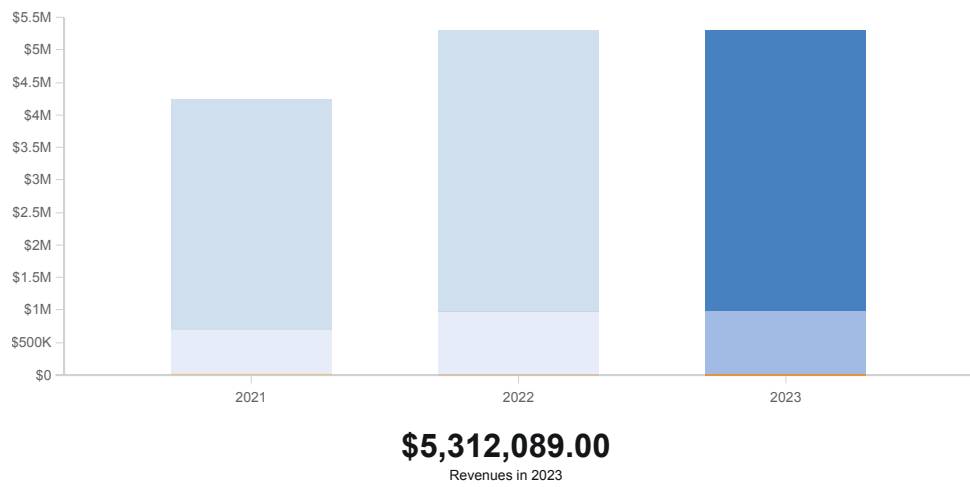


Legislative Administrative Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$5,955,867	\$7,345,215	\$8,252,198
Operating Expenditures	\$696,058	\$1,097,022	\$1,237,442
TOTAL	\$6,651,925	\$8,442,237	\$9,489,640

Legislative Administrative Revenues

Data Updated Dec 09, 2022, 11:15 AM



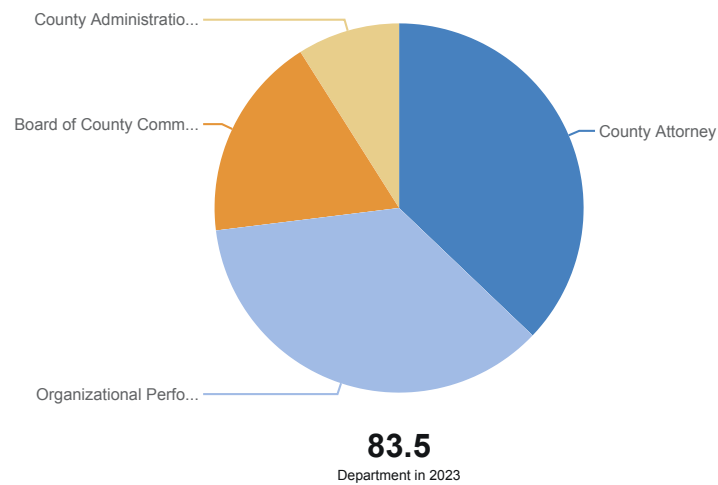
Legislative Administrative Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Reimb Indirect Costs	\$3,559,593	\$4,338,639	\$4,338,639
Chargebacks	\$642,014	\$960,952	\$960,952
Admin Fee For Mobility Fee	\$16,061	\$12,498	\$12,498
Miscellaneous Revenue	\$21,580	\$0	\$0
TOTAL	\$4,239,248	\$5,312,089	\$5,312,089

Position Summary

Legislative Administrative Branch

Data Updated Sep 30, 2022, 2:28 PM



Updated On 30 Sep, 2022

 Search Showing 47 rows

< Back Reset

Broken down by

Branch ≤ 07/01/2023 ≥ 07/01/2023 = Legislative Administrative

Data

Records

Branch ▾	Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Legislative Administrative	Board of County Commissioners	Administrative Secretary	0	1	0
Legislative Administrative	Board of County Commissioners	County Commission Chair	1	1	1
Legislative Administrative	Board of County Commissioners	County Commissioner	4	4	4
Legislative Administrative	Board of County Commissioners	Executive Assistant	3	2	2
Legislative Administrative	Board of County Commissioners	Legislative Aide	2	2	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

Board of County Commissioners

Department Description

The Board of County Commissioners (BCC) is the legislative and policy-making body of County government. Representatives from five Pasco County districts are elected. The BCC establishes policies through the enactment of ordinances and adoption of resolutions, as well as appoints the County Administrator and County Attorney and confirms the appointment of department heads. The BCC adopts the budget and makes all budget decisions regarding appropriation of funds to County departments, divisions, and some Constitutional Officers, in accordance with State statutes.

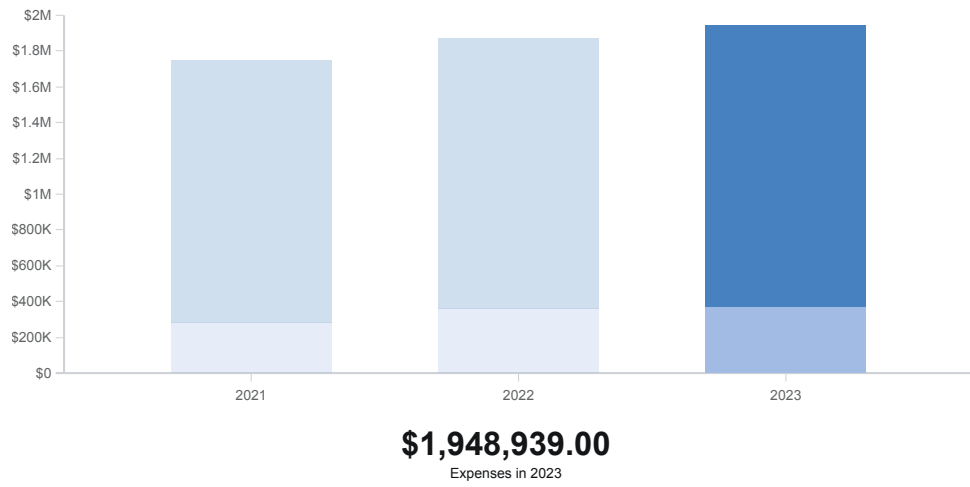


Pictured, (from left to right) Commissioner Ron Oakley (District 1), Commissioner Mike Moore (District 2), Chair Kathryn Starkey (District 3), Commissioner Christina Fitzpatrick (District 4), Vice-Chair Jack Mariano (District 5)

Budget Summary

Board of County Commissioners Expenses

Data Updated Dec 09, 2022, 11:15 AM

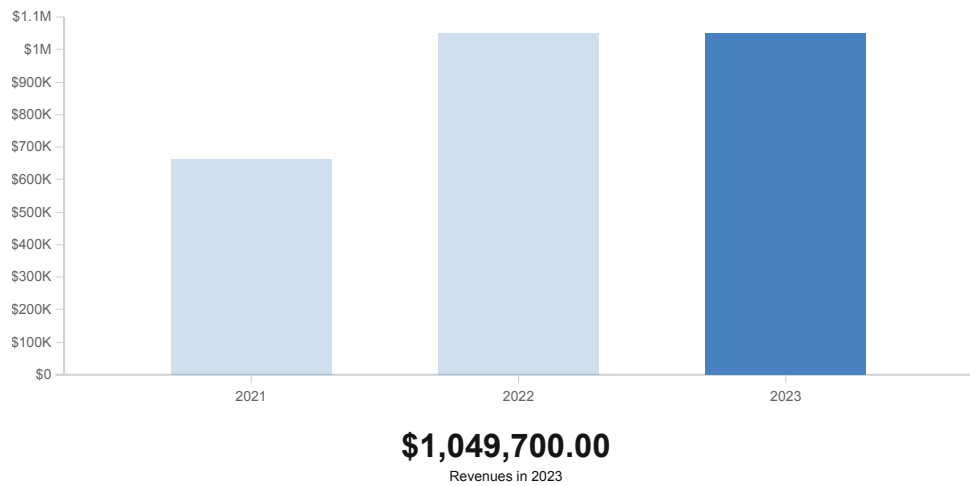


Board of County Commissioners Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$1,461,238	\$1,515,821	\$1,584,139
Operating Expenditures	\$286,641	\$357,835	\$364,800
TOTAL	\$1,747,879	\$1,873,656	\$1,948,939

Board of County Commissioners Revenues

Data Updated Dec 09, 2022, 11:15 AM



Board of County Commissioners Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Board of County Commissioners	\$663,194	\$1,049,700	\$1,049,700
TOTAL	\$663,194	\$1,049,700	\$1,049,700

Position Summary

Updated On 30 Sep, 2022

Q Search in table

Search

Showing 7 rows

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Broken down by

Department

= Legislative Administrative x

= Board of County Commissioners x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Secretary	0	1	0
County Commission Chair	1	1	1
County Commissioner	4	4	4
Executive Assistant	3	2	2
Legislative Aide	2	2	2
Legislative Assistant	4	4	4
Receptionist	2	2	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#)
[Section Home](#)
[Branch Home](#)

County Administration

Department Description

The County Administrator's Office provides leadership in the administration and execution of County policies; develops and recommends solutions for the Board of County Commissioners (BCC) consideration; facilitates the professional and timely delivery of complete agendas for the BCC meetings and workshops; and plans and develops programs to meet the future needs of the County. The County Administrator's Office directs and supervises the administration and function of all County departments, offices, and agencies and oversees the enforcement of all ordinances, resolutions, and policies of the BCC.



Core Services

In addition to those functions above, County Administration is responsible for the oversight of the Office of Intergovernmental Affairs. Intergovernmental Affairs accomplishes its mission through one program with the following key activities:

Influence and Advocacy

Act as the representative of the BCC in all legislative affairs as necessary and promote the BCC's legislative strategy at the State and Federal levels. The Intergovernmental Affairs Office works to establish relationships with elected officials and their staff members to advance the BCC's legislative priorities by developing positions and gathering benchmarks to anticipate possible regulatory outcomes.

Leadership Support

Orchestrate activities and information gathering across business-units, municipalities, and elected officials to advance the BCC's legislative strategy, including consistent, coherent, and proactive analysis and communication to the BCC and the County Administrator in support of the BCC's legislative strategies for state and federal government.

Administration

State and Federal Lobbying - Administer performance management of the State and Federal lobbying contracts entered by the BCC and monitor social media as related to regulatory changes and impacts to State and Federal legislative agenda.

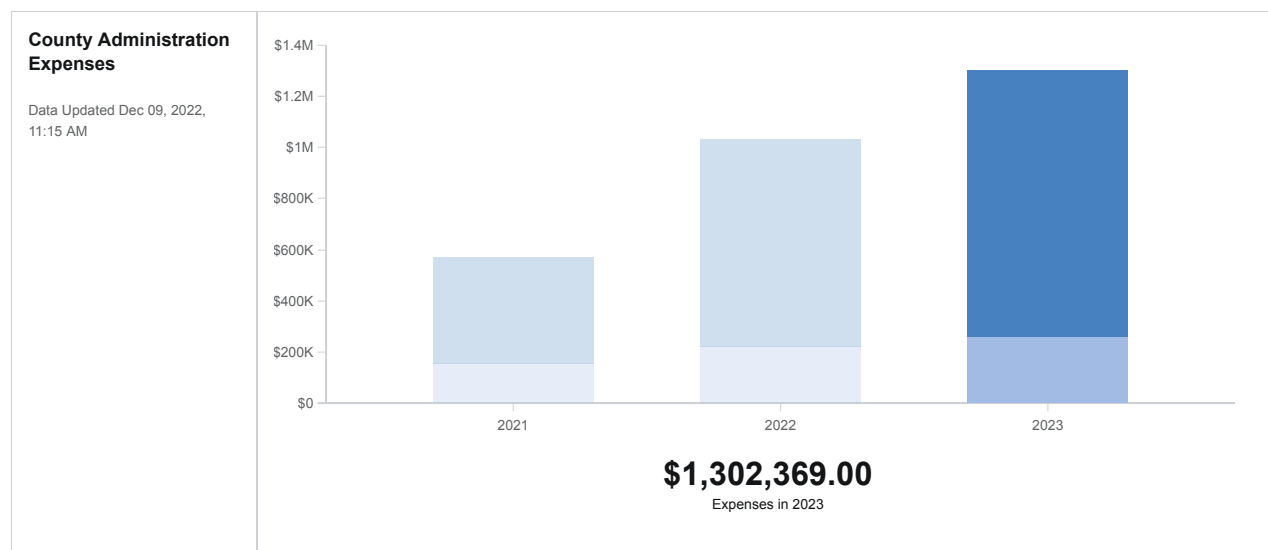
Legislative Monitoring - Monitor legislation to ensure that the BCC has the most current information on policy issues, mandates, and regulatory changes from State and Federal Legislatures impacting the County.

Public Engagement

Act as liaison for the County, communicating on policy decisions and other issues that focus on the County's governmental operations through initiatives such as the Citizens' Academy, Commission on the Status of Women and Chamber of Commerce Liaising. Perform the role of Liaison Officer and oversee the Liaison Unit

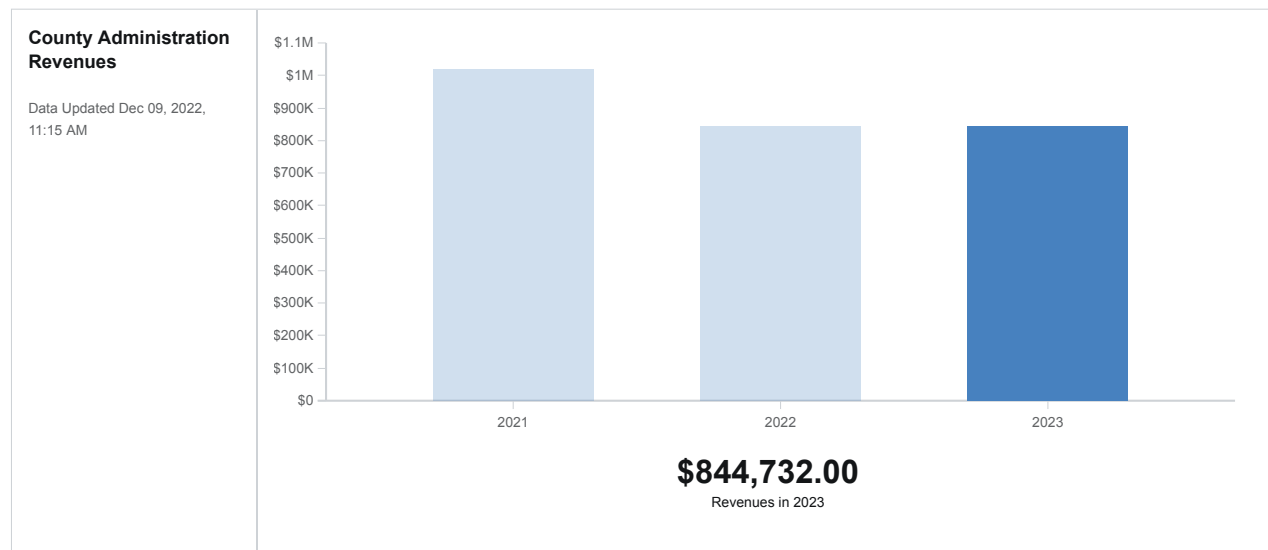
operations at the Pasco County Emergency Operation Center (EOC) in an emergency or disaster situation. Prepares talking points and speeches for the Board members and assists in special projects.

Budget Summary



County Administration Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$413,535	\$814,833	\$1,045,737
Operating Expenditures	\$156,323	\$218,959	\$256,633
TOTAL	\$569,857	\$1,033,792	\$1,302,370



County Administration Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
County Administration	\$1,018,722	\$844,732	\$844,732
TOTAL	\$1,018,722	\$844,732	\$844,732

Goals and Objectives

Goals for County Administration include:

- Prepare agenda material for 22 regular meetings per year and deliver materials to BCC members by noon on the Friday before the Tuesday BCC meeting, 98% of the time.
- Prepare and deliver complete advance workshop packages for a minimum of six workshops per year to BCC members by noon on the Friday before the Tuesday workshop, 90% of the time.
- County Administration is responsible for directing operations of all departments. County Administration will respond to all requests from departments within 72 hours of receipt of request.
- County Administration delivers leadership guidance to the enterprise through leadership team, business review, and supervisor meetings. Each meeting will be scheduled and conducted quarterly, with the assistance of the Performance Development Director and Assistant County Administrators.

Position Summary

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Updated On 30 Sep, 2022

Showing 11 rows

Broken down by

Department

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	0	0	0.5
Agenda Coordinator	1	1	1
Chief Of Staff	1	1	1
County Administrator	1	1	1
Customer Service Specialist II	0.5	0	0
Executive Assistant	0	1	1
Government Affairs Officer	1	1	1
Program Manager	1	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

County Attorney

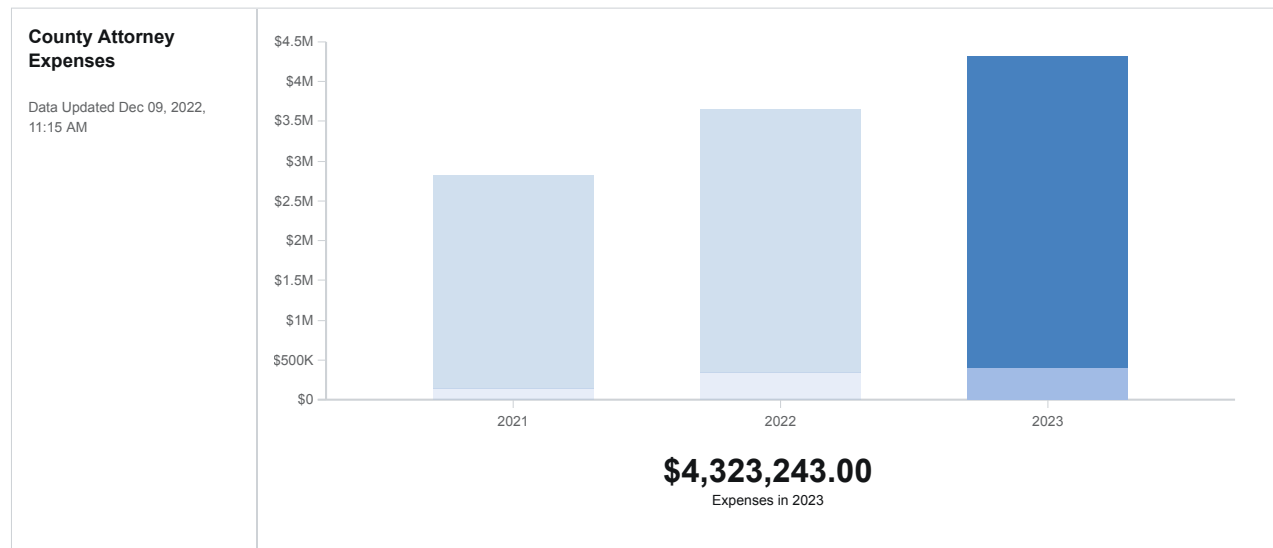
Department Description

The County Attorney is appointed by the Board of County Commissioners (BCC) and is directly responsible to the BCC. The office provides legal advice and representation to the BCC and its employees. The County Attorney's Office provides legal assistance to County Administration and all departments, divisions, and offices which report to it, and occasionally provides advice to the Constitutional Officers, upon their request.

Core Services

The County Attorney represents the BCC during all public hearings held by the BCC. The County Attorney advises various boards and committees formed by the BCC including the Planning Commission, the Development Review Committee, and numerous other advisory boards and committees. The County Attorney, Chief Assistant County Attorney, and Assistant County Attorneys prosecute and defend all lawsuits brought by and against the County; represent the County at administrative hearings; draft and review ordinances and resolutions requested by the BCC; approve all contracts, bonds, and written instruments for form and correctness; and render legal opinions upon the request of the BCC, County Administrator, and the various County departments.

Budget Summary

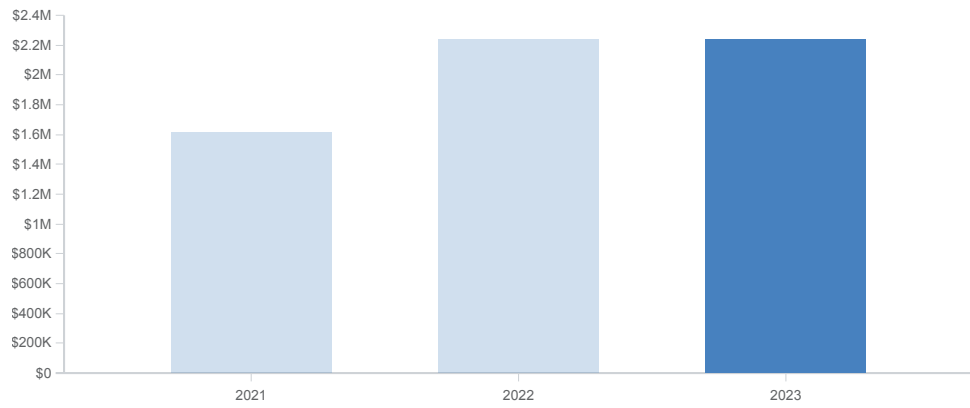


County Attorney Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Personnel Services	\$2,678,576	\$3,305,590	\$3,902,182
Operating Expenditures	\$150,226	\$340,671	\$393,975
TOTAL	\$2,828,802	\$3,646,261	\$4,296,157

County Attorney Revenues

Data Updated Dec 09, 2022, 11:15 AM



\$2,240,563.00

Revenues in 2023

County Attorney Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
County Attorney	\$1,609,449	\$2,240,563	\$2,240,563
TOTAL	\$1,609,449	\$2,240,563	\$2,240,563

Position Summary

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Updated On 30 Sep, 2022

Q Search in table Search Showing 9 rows

← Back ↺ Reset

Broken down by

Department = Legislative Administrative x = County Attorney x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Assistant County Attorney	4	4	6
Chief Assistant County Attorney	1	1	1
County Attorney	1	1	1
Director of Operations	0	0	1
Legal Office Manager	1	1	1
Legal Secretary II	0	0	1
Legal Secretary III	5	5	4
Paralegal	5	7	7



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Organizational Performance Management

Department Description

Organizational Performance Management (OPM) is the parent department guiding the Performance Development group. OPM is positioned at the center of organizational change, providing critical leadership and guidance to the organization on strategic and business planning, performance management, and enterprise wide process that streamline and improve operational efficiencies and effectiveness. OPM deploys a range of strategic activities designed to measure, analyze, and adjust the many aspects of individual and organizational performance through management and process controls, and procedures of various types. OPM products and services include, Performance Management Systems & Infrastructure, Strategic Planning – 4 Year Revision Cycle, Annual Business Planning support, Performance Reports, Citizen Engagement (Surveys, Social Media, Proactive Education), Employee Engagement & Satisfaction Surveys, Systems-wide Process Improvement, Performance Analysis & Data Translation, and Continuous Organizational Performance Improvement training. Based on best practices found in the private-sector, high-performing organizations, Customer Service, Media Relations & Communications, and Training & Development have been grouped with Performance Development under the OPM umbrella to provide a proactive approach to managing customer challenges and issues, with a functional structure that is fully responsive to addressing any current or future issues.

Core Services

Customer Service

The Customer Service Division serves as the first point of contact for residents and businesses in Pasco County, managing and tracking citizen complaints, requests for service, questions, and information for County Departments. Service is provided to our customers on the telephone and through online transactions, or in person at either the East or West Pasco Government Centers. The goal is to resolve questions and requests during the first interaction with the customer or connect them with the most appropriate party to help them resolve their issue. The Division also serves as the Resident Information Center (RIC) when the Emergency Operations Center is activated. The RIC assists Pasco County residents with any questions and concerns during emergencies.

Performance Development

PDD provides process and performance management experts, through Performance Development Analysts (PDAs), who facilitate the County's transition to, and implementation of a performance excellence culture. Through precisely executed actions and activities staff at all levels of the organization are engaged in the process of improving operational effectiveness and efficiency. Every program and service provided by the County is made up of processes intended to achieve results. PDAs target these processes by removing inefficiencies that do not bring value-added benefits. The PDAs work as operations, process, and performance management consultants to branch, department, and division level management. PDAs are the catalyst for the development, adoption, and implementation of initiatives by supporting each performance-driven initiative. In addition to identifying process waste, the PDA toolbox includes LEAN, Six Sigma, Total Quality Management, Kaizen, PDCA, DMAIC methodologies.

Media Relations & Communications

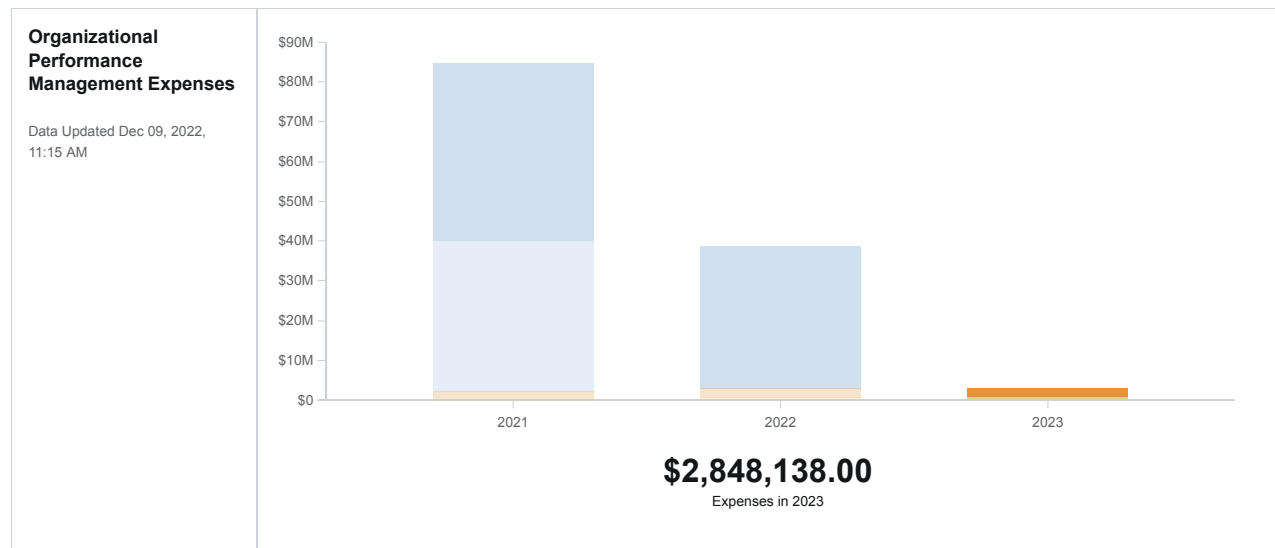
The Media Relations & Communications Division (MR&C) handles media inquiries, pitches media stories, crafts news releases, manages the county's main social media & web platforms (including the MyPasco mobile application, MyPasco.net and Team Pasco), acts as county spokesperson, oversees crisis

communications, produces multi-media content and performs other work to actively promote Pasco County. The Division also manages Pasco County Television, a 24-hour government cable channel committed to providing Pasco County viewers with quality programming. MR&C executes live broadcasts of Board of County Commissioners (BCC) regular meetings, special BCC Workshops, Planning Commission meetings, Metropolitan Planning Organization (MPO) meetings, news conferences, announcements and special programming promoting Pasco County Government. The Division directs all operations of the channel, including scheduling, supervising and general management of station activities. During Emergency Operations Center activations, the Division reports to the Incident Commander within the Emergency Operations Center, serving as the lead Public Information Officer for Pasco County with a dotted line report to the County Administrator.

Training & Development

Our Training & Development Division's (T&D) main goal is to create a comprehensive employee training program that offers our employees a variety of skill-development topics, along with multiple methods to learn and develop skill sets. We create opportunities for employees to take on increasing leadership roles and to advance their careers in the organization with the ultimate goal to improve our employees' ability to serve our customers.

Budget Summary

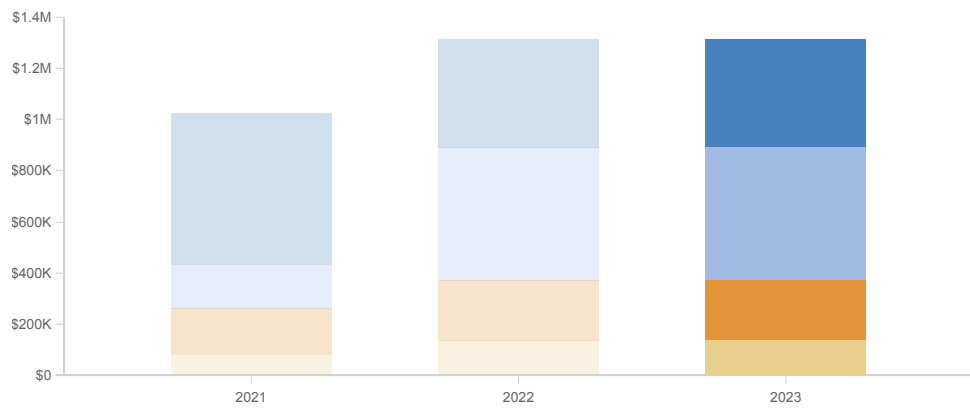


Organizational Performance Management Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Grants and Aids	\$44,800,113	\$35,726,679	\$0
Other Uses	\$37,941,699	\$5,000	\$0
Personnel Services	\$1,778,266	\$2,288,980	\$2,419,204
Operating Expenditures	\$292,862	\$553,245	\$428,934
Capital Outlay	\$0	\$24,500	\$0
TOTAL	\$84,812,940	\$38,598,404	\$2,848,138

Organizational Performance Management Revenues

Data Updated Dec 09, 2022, 11:15 AM



\$1,313,016.00

Revenues in 2023

Organizational Performance Management Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed Budget
Customer Service	\$597,626	\$423,754	\$423,754
Organization Performance Mgmt	\$170,097	\$517,921	\$517,921
Training and Development	\$180,158	\$235,419	\$235,419
Media Relations&Communications	\$79,174	\$135,922	\$135,922
TOTAL	\$1,027,056	\$1,313,016	\$1,313,016

Goals & Objectives

Customer Service

Customer Service tracks four main measurements as seen in the table to the right.

	FY19	FY20	FY21	FY22
Calls Answered	222,955	179,922	231,533	207,729
Avg seconds answered (Goal: <15 seconds)	9	13	11	10
Citizens Assisted in Lobby (Changed to Chats Answered in FY21)	48,312	20,976	25,824	16,837
Work Requests Created	17,767	13,911	15,480	9,899
*FY22 thru August				

Media Relations & Communications

The Media Relations & Communications Division (MR&C) serves to tell Pasco County Government's story – who we are, what services we provide and why, and how well we provide those services. MR&C works as a liaison between Pasco County and the media. The division has evolved tremendously over the past half decade, with a targeted focus on video production, social media campaigns and direct media pitches – helping tell Pasco's stories in creative, informative and compelling ways. In FY22, MR&C handled 846 media contacts*, pushed out 70 videos* and earned a 30% increase in YouTube subscribers.

	FY19	FY20	FY21	FY22
Total News Releases/Media Alerts	276	378	330	261
*FY22 thru August				

Training & Development

Goal: Have a minimum 90% of respondents select a score of #4 or #5 on class evaluations for each of the 5 rating factors (Satisfaction, Knowledge, Behavior, Presenter, Time Commitment). Preferred Target: 95%, FY22 results thru August is 94%

Goal: Have a minimum 30% promotion rate among employees who have completed the Leadership Development Program (LDP). Preferred Target: 40%, FY22 results thru August is 42%

Goal: Have a minimum 30% promotion rate among employees who have completed the Degree Alternative Program (DAP). Preferred Target: 40%, FY22 results thru August is 52%

Performance Development

The mission of the Performance Development Division (PDD) is to continuously improve the Operational Deliverables that result in Better Customer Outcomes.

The Key Outcome Measures

The Key Outcome measure for Performance Development is a pass-through from all customer-facing departments:

- % of citizens rating the Overall Quality of Services Provided by Pasco County as Excellent or Good. FY2021 hit 60%, above the national benchmark. The target for this measure is 75%.

Levels of Service/Current Performance

- Address “mission critical” process issues within 3 days of notification. (FY22: 3 days)
- Address program process issues within 15 days of notification. (FY22: 10 days)

Process/Program Measures (Operational KPIs)

- Number of processes mapped/analyzed/improved (FY13-22: 256)
- Average percentage of opportunities for improvement implemented per process: Goal 95% (FY22: 98%)
- ROI of process improvement (cost, time, effort, quality, etc.) (FY22: Time reduction averaged 56%)
- Number of Team Members trained in Performance Improvement methodologies. Six Sigma 375

Position Summary

Data

Records

Position	FY 2021	FY 2022	FY 2023
Administrative Assistant	1	1	1
Branch Communications Coordinator	1	1	1
Communications Manager	1	1	1
Customer Service Manager	1	1	1
Customer Service Specialist I	0	0	1
Customer Service Specialist II	10	12	9
Customer Service Supervisor	1	0	0
Customer Service Supervisor/Administrator	0	1	1
Digital Media Specialist	1	1	1
Media Content Coordinator	0	1	0
Performance Development Analyst	5	5	5
Performance Development Manager	1	1	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Public Infrastructure

Branch Description

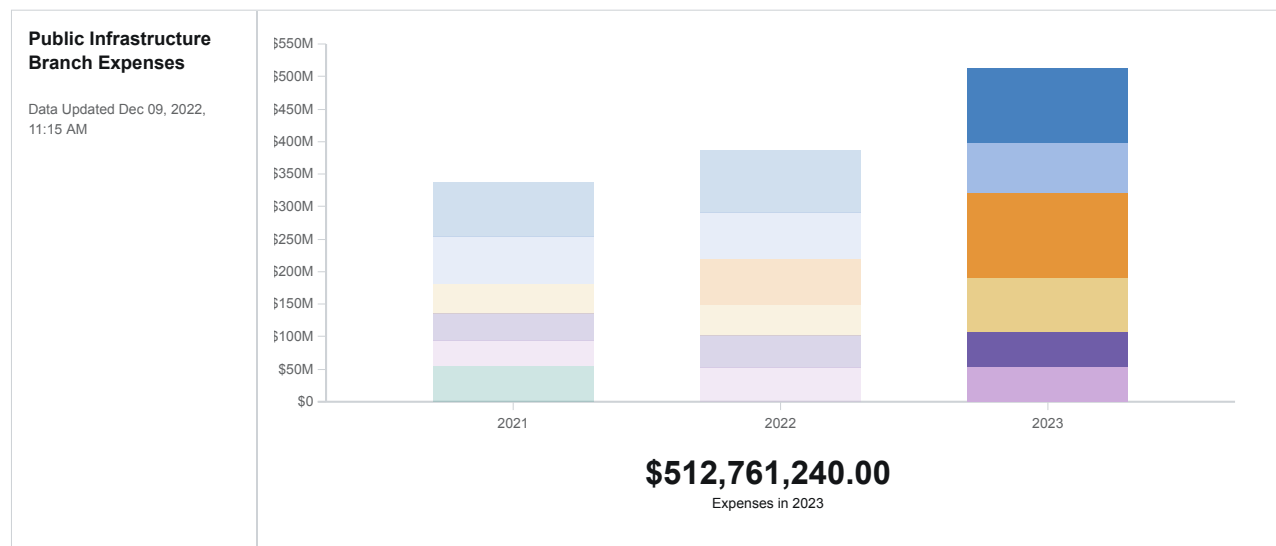
The mission of Public Infrastructure is to provide the Pasco County community, customers, and future generations with high quality, efficient, and innovative water, wastewater, and solid waste services. Water and Wastewater and Solid Waste & Resource Recovery systems are self-supporting enterprise operations that are funded through user fees and system revenues. Residential Street Lighting, managed by Public Infrastructure, is a special assessment fund.

The Public Infrastructure Branch includes the following Departments and Divisions:

- [Public Infrastructure Fiscal & Business Administration](#)
- [Engineering Services](#)
- [Public Works](#)
- [Solid Waste & Resource Recovery](#)
- [Street Lighting Assessments](#)
- [Utilities Administration](#)
- [Utilities Customer Information & Services](#)
- [Utilities Engineering & Contract Management](#)
- [Utilities Operations & Maintenance](#)



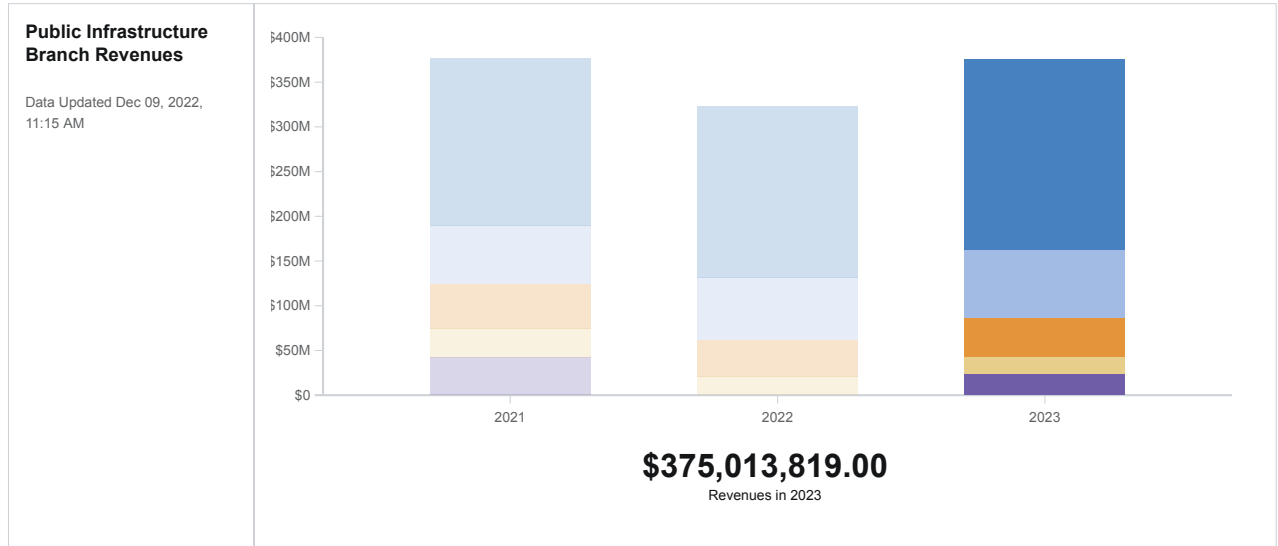
Budget Summary



Public Infrastructure Branch Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Utilities Operations & Maintenance	\$82,202,797	\$96,122,698	\$113,965,220
Utilities Engineering & Contract Management	\$36,283,905	\$71,061,011	\$130,250,595
Public Works	\$73,839,972	\$72,089,312	\$78,811,763
Solid Waste & Resource Recovery	\$44,710,772	\$46,536,176	\$82,269,604
Public Infrastructure Fiscal & Business Administration	\$40,030,131	\$52,097,695	\$52,943,047
Engineering Services	\$53,676,630	\$42,535,248	\$44,754,496
Utilities Customer Information & Services	\$6,023,348	\$6,908,941	\$9,033,720
Utilities Administration	\$0	\$0	\$732,795
TOTAL	\$336,767,555	\$387,351,080	\$512,761,240

Funding Sources



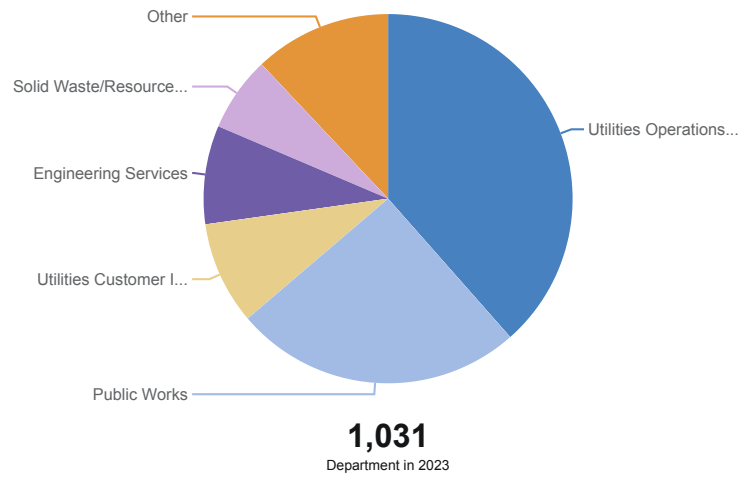
Public Infrastructure Branch Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Public Infrastructure Fiscal & Business Administration	\$186,711,773	\$191,466,914	\$213,878,752
Solid Waste & Resource Recovery	\$65,807,050	\$70,336,980	\$75,017,454
Public Works	\$49,875,336	\$40,839,254	\$42,516,757
Engineering Services	\$32,160,744	\$20,554,084	\$20,545,231
Utilities Engineering & Contract Management	\$41,984,936	\$0	\$22,995,625
Utilities Operations & Maintenance	\$50,507	\$60,000	\$60,000
TOTAL	\$376,590,346	\$323,257,232	\$375,013,819

Position Summary

Public Infrastructure Branch

Data Updated Sep 30, 2022, 2:28 PM



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Updated On 30 Sep, 2022

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Broken down by

Department = Public Infrastructure x

Data

Records

Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Engineering Services	Administrative Assistant	1	1	1
Engineering Services	Administrative Secretary	2	1	1
Engineering Services	Administrative Secretary II	0	2	2
Engineering Services	Assistant County Surveyor	1	1	1
Engineering Services	Assistant Engineering Services Director	1	1	1
Engineering Services	Branch Communications Coordinator	0	0	1
Engineering Services	Certified Engineering Inspector I	2	2	2
Engineering Services	Certified Engineering Inspector II	4	4	4
Engineering Services	Certified Lead Engineering Inspector	2	2	1
Engineering Services	Construction & Engineering Inspections Manager	1	1	1
Engineering Services	County Surveyor	1	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#)

Public Infrastructure Fiscal & Business Administration

Department Description

The Department's mission is to provide management, leadership and direction to meet the County's and Public Infrastructure's mission and vision by achieving organizational goals. Fiscal and Business Administration is responsible for organizational development, financial management and staffing required to carry out the policies and directives of the County Commission for the provision of water, wastewater, reclaimed water, solid waste, public works, engineering services, warehouse and street light utility services to the citizens of Pasco County in a safe and cost efficient manner. Water, Wastewater and Solid Waste/Resource Recovery systems are self-supporting enterprise operations that are funded through user fees and system revenues.

Core Services

The department manages all finance and fiscal related functions for the branch and directly oversees Warehouse Operations, providing administration and support of over 40 budgets (operational, non-operational, and capital) spanning 19 different funds, including:

- Water & Wastewater Unit Funds
- Solid Waste Funds
- Streetlighting Assessment Fund
- County Transportation Trust Fund
- Stormwater Management Fund
- Special Assessment Fund

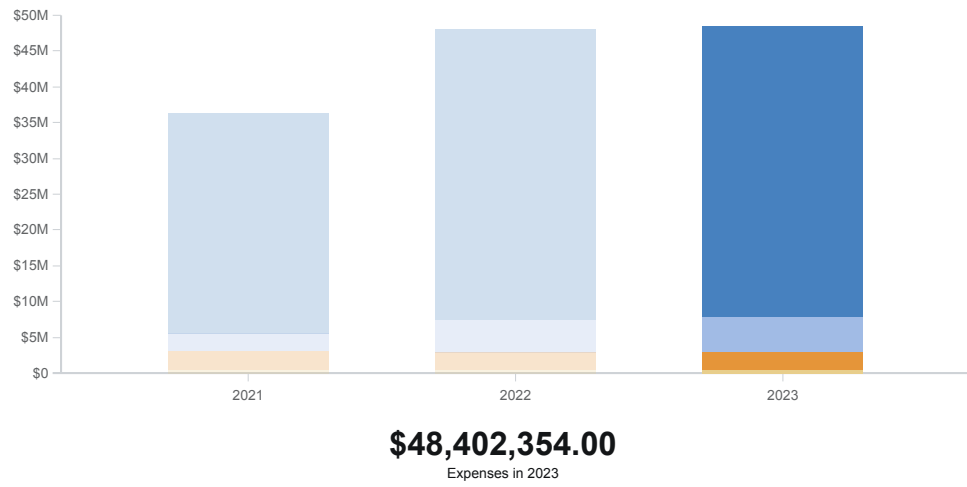
Warehouse Operations

Warehouse Operations are a self-supporting, stand-alone function within the department. Our mission is to provide support for the multiple departments not only under the Public Infrastructure branch but also the departments under the Board of County Commissioners through the facilitation of goods, materials, and tools from suppliers. The acquisition of goods, materials, and tools by the warehouses allows for bulk purchasing that ensures economic efficiency and management of the time the goods are on the shelf to minimize the outlay of funds invested in the inventory. Utilization of Public Infrastructure Utilities Warehouse Services provides for the safeguarding of the goods, materials, and tools used by our customer base.

Budget Summary

PIFBA Expenses

Data Updated Dec 09, 2022,
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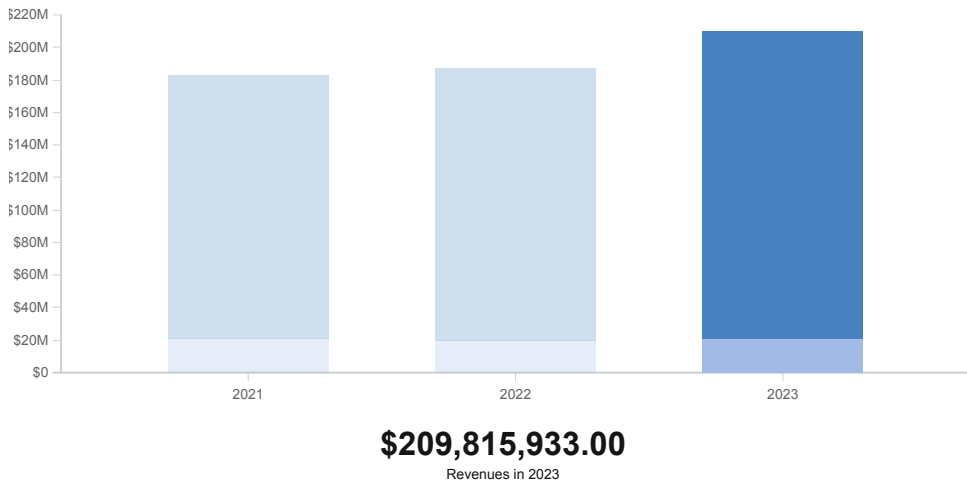
PIFBA Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Other Uses	\$30,746,412	\$40,517,439	\$40,610,092
Personnel Services	\$2,465,358	\$4,465,484	\$4,952,048
Operating Expenditures	\$2,653,587	\$2,584,664	\$2,444,751
Debt Service	\$402,633	\$365,463	\$375,463
Capital Outlay	\$14,435	\$13,000	\$20,000
TOTAL	\$36,282,425	\$47,946,050	\$48,402,354

Funding Sources

PIFBA Revenues

Data Updated Dec 09, 2022,
11:15 AM



PIFBA Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Enterprise Funds	\$161,866,521	\$167,582,660	\$189,291,155
Special Revenue Funds	\$21,004,185	\$19,935,019	\$20,524,778
TOTAL	\$182,870,707	\$187,517,679	\$209,815,933

Goals and Objectives

Debt Financing & Credit Rating

The Department is responsible for maintaining at minimum an "A" Bond Rating. The Public Infrastructure Branch has maintained a level exceeding the minimum to provide the lowest cost of borrowing possible. As indicated in the table, Fitch recently reaffirmed the AA+ rating originally designated on 11/19/2019, further attesting to financial strength amidst challenging economic conditions during a global pandemic for the Water / Sewer Utility.

Water / Sewer

Rating Agency	2016	2017	2018	2019	2020	2021	Most Recent Rating Date
Moody's	Aa2	Aa2	Aa2*	Aa2	Aa2	Aa2	5/4/2018
S&P	AA+	AA+	AA+	AA+	AA+	AA+	9/9/2014
Fitch	AA	AA	AA	AA	AA+**	AA+*	10/28/2021

*Designates most recent rating

**Fitch original upgrade on 11/19/2019

Solid Waste

Rating Agency	2016	2017	2018	2019	2020	2021	Most Recent Rating Date
Moody's	Aa2	Aa3*	Aa3	Aa3	Aa3	Aa3	6/9/2017
S&P	AA	AA	AA+*	AA+	AA+	AA+	3/23/2018
Fitch	AA	AA	AA	AA	AA	AA	

*Designates most recent rating

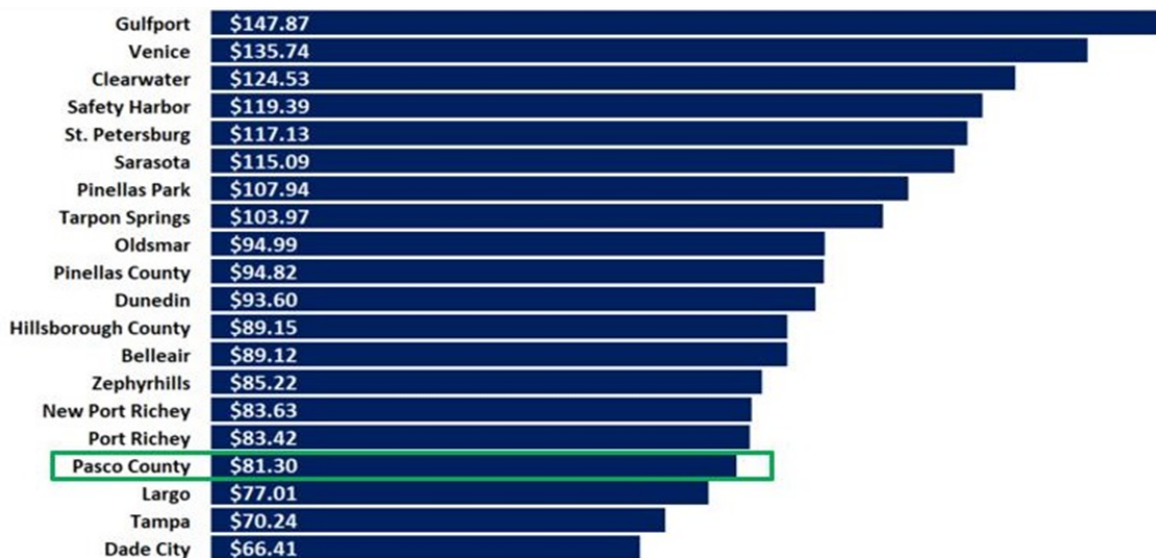
Second Local Option Fuel Tax

Rating Agency	2021	Most Recent Rating Date
Moody's	AA***	2/18/2021

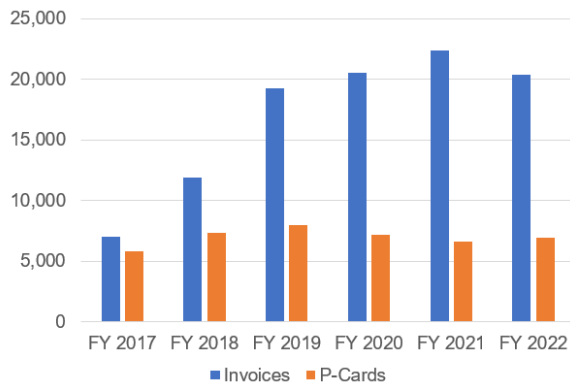
***Series 2021: \$74,080,000 Issued in March 2021

Water / Wastewater Affordability

In this comparison of monthly residential water/sewer bills based upon FY 2022 rates for the average residential usage level of 6,000 gallons per month, you can see that Pasco County ranks among the lower range of water and sewer service providers for a typical user in the area and can be expected to remain comparable in the foreseeable future.

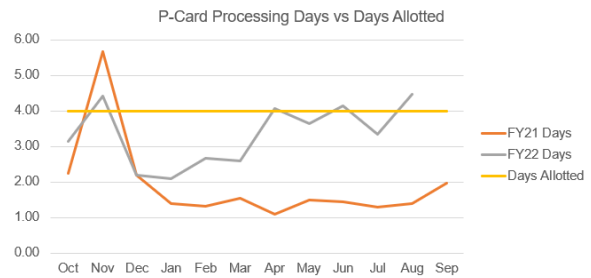


Invoices and P-Cards



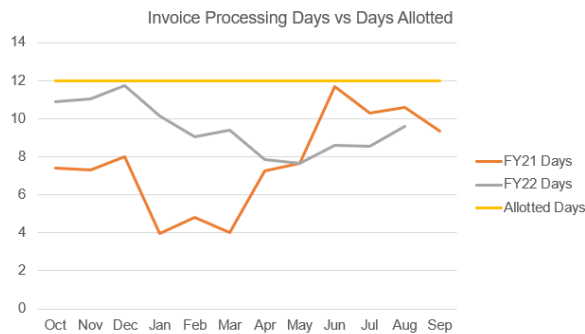
The Department is responsible for Accounts Payable operations for over 40 budgets supported by the branch and processes over 20,000 invoices and 6,000 procurement card (P-Card) transactions annually.

P-Card Processing Time



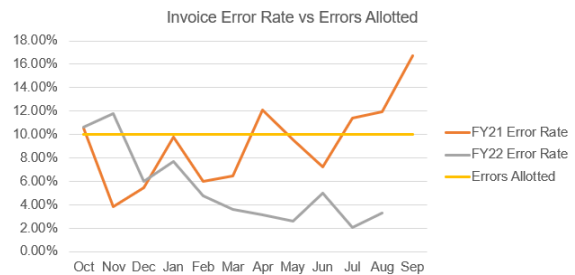
The Department goal is to process all P-card charges in less than 3 days after charges are posted to financial system. This is to ensure the prompt submission of all charges and prevent the need for card suspensions due to past due status.

Invoice Processing Time



The Department strives to process all complete and accurate invoices within an average of twelve days from the date of receipt to ensure the prompt submission of these invoices and prevent vendor delays resulting from past due or default status accounts. Additionally, this effort is to support the maintenance of a positive relationship with Pasco County vendors and contractors.

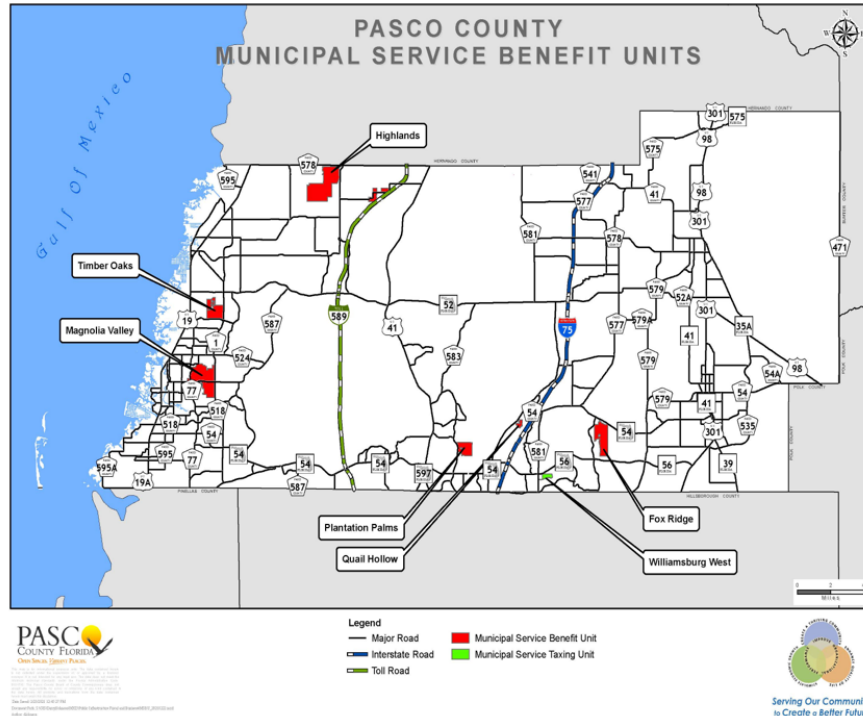
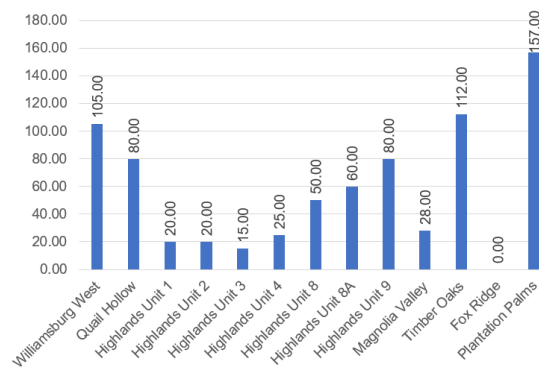
Invoice Exception Rate



Efforts are made to maintain an Exception (Rejection) Rate of less than 10% when processing all complete and accurate invoices to ensure that correct information is entered into our finance system and to prevent erroneous payments resulting in delays. Additionally, this effort is to support the maintenance of a positive relationship with Pasco County vendors and contractors.

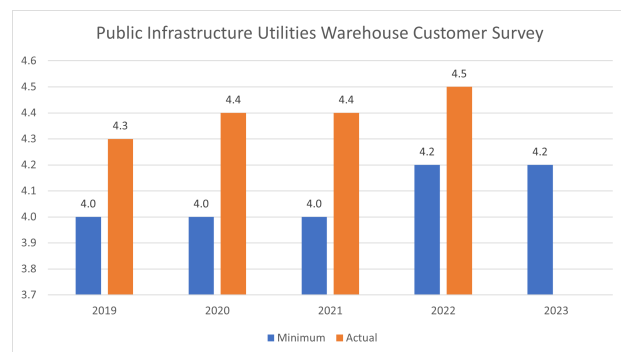
Municipal Service Benefit Units (MSBUs)

These units are often established for either maintenance or capital project purposes to apply an annual assessment for those that benefit from these projects and/or services in a defined area. This division currently administers seven units that assess thirteen different cost structures across benefiting areas.

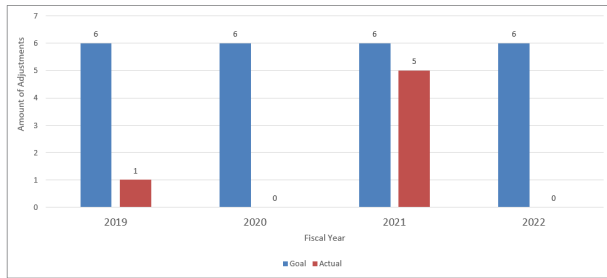


Warehouse Services

To measure customer satisfaction and engagement, an annual customer service survey is administered to all warehouse customers. The survey measures warehouse performance in meeting customer demands and requirements. The survey is scored on a scale of 1-5. After multiple years of exceeding the goal of 4.0, the team raised the bar to 4.2 and once again was able to exceed it with a response of 4.4 in FY21.

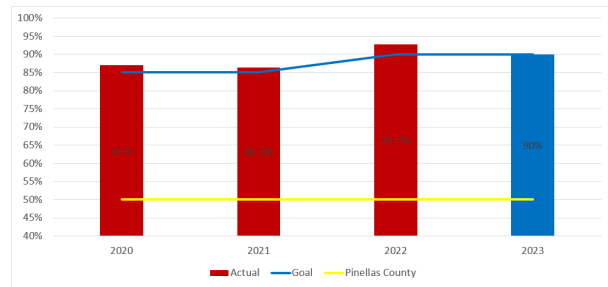


Inventory Accuracy



In this section, go into further detail about the data or media being shown. Think about how the visualizations help tell your story. Make your content more accessible by writing short sentences, choosing words and phrases you'd use when talking to a neighbor, and avoiding jargon.

Inventory Efficiency



Inventory Efficiency is a measurement on how well the warehouses are managing its assets and how quickly the assets are moving out of the warehouses. The more efficiently the inventory is moving, the less the carrying costs and risk of stocking obsolete inventory. The minimum goal is to have 85% of all stocked inventory on the shelf no more than 120 days. The target goal is 90%.

Position Summary

Download ▾
Help ▾
Share ▾

Updated On 30 Sep, 2022

Showing 32 rows

Broken down by

Position

Data

Position	FY 2021	FY 2022	FY 2023
Accountant I	0.5	7	8
Accountant II	3	5	6
Accounting Clerk I	0	0	1
Accounting Clerk II	2	2	2
Accounting Clerk III	0	2	2
Administrative Assistant	0.35	1	1
Administrative Services Manager	2	2	2
Assistant County Administrator	0.35	1	1
Assistant Director PI & Financial Operations	0	1	1
Billing Coordinator	0	1	2
Business Analyst	0	0	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Engineering Services

Department Description

The primary mission of the Engineering Services Department is to provide the transportation engineering and support services necessary to deliver a safe and operationally functional multi-modal transportation infrastructure network that responds to a diverse and growing community through project planning, programming, resource identification, innovation, partnership development, and project delivery. The Department is comprised of the Engineering Services Administration team, Project Management Division, Surveying and Mapping (SAM) Division, and Traffic Operations Division.

Core Services

Administration

Develop, program, coordinate, and monitor the Transportation Capital Improvement Program through project delivery in the phases of planning, design, permitting, right-of-way (ROW) acquisition, and construction. Identify, coordinate, and pursue alternative transportation funding sources to implement the program and facilitate development of partnerships for joint project delivery.

Project Management/Engineering Inspections

Execute the County's TCIP through Project Development & Engineering Study (PD&E) and Route Study preparation, management of design/permitting, ROW acquisition, construction oversight, assisting the Paving Assessments Division, oversight of Developer Pipeline Projects, conduct residential and commercial development horizontal site inspections, and prepare Performance and Maintenance Guarantees. Developing strategic partnerships with other key agencies such as the Florida Department of Transportation, Federal Highway Association, neighboring counties, local municipalities, and permitting agencies is critical to successful program execution.

Survey

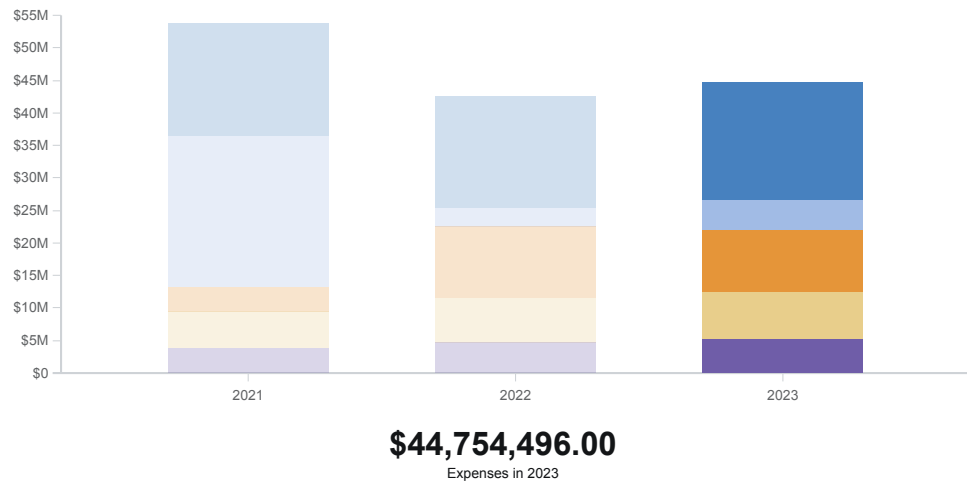
Reviews and processes all plats for the County. Performs boundary design, topography, ROW, Aerial/UAS/Photogrammetric, construction, as-built, and Jurisdictional/SPS surveys. Provides and/or reviews legal descriptions, construction layouts, and as-built surveys for all road, sidewalk, and pavement assessment projects for the Real Estate Division, Facilities Department, Environmental Lands, et al. Performs GIS asset collection and processing for streetlights in conjunction with the Utilities Department.

Traffic Operations

Designs, builds, operates, modifies, inspects, and maintains the County's traffic systems which includes traffic signals, school flashers, flashers, feedback signs, roadway lighting, and emergency vehicle preemption on the County's collector and arterial roadway network. Reviews, approves and directs installation of all traffic control devices. Prepares all traffic studies, traffic counts, crash analysis reports, and maintenance of traffic plans.

Engineering Services - Expenses

Data Updated Dec 09, 2022, 11:15 AM

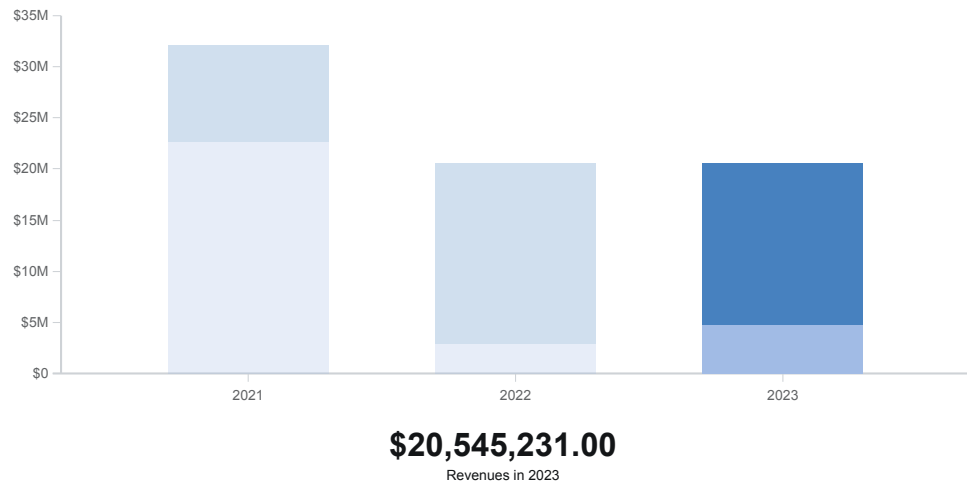


Engineering Services - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Other Uses	\$17,163,857	\$17,185,808	\$18,149,218
Debt Service	\$23,275,150	\$2,806,249	\$4,775,650
Capital Outlay	\$3,791,648	\$11,005,571	\$9,367,403
Personnel Services	\$5,639,949	\$6,884,521	\$7,386,949
Operating Expenditures	\$3,806,026	\$4,653,099	\$5,075,276
TOTAL	\$53,676,630	\$42,535,248	\$44,754,496

Engineering Services - Revenues

Data Updated Dec 09, 2022, 11:15 AM



Engineering Services - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$9,445,564	\$17,747,835	\$15,769,676
Debt Service Funds	\$22,715,180	\$2,806,249	\$4,775,555
TOTAL	\$32,160,744	\$20,554,084	\$20,545,231

Goals and Objectives

The goals and objectives of the Department are split by Division as follows:

Project Management

Ensure 90% of the construction projects that are programmed for construction in the current fiscal year are delivered to Purchasing as scheduled.

Ensure 85% of the projects that are deemed substantially complete for construction completion are completed on schedule.

Add 8 miles of trails, multi-use paths, bike lanes, and sidewalks each fiscal year.

Ensure Performance and Maintenance Guarantees are processed within 45 days of receipt of all required close-out documentation 95% of the time.

Ensure all commercial and residential inspections are conducted on schedule 95% of the time.

Survey & Mapping

Ensure capture of 85% of professional Surveying and Mapping needs of internal customer.

Ensure 95% of the plat reviews are returned to the platting Surveyor within 15 days of plat review.

Traffic Operations

Complete all preventative maintenance inspections annually on Traffic Signals and Flashers in Pasco County.

Respond to all requests for service at Traffic Signals, cameras, message boards, and various flashers in Pasco County within two business days.

Complete all preventative maintenance inspections annually on all roadway street lights in Pasco County.

Complete all traffic control inspection requests received within 4 days.

Respond to 80% of requests for traffic engineering action within 10 days of receipt of request.

Return review comments on capital improvement project product submittals within 10 days of submittal 100% of the time.

Return review comments on Development Services Department's items within 10 days of submittal.

Perform Pavement Markings Program to address the needs of the Public Works Department and develop a pro-active pavement markings program.

Position Summary

Updated On 30 Sep, 2022

 Search Showing 65 rows

Broken down by

Position

= Public Infrastructure x

= Engineering Services x

Data**Records**

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Administrative Secretary	2	1	1
Administrative Secretary II	0	2	2
Assistant County Surveyor	1	1	1
Assistant Engineering Services Director	1	1	1
Branch Communications Coordinator	0	0	1
Certified Engineering Inspector I	2	2	2
Certified Engineering Inspector II	4	4	4
Certified Lead Engineering Inspector	2	2	1
Construction & Engineering Inspections Manager	1	1	1
County Surveyor	1	1	1

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Public Works

Department Description

The Public Works Department strives to efficiently maintain the public infrastructure, to provide services to ensure the safety and well-being of our customers, and to maintain reliably safe transportation and stormwater infrastructure throughout the community. The Department works to develop and sustain urban infrastructure for the region while also supporting financial sustainability for the continued and future progress of the Department and the County.

Core Services

The Department of Public Works is responsible for maintaining the stormwater and public right of way infrastructure, the county-maintained roadway network, and county-maintained bridges. Additionally, the department works in collaboration with other governmental agencies and consultants developing design, construction, maintenance, and management services for the County's watershed. The Department of Public Works is composed of the following Divisions:

Operations Division

Provides road repairs and grading of unpaved roads. Conducts routine maintenance of stormwater drainage infrastructure such as swales, canals, ditches, curbing, culvert pipes, catch basins, retention ponds, and water control structures. Provides routine maintenance and management of major repairs to county-maintained bridges, tree trimming and removal, and rights-of-way mowing. Responds to natural disasters and other emergencies. Manages repair and replacement of handrails, median landscaping, and construction of speed bumps. Maintains street and traffic control signs and striping.

Engineering Division

Provides engineering design services and analysis for road and stormwater maintenance and capital improvement projects; engineering support and project management services for roadway and stormwater improvement projects; inspections and investigations to ensure compliance with the National Pollutant Discharge Elimination System (NPDES) requirements; enforcement of County ordinances relating to stormwater erosion and sediment control, illegal fills, discharges, and dumping. Manages engineering feasibility studies, design, and construction contracts; the rehabilitation (resurfacing and reconstruction) of local, arterial, and collector County roads; and the Paving Assessment Program (PVAS) for funding and rehabilitation of local County roads.

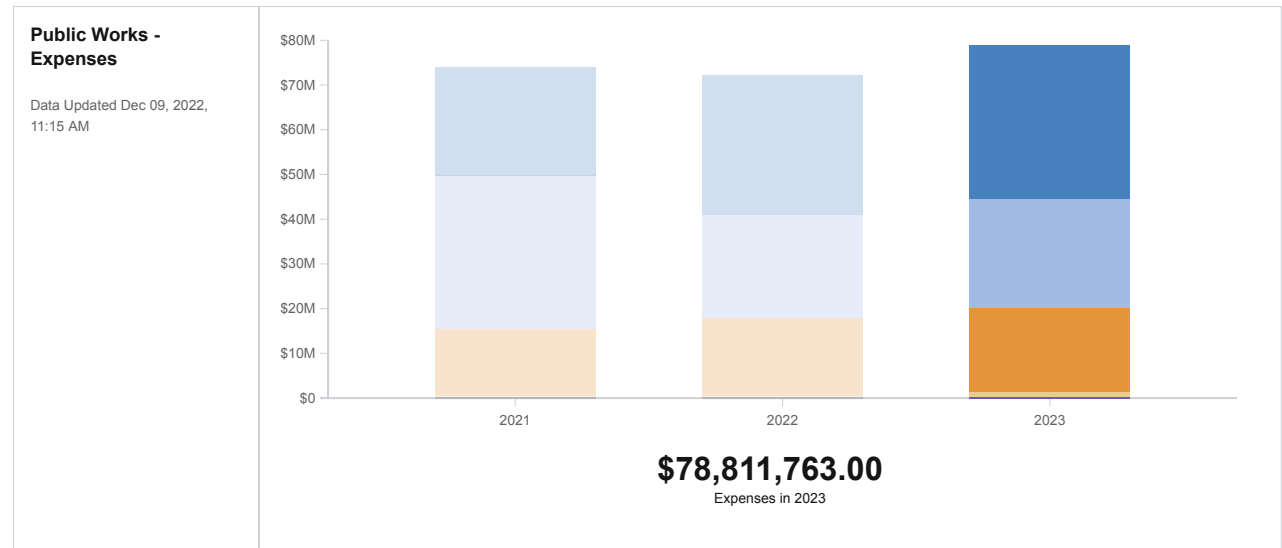
Technical Services Division

Manages the department's integrated Work and Asset Management System (WAMS), including the Pavement Management System (PMS) and Geographical Information System (GIS). Provides planning, estimating, and scheduling of maintenance work from customer work orders in support of Operations, and infrastructure inspections to identify asset conditions and recommends maintenance actions to preserve the life cycle of the assets. Provides internal and external customer services via phone, email, and walk-in; provides public communication, information, outreach and education; plans and organizes Keep Pasco Beautiful program, Adopt-A-Road program, Earth Day Celebration, Great American Cleanup, and International Coastal Cleanup.

Administration Division

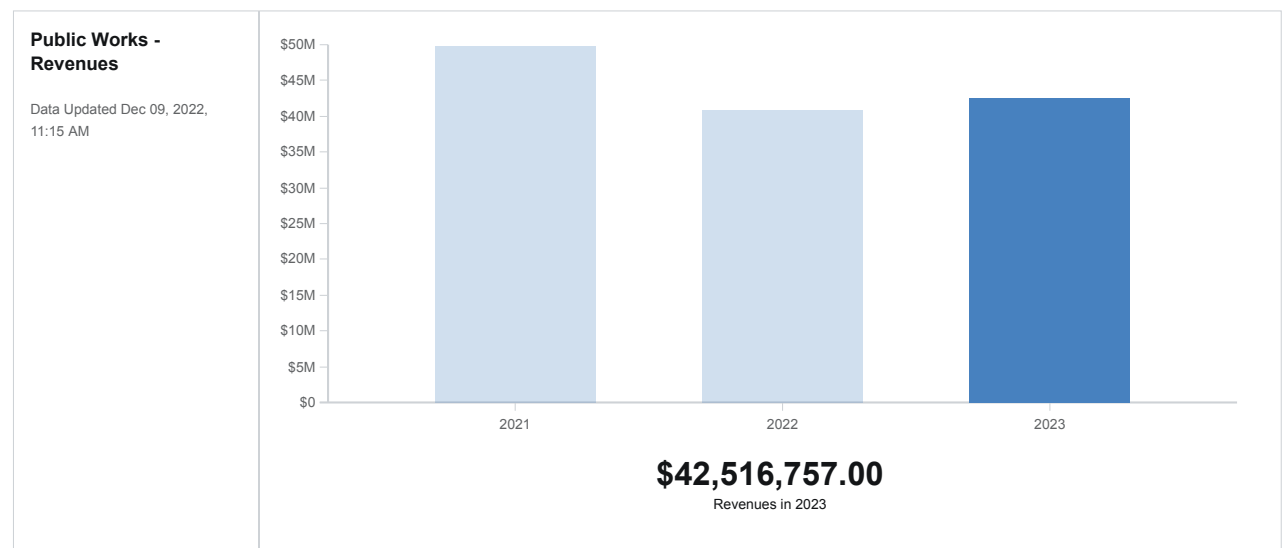
Leads in the development, implementation, and management of the Department's annual operating and capital improvement budgets, as well as the Department's administrative policies, standard operating

procedures, and Board of County Commissioners (BCC) agenda items. Coordinates with Public Infrastructure Fiscal & Business Administration in the processing of requisitions, invoices, purchase orders, and payments. Provides contract preparation, specifications, and management. Manages and prepares documentation for non-ad valorem assessment methodology, rate, and other related financial analysis. Coordinates and monitors grant applications, reimbursements, and balances.



Public Works - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$24,001,387	\$31,055,495	\$34,293,693
Other Uses	\$34,454,888	\$23,097,062	\$24,549,530
Personnel Services	\$14,853,942	\$17,474,755	\$18,783,670
Capital Outlay	\$267,255	\$199,500	\$922,370
Debt Service	\$262,500	\$262,500	\$262,500
TOTAL	\$73,839,972	\$72,089,312	\$78,811,763



Public Works - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$49,875,336	\$40,839,254	\$42,516,757
TOTAL	\$49,875,336	\$40,839,254	\$42,516,757

Goals and Objectives

The goals and objectives of the Department are split by Division as follows:

Stormwater Key Performance Indicators

Complete preventative maintenance on at least 10% of deteriorated Stormwater Infrastructure annually.

Collect and update at least 5% of Stormwater infrastructure inventory and condition data annually.

Complete the design or construction of at least 15 Stormwater maintenance projects annually.

Decrease the number of reactive Stormwater work orders generated by at least 2% annually.

Complete the study, design, or construction of at least three Stormwater capital improvement projects annually.

Ensure construction projects programmed for construction in the current fiscal year start construction as scheduled.

Ensure the projects that are scheduled for construction completion are completed on schedule.

Stormwater Key Performance Measures

Total linear feet of deteriorated Stormwater drainage pipes replaced. Goal of 14,000 linear feet annually.

Total linear feet of Stormwater swales, ditches, and canals regraded. Goal of 30,000 linear feet annually.

Total number of Stormwater retention ponds cleaned. Goal of 10 ponds cleaned annually.

Total linear feet of Stormwater drainage pipes cleaned. Goal of 20,000 linear feet annually.

Total number of inspections for illicit discharge. Goal of 50 inspections annually.

Percentage of maintenance projects completed within schedule. Goal is 90% annually.

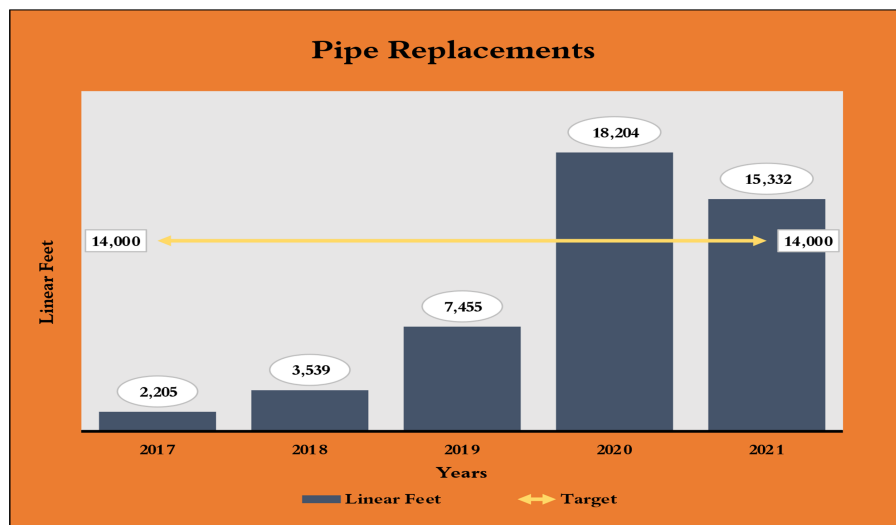
Percentage of capital improvement and maintenance projects completed within budget and schedule. Goal is 90% annually.

Percentage of capital improvement and maintenance projects initiated within 60 days of the start of the fiscal year. Goal is 90% annually.

Percentage of professional services fee negotiations completed within 60 days after selection approval. Goal is 90% annually.

Pipe Replacements

This graph represents the amount of linear feet of deteriorated pipes replaced in the according fiscal year. The department's goal annually is to replace 14,000 linear feet of deteriorated pipe.



Roadway Management Key Performance Indicators

Maintain a pavement condition rating (PCR) of 80 - 84 (Satisfactory) for arterial and collector roadway network.

Complete 100% of the budgeted amount for the roadway resurfacing and reconstruction (paving) program annually.

Collect or update 100% of data from newly paved roads and roads with significant environmental and load changes annually.

Roadway Management Key Performance Measures

Percentage of lane miles of roads rehabilitated (resurfaced or reconstructed). Goal is to complete 100% of the budgeted amount annually.

Percentage of traffic control signs replaced. Goal is to replace 5% annually.

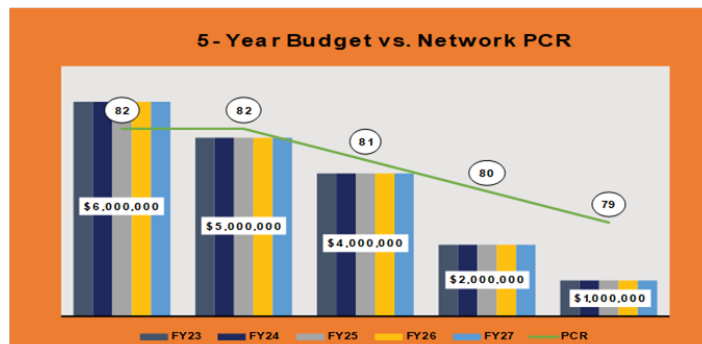
Percentage of lane miles of road pavement striping replaced. Goal is to replace 5% annually.

Number of arterial and collector roadways to rehabilitate. Goal is to rehabilitate 25 lane miles annually.

Percentage of feet of sidewalks replaced. Goal is to replace 5% annually.

Arterial and Collector Roadway Network Pavement Condition Rating (PCR)

This graph represents the condition of the arterial and collector roadway networks in the County each fiscal year. The department's goal is to annually maintain a PCR of 80-84 (satisfactory).



Position Summary

Download ▾ Help ▾ Share ▾

Updated On 30 Sep, 2022

Showing 53 rows

Broken down by

Position

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	1	1	1
Accountant II	1	0	1
Accounting Clerk II	0	1	0
Administrative Assistant	1	1	1
Administrative Secretary	3	3	3
Administrative Secretary II	1	1	1
Administrative Services Manager	1	1	1
Aquatic Weed Control Specialist	2	2	2
Assistant Public Works Director	1	1	1
Chief Project Manager	1	1	1
Civil Engineering Technician	2	2	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Solid Waste & Resource Recovery

Department Description

The Public Infrastructure Solid Waste & Resource Recovery Department's mission is to provide Pasco County's citizens, business, and future generations with efficient, cost effective, and sustainable materials management. The Department's vision is to view waste as a resource for recycling, beneficial reuse, and power generation. By using this vision as our guiding principle, the Department will achieve its goal of reducing landfilling, ensuring that the maximum amount of land is available for future generations in Pasco County. The Department uses the State of Florida recycling rate as a key performance indicator of its' progress towards its vision. The Solid Waste and Resource Recovery Department's goal is to highlight the shared County values of respect, integrity, service excellence and innovation in its everyday work efforts.

The Department is responsible for managing the processes by which solid waste is collected, transported, stored, separated, and processed. This includes having a planned program for long term management and maintenance of the approved operating facilities regulated by the applicable governing agencies. The Department actively seeks out alternative methods to reduce the total volume of waste generated in addition to its ongoing mission to educate the public on the importance of recycling countywide.

Each of the facilities listed below are regulated by various divisions within the Florida Department of Environmental Protection (FDEP), including the Division of Air Resources Management, the Office of Power Plant Siting Coordination, the Bureau of Solid Waste Management, and the Southwest District Office. To remain in compliance with the permits and licenses issued by these agencies, Pasco County Solid Waste implements and maintains a planned program for the long-term management and maintenance of each facility. Facilities include:

- A 1,050 ton per day, mass burn, waste to energy facility
- A 50 acre ash disposal monofill, a 20 acre solid waste disposal landfill, a construction and demolition debris landfill, a recycled materials transfer station, a citizen's drop off facility, a tire recycling facility, a household hazardous waste collection center, and a biosolids treatment facility
- Long term care of the closed East Pasco Sanitary Landfill
- Long term care of the closed Ridge Rd Landfill
- The East Pasco Transfer Station

Core Services

The Pasco County Solid Waste Department is made up of five divisions:

Disposal - Landfill Program

Oversees all aspects of collection/transfer operations including residential and commercial collection services provided by licensed haulers and transfer of Municipal Solid Waste (MSW) across County and out of County. The program manages disposal operations to provide environmentally compliant options for waste disposal, combustion ash management, household hazardous waste disposal, and closed landfill oversight.

Disposal - Waste to Energy

Waste to Energy (WTE) is the program that oversees the West Pasco Resource Recovery Facility, a 1,050 ton per day mass burn waste to energy facility. This facility processes the municipal solid waste that is brought to its tipping floor as well as the East Pasco Transfer Station. The program's mission is to manage the County's

waste safely and in compliance with all applicable rules and regulations. Regulating agencies include the Florida Department of Environmental Protection's Division of Air Resources Management and the Office of Power Plant Siting Coordination.

The WTE facility processes approximately 340,000 tons of trash on an average annual basis and generates approximately 180,000 megawatt hours of electricity from that trash. The plant operates at 93% availability with the turbine generator availability at 99%, and recovers ferrous and nonferrous materials on the back end of the process to offset operating costs and to enhance recycling efforts.

Recycling and Education

The Recycling and Education Division tracks recycling internally within the solid waste system and from all other sources countywide, both public and private. Educational efforts seek to encourage waste reduction, reuse, and recycling. All programs assist in reducing the tons of MSW that flow to the WTE plant thereby extending the life of the facility and helping Pasco County meet state mandated recycling goals.

Environmental Compliance

The Environmental Compliance Division is responsible for providing regulatory guidance and hazardous materials disposal options to citizens and small businesses in Pasco County. Our mission supports the protection and helps sustain the natural, economic, and human resources of Pasco County through a combination of educational outreach and regulatory enforcement. There are three core programs provided through Environmental Compliance:

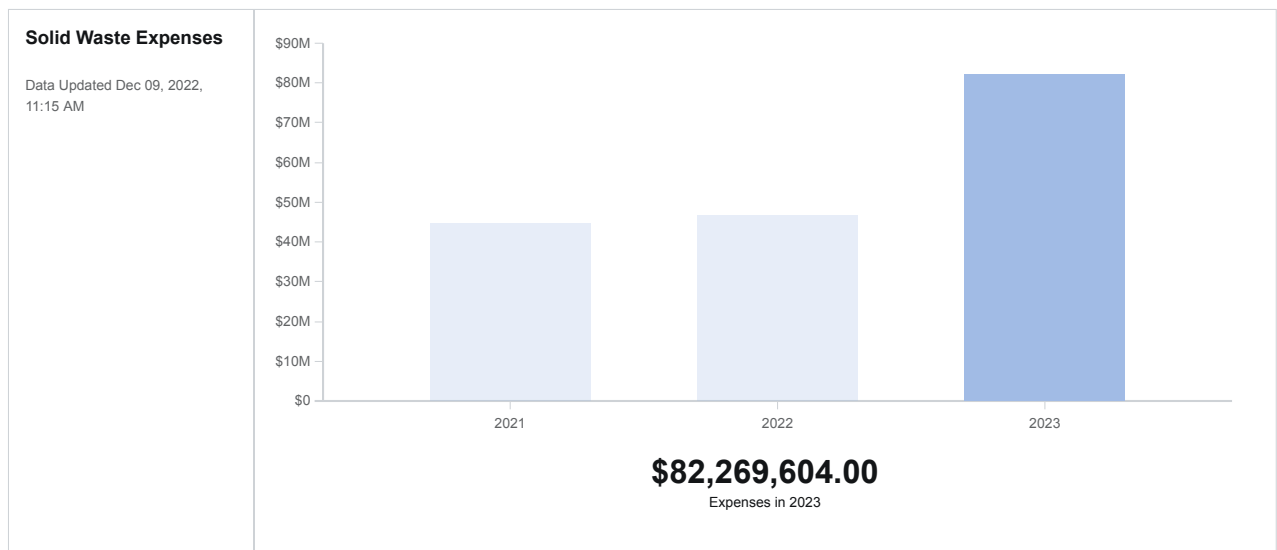
- Household Hazardous Waste Program - Two permanent collection centers that provide residents a location to properly dispose of materials including, but not limited to household chemicals, fertilizer, motor oil, and paint.
- Small Quantity Generator Program - Assists businesses with disposing of their hazardous materials and provides education and training. Small quantity generators are businesses that generate small amounts of potentially dangerous materials such as oil, gas, tires, and chemicals. Pasco County has approximately 3,700 businesses that are identified as such by FDEP.
- Fats, Oils, and Grease (FOG) Program - Ensures that the applicable food services establishments are adhering to County ordinances so the wastewater collection system, pumps, and infrastructures are protected.

Solid Waste Assessments

The Solid Waste Assessments Division was formed to ensure the appropriate billing and timely collection of revenues associated with the Department's non-Ad Valorem solid waste assessment. In addition to these responsibilities the Division provides customer service to citizens and businesses with questions related to waste disposal.



Budget Summary



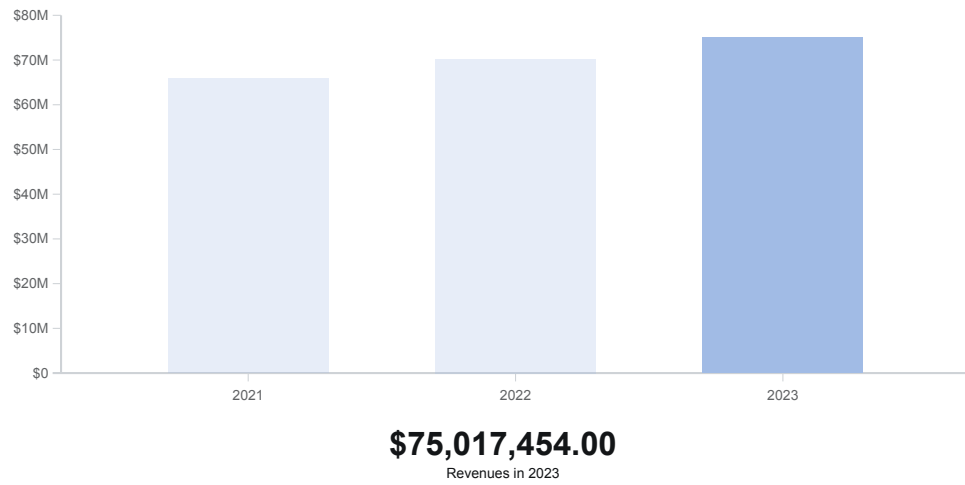
Solid Waste Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$29,143,711	\$32,277,009	\$35,831,773
Capital Outlay	\$10,772,206	\$9,073,075	\$41,120,000
Personnel Services	\$4,759,341	\$4,593,673	\$5,262,831
Other Uses	\$35,514	\$592,419	\$55,000
TOTAL	\$44,710,772	\$46,536,176	\$82,269,604

Funding Sources

Solid Waste Revenues

Data Updated Dec 09, 2022,
11:15 AM



Solid Waste Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Enterprise Funds	\$65,807,050	\$70,336,980	\$75,017,454
TOTAL	\$65,807,050	\$70,336,980	\$75,017,454

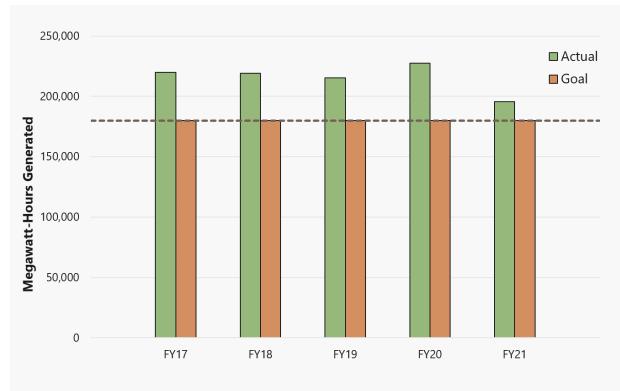
Goals & Objectives

The Solid Waste Department has established key performance indicators (KPI) which illustrate the Department's progress towards its mission. These KPI's are: State of Florida total recycling percentage, Megawatt hours (MWh) of electricity, and tons of MSW processed using WTE.

The latter two relate to the total recycling percentage reported by the state. The State of Florida requires yearly regulatory reporting of both the tonnage and disposition of waste generated in each of its 67 Counties. The State then uses this data to generate what it refers to as a "total recycling rate" expressed as a percentage, which is designed to indicate the level of beneficial reuse and recycling occurring for each County. The recycling rate approach considers not only conventional curbside recycling, but other alternative beneficial uses such as WTE, construction and demolition recycling, and yard debris beneficial use.

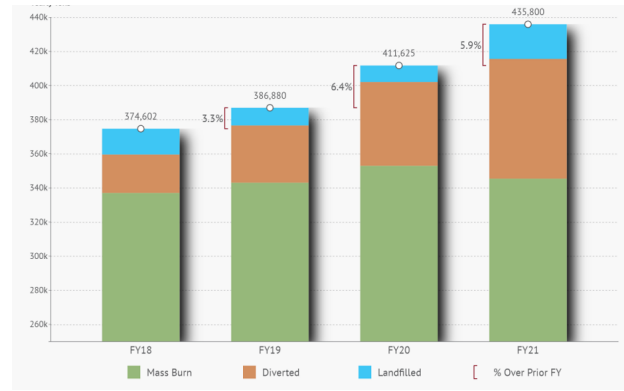
2020		
Rank	County	Recycling Rate
1	Pinellas	78%
1	Charlotte	78%
3	Lee	75%
4	Collier	74%
4	Palm Beach	74%
6	Manatee	65%
7	Hillsborough	64%
8	Leon	63%
9	Brevard	62%
10	Monroe	57%
10	Pasco	57%
12	Duval	55%
13	Indian River	53%
13	Sumter	53%
15	Volusia	53%

Megawatt Hours Generated from WTE Facility



A goal of the Solid Waste and Resource Recovery Department is to maximize electricity generation, the associated recycling credits and revenue generation from its' sale. To ensure this is maximized, the FY21 goal for electricity generation goal is set at a minimum of 180,000 megawatt hours of electricity annually.

Volume of Work - Municipal Solid Waste Growth



To limit out of County waste disposal and prevent depletion of in-county solid waste landfill resources the Waste-to-Energy plant should operate at maximum efficiency, thus reducing landfilled volume and increasing metal recovery yields.

Position Summary

Updated On 30 Sep, 2022

Search in table Search Showing 39 rows

Back Reset

Broken down by

Position = Public Infrastructure x = Solid Waste/Resource Recovery x

Data

Records

Position	FY 2021	FY 2022	FY 2023
Accountant I	1.5	0	0
Accountant II	1	0	0
Accounting Clerk II	1	0	0
Administrative Assistant	1.2	1	1
Administrative Secretary II	1	1	1
Assistant County Administrator	0.2	0	0
Assistant Director Fiscal Services	0.2	0	0
Assistant Solid Waste Director	1	1	1
Code Enforcement Officer	1	1	1
Collections & Compliance Supervisor	1	1	1
Compliance Inspector	2	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Streetlighting

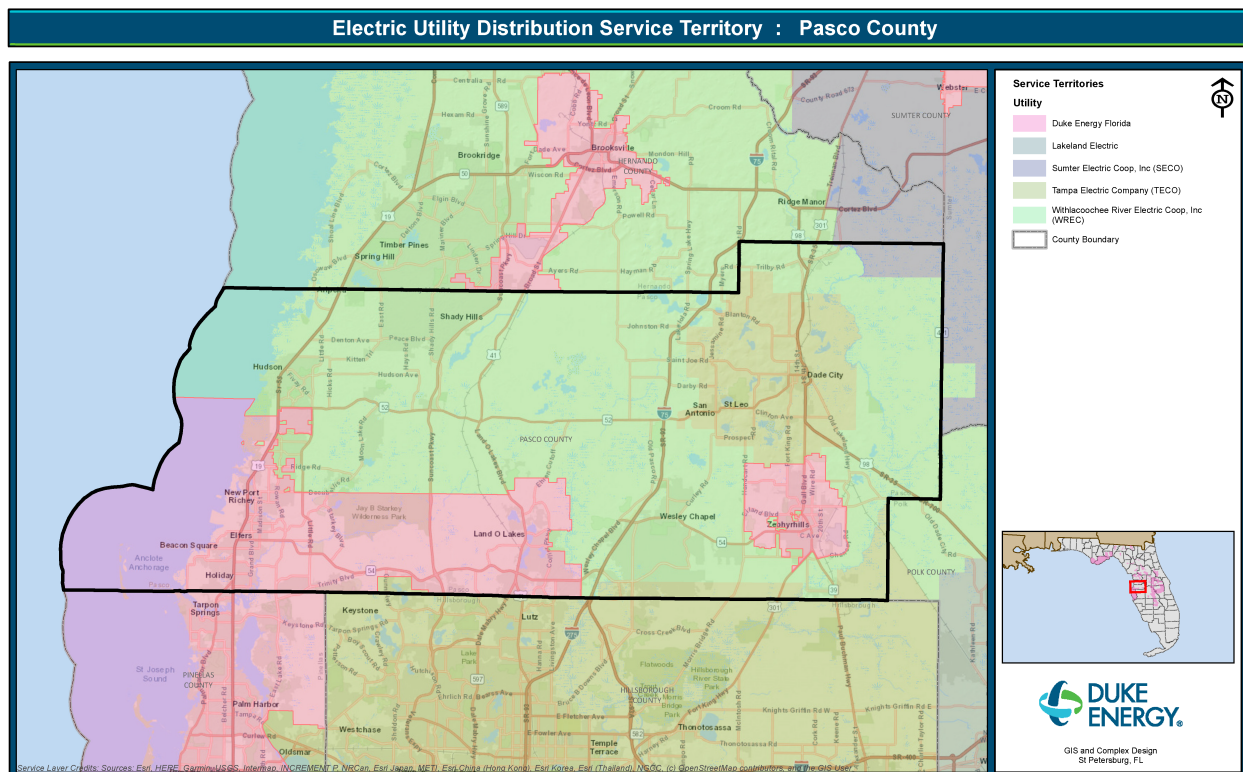
Department Description

Pasco County administers the streetlights within residential subdivisions (called Streetlight Service Areas) by assessing the benefited property owners. Streetlight Services Areas are initiated through an annual petition process from parcel owners and developers or can be created directly by the Board of County Commissioners (BCC).

Core Services

Streetlight Services provide for the administration of residential street lighting. Annual streetlight assessments are reflected on a parcel owner's annual property tax statement as a Non-Ad Valorem assessment.

1. Provide the residents in residential areas an opportunity to create and/or provide for the continuation of existing street lighting of the roadways in their neighborhood.
2. The activities in this program include petition processing, coordination with the power providers, coordination for successful petitions, public hearings, and coordination with the tax collector.

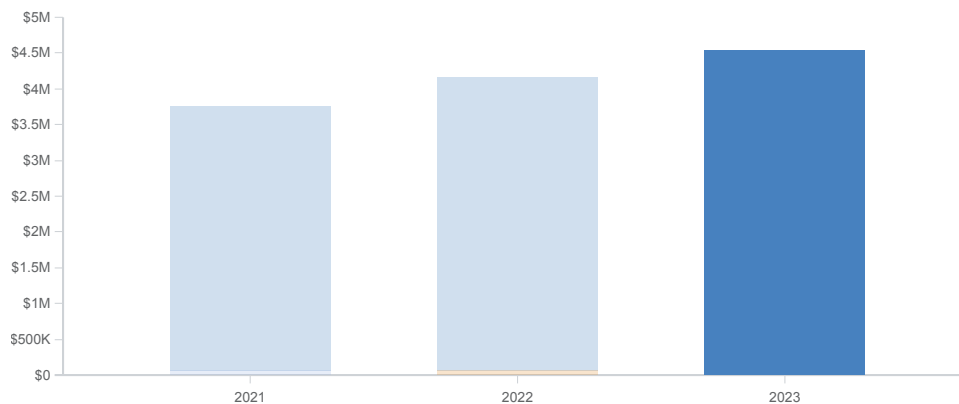


DISCLAIMER - This document was not prepared by a land surveyor. All facility, cable and equipment locations are approximate, and this information may not be accurate or complete. It should not be used for any survey, engineering, or legal purposes.

Budget Summary

Streetlights Expenses

Data Updated Dec 09, 2022,
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\$4,540,693.00

Expenses in 2023

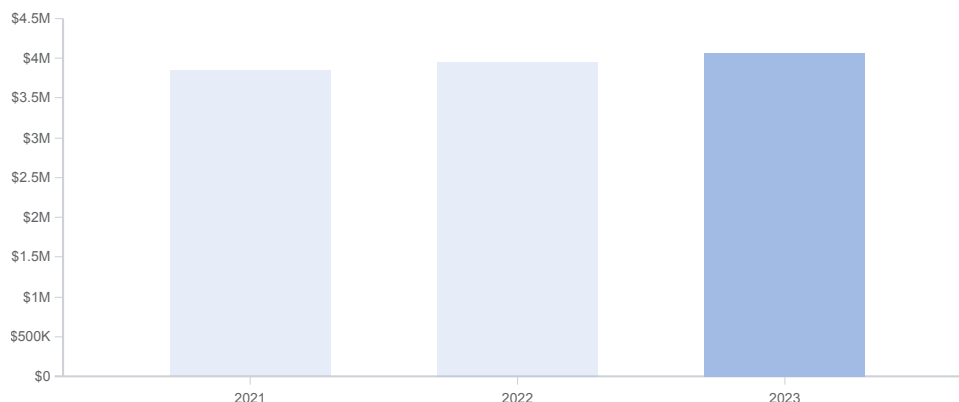
Streetlights Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$3,684,616	\$4,088,067	\$4,540,693
Personnel Services	\$63,089	\$1,908	\$0
Other Uses	\$0	\$61,670	\$0
TOTAL	\$3,747,706	\$4,151,645	\$4,540,693

Funding Sources

Streetlights Revenues

Data Updated Dec 09, 2022,
11:15 AM



\$4,062,819.00

Revenues in 2023

Streetlights Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Street Lighting Assessment	\$3,841,067	\$3,949,235	\$4,062,819
TOTAL	\$3,841,067	\$3,949,235	\$4,062,819

Goals and Objectives

The service provided by Streetlighting aligns most closely to the following Pasco County Strategic Goals:

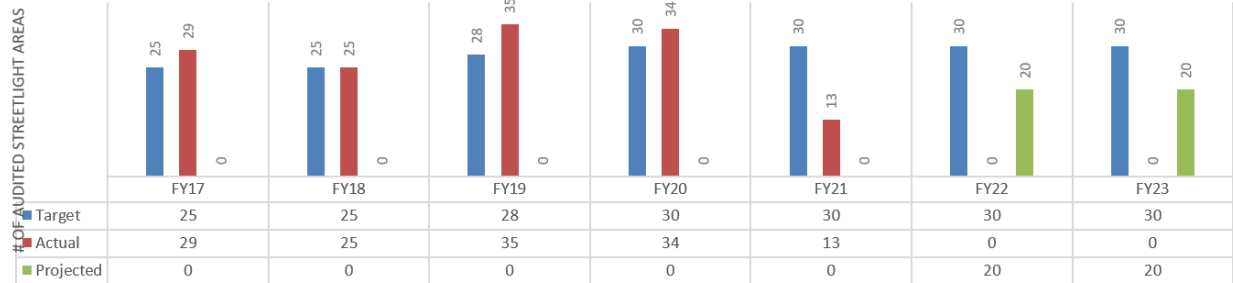
- Goal 2.1 – Improve public safety response initiatives and service delivery capabilities to meet the growing needs of the community served. and protect life, property, and the environment from the effects of fire, medical emergencies, disaster, and hazardous material accidents.

- Goal 1.2 – Develop, operate, and maintain a robust multi-modal transportation and roadway infrastructure system by designing roadway systems that improve circulation, optimize efficiency, and promote vehicle and pedestrian/bicycle safety.

Streetlight Area Audits

The program is currently in the process of auditing approximately 20,600 lights and 17,200 poles within 269 Streetlight Service Areas to identify variances of actual streetlight fixtures/poles in the field compared to the inventory billed by the Power companies. In addition, the audit is ensuring all lots within the streetlight area are being assessed and properly adjusting if needed.

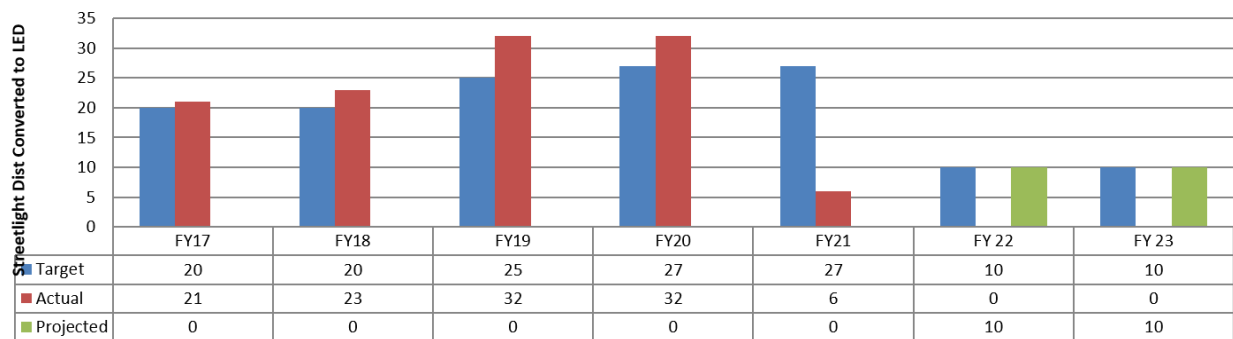
AUDIT OF EXISTING STREETLIGHT SERVICE AREAS



LED Lighting Conversions

The program is in the process of upgrading residential districts to LED for those power companies that are willing to do so. The conversion from sodium vapor lighting to LED lighting contributes to enhancing, improving, and maintaining public infrastructure. This upgrade will provide for energy efficiency, increased lighting, and long-term cost effectiveness.

Conversion to LED Lighting



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Utilities Administration

Department Description

The mission of Pasco County Utilities is to provide the community, residential and business customers, and future generations with high quality, efficient, and innovative water, wastewater, reclaimed water, and solid waste services. Utilities Administration provides leadership, oversight, and coordination to the three Departments that comprise the Utilities. Administrative functions were previously contained within the various departments, but for FY 2023 Utilities Administration was expanded and provided a dedicated budget.

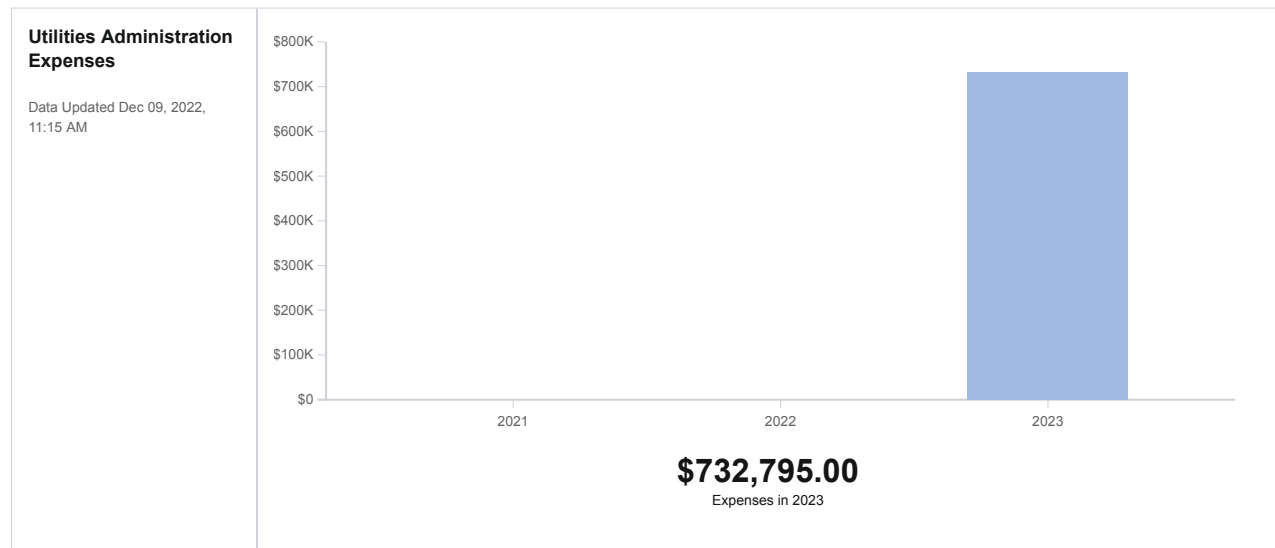
- Utilities Customer Information & Services
- Utilities Engineering & Contract Management
- Utilities Operations & Maintenance

Core Services

Performance Measurement & Measurement Team

Growth in the the Pasco County Utility customer base has lead to the creation of a dedicated team to support Strategic Goal 4.3 to systematically develop, evaluate, and improve organizational performance, as well as support and enhance all the KPIs by improving measurement capability. This team is responsible for data management, benchmarking, and developing and tracking performance measures for the Utilities.

Budget Summary



Utilities Administration Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$0	\$0	\$659,594
Operating Expenditures	\$0	\$0	\$73,201
TOTAL	\$0	\$0	\$732,795

Goals & Objectives

The primary goal of the Utilities is to achieve 100% compliance with regulatory and industry standards to provide reliable, high quality, and sustainable utility services.

KPI	FY 2025 Goal	Actual			
		2019	2019	2020	2021
Compliance with FDEP clean water regulation standards	100%	100%	100%	100%	100%
Compliance with FDEP clean water regulation standards	100%	100%	100%	100%	100%

Regulatory Standards:

Water Loss

Utilities intends to reduce water loss to less than 10% by 2025 while maintaining focus on water quality improvements, executing a strategic flushing program for intense pipe cleaning, and increasing water quality sampling while better utilizing the laboratory data.

KPI	FY 2025 Goal	Actual			
		2019	2019	2020	2021
Annual water loss percentage as reported on PSAR	10%	11.51%	13.33%	12.65%	NA

Reclaimed Water

Goal - Improve management and conservation practices for utility systems: Reduce reclaimed water disposal to less than 10% by 2025.

Reducing the amount of reclaimed disposed is an indicator that more reclaimed water is being used for a beneficial use.

KPI	FY 2025 Goal	Actual			
		2019	2019	2020	2021
Reclaimed water disposal percentage of total reclaimed water generated.	10%	18.50%	15.30%	13.20%	8.5%*

* Includes estimated quantities due to meter malfunctions

Potable Water

In order to accommodate continued growth in Utilities service area, reductions in per capita water use are necessary to avoid further impacts to the regional water supply.

KPI	FY 2025 Goal	Actual			
		2019	2019	2020	2021
Potable water used in gallons per capita per day (per capita rate) as reported on PSAR	98	104	107	109	N/A

Industry Standards: Safety Training

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
Annual Safety Trainings completed	500	412	396	292	585
Annual hours spent in training	2,000	2,107	2,233	1,728	4,001

Safety training is a vital step to ensure PCU employees are trained in hazard recognition prior to completing tasks.

Utility Site Visits

Goal Strategy KPI	Annual Goal	Actual	
		FY20	FY21
Annual Site Visits completed	85	50	39

Identifying safety and health concerns in PCU's facilities, plants and lab increase overall safe working environments for PCU employees.

Position Summary

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Broken down by

Position

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	0	0	1
Program Manager	0	0	1
Senior Program Manager Utilities	0	0	1
Utilities Director	0	0	1
Utilities Performance Measurement Analyst	0	0	1
Utilities Performance Measurement Technical Specialist	0	0	1
Utilities Performance Measurement Technician	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Utilities Customer Information & Services

Department Description

Customer Information & Services focuses on service with a commitment to excellence, with customers being our Number One priority. Our Team provides a single point of entry for all customer service contact and communications for the Utilities Department. The Department creates and manages Customer accounts for the various utilities services and is responsible for the generation of all revenue and collection of all payments. This is performed through meter reading, billing, payment processing, and collection activities. Our customers are serviced via customer service centers, telephone, email, mail, social media, community meetings, site visits, the media, and online.

Core Services

Customer Services Management

Our customer services team provides a wide variety of services to ensure Pasco County Utilities customer have the best possible customer experience with every interaction. Specific services provided include call resolution, in-person payment processing, account setup and closure, project round up collection and management, assessment searches, and proactive outreach to alert customers when leakage or customer-specific site issues are identified.

Account Management

Our Account Management team works to provide customers with accurate, reliable billing and payment collection. This team services water, reclaimed water, wastewater, and solid waste, and additionally accepts and records paving assessment payments.

Meter Reading and Service Order Management

Our meter reading and service order management team is responsible for timely and accurate meter reading to ensure customers receive accurate monthly billing. This team also provides front line routine identification of existing or possible conditions that would negatively impact the ability to collect accurate data or to service in-place field equipment. Additionally, service orders are managed within this group to ensure that all necessary equipment installations, service starts and stops, and equipment repairs are initiated, tracked and completed in a efficiently and in a timely manner.

Water Conservation and Efficiency

Our water conservation and efficiency coordinator is responsible for the development, implementation and evaluation of programming to assist residential and commercial customers in identifying and employing water conserving and efficiency practices. Conservation programs, incentives and rebates for homeowners and businesses, and site visits and presentation development for efficient water use. Additionally, collaborate with multiple local agencies to create synergy around the need for water conservation.

Claims and Adjustments

Our claims and adjustments team is responsible for the intake, tracking, review and finalization of all leak and other account adjustments received, to include outreach to account holders to request additional information, clarification and to provide an explanation of the outcome of the adjustment request. This team also serves as the intake point for all utility-related risk management claims, assisting with the necessary research and investigation to assist with appropriate and equitable claim resolution.

Dispatch Services

Our dispatch services team services for both the utility and the customer to ensure around-the-clock routine and emergency in-field equipment service and repair to ensure that customers can rely on access to quality drinking water without interruption.

Residential Information Center (RIC)

Our team members also support the Residential Information Center (RIC) when the Emergency Operations Center (EOC) is activated. The RIC assists Pasco County residents with any questions or concerns they may have during an emergency.

Budget Summary



Utilities Customer Information & Services Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$4,007,388	\$4,575,929	\$5,776,628
Operating Expenditures	\$1,886,697	\$2,333,012	\$3,202,941
Capital Outlay	\$129,263	\$0	\$54,151
TOTAL	\$6,023,348	\$6,908,941	\$9,033,720



Goals & Objectives

Utilities Customer Information & Services strives to support County Strategic Goal 1.3.D to exceed customer expectations by providing quick and accurate service, as well as Strategic Goal 4.1 to deliver services that meet and exceed customer expectations in a manner that builds trust, inspires confidence, and promotes accountability.

The Team accomplishes this through the following KPIs:

Average Call Wait Time

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
Average Call Wait Time	< 120 seconds	114	110	80	180
Calls Answered		105,134	102,155	107,940	122,279

KPI 1.3.D.2 Maintain a call wait time of 2 minutes of less, 100 percent of the time.

Low customer wait times are an indication that customer support is being provided in an efficient manner and customer service staffing is at an appropriate level.

Annual Bill Accuracy

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
Bill Accuracy	98.90%	98.00%	99.99%	99.98%	99.97%
Accounts Billed		1,313,792	1,363,730	1,382,922	1,511,756

KPI 1.3.D.3 Accurately bill customers on-time, 100 percent of the time, or within industry standards (98.9%), set by American Water Works Association (AWWA).

Accurate customer bills reduce customer contact before bill payment and lead to higher customer satisfaction.

On-Time Meter Reading

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
On-Time Meter Reading	28-32 Days	100%	100%	100%	100%
Meters Read			1,584,113	1,638,996	1,762,141

KPI 1.3.D.4 Accurately read all meters between 28-32 days, 100 percent of the time.

Accurate meter reads occurring between 28-32 days ensures customer bills stay consistent and mimic their water use and leads to higher customer satisfaction.

Round-Up Funds

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
Maximize Round-Up Funds	100%	100%	100%	100%	100%

KPI 2.2.B Utilize Round-Up funding, 100 percent of time.

Assisting customers who are struggling financially, allows them to regain or maintain their utilities services, directly impacting their quality of life.

Delinquent Accounts

Goal Strategy KPI	Annual Goal	Actual			
		FY18	FY19	FY20	FY21
Delinquent Accounts	<8%	4%	4%	4%	4%

KPI 2.2.C Maintain an annual delinquency rate of 8 percent or less, 100 percent of the time, as set by American Water Works Association (AWWA) for combined utilities services.

Keeping accounts open and active benefits the County and leads to the satisfaction of unmet need of our customers.

Education Presentations

Goal Strategy KPI	Annual Goal	Actual	
		FY20	FY21
New Home Buyer Presentations	12	100%	100%

KPI 2.4.D Facilitate at least twelve (12) educational presentations per year.

Informing and education Pasco County's new home buyers enhances awareness and helps to ensure efficient use of limited water resources.

Position Summary

Data

Records

Position	FY 2020	FY 2021	FY 2022
Water Conservation & Efficiency Coordinator	1	1	1
Utilities Billing Supervisor	1	1	1
Senior Customer Service Specialist	1	1	1
Senior CIS Manager	0	0	1
Records Technician I	1	1	1
Public Communications Specialist	1	1	1
Project Supervisor	1	1	1
Project Coordinator II	0	1	2
Project Coordinator I	1	1	0
Meter Reader Supervisor	1	1	0
Meter Reader II	0	3	4



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Utilities Engineering & Contract Management

Department Description

The Engineering and Contracts Management Department's mission is to provide technical services to allow for sustainable utility operations for current and future generations. Implementing asset management systems enhances the effectiveness of programmed maintenance efforts as well as repair and replacement planning for the sustainability of the existing infrastructure. Planning, standards updates, and permitting efforts allow the expansion of utilities to serve future communities in a sustainable fashion. Sustainability of the water resources to support growth and maintain the environment is implemented through timely expansion of the County's reclaimed water reclamation facilities and supporting infrastructure in collaboration with the development community.

Core Services

The Department manages all utility system planning, engineering, permitting, contracting, capital construction, assets and records for the Public Infrastructure Branch. The Department accomplishes this work through four main services:

Environmental Laboratory Services

This service is responsible for testing for compliance with regulatory limits, including water, wastewater, and reclaimed compliance testing, citizen well water quality testing, solid waste monitoring well sample collection and testing, stormwater water quality testing, and the testing of beach water quality.

Execution of Capital Improvements

This service is responsible for the implementation of the Capital Improvement Program (CIP), including wastewater treatment plant expansions, pipeline repairs, water plant improvements, and project management of consultants, contractors and in-house efforts.

Planning and Asset Management

Develops short- and long-term plans for the CIP and for expansion by the development community through infrastructure mapping and data maintenance, prioritization of repair and replacement projects, definition of large capital project programs, and technical support.

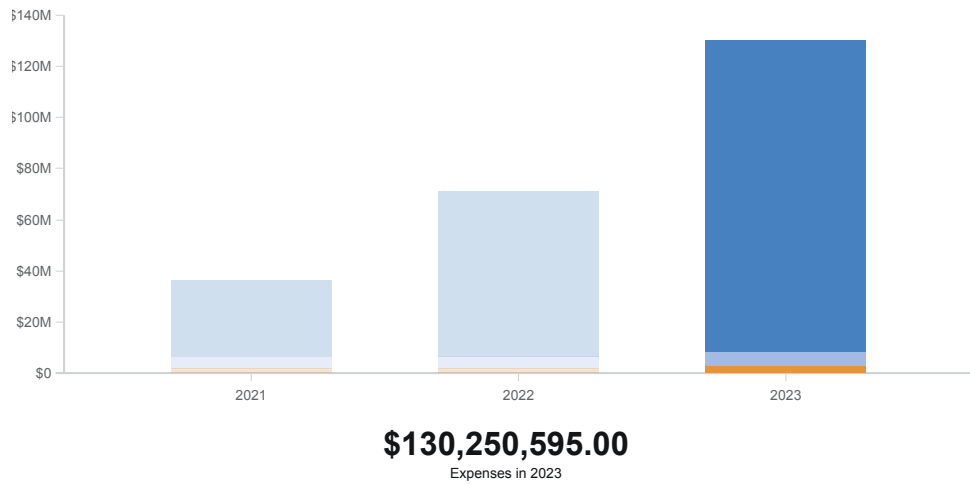
Service Commitment

Permitting and approval of infrastructure proposed by the development community, including the issuance of Florida Department of Environmental Protection (FDEP) construction permits for pump stations and pipelines less than 16" diameter, ensuring that new services comply with codes and standards, and providing on-site inspections of installed infrastructure.

Budget Summary

Utilities Engineering & Contract Management Expenses

Data Updated Dec 09, 2022, 11:15 AM



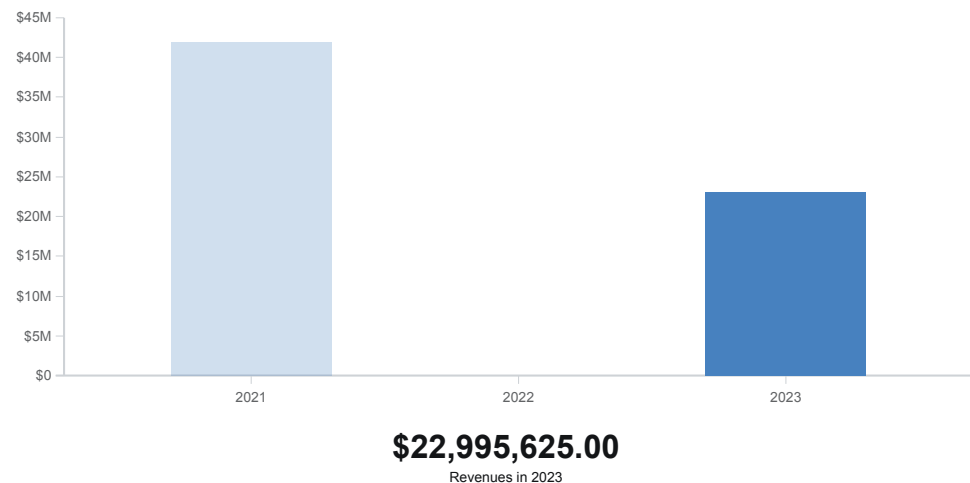
Utilities Engineering & Contract Management Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Capital Outlay	\$30,190,399	\$64,427,937	\$122,107,773
Personnel Services	\$4,306,348	\$4,835,712	\$5,695,047
Operating Expenditures	\$1,787,158	\$1,797,362	\$2,447,775
TOTAL	\$36,283,905	\$71,061,011	\$130,250,595

Funding Sources

Utilities Engineering & Contract Management Revenues

Data Updated Dec 09, 2022, 11:15 AM



Utilities Engineering & Contract Management Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Enterprise Funds	\$41,984,936	\$0	\$22,995,625
TOTAL	\$41,984,936	\$0	\$22,995,625

Goals and Objectives

The Engineering & Contract Management Department strives for a customer service focus on permitting activities and a timely response to submittals. New system capacity projects allow for the support of future growth. Repair and replacement (R&R) projects maintain the level of service to the existing customers. Therefore, the Capital Delivery Division has a goal to manage the projects to completion within the scheduled time frames. Hydraulic models and asset management tools are key to making business decisions to

formulate CIP projects. The hydraulic model targets were adjusted from monthly to quarterly to shift efforts from updating the model to utilizing the model. The Environmental Lab is tasked with providing timely and accurate results.

Performance Measures		FY 2018 Goal	FY 2018 Actual	FY 2019 Goal	FY 2019 Actual	FY 2020 Goal
Service Commitment Goals	Maintain an average turnaround time on submittal review and comment within 10 business days	90%	93%	90%	85%	90%
	Issue FDEP documents within target time	100%	100%	100%	100%	100%
Asset Management & Planning	Hydraulic Models updated with new infrastructure quarterly	100%	100%	100%	50%	100%
	Capture linear assets in GIS database using GPS located assets	25%	15%	40%	40%	40%
Environmental Lab	Maintain Lab Sample Results within Quality Control tolerance	98.10%	88.90%	98.10%	99.80%	99.00%
Capital Delivery	Full execution of capital projects within the fiscal year and approved contract schedule	85%	94%	85%	92%	85%

Position Summary

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Position

Data

Records

Position ▾	FY 2020 ▾	FY 2021 ▾	FY 2022 ▾
Utility Permitting Specialist	2	4	4
Utility Inspector II	0	0	4
Utility Inspector I	0	0	4
Utility Inspector	7	7	0
Utility Engineering Director	1	1	1
Technical Specialist II	1	2	3
Technical Specialist I	1	1	0
Senior Project Manager	2	2	2
Records Technician II	2	2	2
Quality Assurance/Quality Control	0	0	1
Project Manager	1	1	1



Fiscal Year 2023 Adopted Budget

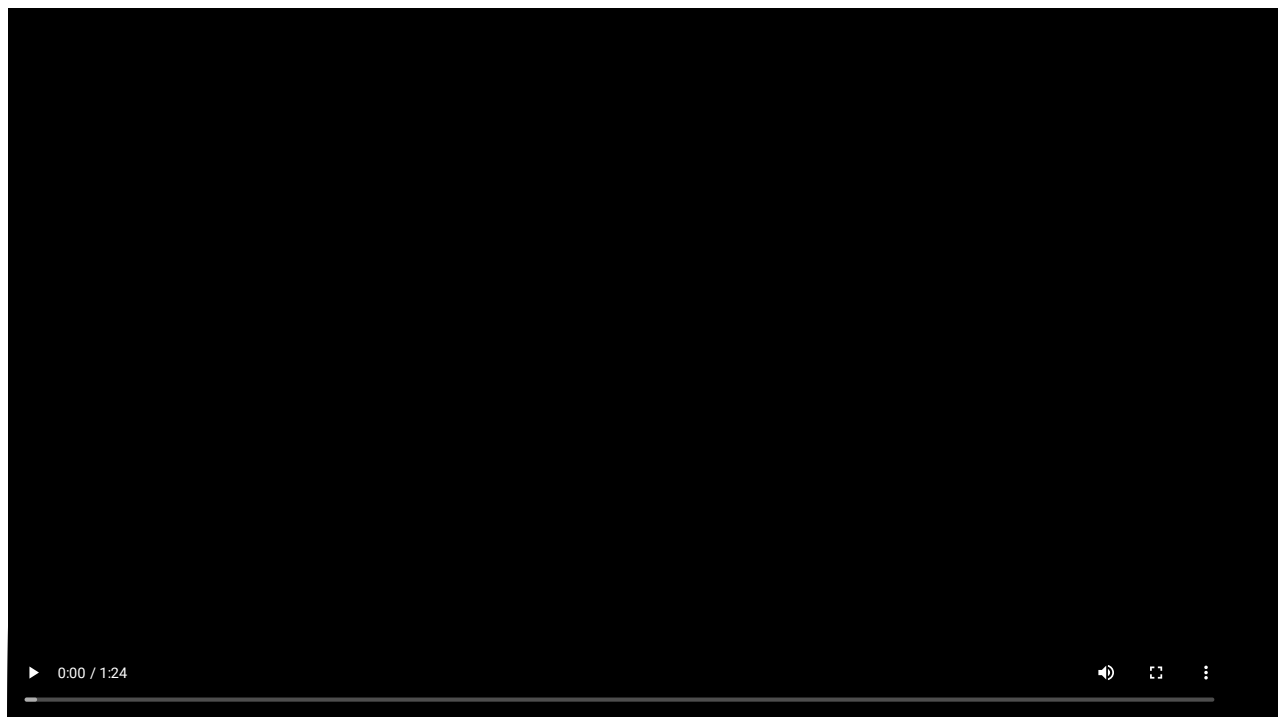
[Budget Home](#) [Section Home](#) [Branch Home](#)

Utilities Operations & Maintenance

Department Description

The mission of the Operations and Maintenance Department is to provide our community, customers, and future generations with reliable, high quality, and sustainable water, wastewater, and reclaimed water services. The responsibilities of the Department include supplying high quality potable drinking water; maintaining and improving domestic wastewater collection, transmission, and treatment; and meeting consumer demands of the master reuse system. Our vision is to exceed the expectations of our community through operational and cultural excellence, safety, environmental sustainability, technology and innovation, accountability, and continuous improvement.

The Department manages, operates, and maintains four water treatment plants, 354 wells, eight wastewater treatment facilities, and the master reuse system. We also operate and maintain the potable water and reclaimed distribution and transmission system, the wastewater collection and transmission system, and the Boyette and Land O' Lakes reservoirs. An example of one of the services the Department provides is listed below:



Core Services

The Operations and Maintenance Department provides critical services needed by the public, private, and commercial sectors through three divisions. These services are essential for maintaining public health and safety. Our divisions utilize a straightforward, objective assessment of service levels related to each program's core functions.

Water Services

Responsible for the operation and maintenance of the water distribution system to ensure uninterrupted service to all Pasco County Utility customers, including water supply acquisition, potable water delivery, and fire protection.

Wastewater Services

Responsible for the operation and maintenance of wastewater treatment facilities, collection systems, pump stations, and force mains. This service is also tasked with providing the beneficial reuse of bio-solids, eliminating land disposal of fats, oils, and grease residuals, and protecting the sanitary sewer collection system and wastewater treatment facilities from excess grease accumulation.

Reclaimed Services

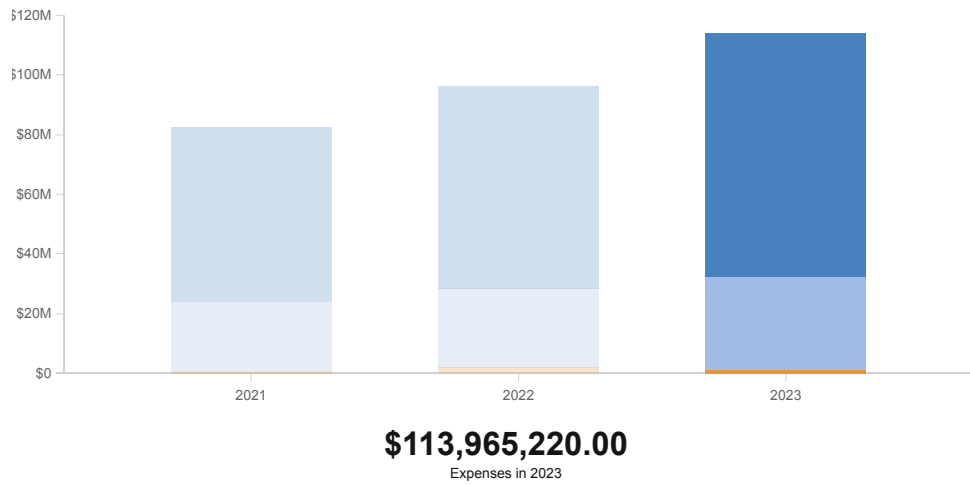
Responsible for the operation and maintenance of the reclaimed water system to provide a sufficient supply of reclaimed water to our residential, commercial, recreational, and agricultural customers, which offsets the demand for potable water and protects groundwater resources.



Budget Summary

Utilities Operations & Maintenance Expenses

Data Updated Dec 09, 2022,
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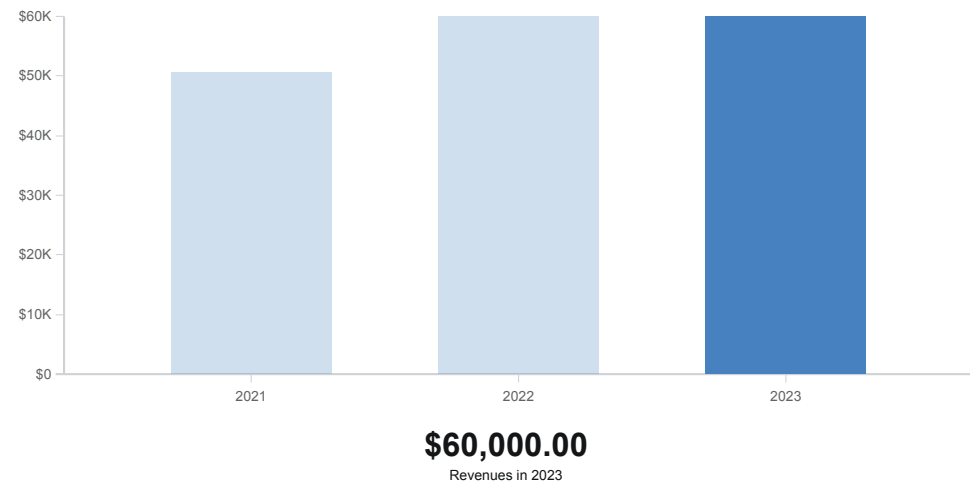
Utilities Operations & Maintenance Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$58,470,414	\$67,719,580	\$82,028,227
Personnel Services	\$23,156,509	\$26,669,730	\$30,914,445
Capital Outlay	\$575,874	\$1,733,388	\$1,022,548
TOTAL	\$82,202,797	\$96,122,698	\$113,965,220

Funding Sources

Utilities Operations & Maintenance Revenues

Data Updated Dec 09, 2022,
11:15 AM



Utilities Operations & Maintenance Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Enterprise Funds	\$50,507	\$60,000	\$60,000
TOTAL	\$50,507	\$60,000	\$60,000

Goals & Objectives

The Department is committed to the protection of the environment and maintaining drinking water compliance, as well as compliance of the wastewater and reclaimed divisions. Efforts to meet Strategic Goal 1.3 to efficiently operate, maintain, and expand utilities systems to provide potable water, wastewater, reclaimed water, and solid waste services to our customers by operating infrastructure systems in a safe, compliant, effective, and cost-efficient manner are tracked below:



	Goal	Actual			
	2025	2018	2019	2020	2021
Annual Water Loss Percentage	<10%	11.51%	13.33%	12.65%	11.03%

*As reported on Public Supply Annual Report as required by the Southwest Florida Water Management District

The Pasco County Utility intends to reduce potable water loss to less than 10% by 2025 by developing a Water Quality team that is specifically focused on water quality improvements, executing a strategic flushing program for intense pipe cleaning, and increasing water quality sampling while better utilizing the laboratory data.

	Annual Goal	Actual				
		2017	2018	2019	2020	2021
Manholes (Annual planned maintenance)	4,500	N/A	N/A	2,628	2,561	3,210
Wastewater Air Release Valves and Valves (Annual planned maintenance)	6,000	N/A	N/A	4,545	5,698	6,536
Pump Stations (Bi-weekly inspection & maintenance)	14,880	13,939	13,668	14,572	15,525	13,826
Pump Stations (Rehabilitation)	35	11	19	33	35	2

Perform annual planned maintenance on 4,500 manholes, 6,000 WW ARVs and valves, and 725 pump stations, as well as completing 35 pump station rehabs.

Position Summary

Updated On 12 Nov, 2021

 Search Showing 79 rows

[< Back](#) [➔ Reset](#)

Broken down by

Position

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Data[Records](#)

Position ▾	FY 2020 ▾	FY 2021 ▾	FY 2022 ▾
Water Services Supervisor	1	1	1
Water Quality Technician Trainee	0	1	1
Water Quality Technician	0	0	4
Water Distribution Technician II	0	6	7
Water Distribution Technician I	0	6	9
Wastewater Plant Operator A	0	0	1
Utility Worker III (FGUA)	0	0	2
Utility Worker III	61	36	41
Utility Worker II (FGUA)	0	0	2
Utility Worker II	22	12	11
Utility Worker I	34	35	38

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Public Safety

Branch Description

The Public Safety Branch was reformed in FY 2023 with the County's acquisition of the Pasco County Detention Center and Corrections Department. This Branch also includes Fire Rescue with its six Divisions.

The Branch includes the following Departments:

- Corrections
- Fire Rescue

Budget Summary



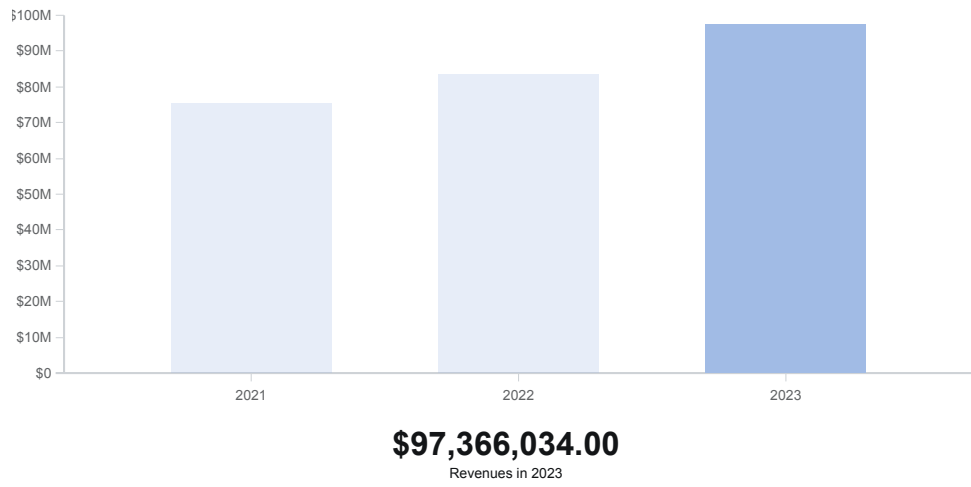
Public Safety Branch Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$64,671,814	\$69,838,929	\$73,986,914
General Fund	\$19,016,860	\$34,769,574	\$107,065,881
Debt Service Funds	\$1,801,652	\$2,671,363	\$3,208,523
TOTAL	\$85,490,326	\$107,279,867	\$184,261,318

Funding Sources

Public Safety Branch Revenues

Data Updated Dec 09, 2022, 11:15 AM



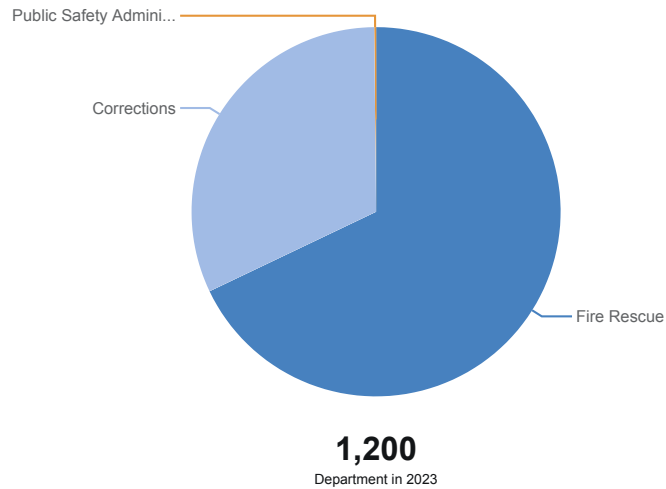
Public Safety Branch Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$58,943,894	\$62,753,261	\$71,586,770
General Fund	\$13,624,008	\$18,991,842	\$22,574,629
Debt Service Funds	\$2,731,220	\$1,588,603	\$3,204,635
TOTAL	\$75,299,123	\$83,333,706	\$97,366,034

Position Summary

Public Safety Branch

Data Updated Sep 30, 2022, 2:28 PM



Updated On 30 Sep, 2022

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Search

Showing 110 rows

< Back

Reset

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Department

= Public Safety x

Data

Records

Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Corrections	Administrative Secretary	0	0	1
Corrections	Baker Civilian	0	0	1
Corrections	Booking Technician	0	0	2
Corrections	Captain Detention	0	0	3
Corrections	Cashier/Property Technician	0	0	11
Corrections	Chief Corrections Officer	0	0	1
Corrections	Classification Clerk/Civilian	0	0	2
Corrections	Contract Detention Deputy	0	0	2
Corrections	Control Room Operator	0	0	48
Corrections	Corporal Detention	0	0	24
Corrections	Deputy Chief	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)[Section Home](#)

Public Safety Administration

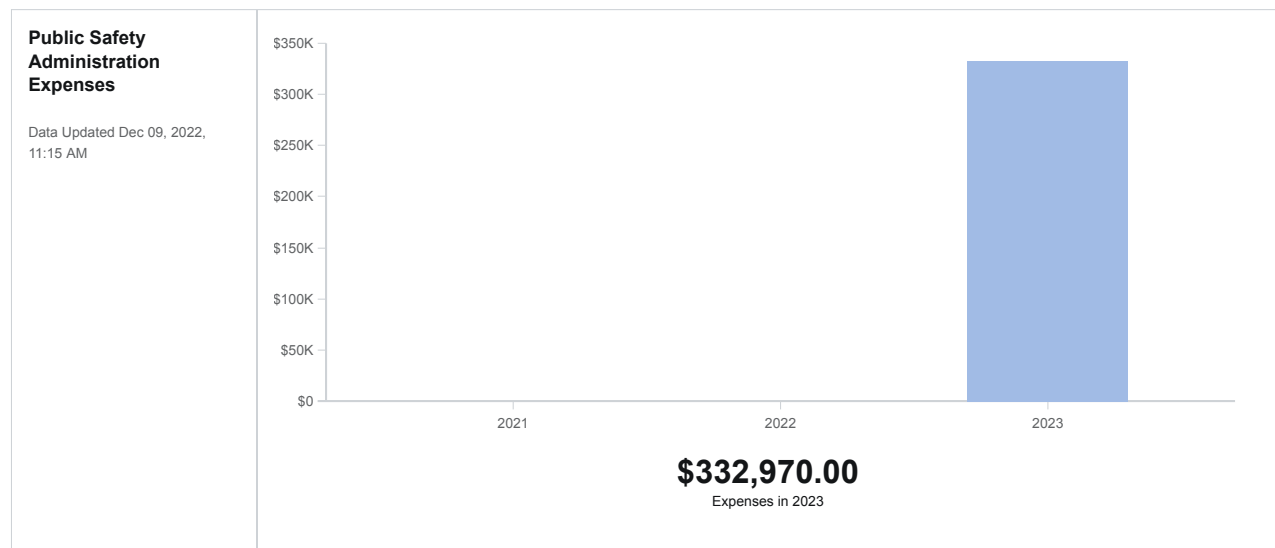
Department Description

The primary mission of the Public Safety Administration Department is to provide administrative support to the other Departments within the Branch so they may focus on delivering premier services to their customers. The Public Safety Administration Department promotes operational best practices and efficient government operations through effective management, coordination, and document processing services for the following departments: Corrections and Fire Rescue.

Core Services

Public Safety Administration includes the administrative and support activities that allow the Internal Services departments/divisions to effectively carry out program-related functions and associated activities. Program activities include, but are not limited to, management oversight, inter-agency/department coordination, workforce development, and performance oversight.

Budget Summary



Public Safety Administration Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$0	\$0	\$329,970
Operating Expenditures	\$0	\$0	\$3,000
TOTAL	\$0	\$0	\$332,970

Position Summary

Updated On 30 Sep, 2022

Showing 2 rows

Broken down by

Department
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Data

Branch ▾	Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Public Safety	Public Safety Administration	Assistant County Administrator	0	0	1
Public Safety	Public Safety Administration	Executive Assistant	0	0	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Corrections

Department Description

The Pasco County Corrections Department serves and protects the citizens of Pasco County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides programs for those individuals supervised. Primary divisions include Administration, Intake and Release, Operations, Logistics, Professional Development, and Professional Standards.

Core Services

Administration consists of the Office of the Chief and provides command services to each of the department's divisions.

Intake and Release is responsible for the booking and release of the inmates including the retention of the individual's belongings during their sentence.

The Operations division is responsible for the food and dietary unit, oversight of the inmates, surveillance unit, and the operations of the Jail's security system.

The Logistics division provides transportation services to the Courts, Juvenile detention center, and transport to other Counties through contracted services.

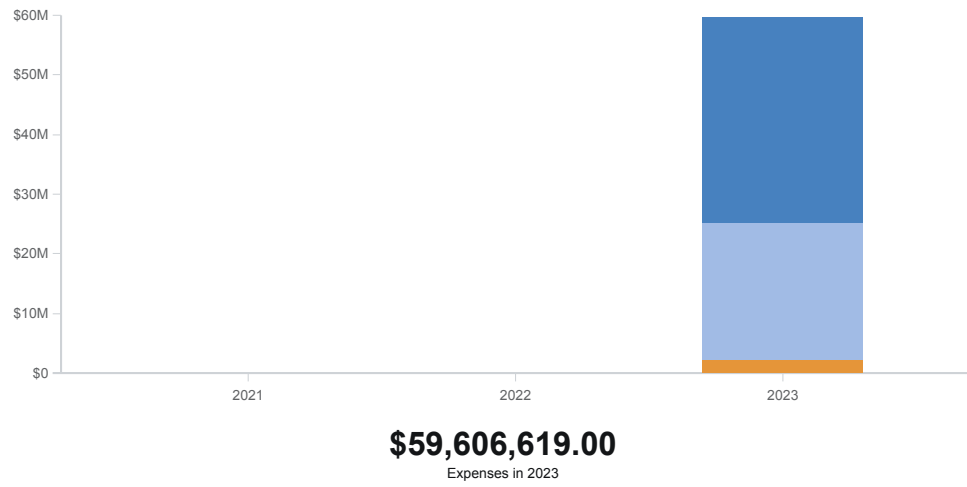
Professional Development provides training services to the staff as well as policy, FCAC accreditation, and compliance.

Professional Standards conducts investigations and inquiries regarding matters of ethical standards and integrity, pre-employment background history, facilities security, and may provide a review of investigations conducted by other employees. The Office provides inspections of the various areas of the Corrections operations and makes recommendations regarding managerial effectiveness and improvements.

Budget Summary

Corrections Expenses

Data Updated Dec 09, 2022,
11:15 AM



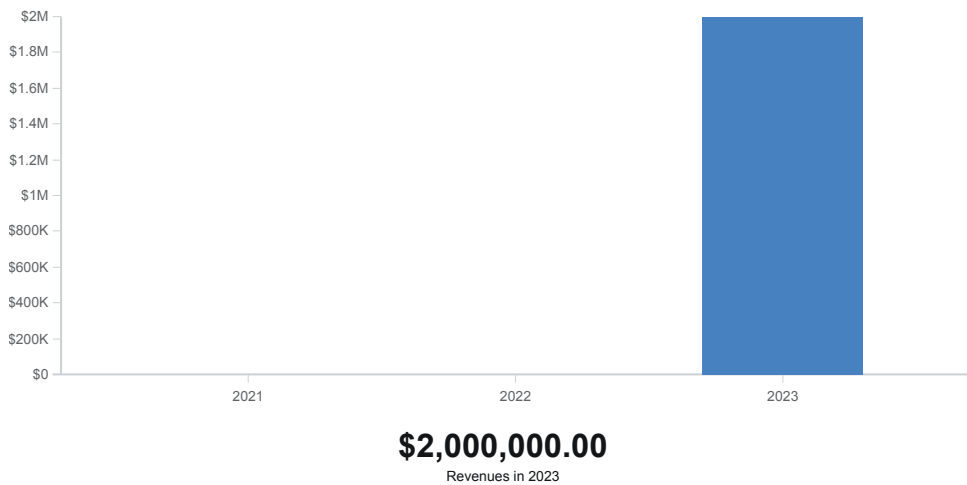
Corrections Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$0	\$0	\$34,512,712
Operating Expenditures	\$0	\$0	\$23,083,907
Other Uses	\$0	\$0	\$2,000,000
Capital Outlay	\$0	\$0	\$10,000
TOTAL	\$0	\$0	\$59,606,619

Funding Sources

Corrections Revenues

Data Updated Dec 09, 2022,
11:15 AM



Corrections Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Capital Projects Funds	\$0	\$0	\$2,000,000
TOTAL	\$0	\$0	\$2,000,000

Position Summary

Updated On 30 Sep, 2022

 Search Showing 28 rows

[< Back](#) [➔ Reset](#)

Broken down by

Department
[= Public Safety x](#)
[= Corrections x](#)
Data[Records](#)

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Secretary	0	0	1
Baker Civilian	0	0	1
Booking Technician	0	0	2
Captain Detention	0	0	3
Cashier/Property Technician	0	0	11
Chief Corrections Officer	0	0	1
Classification Clerk/Civilian	0	0	2
Contract Detention Deputy	0	0	2
Control Room Operator	0	0	48
Corporal Detention	0	0	24
Deputy Chief	0	0	1

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)

Fire Rescue

Department Description

The Pasco County Fire Rescue Department provides various emergency response services throughout Pasco County, Florida. The service is provided Countywide from 27 fire stations, located across a land mass of over 750 square miles. The Fire Rescue Department's Mission is to prevent harm through community risk reduction strategies and provide professional, compassionate response to calls for service.



Core Services

Fire Rescue Administration

The Administrative service of the Fire Rescue Department is responsible for the effective and efficient delivery of emergency services to the citizens and visitors of Pasco County. Support services, such as division management, fiscal services, and operational support, play a significant part in the overall operation of the Department.

Ambulance Billing

The Ambulance Billing service is responsible for providing medical billing, payment processing, refunds, and medical record inquiries for the Rescue Division of the Department. Ambulance Billing submits claims/invoices to health insurance companies to receive payment for the ambulance services rendered. After a patient is transported by ambulance, the Billing Department prepares a claim/invoice in accordance with the insurance companies' regulations. The patient care report data written by the crew of the ambulance is interpreted and entered into billing software. Additionally, the Ambulance Billing Division oversees the entire medical billing function required to service Hernando County Fire Rescue as well.

Emergency Medical Services (Rescue)

The Rescue service provides Advanced Life Support (ALS) emergency and non-emergency ambulance service to residents and visitors of Pasco County. The goal of the Rescue Division is to provide the highest quality of pre-hospital medical care as rapidly as possible. The Rescue Division hires State-certified Paramedics and Emergency Medical Technicians (EMTs) and provides them with ongoing, in-service training programs established by the Department's Training Section and approved by the Department's Medical Director. These programs include: cardiopulmonary resuscitation, advanced cardiac life support, Paramedic and EMT State license recertification courses, and other State and Federally mandated continuing educational requirements.

Fire Suppression

The Fire Suppression service is responsible for response and mitigation of emergency and disaster situations, both manmade and natural, as well as providing fire suppression and pre-hospital emergency medical services, both basic and ALS, to the residents and visitors of the unincorporated areas of Pasco County.

Fire Prevention / Community Risk Reduction

The Fire Prevention service's mission is to prevent or reduce the incidents of fire by increasing the awareness and knowledge of the citizens and visitors of Pasco County with regard to fire prevention and life safety; by providing professional inspection services to ensure new and existing construction aligns with current fire codes; and by providing expert investigation of fire causation to inform continuous improvement of County fire prevention efforts and methodology.

Fire Rescue Training

The Fire Rescue Training service provides department-wide training activities to maintain compliance with local, State, and Federal requirements, as well as providing educational programs designed to improve firefighter and EMT/Paramedic skills, enhance personnel safety, and ultimately provide a higher level of emergency service delivery to the citizens of Pasco County. Competent training ensures the safety of the public, as well as the safety and efficiency of Fire Rescue personnel. Coordinates all training requirements through Insurance Services Organization (ISO). Additionally, the Fire Rescue Training Division conducts annual physical ability testing and annual promotional testing, as well as provides new hire orientation programs throughout the year, as needed.

Budget Summary

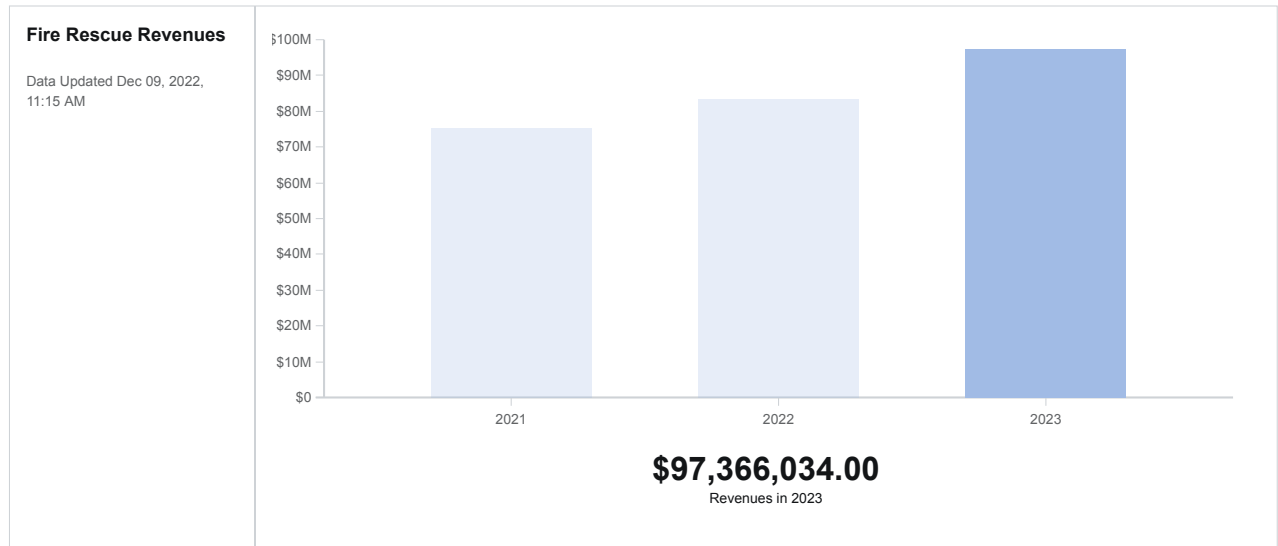


Fire Rescue Expenses

FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
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	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$64,671,814	\$69,838,929	\$73,821,929
General Fund	\$19,016,860	\$34,769,574	\$47,291,277
Debt Service Funds	\$1,801,652	\$2,671,363	\$3,208,523
TOTAL	\$85,490,326	\$107,279,867	\$124,321,729

Funding Sources

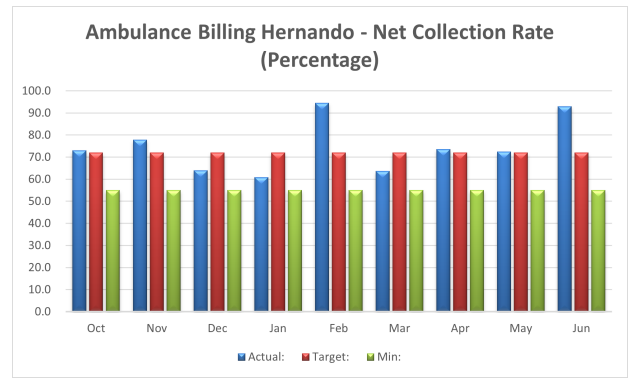
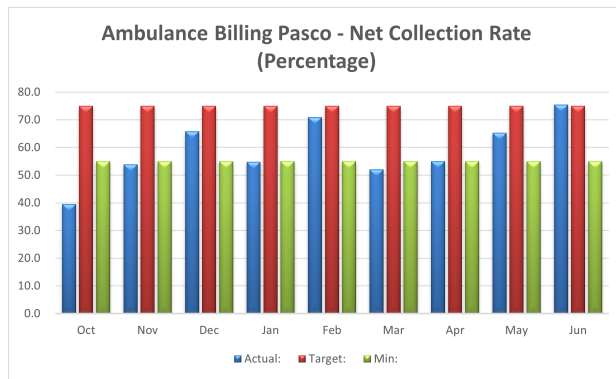


Fire Rescue Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$58,943,894	\$62,753,261	\$71,586,770
General Fund	\$13,624,008	\$18,991,842	\$22,574,629
Debt Service Funds	\$2,731,220	\$1,588,603	\$3,204,635
TOTAL	\$75,299,123	\$83,333,706	\$97,366,034

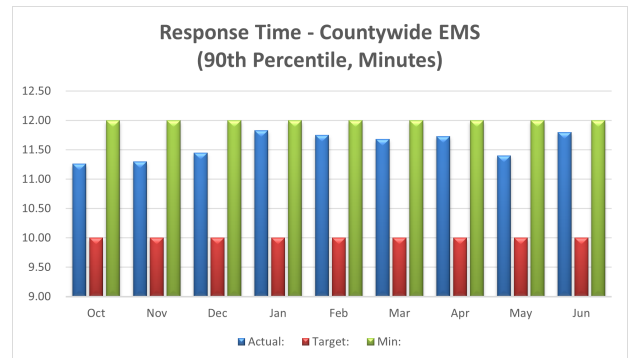
Goals and Objectives

Ambulance Billing - The net collection rate is the amount of revenue collected; the target goal for the net collection rate is 50%. Based on the revised fee structure from 2019, the collection rate needed to adjust down to acknowledge government insurance payment structures. The net collection rate is affected by bankruptcies, deceased patients, denials, and rejections. A denied claim is a claim that has been processed by the insurance company and found not to be payable. A rejected claim is one that has not been processed due to an unrecoverable error rate. During 2022, Pasco County Fire Rescue continued the billing responsibilities for Hernando County Fire Rescue with a goal of a net collection rate of 50%.



Rescue - Response Time

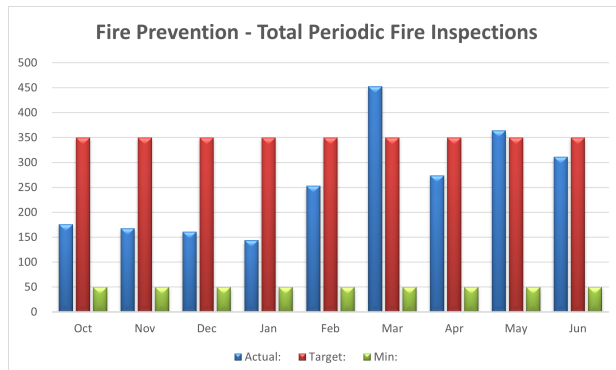
Measured against a countywide goal in all response zones of 7 minutes and 30 seconds or less, 90% of the time. Response time is the component of time from the Department's notification of an incident up to the point of arrival of the first arriving ALS unit (this time does not include call processing through 911 dispatch). Only calls for emergency service are measured within this metric. This is the one segment of the overall response time that the Department has most control over. With industry standards set, the Fire Rescue department-wide goal for this metric is 90 seconds or less, 90% of the time.



First Unit Arrival - 911 to Arrival					
Year	Calls > Than 10 Minutes	Calls > Than NFPA 1710 (6.5 Minutes)	90th Percentile Time	# of Rescues	Total Incidents
2015	19,791	45,459	14:38	23	64,623
2016	24,930	49,995	15:12	24	67,134
2017	31,318	55,535	15:48	24	71,100
2018	31,497	60,619	15:14	27	71,767
2019	33,708	62,487	14:48	27	74,063
2020	35,574	65,717	14:54	29	77,084
2021	40,904	71,813	15:06	29	89,447

Rescue - Turnout Time

Turnout time is the component of time from the Department's notification of an incident up to the point of responding to the incident. Over the last year of monthly performance review at the station level, we have improved our turnout time speed by 30%.

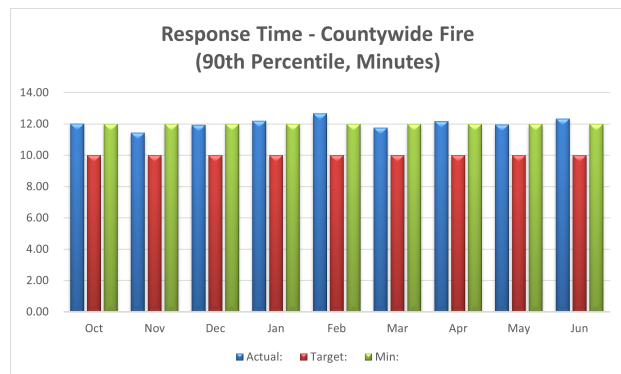


Fire Prevention - Total Periodic Fire Inspections

Required Annual and Periodic Inspections - The goal is to perform state mandated required annual and periodic inspections per month (this does not include any new construction inspections). The goal and attaining 100% annual inspection of commercial occupancies cannot occur without a proposed fee schedule currently in review at the County Attorney's Office.

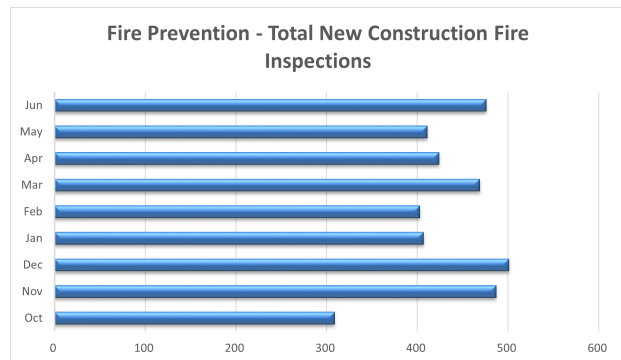
Fire Suppression - Response Time

Response time for a full suppression assignment on those calls requiring multiple resources to respond. These types of calls include: structure fires, hazardous materials incidents, or any other incident requiring multiple apparatus and equipment. The goal for this measure is a response time of 13 minutes or less, 90% of the time for an "effective response force" (ERF) or full first alarm assignment consisting of a minimum of twelve (12) firefighters. Fire Suppression measures the same goal as the Rescue Program does and is part of the calculation mentioned in the Rescue Program's goal, which is 7 minutes and 30 seconds (This time does not include call processing through 911 dispatch).



Fire Prevention - Total New Construction Fire Inspections

New Construction Inspections - This metric is measured by how often inspections are performed on the day they are requested. Our goal is to delay less than four per month.



Fire Rescue Training - Company Level

The Fire Rescue Training goal is to develop four new training classes per month that are distributed to all stations for self-delivery of training content. The training is conducted at the station level and administered by the Fire Rescue Training Division. Company level training is required to maintain cohesiveness among the members of all companies.

Fire Rescue Training - Classroom Sessions

The goal of classroom training sessions at the Training Center is to develop and deliver two new training classes per month. Most classroom level training is credited to continuing education credits. Recertification and continuing education are a critical component of every Fire Rescue member's development as a Firefighter/EMT/Paramedic, Company Officer, and eventually a competent Chief Officer.

Position Summary

Updated On 30 Sep, 2022

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[< Back](#) [➔ Reset](#)

Broken down by

Department [= Fire Rescue](#) [×](#)
Data[Records](#)

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	1	0	0
Accountant II	1	2	2
Accounting Clerk I	12	13	13
Accounting Clerk II	4	3	2
Accounting Clerk III	1	1	1
Administrative Assistant	1	0	0
Administrative Secretary	2	1	0
Administrative Secretary II	1	3	5
Ambulance Billing Manager	0	1	1
Ambulance Billing Program Manager	1	0	0
Ambulance Billing Supervisor	1	0	0

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)

Public Services

Branch Description

The Public Services Branch is committed to providing services designed to meet many of the health, social, and leisure needs of Pasco County residents. The Branch provides exceptional services to create a better future that meet or exceed the needs of our community.

The Public Services Branch includes the following Departments and Divisions:

- [Animal Services](#)
- [Community Development](#)
 - Homeless Programs
 - Housing
 - Neighborhood Projects
 - Slum and Blight
- [Community Services](#)
 - Human Services
 - Senior Services
 - Misdemeanor Probation
- [Cooperative Extension](#)
 - Florida Friendly Landscaping
- [Destination Management Organization](#)
- [Library Services](#)
- [Parks, Recreation, and Natural Resources](#)
 - Active Parks
 - Passive Parks
 - Environmental Lands Acquisition and Management Program (ELAMP)
 - Waterways
 - Natural Resource Regulation
 - Recreation Programming
- [Public Transportation \(GoPasco\)](#)
- [Support Services](#)
 - Grants and Fiscal Services
 - Veterans Services
- [Public Services Administration](#)

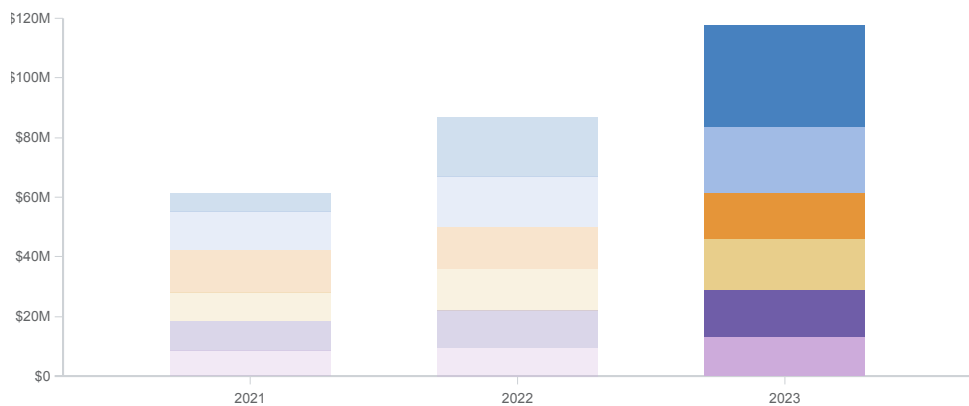
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Budget Summary

Public Services Branch Expenses

Data Updated Dec 09, 2022,
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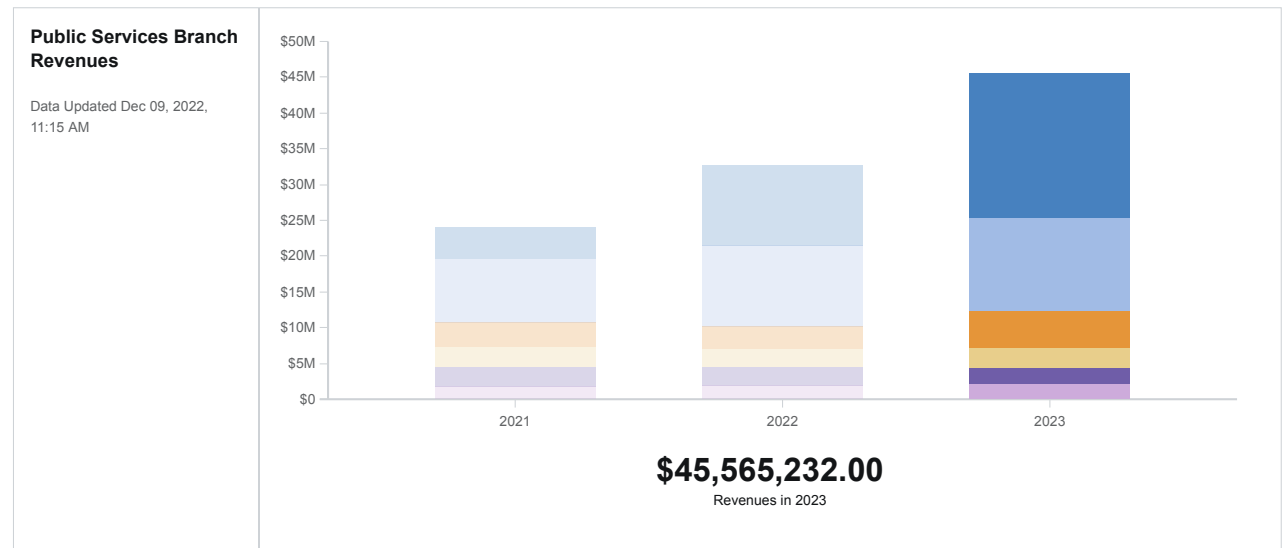


\$118,021,067.00
Expenses in 2023

Public Services Branch Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Community Development	\$6,129,307	\$19,730,025	\$34,749,735
Parks, Recreation & Natural Resources	\$13,073,643	\$17,219,888	\$22,016,202
Community Services	\$14,295,350	\$13,860,862	\$15,304,405
Public Transportation	\$9,330,265	\$13,956,465	\$16,950,313
Library Services	\$8,728,966	\$9,265,117	\$12,814,876
Animal Services	\$4,546,558	\$5,362,340	\$6,068,697
Destination Marketing Organization	\$2,987,235	\$4,579,626	\$6,987,650
Support Services	\$1,142,129	\$1,651,983	\$1,775,918
Cooperative Extension	\$639,882	\$792,238	\$941,955
Public Services Administration	\$406,039	\$383,450	\$411,316
TOTAL	\$61,279,374	\$86,801,995	\$118,021,067

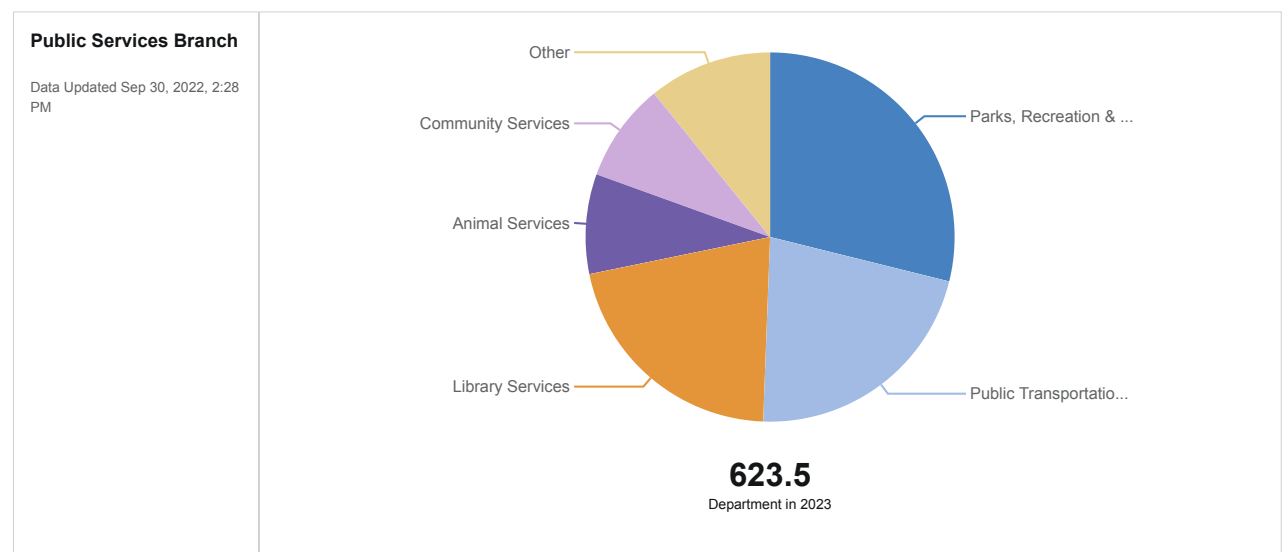
Funding Sources



Public Services Branch Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Community Development	\$4,428,690	\$11,226,647	\$20,257,105
Public Transportation	\$8,860,510	\$11,220,377	\$12,892,377
Destination Marketing Organization	\$3,479,938	\$3,188,911	\$5,350,512
Parks, Recreation & Natural Resources	\$2,831,189	\$2,491,005	\$2,713,004
Community Services	\$2,680,666	\$2,636,157	\$2,353,671
Animal Services	\$1,467,316	\$1,417,667	\$1,444,241
Cooperative Extension	\$223,584	\$167,401	\$222,445
Public Services Administration	\$59,029	\$293,272	\$0
Support Services	\$0	\$0	\$293,272
Library Services	\$21,737	\$38,605	\$38,605
TOTAL	\$24,052,658	\$32,680,042	\$45,565,232

Position Summary



Updated On 30 Sep, 2022

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Search

Showing 226 rows

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Broken down by

Department

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Data

Records

Department ▾	Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Animal Services	Administrative Assistant	1	1	1
Animal Services	Animal Care Technician I	11.5	11.5	12
Animal Services	Animal Care Technician II	2	2	2
Animal Services	Animal Control Education & Outreach Coordinator	1	1	1
Animal Services	Animal Control Officer	8	8	5.5
Animal Services	Animal Control Officer Humane Investigator	0	1	0
Animal Services	Animal Control Officer II	0	0	5
Animal Services	Animal Control Officer Trainee	0	0	1
Animal Services	Animal Control Specialist	0	1	1
Animal Services	Animal Services Director	1	1	1
Animal Services	Animal Services Supervisor	2	1	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#)[Section Home](#)

Public Services Administration

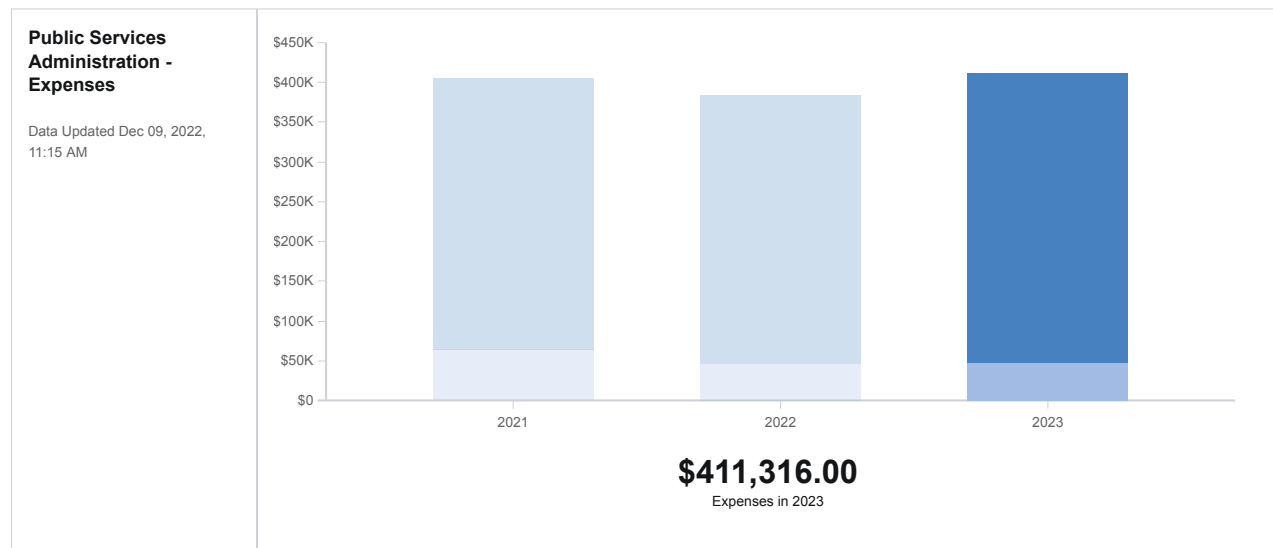
Department Description

The Public Services Administration Department provides leadership, oversight, and coordination to the various Departments within the Public Services Branch. Public Services is committed to addressing citizen concerns and community needs via professional and expeditious service delivery, education and outreach activities, and collaborations and partnerships.

Core Services

Leadership for the entire Public Services Branch by coordinating and facilitating the planning, development, and implementation of community programs designed to meet health, safety, nutritional, transportation, cultural, recreational, and educational needs of the neighbors of Pasco County.

Budget Summary



Public Services Administration - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$342,288	\$337,045	\$364,411
Operating Expenditures	\$63,751	\$46,405	\$46,905
TOTAL	\$406,039	\$383,450	\$411,316

Position Summary

Updated On 30 Sep, 2022

 Search Showing 8 rows

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Broken down by

Position

= Public Services x

= Public Services Administration x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	2	0	0
Accountant II	2	0	0
Accounting Clerk	1	0	0
Accounting Clerk II	5	0	0
Accounting Clerk III	2	0	0
Administrative Secretary II	1	0	0
Assistant County Administrator	1	1	1
Executive Assistant	1	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)
[Section Home](#)
[Branch Home](#)

Animal Services

Department Description

The mission of the Animal Services Department is to ensure the health and safety of the people and pets in our community by encouraging responsible pet ownership through education, legislation, code enforcement, and by providing incentives to sterilize pets. PCAS fulfills this mission by providing animal control services, rabies control and pet licensing, humane education outreach, community programs and partnerships, and maintains the only municipal county animal shelter for stray or homeless pets and pet resource needs.

The Animal Services Department is funded through the Municipal Service Fund by services and fees such as animal license sales, adoption fees, shelter service fees, and animal control fees and citations. Animal license funding also supports programs for rabies prevention, pet identification to assist with the return of lost pets to their homes and pet sterilization programs. Animal Services routinely applies for grants from a number of national animal welfare organizations and receives donations through the non-profit organization Friends of Animal Services, Inc.

Core Services

Customer Service

The Customer Service team is often the first contact many citizens have with Animal Services. They assist citizens with informational requests, animal complaints, resource needs, provide dispatch information for animal control calls, and assist customers with various pet needs at our animal shelter in Land O Lakes. The Customer Service team also administers the county pet licensing program and helps to assist customers with a variety of information on lost and found resources, as well as other pet program needs.

Field Services

This county-wide animal control service consists of ten certified Animal Control Officers who serve the people and pets in our Pasco community by enforcing County ordinances for domestic companion animals. All officers routinely respond to customer service calls, which include aggressive animals, stray dog complaints, animal bites, rabies concerns, and animal welfare checks. These calls often lead to more in-depth investigations including animal cruelty, neglect or abandonment investigations, bite quarantines, and animal hoarding. Officers also investigate and provide rabies quarantine assistance, mediate neighbor disputes involving animals, provide humane education and assist local law and code enforcement with animal related cases or emergencies.

Shelter Services

Animal Services operates the only county-maintained shelter for domestic animals in Pasco County. Since August 2012, the Animal Services shelter has operated under the tenets of a SAVE 90% Program, with a goal of saving 90% or more of the animals brought into the shelter. The Shelter Services team manages the daily care and housing of all the animals brought into the shelter. They oversee the shelter animal population to ensure each animal receives proper care, food, exercise, and enrichment to maintain its overall health.

Veterinary Services

The shelter Veterinary Services team provides medical care to all shelter animals to include vaccination, sterilization, medical forensics, clinical diagnostics and radiographs, microchipping, preventative care, treatments, and testing, as well as various surgical procedures. In addition, they provide sterilization support Field Services Trap Neuter Vaccinate and Return initiatives and the Spay Neuter in Pasco Program. The

Veterinary Services and Customer Service Teams also hold an affordable public vaccination clinic each Tuesday and Thursday morning from 8:00 am until noon. Appointments are recommended, but walk-ins are accepted.

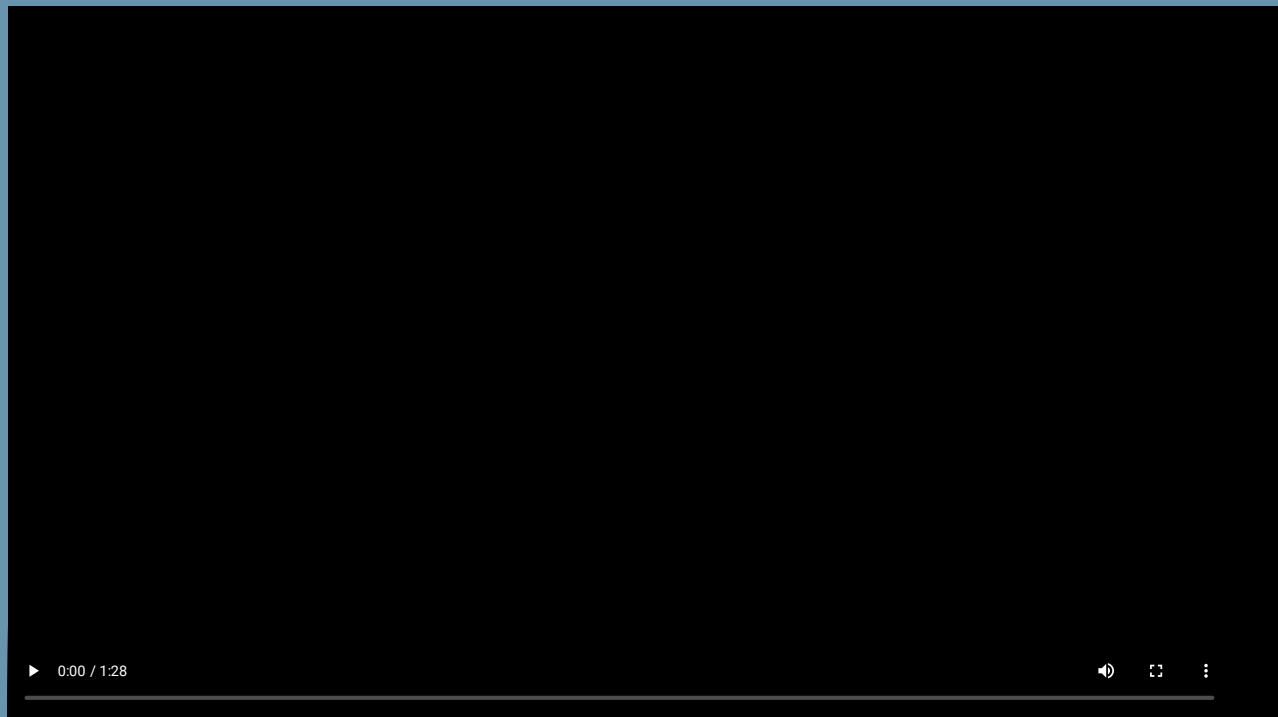
Community Partnerships and Programs

The Community Partnerships and Programs (CPAP) team oversee a number of community programs including the recruitment, training and selection of foster care families for shelter pets, as well as the care of those pets in foster homes to prepare them for adoption; the recruitment, training and coordination of volunteers at the shelter for a variety of support duties; the rescue program which creates partnerships with local and statewide 501 (c) (3) animal welfare organizations that assist the shelter with the rehoming of stray or abandoned pets. This team also assists people and pets with information regarding the wide range of programs and services provided by Animal Services and other pet resource partners. CPAP also provides education outreach that includes humane education programs, scheduling shelter visits, training for local schools, clubs, or civic groups, marketing, promotion of special events for shelter activities, and outreach and information through the PCAS website and social media platforms.

Spay Services (Spay Neuter in Pasco Program)

Pasco County Animal Services supports two major sterilization incentives for county citizens which fall under the Spay Neuter in Pasco (SNIP) program.

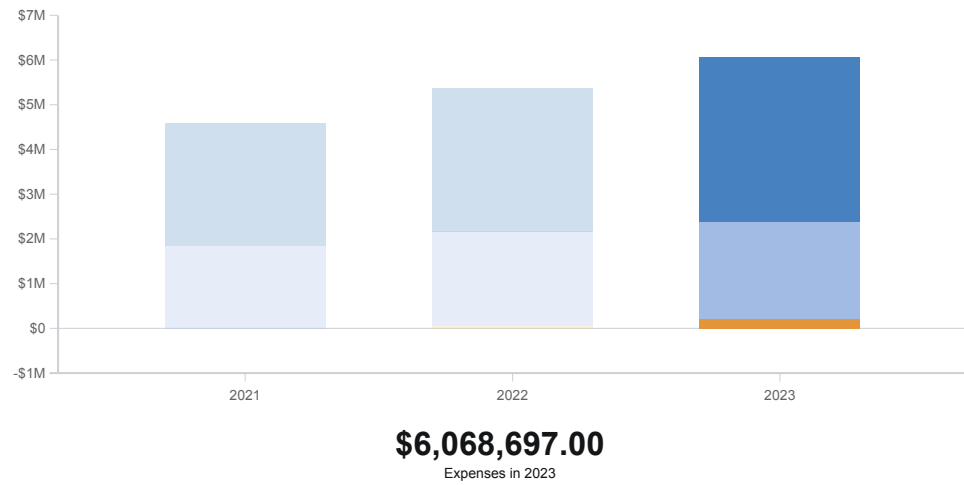
1. Income Qualified Spay and Neuter for Pets – Helps income qualified families. Applicants are required to provide proof of eligibility. Cost is \$20 for dogs and \$10 for cats.
2. Trap Neuter Vaccinate and Release (TNVR) – Offers an alternative means of reducing the feral and community stray cat population within Pasco County. Proof of Residency required. Cost is \$10.



Budget Summary

Animal Services - Expenses

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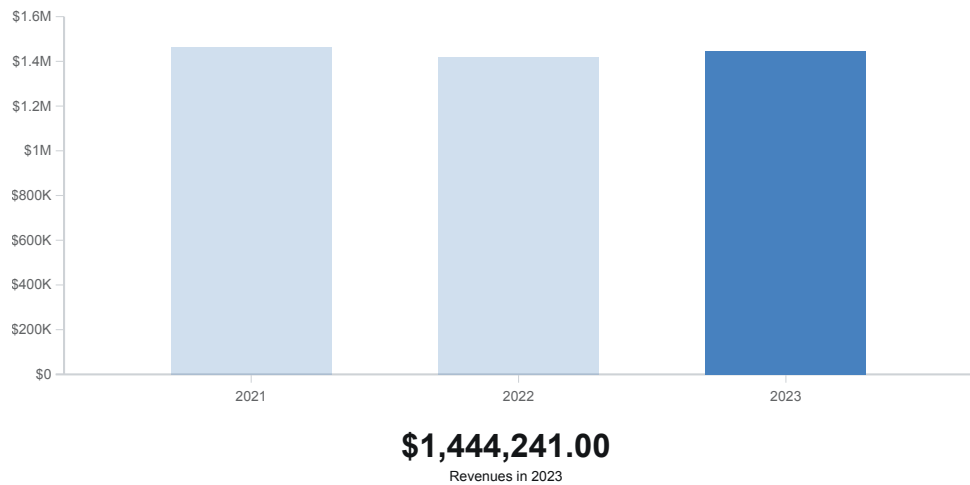
Animal Services - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$2,728,054	\$3,189,423	\$3,698,821
Operating Expenditures	\$1,841,914	\$2,136,917	\$2,169,876
Other Uses	-\$1,076	\$0	\$200,000
Capital Outlay	\$0	\$36,000	\$0
TOTAL	\$4,568,892	\$5,362,340	\$6,068,697

Funding Sources

Animal Services - Revenues

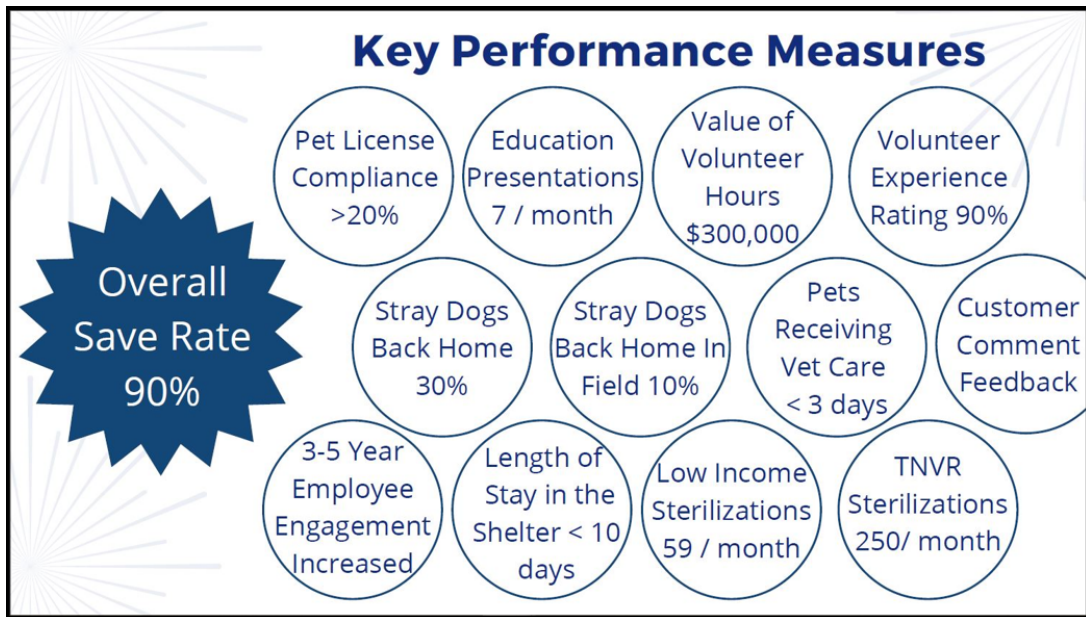
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Animal Services - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$1,467,316	\$1,417,667	\$1,444,241
TOTAL	\$1,467,316	\$1,417,667	\$1,444,241

Goals and Objectives



Position Summary

Data

Records

Position	FY 2021	FY 2022	FY 2023
Administrative Assistant	1	1	1
Animal Care Technician I	11.5	11.5	12
Animal Care Technician II	2	2	2
Animal Control Education & Outreach Coordinator	1	1	1
Animal Control Officer	8	8	5.5
Animal Control Officer Humane Investigator	0	1	0
Animal Control Officer II	0	0	5
Animal Control Officer Trainee	0	0	1
Animal Control Specialist	0	1	1
Animal Services Director	1	1	1
Animal Services Supervisor	2	1	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#)
[Section Home](#)
[Branch Home](#)

Community Development

Department Description

The primary mission of the Community Development Department is to improve the lives of Pasco's citizens through homeless initiatives, neighborhood revitalization, affordable housing and community partnerships using state and federal funding.

In addition to the four major program areas listed below, the Department also accomplishes all regulatory financial management and compliance tracking and reporting, as well as short and long-term planning and associated studies, required by the State of Florida Housing Finance Corporation and the United States Federal Department of Housing and Urban Development (HUD).

These programs are accomplished through the fair and transparent administration of local, state and federal programs in accordance with County, State, and National objectives to include:

Community Development Block Grant (CDBG) funds are used for a variety of activities, such as: acquisition, emergency and transitional housing units, public services, public infrastructure and public facility improvements and construction, economic development, administration and planning activities. The County has successfully met the CDBG statutory and regulatory requirement that at least 70 percent of all CDBG funds be spent on low- to moderate-income persons.

Home Investment Partnership (HOME), Neighborhood Stabilization Program (NSP), and State Housing Initiative Partnership (SHIP) funds are the primary sources of funding for affordable housing programs and projects during the Consolidated Plan period. The County, in partnership with local community housing development organizations (CHDO) and other affordable housing not-for-profit agencies use HOME funds to implement rental, and homeowner strategies. HOME and SHIP funds provide assistance to owner-occupied households for rehabilitation of housing, assist individuals and households with homeownership funds, and payment of past due property taxes to prevent loss of residence. Emergency Solutions Grant (ESG) funds are used to fund agencies for street outreach activities, homeless prevention activities, rapid rehousing, shelter operating costs, and the Homeless Management Information System.

Core Services

Homelessness Initiatives

Under homeless initiatives, the Department provides operational and capital assistance to not-for-profit and government agencies that provide emergency, transitional, and permanent housing assistance to the homeless and those at risk of homelessness. The Department also uses grant funding to construct housing dedicated the persons experiencing homelessness and dedicates funding for rental assistance programs.

Neighborhood Revitalization Projects

Under neighborhood revitalization, the Department funds and coordinates the redevelopment of low and moderate income areas that need new and repaired roads, drainage, public infrastructure and new or renovated public facilities and other capital improvement needs.

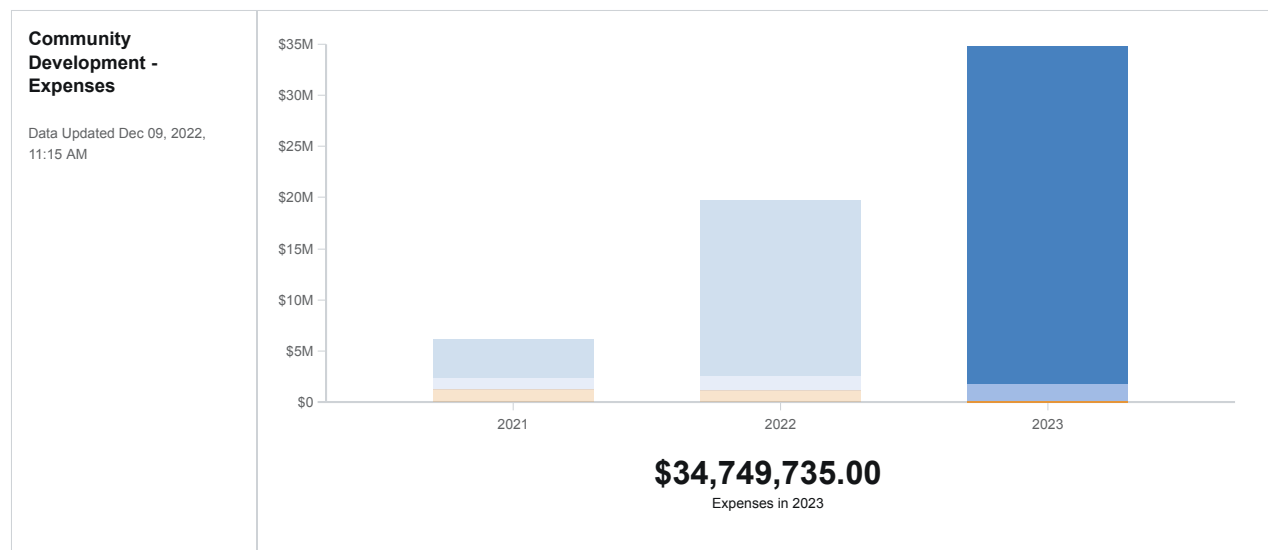
Affordable Housing Program

With our affordable housing programs, the Department leads and manages multiple programs that provide very low, low, and moderate income as well as special needs residents with down-payment assistance for homeownership, tax assistance, and rehabilitation of owner-occupied homes anywhere in Pasco County as well as development or rehabilitation of affordable rental properties as well as owner-occupied projects

Community Partner Agency Projects

Fund and provide technical assistance to community partner agencies to assist very low, low, and moderate income, as well as special needs residents, with essential health and human services needed to improve overall quality of life and increase self-sufficiency. With our community partners, the Department funds and provides technical assistance to community partner agencies to assist very low, low, and moderate income, as well as special needs residents, with essential health and human services needed to improve overall quality of life and increase self-sufficiency.

Budget Summary



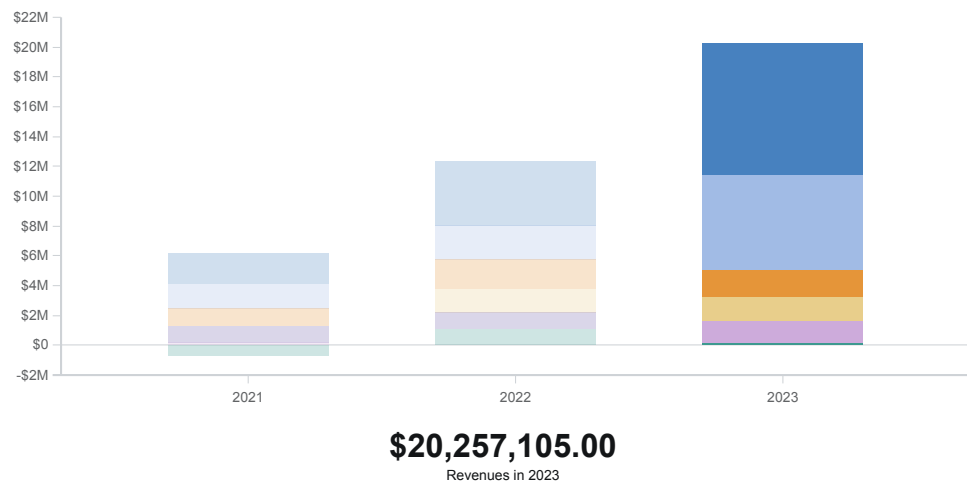
Community Development - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$3,818,974	\$17,172,496	\$33,016,455
Personnel Services	\$1,121,309	\$1,401,914	\$1,657,519
Other Uses	\$1,182,524	\$1,155,615	\$75,676
Capital Outlay	\$6,500	\$0	\$85
TOTAL	\$6,129,307	\$19,730,025	\$34,749,735

Funding Sources

Community Development - Revenues

Data Updated Dec 09, 2022, 11:15 AM



Community Development - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Dept of Housing&Urban Develop	\$2,042,282	\$4,303,203	\$8,861,999
St Housing Init Partnership	\$1,657,046	\$2,290,000	\$6,374,987
HOME Program	\$1,218,391	\$1,954,397	\$1,754,397
HUD Housing & Recovery NSP III	\$158,251	\$996,401	\$1,536,518
HUD Housing & Recovery NSP II	-\$767,692	\$1,631,399	\$1,645,977
Debt Service Funds	\$1,106,865	\$1,112,419	\$0
Trilacoochee Redevelopemnt Fnd	\$32,246	\$43,196	\$75,676
Pasco Cnty Housing Fin Auth	\$79,454	\$2,500	\$2,000
Rural Economic & Develop Admin	\$8,712	\$5,551	\$5,551
TOTAL	\$5,535,555	\$12,339,066	\$20,257,105

Goals and Objectives

The below key performance indicators focus on the Community Development Department's relationship with the community and its community partners. Efficiently connecting citizens with resources available to them, cultivating an engaged team, and decreasing homelessness in Pasco County are vital to Community Development's mission.

Key Performance Indicator	Purpose for Measuring	Goal	Current Performance
Customer Feedback	Customer comment cards indicate how satisfied the community is with the department. Additionally, an annual community partner satisfaction survey measures how well the department is doing among agency partners.	Greater than 95% overall satisfaction	95%
Employee Engagement	This KPI focuses on improving employee engagement among the department team.	Be above the 60th percentile on the annual employee engagement survey	Pending Survey Results
Decrease Homelessness	Reduce the number of individuals and families experiencing homelessness by assisting them to overcome barriers to housing.	Reduce the Point-In-Time Count of Homeless by 10% annually	Pending Point-In-Time Count Results

Position Summary

Updated On 30 Sep, 2022

 Search Showing 13 rows

Broken down by

Position

= Public Services x

= Community Development x

Data**Records**

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Assistant Director Community Development	1	1	1
Chief Housing Specialist	1	1	1
Community Development Director	1	1	1
Community Development Specialist	5	6	7
Housing Program Manager	0	1	1
Housing Specialist	4	3	3
Operations Manager	1	0	0
Program Specialist	0	0	1
Project Coordinator II	3	4	3
Project Supervisor	0	0	1

**Fiscal Year 2023 Adopted Budget**
[Budget Home](#) [Section Home](#) [Branch Home](#)

Community Services

Department Description

The Pasco County Community Services Department's mission is to surpass the needs of Pasco's vulnerable citizens by providing assistance and aid through the use of County resources, innovative programs, and inter-agency collaboration with other community service providers. Our goal is to provide exceptional customer service to citizens, connecting them with other government entities, non-profit service agencies, and other community service providers to help with their unmet needs.

Core Services

Human Services

The Human Services Division provides services for qualified low- to moderate-income citizens and families with assistance for energy and water bills, as well as hospital bill payments and cremation/burial assistance. All programs provide aid to citizens to increase their quality of life through financial support during a crisis. The Human Services Division also assists with special projects if/when there is a disaster/pandemic. The goal is to advocate and assist our residence by linking them to agencies depending on their need while helping that client/household become self-sufficient. We will accomplish this by working with clients to stabilize situations and provide wrap-around case management.

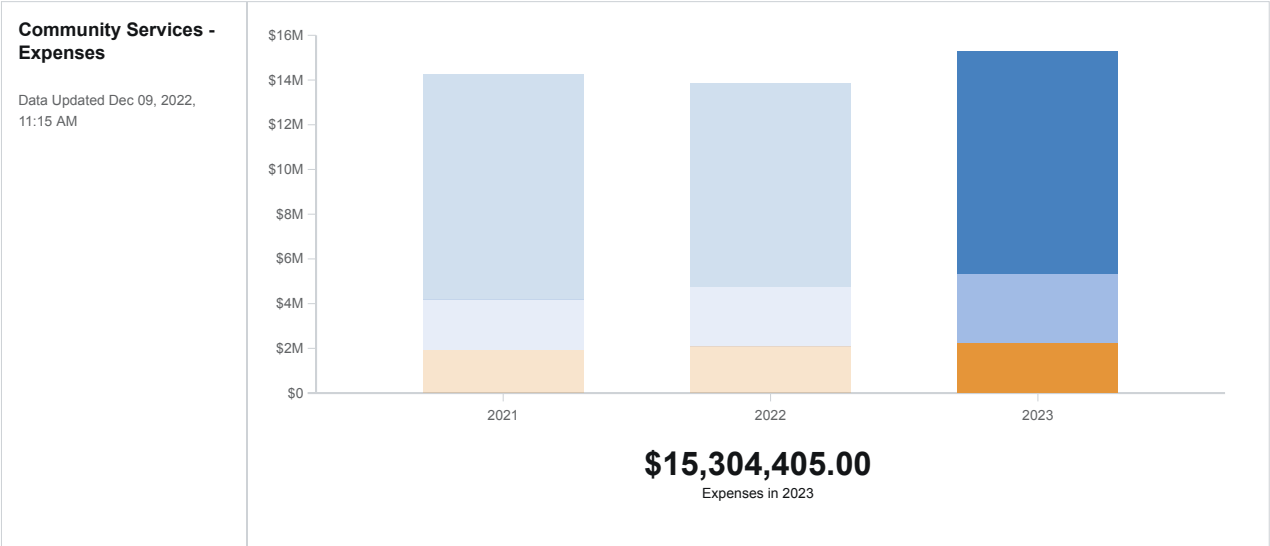
Senior Services

The Senior Services Division strives to connect seniors with the resources and services needed to promote healthy aging, maintain an independent lifestyle, and achieve an optimal quality of life.

Misdemeanor Probation

The Misdemeanor Probation Division has two key activities supporting its purpose: Case Management and Probation Services. Probation officers maintain accurate, timely, and thorough records for each offender. The Misdemeanor Probation Program meets monthly with offenders to provide direction to help them successfully comply with all orders of the courts and tracks those offenders who are incarcerated.

Budget Summary



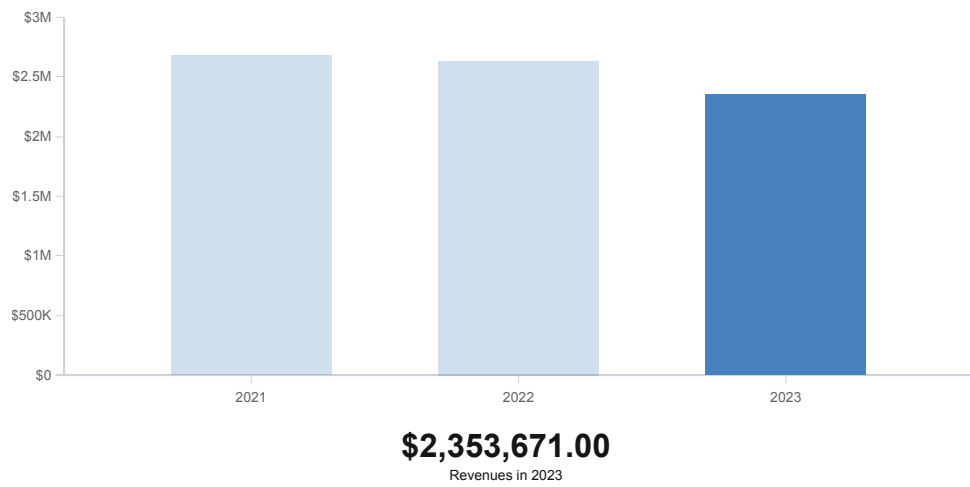
Community Services - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Grants and Aids	\$10,128,704	\$9,106,149	\$10,020,813
Personnel Services	\$2,276,698	\$2,653,406	\$3,053,110
Operating Expenditures	\$1,871,497	\$2,082,907	\$2,212,082
Other Uses	\$18,450	\$18,400	\$18,400
TOTAL	\$14,295,350	\$13,860,862	\$15,304,405

Funding Sources

Community Services - Revenues

Data Updated Dec 09, 2022, 11:15 AM

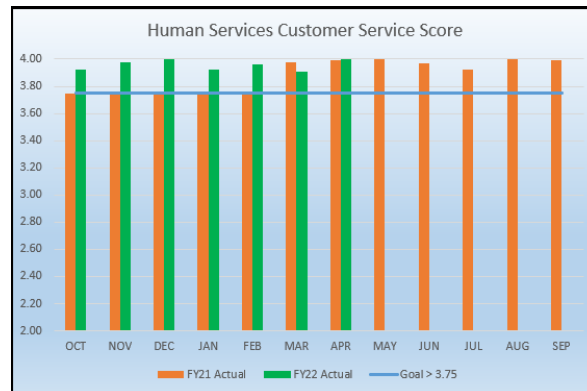


Community Services - Revenues

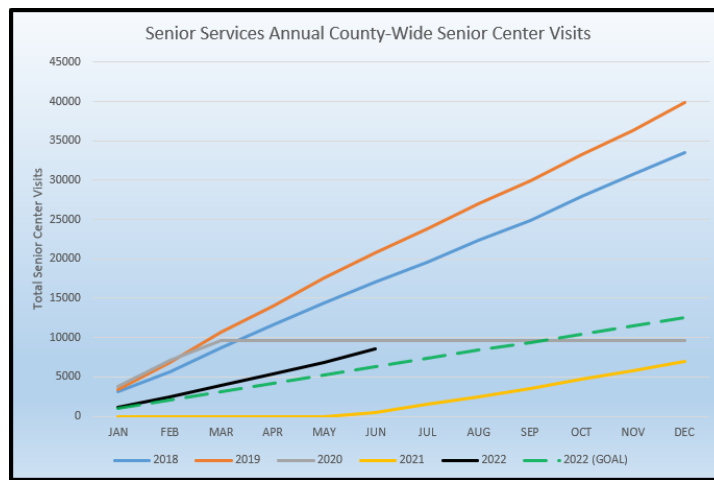
	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,680,666	\$2,636,157	\$2,353,671
TOTAL	\$2,680,666	\$2,636,157	\$2,353,671

Goals and Objectives

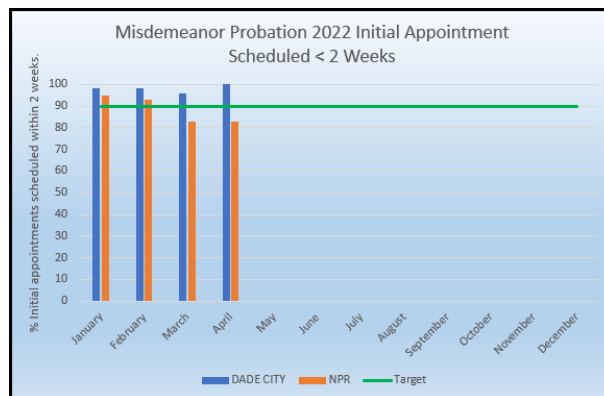
Please see the following key performance indicator data for each of the three Community Services divisions: Human Services, Senior Services, and Misdemeanor Probation.



This graph shows the results of Human Services Customer Service Survey. The division goal is to achieve an average score of 3.75 out of a possible score of 4. Human Services currently averages 30 respondents a month since the survey's inception in March of 2021. The survey contains 3 questions that have a score of 1 through 4 and it is currently being offered to all clients who complete the HEART program. We do plan to extend this survey to more clients in other programs to increase our feedback responses while monitoring our target goal of 3.75. The purpose of this score is to generate relevant customer feedback throughout the year. Case Managers will have surveys available for citizens to fill out in the future as well as we are currently using customer comment cards. The goal is to ensure every customer has the option to provide feedback and their feedback is listened to.



This graph shows the Senior Services Visitation Data on an annual basis. The division goal is to achieve a 5% increase in annual senior center visits over the previous year. This KPI reports month by month customer visits of all Pasco County Senior Centers with trend data going back to 2018 including COVID-19 closures. Prior to the pandemic we were averaging 3,324 senior center visits per month county-wide. Since we reopened to the public on June 1, 2021, we've only been averaging 1,022 senior center visits per month county-wide. This does not include congregate drive-thru meals. We continuously search for innovative ways to attract new clientele to our senior centers and retain those that are already enrolled.



This graph shows the percentage of Misdemeanor Probation's initial appointments with defendants that were scheduled within 2 weeks of sentencing. This is an internal performance measure set to ensure that timely instruction and guidance is provided so defendants have the most time possible to comply with orders of the court. Standard was set to 2 weeks to allow our court partners time to generate and provide us with the sentencing paperwork, for us to schedule and mail an appointment notice to those defendants not seen directly after court, and for the defendant to plan to report as scheduled. The 90% target remains an appropriate goal despite being achieved most months over the last year, as appointments have now gone back to in-person. Data is currently being compiled for the remaining months up to present date.

Position Summary

Updated On 30 Sep, 2022

 Search Showing 26 rows

Broken down by

Position

= Public Services x

= Community Services x

Data**Records**

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Assistant	1	1	1
Assistant Senior Services Manager	1	1	1
Case Management Coordinator	1	1	2
Case Manager	1	0	0
Community Services Director	1	1	1
Customer Service Specialist II	4	3	3
Customer Service Specialist III	2	1	1
Home Delivery Driver	3.5	3.5	5
Human Services Case Manager	5	5	5
Human Services Manager	1	1	1
Intake Specialist	1	1	1

**Fiscal Year 2023 Adopted Budget**
[Budget Home](#) [Section Home](#) [Branch Home](#)

Cooperative Extension

Department Description

The Cooperative Extension Department represents a close partnership between the University of Florida and Pasco County to bring practical, fact-based solutions to everyday problems and local citizens' challenges. University of Florida faculty, Program Managers and Coordinators, highly trained Master Gardeners, and 4-H volunteers share knowledge and expertise with citizens, non-profits, businesses, and government entities by educating adults and youth in the areas of horticulture, agriculture, youth civic engagement STEM (Science Technology Engineering and Math) initiatives, economic and community resource development, and family and consumer-driven issues by providing seminars, demonstrations, research, site visits, training, certifications, opportunities for hands-on instruction, and one-on-one consultations.

Core Services

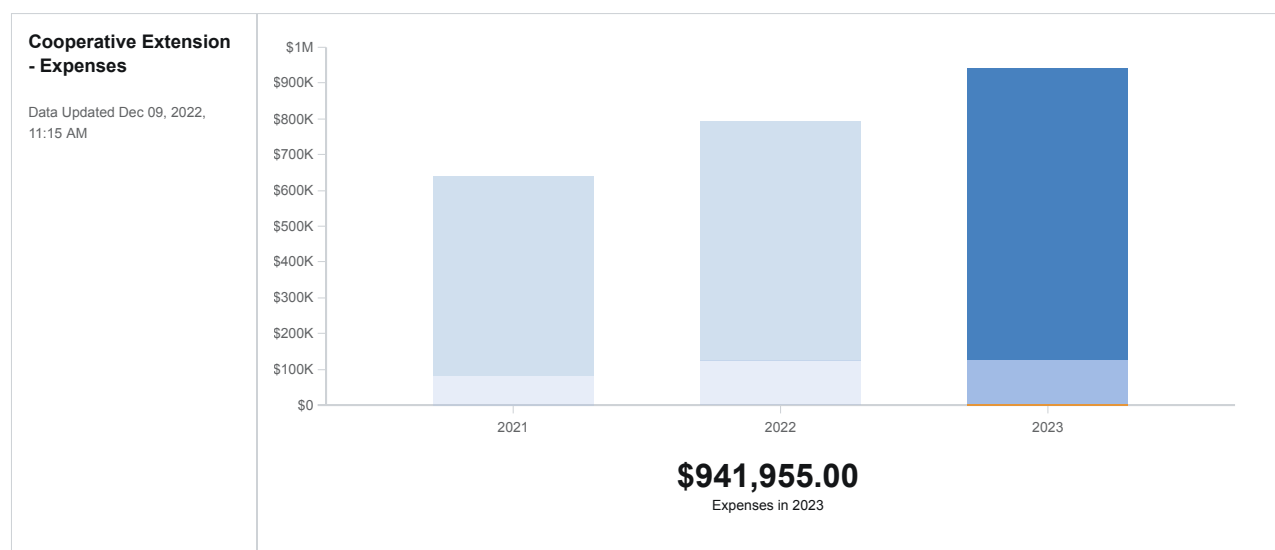
Cooperative Extension

This service includes the following activities: urban and commercial horticultural programs; 4-H (Head, Heart, Hands, and Health) and Youth Development programs; Family and Consumer Sciences and Food Nutrition programs; and Pasco County Extension Agriculture and Livestock programs; One Stop Shop and Commercial Incubator Kitchen; Community Gardens Program.

Florida-Friendly Landscaping

This service includes administration and coordination of volunteers and programming aimed at all Pasco County citizens to provide education and outreach for the conservation of water resources and reduced pesticide and fertilizer use.

Budget Summary

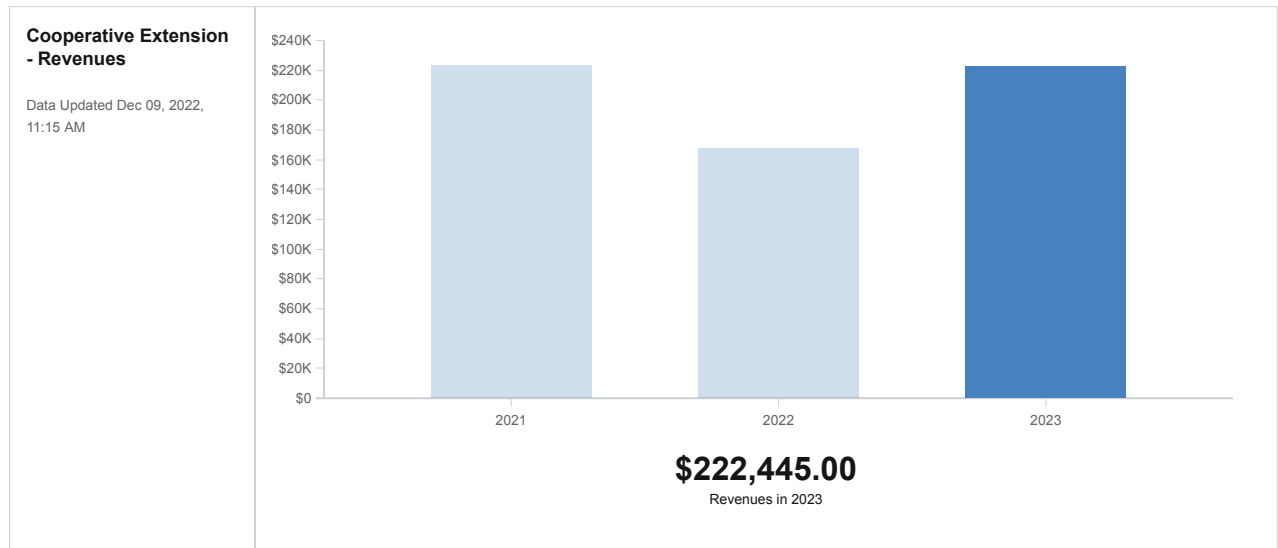


Cooperative Extension - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$559,423	\$667,305	\$817,004

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$80,459	\$124,933	\$123,091
Capital Outlay	\$0	\$0	\$1,860
TOTAL	\$639,882	\$792,238	\$941,955

Funding Sources



Cooperative Extension - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$223,584	\$167,401	\$222,445
TOTAL	\$223,584	\$167,401	\$222,445

Goals and Objectives

Cooperative Extension's goals and objectives are based on irrigation efficiency, citizen workforce preparedness, and providing citizens with knowledge that improves their lives and their community. While baseline data is actively being gathered, the following goals and objectives for Fiscal Year 2023 have been identified:

- 60% of program participants will feel confident/ready to change a health behavior
- 70% of participants will understand the next step they need to take to improve finances
- 75% of all new construction residential irrigation permits will include soil moisture equipped systems
- At least 20 landscape maintenance professionals will be trained in the Green Industry Best Management Practices
- 60% of youth in Pasco County will demonstrate adoption of workforce preparedness skills



Position Summary

Updated On 30 Sep, 2022

Q Search in table

Search

Showing 10 rows

← Back

↺ Reset

Broken down by

Position

= Public Services x

= Cooperative Extension x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Administrative Secretary	1	1	1
County Extension Director	1	1	1
Extension Agent - 4H	1	1	1
Extension Agent - Family	1	1	1
Extension Agent - Livestock	1	1	1
One Stop Shop Receptionist	0	0	0.5
Program Assistant	2	0	1
Program Coordinator	2	4	4
Program Manager	2	2	2
Receptionist	0.5	0.5	1

**Fiscal Year 2023 Adopted Budget**[Budget Home](#)[Section Home](#)[Branch Home](#)

Destination Management Organization

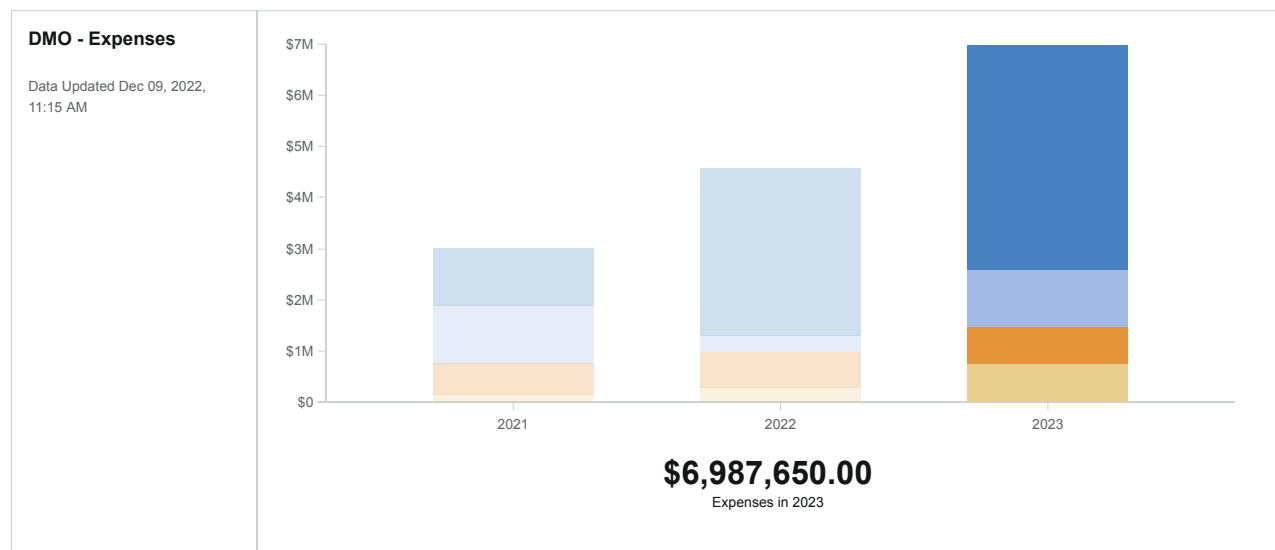
Department Description

The Destination Management Organization (DMO) conducts business as "Experience Florida's Sports Coast" and serves to market and develop Pasco County as a highly desirable destination to drive jobs and economic growth through a memorable visitor experience. The DMO is entirely funded by the County's Tourism Development Tax (TDT), a 5% levy paid by overnight guests in short-term rental accommodations in Pasco County. All proceeds collected from the tax are invested by the DMO in travel marketing and capital development projects in accordance with the 2017 Florida Statutes, Section 125.0104, "Tourist Development Tax; Procedures for Levying and Authorized Uses."

Core Services

As the destination management organization (DMO) for Pasco County, Experience Florida's Sports Coast is responsible for being the story tellers of our local communities with the purpose of inspiring travel to one day welcome potential visitors who, will in turn, feed the economic engine of the county through support of local businesses. The DMO's core service is to promote the long-term development of Pasco County as a travel destination through strategic marketing efforts, sales and services, destination development and advocacy as well as stakeholder relations that are measured with DMO resources for optimal performance management.

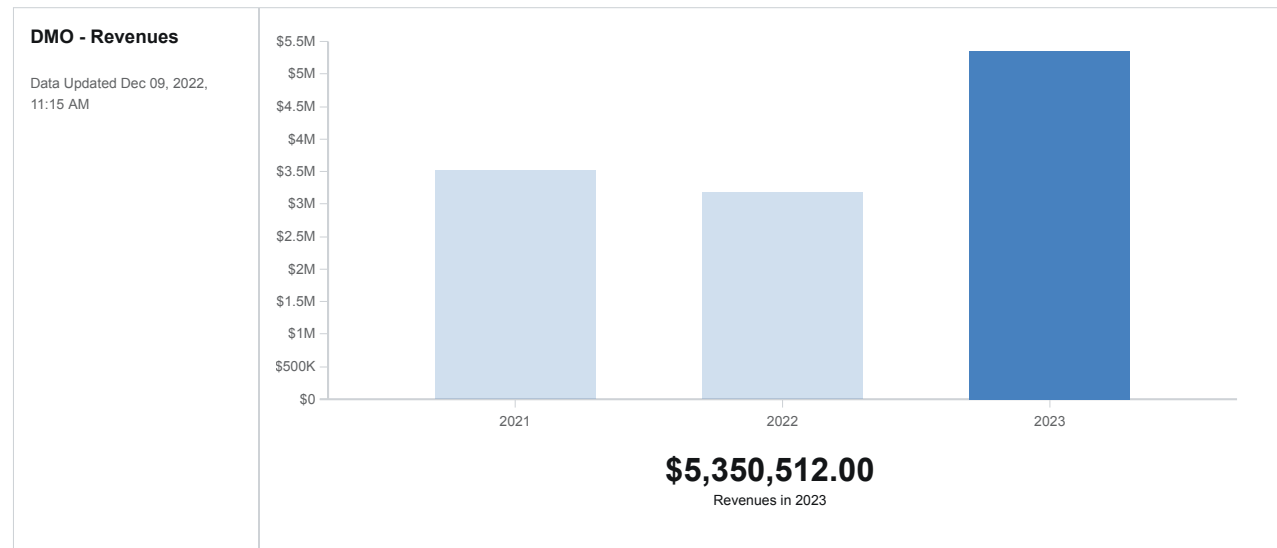
Budget Summary



DMO - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$1,116,358	\$3,277,005	\$4,407,864
Other Uses	\$1,143,556	\$332,095	\$1,121,958
Personnel Services	\$605,900	\$675,526	\$732,828
Grants and Aids	\$140,337	\$295,000	\$725,000
TOTAL	\$3,006,151	\$4,579,626	\$6,987,650

Funding Sources



DMO - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds			
Tourist Development Tax Fund	\$3,479,938	\$3,188,911	\$5,350,512
Grant - Cost Reimbursement	\$43,384	\$0	\$0
SPECIAL REVENUE FUNDS TOTAL	\$3,523,322	\$3,188,911	\$5,350,512
TOTAL	\$3,523,322	\$3,188,911	\$5,350,512

Goals and Objectives

DMO has strategically identified the following key performance indicators that will allow them to effectively measure and improve performance:

- Deploy effective destination marketing, sales, and services programs
- Facilitate impactful destination development
- Undertake influential DMO advocacy and stakeholder relations
- Attain optimal DMO resources and performance management

Key Performance Indicator	Purpose for Measuring	Goal	Current Performance
Visitor Satisfaction and Feedback	The purpose of measure this KPI is to make sure that the Florida's Sports Coast experience is aligned with the visitors' expectations of delivering on the brand promise.	Maintain or increase prior year performance	Visitors gave Florida's Sports Coast a rating of 8.5 as a place to visit or vacation (1-10 scale). Additionally, 93% of visitors will return to Florida's Sports Coast.
Employee Engagement	This KPI will focus on employee engagement that will keep each member of the DMO/FSC family up to date in all areas of County and Tourism business.	Remain at current levels of 95% or greater throughout Pasco County	95th percentile across the enterprise. The DMO was rated one of the highest employee engagement scores from the 2021 survey results.
TDT vs Advertising Spend (ROMI)	Ensure the DMO is spending advertising dollars that have the largest yield of Return on Marketing Investment (ROMI)	Maintain between \$2.50 - \$3.00 ROMI	Every \$1 Florida's Sports Coast spends on marketing, we receive \$3.78 in TDT revenue
Tourism Group Events	The more events hosted, the greater potential for increased visitor spending and hotel/motel occupancy that increases TDT revenue.	Increase number of Sports Tournaments and Group Business events by 2% - 4%	A total of 61 Sporting and Group Business events were booked in FY22

Position Summary

Updated On 30 Sep, 2022

Q Search in table

Search

Showing 14 rows

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Reset

Broken down by

Position

= Public Services x

= Destination Marketing Organiz... x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Communications Manager	1	0	0
Digital Media Specialist	1	1	0
Director	1	0	0
Industry Relations Specialist	1	1	1
Marketing Coordinator	0	0	1
Program Coordinator	1	1	1
Program Manager	1	0	0
Project Coordinator I	1	0	0



Fiscal Year 2023 Adopted Budget

[Budget Home](#)[Section Home](#)[Branch Home](#)

Library Services

Department Description

The primary mission of the Pasco County Library System is to attract and satisfy customers through outstanding and responsive customer service, an excellent selection of materials and resources, and an environment that encourages personal and community enrichment. The Pasco County Library System offers places for citizens of all ages to meet and collaborate; provides books, e-books, audiobooks, and videos for checkout; hosts a wide variety of programs and events for all age groups, including technology training and workshops; and supplies access to the Internet, plus creative and office productivity software. Additionally, the Library System provides expert research services for citizens, businesses and other government agencies.

Core Services

The Pasco County Library System provides public services through a network of eight branches located throughout the County. The Library provides free access to information through its print and online collection and offers public accessible computers for Internet access, productivity use, and browsing the library's online catalog. These public computers also provide access to a number of online databases and other electronic resources. Online resources (electronic databases, e-books, movies, e-audiobooks, e-magazines, and music) are available 24 hours a day, 7 days per week with a Pasco County Library card through the Internet. Daily courier services provide for print and other materials to be shared among the various branches. The Library System provides access to more than one million items. The Library System's collection includes non-traditional items available for loan such as adaptive toys for children with special needs, ukuleles, seeds, Playaway Launchpads (tablets for children), and Wi-Fi hotspots.

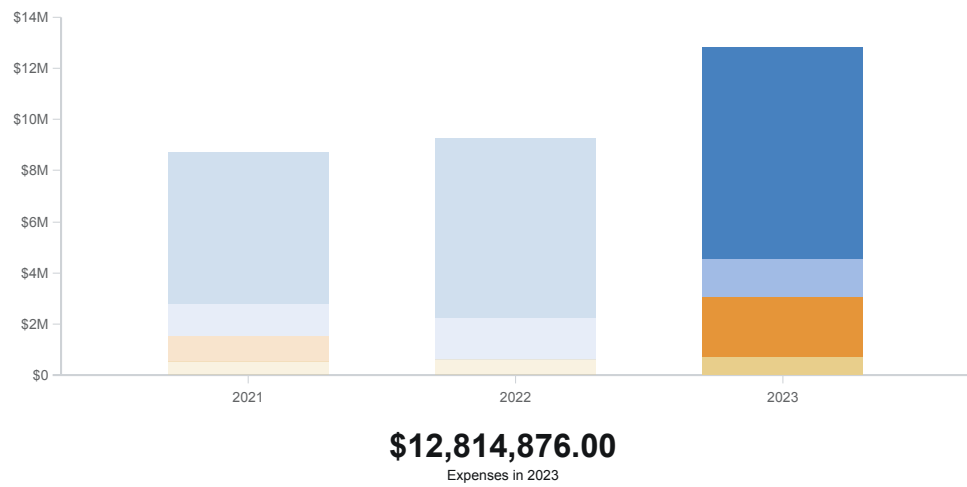
The Pasco County Library System continues to incorporate more programs, innovation, classes, and cultural and informational events that are relevant to the diverse communities of Pasco County. These services and events are varied, with an emphasis on technology and culture. The Library System is dedicated to generating opportunities for learners of all ages to experience the excitement, wonder, and joy of discovery through the continued support of events such as Summer Reading Programs and Makerspaces. Makerspaces (hands-on learning centers) are an integral part of our offerings and include a complete recording studio, a demonstration kitchen, a woodworking and crafts shop, a discovery garden, and more.

Personnel expenses fund 130 positions that provide services at 8 library branches, as well as support teams within System-wide Services and Library Administration. Operating expenses include general operating expenses for branch locations such as telecommunication charges for internet access, utilities, landscaping, equipment replacement and maintenance, library databases, eBooks, and books/DVDs. Operating expenses also include Library System programs at all branches such as early literacy education, summer reading programs, and various children's, teen, and adult programs.

Budget Summary

Library Services - Expenses

Data Updated Dec 09, 2022, 11:15 AM



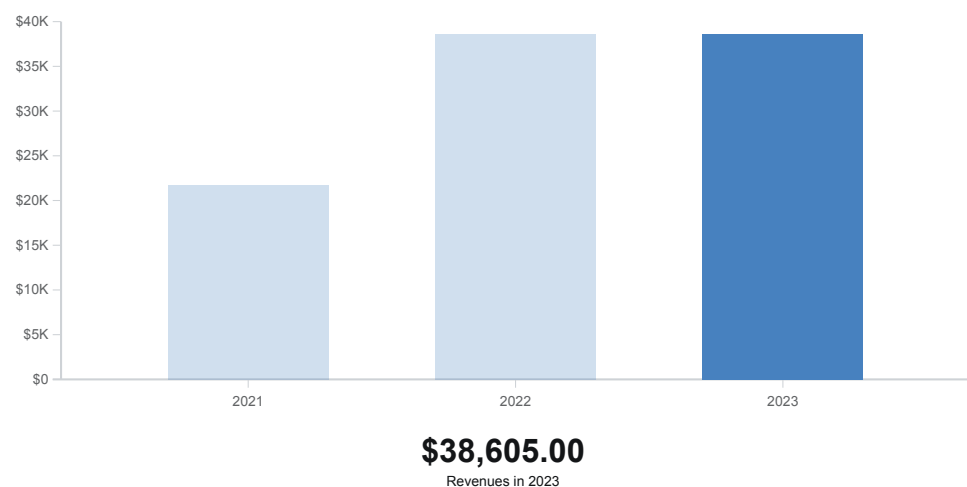
Library Services - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$5,959,081	\$7,038,612	\$8,316,758
Operating Expenditures	\$1,230,721	\$1,627,777	\$1,461,390
Other Uses	\$1,000,000	\$0	\$2,360,000
Capital Outlay	\$539,163	\$598,728	\$676,728
TOTAL	\$8,728,966	\$9,265,117	\$12,814,876

Funding Sources

Library Services - Revenues

Data Updated Dec 09, 2022, 11:15 AM



Library Services - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$21,737	\$38,605	\$38,605
TOTAL	\$21,737	\$38,605	\$38,605

Goals and Objectives

The Pasco County Library System connects with our communities through surveys, listening sessions, and social media to gather information to shape product and resource supplies, define programs, and service delivery options. Continual assessment, innovation, integration, and staff development are all keys to not just

meeting but exceeding expectations. To that end, the Library System continues to explore delivery of products through automated services, mobile services to underserved populations, employee training opportunities, and locations for branches. In 2021, the Library System released a three-year Strategic Plan. The Strategic Plan covers service goals focused on maintaining essential services in a rapidly growing county. The below table details the Department's service in comparison to the Florida Library Association's standards.

Florida Library Associated Standard Service Recommendations	FLA Standard	Pasco County	Variance
Square Feet of Library Space Per Capita	324,775	136,351	(-188,424)
FTE per 1,000 County Population	379	130	(-249)
One Public Access Computer per Population Factor	180	196	16
Items per Capita (including online resources)	1,082,582	1,124,748	42,166

Position Summary

Download ▾ Help ▾ Share ▾

Updated On 30 Sep, 2022

Showing 32 rows

Broken down by

Position

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x

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	1	1	1
Accounting Clerk II	1	1	1
Administrative Assistant	1	1	1
Administrative Secretary	1	0	0
Administrative Secretary II	0	1	1
Administrative Services Manager	1	1	1
Audio Production Technician	1	1	1
Branch Manager	6	0	0
Cataloging Assistant	1	1	1
Custodian	1.5	2	2
Customer Service Specialist I	31	25	25
Customer Service Specialist II	12	12	12
Digital Media Specialist	1	2	2



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Parks, Recreation & Natural Resources

Department Description

It is the Pasco County Parks, Recreation, and Natural Resources Department's responsibility to enhance the quality of life for Pasco County citizens – an element of the County's Strategic Plan. This mission is accomplished by focusing on providing a balance of athletic, recreational, cultural, and educational opportunities along with protecting the County's natural resources including land, air, water, and wildlife.

The department operates and maintains: 23 Active Parks, 13 Passive Parks, 4 Recreation Complexes, 5 Community Centers, 2 Swimming Pools, 124 athletic fields, 2 public boat ramps, 6,364 acres of environmentally sensitive land, and 15,000 acres of park land, trails and open space. It also provides 121 recreational programs and 49 events per year including special events, summer day camp, instructional classes, and seasonal programming.

Core Services

Fiscal

This program includes administrative and financial support service activities that allow the Department to effectively carry out program related functions and associated activities.

Construction

This program oversees the PRNR Capital Improvement Plan projects, scheduled maintenance projects, minor facility repairs, and waterway channel signage and markers.

Community Outreach (Communications)

This program includes outreach and marketing to the citizens of Pasco County to educate citizens on services offered and resources required to provide these services and park amenities.

Active Parks (Athletics)

This program is responsible for the general operations, maintenance, and programming of the County's active park complexes and community centers including all sports fields, aquatics, outdoor fitness equipment, and walking trails.

Recreation (Programming)

This program is responsible for the general operations of the County's recreation, cultural and community programming at all facilities including special events, instructional classes, and camps.

Passive Parks

This program is responsible for the general operations, maintenance, and programming of the County's passive parks. Passive parks include natural resource-based wilderness parks and non-programmed facilities such as coastal and neighborhood parks.

Environmental Lands Acquisition and Management Program (ELAMP)

This program is responsible for administering the nomination, selection, acquisition and land management of environmentally sensitive lands within the County. Acquisition is funded through the Penny for Pasco program and can either be less than fee or fee simple depending on seller's preference.

Natural Resources Regulation

This program is responsible for implementing the Land Development Code's natural resources regulations and the portions of the County's Regional Conservation Strategy.

Introducing Pasco Outdoor Adventures

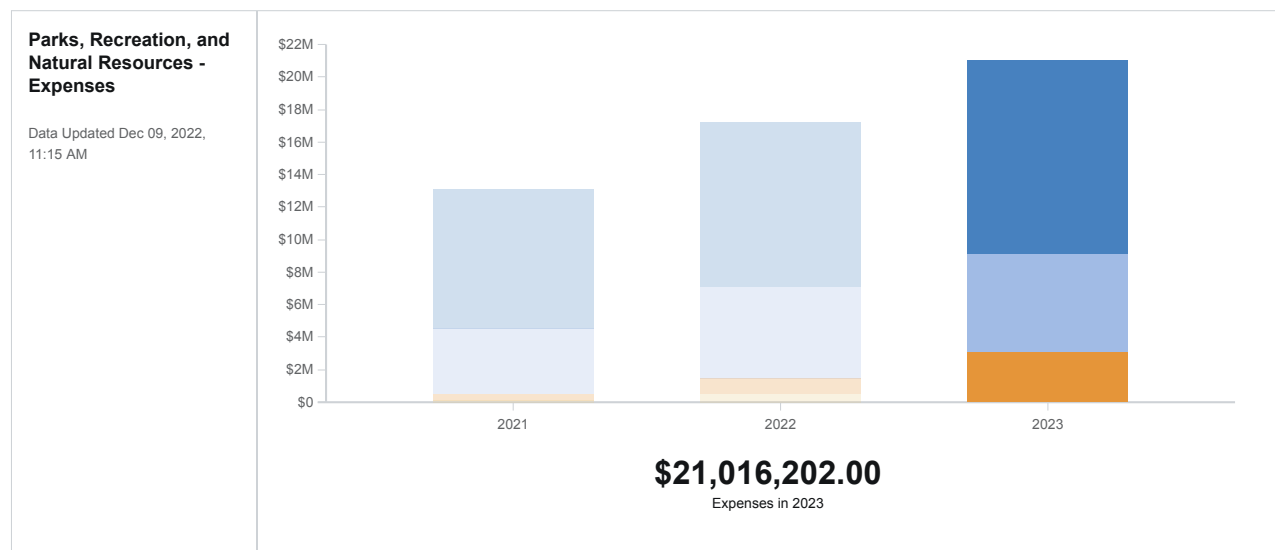
Pasco Outdoor Adventures is a family-friendly program, for all ages, that encourages you to experience outdoor recreation in a no pressure setting. Pasco County even provides the equipment, so you can try an activity before investing on your own! Pasco Outdoor Adventures includes:

- Youth, Adult, and Family Programs
- Inclusive and Adaptive Programming
- Outdoor Sensory Events
- Day, Weekend, and Weeklong Camps

For more information on Pasco Outdoor Adventures activities, please click on the video to the right:



Budget Summary



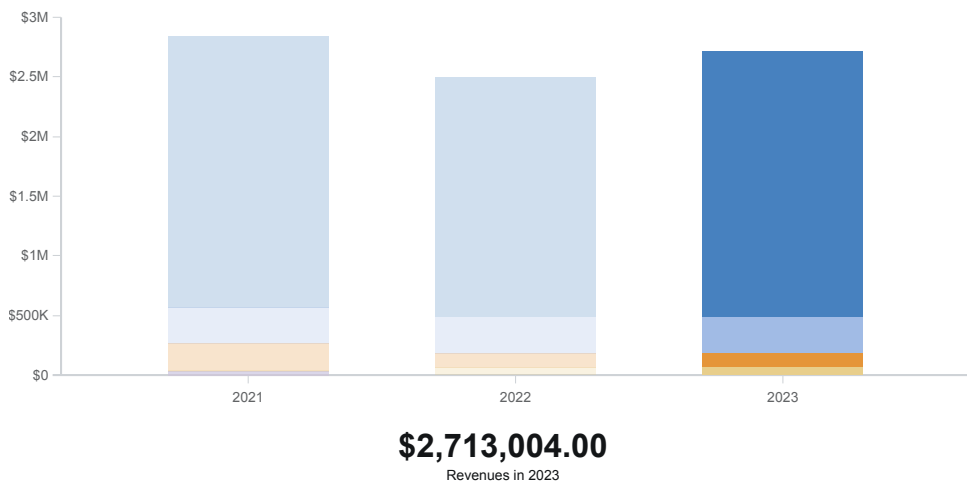
Parks, Recreation, and Natural Resources - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$8,559,496	\$10,093,746	\$11,910,007
Operating Expenditures	\$4,079,860	\$5,632,727	\$6,005,048
Other Uses	\$351,135	\$975,000	\$3,070,000
Capital Outlay	\$132,070	\$512,750	\$0
Grants and Aids	\$2,947	\$5,665	\$31,147
TOTAL	\$13,125,507	\$17,219,888	\$21,016,202

Funding Sources

Parks, Recreation, and Natural Resources - Revenues

Data Updated Dec 09, 2022, 11:15 AM



Parks, Recreation, and Natural Resources - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$2,270,256	\$2,004,923	\$2,226,311
Municipal Service Fund	\$311,101	\$301,531	\$302,142
FL Boating & Improvement	\$222,527	\$127,653	\$127,653
Environmental Lands Management	\$10,763	\$56,898	\$56,898
Dept of Environmental Protect	\$16,539	\$0	\$0
Grant - Cost Reimbursement	\$4,569	\$0	\$0
Park Impact Fees West	\$1,991	\$0	\$0
Park Impact Fees Central	\$927	\$0	\$0
Park Impact Fees East	\$400	\$0	\$0
RESTORE Act	\$3	\$0	\$0
TOTAL	\$2,839,075	\$2,491,005	\$2,713,004

Goals and Objectives

Key Performance Indicator	Purpose for Measuring	Goal	Current Performance
Per Capita Operating Budget	Overall quality of parks; facility maintenance; front-line resources; NRPA benchmark	Goal/Target: \$58 per capita	\$26 per capita
1 park facility/50,000 residents within a 5-mile drive	2015 Parks Master Plan Facilities Requirements; Comp Plan Concurrency and LOS Requirements; NRPA	Goal/Target: 6 new district parks; 3 expansions	1 new district park fully funded
Lands protected in Ecological Corridors	Comp Plan Policies; Land Development Regulations; Penny Resolution; Settlement Agreement	Goal/Target: 100% of 7,000 acres protected	36% or 2,530 acres protected
Customer satisfaction on quality of county parks	Customer Satisfaction Results - National Citizens Survey (NCS)	Goal/Target: 75%	Current: 78%
Category 1 wetlands protected through development review (minus allowable uses)	Comp Plan Policies; Land Development Regulations; State and Federal Regulations	Goal/Target: 100%	Current: 100%

Position Summary

Updated On 30 Sep, 2022

 Search Showing 56 rows

[< Back](#) [➔ Reset](#)

Broken down by

Position

= Public Services x

= Parks, Recreation & Natural Re... x

Data

Records

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	2	2	2
Accountant II	1	1	1
Accounting Clerk II	1	1	1
Accounting Clerk III	1	1	1
Administrative Secretary	0	1	1
Administrative Secretary I	1	0	0
Administrative Secretary II	1	1	2
Aquatics Coordinator	1	1	1
Biological Technician I	2	3	3
Biologist I	4	2	1
Biologist II	0	2	3

**Fiscal Year 2023 Adopted Budget**
[Budget Home](#) [Section Home](#) [Branch Home](#)

Public Transportation

Department Description

Pasco County Public Transportation (GoPasco) exists to help people overcome their transportation barriers to live their lives. To provide transportation to Pasco County citizens, GoPasco leverages public, regional, specialized, and coordinated services. GoPasco's mission is to provide safe, reliable, and professional transportation to citizens and visitors in Pasco County.

GoPasco enhances the quality of life for Pasco County residents and visitors by offering low-cost transportation that reduces traffic congestion and improves air quality. GoPasco provides a range of mobility options for citizens to access education, healthcare, employment, shopping, nutrition, entertainment, and growth centers throughout the county. GoPasco receives funding through Federal, State, and local sources including grants, fares, contracts, and revenue. Services are equally accessible to the public. Transportation accommodations for transportation-disadvantaged residents, such as the elderly, low income, and disabled residents, give all citizens the opportunity to travel to any location within Pasco County.

Core Services

Fixed Route Transit System

Provides the public transportation along predetermined routes using a set schedule, providing reliable mobility options to the public. The bus will arrive and depart using set schedules, allowing the public to plan their trips for access to jobs, education, medical and health facilities, shopping, recreation, and other destinations and activities necessary to improve their quality of life. The level of service for successful implementation of the Fixed Route Transit System program and projects will comply with the current Board of County Commissioner's adopted Transit Development Plan.

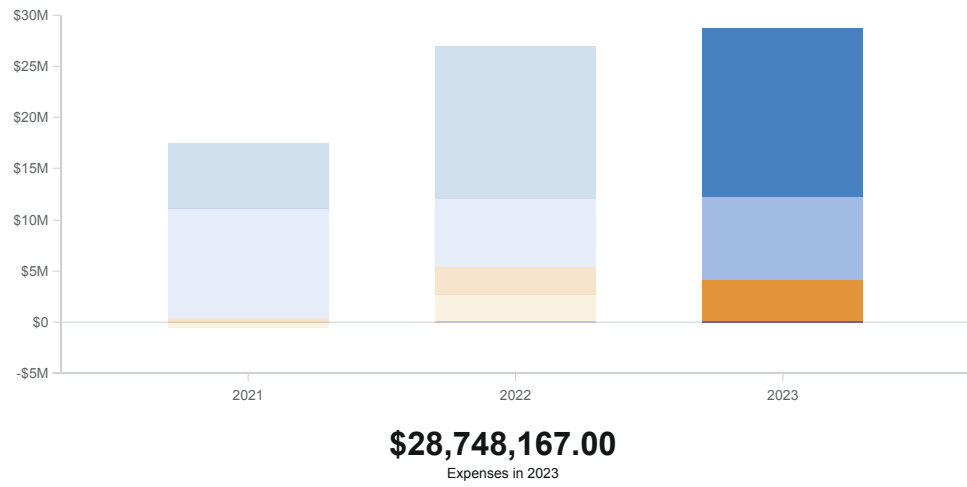
Paratransit (Demand-Response)

GoPasco provides many different types of Paratransit services governed by different rules and funding sources. In compliance with the Americans with Disabilities Act (ADA), GoPasco provides demand response transportation service to citizens that meet ADA criteria. The demand response program has two sub-components working together to achieve its mission. The operations section encompasses the drivers on the streets that are picking people up and dropping them off. The other section is the dispatch team. The Level of Service for successful implementation of the Demand Response program will be in accordance with the Transportation Disadvantaged Local Coordinating Board adopted Transportation Disadvantaged Service Plan. Additionally, GoPasco paratransit program has LOS requirements from the Area Agency on Aging of Pasco-Pinellas.

Budget Summary

GoPasco - Expenses

Data Updated Dec 09, 2022,
11:15 AM



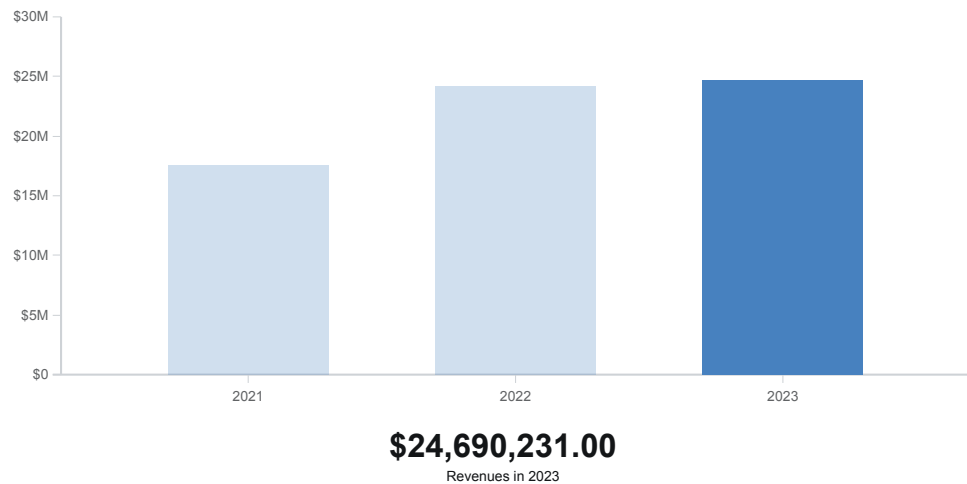
GoPasco - Expenses

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Operating Expenditures	\$6,427,947	\$14,923,302	\$16,548,368
Personnel Services	\$10,676,533	\$6,638,026	\$8,141,863
Other Uses	\$359,605	\$2,650,445	\$3,960,936
Capital Outlay	-\$475,517	\$2,632,022	\$0
Grants and Aids	\$0	\$85,643	\$97,000
TOTAL	\$16,988,567	\$26,929,438	\$28,748,167

Funding Sources

GoPasco - Revenues

Data Updated Dec 09, 2022,
11:15 AM



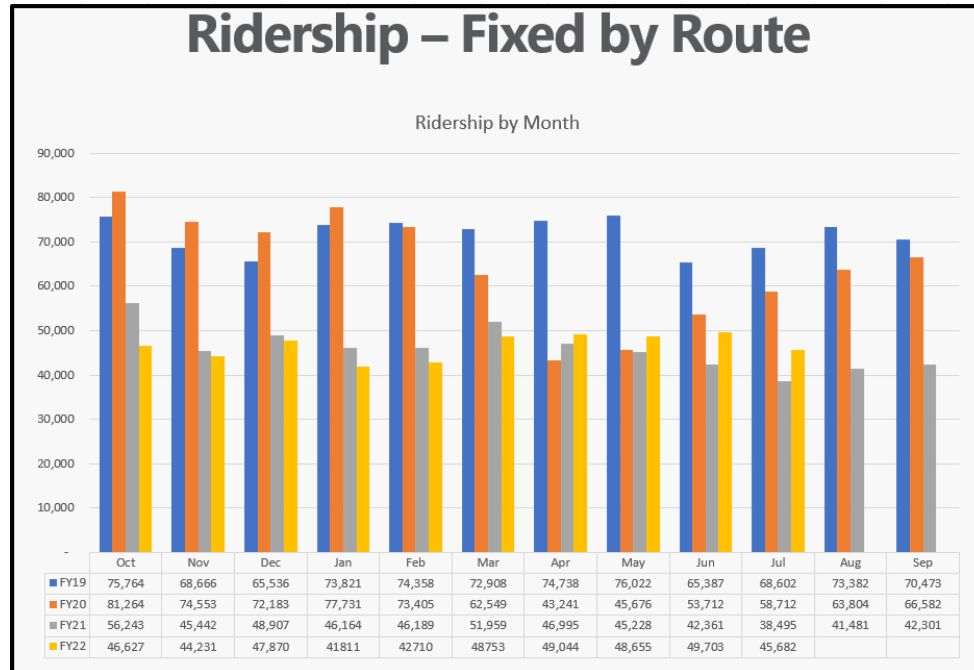
GoPasco - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Special Revenue Funds	\$17,557,479	\$24,193,350	\$24,690,231
TOTAL	\$17,557,479	\$24,193,350	\$24,690,231

Goals and Objectives

Goals and Objectives are an integral part of any transportation plan because they provide the direction to achieve the community's vision. Based on the review and assessment of existing conditions, feedback received during the public involvement process, and the review of local transportation planning documents,

GoPasco's primary objective is to increase accessibility. The measure used when gauging accessibility is Ridership Per Month. GoPasco is actively researching new routes, improving route efficiency, and modernizing their transportation system to meet the needs of citizens and increase Ridership Per Month.



Position Summary

Data

Records

Position	FY 2021	FY 2022	FY 2023
Administrative Assistant	1	1	1
Bus Dispatcher	6	6	6
Bus Driver	91	91	88
Custodian	1	1	8
Customer Service Specialist II	0	0	1
Customer Service Specialist III	1	1	0
Labor Supervisor I	0	0	1
Lead Bus Driver	2	0	0
Maintenance Technician I	1	1	2
Maintenance Technician II	1	1	0
Planner II - Transit	1	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

[Branch Home](#)

Support Services

Department Description

The mission of Support Services is to serve and support our veterans, and the Public Services Branch. Support Services manages the fiscal processes for twelve departments within the Public Services Branch, enhances interbranch collaboration efforts, and provides professional assistance to veterans and their families.

Core Services

Grants and Fiscal Services

Grants and Fiscal Services provides financial support through purchasing assistance, accounts payable, accounts receivable, collections, budget preparation and entry, general ledger maintenance, budget amendments, grant management, grant reporting, internal auditing, cash receipting, direct customer sales, and support for all financial reporting needs. Our Grants and Fiscal team is comprised of 11 team members. This team is responsible for supporting twelve department/divisions and coordinating their efforts with fiscal team members in Parks, Recreation & Natural Resources, and Fiscal team members in Libraries.

Veterans Services

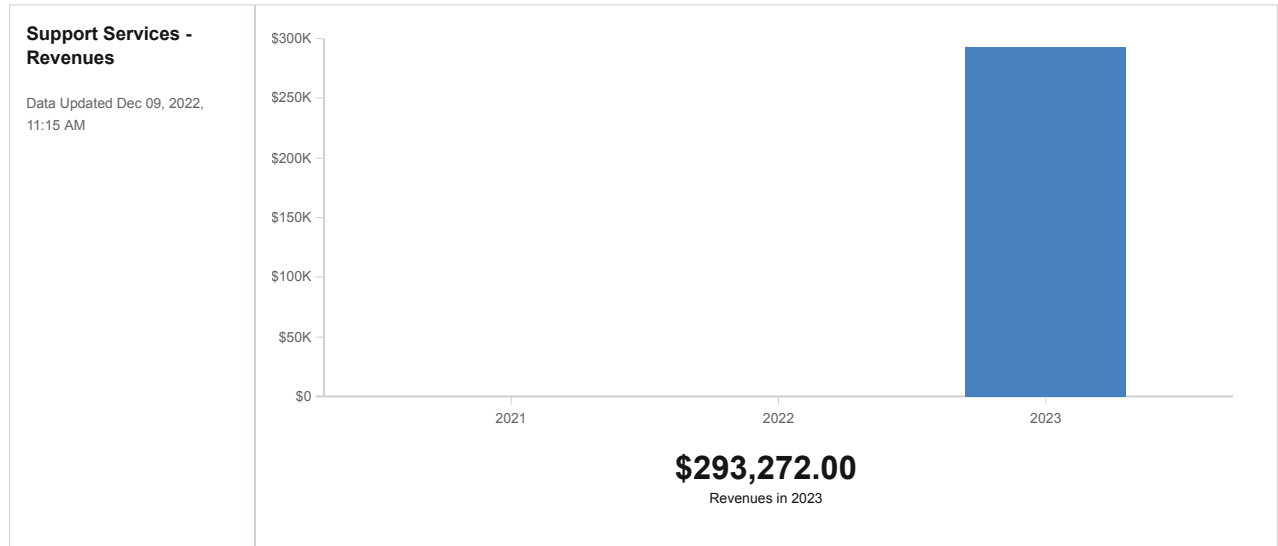
The Veterans Services Division is creating a better future for veterans and their families by providing expert consultations and professional assistance. The division is responsible for personal interviews, phone interviews, and disability and pension claims which is estimated to result in about \$400 million in compensation payments to Pasco County veterans and their families. This assistance also connects veterans and their families to an array of benefits, care, and support programs that address various needs throughout their lives; thus creating a lifetime partnership for veterans and their families with the U.S. Department of Veterans Affairs (VA).

Budget Summary



	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
Personnel Services	\$1,118,369	\$1,563,899	\$1,713,320
Operating Expenditures	\$23,760	\$63,584	\$62,598
Capital Outlay	\$0	\$24,500	\$0
TOTAL	\$1,142,129	\$1,651,983	\$1,775,918

Funding Sources



Support Services - Revenues

	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Adopted Budget
General Fund	\$0	\$0	\$293,272
TOTAL	\$0	\$0	\$293,272

Goals and Objectives

The goals and objectives of Support Services focus on maintaining a financially sustainable County and delivering services that exceed customer expectations. The performance indicator tables shown below use data from Fiscal Year 2022.

Grants and Fiscal Services

Key Performance Indicator	Purpose for Measuring	Goal	Current Performance
Invoice Processing Time	Tracking of time from receiving a complete and accurate invoice, getting department approval, entering, releasing into the system for workflow and approving all levels on BCC side, as measured in days.	< 12 days	8.46 days
P-Card Transaction Processing Time	Processing time of P-card purchases from import date to released status in days	< 4 days	1.5 days
Meet State & Federal Deadlines	Ensure timely reporting of monthly, quarterly, semiannual, and annual deadlines for grant reporting.	100%	100%

Veterans Services

Key Performance Indicator	Purpose for Measuring	Goal	Current Performance
Claims Handled	Number of claims handled by VSOs on a monthly basis to ensure timely and accurate case management	700	1,190
Monthly Dollars	Average monthly dollars earned on behalf of claimants and beneficiaries resulting from VA Claims	\$3,800/month	\$3,960
Customer Satisfaction Cards	Assess how satisfied are our customers with different aspects of services provided over the last FY.	Improve from previous Fiscal Year	85%

Position Summary

Download ▾ Help ▾ Share ▾

Updated On 30 Sep, 2022

Showing 16 rows

Broken down by

Position

Data

Position ▾	FY 2021 ▾	FY 2022 ▾	FY 2023 ▾
Accountant I	0	2	2
Accountant II	0	2	3
Accounting Clerk I	1	1	0
Accounting Clerk II	0	4	3
Accounting Clerk III	0	2	2
Administrative Assistant	0	1	1



Fiscal Year 2023 Adopted Budget

[Budget Home](#) [Section Home](#) [Branch Home](#)

Appendix

Budget Ordinance

This document is the formal resolution adopting the Final Levying of Ad Valorem Taxes for the Fiscal Year.

Abbreviations & Acronyms

Find the meaning of acronyms used throughout the entire budget document.

Glossary

This section defines terms within the entire budget document that may not be commonly used.



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

Budget Ordinance

BY THE BOARD OF COUNTY COMMISSIONERS

RESOLUTION NO. 22-229

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF PASCO COUNTY, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2023; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Board of County Commissioners of Pasco County, Florida, did advertise in a newspaper of general circulation in the county, its intent to finally adopt a millage rate and budget as required by statute this September 20th, 2022; and,

WHEREAS, the Board of County Commissioners of Pasco County, Florida, held a public hearing on the Fiscal Year 2023 Final Millage Rates which were adopted as required by Section 200.065, Florida Statutes; and,

WHEREAS, the Board of County Commissioners of Pasco County, Florida, held a public hearing on the Fiscal Year 2023 Final Budget as required by Section 200.065, Florida Statutes; and,

WHEREAS, the Board of County Commissioners of Pasco County, Florida, set forth the appropriations and revenue estimate for the Budget for Fiscal Year 2023 in the amount of \$2,144,095,092 gross, \$2,010,534,352 net of interfund transfers.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Pasco County, Florida, that:

1. The Fiscal Year 2023 Final Budget be adopted.
2. This resolution will take effect immediately upon its adoption.

DULY ADOPTED with a quorum present and voting at a public hearing after 5:00 P.M. on this 20th day of

September, 2022.



NIKKI ALVAREZ-SOWLES, ESQ.
CLERK & COMPTROLLER

BOARD OF COUNTY COMMISSIONERS OF
PASCO COUNTY, FLORIDA


KATHRYN STARKEY, CHAIRMAN

APPROVED
IN SESSION
SEP 20 2022
PASCO COUNTY
BCC

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF PASCO COUNTY, FLORIDA, ADOPTING THE FINAL LEVYING OF AD VALOREM TAXES FOR PASCO COUNTY FOR FISCAL YEAR 2023; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Board of County Commissioners of Pasco County, Florida, advertised in a newspaper of general circulation in the county, its intent to finally adopt a millage rate and budget this September 20th, 2022, as required by Section 200.065, Florida Statutes; and

WHEREAS, the Board of County Commissioners of Pasco County, Florida, held a public hearing on the Fiscal Year 2023 Final Millage Rates which were adopted as required by Section 200.065, Florida Statutes; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within Pasco County has been certified by the County Property Appraiser to the Pasco County Board of County Commissioners as \$40,888,475,280.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Pasco County, Florida, that:

1. The Fiscal Year 2023 operating millage rate is 7.6076 mills, which is greater than the rolled-back rate of 6.9026 mills by 10.21%.
2. The transportation millage is 0.0000 mills.
3. The Pasco County Municipal Fire Service Unit millage is 1.8036 mills, which is greater than the rolled-back rate of 1.6266 mills by 10.88%.
4. The voted debt service millage for the 2019A Bonds – Jail Project is 0.0336 mills.
5. The voted debt service millage for the 2019B Bonds – Fire-Rescue Projects is 0.0268 mills.
6. The voted debt service millage for the 2019C Bonds – Parks and Recreation Projects is 0.0126 mills.
7. The voted debt service millage for the 2019D Bonds – Libraries Projects is 0.0123 mills.
8. The voted debt service millage for the 2020A Bonds – Fire-Rescue Projects is 0.0557 mills.
9. The voted debt service millage for the 2021A Bonds – Libraries Projects is 0.0100 mills.
10. The voted debt service millage for the 2021B Bonds – Jail Project is 0.1194 mills.
11. The voted debt service millage for the 2022A Bonds – Parks and Recreations Projects is 0.0103 mills.
12. This resolution will take effect immediately upon its adoption.

DULY ADOPTED with a quorum present and voting at a public hearing after 5:00 P.M. on this 20th day of September, 2022.



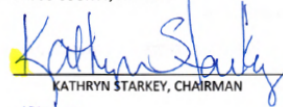
 ATTEST:



 NIKKI ALVAREZ-SOWLES, ESQ.

 CLERK & COMPTROLLER

BOARD OF COUNTY COMMISSIONERS OF
PASCO COUNTY, FLORIDA



 KATHRYN STARKEY, CHAIRMAN

APPROVED
 IN SESSION
 SEP 20 2022
 PASCO COUNTY
 BCC



Fiscal Year 2023 Adopted Budget

[Budget Home](#)

[Section Home](#)

Abbreviations and Acronyms

A-F

ACFR

Annual Financial Comprehensive Report

ADA

American with Disabilities Act

ALS

Advanced Life Support

ARPA

American Rescue Plan Act

AWWA

American Water Works Association

BCC

Board of County Commissioner

BEBR

Bureau of Economic and Business Research

CARES Act

Coronavirus Aid, Relief, and Economic Security Act

CDBG

Community Development Block Grant

CEMP

Comprehensive Emergency Management Plans

CHDO

Community Housing Development Organization

CIP

Capital Improvement Plan

CJIS

Consolidated Justice Information Systems

CP

Comprehensive Plan

CRA

G-O

GAAP

Generally Accepted Accounting Principles

GAL

Guardian Ad Litem

GASB

Governmental Accounting Standards Board

GDP

Gross Domestic Product

GFOA

Government Finance Officers Association

GIS

Geospatial Information Systems

GMBA

Governmental Management Budgetary Association

GO

General Obligation

GPS

Global Positioning System

HB

House Bill

HCRA

Health Care Responsibility Act

H.E.A.R.T.

Help with Emergency Assistance Relief for Tenants

HUD

U.S. Department of Housing and Urban Development

HVAC

Heating Ventilation and Air Conditioning

IFB

Invitation for Bids

P-Z

PCPT

Pasco County Public Transportation

PDA

Performance Development Analyst

PDD

Performance Development Division and Planning Development Department

PD&E

Project Development & Engineering Study

PEDC

Pasco Economic Development Council

PMS

Pavement Management System

PO

Purchase Order

PSAP

Public Safety Answering Point

PVAS

Paving Assessment Program

REMI

Regional Economic Models, Inc.

RFP

Request for Proposals

RIC

Resident Information Center

ROI

Return on Investment

RSQ

Request for Statement of Qualifications

ROW

Right of Way

Community Redevelopment Areas

CRV

Current Replacement Value

DAP

Degree Alternative Program

ELAMP

Environmental Lands Acquisition
and
Management Program

EMS

Emergency Medical Services

EMT

Emergency Medical Technician

EOC

Emergency Operations Center

ERU

Equivalent Residential Unit

ESG

Emergency Solutions Grant

FDEP

Florida Department of
Environmental Protection

FDOT

Florida Department of
Transportation

FEMA

Federal Emergency Management
Administration

FIRM

Flood Insurance Rate Maps

FGUA

Florida Governmental Utility
Authority

FOG

Fats, Oils, and Grease Program

FS

Florida Statute

FY

IFMA

International Facilities
Management Association

ISF

Internal Services Fund

IT

Information Technology

LDC

Land Development Code

LDP

Leadership Development Program

LED

Light-Emitting Diode

LMS

Local Mitigation Strategy

LOGT

Local Option Gas Tax

LOS

Level of Service

MPO

Metropolitan Planning
Organization

MSA

Metropolitan Statistical Areas

MSBU

Municipal Services Benefit Unit

MSTU

Municipal Services Taxing Unit

MSW

Municipal Solid Waste

NACSLB

National Advisory Council on
State and Local
Building

NPDES

National Pollutant Discharge
Elimination System

R&R

Renewal & Replacement

SAM

Surveying & Mapping

SWMD

South Florida Water Management
District

SHIP

State Housing Initiative
Partnership

SNIP

Spay Neuter In Pasco

SQL

Structured Query Language

STEM

Science Technology Engineering
and Math

SWMP

Stormwater Management
Programs

TBARTA

Tampa Bay Regional
Transportation Authority

TCIP

Transportation Capital
Improvement Plan

T&D

Training & Development

TDD

Tourism Development Department

TDP

Tourism Development Plan

TDT

Tourism Development Tax

TIF

Tax Increment Financing

TNVR

Trap Neuter Vaccinate Release

NPR

New Port Richey

NSP

Neighborhood Stabilization
Program

NTP

Notice to Proceed

OEG

Office of Economic Growth

OMB

Office of Management and Budget

OPM

Organizational Performance
Management

TPD

Transportation Planning
Department

TRIM

Truth in Millage

UF/IFAS

Institute of Food and Agricultural
Sciences

VA

Veteran Affairs

VIP

Volunteer In Pasco

VOPH

Villages of Pasadena Hills

WAMS

Work and Asset Management
System

WoRQ

Workforce Re-entry Qualification

WTE

Waste to Energy



Fiscal Year 2022 Adopted Budget

[Budget Home](#)

[Section Home](#)

Glossary of Terms

A-B

Accrual Basis of Accounting

A method of accounting where revenues are recorded when service is given, and expenses are recognized when the benefit is received.

Actuarial

A person or methodology that makes determinations of required contributions to achieve future funding levels that addresses risk and time.

Ad Valorem Tax

A tax levied on the assessed value (net of the exemption) of real or personal property. This is commonly referred to as "Property Tax."

Administrative Programs

Programs comprised of activities that are conducted by all or most business units within an organization. These programs generally support department specified core services.

Adopted Budget

The financial plan of revenues and expenditures as approved by the Board of County Commissioners at the beginning of the fiscal year (October 1).

Aggregate Millage Rate

A weighted average millage rate for the tax-supported funds including countywide municipal services taxing funds. Voted debt service millages are not included in the aggregate millage.

Annual Comprehensive Financial Report (ACFR)

This official annual report presents the status of the County's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information - a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Amended Budget

The adopted budget as formally adjusted by the Board of County Commissioners.

Amendment A change to an adopted budget, which may increase or decrease the budgetary total. The change must be approved by the Board of County Commissioners.

Amortization

The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Appropriation

A specific amount of money authorized by the Board of County Commissioners for the purchase of goods or services.

Assessed Property Value

The value set upon real estate or other property by the County Property Appraiser and the State as a basis for levying ad valorem taxes.

Assessed Valuation

The valuation of real property established by the Property Appraiser as a basis for levying taxes.

Audit

The official financial examination of an organization's accounts and financial situation.

Balanced Budget

A budget in which planned funds or revenues available are equal to planned expenditures.

Basis Point

Equal to 1.100 of one percent. If interest rates rise from 7.50 percent to 7.75 percent, the difference is referred to as an increase of 25 basis points.

Benchmarking

Determining the quality of products, services, and practices by measuring critical factors (e.g., how fast, how reliable a product or service is) and comparing the results to those of highly regarded competitors.

Board of County Commissioners The governing body of Pasco County, composed of five persons elected Countywide from Districts.

Bond Covenant

A legally enforceable promise made to the bondholders from the issuer, generally in relation to the source of repayment funding.

Bond Rating

A measure of an organization's credit-worthiness.

Bond

A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

Budget Adjustment

A revision to the adopted budget occurring during the effective fiscal year as approved by the Board of County Commissioners via an amendment or transfer.

Budget Calendar

The schedule of key dates involved in the process of adopting and executing the annual budget.

Budget Hearing

The public hearing conducted by the Board of County Commissioners to consider and adopt an annual budget.

Budget Message

A brief, written statement presented by the County Administrator to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Budget

A financial plan for a specified period (fiscal year) that matches proposed expenditures with anticipated revenues.

Business Plan

A written document outlining how County resources will be applied to achieving the objectives determined by the Strategic Plan.

C-D

Capital Equipment

Physical plant and equipment with an expected life of five years or more.

Capital Expenditure

The approved budgets for improvements to or acquisition of infrastructure, park development, building, construction or expansion, utility systems, streets, or other physical structures with an estimated cost of \$5,000 or more.

Capital Improvement Plan

A document that identifies the costs, scheduling and funding of various large capital items; i.e., buildings, roads, bridges, and water and wastewater systems. The plan should identify costs associated with existing deficiencies versus capacity available for growth.

Capital Lease

An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

Capitalized Interest

When interest cost is added to the cost of an asset and expensed over the useful life of the asset.

Chargebacks

Charges originally incurred in one fund or program for the benefit of another fund or program. See "Less Charges".

Communications Services Tax Simplification Law

A law created by Florida Legislature to combine communication services revenues with a two-tiered tax composed of State and local-option tax.

Community Development Block Grant

One of the longest-running programs of the U.S. Department of Housing and Urban Development that funds local community development activities such as affordable housing, anti-poverty programs, and infrastructure development.

Constitutional Officers

Elected officials that are funded in part or in total by the Board of County Commissioners but maintain autonomy of their own offices. The constitutional officers are the Clerk & Comptroller, the Property Appraiser, the Tax Collector, the Supervisor of Elections and the Sheriff.

Contingencies

A budgetary reserve to provide for an emergency or unanticipated expenditure during the fiscal year.

County Administrator

The Chief Executive Officer of the County, appointed by the Board of County Commissioners.

Debt Service Fund

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Debt Service

Payment of interest and principal on an obligation resulting from the issuance of bonds or other financing.

Defeasance

A provision that voids a bond when the borrower puts cash in escrow via a refunding bond issuance sufficient to service the borrower's debt. When a bond issue is defeased, the borrower sets aside cash to pay off the bonds; therefore, the outstanding debt and cash offset each other on the balance sheet and are removed from the financial statements.

Deficit

The excess of expenditures over revenues during the fiscal year.

Department Programs

Programs comprised of activities conducted by a specific business unit (department or division) in order to address core services.

Depreciation

The decrease in value of physical assets due to use and the passage of time.

Designated

Funds that have been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

E-H

Encumbrance

An obligation incurred in the form of orders, contracts, and similar items that will become payable when goods are delivered, or services rendered.

Enterprise Fund

A fund which pays for its costs of operations from user fees and does not generally receive property tax support. County enterprise funds include Water and Waste Water and the Solid Waste/Resource Recovery System.

Escrow

Money or property held in the custody of a third party that is returned only after the fulfillment of specific conditions.

Exempt Exemption, Nonexempt

Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance; amounts remaining are called the nonexempt portion of the assessment. Prior to 2008 homesteaded properties in Florida received a \$25,000 exemption on the value of their property. In 2008, as a result of Amendment 1 to the Florida Constitution, an additional amount up to \$25,000 was granted to homesteaded properties. This additional exemption does not apply to the value for School taxes. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled persons who must meet income requirements. Another provision "Save Our Homes" portability allows property owners to transfer the benefits recognized under "Save our Homes" to another property. Visit the Property Appraiser's website at <http://appraiser.pascogov.com> for additional information on exemptions.

Expenditures

Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Federal Emergency Management Administration (FEMA)

Agency of the US government responsible for disaster mitigation, preparedness, response, and recovery planning.

Fiduciary Funds

Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Final Millage

The tax rate adopted in the final public budget hearing of a taxing authority.

Fines and Forfeitures

Consists of a variety of fees, fines, and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender's recoupment, and juror/witness fees.

Fiscal Year

The annual accounting period for the County, which runs from October 1 through September 30.

Fixed Asset

Items owned by the County that cost a considerable amount and have a useful life exceeding two years (e.g., computers, furniture, equipment, and vehicles).

Fleet

The vehicles owned and operated by the County.

Forfeiture

The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the County may claim it, resulting in confiscation of the property.

Full-Time Equivalent Position

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.

Fund Balance

The amount available within a fund at the close of a fiscal period which can be carried over as a source of available funding for the succeeding fiscal period.

Fund

Money set aside and accounted for separately in order to ensure that the money is spent for a specific purpose.

General Fund

The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenue to provide Countywide operating services. This may be referred to as the operating fund.

Governmental Funds

Funds generally used to account for tax-supported activities. There are five different types of governmental funds - the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution of assets (usually cash) by one governmental unit or organization to another, given for a specified purpose.

Homestead Exemption - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as the principal residence, is exempt from the property tax.

I-N**Indirect Costs**

Costs associated with, but not directly attributed to, the provision of a product or service. These are usually costs incurred by administrative departments in support of operating departments.

Inflation

A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure

Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems, and other items that have value only to the County.

Interfund Transfers

Budgeted amounts transferred from one fund to another fund. These represent “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

Internal Service

The revenues and expenses that are generated through internal service funds. The two main internal service funds are Equipment Service and County Insurance.

Key Performance Indicator

A quantifiable measure used to evaluate the success of an organization, employee, etc., in meeting objectives for performance.

Less Charges

Short title for “Less Charges to Other Departments/Funds.” A credit given to the operating department which represents work completed on behalf of another department or fund. Its offset is a charge to the affected department or fund; the result is to show associated project costs properly allocated.

Level of Service

The product or end result of a measurable program that is provided through the available resources.

Levy

To impose taxes, special assessments or service charges. Another term used for millage rate.

Line Item Budget

A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime or capital purchases. A copy of the line item budget is available for review in the Office of Management and Budget, Second Floor, 7536 State Street.

Long-term Debt

Debt with a maturity of more than one year.

Major Fund

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

Mandated Program

A program that Pasco County must provide according to federal law, state law or a judge's order.

Market Rate Value

The appraised value assigned to property by the County Property Appraiser. Typically, this value represents "Fair Market Value" less estimated selling expenses.

Mill

A taxation unit equal to one dollar of tax obligation for every \$1,000 of assessed valuation of property.

Millage Rate

The rate of taxation applied to the taxable value of property. One mill equals \$1.00 for every \$1,000 of taxable value.

Millage

The total tax obligation per \$1,000 of assessed valuation of property.

Mobility Fee

A transportation system charge to recoup the proportionate cost of transportation demand generated by all new development. This fee, which includes assessments for roadways, transit, and bicycle/pedestrian facilities, is designed to encourage development of specific land uses in specific locations and promote compact, mixed-use and energy efficient development.

Modified Accrual Basis

The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred, except for interest on long-term debt, which is recognized when due, and the noncurrent portion of accrued vacation and sick leave, which is recorded in general long-term debt.

Municipal Service Benefit Unit

Various unincorporated areas within Pasco County. Residents of the unit are assessed a special assessment by the County to provide services which would be provided by a municipality if the area were incorporated. The Quail Hollow Village is a Municipal Service Benefit Unit.

Municipal Service Taxing Unit

Various unincorporated areas within Pasco County. Residents of the unit are assessed a millage rate by the County to provide services which would be provided by a municipality if the area were incorporated. The Pasco County Fire Municipal Service Taxing Unit is one, as well as Williamsburg West.

O-Q**Object Code**

An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into personal services, operating expenditures, capital outlay and other categories for budgetary analysis and financial reporting purposes. Certain object codes are mandated by the State of Florida Uniform Accounting System.

Operating Budget

A budget for general revenues and expenditures, such as salaries, utilities, and supplies.

Operating Expenditures

Also known as operating and maintenance costs, these are expenditures for day-to-day operations, such as office supplies, maintenance of equipment and travel. Capital costs are excluded.

Operating Lease

A lease that is paid out of current operating income rather than capitalized.

Per Capita

A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Budget

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Measure

Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenues

Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., dog, bicycle).

Potable Water

Water that is fit to drink.

Present Value

The discounted value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money.

Program

A grouping of closely related activities that facilitate efficient and effective management of a public service.

Property (Ad Valorem) Taxes

Revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

Proposed Millage

The tax rate certified by the governing body of each taxing authority within a fiscal year. The proposed millage is sent to the Property Appraiser within 35 days after the County's tax roll is certified. This proposed millage is placed on the proposed tax notice sent to property owners.

Proprietary Fund

Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

Public/Private Partnership

A joint project conducted with resources of the County and a private organization, generally nonprofit.

R-Z

Real Property

Land, buildings and other structures attached to it that are taxable under Florida Law.

Refunding

Paying off an outstanding bond issue by using money from the sale of a new bond offering. In other words, issuing more bonds to pay off existing bonds.

Reserve

An account used to indicate that a portion of the budget is legally restricted for a contingency or other lawful purpose and is, therefore, not available for general appropriation.

Revenue Bonds

A government-issued bond sold for construction of a capital project. Debt service requirements are met from the proceeds of a specific revenue source.

Revenue Estimates

A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled-Back Millage Rate

A tax rate that will generate the same tax dollar revenue as in the current fiscal year based on the new assessed value exclusive of new construction.

Special Assessment

A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

State Revolving Fund

A low interest loan program from the Florida Department of Environmental Protection for planning, designing, and constructing drinking water and wastewater projects.

Strategic Plan

A document outlining long-term goals, critical issues, and action plans, which will increase the organization's effectiveness in attaining its mission, priorities, goals, and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.

Structurally Balanced Budget

A budget that supports financial sustainability for multiple years in the future.

Tax Base

The total property valuations on which each taxing authority levies its tax rate.

Tax Roll

The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year

The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2013, would be used to compute an ad valorem tax levied effective October 1, 2013.

Taxable Value

The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.

Tentative Millage

The tax rate adopted at the first public hearing of a taxing authority. Under state law, the authority may reduce, but not increase, the tentative millage during the final budget hearing without first providing written notification to all affected property owners.

Transport Fees

The cost to provide ambulance transportation to patients from home to hospital.

Truth in Millage

A tax increase or decrease given the relationship of assessed values and millage rates. If the average assessed value in-crases, the millage rate should decrease (see Rolled-Back Millage Rate).

Unappropriated

Not obligated for specific purposes. (See Undesignated)

Undesignated

Without a specific purpose. (See Unappropriated)

Unencumbered

The portion of an allotment not yet expended or accounted for.

Useful Life

The period of time that a fixed asset is able to be used. This can refer to a budgeted period of time for an equipment class or the actual amount of time for a particular item.

User Charges (Proprietary)

The payment of a fee for direct receipt of goods or services by the person benefiting from the services.

Variable Rate

A rate of interest subject to adjustment (e.g., the rate of interest specified may be a percentage of the prime rate on a certain set of dates).

Voted Millage

A tax levied to support a program(s) that has been approved by voter referendum.

Working Capital

A financial metric which represents operating liquidity available to a business. It is calculated as current assets minus current liabilities.

**Fiscal Year 2022 Adopted Budget**[Budget Home](#)[Section Home](#)