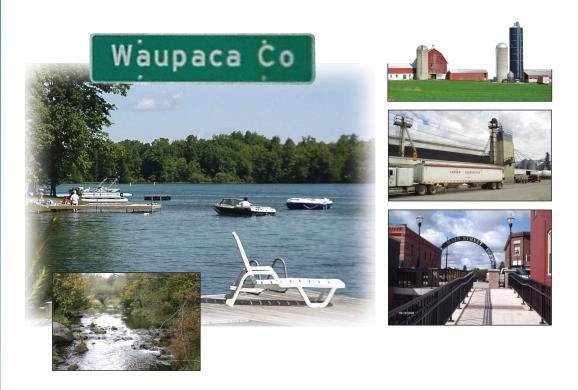
Town of Iola—Year 2030 Comprehensive Plan

Town of Iola Waupaca County, Wisconsin

October 2007





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Resolution No. 07-01

RECOMMENDATION OF THE PLAN COMMISSION TO ADOPT THE TOWN OF IOLA YEAR 2030 COMPREHENSIVE PLAN

WHEREAS, pursuant to sections 62.23(2) and (3), Wisconsin Statutes, for cities, villages, and those towns exercising village powers under section 60.22(3), the Town of Iola is authorized to prepare and adopt a comprehensive plan consistent with the content and procedure requirements in sections 66.1001(1)(a), 66.1001(2), and 66.1001(4); and

WHEREAS, the Town of Iola Year 2030 Comprehensive Plan consists of two documents (attached hereto): the "Plan Recommendations Report," and the "Inventory and Trends Report;" and

WHEREAS, a Plan Commission was established by the Town Board and participated in the production of *Town of Iola Year 2030 Comprehensive Plan* in conjunction with a multi-jurisdictional planning effort to prepare the *Waupaca County Year 2030 Comprehensive Plan*; and

WHEREAS, numerous forums for public participation have been provided including public informational meetings, open Plan Commission/Committee meetings, public opinion surveys, news releases, newsletters, a slogan contest, and a planning process web site.

NOW, THEREFORE, BE IT RESOLVED, that the Town of Iola Plan Commission hereby recommends that the "Recommended Plan" of the *Town of Iola Year 2030 Comprehensive Plan* and plan adoption ordinance are filed with the governmental units specified under section 66.1001(4)(b) and (c), and are discussed at a public hearing required under section 66.1001(4)(d); and

BE IT FURTHER RESOLVED, that the Town of Iola Plan Commission hereby recommends that, subject to the public hearing on the "Recommended Draft" and incorporation of plan revisions deemed necessary as a result of the public hearing or comments received from governmental units with which the plan was filed, the Town Board adopt the Town of Iola Year 2030 Comprehensive Plan by ordinance in accordance with section 66.1001, Wisconsin Statutes.

ADOPTED this 23rd day of August, 2007.

Motion for adoption moved by:
Motion for adoption seconded by:

Greg Blum Mark Forseth

Voting Aye: 3

Voting Nay:

0

Plan Commission Chair

Plan Commission Secretary

Ordinance No. 07.03

AN ORDINANCE TO ADOPT THE TOWN OF IOLA YEAR 2030 COMPREHENSIVE PLAN

The Town Board of the Town of Iola, Waupaca County, Wisconsin, does ordain as follows:

SECTION 1. Pursuant to sections 60.22(3) and 62.23(2) and (3), Wisconsin Statutes, the Town of Iola is authorized to prepare and adopt a comprehensive plan as defined in sections 66.1001(1)(a) and 66.1001(2), Wisconsin Statutes.

SECTION 2. The Town Board of the Town of Iola has adopted written procedures designed to foster public participation in every stage of the preparation of a comprehensive plan as required by section 66.1001(4)(a), Wisconsin Statutes.

SECTION 3. The Town of Iola Plan Commission, by a majority vote of the entire commission recorded in its official minutes, has adopted a resolution recommending to the Town Board the adoption of the document entitled "Town of Iola Year 2030 Comprehensive Plan" containing all of the elements specified in section 66.1001(2), Wisconsin Statutes.

SECTION 4. The Town of Iola has provided numerous opportunities for public involvement in accordance with the Public Participation and Education Plan adopted by the Town Board and Waupaca County Board including public informational meetings, open Plan Commission/Committee meetings, public opinion surveys, news releases, newsletters, a slogan contest, and a planning process web site. A public hearing was held on October 1, 2007, in compliance with the requirements of Section 66.1001(4), Wisconsin Statutes.

SECTION 5. The Town Board of the Town of Iola does, by the enactment of this ordinance, formally adopt the two documents composing the "Town of Iola Year 2030 Comprehensive Plan" (including the "Plan Recommendations Report" and the "Inventory and Trends Report") pursuant to Section 66.1001(4)(c), Wisconsin Statutes.

SECTION 6. This ordinance shall take effect upon passage by a majority vote of the memberselect of the Town Board and publication/posting as required by law.

ADOPTED this 157 day of	OCTOBER	≤, 2007.	
Voting Aye: 2	Voting Nay:	<u> </u>	
Published/Posted on:		, 2007.	
		Town Chair	Thos
Attest:		V	
Town Clerk			

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Town of Iola

Year 2030 Comprehensive Plan

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Element Abbreviations

IO Issues and OpportunitiesH Population and Housing

T Transportation

UCF Utilities and Community Facilities

ANC Agricultural, Natural, and Cultural Resources

ED Economic Development

IC Intergovernmental Cooperation

LU Land Use

I Implementation

Issues and Opportunities

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1. Issues and Opportunities

1.1 Introduction

The Town of Iola is defined by the people who live and work there, the houses and businesses, the parks and natural features, its past, its present, and its future. No matter the location, change is the one certainty that visits all places. No community is immune to its effects. How a community changes, how that change is perceived, and how change is managed are the subjects of community comprehensive planning. An understanding of both the town's history and its vision for the future is essential to making sound decisions. The foundation of comprehensive planning relies on a balance between the past, present, and future by addressing four fundamental questions:

- 1. Where is the community now?
- 2. How did the community get here?
- 3. Where does the community want to be in the future?
- 4. How does the community get to where it wants to be?

The *Town of Iola Year 2030 Comprehensive Plan* will guide community decision making in the Town of Iola for the next 20 to 25 years. The town's complete comprehensive plan is composed of two documents. This *Plan Recommendations Report* contains the results of the town's decision making process as expressed by goals, objectives, policies, and recommendations. The *Inventory and Trends Report* is the second component of the comprehensive plan and contains all of the background data for Waupaca County and the Town of Iola. Both documents follow the same basic structure by addressing nine comprehensive planning elements as chapters one through nine -

- 1. Issues and Opportunities
- 2. Population and Housing
- 3. Transportation
- 4. Utilities and Community Facilities
- 5. Agricultural, Natural, and Cultural Resources
- 6. Economic Development
- 7. Intergovernmental Cooperation
- 8. Land Use
- 9. Implementation

Waupaca County began a multi-jurisdictional planning effort in 2003 after being awarded a Comprehensive Planning Grant by the Wisconsin Department of Administration. The Town of Iola joined Waupaca County in this effort along with 20 other towns, six cities, and six villages for a total of 34 participating units of government. For more information on the multi-jurisdictional planning process, please refer to Chapter 1 of the *Inventory and Trends Report*.

The *Town of Iola Year 2030 Comprehensive Plan* meets the requirements of Wisconsin's Comprehensive Planning law, Wisconsin Statutes 66.1001. This law requires all municipalities (counties, cities, towns, and villages) to adopt a comprehensive plan by the year 2010 if they

wish to make certain land use decisions. After the year 2010, any municipality that regulates land use must make their zoning, land division, shoreland and floodplain zoning, and official mapping decisions in a manner that is consistent with the community's comprehensive plan.

The Town of Iola developed this comprehensive plan in response to the issues it must address and the opportunities it wishes to pursue. The Issues and Opportunities element of the comprehensive plan provides perspective on the planning process, public participation, trends and forecasts, and the overall goals of the community.

1.2 Plan Summary

The Town of Iola is an unincorporated rural town in northwest Waupaca County. On its southern border lies the Village of Iola, a community that provides some limited urban services, including groceries, gas, beauty, insurance, restaurants, pharmacy, and limited health care. This proximity to some urban services mixes with the rural atmosphere, mix of farmland and forestland, and high quality surface water resources to make the Town of Iola a very nice place to live and recreate.

In fact, the landscape is varied and diverse. According to the Existing Land Use Map, there were 6,209 acres of farmland in 2004, comprising 28.1% of the land area. The majority of the landscape is forested (52.6%), while surface water accounts for 4.7%. These amenities have been a primary force in attracting the 29 housing units added during the 1990s. Historically, the community has not tried to extensively steer development to certain areas, but has instead relied primarily upon a five acre minimum lot size applied community wide as an attempt to preserve the rural atmosphere.

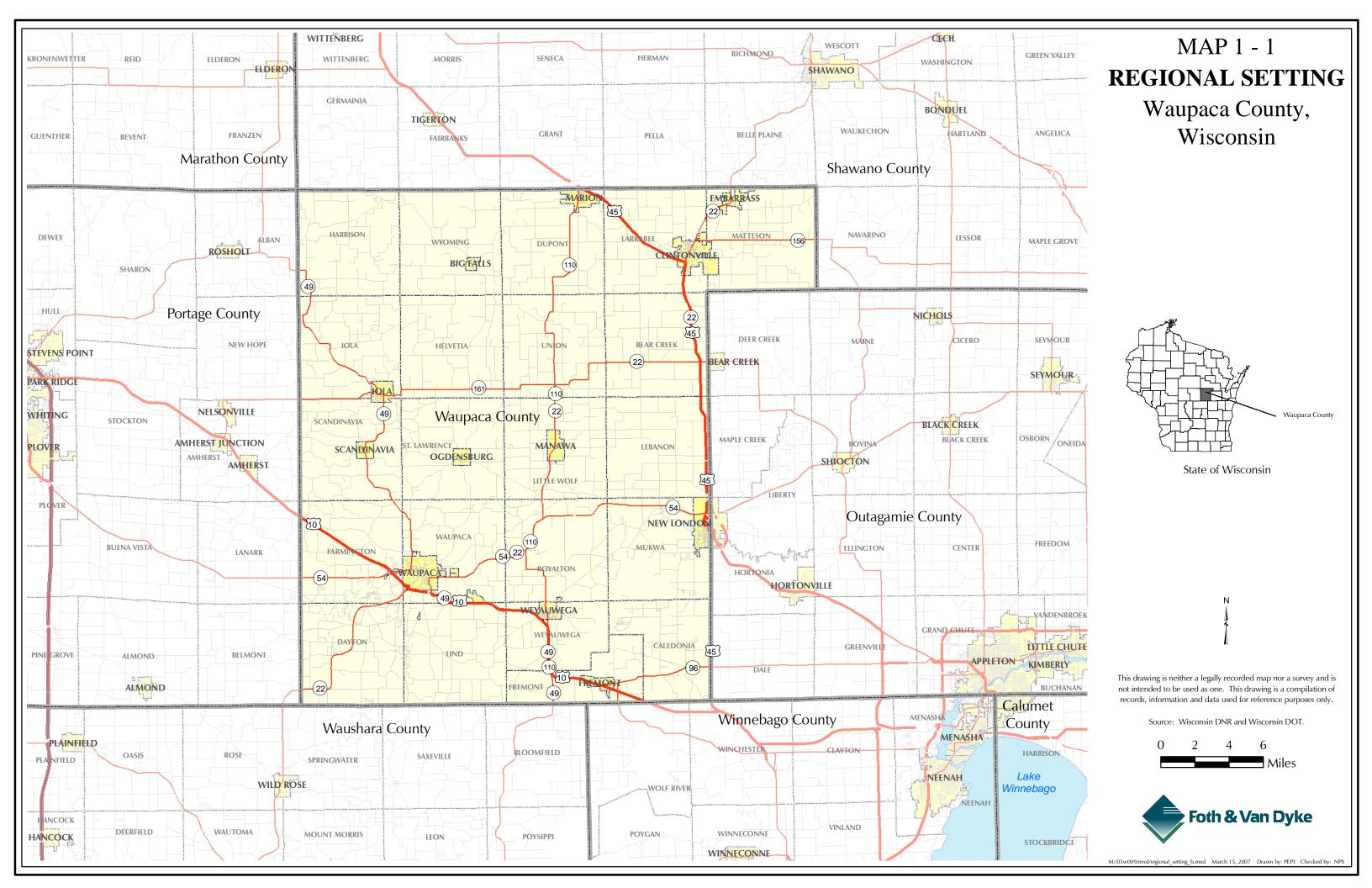
Public participation varied in level throughout the planning process and many different opinions were voiced. The questions that received the most vibrant discussion included:

- 1. Do we have too many homes going up and does the five acre minimum lot size achieve what we want to?
- 2. Many of us moved here for the rural character and resources and we'd like to maintain it, but how?
- 3. How do we protect the quality groundwater that we have?
- 4. How do we preserve rural atmosphere since many farmers are retiring and this is the 401(k)?
- 5. We have excellent roads now, but more development puts added pressure on them. How do we protect the roads?

Ultimately, the community chose to follow a course that is very similar to the one that has been used in the past with a few modifications to further address some issues that underlie the aforementioned questions. The approach entails relying primarily upon the Agriculture and

Woodland Transition (AWT) preferred land use classification that allows for residential development on a minimum of five acres. The town has used the Private Recreation and Forestry (PVRF) designation, which includes a lower density of one unit per 10 acres, in areas of valuable forestry resources. The development is not only directed away from forestry resources via lower densities, but directed to the remaining lands through higher densities in certain areas. In fact, the community plans for relatively high density development to the northwest of the Village of Iola along Highway 49 and Johnson Road. Finally, the community has protected surface and groundwater resources through the use of the Resource Protection (RP) classification. RP identifies the general location of regulatory wetlands and floodplains with an extended buffer area in certain portions of the town that the community felt were of particular natural resource significance.

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1.3 Town of Iola 2030 Vision

The Town of Iola's vision for the future is expressed in its goal statements for each of the comprehensive planning elements. The town's planning goals are broad statements of community values and public preferences for the long term (20 years or more). Implementation of this comprehensive plan will result in the achievement of these goals by the year 2030. For further detail on these goals, including related objectives, refer to the respective element of this comprehensive plan.

Housing Goals

- Goal: Encourage the maintenance of an adequate housing supply that will meet the needs of current and future residents and promote a range of housing choices for anticipated income levels, age groups, and special housing needs.
- Goal: Provide for housing development that maintains the attractiveness and rural character of the town.

Goal: Support the maintenance and rehabilitation of the community's existing housing stock.

Transportation Goals

- Goal: Provide a safe, efficient, and cost-effective transportation system for the movement of people and goods.
- Goal: Develop a transportation system that effectively serves existing land uses and meets anticipated demand.

Utilities and Community Facilities Goals

- Goal: Maintain and improve the quality and efficiency of town government, facilities, services, and utilities.
- Goal: Promote a variety of recreational opportunities within the community.
- Goal: Ensure proper disposal of wastewater to protect groundwater and surface water resources.
- Goal: Ensure that roads, structures, and other improvements are reasonably protected from flooding.
- Goal: Promote effective solid waste disposal and recycling services and systems that protect the public health, natural environment, and general appearance of land uses within the community.

Agricultural, Natural, and Cultural Resources Goals

- Goal: Maintain the viability, operational efficiency, and productivity of the town's agricultural resources for current and future generations.
- Goal: Balance future development with the protection of natural resources.
- Goal: Protect groundwater quality and quantity.
- Goal: Preserve surface water quality including lakes, ponds, flowages, rivers, and streams.
- Goal: Preserve open space areas for the purpose of protecting related natural resources including wildlife habitat, wetlands, and water quality.
- Goal: Preserve and protect woodlands and forest resources for their economic, aesthetic and environmental values.
- Goal: Balance future needs for the extraction of mineral resources with potential adverse impacts on the community.
- Goal: Preserve rural character as defined by scenic beauty, a variety of landscapes, curved roads, attractive design of buildings and landscaping, undeveloped lands, farms, small businesses, and quiet enjoyment of these surroundings.
- Goal: Preserve significant historical and cultural lands, sites, and structures that contribute to community identity and character.

Economic Development Goals

Goal: Maintain, enhance, and diversify the economy consistent with other community goals and objectives in order to provide a stable economic base.

Intergovernmental Cooperation Goals

- Goal: Foster the growth of mutually beneficial intergovernmental relations with other units of government.
- Goal: Seek opportunities to reduce the cost and enhance the provision of coordinated public services and facilities with other units of government.

Land Use Goals

- Goal: Plan for land use in order to achieve the town's desired future.
- Goal: Seek a desirable pattern of land use that contributes to the realization of the town's goals and objectives for the future.

Implementation Goals

Goal: Promote consistent integration of the comprehensive plan policies and recommendations with the ordinances and implementation tools that affect the town.

Goal: Balance appropriate land use regulations and individual property rights with community interests and goals.

1.4 Comprehensive Plan Development Process and Public Participation

The Wisconsin Comprehensive Planning legislation specifies that the governing body for a unit of government must prepare and adopt written procedures to foster public participation in the comprehensive planning process. This includes open discussion, communication programs, information services, and public meetings for which advance notice has been provided, in every stage of the preparation of a comprehensive plan. Public participation includes wide distribution of proposed drafts, plan alternatives, and proposed amendments of the comprehensive plan. Public participation includes opportunities for members of the public to send written comments on the plan to the applicable governing body, and a process for the governing body to respond. The Town of Iola has adopted a *Public Participation and Education Plan* in order to comply with the requirements of Section 66.1001(4)(a) of the Wisconsin Statutes. The town's adopted *Public Participation and Education Plan* is found in Appendix B.

The Waupaca County comprehensive planning process was designed to encourage extensive grassroots, citizen-based input. Not only were public outreach tools and events utilized, but citizens were directly involved in writing their own local comprehensive plans, as well as the county comprehensive plan. Please refer to Sections 1.3 through 1.5 of the *Waupaca County Inventory and Trends Report* for further details on the plan development and public participation processes.

In addition to the public participation process described in the *Waupaca County Inventory and Trends Report*, the process of adopting the *Town of Iola Year 2030 Comprehensive Plan* included several public participation activities. These include a public informational meeting, Plan Commission and Town Board action, a public hearing, and the distribution of recommended and final plan documents.

Public Informational Meeting

On January 25, 2007, a public informational meeting was held on the draft *Town of Iola Year 2030 Comprehensive Plan* at the town hall. No public comments were provided.

Plan Commission and Town Board Action

On August 23, 2007, the Town of Iola Plan Commission discussed the draft comprehensive plan and passed resolution number 07-01 recommending approval of the plan to the Town Board. After completion of the public hearing, the Town of Iola Town Board discussed and adopted the comprehensive plan by passing ordinance number 07-03 on October 1, 2007.

Public Hearing

On October 1, 2007, a public hearing was held on the recommended *Town of Iola Year 2030 Comprehensive Plan* at the town hall. The hearing was preceded by Class 1 notice and public comments were accepted for 30 days prior to the hearing.

Distribution of Plan Documents

Both the recommended draft and final plan documents were provided to adjacent and overlapping units of government, the local library, and the Wisconsin Department of Administration in accordance with the *Public Participation and Education Plan* found in Appendix B.

1.5 Town of Iola Issues and Opportunities

The initial direction for the comprehensive planning process was set by identifying community issues and opportunities. Issues were defined as challenges, conflicts, or problems that a community is currently facing or is likely to face in the future. Opportunities were defined as the positive aspects of a community that residents are proud of and value about their community. These could either be current positive aspects of a community, or have the potential to be created in the future.

In the March 2004 cluster meeting, Town of Iola citizens identified issues and opportunities. Participants took turns sharing the issues and opportunities that they felt were important in the community. After the full list was developed, each participant voted on the statements to establish a sense of priority. The following issues and opportunities were identified.

- Amount of homes we're at five acre minimums. Should we go up/down?- Issue (5 votes)
- Quiet community; open space, forests, streams, lakes, air quality. "I moved here for that and would like to maintain it."; we can retain rural character and resources of township if we step up to the plate and do something now Opportunity (4 votes)
- Groundwater-protect what we have Issue (3 votes)
- Aging farming population and lack of people that want to farm; how do they provide for retirement short of disposing of their property? Issue (3 votes)
- We have excellent roads now, but.....; roads-more safety issues, more traffic, more maintenance with more people; are our roads wide enough? – Issue and Opportunity (3 votes)
- Outdoor recreational opportunities Opportunity (2 votes)
- Maintain local control Issue (2 votes)
- Lack of business or commercial opportunities Issue (1 votes)
- Lack of parking along lakes and rivers public access Issue (1 votes)
- Lakeshore development we have a lot that isn't developed Issue (1 votes)
- Lack of elderly-low income housing in our area Issue
- Factory livestock farms-air quality, air borne bacteria; manure; methane Issue
- Citizen involvement Issue and Opportunity

- Impacts of breaking up land on the landscape-lose ability to manage forests, increase invasive species – Issue
- Mobile home ordinance-need to reexamine and make sure everyone agrees on it Issue
- Garbage and recycling are very costly and people are just dumping stuff because of the expense Issue
- Change in "values" with new residents coming in Issue
- Good school system Opportunity
- Good library in Village of Iola Opportunity
- Too many deer affects ability to plant trees/can't get hardwoods to grow Issue
- Affordable real estate taxes Issue and Opportunity
- Affordable fire, ambulance, police, emergency services that may become necessary as we grow Issue
- Nice, stable, diverse, economy in the County Opportunity
- Opportunities for growth if we choose to go that route Issue and Opportunity
- May be opportunity for addition of public lands; we have opportunity with people who
 need to dispose of their land and we might have an opportunity to make that public and
 prevent it from development Opportunity

1.6 Issues and Opportunities Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Directive

IO1 The town shall conduct all business related to land use decision making by utilizing an open public process and by giving due consideration to its comprehensive plan (Source: Basic Policies).

IO2	Public participation should continue to be encouraged for all aspects of town governance (Source: Basic Policies).						

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Population and Housing

2. Population and Housing

2.1 Population and Housing Plan

Population and housing are two key indicators that will help the Town of Iola plan ahead for future growth and change. Because they are key indicators of potential future conditions, this element of the comprehensive plan provides a brief summary of population and housing data along with projections for the future. For further detail on population and housing in the Town of Iola and Waupaca County, please refer to Chapter 2 of the *Inventory and Trends Report*.

The Town of Iola's plan for population and housing growth reflects its rural status, proximity to urban communities that are expanding (i.e., City of Waupaca – 14 miles; Plover – 23 miles; and Stevens Point – 27 miles), and its desirable mix of water, woodlands, and farm fields. It expects a moderate rate of population growth (26%) and housing growth (38%) over the next 25 years. The higher rate of housing growth than population growth is expected given society's shift toward decreasing persons per household. Although the town does not provide the services required by an aging population, nearby Iola, Waupaca, Plover, and Stevens Point have many medical services and other urban amenities. The town expects that many people will be attracted to or remain in the area because of this urban service accessibility in such a rural atmosphere.

Many of the top issues and opportunities identified by the town involved housing and population growth. The top issue identified was phrased as a question addressing whether or not the current five acre minimum lot size accomplishes the community's vision of the future and whether the lot size should be increased or decreased. The town has addressed this issue using four broad strategies. First, this plan recommends that the five acre minimum lot size remains intact in much of the town. Second, in the prime forested areas, a 10 acre density is required with cluster and conservation subdivision design (refer to Appendix A) and a maximum lot size of two acres is encouraged. Third, some higher density housing is planned using the Rural Residential classification near the Village of Iola. Fourth, the town has protected its surface water assets by using the Resource Protection preferred land use classification. These strategies are explained further in the *Land Use* element.

2.2 Population Characteristics Summary

2000 Census

A significant amount of information, particularly with regard to population, housing, and economic development, was obtained from the U.S. Bureau of the Census. There are two methodologies for data collection employed by the Census, STF-1 (short form) and STF-3 (long form). STF-1 data were collected through a household by household census and represent responses from every household in the country. To get more detailed information, the U.S. Census Bureau also randomly distributes a long form questionnaire to one in six households throughout the nation. Tables that use these sample data are indicated as STF-3 data. It should be noted that STF-1 and STF-3 data may differ for similar statistics, due to survey limitations, non-response, or other attributes unique to each form of data collection.

It should also be noted that some STF-3 based statistics represent estimates for a given population, and statistical estimation errors may be readily apparent in data for smaller populations. For example, the total number of housing units will be identical for both STF-1 statistics and STF-3 statistics when looking at the county as a whole – a larger population. However, the total number of housing units may be slightly different between STF-1 statistics and STF-3 statistics when looking at a single community within Waupaca County – a smaller population.

Population Counts

Population counts provide information both for examining historic change and for anticipating future community trends. Figure 2-1 displays the population counts of the Town of Iola for 1970 through 2000 according to the U.S. Census.

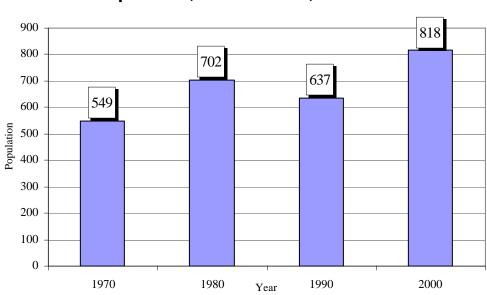


Figure 2-1 Population, Town of Iola, 1970-2000

Source: U.S. Bureau of the Census, 1970-2000.

As displayed by Figure 2-1, the Town of Iola experienced a fluctuating population over the 30 year period. There was a net population increase of 269 representing 49% growth from 1970 to 2000. With the exception of the population decline from 1980 to 1990, there appears to be an overall trend of continued moderate rate of growth.

Table 2-1 displays the population trends of Waupaca County, its municipalities, and the State of Wisconsin from 1970 to 2000 according to the U.S. Census.

Table 2-1
Population Counts, Waupaca County, 1970-2000

					# Change	% Change	# Change	% Change	# Change	% Change
	1970	1980	1990	2000	1970-80	1970-80	1980-90	1980-90	1990-00	1990-00
T. Bear Creek	861	820	787	838	-41	-4.8%	-33	-4.0%	51	6.5%
T. Caledonia	882	1,040	1,177	1,466	158	17.9%	137	13.2%	289	24.6%
T. Dayton	979	1,514	1,992	2,734	535	54.6%	478	31.6%	742	37.2%
T. Dupont	645	615	634	741	-30	-4.7%	19	3.1%	107	16.9%
T. Farmington	2,242	2,959	3,602	4,148	717	32.0%	643	21.7%	546	15.2%
T. Fremont	514	618	561	632	104	20.2%	-57	-9.2%	71	12.7%
T. Harrison	379	450	432	509	71	18.7%	-18	-4.0%	77	17.8%
T. Helvetia	401	568	587	649	167	41.6%	19	3.3%	62	10.6%
T. Iola	549	702	637	818	153	27.9%	-65	-9.3%	181	28.4%
T. Larrabee	1,295	1,254	1,316	1,301	-41	-3.2%	62	4.9%	-15	-1.1%
T. Lebanon	906	1,168	1,290	1,648	262	28.9%	122	10.4%	358	27.8%
T. Lind	787	1,038	1,159	1,381	251	31.9%	121	11.7%	222	19.2%
T. Little Wolf	1,089	1,138	1,326	1,430	49	4.5%	188	16.5%	104	7.8%
T. Matteson	737	844	889	956	107	14.5%	45	5.3%	67	7.5%
T. Mukwa	1,208	1,946	2,304	2,773	738	61.1%	358	18.4%	469	20.4%
T. Royalton	1,205	1,432	1,456	1,544	227	18.8%	24	1.7%	88	6.0%
T. St. Lawrence	517	608	697	740	91	17.6%	89	14.6%	43	6.2%
T. Scandinavia	519	772	890	1,075	253	48.7%	118	15.3%	185	20.8%
T. Union	774	784	733	804	10	1.3%	-51	-6.5%	71	9.7%
T. Waupaca	830	1,040	1,122	1,155	210	25.3%	82	7.9%	33	2.9%
T. Weyauwega	538	559	653	627	21	3.9%	94	16.8%	-26	-4.0%
T. Wyoming	292	304	283	285	12	4.1%	-21	-6.9%	2	0.7%
V. Big Falls	112	107	75	85	-5	-4.5%	-32	-29.9%	10	13.3%
V. Embarrass	472	496	461	487	24	5.1%	-35	-7.1%	26	5.6%
V. Fremont	598	510	632	666	-88	-14.7%	122	23.9%	34	5.4%
V. Iola	900	957	1,125	1,298	57	6.3%	168	17.6%	173	15.4%
V. Ogdensburg	206	214	220	224	8	3.9%	6	2.8%	4	1.8%
V. Scandinavia	268	292	298	349	24	9.0%	6	2.1%	51	17.1%
C. Clintonville	4,600	4,567	4,423	4,736	-33	-0.7%	-144	-3.2%	313	7.1%
C. Manawa	1,105	1,205	1,169	1,330	100	9.0%	-36	-3.0%	161	13.8%
C. Marion*	1,218	1,348	1,242	1,297	130	10.7%	-106	-7.9%	55	4.4%
C. New London*	5,801	6,210	6,658	7,085	409	7.1%	448	7.2%	427	6.4%
C. Waupaca	4,342	4,472	4,946	5,676	130	3.0%	474	10.6%	730	14.8%
C. Weyauwega	1,377	1,549	1,665	1,806	172	12.5%	116	7.5%	141	8.5%
Waupaca County	37,780	42,831	46,104	51,825	5,051	13.4%	3,273	7.6%	5,721	12.4%
Wisconsin 4		,705,642 4			287,911	6.5%	186,127	4.0%	471,906	9.6%

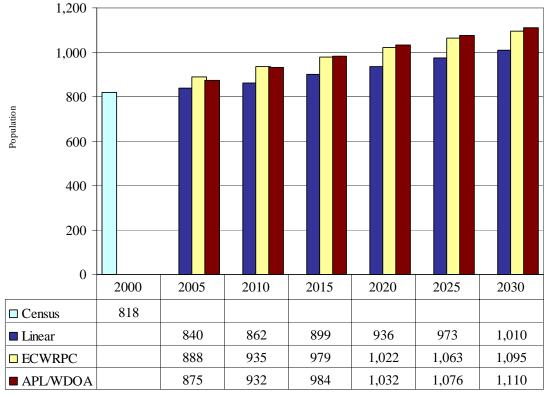
^{*}Municipality crosses county line, data are for entire municipality. However, population for Waupaca County does not include those portions of New London and Marion that cross the county line. Source: U.S. Bureau of the Census, 1970-2000, STF-1.

Population Forecasts

Population forecasts are based on past and current population trends. They are not predictions, but rather they extend past trends into the future, and their reliability depends on the continuation of these trends. Projections are therefore most accurate in periods of relative socio-economic and cultural stability. Projections should be considered as one of many tools used to help anticipate future needs in the Town of Iola.

Three sources have been utilized to provide population projections. The first projection is produced by the Applied Population Lab and the Wisconsin Department of Administration (which is the official state projection through 2025). The second projection is a linear trend based on census data going back to 1970. The third projection is produced by the East Central Wisconsin Regional Planning Commission. Figure 2-2 displays the three population projections created for the Town of Iola.

Figure 2-2
Comparative Population Forecast, 2005-2030
Town of Iola Population Forecasts



Source: Wisconsin Department of Administration, Demographic Services Center, Final Population Projections for Wisconsin Municipalities: 2000-2025, January 2004. Foth & Van Dyke linear projections 2005-2030. East Central Wisconsin Regional Planning Commission, 2005-2030 Population Projections for Communities in East Central Wisconsin, October 2004.

Population projections for the Town of Iola range from a gain of 192 people to an increase of 292 people. The town chose to plan for the greatest increase as represented by the APL/WDOA projection. Current growth, land divisions, and proximity to the aforementioned urban areas, especially Stevens Point because of its "university town" status (University of Wisconsin – Stevens Point), influenced the decision to choose the highest growth scenario.

2.3 Housing Characteristics Summary

Housing Supply, Occupancy, and Tenure

Tables 2-2 and 2-3 display the occupancy and tenure characteristics of housing units for Waupaca County and the Town of Iola in 1990 and 2000.

Table 2-2
Housing Supply, Occupancy, and Tenure, Town of Iola,
1990 and 2000

		Percent of		Percent of	# Change	% Change
	1990	Total	2000	Total	1990-00	1990-00
Total housing units	426	100.0%	455	100.0%	29	6.8%
Occupied housing units	243	57.0%	328	72.1%	85	35.0%
Owner-occupied	217	50.9%	306	67.3%	89	41.0%
Renter-occupied	26	6.1%	22	4.8%	-4	-15.4%
Vacant housing units	183	43.0%	127	27.9%	-56	-30.6%
Seasonal units	159	37.3%	113	24.8%	-46	-28.9%

Source: U.S. Bureau of the Census, STF-1, 1990-2000.

Table 2-3
Housing Supply, Occupancy, and Tenure, Waupaca County,
1990 and 2000

		Percent of		Percent of	# Change	% Change
	1990	Total	2000	Total	1990-00	1990-00
Total housing units	20,141	100.0%	22,508	100.0%	2,367	11.8%
Occupied housing units	17,037	84.6%	19,863	88.2%	2,826	16.6%
Owner-occupied	12,961	64.4%	15,287	67.9%	2,326	17.9%
Renter-occupied	4,076	20.2%	4,576	20.3%	500	12.3%
Vacant housing units	3,104	15.4%	2,645	11.8%	-459	-14.8%
Seasonal units	2,261	11.2%	1,681	7.5%	-580	-25.7%

Source: U.S. Bureau of the Census, STF-1, 1990-2000.

The housing supply in the Town of Iola consists mainly of owner-occupied year round homes, but a significant share is also composed of seasonal homes. In 2000, there were a total of 455

housing units in the town. Compared to Waupaca County as a whole, there was a smaller proportion of rental units in the town, but a substantially larger proportion of vacant and seasonal units. These data reflect that the Town of Iola has one of the county's concentrations of seasonal housing units, most likely represented by seasonal cabins and cottages dispersed among the town's many waterways and outdoor recreational areas. These data also suggest that the housing supply is relatively more difficult to access in terms of rental housing, but similar to the county as a whole with respect to availability and sales of vacant housing units.

Between 1990 and 2000, the town experienced trends somewhat different than Waupaca County. Compared to the county as a whole, the Town of Iola experienced higher rates of growth in occupied housing units, but these were offset by a sharp drop in seasonal housing units and a decline in renter-occupied units. This resulted in a slower rate of growth in total housing units in the town. Recent trends to convert seasonal homes to year round residences likely had a strong impact in the Town of Iola over the 10 year period. The town may also be experiencing a trend toward the conversion of renter-occupied housing to owner-occupied housing.

Housing Units in Structure

Figure 2-3 displays the breakdown of housing units by type of structure ("units in structure") for the Town of Iola on a percentage basis for 2000.

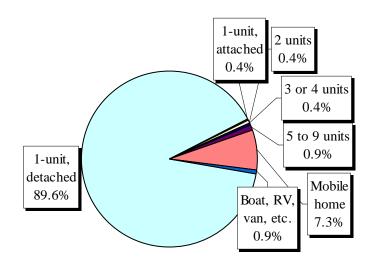


Figure 2-3
Units in Structure, Town of Iola, 2000

Source: U.S. Bureau of the Census, 2000, STF-3.

These data show that the housing supply in the Town of Iola is very homogeneous. The housing supply is composed almost entirely of one-unit detached structures with the second largest share in mobile homes. A lack of multiple unit homes is common in rural areas that lack municipal sewer and water and other urban services. The occurrence of boats and recreational vehicles as housing units is likely related to the predominance of outdoor recreational lands in the town.

Housing Forecasts

Similar to population forecasts, housing projections are based on past and current housing trends. They are not predictions, but rather they extend past trends into the future, and their reliability depends on the continuation of these trends. Projections are therefore most accurate in periods of relative socio-economic and cultural stability. Projections should be considered as one of many tools used to help anticipate future needs in the town.

Figure 2-4 displays three housing forecasts for the Town of Iola. The Linear projection assumes a continuation of growth trends since 1990. Census housing unit counts from 1990 and 2000 were utilized to create a linear trend by extending forward to 2030 the percent change between the census counts. The Applied Population Lab (APL) projection is a non-linear projection that takes into account such factors as births, deaths, in-migration, and out-migration. State wide trends in these areas are assumed to have a similar impact on Waupaca County. The sanitary permit projection is based on permit information as obtained from the Waupaca County Zoning Department.

■ Census ■ Linear APL ■ Sanitary Permits

Figure 2-4
Comparative Housing Forecast, 2000-2030

Source: Applied Population Laboratory, UW-Madison/Extension, 2004. U.S. Bureau of the Census, 2000, STF-1. Linear Trend Projection, 2005-2030. Waupaca County Zoning Department.

Housing projections range from an increase of 87 to 254 units by 2030. Similar to the rationale used to choose the population projections, the town did not feel that the lowest growth rate would be witnessed; however, they also did not feel that the continued growth of the 1990s, which is best represented in the sanitary permit projection, was realistic. Thus, the APL/WDOA projection of 228 new homes was chosen as the most likely housing growth scenario. The town expects that most, if not all, of its future growth will be single family residential. In fact, they feel this is what is most desirable and consistent with the community character.

2.4 Population and Housing Trends and Outlook

Of the population and housing trends identified for Waupaca County and the State of Wisconsin (refer to Section 2.4 of the *Inventory and Trends Report*), the following are likely to be experienced in the Town of Iola over the next 20 to 25 years.

- The aging population is growing, and people over 65 are projected to comprise a significant portion of the total population by 2030.
- Expect continued interest in seasonal structures, especially hunting cabins.
- Interest in modular and mobile home development will continue as driven by need for affordable housing.
- People will continue to desire an "acre or two in the country," and pressure to convert farmland and woodland to subdivisions and lots will increase, especially in rapidly growing areas.
- The need for elderly housing will increase as the population ages.
- Finding quality, affordable housing will become increasingly difficult.
- High demand for housing and energy cost assistance will continue.

2.5 Housing for All Income Levels

The housing stock in rural Wisconsin communities typically has a high proportion of single-family homes, with few other housing types available. While a range of housing costs can be found in single-family homes, larger communities are generally relied upon to provide a greater variety of housing types and a larger range of costs. It is a benefit to a community to have a housing stock that matches the ability of residents to afford the associated costs. This is the fundamental issue when determining housing affordability and the ability to provide a variety of housing types for various income levels.

The Department of Housing and Urban Development (HUD) defines housing affordability by comparing income levels to housing costs. According to HUD, housing is affordable when it costs no more than 30% of total household income. For renters, HUD defined housing costs include utilities paid by the tenant.

According to the U.S. Census, the Town of Iola appears to have affordable owner-occupied housing, but appears to have an issue with the affordability of renter-occupied housing. The median household income in the town in 1999 was \$44,375 per year, or \$3,698 per month. The median monthly owner cost for a mortgaged housing unit in the town was \$969, and the median monthly gross rent in the town was \$338. The term "gross rent" includes the average estimated monthly cost of utilities paid by the renter. According to the HUD definition of affordable housing, the largest proportion of home owners in the Town of Iola spends less than 15% of household income on housing costs, and therefore has affordable housing. The largest proportion of renters in the Town of Iola spends 35% or more of household income on housing costs, and therefore does not have affordable housing. In fact, in 1999, 23.3% of homeowners and 66.7% of renters in the Town of Iola paid 30% or more of their household income on housing costs.

The Town of Iola has addressed the issue of housing for all income levels. Refer to the following goals, objectives, policies, and recommendations for the town's approach to this issue.

- Goal H1 and Objectives 1.a. and 1.d.
- Policy H1
- Various Housing Recommendations

2.6 Housing for All Age Groups and Persons with Special Needs

As the general population ages, affordability, security, accessibility, proximity to services, transportation, and medical facilities will all become increasingly important. Regardless of age, many of these issues are also important to those with disabilities or other special needs. As new residents move into the area and the population ages, other types of housing must be considered to meet all resident needs. This is particularly true in communities where a large proportion of the population includes long-time residents with a desire to remain in the area during their retirement years.

The Wisconsin Department of Administration has projected that a significant shift in Waupaca County's age structure will take place by 2030. More than 13,000 Waupaca County residents are expected to be age 65 and older by that time, growing from 13% of the 2005 estimated population to 23% of the projected 2030 population. As this shift in the age structure takes place, communities may find it necessary to further assess the availability of housing for all age groups and persons with special needs.

The Town of Iola has addressed the issue of housing for all age groups and persons with special needs. Refer to the following goals, objectives, policies, and recommendations for the town's approach to this issue.

• Goal H1 and Objectives 1.b., 1.c., and 1.d.

2.7 Promoting Availability of Land for Development/Redevelopment of Low-Income and Moderate-Income Housing

Promoting the availability of underdeveloped or underused land is one way to meet the needs of low- and moderate-income individuals. One way to accomplish this is to plan for an adequate supply of land that will be zoned for housing at higher densities or for multi-family housing. Another option is to adopt housing policies requiring that a proportion of units in new housing developments or lots in new subdivisions meet a standard for affordability. Two elements of comprehensive planning are important in this equation. In the Housing element, a community can set its goals, objectives, and policies for affordable housing. In the Land Use element, a community can identify potential development and redevelopment areas.

The Town of Iola's plan for preferred land use includes land for higher density housing. All of the high density housing is located near the Village of Iola and included in the Rural Residential land use classification.

Also refer to the following goals, objectives, policies, and recommendations for the town's approach to the issue of availability of land for the development and redevelopment of low- to moderate-income housing.

- Goal H1 and Objectives 1.a. and 1.b.
- Policy H1
- Various Housing Recommendations

2.8 Maintaining and Rehabilitating the Existing Housing Stock

The maintenance and rehabilitation of the existing housing stock within the community is one of the most effective ways to ensure safe and generally affordable housing without sacrificing land to new development. To manage housing stock maintenance and rehabilitation, a community can monitor characteristics including, price, aesthetics, safety, cleanliness, and overall suitability with community character. The goal of ongoing monitoring is to preserve the quality of the current housing supply with the hope of reducing the need for new development, which has far greater impacts on community resources.

The Town of Iola has addressed the issue of housing stock maintenance and rehabilitation. Refer to the following goals, objectives, policies, and recommendations for the town's approach to this issue.

The Town of Iola has addressed the issue of housing stock maintenance and rehabilitation. Refer to the following goals and objectives for the town's approach to this issue.

• Goal H3 and Objectives 3.a. and 3.b.

2.9 Population and Housing Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Encourage the maintenance of an adequate housing supply that will meet the needs of current and future residents and promote a range of housing choices for anticipated income levels, age groups, and special housing needs.

Objectives

- 1.a. Encourage residential development that provides a balance of low-income, moderate-income, and high-income housing.
- 1.b. Allow for residential development that provides an appropriate mix of single-family, two-family, and multi-family housing.
- 1.c. Coordinate with Waupaca County and neighboring communities to plan for the aging population's housing needs.
- 1.d. Support the improvement of local and regional efforts to create quality housing with rents affordable to working families, the elderly, and special-need individuals.

Goal 2 Provide for housing development that maintains the attractiveness and rural character of the town.

Objectives

- 2.a. Direct residential subdivision development to planned growth areas in order to prevent conflicts between residential development and productive land uses like agriculture and forestry.
- 2.b. Promote the development of housing that is consistent in quality, character, and location with the town's comprehensive plan.
- 2.c. Encourage the use of creative development designs that preserve rural character, agricultural lands, productive forests, and natural resources.

Goal 3 Support the maintenance and rehabilitation of the community's existing housing stock.

Objectives

- 3.a. Support efforts for compliance of zoning, nuisance abatement, and building code requirements on residential properties.
- 3.b. Encourage the preservation, maintenance, and rehabilitation of historically significant homes.

2.10 Population and Housing Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Directive

- H1 Decisions regarding lot size regulations and local land use controls and fees should be made in consideration of impacts to affordable housing (Source: Strategy H2).
- H2 The applicable zoning ordinance shall set performance standards for mobile and manufactured homes and mobile home parks (Source: Strategy H2, H3).

Policies: Development Review Criteria

- H3 Siting and construction of new housing should be consistent with the purpose, intent, and preferred density established in the applicable preferred land use classification and meet the applicable review criteria established by other planning element policies (Source: Basic Policies).
- H4 Mobile homes permitted in the town shall meet the following criteria:
 - Placed on a foundation
 - Anchored to the foundation
 - Skirted to provide a finished appearance between the building and foundation (Source: Strategy H3).

Recommendations

• Continue to enforce a town building code that includes the requirements of the Uniform Dwelling Code and state commercial building codes (Source: Basic Recommendations).

• Annually assess the availability of developable land for residential development (Source: Strategy H2).

2.11 Population and Housing Programs

For descriptions of housing programs potentially available to the community, refer to the *Population and Housing* element of the *Waupaca County Inventory and Trends Report*.

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Transportation

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3. Transportation

3.1 Transportation Plan

The land use patterns of the Town of Iola, Waupaca County, and the surrounding region are tied together by the transportation system, including roadways, railroads, and trails. Households, businesses, farms, industries, schools, government, and many others all rely on a dependable transportation system to function and to provide linkages to areas beyond their immediate locations. The Town of Iola's transportation network plays a major role in the efficiency, safety, and overall desirability of the area as a place to live and work. For further detail on transportation in the Town of Iola and Waupaca County, please refer to Chapter 3 of the *Inventory and Trends Report*.

Transportation in the Town of Iola is reliant upon its network of state, county, and town roads. Several major state highways and county trunks provide the main arteries that allow easy travel to Manawa, Scandinavia, Iola, Stevens Point, and Plover. This is extremely important given that a majority of employment occurs outside the community. Highway 10 is currently being expanded in the southern portion of Waupaca County and will connect the Fox Valley and Stevens Point/Plover. Although removed from the project itself, the town expects that increased accessibility to the rural amenities of the community might prompt increased development pressure. Key components of the transportation plan include ensuring that developers bear the costs of needed roadway improvements and developing a five-year road improvement plan.

3.2 Planned Transportation Improvements

The town currently uses the PASER road rating system to determine maintenance requirements, but aside from this system the town does not have an official plan for road or other transportation facility improvements. It is a recommendation of this plan that a five-year road improvement plan be developed.

3.3 Comparison with County, State, and Regional Transportation Plans

State, regional, and county transportation plans have been reviewed for their applicability to the Town of Iola, and no state or regional plans include improvements that impact the town. Two projects planned by Waupaca County will impact the town.

As identified in the Waupaca County Five-Year Financial Management Plan, the county is planning to reclaim, shape, and pave County Highway J from County Highway G to County Highway C in 2008. The county is also planning to reclaim, shape, and pave County Highway G from County Highway J to Flaata Road along the town's eastern border in 2007. The town has planned primarily for Agriculture and Woodland Transition along these highway corridors. Potential land use conflicts along this corridor should be monitored, as these highway improvements may increase the mobility of the road and the desirability of the adjacent lands as building sites.

3.4 Transportation Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Provide a safe, efficient, and cost effective transportation system for the movement of people and goods.

Objectives

- 1.a. Balance competing community desires (i.e., scenic beauty, abundant wildlife, direct highway access, etc.) with the need to provide for safe roads, intersections, rail crossings, and other transportation features.
- 1.b. Reduce accident exposure by improving deficient roadways.
- 1.c. Manage driveway access location and design to ensure traffic safety, provide adequate emergency vehicle access, and prevent damage to roadways and ditches.
- 1.d. Require developers to bear the entire cost for the improvement or construction of roads needed to serve new development.
- 1.e. Guide new growth to existing road systems that can accommodate the increased traffic so that new development does not financially burden the community or make inefficient use of tax dollars.
- 1.f. Monitor the effectiveness of existing, and opportunities for new, shared service agreements for providing local road maintenance.
- 1.g. Maximize dollars from the State.

Goal 2 Develop a transportation system that effectively serves existing land uses and meets anticipated demand.

Objectives

- 2.a. Work to achieve a traffic circulation network that conforms to the planned functional classification of roadways.
- 2.b. Direct future residential, commercial, and industrial development to roadways capable of accommodating resulting traffic.

3.5 Transportation Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Position

- T1 Roads that provide access to multiple improved properties shall be built to town standards as a condition of approval for new development (Source: Strategy T1, T3).
- T2 Developers shall bear the cost of constructing new roads to town standards before they are accepted as town roads (Source: Strategy T1).
- When new access points or intersections are created, intersecting access points should generally align directly opposite each other (rather than offset from each other) to form a single intersection and have an intersection angle of 90 degrees (Source: Strategy T4).
- T4 Dead-end roads and cul-de-sacs should be avoided to the extent practicable and allowed only where physical site features prevent connection with existing or planned future roadways (Source: Strategy T6).

Policies: Town Directive

A five-year road improvement plan shall be maintained and annually updated to identify and prioritize road improvement projects as well as identify potential funding sources (Source: Strategy T5).

Policies: Development Review Criteria

- Development proposals should provide the community with an analysis of the potential transportation impacts including, but not necessarily limited to, potential road damage and potential traffic impacts. The depth of analysis required by the community will be appropriate for the intensity of the proposed development (Source: Strategy T1, LU9).
- The development of new or improved access points to local roads shall meet town standards for:
 - Minimum distance between access points
 - Maximum number of access points per parcel

- Minimum site distance
- Minimum intersection spacing
- Minimum driveway surface width and construction materials (Source: Strategy T2, T3, T4).
- T8 Residential subdivisions and non-residential development proposals should be designed to include:
 - A safe and efficient system of internal circulation for vehicles and pedestrians.
 - Safe and efficient external collector streets where appropriate.
 - Safe and efficient connections to arterial roads and highways where applicable.
 - Cul-de-sacs or dead-ends, only where connections to other streets are not possible or temporarily where the right-of-way has been developed to the edge of the property for a future connection to adjacent development (Source: Strategy T2, T6, T7, LU9).
- T9 New development shall be placed on the landscape in a fashion that does not block potential road extensions (Source: Strategy T6).
- T10 New residential and commercial development should be preferred within 300 feet of collector and arterial roads (Source: Strategy ANC4).

Recommendations

- Actively pursue all available funding, especially federal and state sources, for needed transportation facilities (Source: Strategy T1).
- Modify the applicable land division ordinance to require the execution of a development agreement whenever public roads or other infrastructure are included in a development. Create a standard development agreement that includes provisions for financial assurance, construction warranties, construction inspections, and completion of construction by the town under failure to do so by the developer (Source: Strategy T1).
- Adopt town road construction specifications that include modern requirements for road base, surfacing, and drainage construction. Construction specifications should be adjustable based on the planned functional classification or expected traffic flow of a roadway (Source: Strategy T1).
- Modify the driveway ordinance to implement access control policies and implement emergency vehicle access policies (Source: Strategy T2 and T3).
- Utilize the PASER system to update the road improvement plan (Source: Strategy T5).

3.6 Transportation Programs

For descriptions of transportation programs potentially available to the community, refer to the *Transportation* element of the *Waupaca County Inventory and Trends Report*.

Utilities and Community Facilities

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4. Utilities and Community Facilities

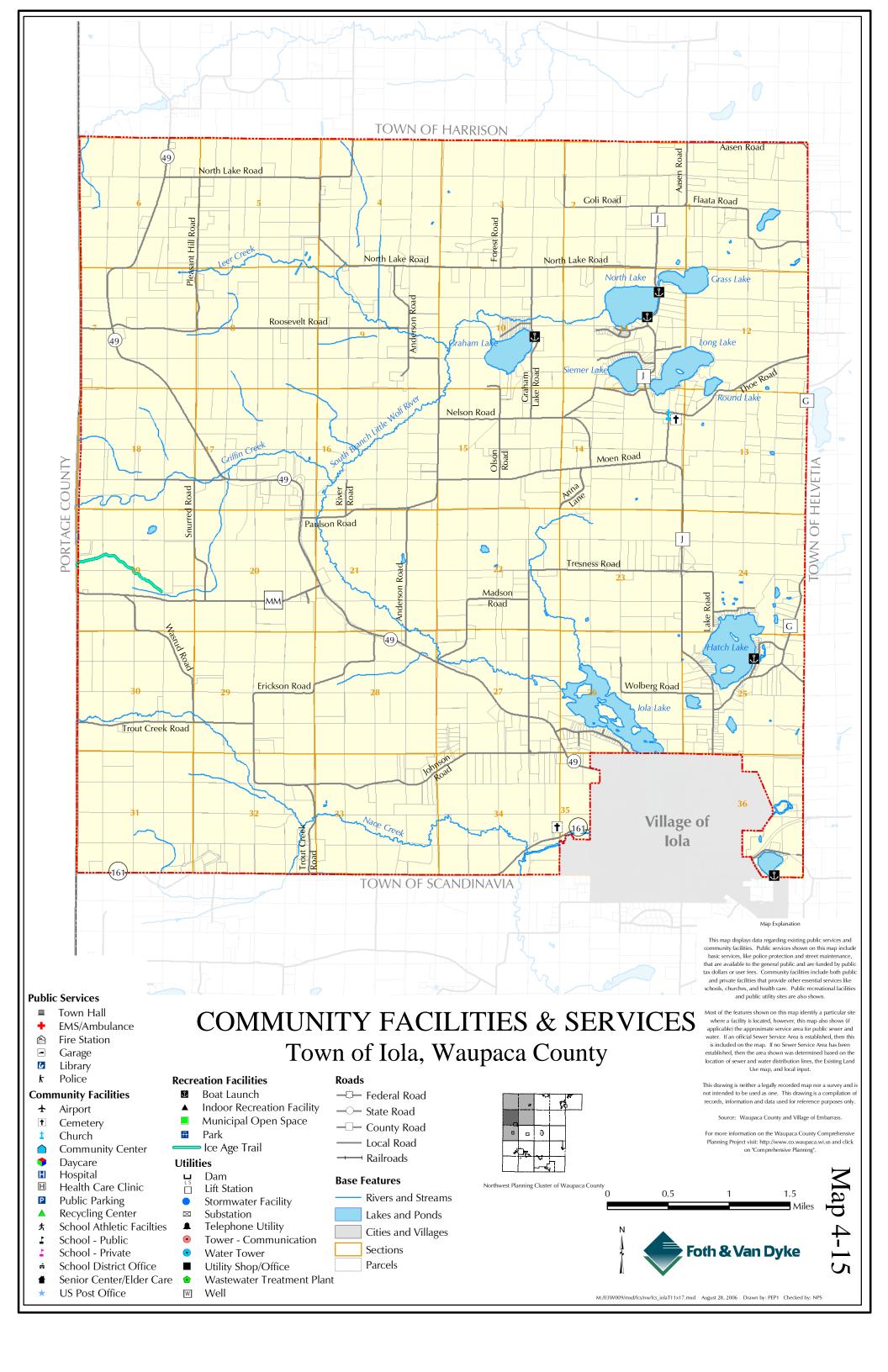
4.1 Utilities and Community Facilities Plan

Efficient provision of high quality community facilities and services impacts property values, taxes, and economic opportunities, and contributes to the quality of life in the Town of Iola. Local features such as parks, schools, utilities, and protective services help define a community. These facilities and services require substantial investment as supported by the local tax base, user fees, and impact fees. As a result, their availability is determined both by public demand for those facilities and services, and by a community's ability to pay for them. Therefore, potential impacts on the cost and quality of utilities and community facilities need to be considered when making decisions concerning the future conservation and development of the Town of Iola.

For further detail on existing utilities and community facilities in the Town of Iola and Waupaca County, please refer to Chapter 4 of the *Inventory and Trends Report*. Map 4-15 displays the locations of existing community facilities and services found in the town.

The Town of Iola's plan for community facilities focuses on maintenance of existing facilities in the short term. In the long term, searching out efficiencies by working more with neighbors is desirable. The cost of providing services to new development was a significant concern throughout the planning process. Goals, objectives, and policies have been established that suggest developers will be required to bear many of the costs related to expansion of facilities.

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4.2 Planned Utility and Community Facility Improvements

Comprehensive planning includes identifying the need for expansion, construction, or rehabilitation of utilities and community facilities. In addition to infrastructure needs, there are also service level needs that may arise in the community. For example, additional police service, need for a building inspector, or additional park and recreation services may become necessary.

The Town of Iola has determined that the following utilities, facilities, and services will need expansion, construction, rehabilitation, or other improvement over the planning period. Projects are identified as short-term (1-5 years) and long-term (6-20 years), and if associated with a specific location in the community, are shown on Map 4-37.

Administrative Facilities and Services

Refer to Section 4.2 of *Appendix UCF* of the *Inventory and Trends Report* for information on existing administrative facilities and services in the Town of Iola.

Short Term

• Facilities in this area are generally anticipated to be adequate to meet short term needs.

Police Services

Refer to Section 4.3 of *Appendix UCF* of the *Inventory and Trends Report* for information on existing police services in the Town of Iola.

Short Term

• Existing services in this area (i.e., Sheriff's Department) are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area (i.e., Sheriff's Department) are generally anticipated to be adequate to meet long term needs.

Fire Protection and EMT/Rescue Services

Refer to Section 4.3 of the *Inventory and Trends Report* for information on existing fire and emergency medical/rescue services.

Short Term

• Existing services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

Continue to look for consolidation opportunities to improve services and control costs.

Schools

Refer to Section 4.4 of the *Inventory and Trends Report* for information on the schools that serve the Town of Iola.

Short Term

• Existing services in this area (provided by the Iola-Scandinavia School District) are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area (provided the Iola-Scandinavia School District) are generally anticipated to be adequate to meet long term needs.

Libraries, Cemeteries, and Other Quasi-Public Facilities

Refer to Section 4.5 of the *Inventory and Trends Report* for information on existing libraries, post offices, and private recreational facilities in Waupaca County. Refer to Section 4.5 of *Appendix UCF* of the *Inventory and Trends Report* for information on churches and cemeteries in the Town of Iola.

Short Term

• Existing services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area are generally anticipated to be adequate to meet long term needs.

Parks and Recreation

Refer to Section 4.6 of *Appendix UCF* of the *Inventory and Trends Report* for information on existing park and recreational facilities in the Town of Iola.

Short Term

• Existing facilities in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Develop a long-term park and recreation plan.

Solid Waste and Recycling

Refer to Section 4.7 of *Appendix UCF* of the *Inventory and Trends Report* for information on existing solid waste and recycling service in the Town of Iola.

Short Term

• Existing facilities and services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing facilities and services in this area are generally anticipated to be adequate to meet long term needs.

Sanitary Sewer Service

Refer to Section 4.9 of the *Inventory and Trends Report* for information on sanitary sewer service in Waupaca County.

Short Term

• Existing services in this area (i.e., no public sewer service) are generally anticipated to be adequate to meet short term needs.

Long Term

• The town should work with the Village to consider developing a sanitary district near the Village to enable provision of service in the town.

Private On-Site Wastewater Treatment Systems (POWTS)

Refer to Section 4.10 of the *Inventory and Trends Report* for information on private on-site wastewater treatment systems (POWTS) in Waupaca County.

Short Term

• Existing services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area are generally anticipated to be adequate to meet long term needs.

Public Water

Refer to Section 4.11 of the *Inventory and Trends Report* for information on public water supply in Waupaca County.

Short Term

• Existing services in this area (i.e., no public water) are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area (i.e., no public water) are generally anticipated to be adequate to meet long term needs.

Stormwater Management

Refer to Section 4.12 of the *Inventory and Trends Report* for information on stormwater management in the Town of Iola.

Short Term

• Existing services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area are generally anticipated to be adequate to meet long term needs.

Health Care and Child Care Facilities

Refer to Sections 4.14 and 4.15 of the *Inventory and Trends Report* for information on health care and child care facilities in Waupaca County.

Short Term

• Existing services in this area (provided within the Village) are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area (provided within the Village) are generally anticipated to be adequate to meet long term needs.

Local Roads and Bridges

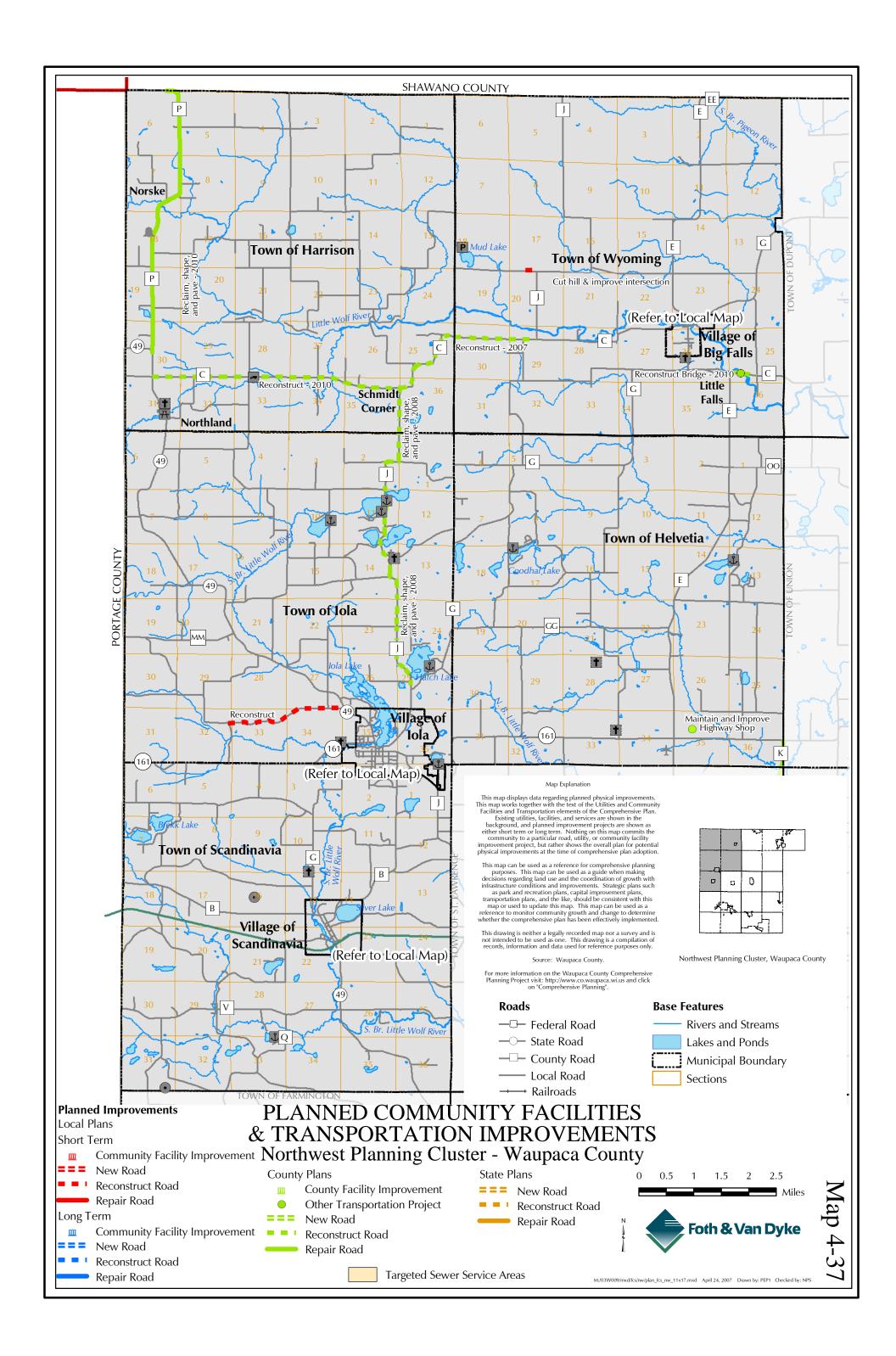
Refer to the *Transportation* element of this plan and the *Transportation* element of the *Inventory* and *Trends Report* for information on roads and bridges in Waupaca County.

Short Term

• Existing services in this area are generally anticipated to be adequate to meet short term needs.

Long Term

• Existing services in this area are generally anticipated to be adequate to meet long term needs.



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4.3 Utilities and Community Facilities Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Maintain and improve the quality and efficiency of town government, facilities, services, and utilities.

Objectives

- 1.a. Monitor the adequacy of public utilities to accommodate anticipated future growth and desired economic development.
- 1.b. Consider the potential impacts of development proposals on the cost and quality of community facilities and services, and balance the need for community growth with the cost of providing services.
- 1.c. Improve the efficiency of the delivery of community services and operation of community facilities.
- 1.d. Ensure that fire and emergency service levels are appropriate for the existing and future needs and demands of the town and its land uses.
- 1.e. Seek increased levels of police and other law enforcement in the town.
- 1.f. Explore opportunities to provide or improve town facilities, equipment, and services cooperatively with neighboring communities.
- 1.g. Require developers to bear the cost of facilities, services, and utilities that result from their development.

Goal 2 Promote a variety of recreational opportunities within the community.

Objectives

- 2.a. Assess the adequacy of park and recreational facilities to accommodate existing residents and anticipated future growth.
- 2.b. Explore opportunities to work with service clubs and organizations for the maintenance and development of recreational facilities and activities.
- 2.c. Maintain and improve existing public access to waterways.
- 2.d. Consider the continued viability and quality of recreational pursuits when reviewing development proposals and making land use decisions.
- 2.e. Support efforts to acquire additional public recreational lands and create additional public recreational trails when they are consistent with the town's comprehensive plan.
- 2.f. Require developers to bear the cost of providing and maintaining recreational facilities that result from their development.

Goal 3 Ensure proper disposal of wastewater to protect groundwater and surface water resources.

Objectives

- 3.a. Consider the capacity of the soil to treat wastewater and the potential impacts to groundwater when reviewing a proposed development,
- 3.b. Explore alternative wastewater treatment options (i.e., new technologies, group sanitary systems, public sewer, etc.) where appropriate.

Goal 4 Ensure that roads, structures, and other improvements are reasonably protected from flooding.

Objectives

- 4.a. Support the preservation of natural open spaces that minimize flooding such as wetlands and floodplains.
- 4.b. Consider the potential impacts of development proposals on the adequacy of existing and proposed stormwater management features including stormwater storage areas, culverts, ditches, and bridges.
- 4.c. Prevent increased runoff from new developments to reduce potential flooding and flood damage.
- 4.d. Encourage the use of stormwater management practices to abate non-point source pollution and address water quality.

Goal 5 Promote effective solid waste disposal and recycling services and systems that protect the public health, natural environment, and general appearance of land uses within the community.

Objectives

- 5.a. Increase community and citizen involvement in decisions involving the type, location, and extent of disposal facilities and services.
- 5.b. Require major developments to adequately address solid waste disposal and recycling needs.
- 5.c. Increase collection opportunities for the proper recycling and disposal of unique (i.e., tires, white goods, etc.) and/or hazardous wastes.

4.4 Utilities and Community Facilities Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Position

- UCF1 A proportional share of the cost of improvement, extension, or construction of public facilities shall be borne by those whose land development and redevelopment actions made such improvement, extension, or construction necessary (Source: Strategy UCF1).
- UCF2 New telecommunication antennas and other devices shall be placed on existing towers to the maximum extent possible (Source: Strategy UCF8).
- UCF3 New utility systems should be required to locate in existing rights-of-way whenever possible (Source: Strategy ANC4, ANC5, LU2).
- UCF4 All unsewered subdivisions shall be designed to protect the immediate groundwater supply through the proper placement and operation of private wells and on-site wastewater treatment systems (Source: Strategy ANC4).
- UCF5 Solid and hazardous waste handling and disposal sites shall be located and designed to cause no harm to surface water and groundwater. They should be located outside of municipal wellhead protection areas and in areas of low to moderate groundwater contamination risk (Source: Strategy ANC4).

Policies: Development Review Criteria

- UCF6 Commercial development proposals should provide an assessment of potential impacts to the cost of providing community facilities and services (Source: Strategy UCF1, ED3).
- UCF7 Proposed telecommunication, wind energy, and other utility towers shall address potential impacts on surrounding residential properties, alternative tower locations, setbacks from highways and other structures, provisions for abandonment, property access, lighting, and site security (Source: Strategy LU9).

- UCF8 Planned utilities, public facilities, and roads should be designed to limit the potential negative impacts to agricultural lands and operations; to natural resources such as shoreline areas, wetlands, floodplains, wildlife habitat, woodlands, existing vegetation, and existing topography; and, to rural character as defined by locally significant landmarks, scenic views and vistas, rolling terrain, undeveloped lands, farmlands and woodlands, aesthetically pleasing landscapes and buildings, limited light pollution, and quiet enjoyment of these surroundings (Source: Strategy ANC1, ANC2, ANC4, ANC5, LU2).
- UCF9 Development proposals shall address stormwater management, construction site erosion control, and potential increased risk of flooding (Source: Strategy ANC4).
- UCF10 Solid or hazardous waste disposal, transfer, or handling facilities shall be designed to protect surface water and groundwater quality (Source: Strategy LU9).
- UCF11 Solid or hazardous waste disposal, transfer, or handling facilities shall be located in areas where conflicts with existing or planned land uses can be minimized or mitigated (Source: Strategy LU9).
- UCF12 New residential and commercial development should not be located within 1,000 feet of public lands (Source: Strategy ANC4).

Recommendations

- Modify the applicable land division ordinance to require the execution of a development agreement whenever public infrastructure is included in a development. Create a standard development agreement that includes provisions for financial assurance, construction warranties, construction inspections, and completion of construction by the town under failure to do so by the developer (Source: Strategy UCF1).
- Modify existing land division ordinances to comply with Wisconsin Act 477 regarding exactions for parks and recreational facilities (Source: Strategy UCF1).
- Annually review intergovernmental agreements for their effectiveness and efficiency (Source: Strategy UCF3).
- Evaluate fire protection staffing, training, and equipment needs annually (Source: Strategy UCF5).

4.5 Utilities and Community Facilities Programs

For descriptions of utilities and community facilities programs potentially available to the community, refer to the *Utilities and Community Facilities* element of the *Waupaca County Inventory and Trends Report*.

Agricultural, Natural, and Cultural Resources

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Agricultural, Natural, and Cultural Resources

5.1 Agricultural, Natural, and Cultural Resources Plan

Land development patterns are directly linked to the agricultural, natural, and cultural resource base of a community. This resource base has limitations with respect to the potential impacts of development activities. Development should be carefully adjusted to coincide with the ability of the agricultural, natural, and cultural resource base to support the various forms of urban and rural development. If a balance is not maintained, the underlying resource base may deteriorate in quality. Therefore, these features need to be considered when making decisions concerning the future conservation and development of the Town of Iola. For further detail on agricultural, natural, and cultural resources in the Town of Iola and Waupaca County, please refer to Chapter 5 of the *Inventory and Trends Report*.

Agricultural Resources

According to the Existing Land Use Map (Map 8-15) there were 6,209 acres of farmland in the town in 2004 (28.1%), many of which were irrigated. A variety of agriculture operations conduct business in the town, including but not limited to beef cattle, cash crop, and dairy farms. The town feels that most farmland, with the exception of irrigated agriculture land, will be targeted for development because agriculture is transitioning out of the town. This sentiment is reflected in the preferred land use plan (refer to the *Land Use* element) as most of the town's agricultural lands have been mapped for Agriculture and Woodland Transition (AWT). The AWT land use classification seeks to allow farming to exist in the interim with the long term goal of converting the land to some developed use or to hobby farms, recreational lands, and the like.

Natural and Cultural Resources

The Town of Iola's plan for natural and cultural resources generally involves actively considering the impacts of growth and development on these resources. The town is blessed with these resources as over half of the community is forested and almost 15% is wetland. Furthermore, over 1,000 acres of surface water provide for tremendous recreational opportunities. This includes the famed Little Wolf River system and many trout streams. Portions of the Town of Iola are included in a WDNR Land Legacy Place known as the Sand Country Trout Streams.

The principle component of the community's plan to protect natural and cultural resources involves the preferred land use classifications (refer to the *Land Use* element). Much of the community has been classified as Resource Protection (RP), generally the wetlands and floodplains. The RP land use classification seeks to preserve valued natural and cultural resources by preventing development that would negatively impact the quality of these resources. Additionally, much of the community has been placed in the Private Recreation and

Forestry Enterprise (PVRF) classification. Development would be allowed in these areas at a low density relative to the rest of the community.

5.2 Agricultural, Natural, and Cultural Resources Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Maintain the viability, operational efficiency, and productivity of the town's agricultural resources for current and future generations.

Objectives

- 1.a. Protect productive farmland from conflicts with non-agricultural uses.
- 1.b. Allow for farming expansion in areas where conflict with existing residential land uses can be prevented.
- 1.c. Protect the investments made, in both public infrastructure (roads) and private lands and improvements, that support the agricultural industry.
- 1.d. Increase awareness relative to the importance of protecting the viability of the local agricultural industry.
- 1.e. Explore opportunities to allow farmers and farmland owners to secure financial benefits for the preservation of farmland.
- 1.f. Encourage farmers to follow Best Management Practices to minimize erosion and groundwater and surface water contamination.

Goal 2 Balance future development with the protection of natural resources.

Objectives

- 2.a. Consider the potential impacts of development proposals on groundwater quality and quantity, surface water quality, air quality, open space, wildlife habitat, and woodlands.
- 2.b. Direct future growth away from wetlands, floodplains, steep slopes, and areas of exposed bedrock.
- 2.c. Promote the utilization of public and non-profit resource conservation and protection programs such as Managed Forest Law (MFL), Conservation Reserve Program (CRP), and conservation easements.

Goal 3 Protect groundwater quality and quantity.

Objectives

- 3.a. Decrease sources of non-point source water pollution.
- 3.b. Support data collection and monitoring efforts that further the understanding of factors influencing the quantity, quality, and flow patterns of groundwater.

Goal 4 Preserve surface water quality including lakes, ponds, flowages, rivers, and streams.

Objectives

- 4.a. Decrease sources of point source and non-point source water pollution.
- 4.b. Encourage the preservation of natural buffers and building setbacks between intensive land uses and surface water features.
- 4.c. Identify and develop partnerships with local residents, other communities, Waupaca County, lake and river organizations, and state agencies to address surface water quality degradation.

Goal 5 Preserve open space areas for the purpose of protecting related natural resources including wildlife habitat, wetlands, and water quality.

Objectives

- 5.a. Manage growth to protect large, interconnected natural corridors.
- 5.b. Manage growth to protect small, isolated areas with aesthetic qualities that contribute to community character.

Goal 6 Preserve and protect woodlands and forest resources for their economic, aesthetic, and environmental values.

Objectives

- 6.a. Conserve large contiguous wooded tracts in order to reduce forest fragmentation, maximize woodland interiors, and reduce the edge/area ratio.
- 6.b. Consider the use of conservation land division design, which reduces further forest fragmentation.
- 6.c. Actively manage the deer population to help prevent negative impacts to forest resources, such as stunted regeneration of hardwoods.

Goal 7 Balance future needs for the extraction of mineral resources with potential adverse impacts on the community.

Objectives

- 7.a. Encourage the registration of known economically viable non-metallic mineral deposits.
- 7.b. Promote the consistent regulation of extraction operations to minimize adverse impacts on adjacent land uses and to ensure proper site reclamation.
- Goal 8 Preserve rural character as defined by scenic beauty, a variety of landscapes, curved roads, attractive design of buildings and landscaping, undeveloped lands, farms, small businesses, and quiet enjoyment of these surroundings.

Objectives

8.a. Consider the potential impacts of development proposals on those features that the town values as a part of its character and identity.

8.b. Discourage rural blight including the accumulation of junk vehicles, poorly maintained properties, and roadside litter.

Goal 9 Preserve significant historical and cultural lands, sites, and structures that contribute to community identity and character.

Objectives

- 9.a. Work cooperatively with historical societies to identify, record, and protect community features with historical or archaeological significance.
- 9.b. Consider the potential impacts of development proposals on historical and archaeological resources.
- 9.c. Encourage efforts that promote the history, culture, and heritage of the town.

5.3 Agricultural, Natural, and Cultural Resources Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Position

- ANC1 Conservation design should be utilized in proposed major land divisions to minimize the negative impacts to agriculture and natural resources while accommodating residential development (Source: Strategy ANC1, ANC3, LU6, ANC4).
- ANC2 Conservation design should be utilized in proposed major land divisions to minimize the negative impacts to rural character including natural resources, green space, farmland, woodlands, and scenic beauty while accommodating residential development (Source: Strategy ANC5).

- ANC3 New residential development will not be allowed in areas planned for forestry enterprise as identified by PVRF preferred land use classification (Source: Strategy LU1).
- ANC4 The Town of Iola permits properly conducted agricultural operations. Owners of property in areas planned AWT or adjacent to such areas should expect that they will be subject to conditions arising from such agricultural operations. Conditions may include, but are not limited to exposure to: noise; lights; fumes; dust; smoke; insects; chemicals; machinery operations, including aircraft, during any hour of day or night; storage and land application of manure; and application by spraying or other means of chemical pesticides, fertilizers, and other soil amendments. The conditions described may occur as a result of any agricultural operation which is in conformance with accepted customs, standards, laws and regulations. Residents in and adjacent to agricultural areas should be prepared to accept such conditions as a normal and necessary aspect of living in an area with a strong rural character and an active agricultural sector (Source: Strategy ANC2).
- ANC5 Wisconsin Department of Natural Resources Best Management Practices should be utilized to the maximum extent possible for activities approved in the town's forests and wetlands (Source: Strategy ANC4).

Policies: Development Review Criteria

- ANC6 Land divisions approved in areas designated with the preferred land use classifications of AWT shall bear the right–to-farm policy on the face of the recording instrument (Source: Strategy ANC2).
- ANC7 Development proposals should provide the community with an analysis of the potential natural resources impacts including, but not necessarily limited to, potential impacts to wildlife, fish, groundwater quality and quantity, surface water, wetlands, floodplains, steep slopes, woodlands, and other existing vegetation (Source: Strategy ANC4).
- ANC8 Conservation land divisions in PVRF and RR areas shall be designed primarily to protect shoreline areas, wetlands, floodplains, wildlife habitat, woodlands, existing vegetation, and existing topography, and these features should take precedence over other features that could be protected in these locations (Source: Strategy ANC4, ANC5).
- ANC9 Conservation land divisions that incorporate Resource Protection (RP) areas shall be designed to protect the related natural resources (Source: Strategy ANC4, ANC5).
- ANC10 New non-farm residential development should be placed on the landscape in a fashion that prevents conflicts between agricultural and residential land uses (Source: Strategy ANC1, ANC2, ANC3, ANC5, LU2).

- ANC11 New development shall be placed on the landscape in a fashion that minimizes potential negative impacts to natural resources such as shoreline areas, wetlands, floodplains, and existing topography (Source: Strategy ANC4, ANC5, LU2).
- ANC12 New development should be placed on the landscape in a fashion that minimizes potential negative impacts to rural character as defined by locally significant landmarks, scenic views and vistas, rolling terrain, undeveloped lands, farmlands and woodlands, aesthetically pleasing landscapes and buildings, limited light pollution, and quiet enjoyment of these surroundings (Source: Strategy ANC5, LU2).
- ANC13 New development shall be placed on the landscape in a fashion that minimizes potential negative impacts to historic and archaeological sites (Source: Strategy LU2).
- ANC14 Development occurring within or near natural resources should incorporate those resources into the development rather than harm or destroy them (Source: Strategy ANC4, ANC5, LU2).
- ANC15 The establishment of new or expansion of existing animal agricultural operations that result in farms with more than 500 animal units shall not be allowed outside of areas targeted for agricultural expansion (Source: Strategy LU9).
- ANC16 The establishment of new or expansion of existing animal agricultural operations that result in farms with more than 500 animal units shall comply with performance standards for setbacks, odor management, waste and nutrient management, waste storage facilities, runoff management, and mortality management (Source: Strategy LU9).
- ANC17 The expansion or establishment of agricultural operations shall be preferred no closer than 300 feet of surface water (Source: Strategy ANC 6).
- ANC18 The expansion or establishment of agricultural operations shall be preferred no closer than 300 feet of wetlands or floodplains. (Source: Strategy ANC 6)

Recommendations

- Utilize a 1,000 foot minimum setback for non-farm residential development to achieve the preservation of the right-to-farm and preservation of active farms (Source: Strategy ANC2 and ANC3).
- Maintain an up to date inventory of active farms, feedlots, and manure storage facilities (Source: Strategy ANC2).
- Modify the town land division ordinance to better achieve the protection of natural resources and green space and the protection of rural character (Source: Strategy ANC4 and ANC5).

- Work with Waupaca County to modify county zoning and land division ordinances to achieve the protection of natural resources and green space (Source: Strategy ANC4).
- Utilize a combination of minimum and maximum residential lot size and maximum density strategies to achieve the protection of natural resources and green space and protection of rural character (Source: Strategy ANC4).
 - ▶ PVRF: One unit per 10 acres at a minimum, but could be as restrictive as one unit per 80 acres, for example. Maximum residential lot size of two acres, the use of conservation or cluster land division design (refer to Appendix A), and a maximum development density strategy are strongly encouraged. Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
 - AWT: Minimum lot size requirement of five acres. Smaller lots could be allowed with conservation or cluster land division design (refer to Appendix A). Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
 - ▶ RR: A maximum density of one unit per acre, but minimum lot size requirements could range from one to five acres with emphasis on the lower end of this range. Smaller lots could be allowed with conservation or cluster design.
- Require major land divisions, conditional uses, and other substantial development projects to submit an assessment of potential natural resource impacts and multiple site development alternatives as part of the development review process (Source: Strategy ANC4).
- Utilize site planning and limits of disturbance regulations to protect natural resources and green space and protect rural character by reducing the visual impacts of development (Source: Strategy ANC4 and ANC5).
- Work with Waupaca County to modify the county zoning ordinances to create target areas for forestry enterprise (Source: Strategy ANC7).

5.4 Agricultural, Natural, and Cultural Resources Programs

For descriptions of agricultural, natural and cultural resources programs potentially available to the community, refer to the *Agricultural, Natural and Cultural Resources* element of the *Waupaca County Inventory and Trends Report*.

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Economic Development

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6. Economic Development

6.1 Economic Development Plan

Economic development planning is the process by which a community organizes, analyzes, plans, and then applies its energies to the tasks of improving the economic well-being and quality of life for those in the community. Issues and opportunities in the Town of Iola related to economic development include enhancing the community's competitiveness for attracting and retaining businesses, establishing commercial and industrial development policies, encouraging sustainable development, creating jobs, increasing wages, enhancing worker training, and improving overall quality of life. All of these issues affect residents of the Town of Iola and are addressed directly or indirectly in the comprehensive plan.

The reason to plan for economic development is straight-forward - economic development provides income for individuals, households, farms, businesses, and units of government. It requires working together to maintain a strong economy by creating and retaining desirable jobs which provide a good standard of living for individuals. Increased personal income and wealth increases the tax base, so a community can provide the level of services residents expect. A balanced, healthy economy is essential for community well-being. Well planned economic development expenditures are a community investment. They leverage new growth and redevelopment to improve the area. Influencing and investing in the process of economic development allows community members to determine future direction and guide appropriate types of development according to their values.

Successful plans for economic development acknowledge the importance of:

- Knowing the region's economic function in the global economy
- Creating a skilled and educated workforce
- Investing in an infrastructure for innovation
- Creating a great quality of life
- Fostering an innovative business climate
- Increased use of technology and cooperation to increase government efficiency
- Taking regional governance and collaboration seriously

The Town of Iola's plan for economic development reflects the likelihood that it will continue to become a bedroom community, and that little physical economic development beyond what already exists will occur in farming, forestry, manufacturing, or commercial development. The community is keenly aware that over half of its residents are employed in construction, manufacturing, or education/health and human services, which primarily exist outside of the community. The town continues to plan for the surrounding urban areas to be the major source of resident employment. Providing quality, affordable places to live is a role the community plans to play in the regional economy. Furthermore, the town plans to provide attractive natural resources that fuel the tourism industry.

6.2 Economic Characteristics Summary

This section provides detail on educational attainment and employment in the Town of Iola. For further information on economic development in the Town of Iola and Waupaca County, please refer to Chapter 6 of the *Inventory and Trends Report*.

Educational Attainment

Table 6-1 displays the educational attainment level of Waupaca County and Town of Iola residents who were age 25 and older in 2000. The educational attainment level of persons within a community can provide insight into household income, job availability, and the economic well being of the community. Lower educational attainment levels in a community can be a hindrance to attracting certain types of businesses, typically those that require highly specialized technical skills and upper management positions.

Table 6-1
Educational Attainment of Persons Age 25 and Over, Waupaca County and Town of Iola, 2000

	T. Io	ola	Waupaca	County
		Percent of		Percent of
Attainment Level	Number	Total	Number	Total
Less than 9th grade	23	3.9%	2,175	6.3%
9th grade to 12th grade, no diploma	62	10.6%	3,847	11.1%
High school graduate (includes equivalency)	230	39.4%	15,148	43.6%
Some college, no degree	136	23.3%	6,333	18.2%
Associate degree	28	4.8%	2,067	6.0%
Bachelor's degree	81	13.9%	3,716	10.7%
Graduate or professional degree	24	4.1%	1,440	4.1%
Total Persons 25 and over	584	100.0%	34,726	100.0%

Source: U.S. Bureau of the Census, STF-3, 2000.

Educational attainment for the Town of Iola as measured in 2000 was slightly higher than that of the county. Compared to Waupaca County as a whole, a larger proportion of people in the town have a high school graduate or higher level of attainment. A slightly smaller proportion have associate degrees but a larger proportion have bachelor degrees. These data suggest that Town of Iola residents are well equipped to participate in all levels of the local and regional workforce.

Employment by Industry

The employment by industry within an area illustrates the structure of the economy. Historically, the State of Wisconsin has had a high concentration of employment in manufacturing and agricultural sectors of the economy. More recent state and national trends indicate a decreasing concentration of employment in the manufacturing sector while

employment within the services sector is increasing. This trend can be partly attributed to the aging of the population and increases in technology.

Table 6-2 displays the number and percent of employed persons by industry group in the Town of Iola, Waupaca County, and the State of Wisconsin for 2000.

Table 6-2
Employment by Industry, Town of Iola, Waupaca County, and
Wisconsin, 2000

	T. Iol	la	Waupaca (County
·		Percent of		Percent of
Industry	Number	Total	Number	Total
Agriculture, forestry, fishing and hunting, and mining	39	9.1%	1,216	4.8%
Construction	23	5.4%	1,686	6.6%
Manufacturing	107	25.0%	7,393	29.1%
Wholesale trade	19	4.4%	721	2.8%
Retail trade	34	7.9%	2,624	10.3%
Transportation and warehousing, and utilities	14	3.3%	942	3.7%
Information	25	5.8%	900	3.5%
Finance, insurance, real estate, and rental and leasing	24	5.6%	1,092	4.3%
Professional, scientific, management, administrative,				
and waste management services	18	4.2%	950	3.7%
Educational, health and social services	86	20.1%	4,552	17.9%
Arts, entertainment, recreation,				
accommodation and food services	17	4.0%	1,652	6.5%
Other services (except public administration)	4	0.9%	883	3.5%
Public administration	18	4.2%	759	3.0%
Total	428	100.0%	25,370	100.0%

Source: U.S. Bureau of the Census, STF-3, 2000.

Of the 428 Town of Iola residents employed in 2000, most worked in the manufacturing, the educational, health and social services, and the agriculture, forestry, fishing and hunting, and mining sectors. The breakdown of employment by industry sector in the town is similar to that of Waupaca County as a whole, but has some key distinctions. A notably larger share of town employment occurs in the agriculture, forestry, fishing and hunting, and mining, the wholesale trade, and the information sectors. These are a reflection of the unique forest resource base the unique employers found in the northwest region of Waupaca County.

Employment by Occupation

The previous section, employment by industry, described employment by the type of business or industry, or sector of commerce. What people do, or what their occupation is within those sectors provides additional insight into the local and county economy. This information is displayed in Table 6-3.

Table 6-3
Employment by Occupation, Town of Iola, Waupaca County, and
Wisconsin, 2000

	T.]	Iola	Waupac	a County
		Percent of		Percent of
Occupation	Number	Total	Number	Total
Management, professional, and related occupations	145	33.9%	6,438	25.4%
Service occupations	46	10.7%	3,710	14.6%
Sales and office occupations	94	22.0%	5,456	21.5%
Farming, fishing, and foresty occupations	17	4.0%	403	1.6%
Construction, extraction, and				
maintenance occupations	44	10.3%	2,592	10.2%
Production, transportation, and				
material moving occupations	82	19.2%	6,771	26.7%
Total	428	100.0%	25,370	100.0%

Source: U.S. Bureau of the Census, STF-3, 2000.

Employment by occupation in the Town of Iola is somewhat different than that of Waupaca County. Compared to the county as a whole, a substantially larger share of the town is employed in the management, professional, and related occupations. A notably smaller proportion of the town is employed in service occupations and in production, transportation, and material moving occupations. These differences are expected given the town's educational attainment levels.

6.3 Strengths and Weaknesses Analysis

A determination of the strengths and weaknesses of the Town of Iola and its economy provide some initial direction for future economic development planning. Strengths should be promoted, and new development that fits well with these features should be encouraged. Weaknesses should be improved upon or further analyzed, and new development that would exacerbate weaknesses should be discouraged. The economic strengths and weaknesses of the town are as follows:

Strengths

- Natural Resources
- Elementary and Secondary Schools
- U.S., State, County and Local Road Networks
- Fox Valley Technical College Campuses
- Fox Valley Workforce Development
- Chambers of Commerce
- Skilled and Experienced Workforce
- Electric Infrastructure
- Communications Infrastructure
- Waupaca County Economic Development Corp.

- Wisconsin Department of Commerce Programs
- Wisconsin Department of Transportation Programs
- County and Local Governments
- Revolving Loan Funds
- Tourism Industry
- Dairy Industry

Weaknesses

- Risk Averse Nature of Residents
- Perception of Tax Climate
- Small Percentage of Workforce with Bachelors or Graduate Degrees
- Corporate Headquarters Located Outside County/Region for Several Major Employers
- Aging Workforce

6.4 Desired Business and Industry

Similar to most communities in Waupaca County, the Town of Iola would welcome most economic opportunities that do not sacrifice community character or require a disproportionate level of community services per taxes gained. The categories or particular types of new businesses and industries that are desired by the community are generally described in the goals, objectives, and policies, and more specifically with the following. Desired types of business and industry in the Town of Iola include, but are not necessarily limited to:

- Business and light industry that retain the rural character of the community.
- Business and light industry that utilize high quality and attractive building and landscape design.
- Business and light industry that utilize well planned site design and traffic circulation.
- Businesses that provide essential services that are otherwise not available within the community, such as retail stores, personal services, and professional services.
- Home based businesses that blend in with residential land use and do not harm the surrounding neighborhood.
- Business and light industry that provide quality employment for local citizens.
- Business and light industry that support existing employers with value adding services or processes.
- Business and light industry that bring new cash flow into the community.
- Business and light industry that fill a unique niche in the town and complement economic development efforts in the Village of Iola.
- Business and light industry that capitalize on community strengths.
- Business and light industry that do not exacerbate community weaknesses.

6.5 Sites for Business and Industrial Development

No specific areas have been identified on the preferred land use map (Map 8-53) for business and industrial development in the Town of Iola. This reflects the community's belief that it will continue to become a bedroom community and that this type of development belongs primarily

in the Village of Iola. The most likely location for business development is along State Highway 161 to the east of the Village of Iola. If the demand presents itself, planning for this type of development along this corridor might become necessary. Home-based businesses would be allowed in the community.

Environmentally Contaminated Sites

Brownfields, or environmentally contaminated sites, may also be good candidates for clean-up and reuse for business or industrial development. The WDNR's Bureau of Remediation and Redevelopment Tracking System (BRRTS) has been reviewed for contaminated sites that may be candidates for redevelopment in the community. For the Town of Iola, as of March 2007, there were no sites identified by BRRTS as being located within the town and as being open or conditionally closed (indicating that further remediation may be necessary).

6.6 Economic Development Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Maintain, enhance and diversify the economy consistent with other community goals and objectives in order to provide a stable economic base.

Objectives

- 1.a. Maintain and support agriculture, manufacturing, tourism, and related support services as balanced components of the local economy.
- 1.b. Accommodate home-based businesses that do not significantly increase noise, traffic, odors, lighting, aesthetics, or would otherwise negatively impact the surrounding area.
- 1.c. Encourage efforts that distinguish and promote features unique to the town.
- 1.d. Promote the economic development of the region as a whole by supporting the efforts of the Waupaca County Economic Development Corporation.
- 1.e. Support business retention, expansion, and recruitment efforts that are consistent with the town's comprehensive plan.
- 1.f. Support local employment of area citizens, especially efforts that create opportunities for local youth.

6.7 Economic Development Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation

strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Directive

- ED1 The community should support new business development efforts that are consistent with the comprehensive plan (Source: Strategy ED1).
- ED2 The community should work with the Waupaca County Economic Development Corporation as a resource to achieve its economic development goals and objectives (Source: Strategy ED1).

Policies: Development Review Criteria

- ED3 New commercial and industrial development should employ site and building designs that include:
 - Attractive signage and building architecture
 - Shared highway access points
 - Screened parking and loading areas
 - Screened mechanicals
 - Landscaping
 - Lighting that does not spill over to adjacent properties
 - Efficient traffic and pedestrian flow (Source: Strategy ED3, LU10).

Recommendations

• Establish requirements for site plan approval of proposed commercial, single family residential, and multi-family residential developments (Source: Strategy ED3).

6.8 Economic Development Programs

For descriptions of economic development programs potentially available to the community, refer to the *Economic Development* element of the *Waupaca County Inventory and Trends Report*.

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Intergovernmental Cooperation

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7. Intergovernmental Cooperation

7.1 Intergovernmental Cooperation Plan

From cooperative road maintenance, to fire protection service districts, to shared government buildings, Waupaca County and its communities have a long history of intergovernmental cooperation. As social, economic, and geographic pressures affect change in the Town of Iola, the community will increasingly look to cooperative strategies for creative and cost-effective solutions to the problems of providing public services and facilities.

Intergovernmental cooperation is any arrangement by which officials of two or more jurisdictions coordinate plans, policies, and programs to address and resolve issues of mutual interest. It can be as simple as communicating and sharing information, or it can involve entering into formal intergovernmental agreements to share resources such as equipment, buildings, staff, and revenue. Intergovernmental cooperation can even involve consolidating services, consolidating jurisdictions, modifying community boundaries, or transferring territory. For further detail on intergovernmental cooperation in the Town of Iola and Waupaca County, please refer to Chapter 7 of the *Inventory and Trends Report*.

The Town of Iola's plan for intergovernmental cooperation is to utilize cooperative tools for the efficient delivery of community services and to maintain intergovernmental communication. The town generally has a good working relationship with surrounding communities. Specifically, the town wants to increase communication with the Village of Iola by meeting annually to discuss opportunities.

7.2 Inventory of Existing Intergovernmental Agreements

The Town of Iola is not currently party to any recorded intergovernmental agreements.

7.3 Analysis of the Relationship with School Districts and Adjacent Local Governmental Units

School Districts

The Town of Iola is located within the Iola-Scandinavia School District. Waupaca County and its communities maintain cooperative relationships with its school districts. Partnership between the county, municipalities, and schools is evidenced in the Waupaca County Charter School. Several school districts coordinate together in partnership with the Waupaca County Health and Human Services Department to provide this facility. Partnership between communities and schools is seen in the use of school athletic facilities that are open for use by community members. School districts have played a key role in the comprehensive planning project by allowing the use of their facilities. The county's high schools contained some of the only public spaces large enough to host the regional cluster meetings.

Adjacent Local Governments

The Town of Iola is not currently a party to any recorded intergovernmental agreements. An informal agreement to purchase fire equipment with surrounding communities dating back to 1957 continues to be exercised periodically amongst various partners depending on the situation. While the town has worked very well with the Village of Iola over the years, the village's extraterritorial power extends into the town. Although the village hasn't used that power in the past, its plan is ambitious and the potential for conflicts should be monitored.

7.4 Intergovernmental Opportunities, Conflicts, and Resolutions

Intergovernmental cooperation opportunities and potential conflicts were addressed as part of the comprehensive plan development process. The entire structure of the multi-jurisdictional planning process was established to support improved communication between communities and increased levels of intergovernmental coordination. Communities met together in regional clusters to develop their comprehensive plans in a process described in Chapter 1 of the *Inventory and Trends Report*.

The intent of identifying the intergovernmental opportunities and conflicts shown below is to stimulate creative thinking and problem solving over the long term. Not all of the opportunities shown are ready for immediate action, and not all of the conflicts shown are of immediate concern. Rather, these opportunities and conflicts may further develop over the course of the next 20 to 25 years, and this section is intended to provide community guidance at such time. The recommendation statements found in each element of this plan specify the projects and tasks that have been identified by the community as high priorities for action.

Opportunities

	Potential Cooperating Units of
Opportunity	Government
 Develop plan implementation ordinances and 	Waupaca County
other tools simultaneously	Town of Wyoming
	Town of Helvetia
	Town of Iola
	Town of Scandinavia
	Village of Big Falls
	Village of Iola
	Village of Scandinavia
 Assistance in rating and posting local roads for road maintenance and road improvement planning 	Waupaca County

Potential Cooperating Units	of
Government	

		rotential Cooperating Onlis of
	Opportunity	Government
•	Utilize a coordinated process to update and	Waupaca County
	amend the comprehensive plan	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Work with the school district to anticipate	Iola-Scandinavia School District
•	future growth, facility, and busing needs	
•	Share the use of school district recreational and	Iola-Scandinavia School District
	athletic facilities	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Share excess space at the town hall	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Share excess space at the town garage	Town of Wyoming
	arms that are marked as a second of	Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Share community staff	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia

		Potential Cooperating Units of
	Opportunity	Government
•	Share office equipment	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Share construction and maintenance equipment	Town of Wyoming
		Town of Helvetia
		Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Coordinate shared services or contracting for	Town of Wyoming
	services such as police protection, solid waste	Town of Helvetia
	and recycling, recreation programs, etc.	Town of Iola
		Town of Scandinavia
		Village of Big Falls
		Village of Iola
		Village of Scandinavia
•	Reduce conflict over boundary issues through	Village of Iola
	cooperative planning	7711 CT 1
•	Develop a boundary agreement with the	Village of Iola
	adjacent city or village	7711 CT 1
•	Obtain a greater share of the property tax	Village of Iola
	revenue for annexed lands	77111 C7 1
•	Obtain sewer and/or water service in areas	Village of Iola
	where higher density growth is planned	
•	Obtain sewer and/or water service in areas	Village of Iola
	where failing septic systems or well	
	contamination is an issue	
•	Reduce development pressure on productive	Village of Iola
	lands and rural character by directing growth to	
	urban areas	

entrance points

Improve the attractiveness of community

Waupaca County

Potential Conflicts and Resolutions

	Potential Conflict	Process to Resolve
•	Annexation conflicts between the town and the adjacent city or village	Distribution of plans and plan amendments to adjacent and overlapping governments
		Establishment of local Plan Commissions in every Waupaca County community - joint community Plan Commission meetings
		Continued meetings of the Core Planning Committee with representation from every Waupaca County community
•	Concern over too much intervention by	Adopt a local comprehensive plan
	Waupaca County and the state relative to local control of land use issues.	Take responsibility to develop, update, and administer local land use ordinances and programs
		Maintain communication with Waupaca County on land use issues
		Provide ample opportunities for public involvement during land use planning and ordinance development efforts
•	Siting of large livestock farms near incorporated areas	Towns to consider establishing an Agriculture/Urban Interface area that prevents new farms over 500 animal units from locating within ½ mile of incorporated areas
		Waupaca County to administer ACTP51 performance standards for livestock operations over 500 animal units
•	Residential development planned adjacent to agriculture or forestry enterprise areas across a town boundary	Distribution of plans and plan amendments to adjacent and overlapping governments
	real sector desired to the sector of the sec	Establishment of local Plan Commissions in every Waupaca County community - joint community Plan Commission meetings
		Continued meetings of the Core Planning Committee with representation from every Waupaca County community

	Potential Conflict	Process to Resolve
•	Concern over the ability or willingness of Waupaca County to implement the recommendations of town plans	Distribution of plans and plan amendments to adjacent and overlapping governments
	•	Continued meetings of the Core Planning
		Committee with representation from every Waupaca
		County community
		After plan adoption, a locally driven process to develop revisions to the county zoning and land division ordinances
•	Vastly different zoning and land division regulations from one town to the next	Distribution of plans and plan amendments to adjacent and overlapping governments
		After plan adoption, a locally driven process to develop revisions to the county zoning and land division ordinances
		Continued meetings of the Core Planning Committee with representation from every Waupaca County community
•	Low quality commercial or industrial building and site design along highway corridors, community entrance points, or other highly visible areas	Establishment of local Plan Commissions in every Waupaca County community - joint community Plan Commission meetings
		Continued meetings of the Core Planning Committee with representation from every Waupaca County community
		Cooperative design review ordinance development and administration
•	Concern over poor communication between the town and the sanitary district	Distribution of plans and plan amendments to adjacent and overlapping governments
•	Concern over poor communication	Distribution of plans and plan amendments to
	between the town and the school district	adjacent and overlapping governments

7.5 Intergovernmental Cooperation Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Foster the growth of mutually beneficial intergovernmental relations with other units of government.

Objectives

- 1.a. Continue communicating and meeting with other local governmental units to encourage discussion and action on shared issues and opportunities.
- 1.b. Work cooperatively with surrounding communities in the comprehensive plan development, adoption, and amendment processes to encourage an orderly, efficient development pattern that preserves valued community features and minimizes conflicts between land uses along community boundaries.
- 1.c. Pursue opportunities for cooperative agreements with neighboring towns and the Village of Iola regarding annexation, expansion of public facilities, sharing of services, and density management.

Goal 2 Seek opportunities to reduce the cost and enhance the provision of coordinated public services and facilities with other units of government.

Objectives

- 2.a. Continue the use of joint purchasing and shared service arrangements with county and local governments to lower the unit cost of materials and supplies for such things as office supplies, road salt, fuel, roadwork supplies, and machinery.
- 2.b. Seek mutually beneficial opportunities for joint equipment and facility ownership with neighboring communities.
- 2.c. Monitor opportunities to improve the delivery of community services by cooperating with other units of government.

7.6 Intergovernmental Cooperation Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Directive

- IC1 The town will work toward recording all intergovernmental agreements in writing including joint road maintenance agreements (Source: Basic Policies).
- IC2 The community will work with neighboring communities to match land use plans and policies along municipal boundaries to promote consistency and minimize potential conflicts (Source: Strategy IC2).
- IC3 The community will pursue a cooperative boundary plan with the Village of Iola within the planning period (Source: Strategy IC2).
- IC4 A joint planning area will be developed with neighboring communities in areas where there is common interest, potential for conflicts, or where regulatory authority overlaps (Source: Strategy IC2, LU9).
- IC5 The town shall work to maintain ongoing communication and positive relationships with neighboring communities, school districts, Waupaca County, state and federal agencies, and other overlapping units of government (sanitary district) (Source: Strategy IC3).
- IC6 Educational efforts regarding planning, land use regulation, implementation, or resource management will be discussed jointly with neighboring communities (Source: Strategy UCF3, IC1, IC3).
- IC7 The town will participate in county-initiated efforts to inventory and assess existing and future needs for public facilities and services as part of an overall program to increase cost-effectiveness and efficiency through consolidation and other cooperative opportunities (Source: Strategy UCF3, IC1, IC3).
- IC8 Transportation issues that affect the town and neighboring communities will be discussed jointly and evaluated with that community and with the Waupaca County Highway Department and the Wisconsin Department of Transportation, if necessary (Source: Strategy T1, T5, UCF3, IC1, IC2, IC3).
- IC9 Neighboring communities and districts will be invited to future meetings in which amendments or updates to the comprehensive plan are made or discussed (Source: Strategy IC3).
- IC10 Before the purchase of new community facilities or equipment or the reinstatement of service agreements, the community will pursue options for trading, renting, sharing or contracting such items from neighboring jurisdictions (Source: Strategy UCF3, IC1).

- IC11 Opportunities for sharing community staff or contracting out existing staff availability will be pursued should the opportunity arise (Source: Strategy UCF3, IC1).
- IC12 Community facilities that have available capacity will be considered for joint use with neighboring communities or community organizations (Source: Strategy UCF3, UCF8, IC1).
- IC13 The town will consider intergovernmental and other cooperative options before establishing, reinstating, expanding or rehabilitating community facilities, utilities or services (Source: Strategy UCF3, UCF8, IC1).
- IC14 The town should support the consolidation or shared provision of community services where the desired level of service can be maintained, where the public supports such action, and where sustainable cost savings can be realized (Source: Strategy UCF3, IC1).

Recommendations

• Annually review intergovernmental agreements for their effectiveness and efficiency (Source: Strategy IC1).

7.7 Intergovernmental Cooperation Programs

For descriptions of intergovernmental cooperation programs potentially available to the community, refer to the *Intergovernmental Cooperation* element of the *Waupaca County Inventory and Trends Report*.

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C Land Use

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8. Land Use

8.1 Introduction

Land use is central to the process of comprehensive planning and includes both an assessment of existing conditions and a plan for the future. Land use is integrated with all elements of the comprehensive planning process. Changes in land use are not isolated, but rather are often the end result of a change in another element. For example, development patterns evolve over time as a result of population growth, the development of new housing, the development of new commercial or industrial sites, the extension of utilities or services, or the construction of a new road.

This chapter of the comprehensive plan includes local information for both existing and planned land use in the Town of Iola. For further detail on existing land use in Waupaca County, please refer to Chapter 8 of the *Inventory and Trends Report*.

8.2 Existing Land Use

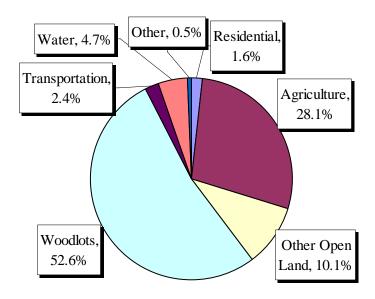
Evaluating land use entails broadly classifying how land is presently used. Each type of land use has its own characteristics that can determine compatibility, location, and preference relative to other land uses. Land use analysis then proceeds by assessing the community development impacts of land ownership patterns, land management programs, and the market forces that drive development. Mapping data are essential to the process of analyzing existing development patterns, and will serve as the framework for formulating how land will be used in the future. Map 8-15, Table 8-1, and Figure 8-1 together provide the picture of existing land use for the Town of Iola.

Table 8-1
Existing Land Use, Town of Iola, 2004

		Percent of
Existing Land Use Classification	Acres	Total
Intensive Land Use	460	2.1%
Residential	365	1.6%
Multi-Family Housing	0	0.0%
Mobile Home Parks	0	0.0%
Farmsteads	60	0.3%
Group Quarters and Elder Care	0	0.0%
Commercial	21	0.1%
Utilities	0	0.0%
Institutional	3	0.0%
Industrial	6	0.0%
Mines/Quarries	5	0.0%
Passive Land Use	20,084	90.8%
Agriculture	6,209	28.1%
Other Open Land	2,234	10.1%
Woodlots	11,628	52.6%
Parks and Recreation	13	0.1%
Base Features	1,573	7.1%
Transportation	531	2.4%
Water	1,042	4.7%
Total	22,116	100.0%

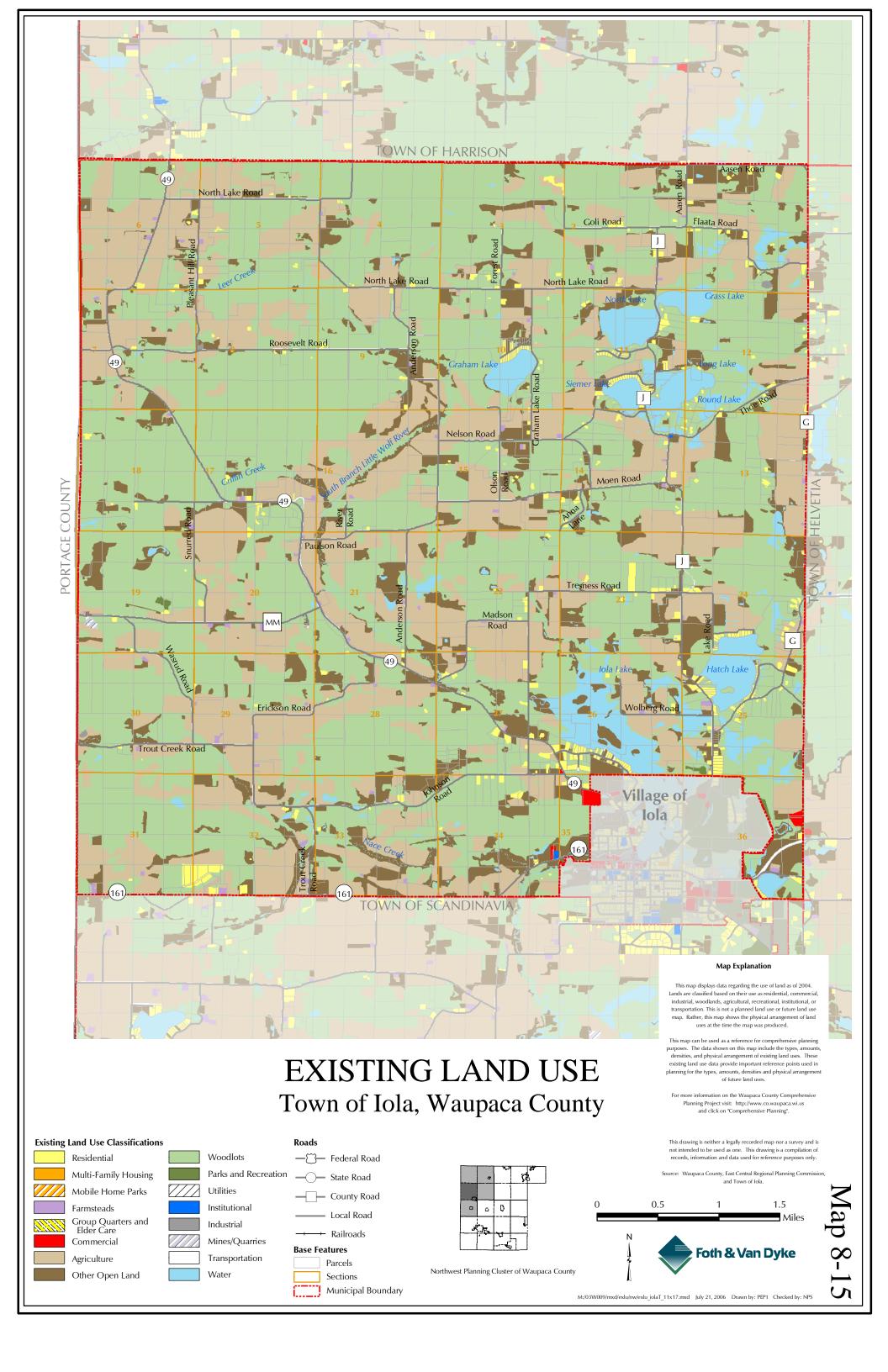
Source: East Central Wisconsin Regional Planning Commission and Waupaca County, 2004.

Figure 8-1
Existing Land Use, Town of Iola, 2004



Source: East Central Wisconsin Regional Planning Commission and Waupaca County, 2004. Other includes land uses which contribute less than 1% to total land use.

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The Town of Iola is a typical six mile square town including just over 22,000 acres. The Village of Iola is on its southern edge and provides the community's urban center. Outside of the Village, the town is comprised of scattered development with woodlands covering over half (52.6%) of the landscape. The town lies on the edge of "farming country" and "forest country." Productive soils are intermixed throughout the forested areas and are found in conjunction with most of the community's cropped areas. Farmland comprises 28.1% of the landscape in the Town of Iola. The community is also rich in water resources, including the famed Little Wolf River system and numerous small lakes. Surface water resources comprise almost 5% of the community's surface area (1,042 acres) and wetlands cover over 14% (3,115 acres), much of which is also forested.

As noted, some development is scattered throughout the town, and a few subdivisions containing higher density developments do exist. For the most part, however, development has been scattered wherever it happened to occur. Residential and farmsteads are the primary developed use, comprising 425 acres, while commercial and industrial land takes up only 27 acres. Five acres are comprised of quarries and three acres are used for institutional.

8.3 Projected Supply and Demand of Land Uses

The following table displays estimates for the total acreage that will be utilized by residential, commercial, industrial, institutional, and resource land uses for five year increments through 2030. These future land use demand estimates are largely dependent on population and housing projections and should only be utilized for planning purposes in combination with other indicators of land use demand.

The APL housing unit projection provides the projected number of new residential units for the residential land demand projection. Refer to the *Population and Housing* element for more details on housing projections. The residential land use demand projection then assumes that development will take place at the residential lot sizes identified by the preferred land use plan (found in Section 8.5). The plan specifies a preferred minimum lot size of five acres for most residential development, therefore each projected housing unit will occupy an additional five acres of the town.

Projected demand for commercial, industrial, and institutional land use assumes that the ratio of the town's 2000 population to current land area in each use will remain the same in the future. In other words, each person will require the same amount of land for each particular land use as he or she does today. These land use demand projections rely on the ECWRPC population projection. Refer to the *Population and Housing* element for more details on population projections. It should be noted that the industrial land use demand projection includes the mining and quarry existing land use.

Projected resource land use acreages are calculated based on the assumption that the amount will decrease over time. Agriculture, woodlots, and other open land are the existing land uses that can be converted to other uses to accommodate new development. The amount of resource lands consumed in each five year increment is based on the average amount of land use demand for each of the developed uses over the 30 year period. In other words, a total of 7.6 acres per year

is projected to be consumed by residential, commercial, industrial, and institutional development in the Town of Iola, so resource lands are reduced by 7.6 acres per year.

Table 8-2
Projected Land Use Demand (acres)
Town of Iola 2000-2030

Year	Residential ¹	Commercial ²	Industrial ³	Institutional ⁴	Resource Lands ⁵
2000	424.7	21.3	10.6	15.5	20,071.1
2005	624.7	23.1	11.5	16.8	19,878.4
2010	854.7	24.3	12.1	17.7	19,685.8
2015	1,064.7	25.4	12.7	18.5	19,493.1
2020	1,264.7	26.6	13.2	19.3	19,300.4
2025	1,434.7	27.6	13.8	20.1	19,107.8
2030	1,564.7	28.5	14.2	20.7	18,915.1
# Change	1,140.0	7.2	3.6	5.2	-1,156.0
% Change	268.4%	33.9%	33.9%	33.9%	-5.8%

¹Residential includes residential, multi-family, mobile home parks, farmsteads, and group quarters and elder care.

Table 8-3 and Figure 8-2 provide a comparison of land supply and demand for the Town of Iola. Land use demand is based on the previous calculations, and land supply is based on the preferred land use plan described in Section 8.4.

Table 8-3
Land Supply and Demand Comparison
Town of Iola

	Residential	Commercial	Industrial
Existing Land Use	424.7	21.3	10.6
Year 2030 Land Use Projection ¹ (Demand)	1,564.7	28.5	14.2
Preferred Land Use ² (Supply)	14,660.5	0.0	0.0

Amount of land projected to be needed in the year 2030 to meet demand based on population and housing projections.

²Commercial includes commercial only.

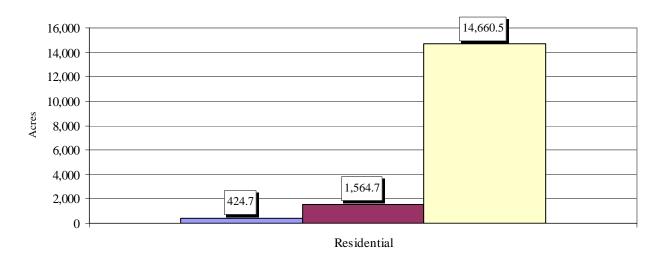
³Industrial includes industrial, mines, and quarries.

⁴Institutional includes institutional, utilities, and parks and recreation.

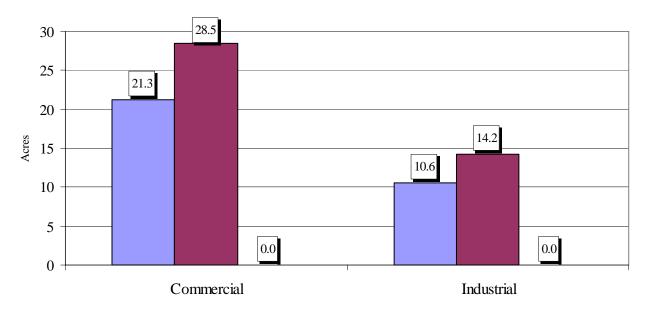
⁵Resource Lands include agriculture, other open land, and woodlots.

² Residential includes Rural Residential and Agriculture and Woodland Transition. There are no applicable preferred land uses for Commercial or Industrial.

Figure 8-2
Land Supply and Demand Comparison
Town of Iola



■ Existing Land Use ■ Year 2030 Land Use Projection (Demand) □ Preferred Land Use (Supply)



■ Existing Land Use ■ Year 2030 Land Use Projection (Demand) □ Preferred Land Use (Supply)

The Town of Iola has planned for a sufficient supply of residential land based on the projected demand. About 10 times the projected demand for residential is provided for primarily with the Agriculture and Woodland Transition preferred land use. Some land is provided through the Private Recreation and Forestry preferred land use. No land has been planned for commercial or industrial, but the town hopes to take a flexible approach if an appropriate enterprise desires to locate in the community.

8.4 Preferred Land Use Plan

The preferred land use plan is one of the central components of the comprehensive plan that can be used as a guide for local officials when considering community development and redevelopment proposals. When considering the role of the preferred land use plan in community decision making, it is important to keep the following characteristics in mind.

- A land use plan is an expression of a preferred or ideal future a vision for the future of the community.
- A land use plan is not the same as zoning. Zoning is authorized and governed by a set of statutes that are separate from those that govern planning. And while it may make sense to match portions of the land use plan map with the zoning map immediately after plan adoption, other portions of the zoning map may achieve consistency with the land use plan incrementally over time.
- A land use plan is not implemented exclusively through zoning. It can be implemented through a number of fiscal tools, regulatory tools, and non-regulatory tools including voluntary land management and community development programs.
- A land use plan is long range and will need to be reevaluated periodically to ensure that it remains applicable to changing trends and conditions. The plan is not static. It can be amended when a situation arises that was not anticipated during the initial plan development process.
- A land use plan is neither a prediction nor a guaranty. Some components of the future vision may take the full 20 to 25 years to materialize, while some components may never come to fruition within the planning period.

The primary components of the preferred land use plan include the Preferred Land Use Map (Map 8-53) and the Preferred Land Use Classifications. These components work together with the *Implementation* element to provide policy guidance for decision makers in the town.

The Town of Iola's plan for land use takes advantage of what the community views as a successful strategy that has been used for some time. Historically, the community has not tried to extensively steer development to certain areas, but has instead relied primarily upon a community-wide, five acre minimum lot size requirement. This plan maintains much of this flexibility and allows the town to be responsive to change. It is understood that further refinement of the land use plan might be necessary if development trends change, but for now the flexible approach achieves the community's wishes.

The approach entails relying primarily upon the Agriculture and Woodland Transition (AWT) preferred land use classification. This classification is applied in most of the community and allows for residential development on a minimum of five acres. This flexibility is balanced with three strategies to manage development in order to protect surface water and forestry resources.

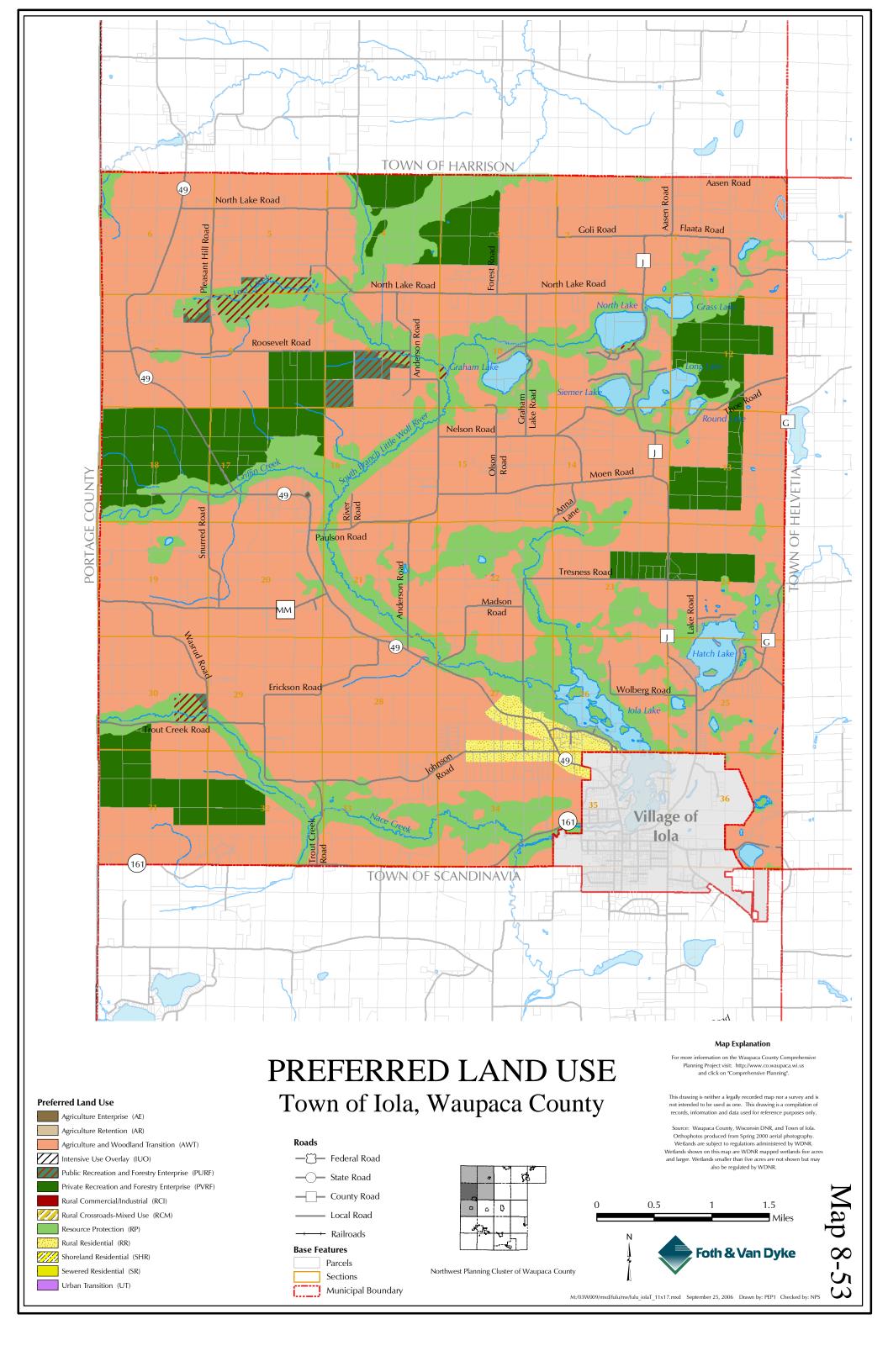
First, the town has used the Private Recreation and Forestry (PVRF) designation, which includes a lower density of one unit per 10 acres, in areas of valuable forestry resources. These areas were objectively chosen based on the location of these resources and existence of any current protection programs (i.e., Managed Forest Land program enrollments).

Second, development is not only directed away from forestry resources via lower densities, but directed to the remaining lands through higher densities in those areas. In fact, the community plans for relatively high density development to the northwest of the Village of Iola along Highway 49 and Johnson Road. This is illustrated through the Rural Residential (RR) classification, which allows for minimum lot sizes ranging from one to five acres.

Third, the community has protected surface and groundwater resources through the use of the Resource Protection (RP) classification. RP identifies the general location of regulatory wetlands and floodplains with an extended buffer area in certain portions of the town that the community felt were of particular natural resource significance. This fact illustrates how the preferred land use plan was not only shaped by objective data and facts, but also by a significant amount of local opinion. Public participation in the form of copious meetings and a survey of all town landowners was utilized to significantly impact the outcome.

The town has chosen not to plan for development other than residential and prefers to consider any appropriate commercial and industrial development on a case by case basis through the proper plan amendment procedures.

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8.5 Preferred Land Use Classifications

The following Preferred Land Use Classifications (PLUCs) have been utilized on the town's Preferred Land Use Map. These descriptions give meaning to the map by describing (as applicable) the purpose, primary goal, preferred development density, preferred uses, and discouraged uses for each classification. They may also include policy statements that are specific to areas of the community mapped under a particular PLUC. Any such policies carry the same weight and serve the same function as policies found elsewhere in this plan.

Private Recreation and Forestry Enterprise (PVRF)

- Purpose: To preserve forest and woodland and allow for recreational opportunities.
- Primary Goal: To encourage the continuation of large tracts of forest and woodland areas which are managed to produce sustainable forest products and to provide quality outdoor recreation experiences such as hunting, trail riding, and general wildlife viewing.
- Preferred Housing Density: One unit per 10 acres at a minimum, but could be as restrictive as one unit per 80 acres, for example. Communities can work within this range based on their local needs. Note that 10 acres is the minimum enrollment for the MFL program. Maximum residential lot size of two acres, the use of conservation or cluster land division design (refer to Appendix A), and a maximum development density strategy are strongly encouraged. Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
- Preferred Use: PVRF areas are comprised exclusively of private land. Single family
 residential development and seasonal dwellings (hunting cabins) may be accommodated.
 Limited commercial and light industrial activity associated with primary residences
 (home-based business) may also be accommodated in PVRF. Voluntary landowner
 resource protection programs such as the Managed Forest Land, Conservation Reserve
 Program, and Wetland Reserve Program are encouraged.
- Discouraged Uses: Uses which are not compatible with or detract from forestry or outdoor recreation activities.

Public Recreation and Forestry (PURF)

- Purpose: To accommodate large, existing, publicly owned tracts of property for the purpose of resource management and recreation.
- Primary Goal: To maintain public ownership of property to the benefit of fish and wildlife habitats, surface water quality, groundwater recharge, and public outdoor recreation.
- Preferred Housing Density: No standard required.
- Preferred Use: Public forest and public recreation. Land within PURF may also be used for the purpose of education and research. Support facilities such as boat launches, parking lots, shelters, etc. to accommodate the public are encouraged to enhance public use and enjoyment.
- Discouraged Uses: Uses that detract from public outdoor recreation experiences and forestry.

Agriculture and Woodland Transition (AWT)

- Purpose: To accommodate agricultural uses and woodlands but also to allow for land use change or "transition" within these areas driven primarily by market forces or land sale trends.
- Primary Goal: To allow landowners the opportunity to respond to economic trends and market conditions while maintaining land in agriculture or woodland as the current primary use.
- Preferred Housing Density: Minimum lot size requirements of five acres. Smaller lots could be allowed with conservation or cluster land division design (refer to Appendix A). Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
- Preferred Use: Areas of possible farming or forestry operation expansions, but with consideration given to potential conflicts with residential use. Areas where farms are transitioning to more subsistence forms, to recreational use, to hobby farms, or secondary farming operations. Areas where the conversion of productive agricultural land or woodland to some non-productive residential, commercial, or industrial uses is recognized.
- Discouraged Uses: Non-farm development that is not clustered or places undo strain on existing public services such as roads and support services.

Agriculture/Urban Interface (AUI)

- Purpose: To help plan for a multi-tiered, agricultural zoning system in response to Wisconsin Act 235, known as the Livestock Facility Siting Law. This classification will help protect cities, villages, and rural sanitary districts from potential health and safety issues associated with close proximity to large livestock farming operations. This classification will help protect agricultural operations from the land use conflicts associated with close proximity to urban and suburban growth and development areas.
- Primary Goal: To establish an area within one half mile of the current boundaries of cities, villages, and rural sanitary districts where new livestock farming operations with fewer than 500 animal units will be allowed, but new operations with 500 or more animal units will not be allowed.
- Preferred Housing Density: To be determined by the surrounding agricultural classifications. Each town should set this density to be consistent with the densities allowed in its other agriculture areas. (Whatever the town had before this classification was introduced will be utilized as a density overlay.)
- Preferred Use: Crop farming, livestock farming with fewer than 500 animal units, and housing development at a density that is not in conflict with the continuation of agriculture.
- Discouraged Uses: Livestock farming operations with 500 or more animal units or housing development at a density that is in conflict with the continuation of agriculture.

Rural Residential (RR)

• Purpose: To include existing and planned residential development that relies on private on-site wastewater treatment systems and private wells.

- Primary Goal: To cluster residential development for the purpose of concentrating local services while minimizing the consumption of agricultural and forested land.
- Preferred Housing Density: A maximum of one unit per acre, but minimum lot size requirements could range from one to five acres with emphasis on the lower end of this range. Smaller lots could be allowed with conservation or cluster design.
- Preferred Use: Clustered residential development. Developments can include major subdivisions located in rural settings. Home-based business could be allowed.
- Discouraged Uses: Instances that may contribute to residential and farming operation conflict or farmland/woodland fragmentation.

Resource Protection (RP)

- Purpose: To identify lands that have limited development potential due to the presence of natural hazards, natural resources, or cultural resources. In the Town of Iola, this classification includes the general locations of regulatory wetlands (five acres and larger) and floodplains. In some locations, the town has also elected to include a buffer around wetlands, floodplains, or surface waters.
- Primary Goal: To preserve valued natural and cultural resources by preventing development that would negatively impact the quality of those resources.
- Preferred Housing Density: No housing development.
- Preferred Use: Public or private greenspace, outdoor recreational uses, trails, natural resource management activities.
- Discouraged Uses: Uses prohibited by wetland or floodplain zoning, or by other applicable regulations. Uses that would negatively impact the quality of the valued natural or cultural resource.

Table 8-4 and Figure 8-3 display the distribution of each Preferred Land Use Classification as shown on the Preferred Land Use Map.

Table 8-4
Preferred Land Use, Town of Iola, 2006

		Percent of
Preferred Land Use Classification	Acres	Total
Rural Residential	263.9	1.2%
Agriculture and Woodland Transition	14,396.6	65.0%
Public Recreation and Forestry Enterprise	307.6	1.4%
Private Recreation and Forestry Enterprise	2,327.3	10.5%
Resource Protection	4,300.1	19.4%
Water	565.5	2.6%
Total	22,161.0	100.0%

Source: Town of Iola, 2006.

Private Public Recreation and Recreation and Forestry Forestry Enterprise, Enterprise, 10.5% Resource 1.4% Protection, 19.4% Water, 2.6% Rural Residential. 1.2% Agriculture and Woodland Transition. 65.0%

Figure 8-3
Preferred Land Use, Town of Iola, 2006

Source: Town of Iola, 2006.

8.6 Existing and Potential Land Use Conflicts

The following existing and potential unresolved land use conflicts have been identified by the Town of Iola. While the multi-jurisdictional planning process was designed to provide maximum opportunities for the resolution of both internal and external land use conflicts, some issues may remain. Due to their complexity, the long range nature of comprehensive planning, and the uncertainty of related assumptions, these conflicts remain unresolved and should be monitored during plan implementation.

Existing Land Use Conflicts

- Lack of basic land use ordinances and related enforcement
- Residential development next to extraction land uses
- The loss of rural character in some locations

Potential Land Use Conflicts

- Annexation conflicts may arise with neighboring cities or villages
- Meeting the service needs of newly developed areas
- Residential development next to high intensity agricultural land use and threats to the right-to-farm (such as RR or SR areas directly adjacent to AR or AE areas)

The over-consumption of rural lands by large lot subdivisions

8.7 Opportunities for Redevelopment

In every instance where development is considered in the *Town of Iola Year 2030 Comprehensive Plan*, redevelopment is also considered as an equally valid option. Opportunities for redevelopment are addressed in several of the goals, objectives, policies, and recommendations of this plan.

- Goal H1
- Objectives H1a, H1b, and T2b
- Policy H1
- Various ANC recommendations

8.8 Land Use Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Plan for land use in order to achieve the town's desired future.

Objectives

- 1.a. Establish preferred land use classifications and assign them to areas of the town in order to increase compatibility between existing land uses and avoid future land use conflicts.
- 1.b. Establish preferred lot sizes and development densities for each preferred land use classification.
- 1.c. Establish land use decision making policies and procedures that ensure a balance between appropriate land use planning and the rights of property owners.

Goal 2 Seek a desirable pattern of land use that contributes to the realization of the town's goals and objectives for the future.

Objectives

- 2.a. Seek a pattern of land use that will preserve natural resources, active agricultural areas, and productive forestry areas.
- 2.b. Focus areas of substantial new growth within or near existing areas of development where adequate public facilities and services can be cost-effectively provided or expanded.
- 2.c. Utilize the existing road network to accommodate most future development.
- 2.d. When new roads are necessary, encourage designs that provide functional connectivity with the existing road network.

- 2.e. Utilize a variety of planning tools such as area development plans and land division regulations to minimize land use conflicts.
- 2.f. Encourage land division layouts that incorporate the preservation of valued community features, that fit within the character of the community, and that are suited to the specific location in which the development is proposed.
- 2.g. Explore alternatives for the management of potentially controversial land uses such as mineral extraction, land spreading of waste products, wind energy towers, telecommunication towers, major power transmission lines, adult entertainment establishments, and solid or hazardous waste facilities.

8.9 Land Use Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Position

- LU1 At a minimum, the following characteristics shall be used to define a cluster design development:
 - a. Residential lots or building sites are concentrated and grouped.
 - b. There are residual lands that are reserved for green space or future development.
 - c. The lot size can be reduced from what is normally required.
 - d. Impervious surfaces are minimized and road width requirements are flexible (Source: Strategy ANC1, ANC3, ANC4, ANC5, LU6).
- LU2 At a minimum, the following characteristics should be used to define a conservation design development:
 - a. Residential lots or building sites are concentrated and grouped.

- b. There are residual lands that are preserved as green space for the purpose of protecting valued community features such as agriculture, natural resources, or cultural resources.
- c. The lot size can be reduced from what is normally required.
- d. Impervious surfaces are minimized and road width requirements are flexible (Source: Strategy ANC1, ANC3, ANC4, LU6).
- LU3 The existing road network and existing public facilities and services should be utilized to accommodate new development to the maximum extent possible (Source: Strategy T1).
- LU4 At such time that a home-based business takes on the characteristics of a primary commercial or industrial use, it shall be discontinued or rezoned appropriately to reflect a commercial or industrial use (Source: Strategy LU9).

Policies: Town Directive

- LU5 Town subdivision and other land use ordinances will be maintained and updated as needed to implement the Preferred Land Use Plan (Source: Basic Policies).
- LU6 The town should work cooperatively with the Village of Iola to address land use, building and site design, and development density in areas along the village boundary, along highway corridors, and at community entrance points (Source: Strategy LU9).
- LU7 Land Use element policies will be generated from preferred use and density components of the PLUC descriptions. The community should identify the specific preferred density within the range given (Source: Strategy ANC7).

Policies: Development Review Criteria

- LU8 Home-based businesses should maintain the following characteristics:
 - They are conducted in a zoning district where such use is allowed.
 - They are a secondary use of a primarily residential property.
 - They have little to no outward appearance or negative impact on the surrounding neighborhood.
 - They are conducted entirely within the primary residential structure or in a detached accessory structure that is consistent in character with the residential use of the property and the surrounding neighborhood.
 - There are no more than two employees that are not immediate family members (Source: Strategy LU9).
- LU9 Proposed conditional uses should meet the following criteria in order to gain town approval:
 - Comply with the requirements of the applicable zoning district.
 - Use and density are consistent with the intent, purpose, and policies of the applicable preferred land use classification.

- Use and site design are compatible with adjacent uses in terms of aesthetics, scale, hours of operation, traffic generation, lighting, noise, odor, dust, vibration, and other external impacts.
- Do not diminish property values in the surrounding neighborhood.
- Provide assurance of continuing maintenance (Source: Strategy LU9).
- LU10 The Town of Iola permits properly conducted non-metallic mineral extraction operations. Owners of property in areas with existing or planned extraction sites or known concentrations of extractable non-metallic minerals should expect that they will be subject to conditions arising from such operations. Conditions may include, but are not limited to exposure to: heavy truck traffic; noise; lights; fumes; dust; machinery operations; and blasting. The conditions described may occur as a result of extraction operations that are in conformance with accepted customs, standards, laws and regulations. Residents in these areas should be prepared to accept such conditions as a normal and necessary aspect of living in a rural area (Source: Strategy LU9).
- LU11 Conditional use permits for mineral extraction operations will include restrictions for hours of operation that limit extraction, maintenance, and repair activities to a maximum of 6:00 a.m. to 6:00 p.m. Monday through Friday and 6:00 a.m. to noon on Saturday (Source: Strategy LU9).
- LU12 Conditional use permits for mineral extraction operations will not permit extraction operations or the operation of equipment within 500 feet of existing residences (Source: Strategy LU9).
- LU13 Conditional use permits for mineral extraction operations should not permit extraction areas within 100 feet of the edge of a town right-of-way (Source: Strategy LU9).
- LU14 Conditional use permits for mineral extraction operations will include provisions for adequate screening of the site in order to help control noise and views (Source: Strategy LU9).
- LU15 Conditional use permits for extraction operations should include a time limit for completion of the project not to exceed five years (Source: Strategy LU9).
- LU16 The open area of a permitted extraction operation should not exceed 10 acres (Source: Strategy LU9).
- LU17 Conditional use permits for mineral extraction operations shall allow for inspection of the site by county officials as well as the town chairperson and his or her agents in order to ensure continuing compliance with the conditional use permit (Source: Strategy LU9).
- LU18 Conditional use permits for extraction operations shall include a plan for site reclamation and the posting of financial assurance to ensure proper reclamation (Source: Strategy LU9).

LU19 Commercial and industrial development should be directed to neighboring cities and villages or to other areas where existing public facilities and services (such as municipal sewer and water) are adequate to support growth, are planned for expansion, or will be provided concurrent with development (Source: Strategy LU10).

Recommendations

- Modify the town land division ordinance to better achieve the management and limitation of growth and rural land consumption, implement the town's site planning requirements, establish limits of disturbance regulations, and better manage conflicting land uses (Source: Strategy LU1).
- Work with Waupaca County to modify its land division ordinances to better achieve the management and limitation of growth and rural land consumption and better manage conflicting land uses (Source: Strategy LU1 and LU9).
- Utilize a combination of minimum and maximum residential lot size and maximum density strategies to achieve the protection of natural resources and green space and protection of rural character (Source: Strategy ANC4).
 - PVRF: One unit per 10 acres at a minimum, but could be as restrictive as one unit per 80 acres, for example. Maximum residential lot size of two acres, the use of conservation or cluster land division design (refer to Appendix A), and a maximum development density strategy are strongly encouraged. Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
 - AWT: Minimum lot size requirement of five acres. Smaller lots could be allowed with conservation or cluster land division design (refer to Appendix A). Existing lots of record upon adoption that are not able to meet the density standard could develop one single family dwelling unit, but are not exempt from lot size standards.
 - RR: A maximum of one unit per acre, but minimum lot size requirements could range from one to five acres with emphasis on the lower end of this range. Smaller lots could be allowed with conservation or cluster design.
- Pursue the creation of new zoning districts and a revised zoning map that will implement the town's preferred development densities as established in the comprehensive plan and better manage conflicting land uses (Source: Strategy LU1).
- Create a utility tower ordinance to implement the town's site planning policies (Source: Strategy LU2).
- Establish requirements for site plan approval of proposed commercial, single family residential, and multi-family residential developments (Source: Strategy LU7).

8.10 Land Use Programs

For descriptions of land use programs potentially available to the community, refer to the *Land Use* element of the *Waupaca County Inventory and Trends Report*.

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Implementation

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9. Implementation

9.1 Action Plan

In order for plans to be meaningful, they must be implemented, so the Town of Iola's comprehensive plan was developed with implementation in mind. Not only can useful policy guidance for local decision making be found in each planning element, but an action plan is also provided containing specific programs and recommended actions.

An action plan is intended to jump start the implementation process and to provide continued focus over the long term. During the comprehensive planning process, a detailed framework for implementation was created which will serve to guide the many steps that must be taken to put the plan in motion. This action plan outlines those steps and recommends a timeline for their completion. Further detail on each task can be found in the policies and recommendations of the related planning element as noted in the *Task* statement. Recommended actions have been identified in the following four areas:

- Plan Adoption and Update Actions
- Intergovernmental Cooperation Actions
- Ordinance Development and Update Actions
- Strategic Planning Actions

The recommended actions are listed in priority order within each of the four implementation areas as noted in the *Timing* component. Highest priority actions are listed first, followed by medium and long term actions, and ongoing or periodic actions are listed last.

Plan Adoption and Update Actions

Priority (Short-Term) Actions

1. Task: Pass a resolution recommending adoption of the comprehensive plan by the Town Board (*Implementation* element).

Responsible Party: Plan Commission

Timing: Mid 2007

2. Task: Adopt the comprehensive plan by ordinance (*Implementation* element)

Responsible Party: Town Board

Timing: Mid 2007

Periodic Actions

3. Task: Review the comprehensive plan for performance in conjunction with the budgeting process (*Implementation* element).

Responsible Party: Plan Commission

Timing: Annually

4. Task: Conduct a comprehensive plan update (*Implementation* element).

Responsible Party: Plan Commission, Town Board

Timing: Every five years

Intergovernmental Cooperation Actions

Periodic Actions

1. Task: Review intergovernmental agreements for their effectiveness and efficiency (*Utilities and Community Facilities; Intergovernmental Cooperation* elements).

Responsible Party: Town Board

Timing: Annually

Ordinance Development and Update Actions

Priority (Short-Term) Actions

1. Task: Work with Waupaca County to revise the County Zoning Ordinance and map and land division ordinances to achieve the policies and recommendations of this plan (Housing; Transportation; Agricultural, Natural, and Cultural Resources; Economic Development; Utilities and Community Facilities; Land Use elements).

Responsible Party: Plan Commission

Timing: 2008

2. Task: Work with Waupaca County to modify applicable zoning, land division, and building code ordinances to implement community policies for mobile homes and manufactured homes (*Housing* element).

Responsible Party: Plan Commission and Town Board

Timing: 2008

3. Task: Modify the town land division ordinance to achieve the policies and recommendations of this plan (*Housing; Transportation; Agricultural, Natural, and Cultural Resources; Economic Development; Utilities and Community Facilities; Land Use* elements).

Responsible Party: Plan Commission and Town Board

Timing: 2008

4. Task: Modify as needed the town road construction specifications to include modern requirements for road base, surfacing, and drainage construction. Construction specifications should be adjustable based on the planned functional classification or expected traffic flow of a roadway (*Transportation* element).

Responsible Party: Plan Commission and Town Board

Timing: 2008

5. Task: Adopt a driveway ordinance to implement access control and emergency vehicle access policies (*Transportation* element).

Responsible Party: Plan Commission and Town Board

Timing: 2008

6. Task: Create site planning and limits of disturbance regulations to be included in the land division ordinance (*Agricultural*, *Natural*, *and Cultural Resources* element).

Responsible Party: Plan Commission and Town Board

Timing: 2008

7. Task: Establish requirements for site plan approval of proposed commercial, single family residential, and multi-family residential developments in the land division ordinance (*Economic Development* element).

Responsible Party: Plan Commission and Town Board

Timing: 2008

8. Task: Create a utility tower ordinance to implement the town's site planning policies (*Land Use* element).

Responsible Party: Plan Commission and Town Board

Timing: 2009

Strategic Planning Actions

Priority (Short-Term) Actions

1. Task: A five-year improvement plan shall be developed and annually updated to identify and prioritize road improvement projects as well as identify potential funding sources (*Transportation* element).

Responsible Party: Town Board Timing: 2009 and then annually

Periodic Actions

2. Task: Annually assess the availability of developable land for residential development (*Housing* element)

Responsible Party: Plan Commission

Timing: Annually

3. Task: Actively pursue all available funding, especially federal and state resources, for needed transportation facilities. Funding for multimodal facilities should be emphasized (*Transportation* element).

Responsible Party: Town Board

Timing: Annually

4. Task: Utilize the PASER system to update the road improvement plan (*Transportation* element).

Responsible Party: Town Board

Timing: Annually

5. Task: Evaluate fire protection staffing, training, and equipment needs annually (*Utilities and Community Facilities* element).

Responsible Party: Town Board

Timing: Annually

6. Task: Maintain an up to date inventory of active farms, feedlots, and manure storage facilities (*Agricultural, Natural, and Cultural Resources* element).

Responsible Party: Plan Commission

Timing: Annually

9.2 Status and Changes to Land Use Programs and Regulations

The following provides an inventory of the land use regulations that are in affect in the Town of Iola and summarizes recommended changes to each of these ordinance types. For basic information on regulatory plan implementation tools, please refer to Section 9.1 of the *Inventory and Trends Report*. For further detail on the status of each type of implementation ordinance in Waupaca County, please refer to Section 9.3 of the *Inventory and Trends Report*.

Code of Ordinances

Current Status

Town of Iola has a number of ordinances, but has not adopted them as a code of ordinances. In addition to the land use ordinances described below, the town also administers the following:

- Planning Commission Ordinance, 2003
- Licensing and Regulation of Sexually Oriented Businesses, 2005

Recommended Changes

The town should follow the statutory procedure to create a code of ordinances to include all existing and future ordinances as components of a municipal code. It also appears that the town has been adopting and amending ordinances by motion and by resolution. Ordinances and ordinance amendments should be numbered separately from resolutions and named as ordinances (rather than resolutions) to clarify their status as ordinances.

Zoning

Current Status

The Waupaca County Zoning Ordinance establishes the county's basic land use, lot size, and building location and height requirements. The Waupaca County Zoning Ordinance applies to unincorporated areas of the county in towns that have adopted the ordinance. To date, all towns except the Town of Harrison have adopted the Waupaca County Zoning Ordinance.

Recommended Changes

The Town of Iola has administered a local zoning ordinance in the past, but this plan recommends working with Waupaca County to implement zoning regulations in the future. The town's ability to adopt zoning provisions is limited by the statutes and results in duplicate regulations between the town and the county. Working through Waupaca County is more straight forward and legally sound. The town should discontinue the use of the local zoning ordinance. Any provisions that the town wishes to keep should be incorporated into other town ordinances with clear statutory authorization (such as a land division or driveway ordinance).

The Waupaca County Zoning Ordinance will in fact be one of the key tools for implementing the town's plan. The town hopes to modify the county zoning ordinance to generally accomplish provision of affordable housing, improved preservation of natural resources and farmland, protection of the right to farm, efficient development design, and decreased land use conflicts. This includes the need for many changes, including, but not limited to:

- Establishing a 1,000 foot residential, commercial, and industrial setback from active farming operations.
- Better addressing mobile homes, manufactured homes, and mobile home parks.

The zoning ordinance should also include provisions for impact assessment. Major land divisions, conditional uses, and other substantial development projects should be required to include an assessment of potential impacts to the costs of providing community facilities and services, to natural and cultural resources, to rural character, and to economic health and markets. The assessment should include multiple site development alternatives.

The town will need to work closely with the county to create new zoning districts and revise the zoning map in order to achieve the town's preferred land use plan and associated development densities. Coordinated implementation of site planning requirements and limits of disturbance regulations is a must. Failure to have effective communication during the process of zoning ordinance revision and subsequent implementation will result in many plan recommendations not being fulfilled.

Land Division Regulations

Current Status

The Waupaca County Subdivision Ordinance applies to the town and requires county approval of land divisions that result in the creation of one or more parcels of five acres or less in size. Refer to Section 9.3 of the *Inventory and Trends Report* for details on existing county ordinances.

The Town of Iola has administered a local land division ordinance in the past (Land Divisions, 2002), but this plan recommends a thorough update and rewrite of this ordinance. The existing ordinance has been used primarily to establish a five acre minimum lot size in the town. The ordinance includes consideration of land suitability, potential conflict with agricultural land uses, flooding and erosion potential, and other development suitability issues.

Technical Recommendations

This ordinance should be rescinded or superseded by an improved ordinance as soon as possible. Create a basic land division ordinance to continue the five acre minimum lot size in the interim while a more substantial update of the ordinance is being developed.

Recommended Changes

The town should work with the county to make changes to the county ordinance and also adjust its own ordinance to implement the policies and recommendations of this plan. Land division regulations will be another key tool for implementing the town's preferred land use plan. This may be achieved through the Waupaca County Subdivision Ordinance, or through modification to the town's ordinance. The town would prefer to accomplish as much as possible through the county ordinance, but realizes many potential deficiencies in using that approach. If the county's ordinance fails to address the following, then the town's ordinance will address these items.

- Development density and lot size standards.
- Conservation or cluster subdivision design (refer to Appendix A) requirements and incentives (density bonus).
- Mobile home, manufactured home, and mobile home park provisions.
- Development agreement provisions when public roads or infrastructure is involved.
- Impact assessment requirements.
- Cul-de-sac use restrictions.
- Site planning and limits of disturbance requirements.
- Improved stormwater management and construction site erosion control requirements.

Site Plan and Design Review

Current Status

Site plan and design review standards are not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

The town should establish requirements for site plan approval of proposed commercial, single-family, and multi-family developments. Site planning requirements may be included in a land division ordinance. Site plan and design review requirements for developments not associated with land divisions (i.e., development on existing lots) must be addressed through zoning provisions.

Official Map Regulations

Current Status

An official map is not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

The town does not currently see the need for an official map.

Sign Regulations

Current Status

Sign regulations are not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

The town does not currently see the need for sign regulations.

Erosion Control and Stormwater Management

Current Status

Erosion control and stormwater management ordinances are not currently administered by the town. Erosion control and stormwater management are addressed by the Waupaca County Zoning, Subdivision, Shoreland Zoning, and Non-Metallic Mining Reclamation Ordinances, which are in effect in the Town of Iola. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

The town does not currently see the need for an official stormwater management and construction site erosion control ordinance, however, impact assessments should include a review of these concerns. The updated land division ordinance will also address these issues.

Historic Preservation

Current Status

Historic preservation ordinances are not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

The town does not currently see the need for historic preservation recommendations.

Building, Housing, and Mechanical Codes

Current Status

Building, housing, and mechanical codes are not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Technical Recommendations

Adopt a basic building code ordinance that references the Uniform Dwelling Code.

Sanitary Codes

Current Status

The Waupaca County Sanitary Ordinance applies to the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

No specific recommended changes have been brought forward in the area of sanitary codes.

Driveway and Access Controls

Current Status

The Town of Iola has adopted by reference the provisions of Waupaca County Ordinance No. 33 regarding driveway access. The ordinance establishes standards for spacing of driveways from each other, separation of driveways from intersections, the maximum number of driveways per parcel, minimum and maximum driveway width requirements, and other driveway design standards. It does not establish procedures for issuance of permits by the town, and does not include provisions for enforcement in the case of violations.

Technical Recommendations

While the county ordinance can provide guidance on the standards that should be established for driveway construction, the town should still adopt an ordinance of its own. This should include procedures for issuance of permits by the town and provisions for enforcement in the case of violations.

Recommended Changes

Modify the town driveway ordinance to more clearly establish town procedures and to implement the town's access control and emergency vehicle access policies.

Road Construction Specifications

Current Status

Road construction specifications are not currently administered by the town. Refer to Section 9.3 of the *Inventory and Trends Report* for details on related Waupaca County ordinances.

Recommended Changes

Adopt town road construction standards to implement polices included in the plan.

9.3 Non-Regulatory Land Use Management Tools

While ordinances and other regulatory tools are often central in plan implementation, they are not the only means available to a community. Non-regulatory implementation tools include more detailed planning efforts (such as park planning, neighborhood planning, or road improvement planning), public participation tools, intergovernmental agreements, land acquisition, and various fiscal tools (such as capital improvement planning, impact fees, grant

funding, and annual budgeting). For basic information on non-regulatory plan implementation tools, please refer to Section 9.2 of the *Inventory and Trends Report*.

The *Town of Iola Comprehensive Plan* includes recommendations for the use of non-regulatory implementation tools including the following:

- Pursuit of grant funding for capital improvements, especially roads (*Transportation* element)
- Road improvement planning (*Transportation* element)
- Intergovernmental cooperation with neighboring communities (*Intergovernmental Cooperation* element)
- Comprehensive plan evaluation and update (*Implementation* element)

9.4 Comprehensive Plan Amendments and Updates

Adoption and Amendments

The Town of Iola should regularly evaluate its progress toward achieving the goals, objectives, policies, and recommendations of its comprehensive plan. It may be determined that amendments are needed to maintain the effectiveness and consistency of the plan. Amendments are minor changes to the overall plan and should be done after careful evaluation to maintain the plan as an effective tool upon which community decisions are based.

According to Wisconsin's Comprehensive Planning law (Wis. Stats. 66.1001), the same process that was used to initially adopt the plan shall also be used when amendments are made. The town should be aware that laws regarding the amendment procedure may be clarified or changed as more comprehensive plans are adopted, and should therefore be monitored over time. Under current law, adopting and amending the town's comprehensive plan must comply with the following steps:

- **Public Participation Procedures**. The established public participation procedures must be followed and must provide an opportunity for written comments to be submitted by members of the public to the Town Board and for the Town Board to respond to such comments.
- Plan Commission Recommendation. The Plan Commission recommends its proposed comprehensive plan or amendment to the Town Board by adopting a resolution by a majority vote of the entire Plan Commission. The vote shall be recorded in the minutes of the Plan Commission. The resolution shall refer to maps and other descriptive materials that relate to one or more elements of the comprehensive plan.
- Recommended Draft Distribution. One copy of the comprehensive plan or amendment adopted by the Plan Commission for recommendation to the Town Board is required to be sent to: (a) every governmental body that is located in whole or in part within the boundaries of the town, including any school district, sanitary district, public inland lake protection and rehabilitation district, or other special district; (b) the clerk of every city, village, town, county, and regional planning commission that is adjacent to the town; (c)

the Wisconsin Land Council; (d) the Department of Administration; (e) the Regional Planning Commission in which the town is located; (f) the public library that serves the area in which the town is located; and (g) persons who have leasehold interest in an affected property for the extraction of non-metallic minerals. After adoption by the Town Board, one copy of the adopted comprehensive plan or amendment must also be sent to (a) through (f) above.

- **Public Notification**. At least 30 days before the public hearing on a plan adopting or amending ordinance, persons that have requested to receive notice must be provided with notice of the public hearing and a copy of the adopting ordinance. This only applies if the proposed plan or amendment affects the allowable use of their property. The town is responsible for maintaining the list of persons who have requested to receive notice, and may charge a fee to recover the cost of providing the notice.
- Ordinance Adoption and Final Distribution. Following publication of a Class I notice, a public hearing must be held to consider an ordinance to adopt or amend the comprehensive plan. Ordinance approval requires a majority vote of the Town Board. The final plan report or amendment and adopting ordinance must then be filed with (a) through (f) of the distribution list above that received the recommended comprehensive plan or amendment.

Updates

Comprehensive planning statutes require that a comprehensive plan be updated at least once every 10 years. However, it is advisable to conduct a plan update at a five year interval. An update requires revisiting the entire planning document. Unlike an amendment, an update is often a substantial re-write of the text, updating of the inventory and tables, and substantial changes to maps, if necessary. The plan update process should be planned for in a similar manner as was allowed for the initial creation of this plan including similar time and funding allotments. State statutes should also be monitored for any modified language.

9.5 Integration and Consistency of Planning Elements

Implementation Strategies for Planning Element Integration

While this comprehensive plan is divided into nine elements, in reality, community planning issues are not confined to these divisions. Planning issues will cross these element boundaries. Because this is the case, the policies and recommendations of this plan were considered by the Town of Iola in the light of overall implementation strategies. The following implementation strategies were available for consideration.

Housin	ng .	Econor	nic Development
1.	Create a range of housing options	1.	Change community conditions for attracting
2.	Create opportunities for quality affordable		business and job growth
	housing	2.	Change community conditions for retaining
3.	Change the treatment of mobile and		existing businesses and jobs
	manufactured homes	3.	Create additional tax base by requiring quality
			development and construction

Transportation

- 1. Create efficiencies in the cost of building and maintaining roads (control taxes)
- Preserve the mobility of collector and/or arterial roads
- 3. Create safe emergency vehicle access to developed properties
- 4. Create improved intersection safety
- 5. Create more detailed plans for transportation improvements
- 6. Create road connectivity
- 7. Create a range of viable transportation choices

Utilities and Community Facilities

- 1. Create efficiencies in the cost of providing services and facilities (control taxes)
- 2. Create more detailed plans for facility and service improvements
- 3. Create intergovernmental efficiencies for providing services and facilities
- 4. Create improved community facilities and services
- 5. Preserve the existing level and quality of community facilities and services
- 6. Preserve the quality of outdoor recreational pursuits
- 7. Create additional public recreation facilities
- 8. Create opportunities to maximize the use of existing infrastructure

Agricultural, Natural, and Cultural Resources

- 1. Preserve agricultural lands
- 2. Preserve the right to farm
- 3. Preserve active farms
- 4. Preserve natural resources and/or green space
- 5. Preserve rural character
- 6. Create targeted areas for farming expansion
- 7. Create targeted areas for forestry expansion
- 8. Preserve historic places and features

4. Create more specific plans for economic development

Intergovernmental Cooperation

- 1. Create intergovernmental efficiencies for providing services and facilities
- 2. Create a cooperative approach for planning and regulating development along community boundaries
- 3. Preserve intergovernmental communication

Land Use

- Preserve the existing landscape by limiting growth
- 2. Preserve valued features of the landscape through site planning
- 3. Preserve development rights
- 4. Create development guidelines using selected criteria from *What If* suitability mapping
- 5. Create an overall pattern of growth that is dispersed
- 6. Create an overall pattern of growth that is clustered
- Create an overall pattern of growth that is concentrated
- 8. Preserve the influence of market forces to drive the type and location of development
- 9. Create a system of development review that prevents land use conflicts
- 10. Create a system of development review that manages the location and design of non-residential development

These overall strategies are grouped by element, but are associated with policies and recommendations in multiple elements. These associations are noted on each policy and recommendations statement. For example, policy UCF3 is associated with strategy Utilities and Community Facilities 1 (Create efficiencies in the cost of providing services and facilities - control taxes) and strategy Agricultural, Natural, and Cultural Resources 3 (Preserve community character and small town atmosphere).

UCF3 New utility systems shall be required to locate in existing rights-of-way whenever possible (Source: Strategy UCF1, ANC3).

Wisconsin's Comprehensive Planning law requires that the *Implementation* element describe how each of the nine elements of the comprehensive plan will be integrated with the other elements of the plan. The implementation strategies provide planning element integration by

grouping associated policies and recommendations in multiple elements with coherent, overarching themes.

The Town of Iola selected from the available strategies to generate its policies and recommendations. The selected implementation strategies reflect the town's highest priorities for implementation, and areas where the town is willing to take direct implementation responsibility. The following strategies were selected and utilized to develop this plan:

- H1: Create a range of housing options
- H2: Create opportunities for quality affordable housing
- H3: Change the treatment of mobile and manufactured homes
- T1: Create efficiencies in the cost of building and maintaining roads (control taxes)
- T2: Preserve the mobility of collector and/or arterial roads
- T3: Create safe emergency vehicle access to developed properties
- T4: Create improved intersection safety
- T6: Create road connectivity
- UCF1: Create efficiencies in the cost of providing services and facilities (control taxes)
- UCF3: Create intergovernmental efficiencies for providing services and facilities
- UCF5: Preserve the existing level and quality of community facilities and services
- UCF8: Create opportunities to maximize the use of existing infrastructure
- ANC1: Preserve agricultural lands
- ANC2: Preserve the right to farm
- ANC3: Preserve active farms
- ANC4: Preserve natural resources and/or green space
- ANC5: Preserve rural character
- ANC6: Create targeted areas for farming expansion
- ED1: Change community conditions for attracting business and job growth
- IC1: Create intergovernmental efficiencies for providing services and facilities
- IC2: Create a cooperative approach for planning and regulating development along community boundaries
- IC3: Preserve intergovernmental communication
- LU2: Preserve valued features of the landscape through site planning
- LU3: Preserve development rights
- LU5: Create an overall pattern of growth that is dispersed
- LU8: Preserve the influence of market forces to drive the type and location of development
- LU9: Create a system of development review that prevents land use conflicts

The strategies that were not selected by the town may still be of importance, but were not identified as top priorities or areas where direct action by the town was deemed appropriate.

Planning Element Consistency

Wisconsin's Comprehensive Planning law requires that the *Implementation* element describe how each of the nine elements of the comprehensive plan will be made consistent with the other elements of the plan. The planning process that was used to create the *Town of Iola Year 2030 Comprehensive Plan* required all elements of the plan to be produced in a simultaneous manner.

No elements were created independently from the other elements of the plan, therefore reducing the threat of inconsistency.

There may be inconsistencies between the goals and objectives between elements or even within an individual element. This is the nature of goals and objectives. Because these are statements of community values, they may very well compete with one another in certain situations. The mechanism for resolving any such inconsistency is the policy statement. Where goals or objectives express competing values, the town should look to the related policies to provide decision making guidance. The policies established by this plan have been designed with this function in mind, and no known policy inconsistencies are present between elements or within an individual element.

Over time, the threat of inconsistency between the plan and existing conditions will increase, requiring amendments or updates to be made. Over time, additional plans regarding specific features within the community may also be developed (e.g., outdoor recreation plan, downtown development plan, etc.). The process used to develop any further detailed plans should be consistent with this *Town of Iola Year 2030 Comprehensive Plan*.

9.6 Measurement of Plan Progress

Wisconsin's Comprehensive Planning law requires that the *Implementation* element provide a mechanism to measure community progress toward achieving all aspects of the comprehensive plan. An acceptable method is to evaluate two primary components of the plan, policies and recommendations, which are found in each plan element.

To measure the effectiveness of an adopted policy, the community must determine if the policy has met the intended purpose. For example, the Town of Iola has established a *Transportation* element policy that states, "Dead-end roads and cul-de-sacs should be avoided to the extent practicable and allowed only where physical site features prevent connection with existing or planned future roadways." To determine whether the policy is achieving the community's intention a "measure" must be established. In the case of this policy, the measure is simply how many dead-end roads or cul-de-sacs have been constructed since the plan's adoption, and how many of those were necessitated by the site conditions. Each policy statement should be reviewed periodically to determine the plan's effectiveness.

Likewise, recommendations listed within each element can be measured. For recommendations, the ability to "measure" progress toward achievement is very straight forward in that the recommendations have either been implemented or not.

To ensure the plan is achieving intended results, periodic reviews should be conducted by the Plan Commission and results reported to the governing body and the public.

9.7 Implementation Goals and Objectives

Community goals are broad, value-based statements expressing public preferences for the long term (20 years or more). They specifically address key issues, opportunities, and problems that

affect the community. Objectives are more specific than goals and are more measurable statements usually attainable through direct action and implementation of plan recommendations. The accomplishment of objectives contributes to fulfillment of the goal.

Goal 1 Promote consistent integration of the comprehensive plan policies and recommendations with the ordinances and implementation tools that affect the town.

Objectives

- 1.a. Update the comprehensive plan on a regular schedule to ensure that the plan remains a useful guide for land use decision making.
- 1.b. Require that administration, enforcement, and implementation of land use regulations are consistent with the town's comprehensive plan.
- 1.c. Develop and update as needed an "Action Plan" as a mechanism to assist the Plan Commission and Town Board with the administration of the comprehensive plan.

Goal 2 Balance appropriate land use regulations and individual property rights with community interests and goals.

Objectives

- 2.a. Create opportunities for citizen participation throughout all stages of planning, ordinance development, and policy implementation.
- 2.b. Maintain a development review process whereby all interested parties are afforded an opportunity to influence the outcome.

9.8 Implementation Policies and Recommendations

Policies and recommendations build on goals and objectives by providing more focused responses to the issues that the town is concerned about. Policies and recommendations become primary tools the town can use in making land use decisions. Many of the policies and recommendations cross element boundaries and work together toward overall implementation strategies. Refer to Section 9.5 for an explanation of the strategies cited as sources for many of the policies and recommendations.

Policies identify the way in which activities are conducted in order to fulfill the goals and objectives. Policies that direct action using the word "shall" are advised to be mandatory and regulatory aspects of the implementation of the comprehensive plan. In contrast, those policies that direct action using the words "will" or "should" are advisory and intended to serve as a guide. "Will" statements are considered to be strong guidelines, while "should" statements are considered loose guidelines. The town's policies are stated in the form of position statements (Town Position), directives to the town (Town Directive), or as criteria for the review of proposed development (Development Review Criteria).

Recommendations are specific actions or projects that the town should be prepared to complete. The completion of these actions and projects is consistent with the town's policies, and therefore will help the town fulfill the comprehensive plan goals and objectives.

Policies: Town Directive

- The town will maintain the comprehensive plan as an effective tool for the guidance of town governance, and will update the plan as needed to maintain consistency with state comprehensive planning requirements (Source: Basic Policies).
- Town policies, ordinances, and decisions will be made in conformance with the comprehensive plan to the fullest extent possible (Source: Basic Policies).
- Areas of the plan that are likely to be disputed or litigated in the future should be reviewed by the town attorney to ensure his or her knowledge of the plan and to offer suggestions to reduce conflict (Source: Basic Policies).

Recommendations

- Develop and maintain an action plan that identifies specific projects that are to be completed toward the implementation of the comprehensive plan. An action plan identifies an estimated time frame and responsible parties for each project or action (Source: Basic Recommendations).
- Review the comprehensive plan annually (in conjunction with the town budgeting process) for performance on goals, objectives, policies, and recommendations, for availability of updated data, and to provide an opportunity for public feedback. This review does not need to be as formal as the comprehensive review required at least every 10 years by Ch. 66.1001, Wisconsin Statutes (Source: Basic Recommendations).
- Conduct a comprehensive plan update at least every five years (Ch. 66.1001, Wisconsin Statutes require such a review at least every 10 years). All components of the plan should be reviewed for applicability and validity (Source: Basic Recommendations).

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Appendix A

Existing Land Use Classifications and Development Potential Scenarios

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Waupaca County Comprehensive Planning Existing Land Use Code Key

Residential

- ♦ Single Family Structures
- ♦ Duplexes
- ♦ Bed & Breakfast Houses
- ♦ Mobile Homes Not in Parks
- **♦** Mowed Land Surrounding Houses
- ♦ Accessory Uses (Garages, Sheds)

Multi-Family Housing

- ♦ Apartments, Three or More Households
- ♦ Condos, Three or More Units
- ♦ Rooming and Boarding Houses
- ♦ Connected Parking Areas
- ♦ Mowed Land Surrounding

Mobile Home Parks

◆ Three or More Mobile Homes on a Parcel/Site

Farmsteads

- ♦ Farm Residences
- **♦** Mowed Land Surrounding Houses

Group Quarters and Elder Care

- ♦ Resident Halls
- ♦ Group Quarters
- ♦ Retirement Homes
- Nursing Care Facilities
- ♦ Religious Quarters
- ♦ Connected Parking Areas

Commercial

- ♦ Wholesale Trade
- ◆ Retail Trade (Stores, Services, etc.)
- ♦ Gas Stations
- Buildings/Facilities Only for Greenhouses, Golf Courses, Driving Ranges

Agriculture

- ♦ Cropland
- ♦ Barns, Sheds, Silos, Outbuildings
- ♦ Manure Storage Structures
- ♦ Feedlots
- ♦ Land Between Buildings

Other Open Land

- ♦ Rocky Areas and Rock Outcrop
- Open Lots in a Subdivision
- ♦ An Undeveloped Rural Parcel
- ♦ Pasture Land
- ♦ Gamefarm Land

Parks and Recreation

- Sport and Recreational Facilities (public and private)
- ♦ Athletic Clubs
- ♦ Designated Fishing and Hunting
- ♦ Fish Hatcheries
- ♦ Boat Landings
- Stadiums, Arenas, Race Tracks, Sport Complexes
- ♦ Museums, Historical Sites
- Nature Parks/Preserve Areas, Zoos, Botanical Gardens
- **♦** Casinos
- ♦ Amusement Parks (go-carts, mini-golf)
- ♦ Bowling Alleys
- ♦ Golf Courses and Country Clubs
- **♦** Driving Ranges
- ♦ Ski Hills and Facilities
- ♦ Marinas
- ◆ RV Parks and Recreational Camps
- ♦ Campgrounds and Resorts
- ♦ Designated Trails
- Public Parks (includes playground areas, ball diamonds, soccer fields, tennis courts)
- ◆ Fairgrounds (buildings and facilities included)

Tab: Land Use

Woodlots

- ♦ Planted Wood Lots
- ◆ Forestry and Timber Tract Operations, Silviculture
- ♦ Orchards and Vineyards
- ♦ General Woodlands
- ♦ Hedgerows (where distinguishable)

Utilities

- ♦ Electric Power Generation, Transmission and Distribution
- ♦ Transformers and Substations
- ♦ Natural Gas Distribution
- ♦ Water Towers / Storage Tanks
- ♦ Sewage Treatment Plant
- ♦ Lift Stations, Pump Stations, Wells
- ◆ Communication Towers (includes radio, telephone, television, cellular)
- ♦ Waste Treatment and Disposal
- ♦ Active and Abandoned Landfills
- ♦ Recycling Facilities

Institutional

- Public Libraries
- ♦ Public and Private Schools
- Colleges, Universities, Professional Schools
- ◆ Technical and Trade School Facilities, Business / Computer training
- ♦ Doctor and Dentist Offices
- ♦ Hospitals
- ◆ Churches, Religious Organizations, Non-Profit Agencies, Unions
- ♦ Cemeteries and Crematories

Industrial

- Construction Contractors (excavating, roofing, siding, plumbing, electrical, highway and street)
- **♦** Warehousing
- ♦ Manufacturing/Factory
- ♦ Mill Operation
- Printing and Related Facilities
- ◆ Chemical, Petroleum, and Coals Products Facilities
- Trucking Facilities (includes outdoor storage areas for trucks and equipment, docking terminals)

Mines/Quarries

- Extraction/Quarries (sand, gravel, or clay pits, stone quarries)
- ♦ Non-metallic Mineral Processing

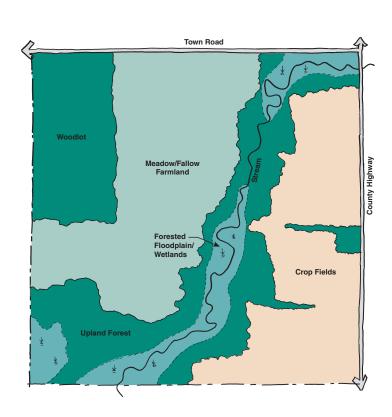
Transportation

- ♦ Airports (includes support facilities)
- Rail Transportation (includes right of way and railyards)
- ♦ Waysides
- ◆ Freight Weigh Stations
- **♦** Bus Stations
- ◆ Park and Ride/Carpool Lots
- ♦ Highway and Road/Street Rights of Way

These classifications of existing land uses must be used when reviewing the accuracy of the Draft Existing Land Use Map. The land uses listed under each classification are intended to be included in that classification and identified as such on the map. Only the name of classification (Residential, Multi-Family Housing, Mobile Home Parks, Farmsteads, etc.) needs to be identified for corrections.

Density Scenario = 1 Unit Per 40 Acres

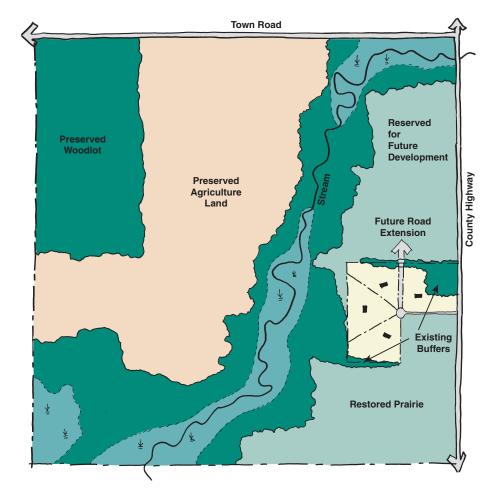
◆ Undeveloped Site – 160 Acres



Town Road Woodland Clearing Flag Lot Farmland Converted to Residential

Conventional Development

- 4 homes
- ◆ Average lot size of 40 acres
- ◆ 160 acres developed
- 0 acres remaining

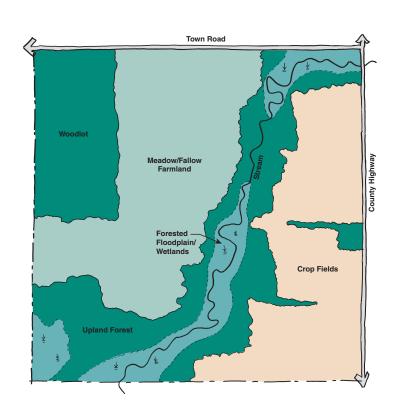


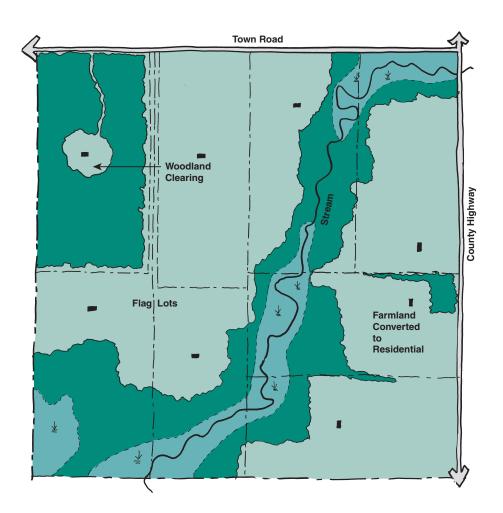
- ♦ 4 homes
- ◆ Average lot size of 1.8 acres
- ◆ About 7 acres developed
- ◆ About 153 acres remaining



Density Scenario = 1 Unit Per 20 Acres

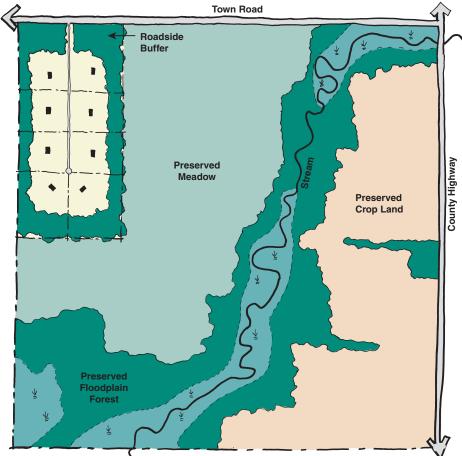
◆ Undeveloped Site – 160 Acres





Conventional Development

- ♦ 8 homes
- ◆ Average lot size of 20 acres
- ◆ 160 acres developed
- 0 acres remaining

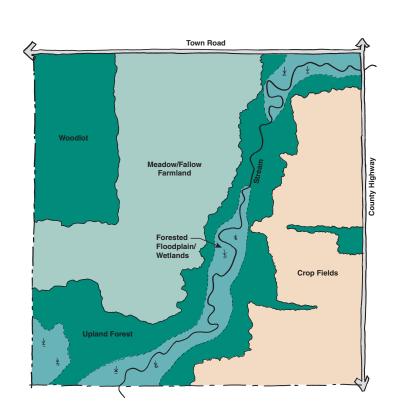


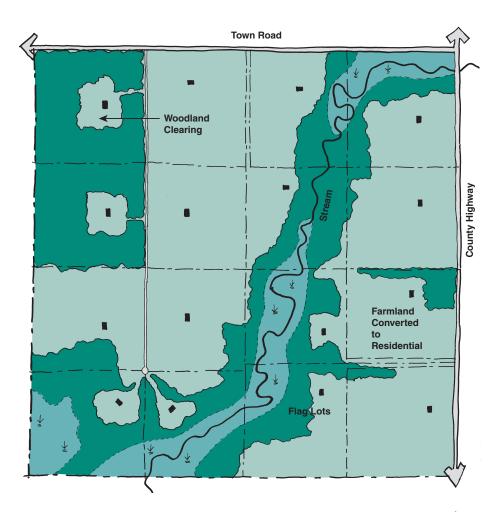
- 8 homes
- ◆ Average lot size of 2.5 acres
- ◆ About 20 acres developed
- ◆ About 140 acres remaining



Density Scenario = 1 Unit Per 10 Acres

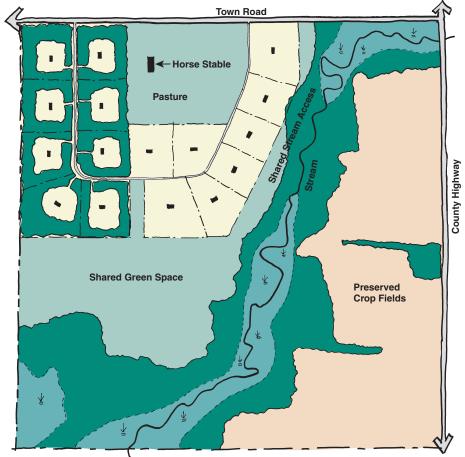
◆ Undeveloped Site – 160 Acres





Conventional Development

- ♦ 16 homes
- ◆ Average lot size of 10 acres
- ◆ 160 acres developed
- 0 acres remaining

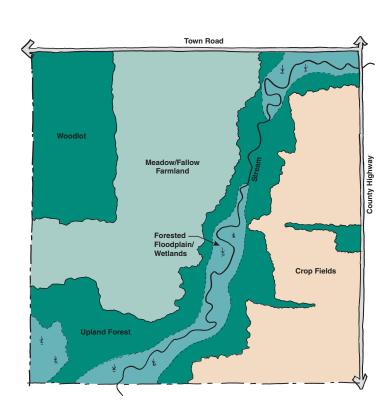


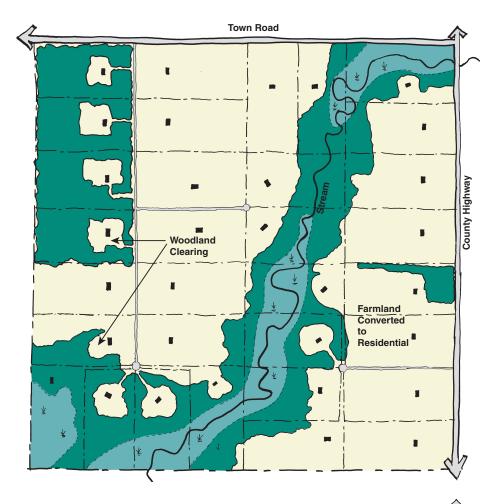
- ♦ 16 homes
- ◆ Average lot size of 2.3 acres
- ◆ About 37 acres developed
- ◆ About 123 acres remaining



Density Scenario = 1 Unit Per 5 Acres

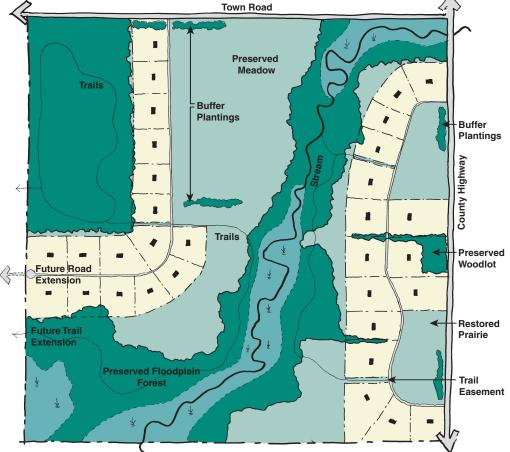
◆ Undeveloped Site – 160 Acres





Conventional Development

- ♦ 32 homes
- ◆ Average lot size of 5 acres
- ◆ 160 acres developed
- ♦ 0 acres remaining



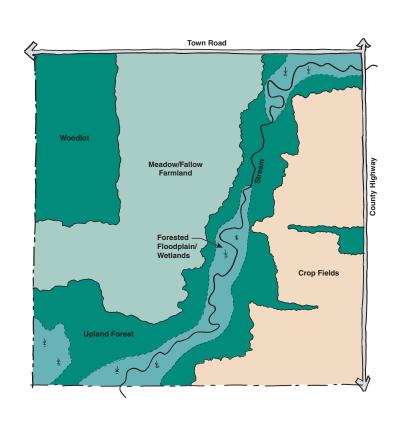
- ♦ 32 homes
- ◆ Average lot size of 1.8 acres
- ◆ About 58 acres developed
- ◆ About 102 acres remaining



Waupaca County Comprehensive Planning Rural Land Development Potential

Density Scenario = 1 Unit Per 2.5 Acres

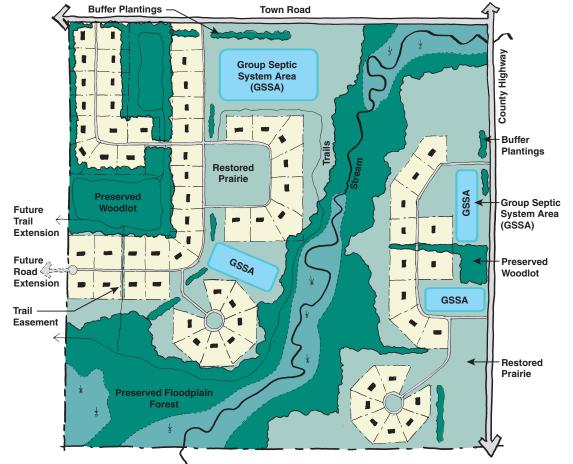
◆ Undeveloped Site – 160 Acres



Town Road Future Road Extension Assuming the state of t

Conventional Development

- 64 homes
- ◆ Average lot size of 2.5 acres
- ◆ 160 acres developed
- 0 acres remaining



Conservation Development

- ♦ 64 homes
- ◆ Average lot size of .75 acres (or 33,000 sq. ft.)
- ◆ About 48 acres developed
- About 112 acres remaining



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Appendix B

Public Participation Plan and Survey Results

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RESOLUTION NO. CPPP

A resolution by the Governing Body of the Town of Iola Adopting a Public Participation and Education Plan

WHEREAS, The Town of Iola is participating in the Waupaca County comprehensive planning process to develop a comprehensive plan as defined in section 66.1001 of the Wisconsin Statutes to guide community actions and to promote more informed decision making regarding land use and related issues; and

WHEREAS, Section 66.1001 (4)(a) of the Wisconsin Statutes specifies that local governments preparing a comprehensive plan must adopt written procedures that are "Designed to foster public participation, including open discussion, communication programs, information services and public meetings for which advance notice has been provided, in every stage of the preperation of a comprehensive plan;" and

WHEREAS, These written procedures must also: "Provide for wide distribution of proposed, alternative, and amended elements of a comprehensive plan, and shall provide an opportunity for written comments on the plan to be submitted by members of the public to the governing body and for the governing body to respond to such written comments;" and

NOW, THEREFORE, BE IT RESOLVED, that the attached Public Participation and Education Plan is adopted by the Town of Iola to foster public participation throughout the comprehensive planning process consistent with the spirit and intent of section 66.1001 (4)(a) of the Wisconsin Statutes.

ADOPTED this 28th day of June, 2004.

APPROVED by a vote of: 3 ayes on nays

Mark Forseth, Clerk

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Comprehensive Plan Public Participation and Education Plan

Adopted by the Iola Town Board June 28, 2004

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Appendix

- 1. Brief Summary of Waupaca County Planning Process Public Participation Tools
- 2. Waupaca County Comprehensive Plan Recommended Cluster Meeting Schedule
- 3. Waupaca County Comprehensive Plan recommended Project Schedule

B. Wisconsin's Comprehensive Planning Law

Wisconsin's Comprehensive Planning Law was adopted in October 1999. The law is a culmination of work by a unique coalition of groups representing various interests, including realtors, builders, and environmentalists. The law provides a framework for local community comprehensive planning and defines the components of a comprehensive plan. The definition provides communities with some guidance for local efforts and includes nine elements:

1) issues and opportunities; 2) housing; 3) transportation; 4) utilities and community facilities; 5) agricultural, natural, and cultural resources; 6) economic development; 7) intergovernmental cooperation; 8) land use; and 9) implementation. The original law required that after January 1, 2010, local government actions that impact land use must be consistent with the comprehensive plan. An amendment to the law contained in Assembly Bill 608 and signed into law by Governor

C. Public Participation Required in the Law

In order to promote the promise of democracy, the Comprehensive Planning Law requires communities to foster public participation.

Doyle in April 2004 clarified "actions that impact land use" by defining them as zoning,

Wisconsin Statutes, Section 66.1001(4)(a)...

subdivision, and official mapping.

"The governing body of a local governmental unit shall adopt written procedures that are designed to foster public participation, including open discussion, communication programs, information services, and public meetings for which advance notice has been provided in every stage of the preparation of a comprehensive plan. The written procedures shall provide for a wide distribution of proposed, alternative, or amended elements of a comprehensive plan and shall provide an opportunity for written comments on the plan to be submitted by members of the public to the governing body to respond to such comments."

D. Waupaca County Comprehensive Planning

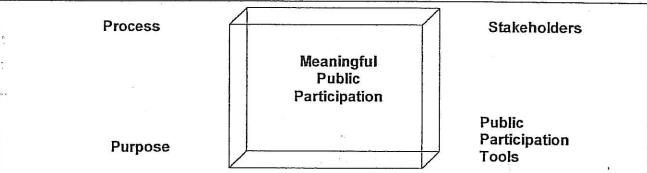
In October 2000, the Chairman of the Waupaca County Board appointed the Smart Growth Advisory Committee to study whether or not Waupaca County and its municipalities should engage in comprehensive planning. The Committee returned an affirmative answer and in September 2001, the Waupaca County Board of Supervisors approved developing a comprehensive plan contingent upon receiving State grant funding. During this time period, 33

II. The Public Participation Process

A. The 4 Dimensions of Public Participation

Public participation efforts that successfully engage the citizenry and link their involvement to decision-making focus on effectively coordinating the four dimensions of public participation. The four dimensions include: 1) the planning process; 2) stakeholders; 3) purpose; and 4) tools. Simply, during any given stage in (1) the planning process, a certain set of (2) stakeholders will be engaged for a certain (3) purpose using specific types of (4) public participation tools (Figure 1).

Figure 1. 4-Dimensions of Public Participation



Process. The process of developing a comprehensive plan is described through the identification of steps that must be taken in order to create a plan. These steps are associated with a timeline and usually categorized into separate "phases", "stages" and "tasks" of the process. For example, one planning task is to identify community issues and opportunities, which is to be achieved in March 2004, during the second stage of the planning process.

Stakeholders. Stakeholders are the citizens, groups, and organizations of Waupaca County who have an interest in or are potentially affected by planning or decision-making.

Purpose. Stakeholders are involved for various reasons throughout the planning process. They may be asked to brainstorm an idea, give feedback on a proposal, or vote on a particular set of planning options. Generally, there are four purposes for public participation: 1) raise awareness of the public about a topic; 2) increase the public's knowledge on a topic through education; 3) ask the public to provide input that will be considered as part of the decision-making process; 4) and ask the public to make the decision.

Tools. Tools are the specific participation methods that are used to engage citizens. Each tool is customized to achieve one or more of the aforementioned purposes.

Table 1. Stakeholder Analysis (continued)

Agriculture Element

- 1) Farm Bureau
- 2) Large Landowners / Lessees
- 3) Landowners
- 4) Farmers
 - a) Dairy
 - b) Beef
 - c) Orchards
 - d) Cash Crop
 - e) Elk
 - f) Truck
 - g) Young Old
 - h) Family Ag Business
- 5) Horse Owners Any Horse Organizations
- 6) Land Trusts

Natural Resources Element

- 1) Environmental Groups (such as)
 - a. Hook & Gun Clubs (Conservation Clubs)
 - b. Lake Districts
 - c. Land Trusts (Northeast Wisconsin)
- 2) Department of Natural Resources
- 3) County Waste/Recycling
- 4) Anti-DNR/Private Property Rights Groups
- 5) Non-metallic Mining Interests
- 6) Snowmobile Clubs
- 7) County Land Conservation Department
- 8) Parks Departments

Transportation

- 1) Department of Transportation
- 2) Public Works Departments
- 3) Airport
- 4) Cab/Bus Companies
- 5) School Districts (school buses)
- 6) Bicycle/ Walking Trail Enthusiasts
- 7) Snowmobile Clubs
- 8) County Highway Department
- 9) Parks Departments

Utilities / Community Facilities Element

- 1) Sewer & Water Districts
- 2) Public Works Departments
- 3) Industries
- 4) Utility Companies
- 5) Emergency Government
- 6) Fire Departments
- 7) Ambulance
- 8) Sheriff Police
- 9) Cell Tower/Telecommunication Interests
- 10) Parks Departments

<u>Awareness</u>

Awareness raising efforts are intended to inform and update the public about the planning effort. Building awareness must occur prior to citizens providing input. Simply, the public must first know about a meeting before they can attend. Effective awareness tools not only state the 'when,' 'where,' and 'what' of the event, but also stimulate citizen interest.

Education

Education efforts are intended to increase the public's capacity to provide informed input and make informed decisions. Input can certainly be given and decisions made absent education, but they would be characterized as uninformed. Just as a general prefers to have his or her soldiers properly equipped and trained for battle, community leaders prefer to receive informed input and have knowledgeable decisions made.

<u>Input</u>

Input efforts are intended to help decision-makers learn more about the community and also better understand what citizens value, believe in, or desire. Gathering public input helps them create planning products or make decisions that reflect the existing situation of the community as well as citizen ideals.

Decision-making

Decision-making is the highest level of public participation. Decision-making authority is placed in the hands of the citizens through the use of tools like planning committees or commissions.

4. The Tools Dimension

Public participation tools, like other planning tools, help achieve planning tasks. Some planning tasks rely upon non-participatory tools. For example, population and housing projections are used to analyze demographic trends. Other planning tasks can only be accomplished with the assistance of the public; therefore, the achievement of these tasks is reliant upon the use of tools that engage the public. Public participation tools that have been chosen for the Town of lola Comprehensive Planning Process are discussed in Section III.

Mass Media

Media outlets, such as, radio, newspapers, and buyer's guides will be used to the greatest extent possible. Additionally, the editor from each local newspaper will be asked to become a non-voting member of a cluster committee.

Public Notice and Comment

All meetings in the planning process are open to the public and public input is encouraged. Notice of all meetings will be legally posted. A portion of each agenda will be appropriated for public comment.

B. Public Participation Tools by Planning Stage

Stage 1: Pre-planning

Tasks to be Achieved:

- ✓ raise public awareness about planning
- ✓ educate citizens about planning
- ✓ citizen representatives develop planning process
- ✓ citizen representatives negotiate consultant contract and project budget
- ✓ citizen representatives establish ground rules and responsibilities
- ✓ citizen representatives create public participation and education plans

Tools to be Used:

County Board (used for decision-making)

As of the writing of this document, the County Board had already approved comprehensive planning contingent upon receiving a grant, approved contracts with Foth and Van Dyke and the Waupaca County Economic Development Corporation, and approved the planning process. The County Board is also responsible for adopting a Public Participation and Education Plan.

Core Planning Committee (CPC) (used for input gathering and decision-making)

The Core Planning Committee is responsible for developing the County Comprehensive Plan. As of the writing of this document, each local governmental unit had already appointed a representative to the Core Planning Committee. The County Board Chair appointed two members from the County Board. The CPC has already:

- √ recommended a contract inclusive of an agreed upon planning process.
- √ appointed the Public Participation and Education and Management Subcommittees.

During this stage, local governmental units are responsible for:

- √ appointing a plan commission or committee or both.
- √ adopting a local Public Participation and Education Plan.
- √ working with county intems to field check and update the existing land use data.
- √ appointing 3 members to the Cluster Committee.

Formation of Cluster Committees (used for input gathering and decision making)

Clusters are groups of communities in 5 regions of Waupaca County that will meet on the same evening in the same location in order to expedite and increase coordination of the planning process. Each Cluster Committee is comprised of 3 representatives from each local unit of government in the cluster. The Cluster Committee is the placeholder for education and discussion of intergovernmental cooperation.

<u>Plan Commission Workshops and other Educational Efforts/Counseling (used for awareness and education)</u>

Two Plan Commission workshops, individual community education programs on planning fundamentals and the Waupaca County process, and individualized counseling will be used to increase the public's capacity.

Kickoff Cluster Informational Meeting (see Cluster Informational Meeting #1 in Appendix 2 for more detail) (used for awareness, education, and input gathering)

A kickoff cluster informational meeting will be held in each cluster to increase awareness and understanding of the process. The citizens at the meeting will select a Chair and Vice-Chair.

Stage 3: Identification of issues, opportunities and desires

Tasks to be Achieved:

- ✓ identify community issues and opportunities
- ✓ develop planning slogan

Tools to be Used:

Slogan Contest (used for awareness raising and education)

Local youth will be invited to participate in a contest to develop a slogan for the Waupaca County planning process. First place: \$125 and use of slogan. Second place: \$50. Third place: \$25. The slogan contest will occur in Fall, 2004.

Stage 5: Constraints Identification

Tasks to be Achieved:

- ✓ develop, review, and prioritize potential development/land use constraints
- ✓ develop future land use categories that will be applied to a map

Tools to be Used:

Education Programs (used for education)

Education programs will be held during focus group, CPC, and cluster informational meetings (#9) to increase understanding of constraints identification.

Focus Groups (used for input gathering)

Focus groups will be held to identify "expert-based" constraints, which will be used as a foundation for a discussion.

Core Planning Committee (used for decision-making)

The CPC will choose constraints for the County Comprehensive Plan.

Cluster Committees (used for decision-making)

The Cluster Committees (meetings #9, #10, #11) will choose constraints for each cluster and select future land use categories. During Cluster Informational Workshop #12, the public will be actively invited to give feedback on land use goals, objectives, and future categories.

Newspaper Flyer (used for awareness)

Distribute County constraints map and necessary narrative in the local and county newspaper.

Stage 6: Land Use Goals, Objectives, and Mapping

Tasks to be Achieved:

- ✓ review and finalize future land use categories
- ✓ review and finalize land use goals and objectives
- ✓ review and finalize future land use map

Tools to be Used:

Core Planning Committee (used for input gathering and decision-making)

A public hearing will be held in each local community to allow for review and comment on the proposed plan.

Local Governmental Units (used for decision-making)

The local governing bodies will adopt local plan through an ordinance.

County Planning and Zoning Committee (used for decision-making)

The County Planning and Zoning Committee will recommend final draft of County Comprehensive Plan to the County Board.

Public Hearing (used for input gathering)

A public hearing will be held in to allow for review and comment on the proposed plan.

County Board (used for decision-making)

The County Board will adopt a County Comprehensive Plan through an ordinance.

Open House (used for input gathering)

An open house will be to allow for review and written comment on the proposed plan.

Public Hearing (used for input gathering)

A public hearing will be held in each local community to allow for review and comment on the proposed plan.

Local Governmental Units (used for decision-making)

The local governing bodies will adopt local plan through an ordinance.

County Planning and Zoning Committee (used for decision-making)

The County Planning and Zoning Committee will recommend final draft of County Comprehensive Plan to the County Board.

Public Hearing (used for input gathering)

A public hearing will be held in to allow for review and comment on the proposed plan.

County Board (used for decision-making)

The County Board will adopt a County Comprehensive Plan through an ordinance.

C. Public Participation tools to be implemented by insert municipality name, this section only applies to you troption 2 was chosen earlier.

nning Phases

Pre-Planning & Issue Identification

∠lanning Stages

Title of major planning stages.



Pre-Planning



Education & Background Information Gathering



Identification of Issues
Opportunities & Desire

Planning Tasks

Description of assignments that must be achieved to complete a planning stage

- Choose consultant
- Approve grant application
- Appoint County Core
 Planning Committee
 (CPC)
- Approve plan process
- Approve contract
- Approve budget.
- Appoint subcommittee:
- Approve ground fules & responsibilities

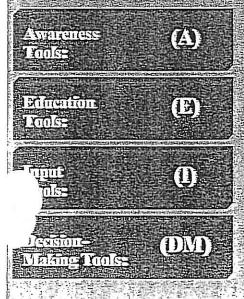
- Towns adopt village powers.
- Appoint plan commissions/commissee
- Appoint cluster representative -
- Process: participation ground rules, etc.
 education
- Compile technical and spanal data
- Prepare data analyses
- Distribute data to alllocal units
- Confirm data accuracy
- Redistribute data to all

- Present data and
 analyses
- compile issues
 opportunities and desire
 for all substantives
 plaining elements
- Develop issues and desired statements.

dublic Participation. Tools

Basic description of major participation tools used to involve citizens to achieve planning tasks and the purpose of citizen involvement (awareness, education, input, or decision-making)

Purpose of Involvement



- General Awareness
 Tools
- County board (DM)

 appoints two CPC
 members and approves
 process: bidget
 contract and PPEP
- CPC (DM) approves
 process, budget.

 contract ground rules
 and responsibilities.

 and PPEP.
- Management
 subcommittee (DM)
 recommend budget
 contract; and ground
 rules and
 responsibilities
- Participation subcommittee (DM) develop and recommend PPEP
- Education sessions
 (E) education
 programs on plan
 process design

- General Awareness
 Tools
- Cluster groups (DM)
 appoint chair and vice
 chair
- Kickoff-meeting (E. I)
 general education of the
 plan process
- Plan commission
 workshops (Eid) proude
 information about
 forming a plan
 commission/committee
 Eocal governments:
- Eocal governments ((DM) create-local plan commissions/committee
- Citizens (DM) field:
 check data:

- General Awareness Tools
- Youth Stogan Confest
 (A) involve youth to be create a plan slogan to promote awareness of planning process.
- Survey (1) identify
 critizen-based
 opportunities issues and
 desires with incentives to
 returns invey
- Focus Groups (DM)
 identify expert based
 disares to the planning
 issues
- e Cluster Informational.

 Meeting (E. I) provide planning education services community datatand identifications.

 Opposituations and desires.

Appendix 2. Waupaca County Comprehensive Plan Recommended Project Schedule

Jan Pob Mar Apr Jan Feb Idar Apr hay Jun Jul Aug Sep Oct Hay Doo KRITISH RACE AND 1157 2006 B Jan Feb Mar Apr May Jun Jul Ang Bep Oct Nuv Due TIN STATE Observation of Local Process MONTILS **MINIMUM** 19. N. containe Chilesilves (vests Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec 100 域法 HIPLANDE 1193 CONTRACTOR OF THE PROPERTY OF Oct Noy Dec 2003 Hearings (33) TH TO X TO KIND THE HEAD RESIDENCE TO THE PARTY OF THE PA OCTIVITIVITATION PRINTED TO THE TOTAL County Open House and Putille Hearing (2) INGGUM INHUM HINSTION BESIMBLESS County Plan Preliminary Draft INO DATERINANTENA DENTENTRA GGUNGNEANTHUNTURENTAGERRUM Core Planning Commillee Meetings (14-16)
Focus Groups (6-8)
Countywide Educational Ressions
P&Z Commiltee Updates County Plan Pinal Document Inventory & Trends Preliminary Draft Chaster Workshops (13)
Chaster Information Meetings (4) County Plan Recommended Draft Local Plan Preliminary Draft Local Plan Recommended Draft Local Plan Plan Document .ocal Draft Presculations (33) inventory & Trends Final Dog. Local Public He TASKS

Chuster Informational Meeting: Meetings of the local communities in a regional format. No break-out sessions.
 Core Planning Committee: Representatives of each community and the county that meet periodically to oversee the planning process as a whole.
 Powes Group: Group process alread at Identifying issues and potential solutions. Involves individuals with experience in a specific topic related to the planning process.

o. P&Z Comitifico: Waupaca County Planning & Zoning Committee.



Cluster Workshop: Meetings of the local communities in a regional format. Break-out sessions with dedicated facilitator for each community.

Utilities & Community Facilities, Transportation, Economic Development

5. Cluster Workshop

- Present information on Utilities & Community Facilities, Transportation, and Economic Development
- ♦ Develop Utilities & Community Facilities, Transportation, and Economic Development goals and objectives

6. Cluster Workshop

- Share local draft goals and objectives with the cluster group
- Discuss broad Utilities & Community Facilities, Transportation, and Economic Development policy and implementation options

Agriculture, Housing

7. Cluster Workshop

- Present information on Agriculture and Housing
- Develop Agriculture and Housing goals and objectives

8. Cluster Workshop

- Share local draft goals and objectives with the cluster group
- ♦ Discuss broad Agriculture and Housing policy and implementation options

Land Use & Intergovernmental Focus

9. Cluster Informational Meeting

- ♦ Present suitability mapping tool, "What If"
- Discuss and prioritize constraints for future residential, forestry/recreational, agricultural, and commercial/industrial development

10. Cluster Informational Meeting

- Review draft suitability maps
- ♦ Adjust as needed
- Present preliminary future land use categories

Cluster

Northwest Waupaca County Agriculture, Natural Resources, & Land Use Survey

INTRODUCTION

During the 1990s, Waupaca County witnessed 12.4% population growth (6,460), the largest ten-year increase in its history. Housing units increased by 2,367 during the same decade (Census 2000). Population and housing growth offers many opportunities but can also cause a number of dilemmas for agriculture, natural resources, land use, and other things like transportation and economic development. This realization has prompted local community leaders to identify "land use" as the top priority issue in Waupaca County.

A similar situation in many areas of Wisconsin led the legislature to adopt the "Comprehensive Planning Law" in October, 1999. The law encourages communities to manage growth in order to maximize their opportunities and minimize their dilemmas. For communities that want to make decisions related to zoning, subdivision, or official mapping, they must have a plan adopted by January 1, 2010. Currently, Waupaca County and 33 of 34 municipalities are involved in a joint planning process through Spring of 2007.

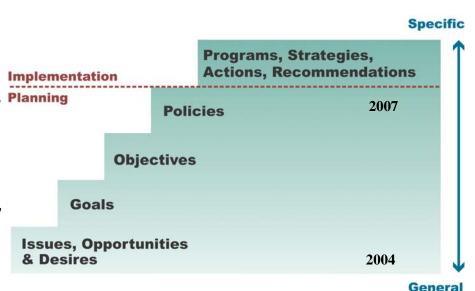
WAUPACA COUNTY COMPREHENSIVE PLANNING PROCESS

The Waupaca County Comprehensive Planning Process is uniquely structured to encourage grassroots, citizen-based input, including this survey. Each participating local town, village, and city will develop their own very localized plan using the process illustrated below. Each local plan will be developed by a Local Planning Group and eventually recommended to the local governing body. The local governing body will be responsible for adopting the plan through an ordinance. For planning purposes, communities have been organized into geographic regions called "clusters". There are five Cluster Committees representing five regions of Waupaca County (see page 3 for a list of communities in each Cluster). The Cluster Committees are only a tool to help foster intergovernmental cooperation. Local plans are still 100% in the control of the local decision-makers.

At the County level, the Core Planning Committee, which includes one representative from each participating local unit of government and two representatives from the County Board, will develop the County Plan. The

Core Planning Committee will make a recommendation to the County Zoning Committee and they in turn to the County Board. The County Board is responsible for adopting the County Plan through an ordinance. In the end, Planning each town, city, village, and the county will develop their own plan.

The results of this survey will expand input and clarify opinions as communities develop goals, objectives, policies, and strategies for implementation.





Report produced by: Greg Blonde, Agriculture and Natural Resources Educator

Mike Koles, Community Development Educator Waupaca County UW-Extension, February, 2005

SURVEY BACKGROUND

The new law also requires communities to foster public participation throughout the planning process. One tool often used to generate input is a citizen opinion survey. Waupaca County UW-Extension and the Land & Water Conservation Department partnered with a team of local agriculture and natural resource representatives to develop a county-wide survey that would: 1) expand local community input in the planning process, and 2) clarify values and beliefs regarding agriculture, natural resources, and land use. The survey was funded by a local Farm Technology Days Grant, Land and Water Conservation Department, and UW-Extension Central District Innovative Grant.

SURVEY METHODOLOGY

A four-page questionnaire was citizen and survey expert tested prior to sending it out and then administered using an adjusted Dillman method. It was mailed in March, 2004 to approximately half (10,575) of Waupaca County landowners who were chosen from a list generated from the tax roll. The list included all improved properties (has a structure on it) and all unimproved properties of 10 acres or more. Surveys were sent to every other address on the list. Duplicate names for owners of multiple properties were eliminated except for their home address (the first address listed was used in the case of absentee landowners with multiple properties).

Despite this scientific approach, several limitations must be considered when analyzing the results. First, the survey was of landowners and might not reflect the opinions of the general population. Renters and residents of group quarters (e.g., assisted living facilities, jails, etc.) were not surveyed. According to the 2000 Census, this amounts to 3,546 (16%) housing units. Second, the opinions of absentee landowners who have less than 10 unimproved acres are not included. Finally, survey results are biased toward the older population because fewer young people own property.

SURVEY RESPONSE

Over 4000 (38%) surveys were returned. The high response rate indicates strong interest in comprehensive planning, agriculture, natural resources, and land use. It is also an indication of the quality of the survey instrument. Individual community, Cluster, and County response rates are listed below (total occupied housing units from the 2000 Census are included for reference purposes only).

Community	Occupied Housing	Surveys Sent	Surveys Returned	Response Rate
Helvetia	271	284	104	36.6%
lola	328	327	131	40.0%
Scandinavia	284	301	104	34.6%
Wyoming	111	161	41	25.4%
Harrison	206	239	76	31.7%
Iola (V)	567	228	92	40.4%
Scandinavia (V)	137	60	52	87.2%
Big Falls (V)	40	27	15	54.8%
Northwest Cluster	1944	1628	615	37.8%
Waupaca County	19,863	10,575	4,033	38.1%

Using a survey helps communities engage citizens who cannot attend meetings or would otherwise not voice their opinions. Since surveys rarely are sent to everyone in the community and a 100% response rate is never achieved, a statistical "margin of error" and "confidence level" are calculated to determine how accurately the survey results reflect community opinions.

The margin of error is the plus or minus figure (+/-) that is often mentioned in media reports. For example, if survey respondents indicated that 47% of them agree and the margin of error was 4 percentage points, then the community could be "certain" that between 43% and 51% actually agree. For an opinion survey, a margin of error of +/- 5 percentage points or less is desirable.

The confidence level, also measured as a percentage, indicates the likelihood of these results being repeated. For an opinion survey, a 95% confidence level is desirable. Using the example above, a 95% confidence level means that the community could be 95% certain that 43% to 51% of the community agree. In other words, if the survey was sent 100 different times, the results would fall between 43% and 51%, 95 times out of 100. A 95% confidence level was obtained for this survey.

The confidence level and margin of error are based on laws of probability, total population (in this case landowners), and the number of survey respondents. Basically, the larger the population and number of surveys returned, the smaller the margin of error. Consequently, it is difficult for communities with few landowners to achieve a 95% confidence level and a 5 percentage point margin of error. Although several communities in Waupaca County did achieve this threshold, most communities should be cautious using results beyond the Cluster level. All Clusters and the County had very small margins of error (+/-1 to +/-4%). The margins of error for the Northwest Cluster communities are reported below.

	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	NW CLUSTER	WAUP. CO.
Margin of Error	+/- 9	+/- 8	+/- 9	+/- 14	+/- 10	+/- 9	+/- 10	+/- 22	+/- 4	+/- 1

HOW TO READ THE REPORT

The following report includes a pie chart summarizing the Cluster data for each question (other than the demographic questions). A narrative description appears next to the pie chart. The narrative includes summary statements for the combined Cluster results followed by statements pertaining to overall County results and demographic comparisons. Individual community results are reported in a table below the pie chart and narrative. Charts and tables for other Clusters and the County are available on the county website (www.co.waupaca.wi.us) by clicking on "Comprehensive Planning".

WAUPACA COUNTY PLANNING CLUSTERS

CENTRAL CLUSTER

City of Manawa; Village of Ogdensburg; and Towns of Little Wolf, Royalton, and St. Lawrence

NORTHWEST CLUSTER

Villages of Iola, Scandinavia, and Big Falls; Towns of Helvetia, Iola, Scandinavia, Wyoming, and Harrison

SOUTHWEST CLUSTER

City of Waupaca; Towns of Dayton, Lind, Farmington, and Waupaca

NORTHEAST CLUSTER

Cities of Clintonville and Marion; Village of Embarrass; Towns of Dupont, Matteson, Union, Larrabee, and Bear Creek

SOUTHEAST CLUSTER

Cities of New London and Weyauwega; Village Fremont; Towns of Fremont, Caledonia, Lebanon, and Weyauwega

"Type of residence."

In the Northwest Cluster, most respondents (35%) identified their primary residence as rural/non-farm; 27% were non-resident landowners; 19% were urban/suburban; and 16% were rural farm.

Countywide, nearly 1/2 (48%) were rural (33% rural non-farm; 15% rural farm); 38% were urban/suburban; and 12% non-resident landowners.

Q34	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	1%	3%	5%	0%	2%	0%	7%	2%
Urban / Suburban	2%	16%	13%	0%	1%	68%	31%	20%	19%
Rural Farm	17%	20%	21%	27%	17%	5%	6%	20%	16%
Rural Non-Farm	44%	39%	45%	37%	34%	12%	37%	13%	35%
Not Waupaca Co	34%	24%	18%	32%	47%	12%	27%	40%	27%

"Use of rural residential property."

In the Northwest Cluster, over 1/3 (37%) of all rural residents were farms (28% part-time/hobby farms; 9% full-time farms); 31% stated "other" rural non-farm use; 26% identified recreational use. "Other" describes rural landowners who do not use their residential property for farming or recreation.

Countywide, 38% stated "other" rural non-farm; 22% were part-time/hobby farms; 21% indicated recreational use; and 15% were full-time farms.

Q35	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	4%	9%	0%	5%	6%	5%	0%	5%
Full-time farm	3%	12%	9%	19%	10%	13%	9%	0%	9%
Part-time/ hobby farm	25%	31%	25%	38%	33%	19%	18%	60%	28%
Recreational	31%	26%	22%	23%	21%	25%	45%	20%	26%
Other	38%	27%	36%	19%	31%	38%	23%	20%	31%

" Total acres owned in Waupaca County."

In the Northwest Cluster, almost 1/2 (44%) of respondents own 10 acres or less (29% 1 - 10 acres; 15% less than one acre); 22% own 11 to 40 acres; 16% own 41 to 80 acres; 13% own 81 to 200 acres; and 5% own over 200 acres.

Countywide, 59% own 10 acres or less (32% 1 - 10 acres; 27% less than one acre); 15% own 11 to 40 acres; 10% own 41 to 80 acres; 10% own 81 to 200 acres; and 5% own over 200 acres.

Q33	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	2%	0%	0%	2%	1%	1%	0%	0%	1%
< 1 acre	9%	13%	12%	0%	1%	39%	21%	33%	15%
1- 10 acres	24%	25%	36%	2%	36%	35%	35%	33%	29%
11- 40 acres	22%	27%	18%	24%	28%	12%	21%	20%	22%
41- 80 acres	26%	15%	17%	27%	9%	9%	12%	7%	16%
81- 200 acres	14%	15%	12%	22%	20%	1%	10%	7%	13%
201- 500 acres	3%	3%	6%	10%	5%	3%	0%	0%	4%
> 500 acres	0%	2%	0%	12%	0%	0%	2%	0%	1%

" Age."

In the Northwest Cluster, most respondents (28%) are 65 years and older; 16%, 60 to 64; 15%, 55 to 59; 23%, 45 to 54; 14%, 35 to 44; 5%, 25 to 34; and under 1%, 20 to 24.

Countywide, over 1/4 of respondents (28%) are 65 years and older; 11%, 60 to 64; 12%, 55 to 59; 24%, 45 to 54; 18%, 35 to 44; 6%, 25 to 34; 1%, 20 to 24.

By comparison, the 2000 population census for Waupaca County included: 17%, 65 years and older; 4%, 60 to 64; 5%, 55 to 59; 14%, 45 to 54; 16%, 35 to 44; 11%, 25 to 34; 5%, 20 to 24. Thus, survey results reflect a larger percentage of the older population and a smaller portion of the younger population.

Q32	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	0%	0%	0%	0%	0%	0%	0%	0%
20 - 24 yrs.	0%	0%	0%	0%	0%	0%	0%	0%	0%
25 - 34 yrs.	2%	7%	4%	5%	3%	8%	4%	7%	5%
35 - 44 yrs.	13%	15%	17%	12%	12%	11%	21%	7%	14%
45 - 54 yrs.	19%	23%	31%	7%	24%	22%	23%	53%	23%
55 - 59 yrs.	13%	21%	13%	24%	11%	16%	2%	7%	15%
60 - 64 yrs.	26%	12%	12%	27%	13%	12%	15%	13%	16%
65 & over	27%	22%	24%	24%	38%	32%	35%	13%	28%

" Years residing in/ visiting Waupaca County."

In the Northwest Cluster, almost 3/4 (69%) of respondents either resided in or visited Waupaca County for over 20 years; 9%, 15 to 20 years; 6%, 11 to 14 years; 9%, 5 to 10 years; 5%, 1 to 4 years; and under 1%, less than one year.

Countywide, over 2/3 (68%) of respondents either resided in or visited Waupaca County for over 20 years; 7%, 15 to 20 years; 7%, 11 to 14 years; 10%, 5 to 10 years; 5%, 1 to 4 years; and 1%, less than one year.

Due to the large percentage of respondents residing in or visiting Waupaca County for over 20 years, survey results reflect the opinions of those very familiar with the area.

Q29	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	5%	5%	0%	4%	0%	2%	0%	3%
< 1 years	1%	0%	1%	0%	0%	0%	0%	7%	0%
1-4 years	5%	5%	10%	0%	0%	5%	2%	0%	5%
5-10 years	8%	9%	6%	2%	12%	11%	13%	0%	9%
11-14 years	1%	8%	5%	0%	7%	10%	8%	0%	6%
15-20 years	6%	8%	12%	10%	9%	10%	10%	0%	9%
> 20 years	77%	63%	63%	88%	68%	64%	65%	93%	69%

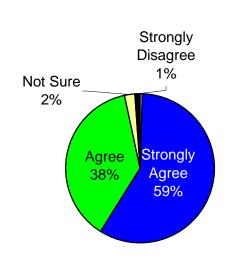
NATURAL RESOURCE VALUES AND DESIRES

Waupaca County is home to many varied natural resources. From the forests and trout streams in the northwest to the Chain O' Lakes in the southwest to the Wolf River in the southeast to the prime farmland that stretches from the south-central area to the northeast corner, Waupaca County's natural resources are abundant. These resources play a significant role in sustaining local communities and attracting new people and business to the area.

If one really stops to think about it, everything we come into contact with – from the air we breathe to the road we drive on – is somehow related to our natural resources. They are critical to almost every aspect of community life. A good supply of quality groundwater is critical to all citizens and a key component of many industries. Forests are not only a portion of the economy in Waupaca County, but they clean our air and water and provide a home to wildlife. Farmland, our most abundant natural resource, is a significant part of our economy. Tourism, which is responsible for \$97 million in economic impact, is heavily dependent upon a quality natural resource base (Department of Tourism, 2004). Finally, natural resources are often cited as a key factor in determining quality of life.

By law, "natural resources" is one of the elements communities must address as part of the comprehensive planning process. As they approach this task, it is important to consider both the natural resource opportunities and dilemmas provided by growth. Citizen opinions identified in this report should help communities accomplish this and, thus aid in the development of the comprehensive plan.

" Protecting natural resources in my community is important to me."

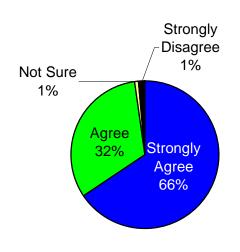


In the Northwest Cluster, protecting natural resources is important to almost all landowners. 97% of respondents agree with more than 1/2 (59%) that strongly agree, while only 1% disagree.

Countywide, 96% agree (57% strongly agree), while only 2% disagree. By type of residence, between 1/2 and 2/3 of most respondents strongly agree (68% recreational; 64% non-county residents; 60% part-time/hobby farms; 56% "other" rural non-farm residences; 54% urban/suburban). Although 94% of full-time farms also agree, only 36% strongly agree.

Q3	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	1%	0%	0%	1%	0%	2%	0%	0%
Strongly Agree	61%	61%	62%	61%	54%	54%	52%	67%	59%
Agree	38%	34%	35%	37%	42%	40%	42%	33%	38%
Not Sure	0%	3%	4%	2%	3%	2%	0%	0%	2%
Disagree	1%	0%	0%	0%	0%	1%	0%	0%	0%
Strongly Disagree	0%	1%	0%	0%	0%	2%	4%	0%	1%

" Protecting lakes, streams, wetlands and groundwater is important to me."

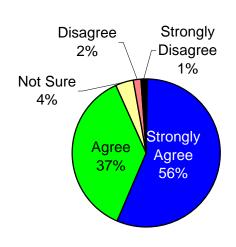


In the Northwest Cluster, protecting water resources is important to almost all landowners. 98% agree with 2/3 (66%) that strongly agree, while only 1% disagree.

Countywide, 97% agree (65% strongly agree), the highest consensus of any survey question, while only 1% disagree. By type of residence, most respondents also strongly agree (72% recreational; 72% noncounty resident; 68% part-time/hobby farms; 67% "other" rural nonfarms; and 64% urban/suburban residences). And, while an overwhelming number of full-time farms agree (94%), just under 1/2 strongly agree (46%). Furthermore, those who strongly agree decline directly with age (76% under age 35; 57% over age 65).

Q4	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	0%	0%	0%	0%	0%	0%	0%	0%
Strongly Agree	68%	65%	69%	71%	63%	60%	60%	87%	66%
Agree	29%	31%	30%	29%	36%	38%	38%	13%	32%
Not Sure	1%	2%	1%	0%	0%	0%	0%	0%	1%
Disagree	1%	1%	0%	0%	1%	0%	0%	0%	0%
Strongly Disagree	1%	2%	0%	0%	0%	2%	2%	0%	1%

" Protecting wildlife habitat is important to me."

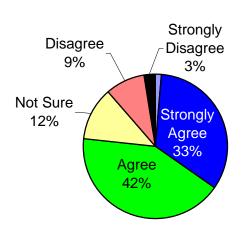


In the Northwest Cluster, 93% of landowners agree that protecting wildlife habitat is important (56% strongly agree), while 3% disagree.

Countywide, 91% agree (53% strongly agree), while only 4% disagree. By type of residence, 1/2 to 2/3 of most respondents strongly agree. 76% of full-time farms also agree but only 27% strongly agree, while 10% disagree. In addition, those who strongly agree decline directly with age (69% under age 35 to 43% age 65 and over).

Q5	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	1%	0%	0%	0%	0%	0%	0%	0%
Strongly Agree	60%	56%	54%	63%	59%	49%	52%	73%	56%
Agree	38%	38%	38%	29%	34%	38%	38%	27%	37%
Not Sure	2%	2%	4%	7%	7%	7%	2%	0%	4%
Disagree	0%	2%	3%	0%	0%	3%	6%	0%	2%
Strongly Disagree	0%	1%	1%	0%	0%	3%	2%	0%	1%

" Strategies should be adopted that protect forested areas from being fragmented into smaller pieces."

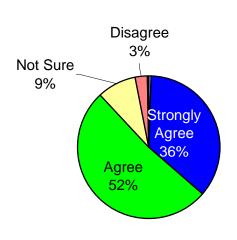


In the Northwest Cluster, 3/4 (75%) of landowners agree that strategies should be adopted to prevent forest fragmentation (33% strongly agree), while 12% disagree.

Countywide, 73% agree (30% strongly agree), while 11% disagree. Slightly fewer (62%) full-time farms agree, while 19% disagree. Nearly 1/4 (24%) of landowners that own more than 200 acres disagree. By tenure, those who resided in or visited Waupaca County for less than 10 years and between 15 and 20 years, agree more (78% - 80%).

Q15	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	4%	1%	1%	2%	1%	0%	0%	0%	1%
Strongly Agree	37%	31%	32%	34%	41%	30%	33%	27%	33%
Agree	42%	47%	44%	34%	30%	45%	42%	47%	42%
Not Sure	10%	11%	15%	17%	9%	11%	17%	7%	12%
Disagree	5%	8%	6%	10%	14%	13%	4%	20%	9%
Strongly Disagree	3%	3%	2%	2%	4%	1%	4%	0%	3%

" Strategies should be adopted that decrease the amount of water that runs off from developments into our surface water."



In the Northwest Cluster, most landowners (88%) agree that the amount of water that runs off from development into our surface water should be decreased (36% strongly agree), while 3% disagree.

Countywide, 85% agree (34% strongly agree), while 4% disagree. There were no major differences in demographic variables.

Q18	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	2%	1%	0%	0%	0%	1%	0%	0%	1%
Strongly Agree	32%	36%	37%	37%	39%	27%	50%	33%	36%
Agree	57%	52%	50%	54%	47%	52%	48%	53%	52%
Not Sure	7%	8%	13%	10%	8%	14%	0%	13%	9%
Disagree	3%	3%	1%	0%	5%	4%	2%	0%	3%
Strongly Disagree	0%	0%	0%	0%	0%	1%	0%	0%	0%

AGRICULTURE VALUES AND DESIRES

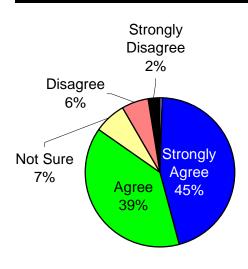
Waupaca County is a rural county with more than half of the 51,825 residents living in rural areas (43%) or on farms (8%) (2000 Census). Data from the 1997 and 2002 US Census of Agriculture, show little change in farm numbers (1,398 or 99.3% of the 1997 total in 2002) and nearly 2/3 (820 or 60%) identified farming as their primary (full-time) occupation.

Farmland comprises 51% of the county and is evenly divided between row crops (25%) and legume forages/grassland (26%). The eastern half of Waupaca County has some of the most productive soil in the region and, while the western half has fewer farms and more sandy soil, it also includes 23,000 acres of irrigated cropland.

According to a recent UW-Madison study, agriculture in Waupaca County accounts for 17% (\$438 million dollars) of the total annual economy, 13% (3,563) of the workforce, and 10% (\$110 million) of all income (includes both farms and agribusinesses) (Deller, 2004). Nearly 300 dairy farms and seven processing plants accounted for almost ¾ (74%) of this economic activity. Although dairy farms have declined in Waupaca County from 1997 - 2002 (-22% vs. -26% statewide), cow numbers remain relatively stable (-2% vs. -12% statewide) and total milk production has actually increased (+4% vs. -1% statewide) on fewer, but larger and/or more intensively managed operations. Dairy farms remain most heavily concentrated in the northeast and south-central regions of the county.

Waupaca County's recent population and housing growth occurred mainly in rural areas. Between 1995 and 2002, more than one in five acres (1,326 acres) or 21% of all agricultural land sold (6,334 acres) was converted to non-agricultural use. While growth provides opportunities, a growing rural population, as well as larger and more concentrated farming operations, also create new challenges for natural resources, housing development, economic development, and transportation. Citizen opinions identified in this report should help communities address some of these opportunities and challenges.

" Protecting my community's farmland from development is important to me."

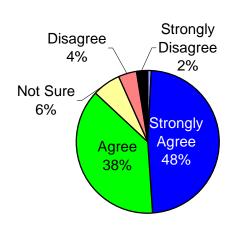


In the Northwest Cluster, over 3/4 (84%) of landowners agree that protecting their community's farmland is important (45% strongly agree), while 8% disagree.

Countywide, 82% agree (43% strongly agree), while 10% disagree. By type of residence, nearly 1/2 or more of farms strongly agree (54% part-time/hobby farms; 48% full-time farms). However, fewer landowners with more than 200 acres (70% - 71%) agree and more than one in five disagree (21% - 22%). By age, landowners under age 35 agree the most (90%) and more than 1/2 strongly agree (52% - 62%). Although less than 1% of total survey respondents, those who owned land less than one year agree the most (91%) and most strongly (51%).

Q1	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	0%	1%	0%	1%	1%	0%	0%	0%
Strongly Agree	44%	50%	43%	32%	51%	41%	50%	47%	45%
Agree	40%	35%	42%	59%	33%	38%	35%	33%	39%
Not Sure	10%	7%	10%	2%	3%	8%	6%	7%	7%
Disagree	3%	6%	3%	5%	9%	9%	8%	7%	6%
Strongly Disagree	3%	2%	1%	2%	3%	3%	2%	7%	2%

" Protecting the most productive farmland in my community from development is important to me."

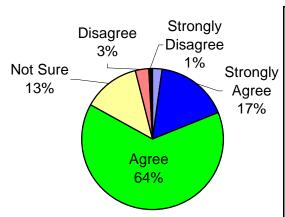


In the Northwest Cluster, even more landowners (86%) agree and almost 1/2 (48%) strongly agree that the most productive farmland in their community should be protected from development. Less than one in ten (6%) disagree.

Countywide, a similar result occurs with 85% that agree (48% strongly agree), while 8% disagree. By type of residence, a majority of farms strongly agree (57% part-time/hobby farms; 51% full-time farms). Although 3/4 or more landowners with over 200 acres (75% - 77%) agree, relative to the county results a bit more (15 - 17%) disagree.

Q2	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	1%	1%	1%	0%	1%	1%	0%	0%	1%
Strongly Agree	49%	46%	48%	49%	51%	42%	54%	53%	48%
Agree	38%	41%	40%	37%	32%	40%	35%	40%	38%
Not Sure	8%	5%	6%	7%	8%	7%	6%	0%	6%
Disagree	4%	5%	3%	5%	4%	7%	4%	0%	4%
Strongly Disagree	1%	2%	2%	2%	4%	3%	2%	7%	2%

" Community partners should work to maintain the resources and services required to support a strong agriculture industry."

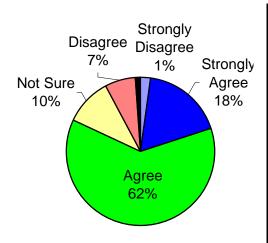


In the Northwest Cluster, over 3/4 (81%) of landowners agree that it is important to maintain the resources and services required to support a strong agriculture industry (17% strongly agree), while only 4% disagree.

Countywide, 84% agree (22% strongly agree), while 4% disagree. By type of residence, farms strongly agree the most (33% full-time farms; 29% part-time/hobby farms).

Q26	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	6%	2%	1%	2%	0%	0%	4%	0%	2%
Strongly Agree	17%	11%	19%	15%	17%	18%	25%	13%	17%
Agree	62%	66%	61%	59%	67%	68%	62%	67%	64%
Not Sure	12%	16%	13%	24%	11%	11%	10%	7%	13%
Disagree	3%	3%	5%	0%	4%	2%	0%	13%	3%
Strongly Disagree	1%	2%	1%	0%	1%	0%	0%	0%	1%

" Land use strategies should balance residential growth with farmland protection."

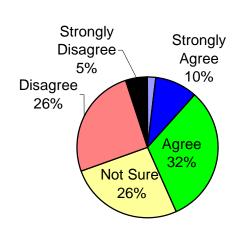


In the Northwest Cluster, over 3/4 (80%) agree that land use strategies should balance residential growth with farmland protection (18% strongly agree), while 8% disagree.

Countywide, 81% agree (21% strongly agree), while 7% disagree. There were no major differences in demographic variables.

Q24	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	4%	2%	1%	0%	1%	2%	8%	0%	2%
Strongly Agree	15%	18%	24%	12%	12%	20%	21%	13%	18%
Agree	62%	63%	62%	63%	68%	64%	50%	47%	62%
Not Sure	10%	7%	8%	20%	9%	9%	15%	33%	10%
Disagree	8%	9%	5%	2%	9%	4%	6%	7%	7%
Strongly Disagree	2%	2%	1%	2%	0%	1%	0%	0%	1%

" Future farm expansion projects should not be allowed near existing homes."

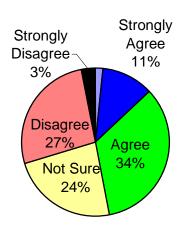


In the Northwest Cluster, landowners are divided regarding future farm expansion not being allowed near existing homes (42% agree, 31% disagree). Over 1/4 are not sure (26%).

Countywide, landowners are also divided (39% agree, 34% disagree), with 24% not sure; however, the Northwest and Northeast Clusters tend to agree a bit more (42% and 45%, respectively). Additionally, "other" rural non-farms and urban/suburban landowners agree the most (42% and 43%, respectively), while farms disagree the most (42% part-time/hobby; 40% full-time). Also, as acres owned increase, more respondents disagree. Landowners with 10 acres or less agree more (39% - 46%), while landowners with over 40 acres disagree (41% - 53%). Landowners with 11 to 40 acres are equally divided.

Q21	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	2%	1%	0%	0%	2%	8%	0%	2%
Strongly Agree	12%	5%	16%	5%	8%	8%	15%	7%	10%
Agree	31%	37%	24%	44%	32%	34%	19%	40%	32%
Not Sure	25%	29%	28%	22%	28%	26%	19%	27%	26%
Disagree	22%	22%	26%	17%	32%	28%	33%	27%	26%
Strongly Disagree	8%	5%	5%	12%	1%	2%	6%	0%	5%

" Future homes should not be allowed near existing farming operations."

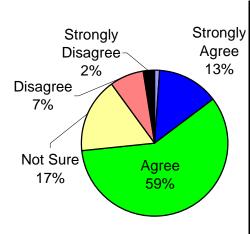


In the Northwest Cluster, almost 1/2 (45%) of landowners agree that future homes should not be allowed near existing farming operations (11% strongly agree). However, 30% disagree, with a large percentage that are not sure (24%). Compared to the previous question, there is a bit more agreement to limit future home development near existing farms versus future farm expansion near existing homes.

Countywide, 48% agree (14% strongly agree), while 28% disagree and 22% are not sure. By type of residence, rural landowners agree the most (56% farm, 55% rural non-farm). More than one in five full-time farms strongly agree (22%). Most respondents age 45 and older also agree (45 - 59%), while fewer than 1/3 disagree (16% - 31%). Those under age 45 are equally divided.

Q22	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	2%	0%	0%	0%	1%	8%	0%	2%
Strongly Agree	13%	8%	13%	12%	14%	5%	19%	7%	11%
Agree	35%	44%	32%	29%	30%	34%	21%	33%	34%
Not Sure	23%	18%	25%	27%	18%	33%	23%	27%	24%
Disagree	22%	23%	26%	29%	37%	26%	27%	33%	27%
Strongly Disagree	5%	5%	5%	2%	0%	1%	2%	0%	3%

" Dairy/ livestock farms should be allowed to expand in some areas of Waupaca County."

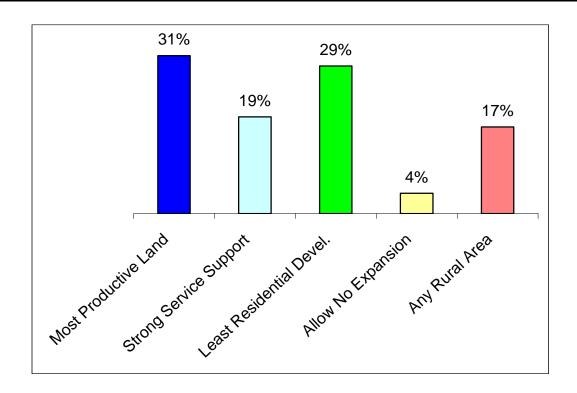


In the Northwest Cluster, almost 3/4 (72%) of landowners agree that dairy/livestock farms should be allowed to expand in some areas of Waupaca County (13% strongly agree), while 9% disagree and 17% are not sure.

Countywide, nearly 3/4 (74%) of landowners agree (18% strongly agree), while 8% disagree. By type of residence, part-time/hobby farms (80%) and full-time farms (79%) agree the most and most strongly (24% and 26%, respectively). Four in five landowners (82% - 88%) with 200 acres or more agree.

Q19	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	2%	2%	0%	0%	0%	2%	2%	0%	1%
Strongly Agree	20%	10%	16%	15%	11%	8%	19%	7%	13%
Agree	52%	58%	59%	59%	63%	65%	56%	60%	59%
Not Sure	15%	18%	17%	17%	14%	21%	10%	27%	17%
Disagree	8%	11%	6%	7%	8%	2%	12%	7%	7%
Strongly Disagree	3%	2%	2%	2%	4%	2%	2%	0%	2%

" Where should future dairy and livestock expansion occur?"



In this question, landowners were provided five choices and asked to pick two areas where dairy and livestock expansion should occur. In the Northwest Cluster, most landowners (31%) identified that expansion should occur on the most productive land. The second choice most often identified (29%) was to locate expansion in areas with the least amount of residential development. Any rural area ranked third (19%). Areas with strong service support ranked fourth (17%). Only 4% said no expansion should take place. The answers provided by this question should prove extremely useful as communities determine how they will address Wisconsin's new livestock facility siting and expansion law.

Countywide, ranking of these choices did not change by Cluster or within demographic variables.

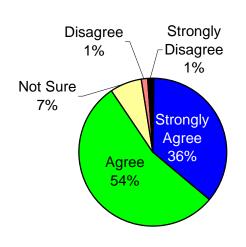
Q20	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Most Productive Land	33%	28%	29%	35%	30%	33%	35%	30%	31%
Strong Service Support	18%	21%	18%	19%	19%	17%	20%	13%	19%
Least Residential Development	27%	31%	37%	19%	24%	32%	26%	30%	29%
Allow No Expansion	5%	4%	2%	3%	7%	1%	2%	4%	4%
Any Rural Area	17%	16%	14%	24%	20%	17%	17%	22%	17%

LAND USE VALUES AND DESIRES

Waupaca County's land base is 751 square miles or 480,640 acres. Over half (51%) of this is farmland, while forests (23%), wetlands/water (23%), and urban areas (3%) comprise the rest. There are 35 general purpose units of government that provide leadership over this land base, including, 22 towns, 6 cities, 6 villages, and the county. As noted earlier, during the 1990s, Waupaca County witnessed 12.4% population growth (6,460) coupled with an increase of 2,367 housing units (2000 Census). From 1995 – 2002, growth led to the conversion of almost 1,400 acres of farmland to a non-agricultural use (Wisconsin Ag Statistics Service, 2004). According to Waupaca County sanitary records, from 1992 – 2004 new construction accounted for the addition of 27,862 acres in residential lots (including associated property) in the towns. This growth provides many opportunities and dilemmas that communities can choose to address during the comprehensive planning process.

The ability of communities to take advantage of opportunities and effectively avoid or address dilemmas often hinges on land use decisions. For every land use action there is going to be a reaction. That reaction might be by the community as a whole, an individual property owner, the natural environment, the transportation system, the economy, or the agriculture industry to name a few. Ultimately, almost every community decision affects land use and every land use decision affects the community. This survey provides insight into landowner opinions regarding some land use policies and strategies communities might want to consider as part of the planning process.

Protecting my community's rural character is important to me."



In the Northwest Cluster, most (90%) landowners agree that rural character should be protected in their community (36% strongly agree), while few disagree (2%).

Countywide, 85% of landowners agree (35% strongly agree), while 6% disagree and 9% are not sure. The percentage of respondents that agree varies from 83% in the Northeast Cluster to 90% in the Northwest Cluster. By type of residence, rural landowners strongly agree the most (45% part-time/hobby farms; 39% "other" rural nonfarm; 38% non-county residents; 33% full-time farms). While 82% of urban/suburban landowners also agree, less than 1/3 (28%) strongly agree.

Q8	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	0%	0%	0%	1%	0%	0%	0%	0%
Strongly Agree	38%	37%	35%	41%	38%	32%	31%	40%	36%
Agree	51%	55%	58%	51%	58%	53%	58%	40%	54%
Not Sure	9%	7%	7%	7%	1%	10%	8%	7%	7%
Disagree	1%	0%	1%	0%	1%	3%	2%	13%	1%
Strongly Disagree	1%	2%	0%	0%	0%	2%	2%	0%	1%

" Having more public land available in my community is important to me."

Strongly
Disagree
10%
Agree
10%
Disagree
23%
30%
Not Sure
25%

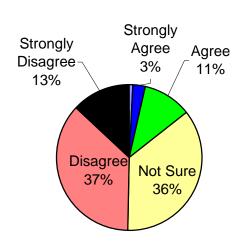
Strongly In the Northwest Cluster, landowners are divided regarding the need for more public Agree land in their community. Over 1/3 (41%) disagree, 1/3 (33%) agree, and 1/4 (25%) are not sure. Level of agreement varies from 7% to 40% between communities. The Northwest Cluster disagreed the most relative to other Clusters (29% - 38%)

Countywide, respondents are also divided (37% agree; 34% disagree; 28% not sure). A greater percentage agree in the Southwest (43% agree, 31% disagree) and Southeast (41% agree, 29% disagree), while a greater percentage disagree in the Northeast (29% agree, 38% disagree), Northwest (33% agree, 41% disagree) and Central (32% agree, 38% disagree) Clusters. Some regional difference might be explained by the fact that nearly 1/2 (45%) of urban/suburban landowners agree, while a majority of all farms (53%) and nearly 2/3 (64%) of full-time farms disagree. In

addition, most of those who own less than ten acres (44 - 48%) and those under 55 years old (41 - 45%) also agree. By tenure, a majority of landowners residing in or visiting Waupaca County for less than five years (71%, less than one year; 53% 1 to 4 years) agree and strongly agree the most (31% and 20%, respectively). Most from 5 - 20 years (42% - 44%) also agree, while most (38%) who owned land for more than 20 years disagree. Due to the high number of respondents who have owned land more than 20 years (68%), their response to this question heavily weights the countywide average.

Q9	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	0%	0%	0%	0%	1%	0%	0%	0%	0%
Strongly Agree	13%	12%	13%	2%	11%	7%	6%	13%	10%
Agree	27%	21%	25%	5%	16%	32%	25%	20%	23%
Not Sure	25%	28%	24%	22%	22%	28%	25%	20%	25%
Disagree	24%	28%	27%	41%	38%	30%	31%	40%	30%
Strongly Disagree	12%	10%	11%	29%	12%	3%	13%	7%	11%

" My community should become a 'bedroom' community."

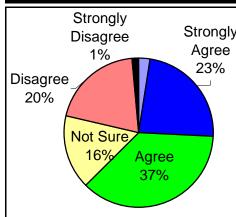


In the Northwest Cluster, 1/2 (50%) disagree their community should become a bedroom community (live here, work elsewhere) (13% strongly disagree), while only 14% agree. Furthermore, over 1/3 (36%) are not sure. Level of agreement varies from 9% to 40% between communities.

Countywide, only 13% agree and over 1/2 (55%) disagree (15% strongly disagree), while 31% are not sure. More landowners disagree and strongly disagree with this question than any other question in the survey. By type of residence, urban/suburban landowners (68%) and full-time farms (62%) disagree the most.

Q7	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	1%	0%	0%	2%	3%	1%	0%	0%	1%
Strongly Agree	2%	3%	2%	5%	5%	2%	2%	7%	3%
Agree	12%	8%	7%	27%	7%	10%	10%	33%	11%
Not Sure	40%	38%	38%	27%	37%	27%	44%	13%	36%
Disagree	34%	40%	38%	27%	33%	45%	33%	40%	37%
Strongly Disagree	12%	11%	15%	12%	16%	15%	12%	7%	13%

" I should be allowed to use my property as I see fit."



In the Northwest Cluster, over 1/2 (60%) agree that they should be allowed to Strongly use their property as they see fit (23% strongly agree), while 21% disagree and Agree 16% are not sure. Level of agreement varies between 47% to 68% between communities.

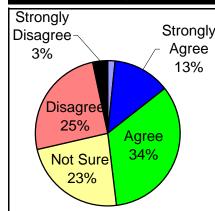
Countywide, 59% agree (24% strongly agree) with response varying from 53% in the Southwest Cluster to 67% in the Central Cluster. By type of residence, farms agree the most (72%) and most strongly (37%). A smaller majority of urban/suburban landowners (54%) and non-county residents (52%), also agree. Less than one in ten farms (9%) and one in four urban/suburban landowners (25%) and non-county residents (26%) disagree.

Notably, there is also a direct relationship with acres owned. As acres owned increases, level of agreement also goes up from 1/2 (52%, less than one acre) to

3/4 (75%, over 500 acres). By age, 2/3 or more (65 - 72%) of landowners under age 45 agree, while 29 - 35% strongly agree and only 12 - 17% disagree. Fewer landowners age 45 and older (55% - 57%) agree and more disagree (22% - 25%). By tenure, landowners residing or visiting Waupaca County for less than five years agree a bit less (49% - 52%); those 1 – 4 years disagree more (31%).

Q23	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	2%	3%	2%	2%	0%	2%	6%	13%	3%
Strongly Agree	30%	27%	16%	22%	22%	17%	27%	20%	23%
Agree	32%	39%	31%	46%	41%	38%	35%	40%	37%
Not Sure	17%	15%	23%	12%	16%	17%	12%	0%	16%
Disagree	17%	15%	27%	17%	18%	23%	19%	27%	20%
Strongly Disagree	2%	1%	1%	0%	3%	2%	2%	0%	1%

" My neighbors should be allowed to use their property as they see fit."



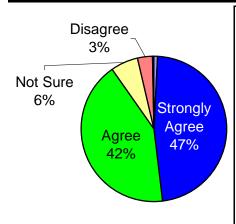
In the Northwest Cluster, almost 1/2 (47%) agree that their neighbors should be allowed to use their property as they see fit (13% strongly agree). Over 1/4 (28%) disagree (3% strongly disagree), while 23% are not sure. This is less than the 60% who agreed in the previous question that they should be able to use their own property as they see fit. Level of agreement varies between 36% to 62% between communities.

Countywide, 48% of landowners agree (16% strongly agree), while (30%) disagree, and 21% are not sure. A majority of landowners in the Southeast and Central Clusters also agree (51% and 53%, respectively). By type of residence, farms (62%) agree the most and nearly 1/4 (23%) strongly agree. Urban/suburban (33%) and non-county residents (34%) disagree the most.

There is a direct relationship with acres owned. As acres owned increases, level of agreement also increases (42%, less than one acre; 62% over 500 acres). By age, those under age 45 agree somewhat more (51 - 62%) and disagree a bit less (16 - 25%). By tenure, those landowners residing in or visiting Waupaca County for less than 20 years tend to disagree more (30% - 36%).

Q16	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	1%	2%	0%	0%	2%	4%	0%	2%
Strongly Agree	13%	18%	8%	12%	16%	9%	12%	13%	13%
Agree	28%	34%	28%	51%	32%	37%	37%	47%	34%
Not Sure	28%	24%	21%	17%	24%	24%	17%	27%	23%
Disagree	23%	21%	38%	17%	25%	26%	25%	13%	25%
Strongly Disagree	5%	2%	3%	2%	4%	2%	6%	0%	3%

" Protecting my neighbor's private property rights is important to me."

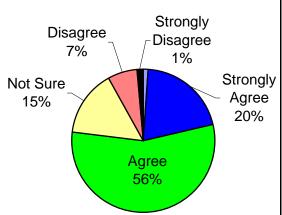


In the Northwest Cluster, nine in ten landowners (89%) agree that protecting their neighbor's private property rights is important (47% strongly agree), while only 3% disagree and 6% are not sure. This compares to 49% that agree their neighbor should be able to use their property as they see fit and could indicate landowners feel differently about "property use" and "property rights".

Countywide, 90% agree (45% strongly agree), while 3% disagree and 6% are not sure. Notably fewer full-time farms (35%) and more rural recreational landowners (54%) strongly agree.

Q6	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	1%	1%	2%	0%	0%	1%	0%	0%	1%
Strongly Agree	52%	47%	39%	37%	54%	47%	48%	73%	47%
Agree	38%	46%	46%	54%	34%	41%	44%	20%	42%
Not Sure	3%	5%	10%	10%	8%	7%	2%	7%	6%
Disagree	6%	2%	3%	0%	4%	4%	4%	0%	3%
Strongly Disagree	1%	0%	0%	0%	0%	0%	2%	0%	0%

" Land use strategies are necessary to protect our community interests."

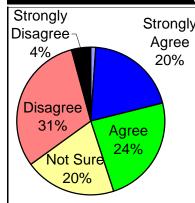


In the Northwest Cluster, over 3/4 (76%) of landowners agree that land use strategies are necessary to protect community interests (20% strongly agree), while 8% disagree (1% strongly disagree) and 15% are not sure.

Countywide, 75% agree (20% strongly agree), while 9% disagree (2% strongly disagree) and 15% are not sure. Farms are less likely to agree (67% part-time; 61% full-time). As acres owned increases, level of agreement generally declines (79% less than one acre to 56% over 200 acres).

Q17	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	1%	0%	0%	1%	0%	2%	0%	1%
Strongly Agree	25%	22%	28%	22%	13%	11%	19%	13%	20%
Agree	52%	50%	53%	49%	58%	74%	54%	60%	56%
Not Sure	13%	19%	14%	22%	14%	11%	13%	13%	15%
Disagree	5%	7%	4%	5%	13%	2%	12%	13%	7%
Strongly Disagree	3%	2%	1%	2%	0%	2%	0%	0%	1%

" Residential development should not occur in rural areas of Waupaca County."



Strongly In the Northwest Cluster, landowners are divided about residential development not occurring in rural areas of Waupaca County (44% agree, 35% disagree, 20% not sure). Level of agreement varies between 27% to 54% between communities.

Countywide, landowners are also divided (40% agree, 37% disagree, 23% not sure). More landowners in Northwest, Northeast, and Central Clusters agree (41 - 44%); however, more in the Southwest disagree (40%).

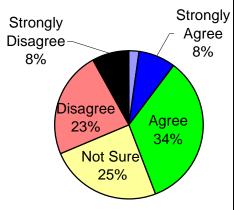
Some regional differences might be explained by the fact that nearly 1/2 of all part-time/hobby farms (48%), rural recreational landowners (47%), and full-time farms (44%) agree. In addition, those who own from 11 to 40 acres (43%), 81 to 200 acres

(44%), and those less than age 45 (42 - 55%) are also more likely to agree.

Urban/suburban landowners disagree the most (40%). And, although more full-time farms strongly agree the most (25%), nearly one-third (32%) disagree. Those who disagree more include landowners with more than 200 acres (38 - 45%), as well as those age 60-64 (44%). Nearly 1/2 (49%) residing or visiting in Waupaca County for 5 - 10 years agree (37% disagree), while most of those 11 - 14 years (44%) disagree (32% agree).

Q10	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	1%	0%	0%	0%	1%	2%	0%	1%
Strongly Agree	27%	22%	15%	17%	29%	10%	19%	13%	20%
Agree	19%	31%	24%	20%	25%	17%	25%	33%	24%
Not Sure	22%	15%	25%	34%	5%	26%	19%	13%	20%
Disagree	26%	24%	30%	24%	41%	42%	29%	33%	31%
Strongly Disagree	3%	6%	6%	5%	0%	3%	6%	7%	4%

" If rural residential development takes place, it should be scattered randomly throughout this area of Waupaca County."

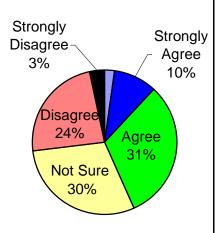


In the Northwest Cluster, landowners are divided about randomly scattering residential development throughout this area of Waupaca County if it occurs (42% agree; 31% disagree, 25% not sure). Level of agreement varies between 33% to 51% between communities.

Countywide, most landowners (43%) agree, while nearly 1/3 (32%) disagree and 24% are not sure. Nearly 1/2 (49%) of rural recreational landowners and part-time/hobby farms (48%), as well as most other rural non-farm (45%) and urban/suburban landowners (43%) agree. However, most full-time farms disagree (40%) and less than 1/3 agree (32%). Furthermore, landowners with 80 acres or less tend to agree more (43 - 47%). By tenure, landowners residing in or visiting Waupaca County 15 - 20 years are equally divided (36% agree, 35% disagree).

Q11	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	4%	1%	2%	2%	0%	2%	6%	0%	2%
Strongly Agree	12%	8%	3%	10%	11%	4%	13%	13%	8%
Agree	39%	37%	30%	29%	37%	29%	25%	47%	34%
Not Sure	21%	24%	28%	22%	16%	29%	35%	20%	25%
Disagree	17%	18%	25%	29%	29%	34%	13%	20%	23%
Strongly Disagree	7%	12%	13%	7%	8%	1%	8%	0%	8%

" If rural residential development takes place in this area of Waupaca County, it should be clustered in specific locations."

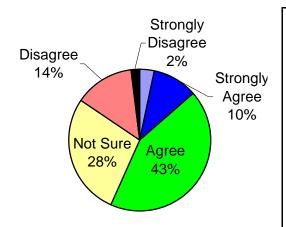


In the Northwest Cluster, over 1/3 (41%) of landowners agree if rural residential development takes place it should be clustered in specific locations (10% strongly agree). Over 1/4 (27%) disagree and 30% are not sure. This is similar to the previous question and might indicate a need for more information about options regarding rural residential development.

Countywide, although less than a majority (43%), more landowners agree than disagree (30%), while 25% are not sure. By type of residence, full-time farms and non-county residents agree the most (47%). Over 1/2 (52%) of those residing or visiting in Waupaca County for 15 - 20 years agree.

Q12	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	3%	2%	3%	2%	0%	2%	4%	0%	2%
Strongly Agree	13%	8%	13%	7%	11%	5%	8%	13%	10%
Agree	32%	27%	35%	37%	29%	37%	31%	13%	31%
Not Sure	20%	35%	32%	29%	29%	29%	33%	33%	30%
Disagree	24%	27%	17%	20%	29%	24%	21%	33%	24%
Strongly Disagree	8%	2%	1%	5%	3%	2%	4%	7%	3%

" Development should be guided so that it occurs in certain areas and is not allowed in others, in order to limit community costs."

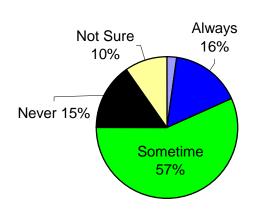


In the Northwest Cluster, a majority (53%) of landowners agree development should be guided so that it occurs in certain areas and is not allowed in others in order to limit community costs (10% strongly agree), while 16% disagree and 28% are not sure.

Countywide, a majority (55%) also agree (12% strongly agree), while 15% disagree and 28% are not sure. Full-time farms (23%) and landowners with more than 80 acres (20% - 30%) disagree the most. The percentage of respondents not sure declined with age (38% under age 25 to 27% 65 and over).

Q27	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	8%	5%	1%	5%	0%	2%	4%	0%	3%
Strongly Agree	11%	6%	17%	5%	11%	10%	12%	7%	10%
Agree	41%	50%	42%	51%	38%	36%	40%	47%	43%
Not Sure	28%	29%	24%	27%	25%	35%	27%	20%	28%
Disagree	11%	8%	13%	12%	21%	16%	17%	27%	14%
Strongly Disagree	2%	2%	3%	0%	5%	1%	0%	0%	2%

" Should landowners in your area be compensated not to develop their land?"



In the Northwest Cluster, a majority (57%) of respondents indicated that landowners in their area should sometimes be compensated not to develop their land, while 16% stated always, 15% stated never, and 10% were not sure.

Countywide, a majority (57%) of landowners stated sometimes, while 16% stated always, 14% stated never, and 10% were not sure. Nearly twice as many full-time and part-time farms stated always (25%). Additionally, there is also a direct relationship between acres owned and the percentage that stated always (12% less than one acre to 26% over 500 acres). However, as age increases, the percentage that stated always decreases (35% under age 25 to 11% 65 and older).

Q25	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Blank	2%	2%	2%	0%	1%	0%	12%	0%	2%
Always	18%	14%	16%	29%	17%	9%	17%	20%	16%
Sometimes	61%	53%	64%	44%	50%	63%	50%	67%	57%
Never	11%	18%	13%	15%	21%	20%	10%	7%	15%
Not Sure	9%	14%	5%	12%	11%	9%	12%	7%	10%

Survey Results Summary

The following points summarize several findings from each area of focus in the survey and are identical to the summary points provided as part of the community presentation in February, 2005.

Natural Resources:

- Nearly all landowners (90%+) indicate natural resources are important, including wildlife (91%), and especially water (97%).
- ° Nearly 3/4 or more agree strategies should be adopted to prevent forest fragmentation and run-off from development.
- Although subtle differences exist, a majority of landowners agree regardless of cluster or demographic group.

Agriculture:

- Most landowners (80 85%) agree protecting farmland, especially the most productive farmland, and maintaining agriculture resources/services is important.
- Over 3/4 of landowners agree (only 9% disagree) that land use strategies should balance residential growth with farmland preservation.
- ° Dairy/Livestock expansion widely supported...areas with most productive farmland and least residential development identified most often.
- Landowners are divided on whether farms should be allowed to expand near existing homes (Act 235 provides guidelines if adopted through local ordinance).
- More agree new homes should not be allowed near existing farms (local ordinance only, not Act 235).

Land Use:

- ° Over 3/4 (80%+) agree protecting their communities "rural character" is important; rural landowners agree most strongly.
- ° A majority (50 60%) don't want their community to be a "bedroom community".
- Landowners are divided about more public land; those who owned land or visited the area for >20 yrs disagree most.
- ° Half to 2/3 (53 67%) agree they should be allowed to use their property as they see fit, while most, but fewer (47-53%), agree their neighbor should too.
- Nearly twice the support for neighbor's "property rights" (88 91%) than "use" (42 51%).
- ² 3/4 (71 77%) agree land-use strategies are necessary to protect community interests.
- ° Majority (53 58%) agree development should be guided to limit community costs.
- No clear direction if or how rural development should occur. Additional information/education likely needed.
- Majority (57 60%) agree "sometimes" landowners should be compensated not to develop their land.

Northwest Cluster

Waupaca County Comprehensive Planning Survey II

INTRODUCTION

During the 1990s, Waupaca County witnessed 12.2% population growth (5,627), the largest ten-year increase in recent history. Housing units increased by 2,367 during the same decade (Census 1990, 2000). Population and housing growth offers many opportunities but can also cause a number of dilemmas for agriculture, natural resources, land use, and other things like transportation and economic development. This realization has prompted local community leaders to identify "land use" as the top priority issue in Waupaca County.

A similar situation in many areas of Wisconsin led the legislature to adopt the "Comprehensive Planning Law" in October, 1999. The law encourages communities to manage growth in order to maximize their opportunities and minimize their dilemmas. For communities that want to make decisions related to zoning, subdivision, or official mapping, they must have a plan adopted by January 1, 2010. Currently, Waupaca County and 33 of 34 municipalities are involved in a joint planning process through 2007.

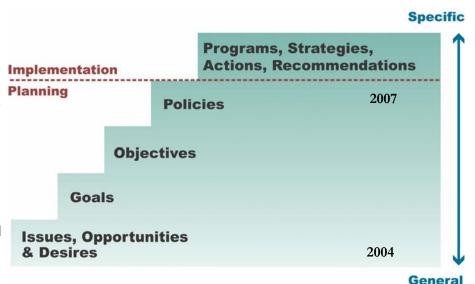
WAUPACA COUNTY COMPREHENSIVE PLANNING PROCESS

The Waupaca County Comprehensive Planning Process is uniquely structured to encourage grassroots, citizen-based input, including the Agriculture, Natural Resources, and Land Use Survey (2004) and this 2005 broader survey. Each participating local town, village, and city will develop their own very localized plan using the process illustrated below. Each local plan will be developed by a Local Planning Group and eventually recommended to the local governing body. The local governing body will be responsible for adopting the plan through an ordinance. For planning purposes, communities have been organized into geographic regions called "clusters". There are five Cluster Committees representing five regions of Waupaca County (see page 3 for a list of communities in each Cluster). The Cluster Committees are a tool to help foster intergovernmental cooperation. Local communities are still 100% responsible for developing their plan.

At the County level, the Core Planning Committee, which includes one representative from each participating local unit of government and two representatives from the County Board, will develop the County Plan. The

Core Planning Committee will make a recommendation to the County Zoning Committee and they in turn to the County Board. The County Board is responsible for adopting the County Plan through an ordinance. In the end, each town, city, village, and the county will develop their own plan.

The results of this and the previous 2004 survey will expand input and clarify opinions as communities develop goals, objectives, policies, and strategies for implementation.





Report produced by: Greg Blonde, Agriculture and Natural Resources Educator Mike Koles, Community Development Educator

SURVEY BACKGROUND

The new law requires communities to foster public participation throughout the planning process. One tool often used to generate input is a citizen opinion survey. In 2004, Waupaca County UW-Extension and the Land & Water Conservation Department partnered with a team of local agriculture and natural resource representatives to develop a county-wide survey that would: a) expand local community input in the planning process, and b) clarify values and beliefs regarding agriculture, natural resources, and land use. The survey was sent to approximately half of County landowners. In 2005, Waupaca County UW-Extension partnered with the Public Participation and Education Subcommittee of the Core Planning Committee and additional local stakeholders to develop a second survey (sent to the remaining half of County landowners) that would: a) expand local community input in the planning process, and b) clarify values and beliefs regarding the nine elements of the comprehensive planning law. The elements include: 1) issues and opportunities; 2) housing; 3) transportation; 4) economic development; 5) community utilities and facilities; 6) agriculture, natural, and cultural resources; 7) intergovernmental cooperation; 8) land use; and, 9) implementation.

SURVEY METHODOLOGY

A four-page questionnaire was citizen and survey expert tested prior to sending it out and then administered using an adjusted Dillman method. The 2005 survey was mailed to approximately half (9,619) of Waupaca County landowners who were chosen from a list generated from the tax roll and not included in the 2004 survey. The list included all improved properties (has a structure on it) and all unimproved properties of 10 acres or more. Surveys were sent to every other address on the list. Duplicate names for owners of multiple properties were eliminated except for their home address (the first address listed was used in the case of absentee landowners with multiple properties).

Despite this scientific approach, several limitations must be considered when analyzing the results. First, the survey was of landowners and might not reflect the opinions of the general population. Renters and residents of group quarters (e.g., assisted living facilities, jails, etc.) were not surveyed. According to the 2000 Census, this amounts to 3,546 (16%) housing units. Second, the opinions of absentee landowners who have less than 10 unimproved acres are not included. Finally, survey results are biased toward the older population because fewer young people own property.

2005 SURVEY RESPONSE

Over 4000 (42%) surveys were returned. The high response rate indicates strong interest in comprehensive planning and land use. It is also an indication of the quality of the survey instrument. Individual community, Cluster, and County response rates are listed below (total occupied housing units from the 2000 Census are included for reference purposes only).

Community	Occupied Housing Units	Surveys Sent	Surveys Returned	Response Rate
Helvetia	271	226	91	40.3%
lola	328	289	182	63.0%
Scandinavia	284	258	76	29.5%
Wyoming	111	130	48	36.9%
Harrison	206	206	84	40.8%
Iola (V)	567	227	75	33.0%
Scandinavia (V)	137	52	35	67.3%
Big Falls (V)	40	18	13	72.2%
Northwest Cluster	1,944	1,406	604	43.0%
Waupaca County	19,863	9,619	4,001	41.6%

Using a survey helps communities engage citizens who cannot attend meetings or would otherwise not voice their opinions. Since surveys rarely are sent to everyone in the community and a 100% response rate is never achieved, a statistical "margin of error" and "confidence level" are calculated to determine how accurately the survey results reflect community opinions.

The margin of error is the plus or minus figure (+/-) that is often mentioned in media reports. For example, if survey respondents indicated that 47% of them agree and the margin of error was 4 percentage points, then the community could be "certain" that between 43% and 51% actually agree. For an opinion survey, a margin of error of +/- 5 percentage points or less is desirable.

The confidence level, also measured as a percentage, indicates the likelihood of these results being repeated. For an opinion survey, a 95% confidence level is desirable. Using the example above, a 95% confidence level means that the community could be 95% certain that 43% to 51% of the community agree. In other words, if the survey was sent 100 different times, the results would fall between 43% and 51%, 95 times out of 100. A 95% confidence level was obtained for this survey.

The confidence level and margin of error are based on laws of probability, total population (in this case landowners), and the number of survey respondents. Basically, the larger the population and number of surveys returned, the smaller the margin of error. Consequently, it is difficult for communities with few landowners to achieve a 95% confidence level and a 5 percentage point margin of error. Although several communities in Waupaca County did achieve this threshold, most communities should be cautious using results beyond the Cluster level. All Clusters and the County had very small margins of error (+/-1 to +/-4%). The margins of error for the Central Cluster communities are reported below.

	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Margin of Error	+/- 9	+/- 8	+/- 9	+/- 14	+/- 10	+/- 9	+/- 10	+/- 22	+/- 4

HOW TO READ THE REPORT

The following report includes a pie chart or bar graph summarizing the County data for each question (other than the demographic questions) and an accompanying narrative description. Individual community and Cluster results are reported in a table below the pie chart and narrative. Reports for other Clusters and the County are available on the county website (www.co.waupaca.wi.us) by clicking on "Comprehensive Planning".

WAUPACA COUNTY PLANNING CLUSTERS

CENTRAL CLUSTER

City of Manawa; Village of Ogdensburg; and Towns of Little Wolf, Royalton, and St. Lawrence

NORTHWEST CLUSTER

Villages of Iola, Scandinavia, and Big Falls; Towns of Helvetia, Iola, Scandinavia, Wyoming, and Harrison

SOUTHWEST CLUSTER

City of Waupaca; Towns of Dayton, Lind, Farmington, and Waupaca

NORTHEAST CLUSTER

Cities of Clintonville and Marion; Village of Embarrass; Towns of Dupont, Matteson, Union, Larrabee, and Bear Creek

SOUTHEAST CLUSTER

Cities of New London and Weyauwega; Village Fremont; Towns of Fremont, Caledonia, Lebanon, and Weyauwega

"Type of residence."

Countywide, nearly 1/2 (43%) were rural (27% rural non-farm; 16% rural farm); 32% were urban/suburban; 12% were shoreland; and 13% non-resident landowners.

Q32	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Urban/Suburban	2%	9%	8%	2%	2%	9%	23%	17%	8%
Rural Non-farm	46%	28%	36%	29%	31%	28%	26%	33%	32%
Farm	13%	10%	21%	23%	6%	10%	11%	17%	13%
Hobby Farm	9%	10%	11%	6%	5%	10%	9%	0%	9%
Shoreland	9%	14%	13%	2%	5%	14%	6%	0%	11%
Absentee	21%	29%	11%	38%	51%	29%	26%	33%	29%

" Total acres owned in Waupaca County."

Countywide, 69% own 10 acres or less (35% 1 - 10 acres; 34% less than one acre); 14% own 11 to 40 acres; 8% own 41 to 80 acres; 6% own 81 to 200 acres; 2% own 201 to 500 acres; and 5% own over 500

Q31	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
< 1 acre	5%	16%	9%	6%	1%	59%	29%	31%	17%
1- 10 acres	40%	39%	43%	10%	39%	23%	26%	23%	34%
11- 40 acres	23%	19%	21%	35%	35%	4%	20%	15%	22%
41- 80 acres	18%	14%	11%	18%	14%	12%	17%	23%	15%
81- 200 acres	9%	8%	11%	14%	8%	1%	9%	8%	8%
201- 500 acres	5%	3%	2%	2%	2%	0%	0%	0%	2%
> 500 acres	0%	1%	2%	14%	0%	0%	0%	0%	2%

" Age."

Countywide, almost 1/2 (48%) are age 45-64; 26% are over 65; 26% are age 18-45

By comparison, the 2000 population census for Waupaca County included: 25% age 45-64; 17% over age 64; 29% age 18-45.

Q30	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
18 - 24 yrs.	0%	0%	1%	2%	1%	0%	0%	0%	0%
25 - 34 yrs.	6%	6%	4%	2%	4%	6%	9%	8%	5%
35 - 44 yrs.	21%	17%	8%	19%	13%	13%	9%	8%	15%
45 - 54 yrs.	29%	27%	25%	23%	31%	19%	26%	31%	26%
55 - 64 yrs.	28%	20%	36%	32%	28%	24%	20%	15%	26%
65 - 74 yrs.	12%	21%	16%	15%	14%	21%	17%	15%	17%
75 - 84 yrs.	4%	7%	9%	4%	8%	17%	17%	23%	9%
85 & over	0%	2%	0%	2%	0%	1%	3%	0%	1%

" Years residing in/ visiting Waupaca County."

Countywide, 1/2 (50%) of respondents either resided in or visited Waupaca County for over 20 years; 12%, 15 to 20 years; 10%, 11 to 14 years; 15%, 5 to 10 years; 10%, 1 to 4 years; and 3%, less than one year.

Due to the large percentage of respondents residing in or visiting Waupaca County for over 20 years, survey results reflect the opinions of those very familiar with the area.

Q28	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
< 1 years	0%	4%	1%	4%	1%	3%	0%	8%	2%
1-4 years	9%	8%	9%	0%	11%	5%	9%	0%	8%
5-10 years	18%	18%	14%	8%	17%	18%	11%	17%	16%
11-14 years	4%	11%	8%	19%	18%	9%	9%	17%	11%
15-20 years	15%	11%	14%	10%	15%	14%	14%	17%	13%
> 20 years	54%	48%	54%	58%	38%	51%	57%	42%	50%

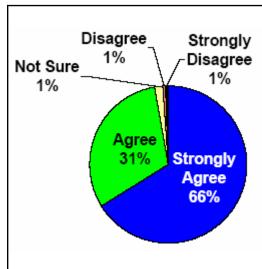
The "9 Elements" of Comprehensive Planning

Wisconsin's comprehensive planning law, signed by Governor Thompson in October, 1999, includes a definition of a comprehensive plan. Before this law, Wisconsin did not define what is meant by the term "comprehensive plan". According to the law, a comprehensive plan shall contain at least all of the following "9elements":

- 1. Issues and Opportunities
- 2. Housing
- 3. Transportation
- 4. Utilities and Community Facilities
- 5. Agricultural, Natural, and Cultural Resources
- 6. Economic Development
- 7. Intergovernmental Cooperation
- 8. Land Use
- 9. Implementation

Whereas the 2004 survey focused on agriculture, natural resources, and land use, and allowed for some specific questions regarding these topics, the 2005 survey asked opinions about all the "9 elements" and, therefore, some questions are broader in scope.

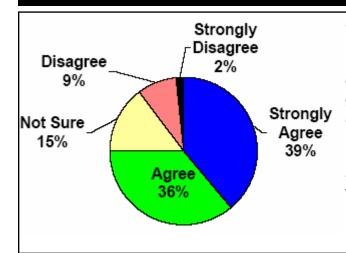
" Protecting lakes, streams, wetlands and groundwater is important to me."



Countywide, a majority (97%) agree (66% strongly agree) that protecting lakes, streams, wetlands, and groundwater is important, the highest consensus of any survey question, while only 2% disagree (1% strongly disagree) and 1% are not sure. By type of residence, a majority of respondents strongly agree (72% shoreland; 71% noncounty resident; 66% hobby farms; 66% rural non-farms; and 64% urban/suburban residences). And, while an overwhelming number of farms agree (95%), just over 1/2 strongly agree (55%). Furthermore, those who strongly agree decline directly with age (76% age 18 to 24; 48% over age 85. And, although those who own 201-500 acres agree (86%) they do so less than other landowners.

Q2	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	64%	72%	74%	73%	75%	64%	60%	69%	68%
Agree	33%	27%	25%	27%	21%	35%	40%	31%	30%
Not Sure	2%	1%	0%	0%	0%	1%	0%	0%	1%
Disagree	1%	0%	1%	0%	2%	0%	0%	0%	1%
Strongly Disagree	0%	0%	0%	0%	1%	0%	0%	0%	0%

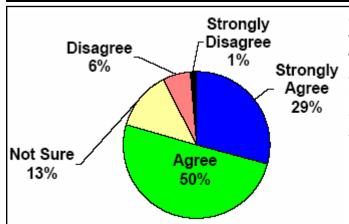
" Protecting large, connected tracts of forestland from being broken apart is important to me."



Countywide, 3/4 (75%) agree (39% strongly agree) that protecting large, connected tracts of forestland from being broken apart is important, while 11% disagree (2% strongly disagree), and 15% are not sure. The level of agreement generally declines as acres owned increases (78%, 1 to 10 acres; 52%, over 500 acres) and the level of disagreement increases (9%, 1 - 10 acres; 36% over 500 acres). Respondents age 18 to 24 and 25 to 34 agree more (79% and 82%, respectively). By type of residence, rural hobby farms agree more (79%) and strongly agree more (46%). Landowners with less than one year of tenure also agree more (81%).

Q4	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	39%	38%	48%	57%	39%	32%	34%	38%	41%
Agree	38%	34%	26%	24%	35%	47%	43%	54%	38%
Not Sure	19%	19%	13%	12%	17%	14%	11%	0%	13%
Disagree	4%	7%	13%	6%	7%	7%	11%	8%	8%
Strongly Disagree	0%	2%	0%	0%	2%	1%	0%	0%	0%

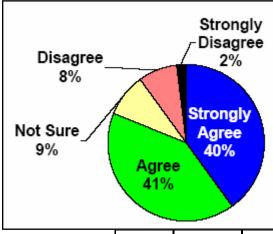
" Protecting historical sites and structures is important to me."



Countywide, over 3/4 (79%) agree (29% strongly agree) that protecting historical sites and structures is important, while only 7% disagree (1% strongly disagree), and 13% are not sure. Landowners with 81 or more acres agree less (59% - 72%), with one in three landowners with over 500 acres not sure. Respondents age 18 to 24 (88%), 25 to 34 (82%), and over 85 (86%), as well as, rural hobby farms (84%) agree more.

Q3	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	22%	32%	36%	35%	36%	28%	29%	46%	33%
Agree	60%	47%	47%	43%	50%	59%	40%	46%	49%
Not Sure	10%	14%	9%	16%	10%	8%	26%	0%	12%
Disagree	8%	5%	7%	6%	1%	4%	6%	8%	6%
Strongly	0%	1%	1%	0%	4%	0%	0%	0%	0%
Disagree	0%	1 70	1 70	070	4 70	0 %	0 %	0 70	U /6

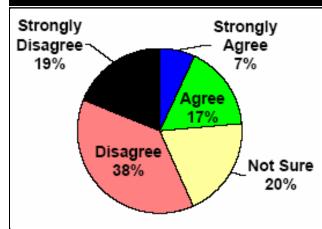
" Protecting farmland in my community from development is important to me."



Countywide, four in five (81%) agree (40% strongly agree) that protecting farmland is important, while 10% disagree (2% strongly disagree) and 9% are not sure. By type of residence, a majority of farms strongly agree (52%, rural hobby farms; 50%, rural farms). However, fewer landowners with more than 80 acres agree (72% -63%) and, more than one in five disagree (20% - 31%). By age, landowners over age 85 agree the most (90%) and most strongly (44%), while those age 18 to 24 strongly agree the least (30%).

Q1	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	47%	52%	54%	35%	45%	40%	37%	46%	45%
Agree	40%	33%	33%	48%	39%	39%	43%	38%	39%
Not Sure	5%	7%	7%	6%	5%	8%	9%	8%	7%
Disagree	4%	6%	6%	8%	10%	13%	11%	8%	8%
Strongly Disagree	3%	3%	0%	2%	2%	0%	0%	0%	1%

"Converting farmland in my community into non-agricultural uses, like businesses and homes, is important to me."

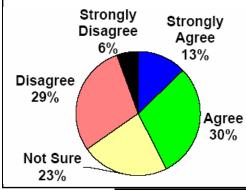


Countywide, almost 1/4 (24%) agree (7% strongly agree) that converting farmland into non-agricultural uses is important, while a majority (57%) disagree (19% strongly disagree) and 20% are not sure. By type of residence, urban/surburan landowners disagree less (50%) and agree more (26%). Farms disagree the most (66%, rural hobby farms; 62%, rural farms) and most strongly (32% and 27%, respectively). Rural farms also agree the most (27%) and are the least not sure (11%), indicating farms are a little more divided in their opinions than the rest. Landowners with over 80 acres agree more (34% - 36%) and more strongly (18% - 22%); however, a majority (51% - 61%) still disagree.

Agreement tended to directly relate to age (13%, age 18 to 24; 32% age 75 to 84) and, disagreement tended to inversely relate to age (68%, age 25 to 34; 40%, over age 85). The Northeast Cluster agrees the most (30%), while the Southwest Cluster agrees the least (21%). The Southwest Cluster as well as the Central Cluster disagrees the most (60%).

Q13	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	7%	4%	7%	6%	5%	7%	3%	8%	6%
Agree	13%	14%	19%	16%	11%	21%	17%	38%	16%
Not Sure	15%	15%	10%	16%	20%	25%	23%	8%	17%
Disagree	40%	40%	37%	35%	43%	38%	37%	23%	39%
Strongly Disagree	25%	27%	27%	27%	21%	10%	20%	23%	23%

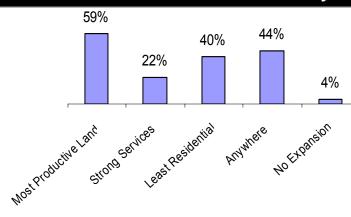
" Future homes, which are not part of a farm operation, should not be allowed near existing farming operations."



Countywide, most (43%) agree that future homes, which are not part of the farm operation, should not be allowed near existing farming operations (13% strongly agree), while 35% disagree (6% strongly disagree) and 23% are not sure. More landowners with 81 - 200 acres disagree (39%) than agree (37%), while those with 201 - 500 and over 500 agree the most (54% and 52%, respectively). More respondents age 18 to 24 (46%), 25 to 34 (37%), and 35 to 44 (39%) disagree than agree (27%, 33%, and 34%, respectively). Respondents age 65 to 74 (51%), 75 to 84 (61%), and over 85 (67%) agree the most. By type of residence, farms agree the most (49%, rural hobby farm; 46%, rural farms) and, more than one in five farms strongly agree (28%).

Q20	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	16%	11%	15%	12%	10%	17%	9%	8%	13%
Agree	32%	35%	29%	20%	23%	28%	37%	25%	30%
Not Sure	18%	20%	18%	37%	33%	23%	20%	17%	23%
Disagree	30%	30%	34%	29%	30%	29%	34%	25%	30%
Strongly Disagree	4%	5%	3%	2%	5%	3%	0%	25%	4%

" Where should future dairy and livestock expansion occur?"

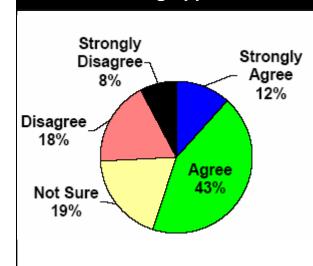


In this question, landowners were provided five choices and asked to pick two areas where dairy and livestock expansion should occur. **Countywide**, a majority (59%) identified that expansion should occur on the most productive land, followed by anywhere (44%) least amount of residential development (40%), strong service support (22%), and no expansion should be allowed (4%). By type of residence, only shoreland owners deviated from the countywide ranking, placing least residential development (48%) ahead of anywhere (42%). By acres owned, no cohort deviated from the ranking; however, respondents owning 200 - 500 acres put less emphasis on the most

productive land (50%) and more on strong service support (30%), while those with over 500 acres stated exactly the opposite (76%, most productive land; 9%, strong service support). Respondents age 18 to 54 did not deviate from the countywide ranking. Those age 55 to 64 and 65 to 74 stated least residential development more often than anywhere. Those age 75 to 84 ranked least residential development as their first choice (55%) and most productive land as their second (53%). The answers provided by this question should prove helpful as communities determine how to address Wisconsin's new livestock facility siting and expansion law.

Q19	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Most productive land	70%	60%	52%	67%	50%	55%	46%	46%	58%
Strong services	19%	23%	16%	20%	31%	24%	40%	38%	24%
Least residential	32%	39%	47%	45%	44%	45%	43%	31%	41%
Anywhere	55%	42%	40%	39%	43%	43%	34%	46%	43%
No expansion	7%	6%	8%	4%	4%	1%	9%	0%	5%

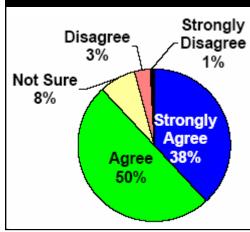
"A portion of new homes built in this area of Waupaca County should provide housing opportunities for low and moderate income residents."



Countywide, a majority (55%) agree (12% strongly agree) that a portion of new homes should provide housing opportunities for low and moderate income residents, while over 1/4 (26%) disagree (8% strongly disagree) and 19% are not sure. Level of agreement was inversely related to acres owned (53%, less than one acre; 44%, greater than 500 acres) and disagreement was directly related (20%, less than one acre; 33%, greater than 500 acres). Landowners at opposite ends of the age spectrum agree more (61%, age 18 to 24; 65 and over, 64% - 70%), while those age 25 to 34 (45%) and 35 to 44 (44%) agree less and disagree the most (31% and 32%, respectively). Rural hobby farms and non-residents also agree less (44% and 46%, respectively).

Q8	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	7%	12%	10%	8%	12%	11%	11%	17%	11%
Agree	52%	38%	38%	45%	36%	49%	54%	33%	43%
Not Sure	19%	17%	31%	29%	24%	13%	17%	42%	21%
Disagree	18%	21%	15%	16%	20%	19%	17%	8%	18%
Strongly Disagree	4%	12%	6%	2%	8%	8%	0%	0%	7%

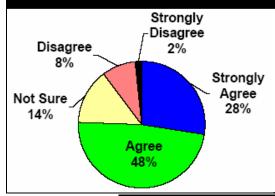
"Waupaca County communities should pool resources to attract and/or retain companies that will create jobs."



Countywide, over 3/4 (88%) agree (38% strongly agree) that communities should pool resources to attract and/or retain companies that will create jobs, while 4% disagree (1% strongly disagree) and 8% are not sure. Landowners with over 200 acres agree less (67% - 80%) and, owners of 201 - 500 acres disagree (13%) the most, while those owning over 500 acres are not sure more (30%).

Q11	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	36%	41%	27%	22%	35%	41%	14%	31%	34%
Agree	49%	48%	55%	49%	52%	47%	77%	46%	51%
Not Sure	12%	8%	13%	20%	6%	9%	3%	15%	10%
Disagree	1%	3%	6%	8%	2%	3%	6%	8%	4%
Strongly Disagree	1%	1%	0%	0%	5%	0%	0%	0%	1%

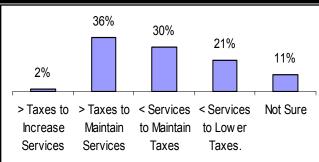
"Community services, like schools, roads, and police and fire protection, should be combined and provided jointly by communities if money will be saved."



Countywide, over 3/4 (76%) agree (28% strongly agree) that community services should be combined and provided jointly by communities if money will be saved, while 10% disagree (2% strongly disagree) and 14% are not sure. Landowners with 81 - 200 acres agree less (71%). Respondents age 25 to 34 agree less (63%) and disagree more (15%). Urban/suburban owners agree the most (91%) and, although rural farms agree (84%), they do so the least compared to other residence types.

Q10	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	23%	30%	21%	39%	26%	28%	9%	46%	27%
Agree	48%	53%	49%	45%	56%	44%	63%	31%	51%
Not Sure	20%	9%	13%	8%	8%	16%	23%	8%	13%
Disagree	7%	7%	16%	8%	7%	12%	6%	15%	9%
Strongly Disagree	2%	1%	0%	0%	2%	0%	0%	0%	1%

"Tax and Service Policy Choices."

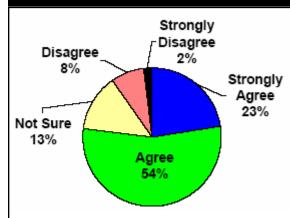


In this question, landowners were provided with four tax and service policy choices and asked to choose one. The choices included: 1) increase taxes to increase services; 2) increase taxes to maintain the existing services; 3) decrease services to maintain the existing taxes; and 4) decrease services and taxes. **Countywide**, the opinion is divided. 2% felt taxes should increase to increase services, 36% stated taxes should increase to maintain existing services, 30% felt services should be decreased to maintain existing

tax levels, and 21% stated both taxes and services should be decreased. 11% were not sure. More age 18 to 24 felt both taxes and services should be increased (9%) and decreased (33%), indicating fewer stated a more moderate opinion. Fewer age 25 - 34 (16%) and over 85 (16%) felt both should be decreased. More landowners with 201 - 500 acres stated both services and taxes should be decreased (30%) and more with over 500 acres felt taxes should be increased to maintain existing services (45%). By type of residence, farms stated decrease services to maintain existing taxes most often (32%, rural hobby farm; 35%, rural farm), while all others indicated increase taxes to maintain services most often.

Q22	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Taxes Increased, Services Increased	0%	1%	2%	0%	1%	1%	0%	0%	1%
Taxes Increased, Services Same	31%	34%	41%	45%	36%	36%	50%	42%	37%
Taxes Same, Services Decreased	34%	26%	29%	31%	34%	23%	21%	17%	28%
Taxes Decreased, Services Decreased	20%	27%	20%	18%	18%	29%	18%	25%	23%
Not Sure	14%	12%	8%	6%	11%	11%	12%	17%	11%

" The placement of new residential development should be managed in order to control community service costs, like schools, roads, and police and fire protection."



Countywide, over 3/4 (77%) agree (23% strongly agree) that placement of new residential development should be managed in order to control community service costs, while 10% disagree (2% strongly disagree) and 13% are not sure. Agreement was inversely related to acres owned (79%, less than one acre; 51%, greater than 500 acres), while disagreement was directly related (8%, less than one acre; 23%, over 500 acres). Those with over 500 acres strongly agree less (10%) and are not sure more (26%) Respondents over age 75 agree more (86% - 87%).

Q12	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	21%	26%	24%	16%	33%	15%	14%	42%	23%
Agree	59%	54%	56%	43%	48%	54%	63%	50%	54%
Not Sure	13%	12%	10%	27%	7%	18%	17%	8%	13%
Disagree	7%	6%	8%	14%	10%	12%	6%	0%	8%
Strongly Disagree	0%	3%	1%	0%	2%	1%	0%	0%	1%

" Road maintenance and upgrading relative to new residential development."



In this question, landowners were asked to identify whether road maintenance and upgrading should increase as residential development increases or if residential development should be limited to the amount of traffic the road can currently handle safely. **Countywide**, almost 1/4 (24%) indicated that maintenance and upgrading should increase as residential development increases, while a majority (67%) indicated residential development should be limited to the amount of traffic the road can currently handle safely. 9% are not sure. Landowners with over 500 acres

were evenly divided (39%, 39%, and 22% not sure). More over age 85, indicated development should be limited (72%) and fewer indicated maintenance/upgrading should be increased (19%). More urban/suburban residents stated that maintenance should increase (29%) and more rural hobby farms (75%), rural farms (73%), and rural non-farms (72%) felt that residential development should be limited. When urban/suburban respondents are compared to rural respondents (i.e., rural farm, rural hobby farm, and rural non-farm), fewer urban/suburban (60%) than rural (73%) stated limit development.

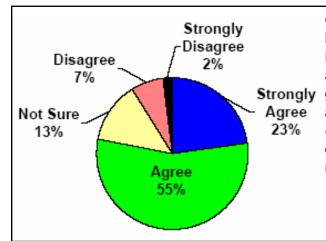
Q23	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Maintenance & Upgrades Increase	20%	19%	14%	12%	23%	30%	34%	23%	21%
Limit Residential Development w/	74%	71%	79%	61%	68%	58%	63%	69%	69%
Not Sure	7%	10%	7%	27%	9%	12%	3%	8%	10%

LAND USE VALUES AND DESIRES

Waupaca County's land base is 751 square miles or 480,640 acres. Over half (51%) of this is farmland, while forests (23%), wetlands/water (23%), and urban areas (3%) comprise the rest. There are 35 general purpose units of government that provide leadership over this land base, including, 22 towns, 6 cities, 6 villages, and the county. As noted earlier, during the 1990s, Waupaca County witnessed 12.2% population growth (5,627) coupled with an increase of 2,367 housing units (2000 Census). From 1995 – 2002, growth led to the conversion of almost 1,400 acres of farmland to a non-agricultural use (Wisconsin Ag Statistics Service, 2004). According to Waupaca County sanitary records, from 1992 – 2004 new construction accounted for the addition of 27,862 acres in residential lots (including associated property) in the towns. This growth provides many opportunities and dilemmas that communities can choose to address during the comprehensive planning process.

The ability of communities to take advantage of opportunities and effectively avoid or address dilemmas often hinges on land use decisions. For every land use action there is going to be a reaction. That reaction might be by the community as a whole, an individual property owner, the natural environment, the transportation system, the economy, or the agriculture industry to name a few. Ultimately, almost every community decision affects land use and every land use decision affects the community. This survey provides insight into landowner opinions regarding some land use policies and strategies communities might consider as part of the planning process.

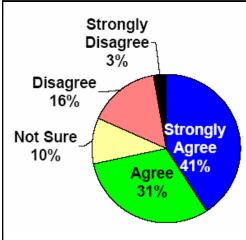
" Land use strategies are necessary to protect our community interests."



Countywide, over 3/4 (78%) agree (23% strongly agree) that land use strategies are necessary to protect our community interests, while 9% disagree (2% strongly disagree) and 13% are not sure. As acres owned increases, level of agreement generally declines (79% less than one acre to 59% over 500 acres). Level of agreement generally increases with age (73%, age 25 to 34; 83%, over 85). And, although almost 3/4 of farms agree, they agree less than others by type or residence (72% rural hobby farm; 73% rural farm).

Q16	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	19%	20%	24%	43%	25%	25%	23%	17%	24%
Agree	57%	59%	57%	39%	46%	48%	63%	75%	54%
Not Sure	13%	10%	14%	14%	17%	21%	6%	8%	13%
Disagree	10%	9%	3%	4%	10%	5%	9%	0%	8%
Strongly Disagree	0%	2%	1%	0%	2%	1%	0%	0%	1%

" I should be allowed to use my property as I see fit."

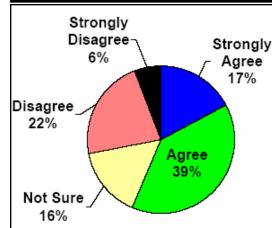


Countywide, almost 3/4 (72%) agree (41% strongly agree) that they should be allowed to use their property as they see fit, while 19% disagree (3% strongly disagree) and 10% are not sure. Generally, there is a direct relationship between acres owned and level of agreement (72%, 1 - 10 acres; 87%, over 500 acres). Strength of agreement also increases with acres owned (41% strongly agree, 1 - 10 acres; 72% strongly agree, over 500 acres). Level of agreement generally declines as age increases (91%, age 18 to 24; 72%, over 85). Strength of agreement also declines with age (61%, age 18 to 24; 29%, over 85). By type of residence, farms agree the most (77%, rural hobby farm; 82%, rural farm) and most strongly (54% and 52%, respectively). Although still a majority, fewer shoreland owners (64%) agree. Agreement ranged from 80% in the Central Cluster to 65% in

the Southwest Cluster. One in four (26%) in the Southwest Cluster disagree.

Q9	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	49%	46%	36%	47%	43%	27%	46%	67%	43%
Agree	29%	26%	31%	37%	33%	34%	34%	17%	30%
Not Sure	7%	11%	8%	8%	11%	8%	11%	17%	9%
Disagree	12%	11%	22%	8%	11%	27%	6%	0%	14%
Strongly Disagree	3%	5%	3%	0%	2%	4%	3%	0%	4%

" My neighbors should be allowed to use their property as they see fit."

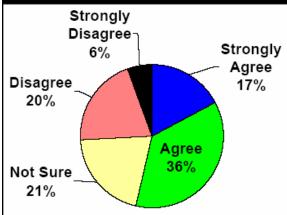


Countywide, a majority (56%) agree (17% strongly agree) that their neighbors should be allowed to use their property as they see fit, while 28% disagree (6% strongly disagree), and 16% are not sure. There is a direct relationship with acres owned. As acres owned increases, level of agreement also increases (51%, less than one acre; 79% over 500 acres). There is an inverse relationship with age. As age increases, agreement declines (84%, age 18 to 24; 70%, age 25 to 34; 65%, age 35 to 44; 58%, age 45 to 54; 51% age 55 to 64; 54% age 65 to 74; 44%, age 75 to 84; 41% over 85). By type of residence, rural farms (64%) agree the most. Shoreland owners disagree the most (37%) . Respondents with less than one year in tenure agree more (67%) and disagree less (19%). The

Central Cluster agrees the most (63%), while less than 1/2 in the Southwest Cluster (48%) agree and 36% disagree.

Q14	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	26%	18%	16%	12%	21%	8%	11%	8%	17%
Agree	45%	38%	41%	61%	38%	41%	43%	50%	42%
Not Sure	9%	18%	10%	8%	17%	11%	20%	42%	14%
Disagree	13%	18%	27%	16%	18%	34%	17%	0%	20%
Strongly Disagree	7%	8%	6%	2%	6%	5%	9%	0%	6%

" Having more public land available for recreational activities in my community is important to me."

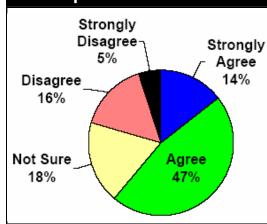


Countywide, a majority (53%) agree that having more public land available for recreational activities is important (17% strongly agree), while 26% disagree (6% strongly disagree), and 21% are not sure. Level of agreement declines significantly with acres owned (61%, less than one acre; 55%, 1 to 10 acres; 50%, 11 to 40 acres; 45%, 41 to 80 acres; 40%, 81 to 200 acres; 30%, 201 to 500 acres; 9%, over 500 acres). Level of agreement also declines with age (63%, age 18 to 24; 60% age 25 to 34; 61% age 35 to 44; 56%, age 45 to 54; 51% age 55 to 64; 47% age 65 to 74; 46%, age 75 to 84; 40% over 85). More rural farms disagree (45%) than agree (34%), while by type of residence all others have a majority in agreement (57%, urban/suburban; 54%,

rural hobby farm; 55%, shoreland; 53% rural non-farm; 56% non-county resident). Respondents with less than one year of tenure agree more (64%) and disagree less (16%), while those with over 20 years agree less (49%) and disagree more (30%). Agreement ranged from 47% in the Northwest Cluster to 57% in the Southeast Cluster.

Q5	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	13%	14%	16%	10%	17%	14%	16%	8%	14%
Agree	35%	38%	31%	29%	32%	38%	31%	31%	33%
Not Sure	23%	21%	23%	18%	21%	21%	23%	23%	22%
Disagree	24%	23%	22%	16%	23%	23%	22%	23%	22%
Strongly Disagree	4%	4%	7%	27%	7%	4%	7%	15%	10%

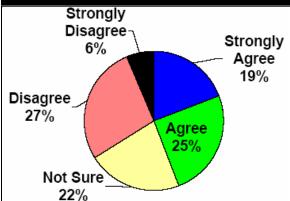
" Design standards, like landscaping, building characteristics, and signage, should be implemented for new development so community character can be preserved."



Countywide, a majority (61%) agree that design standards should be implemented for new development (14% strongly agree), while one in five (21%) disagree (5% strongly disagree) and 18% are not sure. Landowners with over 40 acres agree more (68% - 72%) and respondents with over 500 acres agree the most strongly (41%). Generally, agreement was directly related to age (51%, age 18 to 24; 71%, age 75 to 84). Although still over 1/2, respondents from rural hobby farms and rural non-farms agree less (54% and 56%, respectively), while shoreland owners agree more (68%). Agreement ranged from 57% in the Northeast to 67% in the Southwest.

Q15	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	13%	15%	16%	20%	11%	7%	9%	15%	14%
Agree	36%	48%	44%	29%	43%	49%	57%	46%	44%
Not Sure	23%	15%	21%	24%	23%	28%	20%	31%	21%
Disagree	27%	18%	15%	24%	17%	15%	14%	8%	18%
Strongly Disagree	1%	5%	3%	2%	6%	1%	0%	0%	3%

" Residential development should not occur in rural areas (defined as not in a city or village) of Waupaca County."

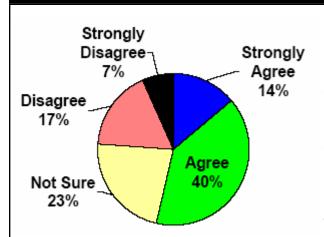


Countywide, most landowners (45%) agree that residential development should not occur in rural areas (19% strongly agree), while 33% disagree (6% strongly) and 22% are not sure. More landowners with 41 to 80 acres agree (49%), while those with less than one acre (39%), 81 to 200 acres (36%), and over 500 acres (30%) agree less. A majority of landowners with over 500 acres disagree the most (67%) and are not sure the least (3%). By age, those age 18 to 24 (36%) agree the least and those age 25 to 34 (48%), 35 to 44 (48%), and over 85 (49%) agree the most. Urban/suburban landowners disagree the most (40%). Farms agree the most (58%, rural hobby farm; 53%, rural

farm) and most strongly (34% and 24%, respectively), while one in four (25%) rural hobby farms and one in three (35%) rural farms disagree. Urban/suburban (38%) and shoreland (39%) owners agree the least.

Q6	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	27%	25%	20%	27%	17%	14%	9%	33%	21%
Agree	18%	29%	28%	20%	30%	23%	34%	33%	27%
Not Sure	25%	17%	19%	16%	26%	24%	23%	8%	20%
Disagree	28%	24%	28%	33%	21%	31%	31%	25%	28%
Strongly Disagree	2%	5%	6%	4%	6%	8%	3%	0%	4%

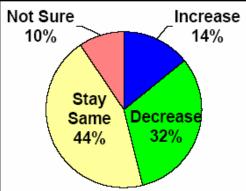
" If rural residential development takes place, it should be widely scattered throughout this area of Waupaca County."



Countywide, a majority (54%) agree if rural residential development takes place that it should be widely scattered (14% strongly agree), while nearly 1/4 (24%) disagree (7% strongly disagree) and 23% are not sure. Agreement generally decreases with acres owned (53%, less than one acre; 56%, 1 to 10 acres; 53%, 11 to 40 acres; 53%, 41 to 80 acres; 48%, 81 to 200 acres; 35%, 201 to 500 acres; 41%, over 500 acres), with more respondents who own 201 to 500 acres disagreeing than agreeing. Respondents age 18 to 24 agree the least (47%) and those over age 85 agree the most (61%) and disagree the least (7%). Rural hobby farms agree the most (62%) and disagree the least (19%).

Q7	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Strongly Agree	13%	21%	14%	18%	7%	11%	11%	8%	15%
Agree	32%	38%	36%	22%	49%	49%	43%	42%	39%
Not Sure	27%	16%	26%	33%	19%	19%	26%	25%	22%
Disagree	16%	18%	14%	18%	11%	16%	17%	25%	16%
Strongly Disagree	11%	7%	10%	8%	14%	5%	3%	0%	9%

"Would you like to see the <u>amount of land</u> used for new residential development in your community increase, decrease, or stay the same as compared to the trend over the last 5 to 10 years?"



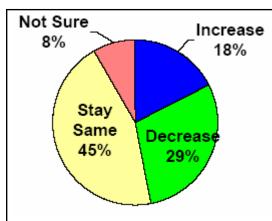
Countywide, most landowners would like to see the amount of land used for residential development to stay the same (44%), while nearly one in three (32%) would like it to decrease, 14% to increase, and 10% are not sure. Landowners with over 500 acres stated increase more often (25%). Those with less than one acre stated decrease (23%) less often, while those with 11 - 40 acres (37%), 41 - 80 acres (40%), 81 - 200 acres (37%), and 201 - 500 acres (41%) stated decrease more often. With the exception of over 500 acres (34%), stating "stay the same" was inversely related to acres owned (48%, less than one acre; 28%, 201 to 500 acres).

By age, those stating decrease was represented by a bell curve with the younger (21%, 18 to 24) and older (23%, 65 to 74; 22%, 75 to 84; and 17% over 85) respondents indicating decrease less often and middle age cohorts indicating decrease more often (34%, 25 to 34; 39%, 35 to 44; 37%, 45 to 54; and 32% 55 to 64). The opposite was true for the option "stay the same", thus resulting in an inverse bell curve.

By type of residence, urban/suburban landowners (21%) indicated increase more often and rural hobby farms (8%) indicated increase less often. Urban/suburban (21%) and shoreland (26%) indicated decrease less often, while rural hobby farms (49%), rural non-farms (38%), and rural farms (44%) indicated decrease more often. Rural hobby farms (36%) and rural farms (36%) indicated the same less often. When urban/suburban respondents are compared to rural respondents (i.e., rural farm, rural hobby farm, and rural non-farm), there is a large difference in their response to increase (21%, urban/suburban; 10% rural) and decrease (21%, urban/suburban; 42% rural). By cluster, the Northeast stated increase the most (22%) and decrease the least (25%). The Northwest Cluster indicated decrease the most (38%).

Q17	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Increase	7%	11%	10%	4%	7%	19%	9%	15%	10%
Decrease	43%	44%	36%	50%	37%	20%	20%	31%	38%
Stay the Same	37%	38%	45%	42%	45%	50%	60%	46%	43%
Not Sure	13%	7%	9%	4%	11%	11%	11%	8%	9%

"Would you like to see the <u>number of new homes</u> built in your community increase, decrease, or stay the same as compared to the trend over the last 5 to 10 years?"



Countywide, most landowners (45%) would like to see the number of new homes stay the same, while nearly 1/3 (29%) would like it to decrease, 18% to increase, and 8% are not sure. Landowners with over 500 acres (25%) and under 1 acre (24%) stated increase more often. Those with less than one acre also stated decrease (20%) less often, while those with 201- 500 acres stated decrease (43%) more often and stay the same (27%) less often.

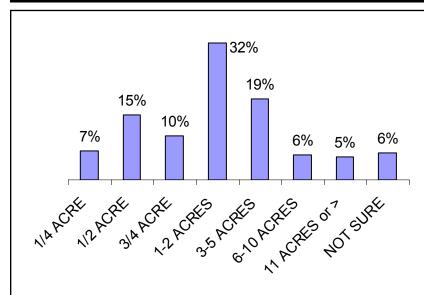
By age, those stating decrease was represented by a bell curve with the younger (21%, 18 to 24) and older (20%, 65 to 74; 17%, 75 to 84; and 12% over 85) respondents indicating decrease less often and middle age cohorts indicating decrease more often (35%, 25 to

34; 38%, 35 to 44; 35%, 45 to 54; and 29% 55 to 64). The opposite was true for the option "stay the same", thus resulting in an inverse bell curve.

By type of residence, urban/suburban landowners (27%) indicated increase more often and rural hobby farms (8%) and rural non-farms (11%) indicated increase less often. Urban/suburban (18%) and shoreland (24%) indicated decrease less often, while rural hobby farms (50%), rural non-farms (36%), and rural farms (45%) indicated decrease more often. Rural hobby farms (36%) and rural farms (36%) indicated the same less often, while shoreland owners indicated the same (51%) more often. When urban/suburban respondents are compared to rural respondents (i.e., rural farm, rural hobby farm, and rural non-farm), there is a large difference in their response to increase (27%, urban/suburban; 11% rural) and decrease (18%, urban/suburban; 40% rural). By cluster, the Northeast stated increase the most (28%) and decrease the least (23%). The Northwest Cluster indicated decrease the most (35%).

Q18	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Increase	9%	16%	10%	2%	10%	32%	11%	15%	14%
Decrease	42%	42%	30%	55%	31%	19%	17%	23%	35%
Stay the Same	41%	36%	49%	39%	48%	41%	60%	54%	43%
Not Sure	9%	6%	10%	4%	12%	8%	11%	8%	8%

" What is the most desirably lot size for a home in your community (an acre is about the size of a football field)?"



Countywide, most landowners (32%) preferred 1–2 acre lot sizes; 19%, 3 - 5 acres; 15%, 1/2 acre; 10%, 3/4 acre; 7%, 1/4 acre; 6%, 6 - 10 acres; 5%, 11+ acres; while 6% are not sure.

Landowners with less than one acre preferred smaller lots sizes more often (14%, 1/4 acre; 28%, 1/2 acre; 19%, 3/4 acre) and larger lot sizes less often (7%, 3 - 5 acres; 1%, 6 - 10 acres). Those with 1 - 10 acres preferred 1– 2 acres (41%) and 3 - 5 acres (26%) more often and 1/2 acre (9%) less often. Those will 11 - 40 acres preferred 3 - 5 acres (27%) and 11+ acres (10%) more often and 1/2 acre (9%) less often. Those with 41 - 80 acres preferred 11+ acres (12%) more often and 1/2 acre (8%) and

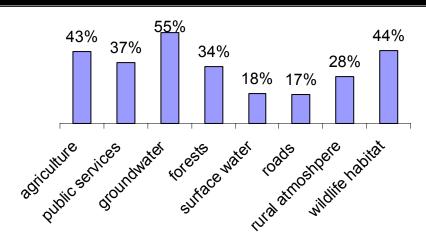
3/4 acre (4%) less often. Owners of 81 - 200 acres preferred 1 - 2 acres (37%) and 11+ acres (11%) more often and 3/4 acres (5%) less often. Those with 200 - 500 acres also preferred 1 - 2 acres (42%) and 11+ acres (15%) more often and 3/4 acres (3%) less often. Those with 500 acres preferred 3 - 5 acres (44%) more often and less than 1% preferred 3 - 5 acres.

Respondents age 75 to 84 (22%) and over 85 (20%) preferred 1/2 acres more often and, those age 75 to 84 also preferred 1 to 2 acres more often (37%) and 3 to 5 acres less often (9%). Respondents age 35 to 44 preferred 3 - 5 acres more often (24%).

By type of residence, urban/suburban and shoreland owners preferred smaller lot sizes (urban/suburban: 12%, 1/4 acre; 24%, 1/2 acre; 15%, 3/4 acre) (shoreland: 44%, 1/2 acre; 15%, 3/4 acre) and did not prefer 3 - 5 acres as often (9%, urban/suburban; 11%, shoreland). Rural hobby farms, rural non-farms, and rural farms stated smaller acreages less often (rural hobby farm: 1%, 1/4 acre; 6%, 1/2 acre; 2%, 3/4 acre; 20%, 1 - 2 acres) (rural non-farm: 2%, 1/4 acre; 6%, 1/2 acre; 5%, 3/4 acre). They also stated larger acreages more often (rural hobby farm: 33%, 3 - 5 acres; 19%, 6 - 10 acres; 11%, 11+ acres) (rural non-farm: 38% 1 - 2 acres; 30%, 3 - 5 acres) (rural farm: 37%, 1 - 2 acres; 12%, 11+ acres).

Q21	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
1/4 acre	2%	3%	0%	2%	2%	15%	3%	8%	4%
1/2 acre	7%	8%	10%	4%	6%	25%	11%	25%	10%
3/4 acre	7%	6%	6%	4%	5%	11%	14%	8%	7%
1 - 2 acres	24%	21%	31%	20%	32%	25%	20%	33%	25%
3 - 5 acres	26%	25%	25%	39%	26%	9%	26%	8%	24%
6 - 10 acres	13%	16%	13%	8%	14%	4%	11%	8%	12%
11 or more acres	14%	14%	7%	18%	10%	1%	6%	0%	10%
Not Sure	7%	7%	8%	4%	5%	9%	9%	8%	7%

" What are the most important impacts to consider when determining whether or not a residential development should occur?"



In this question, landowners were provided eight choices and asked to pick the three most important factors to consider when determining whether or not a residential development should occur. **Countywide**, the factor most often identified was groundwater quality and quantity (54%). Wildlife habitat was identified by 44% of the respondents, followed by agriculture (43%), cost and quality of public services (37%), forested areas (34%), rural/small town atmosphere (28%), surface water quality (18%), and roads (17%).

By acres owned, agriculture or groundwater always ranked in the top two. Roads, surface

water, and rural/small town atmosphere always ranked in the bottom three. Landowners with over 80 acres of land identified agriculture most frequently (57%, 81 - 200 acres; 55%, 201 - 500 acres; 58%, over 500 acres), while groundwater was the number two factor (54%, 53%, and 57% respectively). The importance of wildlife habitat generally declined with acres owned, ranking second for respondents with 1 to 10 acres (48%) and last for those with over 500 acres (12%).

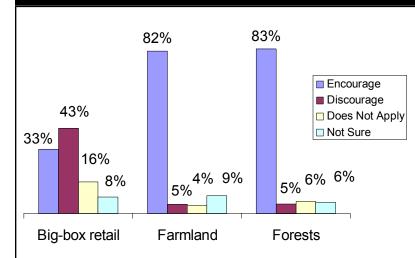
By age, either groundwater or wildlife habitat were identified as the most important, with respondents under 45 ranking wildlife habitat as the most important (57% - 64%) and those 45 and over ranking groundwater as most important (52% - 65%). The importance of both groundwater and the impact on public services generally increased with age (groundwater: 42%, age 18 to 24; 65% age 75 to 84) (public services: 24%, age 18 to 24; 52%, over age 85). Forests, generally declined in importance with age, with respondents age 25 to 34 ranking it second (51%) and those over age 85 ranking it last (23%).

By type of residence, either agriculture or groundwater was identified as the most important factor. Rural hobby farms (51%) and rural farms (66%) ranked agriculture as most important, while all others ranked groundwater as most important (56%, urban/suburban; 61%, shoreland; 53%, rural non-farm; 54%, non-county resident). Public services was identified most often by urban/suburban (44%) and shoreland (41%) owners, both of whom ranked it as the second most important. Roads and surface water were always ranked in the bottom two.

By tenure, either groundwater or wildlife habitat were identified as the most important, with respondents under 5 years of tenure ranking wildlife most important (51% - 57%) and those with 5 years and over ranking groundwater most important (53% - 57%). Roads, surface water, and rural atmosphere always ranked in the bottom three.

Q24	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Agriculture	48%	38%	44%	43%	39%	45%	43%	31%	42%
Cost/quality of public services	29%	36%	29%	29%	35%	48%	29%	38%	34%
Quality/quantity groundwater	53%	60%	71%	61%	60%	63%	51%	54%	60%
Forested areas	44%	36%	28%	41%	35%	32%	31%	46%	36%
Surface water	19%	21%	23%	27%	23%	15%	20%	8%	20%
Roads	16%	17%	16%	6%	19%	19%	17%	0%	16%
Rural/small town atmosphere	25%	31%	32%	27%	24%	32%	23%	31%	29%
Wildlife habitat	48%	42%	41%	61%	56%	29%	60%	46%	46%

" For each of the following types of land use, please indicate if your community should encourage or discourage that type of land use."



In this question, landowners were provided eight choices and asked to pick the three most important factors to consider when determining whether or not a residential development should occur. The text applies only to **Countywide** results.

Big Box Retail - Most respondents (43%) stated discourage big-box retail, while 33% indicated encourage, 16% does not apply, and 8% not sure. Respondents who were more likely to state encourage include those age 18 to 34 (40% - 47%), those owning less than one acre (42%), urban/suburban residents (46%), and those with less than one year of tenure (42%). Most respondents in these cohorts responded encourage more often than

discourage. All other cohorts indicated discourage more often than encourage. Shoreland residents were more likely to state discourage (50%).

Farmland - Over 3/4 (82%) stated encourage farmland, while 5% stated discourage, 4% does not apply, and 9% not sure. Urban/suburban (72%) and shoreland respondents (77%) stated encourage less often, which could explain why respondents with less than one acre (74%) also stated encourage less often. Rural hobby farm (91%), rural farm (91%), and rural non-farm (88%) stated encourage more often. Respondents age 25 to 34 stated encourage more often (90%).

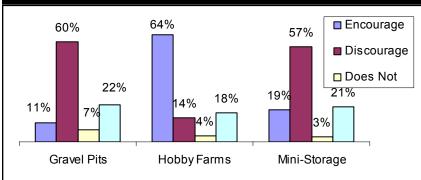
Forests - Over 3/4 (83%) stated encourage forests, while 5% stated discourage, 6% does not apply, and 6% not sure. Urban/suburban (74%) respondents stated encourage less often, which could explain why respondents with less than one acre (74%) also stated encourage less often. Respondents owning 41 to 80 acres (89%) and 201 to 500 acres (90%) stated encourage more often. Respondents age 25 to 34 stated encourage more often (90%).

Q25 BIG BOX RETAIL	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	11%	20%	27%	10%	16%	27%	14%	8%	19%
Discourage	46%	50%	52%	61%	47%	34%	43%	62%	48%
Does not apply	39%	28%	17%	24%	33%	34%	37%	31%	30%
Not Sure	3%	3%	3%	4%	4%	5%	6%	0%	4%

Q25 FARMLAND	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	88%	85%	86%	85%	89%	73%	76%	92%	84%
Discourage	2%	3%	2%	6%	0%	3%	0%	0%	2%
Does not apply	2%	2%	0%	4%	0%	19%	12%	8%	4%
Not Sure	8%	9%	11%	4%	11%	5%	12%	0%	9%

Q25 FORESTS	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	95%	93%	92%	92%	95%	77%	71%	92%	90%
Discourage	2%	3%	4%	4%	0%	1%	13%	8%	3%
Does not apply	1%	2%	0%	0%	0%	16%	10%	0%	3%
Not Sure	1%	2%	5%	4%	5%	5%	6%	0%	4%

" For each of the following types of land use, please indicate if your community should encourage or discourage that type of land use." - continued



64%

5%

18%

Discourage

Not Sure

Does not apply

62%

3%

19%

60%

1%

25%

In this question, landowners were provided eight choices and asked to pick the three most important factors to consider when determining whether or not a residential development should occur. The text applies only to **Countywide** results.

Gravel Pits - A majority (60%) stated discourage gravel pits, while 11% stated encourage, 7% does not apply, and 22% not sure. The level of encouragement was directly related to acres

41%

6%

34%

58%

8%

8%

58%

5%

21%

owned (7%, less than one acre; 55%, over 500 acres), with the owners of over 500 acres stating encourage more often than discourage. Rural farms also stated encourage more often (21%), but a slight majority (51%) still stated discourage.

Hobby Farms - A majority (64%) stated encourage hobby farms, while 14% stated discourage, 4% does not apply, and 18% not sure. Respondents owning less than one acre stated encourage (56%) less often, while those owning 11 to 80 acres stated encourage more often (71%). The percentage indicating encourage peaked in the 35 to 44 age cohort (79%) and declined with age (71%, age 45 to 54; 64%, age 55 to 64; 54%, age 65 to 74; 40%, age 75 to 84; 42%, over age 85). As would be expected, rural hobby farms stated encourage more often (92%) as did rural non-farm (71%). Respondents with 1 to 20 years of tenure stated encourage more often (68% - 73%), while those with over 20 years stated encourage less often (60%).

Mini-Storage - A majority (57%) stated discourage mini-storage, while (19%) stated encourage, 3% does not apply, and 21% not sure. Respondents owning 201 to 500 acres indicated encourage more often (29%). Respondents age 18 to 24 indicated discourage more often (70%), while those over age 75 indicated discourage less often (39% - 45%). Urban residents stated discourage less often (50%), while those with less than 5 years of tenure indicated discourage more often (62% - 63%).

Q25 GRAVEL PITS	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	9%	12%	11%	22%	12%	14%	10%	8%	12%
Discourage	59%	64%	59%	45%	54%	51%	68%	75%	58%
Does not apply	8%	3%	1%	2%	5%	12%	0%	0%	5%
Not Sure	23%	21%	29%	31%	29%	23%	23%	17%	25%

	-								
Q25 HOBBY FARMS	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	66%	74%	77%	69%	73%	60%	66%	83%	71%
Discourage	17%	15%	11%	8%	13%	17%	9%	8%	14%
Does not apply	2%	1%	0%	4%	3%	12%	3%	0%	3%
Not Sure	15%	11%	12%	19%	11%	11%	22%	8%	13%
Q25 MINI- STORAGE	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	13%	16%	14%	11%	14%	27%	19%	25%	16%

55%

6%

25%

51%

3%

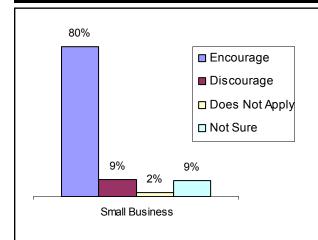
20%

51%

26%

13%

" For each of the following types of land use, please indicate if your community should encourage or discourage that type of land use." - continued



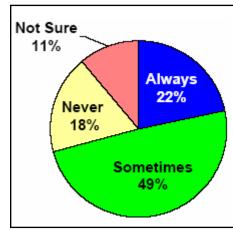
In this question, landowners were provided eight choices and asked to pick the three most important factors to consider when determining whether or not a residential development should occur. The text applies only to **Countywide** results.

Small Business - Most respondents (80%) stated encourage small business, while 9% stated discourage, 2% does not apply, and 9% not sure. Respondents owning less than one acre (89%) and over 500 acres (85%) stated encourage more often, while those owning 11 to 200 acres stated encourage less often (71% - 72%). Urban/suburban respondents indicated encourage more often (90%), while

rural hobby farms (74%), rural farms (69%), rural non-farms (75%), and non-county residents (73%) stated encourage less often.

Q25 SMALL BUSI- NESS	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Encourage	76%	85%	73%	71%	65%	89%	71%	83%	78%
Discourage	12%	8%	12%	19%	14%	3%	12%	8%	10%
Does not apply	2%	2%	2%	4%	9%	3%	3%	0%	3%
Not Sure	9%	6%	13%	6%	13%	5%	15%	8%	9%

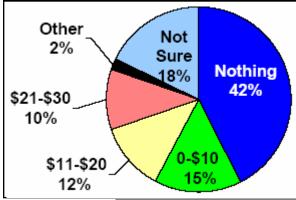
" Should landowners in your area be compensated not to develop their land?"



Countywide, most (49%) stated sometimes, while 22% stated always, 18% stated never, and 11% were not sure. Respondents stating always increased directly with acres owned (16%, less than one acre; 39%, over 500 acres) and decreased with age (36%, age 18 to 24; 13%, over 85). Urban/suburban (17%) and shoreland (15%) respondents stated always less often, while rural hobby farms (34%) and rural farms (32%) stated always more often.

Q26	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Always	31%	29%	24%	16%	19%	15%	26%	23%	24%
Sometimes	43%	45%	49%	41%	52%	42%	37%	62%	46%
Never	12%	17%	18%	18%	18%	26%	17%	15%	18%
Not Sure	13%	10%	9%	24%	11%	16%	20%	0%	13%

" How much would you be willing to pay annually in increased property taxes to fund a system that pays landowners for not developing their land?"



Countywide, most (42%) stated nothing, followed \$0 - \$10 (15%), \$11 - \$20 (12%), \$21 - \$30 (10%), other (2%), and not sure (18%). When an analysis is completed using the all landowners (e.g., \$5 for the \$0 - \$10 category), the average a county landowner is willing to pay annually is \$7.33. When only those who are willing to pay is considered, the average is \$15.14.

Q27	HEL.	IOLA	SCANDI	WYOM.	HARR.	IOLA (V)	SCANDI (V)	B.F. (V)	TOTAL
Nothing	40%	42%	31%	47%	36%	55%	46%	54%	42%
\$0 - \$10	15%	17%	16%	10%	18%	9%	6%	8%	15%
\$11 - \$20	12%	11%	19%	12%	15%	8%	11%	15%	13%
\$21 - \$30	14%	14%	15%	12%	10%	8%	6%	8%	12%
Other	1%	3%	1%	2%	2%	3%	3%	0%	2%
Not Sure	18%	13%	18%	16%	19%	16%	29%	15%	17%

Survey Results Summary

"9 Elements"

- $\sqrt{\text{Natural resources}}$ are important with an emphasis on groundwater and wildlife habitat.
- $\sqrt{75\%}$ agree protecting forests from fragmentation is important.
- $\sqrt{}$ Farmland protection is important, while converting farmland is not supported by a majority.
- √ Dairy/livestock expansion widely supported...acres with most productive farmland preferred.
- $\sqrt{}$ Affordable housing supported by a slim majority...more support by young and old age groups and owners of fewer acres.
- √ Regional cooperation for economic development and service provision widely supported.
- $\sqrt{\text{Divided opinions on increasing taxes and reducing services, but...}}$
 - ...3/4 (77%) support managing development to control community costs.
 - ...2/3 (67%) support limiting new development to existing road capacity.

Land Use

- √ Most agree (78%) land use strategies are necessary to protect community interests.
- $\sqrt{72\%}$ agree they should be allowed to use their property as they see fit, but fewer (56%) agree neighbors should too.
- $\sqrt{\text{Most support (61\%)}}$ design standards for new development.
- $\sqrt{}$ Most agree (45%) residential development should not occur in rural areas; urban/suburban disagree the most (40%), while farms agree the most (53%-58%), but many disagree (25%-35%).
- √ Preference is to use same amount of land and build same number of homes; rural owners (40+% prefer a decrease).
- $\sqrt{1-2}$ acres preferred lot size for almost all demographic groups.
- √ Most (71%) agree owners should "sometimes" or "always be compensated not to develop their land... ...37% willing to pay taxes to fund a compensation system (\$15.14 annually); 42% not willing